



House of Representatives *State of Utah*

UTAH STATE CAPITOL • PO BOX 145030
350 N STATE STREET, SUITE 350
SALT LAKE CITY, UTAH 84114-5030 • (801) 538-1029

November 21, 2024

Emma Lewis
American Oversight
1030 15th St NW, Suite B255
Washington, DC 20005
records@americanoversight.org

Subject: GRAMA Request – Response

Ms. Emma Lewis,

I am writing in response to the record request submitted on October 18, 2024, to the Utah House of Representatives under Title 63G, Chapter 2, Government Records Access and Management Act, and Legislative Management Committee Policy L. Legislative Records (“Records Policy”). We received your filing fee and estimated response fee payment on November 13, 2024, at which time your record request was accepted.

In your record request, you request access to the following record produced between November 1, 2021, to the present:

“All email communications (including emails, complete email chains, calendar invitations, and attachments thereto) between (a) Representative Ken Ivory, and (b) any of the external entities and individuals listed below (including, but not limited to, at the listed email addresses and/or domains).

External Entities and Individuals:

- a. Project 2025 (project2025.org)
- b. The Heritage Foundation (heritage.org, heritageaction.com)
- c. Former President Donald Trump, and/or anyone communicating on his behalf and/or on behalf of Donald J. Trump for President 2024 and/or Trump Save America Joint Fundraising Committee (donaldjtrump.com, trump.com, triumphotels.com, donaldtrump.com, 45office.com)
- d. The Republican National Committee (gop.com)
- e. The American Legislative Exchange Council 9 (alec.org)
- f. Russ Vought, and/or anyone communicating on behalf of the Center for Renewing America (americarenewing.com, citizensrenewingamerica.com)
- g. Lindsey Burke (gmu.edu)
- h. Mandy Gunasekara, and/or anyone communicating on behalf of Independent Women’s Forum and/or Independent Women’s Voice (iwf.org, iwv.org)
- i. Jonathan Berry, and/or anyone communicating on behalf of the Federalist Society (fedsoc.org)”

I have identified records responsive to your request and enclosed electronic copies of the records.

Sincerely,

A handwritten signature in black ink, appearing to read "J. Glenn". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Jacob Glenn
Records Coordinator
Utah House of Representatives

From: Groves, Steven <Steven.Groves@heritage.org>

Sent: Tuesday, October 25, 2022 3:26 PM EDT

To: Groves, Steven <Steven.Groves@heritage.org>

Subject: Affiliation for policy book

Dear colleagues,

I'm putting together the list of contributors and their organizations for the Project 2025 policy book and want to ensure that I have your most current title and affiliation. This will be how you are identified in the published book.

If you are not currently affiliated with an organization (retired, independent consultant, etc.) please let me know if you prefer to be identified by a former title or office you've held, or in some other way.

I appreciate your assistance!

Best,

Steve

Steven Groves

Margaret Thatcher Fellow

Margaret Thatcher Center for Freedom

The Heritage Foundation
214 Massachusetts Avenue, NE
Washington, DC 20002
(202) 608-6173
www.heritage.org

Steven Groves

Margaret Thatcher Fellow, Margaret Thatcher Center for Freedom

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214 Massachusetts Avenue, NE
Washington, DC 20002
202-608-6173

heritage.org

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Groves, Steven <Steven.Groves@heritage.org>
Sent: Monday, March 13, 2023 3:36 PM EDT
CC: Embree, Jordan <Jordan.Embree@heritage.org>
Subject: Contributors to Department of the Interior chapter

Dear Contributor,

I'm writing to confirm that you want to be listed as a contributor to the **Department of the Interior** chapter of the Project 2025 policy book, *Mandate for Leadership: The Conservative Promise*.

By Friday, March 17 please reply to (1) confirm that you are a contributor who wishes to be listed in the book and (2) confirm the spelling of your name and your employer/affiliation.

All contributors will be listed alphabetically in a section at the front of the book. Contributors will not be identified as having contributed to a specific chapter, but rather will be listed with all other contributors.

If you did not participate in the discussion, development, or drafting of the chapter (i.e. you did not contribute) please let me know and we will not include you in the list.

Many thanks,

Steve

Daren	Bakst	The Heritage Foundation
Karen	Budd-Falen	Budd-Falen Law Offices
Margaret	Byfield	American Stewards of Liberty
Doug	Domenech	
Alex	Epstein	
Gabriella	Hoffman	Independent Women's Forum
Ken	Ivory	Utah House of Representatives
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Pasha	Majdi	Conservation International Foundation
Micah	Meadowcroft	The American Conservative
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Steven Groves

Margaret Thatcher Fellow, Margaret Thatcher Center for Freedom

The Heritage Foundation

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202-608-6173

[heritage.org](https://www.heritage.org)

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Joe Trotter <jtrotter@alec.org>

Sent: Tuesday, July 23, 2024 1:32 PM EDT

Subject: EXCLUSIVE INVITATION: ALEC Annual Meeting -- Recycling Roundtable Discussion

Good morning,

One of our members, Texans for Clean Water, asked me to extend an invitation to this exclusive, invite-only roundtable taking place at ALEC's Annual Meeting in Denver next week:

ALEC Annual Meeting -- Recycling Roundtable Discussion

Thursday, July 25th @ 11:30am

The China Sword policy of 2018 has reversed the flow of plastic waste onto American shores. Global conflicts have thrown aluminum markets into chaos. Trade violations are being considered on the foreign importation of glass bottles, which contributed to recent plant closures and U.S. job losses.

Due to low U.S. recycling rates, domestic manufacturers of recycled PET plastic, glass, and aluminum beverage containers are struggling to meet statutory or voluntary goals for recycled content. Brand owners are increasingly turning to foreign sources, where unfair business practices and unfriendly government interference undercut American made products and material.

This roundtable will discuss Recycling Refunds – a proven policy mechanism that incentivizes people to recycle effectively and establishes efficiencies to get that material directly into domestic supply chains.

The roundtable will feature:

1. Maia Corbitt, Texans For Clean Water – Moderator
2. Mike Smaha, Can Manufacturers Institute
3. Susan Collins, Container Recycling Institute
4. George Phelps, Knauf Glass Insulation
5. Kate Bailey, Association of Plastics Recyclers

Please let me know if you are able to make it!

Best,

Joe

ALEC

JOE TROTTER

Director – Energy, Environment,
and Agriculture Task Force

(210) 352-0055 | JTrotter@alec.org

2733 Crystal Dr, Suite 1000
Arlington, VA 22202

Upcoming Meetings:

51st ALEC Annual Meeting | July 24 –26, 2024 | Denver, CO

2024 States and Nation Policy Summit | December 3 - 5, 2024 | Washington, DC



The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

STATEMENT OF CONFIDENTIALITY

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential and/or privileged information. This message or any part thereof must not be disclosed, copied, distributed or retained by any person without specific and direct authorization from the addressee(s). If you are not the intended recipient, please notify Joe Trotter immediately at JTrotter@alec.org and destroy all copies of this message and any attachments.

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Nathan Duell <nathan.duell@heritageaction.com>

Sent: Tuesday, December 06, 2022 3:58 PM EST

To: Ken Ivory <kivory@le.utah.gov>

Subject: How the Utah Legislature Can Confront China

Representative Ivory,

Make no mistake: The Chinese Communist Party (CCP), which has absolute control of the Chinese nation, presents a combination of risks to our national security, economy and civil society that the United States has never before faced.

As the federal government increasingly pushes back against Chinese influence operations, China believes—and hopes—**that state and local governments will be the weak links** by which it can infiltrate and undercut the U.S. political system.

State legislatures must act decisively to meet this threat. States can:

- Prevent companies linked to the Chinese government from obtaining contracts to build critical infrastructure or supply technology to government organizations
- Stop Beijing's infiltration of universities, particularly via gifts and grants
- Free public funds—particularly pension funds—from investments in problematic Chinese entities
- Push back against Chinese lobbying in state and local governments

[>> Read more from The Heritage Foundation](#)

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from the Heritage Foundation.

Best,
Nathan

Nathan Duell

Western Regional Coordinator

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Karla Jones <kjones@alec.org>
Sent: Thursday, September 19, 2024 11:59 AM EDT
To: Karla Jones <kjones@alec.org>
CC: Lisa Nelson <lnelson@alec.org>; Jonathan Williams <jwilliams@alec.org>; Lee Schalk <lschalk@alec.org>
Subject: IMPT Notification

Members of the Task Force on Federalism and International Relations,

ALEC has learned that data for members of the ALEC Federalism and International Relations Task Force was obtained by the far-left group the Center for Media and Democracy (CMD) and published on their [ALEC Exposed website](#). We are currently investigating the nature and scope of the activity which led to this.

CMD is a Wisconsin-based group [funded by radical left-wing donors](#), including George Soros and the Tides Foundation. For years, CMD has unsuccessfully sought to cancel ALEC and silence the opinions of our members with whom they disagree.

A benefit of ALEC task force membership is that you may receive limited task force roster information upon request. Our internal policy dictates that ALEC does not distribute the extended information that appeared in CMD post. We are now reviewing this policy and process with the entire ALEC staff to ensure this does not occur again.

The compromised data includes the following membership information:

- Salutation
- Contact First Name;
- Contact Last Name;
- Primary Affiliation (legislative chamber for our public sector members and the organizational affiliation for our private sector members);
- ALEC Start, End, and Expiration Membership Dates;
- Contact Mailing Address;
- Contact Email Address
- Contact Phone Number; and
- ALEC Task Force Membership.

The data does not contain personal information such as dates of birth or payment information.

Our top priority, as always, is our members. We apologize for this breach and remain committed to protecting the information in our care. Please contact me with any questions or concerns.

Sincerely,
Karla Jones



KARLA JONES
SENIOR DIRECTOR
FEDERALISM AND INTERNATIONAL RELATIONS
AND HOMELAND SECURITY TASK FORCES

202.870.4221 | kjones@alec.org

2733 Crystal Dr, Suite 1000
Arlington, VA 22202

Upcoming Meetings:

2024 States and Nation Policy Summit | December 3 – 5, 2024 | Washington, DC

2025 52nd Annual Meeting | July 16 – 18, 2025 | Indianapolis, IN



The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

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[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Dans, Paul <Paul.Dans@heritage.org>
Sent: Friday, October 07, 2022 10:35 AM EDT
To: Dans, Paul <Paul.Dans@heritage.org>
CC: Groves, Steven <Steven.Groves@heritage.org>; Chretien, Spencer <Spencer.Chretien@heritage.org>
Subject: Invitation: 2025 Presidential Transition Project

Dear Colleague,

I write on behalf of the 2025 Presidential Transition Project ("Project 2025"), a coalition of over 35 of the most influential conservative organizations coming together to prepare personnel and policy recommendations for the next presidential administration. We aim to ensure that conservatives are prepared to govern on Day One – January 20, 2025.

A centerpiece of Project 2025 will be to produce a policy and strategy book modelled after the iconic *Mandate for Leadership* volume that the Heritage Foundation provided to President-Elect Reagan in 1981. This work brought together 300 contributors, drawn from across the conservative sphere and mostly from outside Heritage, to set out a reform plan for government, agency by agency. It became the operating manual for the Reagan revolution. We are renewing this exercise and hope you will be a part of our endeavor. You have been nominated by a member of the Project's Advisory Board to contribute your expertise to the book's chapter on the Department of Interior.

Myron Ebell will serve as the primary author of this chapter and will coordinate the participation of contributors.

We very much hope that you will agree to be a contributor to the Project.

Please indicate your interest in being a contributor via Reply All to this email by Wednesday October 12, 2022. My colleague, Steve Groves, will be in command of pulling this effort together and will respond with additional details.

Thank you for your consideration and service to our nation!

Sincerely,

Paul Dans

Director, 2025 Presidential Transition Project

Project 2025 Board of Advisors

Alliance Defending Freedom
America First Legal
American Accountability Foundation
American Center for Law and Justice
American Cornerstone Institute
American Legislative Exchange Council
The American Main Street Initiative
American Moment
American Principles Project
Center for Equal Opportunity
Center for Family and Human Rights
Center for Immigration Studies
Center for Renewing America
Claremont Institute
Competitive Enterprise Institute
Conservative Partnership Institute
Concerned Women for America
Defense of Freedom Institute
Family Research Council
First Liberty Institute
Foundation for Defense of Democracies
Foundation for Government Accountability
FreedomWorks
Heartland Institute
Heritage Foundation
Hillsdale College
Institute for Women's Health
Intercollegiate Studies Institute
James Madison Institute
Keystone Policy
The Leadership Institute
National Association of Scholars
Personnel Policy Operations
Recovery for America Now Foundation
Susan B. Anthony Pro-Life America
Texas Public Policy Foundation
Teneo Network
Young America's Foundation

[Paul Dans](#)

Director, 2025 Presidential Transition Project

The Heritage Foundation
214 Massachusetts Avenue, NE
Washington, DC 20002
202-608-6166

[heritage.org](https://www.heritage.org)

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Dans, Paul <Paul.Dans@heritage.org>

Sent: Friday, November 04, 2022 5:46 PM EDT

CC: Groves, Steven <Steven.Groves@heritage.org>; Chretien, Spencer <Spencer.Chretien@heritage.org>; Calvis, Sarah <Sarah.Calvis@heritage.org>

Subject: Invitation: Project 2025 Program and Reception

Project 2025

PRESIDENTIAL TRANSITION PROJECT

Dear Project 2025 Colleagues:

Please join us for a pre-Thanksgiving Program and Reception as we celebrate the progress we have made on our Policy Book modeled after the iconic *Mandate for Leadership, The Conservative Promise*. We're pleased to have more than 400 people who are contributing to the volume, serving on our subcommittees, and representing their conservative organizations in Project 2025. Our program will begin shortly after 5 pm, to give you an overview of the project and provide updates about our progress. We will follow with a reception.

Thursday, November 17, 2022

5 p.m. to 7 p.m.

**The Heritage Foundation
214 Massachusetts Ave NE
Washington, DC 20002**

Program followed by cocktails and hors d'oeuvres

For those who are unable to attend in person, we will have an option to attend virtually via Microsoft Teams.

If you will be attending, *either in person or virtually*, [please fill out this link](#) so that we can get an accurate headcount.

This will be an exciting night of fellowship and getting to know one another. As we prepare with excitement for 2023, so must we all focus our minds on 2025.

We hope to see many of you there!

Sincerely,

Paul Dans

Director, 2025 Presidential Transition Project

The Heritage Foundation

214 Massachusetts Avenue, NE

Washington, DC 20002

202-608-6166

heritage.org

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Dans, Paul <Paul.Dans@heritage.org>
Sent: Friday, February 10, 2023 4:12 PM EST
To: Dans, Paul <Paul.Dans@heritage.org>
CC: Chretien, Spencer <Spencer.Chretien@heritage.org>; Calvis, Sarah <Sarah.Calvis@heritage.org>
Subject: Project 2025: Transition Team Invitation

Project 2025

PRESIDENTIAL TRANSITION PROJECT

Dear Colleagues,

On behalf of the Project 2025 coalition, I extend our thanks for your contribution to the Project 2025 Pillar I policy book that will be published this spring.

Now, we would like to invite you to continue your participation in Project 2025's Pillar IV -- the transition playbook. Pillar IV participants will draft plans of action for each federal agency that will cover the first 180 days of 2025. We have automatically included you in the transition team corresponding to your policy book chapter(s). If you would like to serve on other or additional teams and/or serve as a team lead, please indicate so on [this form](#). Also, please indicate on this form any colleagues you would nominate to serve on these agency teams by Thursday, February 16.

We will be welcoming new members to Pillar IV teams throughout the year, so you may always supplement your nominations. This initial deadline is important to allow us to form a starting nucleus around each agency and assign a team lead.

We are reaching out to multiple groups of people, so if you have received a multiple email, please disregard it.

Pillar IV of Project 2025 is being chaired by Russ Vought of the Center for Renewing America. We will be back in touch confirming agency assignments within two weeks or so.

Please feel free to reach out with any questions.

Sincerely,

Paul

Paul Dans
Director, 2025 Presidential Transition Project
The Heritage Foundation
214 Massachusetts Avenue, NE
Washington, DC 20002
202-608-6166
[heritage.org](https://www.heritage.org)

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Ken Ivory <kivory@le.utah.gov>
Sent: Tuesday, October 25, 2022 9:45 PM EDT
To: Groves, Steven <Steven.Groves@heritage.org>
Subject: Re: Affiliation for policy book

SKen Ivory
Utah State Representative

Let me know if you need anything else?

On Oct 25, 2022, at 1:26 PM, Groves, Steven <Steven.Groves@heritage.org> wrote:

Dear colleagues,
I'm putting together the list of contributors and their organizations for the Project 2025 policy book and want to ensure that I have your most current title and affiliation. This will be how you are identified in the published book.
If you are not currently affiliated with an organization (retired, independent consultant, etc.) please let me know if you prefer to be identified by a former title or office you've held, or in some other way.
I appreciate your assistance!
Best,
Steve

[Steven Groves](#)
Margaret Thatcher Fellow
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The Heritage Foundation
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Washington, DC 20002
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[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

Kindly,

Ken

Representative Ken Ivory
House District 47
kivory@le.utah.gov



From: Ken Ivory
Sent: Wednesday, March 15, 2023 1:12 PM EDT
To: Groves, Steven <Steven.Groves@heritage.org>
Subject: Re: Contributors to Department of the Interior chapter

Thanks, Steve.
Actually went very well. I passed ESG and energy security legislation we worked in with some of your folks, among others.

Any chance I could have a look at the report? We will have some news go public in the coming months you'll want to be aware of regarding public lands. Lmk when you have a few minutes to chat.

Ken

On Mar 15, 2023, at 8:57 AM, Groves, Steven <Steven.Groves@heritage.org> wrote:

Thank you, Ken. We are in the final stages of editing and shooting for a publication date of April 19/20! Hope session went well.

All the best,

Steve

[Steven Groves](#)

Margaret Thatcher Fellow, Margaret Thatcher Center for Freedom
The Heritage Foundation
214 Massachusetts Avenue, NE
Washington, DC 20002
202-608-6173
heritage.org

From: Ken Ivory <kivory@le.utah.gov>
Sent: Monday, March 13, 2023 4:26 PM
To: Groves, Steven <Steven.Groves@heritage.org>
Subject: Re: Contributors to Department of the Interior chapter

Steve,
I am fine being listed and the spelling is correct. My apologies for not making meetings. Our legislative session just ended. How can I get caught up on where things stand presently?
Thanks
Ken

On Mar 13, 2023, at 1:37 PM, Groves, Steven <Steven.Groves@heritage.org> wrote:

Dear Contributor,

I'm writing to confirm that you want to be listed as a contributor to the **Department of the Interior** chapter of the Project 2025 policy book, *Mandate for Leadership: The Conservative Promise*.

By Friday, March 17 please reply to (1) confirm that you are a contributor who wishes to be listed in the book and (2) confirm the spelling of your name and your employer/affiliation.

All contributors will be listed alphabetically in a section at the front of the book. Contributors will not be identified as having contributed to a specific chapter, but rather will be listed with all other contributors.

If you did not participate in the discussion, development, or drafting of the chapter (i.e. you did not contribute) please let me know and we will not include you in the list.

Many thanks,

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Daren	Bakst	The Heritage Foundation
Karen	Budd-Falen	Budd-Falen Law Offices
Margaret	Byfield	American Stewards of Liberty
Doug	Domenech	
Alex	Epstein	
Gabriella	Hoffman	Independent Women's Forum
Ken	Ivory	Utah House of Representatives
Dan	Kish	Institute for Energy Research
Pasha	Majdi	Conservation International Foundation

Micah	Meadowcroft	The American Conservative
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Steven Groves

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[heritage.org](https://www.heritage.org)

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Ken Ivory
Sent: Wednesday, November 29, 2023 8:07 AM EST
To: Karla Jones <kjones@alec.org>
Subject: Re: Draft of Letter in Support of Exploring Declaratory Relief over State Article V Resolutions
Attachment(s): "image001.jpg", "image002.png", "image003.png", "image004.jpg", "image005.png"

Thank you!! Can we also get it projected on screen during my comments at the breakfast, when I begin to mention it?

On Nov 29, 2023, at 5:36 AM, Karla Jones <kjones@alec.org> wrote:

Agreed! Representative Ivory sent it to me last night and Lisa approved putting it out at the breakfast 3 minutes ago. I'm coordinating with Events on how to make that happen.

Karla Jones

Sr. Director, Federalism, Homeland Security & International Relations

Direct: (571) 482-5017
Mobile: (202) 870-4221
Email: kjones@alec.org

<image001.jpg>

<image002.png>

<image003.png>

<image004.jpg>

<image005.png>

Upcoming Meetings:

[2023 ALEC States & Nation Policy Summit](#) | November 28 - 30, 2023 | Scottsdale, AZ

51st ALEC Annual Meeting | July 24 –26, 2024 | Denver, CO

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From: Bob Carlstrom <bcarlstrom@amac.us>
Sent: Wednesday, November 29, 2023 7:28 AM
To: Ken Ivory <kivory@le.utah.gov>; David Biddulph <davidbiddulph@gmail.com>; David Walker <dave@davidmwalker.net>; Karla Jones <kjones@alec.org>
Subject: RE: Draft of Letter in Support of Exploring Declaratory Relief over State Article V Resolutions

Ken, awesome letter. Thanks!

Bob

Bob Carlstrom
President, AMAC Action
bcarlstrom@amac.us
202.921.2470
www.amacaction.org
www.amac.us

From: Ken Ivory <kivory@le.utah.gov>
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Can we please get as many hard copies as possible along with the QR code for both the breakfast and the workshop?

Thanks

Begin forwarded message:

From: Karianne Lisonbee <karilisonbee@le.utah.gov>

Date: November 28, 2023 at 9:55:42 PM MST

To: Ken Ivory <kivory@le.utah.gov>

Subject: Fwd: Draft of Letter in Support of Exploring Declaratory Relief over State Article V Resolutions

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

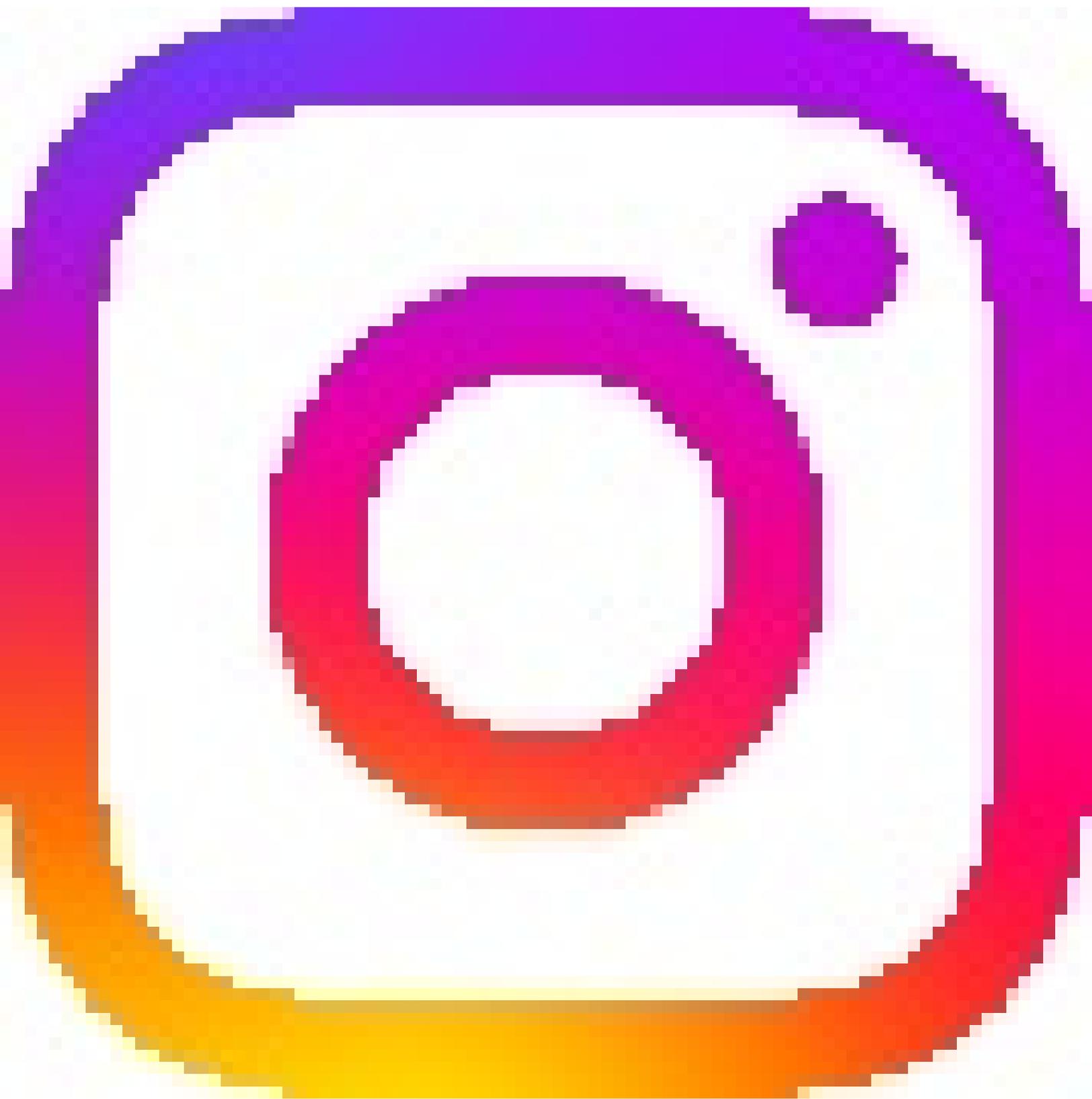
ALEC

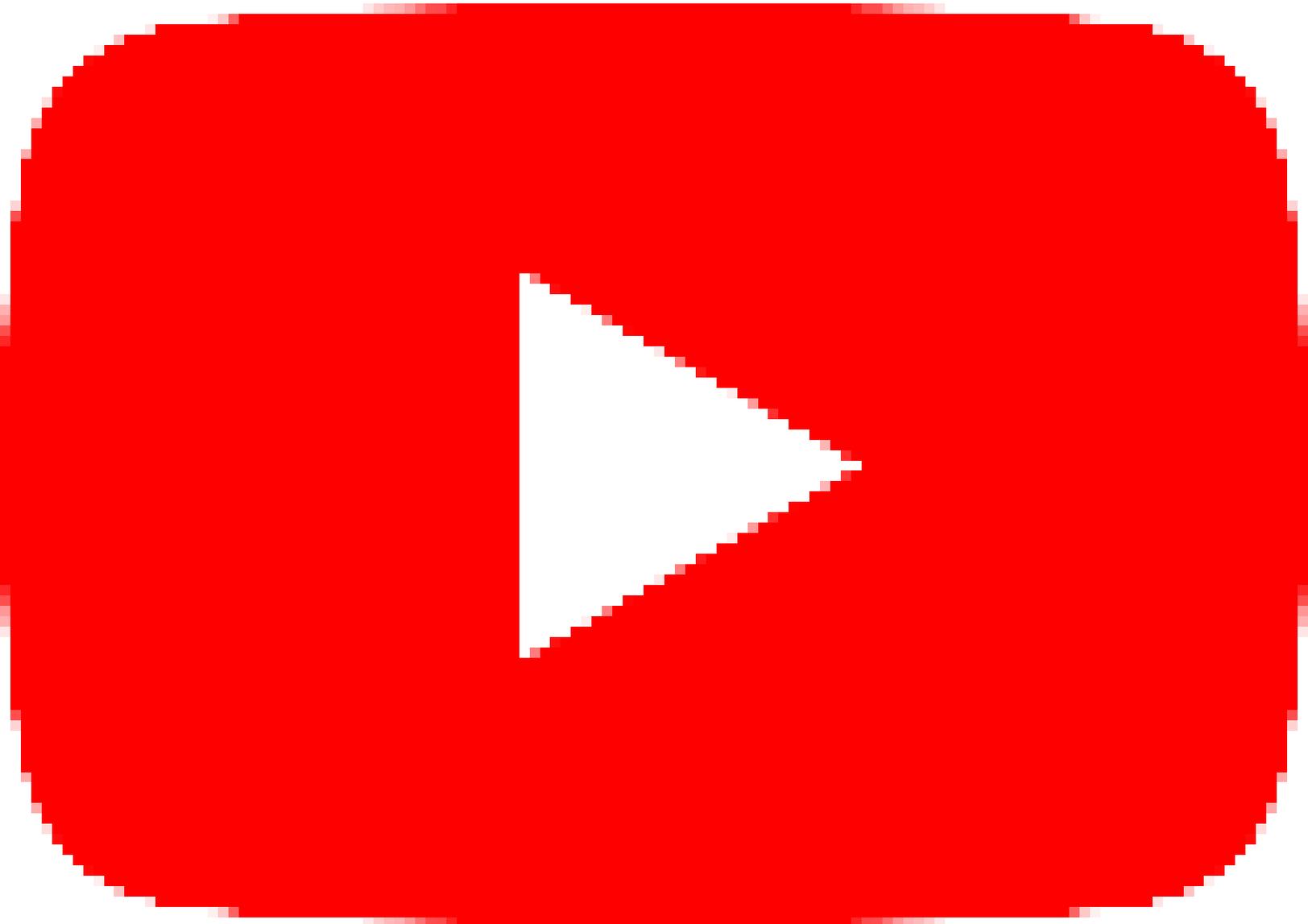
American
Legislative
Exchange
Council

LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM









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Sent: Wednesday, November 29, 2023 7:36 AM EST
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Subject: RE: Draft of Letter in Support of Exploring Declaratory Relief over State Article V Resolutions

Agreed! Representative Ivory sent it to me last night and Lisa approved putting it out at the breakfast 3 minutes ago. I'm coordinating with Events on how to make that happen.

Karla Jones

Sr. Director, Federalism, Homeland Security & International Relations

Direct: (571) 482-5017
Mobile: (202) 870-4221
Email: kjones@alec.org



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From: Joe Trotter <jtrotter@alec.org>
Sent: Thursday, July 25, 2024 9:44 AM EDT
To: Joe Trotter <jtrotter@alec.org>
Subject: RE: EXCLUSIVE INVITATION: ALEC Annual Meeting -- Recycling Roundtable Discussion

Good morning!

One final reminder about the roundtable today. Hope to see you there!

Best,
Joe

From: Joe Trotter
Sent: Tuesday, July 23, 2024 1:32 PM
Subject: EXCLUSIVE INVITATION: ALEC Annual Meeting -- Recycling Roundtable Discussion

Good morning,
One of our members, Texans for Clean Water, asked me to extend an invitation to this exclusive, invite-only roundtable taking place at ALEC's Annual Meeting in Denver next week:

ALEC Annual Meeting -- Recycling Roundtable Discussion

Thursday, July 25th @ 11:30am

The China Sword policy of 2018 has reversed the flow of plastic waste onto American shores. Global conflicts have thrown aluminum markets into chaos. Trade violations are being considered on the foreign importation of glass bottles, which contributed to recent plant closures and U.S. job losses.

Due to low U.S. recycling rates, domestic manufacturers of recycled PET plastic, glass, and aluminum beverage containers are struggling to meet statutory or voluntary goals for recycled content. Brand owners are increasingly turning to foreign sources, where unfair business practices and unfriendly government interference undercut American made products and material.

This roundtable will discuss Recycling Refunds – a proven policy mechanism that incentivizes people to recycle effectively and establishes efficiencies to get that material directly into domestic supply chains.

The roundtable will feature:

1. Maia Corbitt, Texans For Clean Water – Moderator
2. Mike Smaha, Can Manufacturers Institute
3. Susan Collins, Container Recycling Institute
4. George Phelps, Knauf Glass Insulation
5. Kate Bailey, Association of Plastics Recyclers

Please let me know if you are able to make it!

Best,
Joe

ALEC

JOE TROTTER
Director – Energy, Environment,
and Agriculture Task Force

(210) 352-0055 | JTrotter@alec.org

2733 Crystal Dr, Suite 1000
Arlington, VA 22202

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From: Katz, Diane <Diane.Katz@heritage.org>
Sent: Monday, March 21, 2022 12:38 PM EDT
To: Ken Ivory <kivory@le.utah.gov>
Subject: RE: Expect Big Pivot from SEC on Climate, ESG | RealClearPolicy

Ken,
What would the analyses be used for?
Diane

Diane Katz

Senior Research Fellow in Regulatory Policy
Institute for Economic Freedom

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202-608-1536

[heritage.org](https://www.heritage.org)

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To: Katz, Diane <Diane.Katz@heritage.org>
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Diane,

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Independent of, but related to, the Federalism Review process of HB209, I am working this year toward the next legislative session on state energy policy amendments that would require a cradle to grave analysis for all forms of energy for cradle to grave embodied emissions, reliability, affordability, dispatchability, environmental impact and supply chain costs and risks, etc. Do you have someone there, maybe David, who could help in the formulation of this policy? We have also discussed holding a series of public hearings on cradle to grave embodied emissions, supply chain and national security risks, etc. for all the zero-emission "funded" mandates.

Thanks,

Ken

On Mar 21, 2022, at 6:49 AM, Katz, Diane <Diane.Katz@heritage.org> wrote:

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My colleague David Burton submitted extensive comment to the SEC in opposition.

Please see <https://www.sec.gov/comments/climate-disclosure/cl12-8914466-244728.pdf>

The degree to which Biden/Obama have advanced the global warming delusion in policy is astonishing.

The costs are gargantuan (and not just monetary).

Diane

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Kindly,

Ken

Representative Ken Ivory
District 47
801.694.8380
kivory@le.utah.gov



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I certainly can see the importance of such analyses in deciding among regulatory options, or in state procurement.

I would have reservations about the state summarily demanding that energy companies conduct such analyses for the sake of transparency alone.

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Sent: Tuesday, March 22, 2022 10:10 AM EDT
To: Ken Ivory <kivory@le.utah.gov>
Subject: RE: Expect Big Pivot from SEC on Climate, ESG | RealClearPolicy

You are absolutely correct (of course) that the decarbonization crusade is unwarranted and injurious. There has been loads of research documenting the environmental and economic drawbacks of so-called renewable energy etc. I'll poke around the policy universe for ideas for challenging the insanity.

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[heritage.org](https://www.heritage.org)

From: Ken Ivory <kivory@le.utah.gov>
Sent: Monday, March 21, 2022 11:22 AM
To: Katz, Diane <Diane.Katz@heritage.org>
Subject: Re: Expect Big Pivot from SEC on Climate, ESG | RealClearPolicy

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On Mar 21, 2022, at 6:49 AM, Katz, Diane <Diane.Katz@heritage.org> wrote:

Ken,

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The costs are gargantuan (and not just monetary).

Diane

Diane Katz

Senior Research Fellow in Regulatory Policy

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Diane,

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<image001.png>

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<image001.png>

Kindly,

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Representative Ken Ivory

District 47

801.694.8380

kivory@le.utah.gov



From: Ken Ivory <kivory@le.utah.gov>
Sent: Tuesday, March 22, 2022 10:52 AM EDT
To: Katz, Diane <Diane.Katz@heritage.org>
Subject: Re: Expect Big Pivot from SEC on Climate, ESG | RealClearPolicy

many thanks

On Mar 22, 2022, at 8:10 AM, Katz, Diane <Diane.Katz@heritage.org> wrote:

You are absolutely correct (of course) that the decarbonization crusade is unwarranted and injurious. There has been loads of research documenting the environmental and economic drawbacks of so-called renewable energy etc. I'll poke around the policy universe for ideas for challenging the insanity.

Diane Katz

Senior Research Fellow in Regulatory Policy
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From: Ken Ivory <kivory@le.utah.gov>

Sent: Monday, March 21, 2022 1:00 PM

To: Katz, Diane <Diane.Katz@heritage.org>

Subject: Re: Expect Big Pivot from SEC on Climate, ESG | RealClearPolicy

The point is that we are being inundated with federal money to buy "zero-emission" vehicles, with to zero emissions power generation along with other regulatory mandates to change our entire energy infrastructure to zero-emission (I.e. dismantle our current affordable/reliable infrastructure) on the assumption that it is environmental better, cheaper and without risk. These are all assumptions that should be challenged, and they are not being challenged currently in Utah and likely elsewhere. I'm trying to figure out the best way to address this, both with ESG and decarbonization from a state policy standpoint. Appreciate any guidance you might be able to offer.

<https://www.dropbox.com/s/yq9lo4iqlu1duol/pelosidecarbonize.mp4?dl=0>

<https://www.dropbox.com/s/4dso6kbn3lsdqio/BidenJailFossilFuelExecs.mov?dl=0>

On Mar 21, 2022, at 10:49 AM, Katz, Diane <Diane.Katz@heritage.org> wrote:

Life cycle analyses may be useful in risk assessments and cost-benefit studies, but the inputs are not static and are only as good as the assumptions applied in the analyses.

I certainly can see the importance of such analyses in deciding among regulatory options, or in state procurement.

I would have reservations about the state summarily demanding that energy companies conduct such analyses for the sake of transparency alone.

Diane Katz

Senior Research Fellow in Regulatory Policy
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From: Ken Ivory <kivory@le.utah.gov>

Sent: Monday, March 21, 2022 12:41 PM

To: Katz, Diane <Diane.Katz@heritage.org>

Subject: Re: Expect Big Pivot from SEC on Climate, ESG | RealClearPolicy

I am considering transparency legislation that would require full disclosure of cradle to grave embodied emissions, costs, risks, etc.

On Mar 21, 2022, at 10:38 AM, Katz, Diane <Diane.Katz@heritage.org> wrote:

Ken,

What would the analyses be used for?

Diane

Diane Katz

Senior Research Fellow in Regulatory Policy

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From: Katz, Diane <Diane.Katz@heritage.org>
Sent: Tuesday, March 08, 2022 11:34 AM EST
To: Ken Ivory <kivory@le.utah.gov>
Subject: Re: Federalism Article

1 p.m. MT on Tuesday is good.
I can do either an audio only or video call--your preference.

Diane Katz

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From: Ken Ivory <kivory@le.utah.gov>
Sent: Tuesday, March 8, 2022 11:31 AM
To: Katz, Diane <Diane.Katz@heritage.org>
Cc: Spencer, Jack <Jack.Spencer@heritage.org>
Subject: Re: Federalism Article
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Next week works well. How is Tuesday at 9am MT or 1pm MT or Wednesday from 8:30-10:30am or 2-3pm MT for you?

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I'm delighted to hear about HB209.
I believe that state action is crucial to challenging the federal power grab.
I'm happy to discuss in detail early next week, if that would be convenient.
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Sent: Monday, March 7, 2022 11:18 PM
To: Katz, Diane <Diane.Katz@heritage.org>
Subject: Federalism Article
Diane,

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I would welcome the opportunity to learn more about your analysis and how we might potentially serve as a proving ground for state action to restore and maintain governing balance between state and federal governments.

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<image001.png>

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From: Ken Ivory <kivory@le.utah.gov>
Sent: Tuesday, March 15, 2022 4:30 PM EDT
To: Katz, Diane <Diane.Katz@heritage.org>
Subject: Re: Federalism Article
Attachment(s): "The 5 Fundamentals of American Self-Government.docx"

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Diane Katz is inviting you to a scheduled Zoom meeting.

Topic: Federalism in Crisis

Time: Mar 15, 2022 03:00 PM Eastern Time (US and Canada)

Join Zoom Meeting

<https://zoom.us/j/94097063507?pwd=SCtTaFhEYm9Fem5RUEVIZXcxVXdjQT09>

Meeting ID: 940 9706 3507

Passcode: rxd5UR

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Subject: Re: Federalism Article

Either way. Would you please send a video link?

Looking forward to hearing more about your work!

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District 47

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The 5 Fundamentals of American Self-Government!

In America,

- **The People are Sovereign** (This means YOU are “the boss” of our unique governing enterprise);
- **Governments Exist to Secure the People’s Rights;**
- To do this, **the Framers created an entirely new kind of government – a “Compound Republic”** dividing and carefully allocating powers between the national government and the States. This **governing balance “is central to liberty”** (Kennedy dissent NFIB v. Sebelius, 2012] ensuring “a double security to the rights of the people.” (Federalist No. 51);
- **It is the duty of the States to maintain this governing balance** and limit the national government to the “few and defined” powers delegated to it; and, finally,
- **“We the People” are responsible for selecting and sustaining state leaders who know that structural governing balance is their #1 constitutional job** in or to secure the people’s rights.

Is America Out of Balance? Decisions “which ‘in the ordinary course of affairs, concern the lives, liberties, and properties of the people’ [are reserved to] governments more local and more accountable than a distant federal bureaucracy.” [NFIB v. Sebelius, 2011]. Lost in a perpetual battle over left vs. right, we sacrificing **self-government to centralized government**. Our focus should be on **where** decisions are made over **what** the any particular decision should be.

When the national government takes away or limits our right to choose the **Education** of our children, the type of **Energy** we use to fuel our life and livelihood, the terms and conditions of our **Employment**, the conduct of our **Elections**, how to care for our **Health**, and a host of other concerns reserved to the States and the People under the Constitution, America is Out of Balance. Just like when our washing machine is out of balance the answer is not finding a different person to push the buttons, or to use a different brand of detergent ... the answer is to restore the balance of the machine!

Imagine you’re in charge of an organization and you don’t really know much about your employees. You don’t know the job they should do. And, you don’t know whether or not they are doing their job. This would be a disaster, right? As “the boss” [the sovereign] of our American enterprise, YOU are ultimately responsible for setting the priority for your state agents to restore and maintain that governing balance which secures your rights.

The Solution to Restore Governing Balance in America? It’s simple!

First, focus on the structure which produces and preserves the governing balance which secures our rights.

Second, “We the People” must **Just Say Know!**

American Self-Government Assessment. Do we:

- **KNOW** our state leaders (Who they are? Why did they run for office, etc.?);
- **KNOW** if our state leaders truly know their #1 constitutional job is to restore and maintain governing balance in our unique Compound Republic;
- **KNOW** whether or not they are doing this #1 constitutional job which is central to securing our rights and enhancing our governing voice?

Four state leaders are directly accountable to you: Governor, Attorney General, State Representative, and State Senator. You direct whether they emphasize restoring and maintaining the healthy balance essential to our constitutional structure and the security your rights, or not.

Exercise the 3Ps – Personal, Professional and Persistent.

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Sent: Thursday, March 17, 2022 1:53 PM EDT
To: Katz, Diane <Diane.Katz@heritage.org>
Subject: Re: Federalism Article

Diane,

You are amazing. Yes, I would like to see the list(s) you've discovered and to know how to find this information.

I met with Jen Brown yesterday. She is getting her initial website ready to launch their initial 10K effort in Utah. I know Alaska and Idaho are interested in this effort already.

By separate email, I will connect you with Jen, and Andy and Scott at UVU. We believe there will be power in providing a concrete list of federal intrusions that states across the political spectrum will gravitate toward restoring constitutional balance.

Thank you very much for your diligent and thorough efforts!

Ken

On Mar 17, 2022, at 11:42 AM, Katz, Diane <Diane.Katz@heritage.org> wrote:

Rep. Ivory,

Thanks for your call, and for all your efforts to protect our constitutional framework and principles.

I look forward to talking with Jen Brown, Scott Paul and Andy Bibby.

Following our call, I did a search of federal regulations and found 535 final rules "with federalism effects" issued between November 2000 and January 2022.

(The term "federalism effects" is defined as: "[A]ctions that have substantial direct effects on the States, on the relationship between the national government and the States, or on the distribution of power and responsibilities among the various levels of government.")

The actual number of such rules is *much* greater because not all regulations are reviewed for federalism effects.

My search also found 189 final rules determined to have effects on "small governmental jurisdictions" (defined as cities, counties, towns, townships, villages, school districts, or special districts, with a population of less than 50,000).

Please let me know if you would like instructions for conducting such searches, or if you would like me to send you the lists of regulations my searches turned up.

I also can provide lists of federal mandates on states (unfunded and funded).

I'll review the outline for a 10K self-governing citizens effort and let you know whether and/or how Heritage may be able to help.

Diane

[Diane Katz](#)

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Meeting ID: 940 9706 3507

Passcode: rxd5UR

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Diane Katz
Senior Research Fellow in Regulatory Policy
Institute for Economic Freedom
The Heritage Foundation
214 Massachusetts Avenue, NE
Washington, DC 20002
202-608-1536
heritage.org

From: Ken Ivory <kivory@le.utah.gov>
Sent: Tuesday, March 8, 2022 11:31 AM
To: Katz, Diane <Diane.Katz@heritage.org>
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801.694.8380

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Representative Ken Ivory
District 47
801.694.8380
kivory@le.utah.gov



From: Katz, Diane <Diane.Katz@heritage.org>
Sent: Monday, March 14, 2022 2:06 PM EDT
To: Ken Ivory <kivory@le.utah.gov>
Subject: RE: Federalism Article

Diane Katz is inviting you to a scheduled Zoom meeting.

Topic: Federalism in Crisis
Time: Mar 15, 2022 03:00 PM Eastern Time (US and Canada)

Join Zoom Meeting

<https://zoom.us/j/94097063507?pwd=SCtTaFhEYm9Fem5RUEVIZXcxVXdjQT09>

Meeting ID: 940 9706 3507
Passcode: rxd5UR

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Representative Ken Ivory
District 47
801.694.8380
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From: Katz, Diane <Diane.Katz@heritage.org>
Sent: Thursday, March 17, 2022 1:42 PM EDT
To: Ken Ivory <kivory@le.utah.gov>
Subject: RE: Federalism Article

Rep. Ivory,

Thanks for your call, and for all your efforts to protect our constitutional framework and principles.

I look forward to talking with Jen Brown, Scott Paul and Andy Bibby.

Following our call, I did a search of federal regulations and found 535 final rules "with federalism effects" issued between November 2000 and January 2022.

(The term "federalism effects" is defined as: "[A]ctions that have substantial direct effects on the States, on the relationship between the national government and the States, or on the distribution of power and responsibilities among the various levels of government.")

The actual number of such rules is *much* greater because not all regulations are reviewed for federalism effects.

My search also found 189 final rules determined to have effects on "small governmental jurisdictions" (defined as cities, counties, towns, townships, villages, school districts, or special districts, with a population of less than 50,000).

Please let me know if you would like instructions for conducting such searches, or if you would like me to send you the lists of regulations my searches turned up.

I also can provide lists of federal mandates on states (unfunded and funded).

I'll review the outline for a 10K self-governing citizens effort and let you know whether and/or how Heritage may be able to help.

Diane

Diane Katz

Senior Research Fellow in Regulatory Policy
Institute for Economic Freedom

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[heritage.org](https://www.heritage.org)

From: Ken Ivory <kivory@le.utah.gov>
Sent: Tuesday, March 15, 2022 4:30 PM
To: Katz, Diane <Diane.Katz@heritage.org>
Subject: Re: Federalism Article

Thanks for taking time to chat about how we might restore the structure that secures our liberties. I am very grateful for your work!

Here is a link to the Jonathan Turley article referencing the recent poll on Americans' sentiments regarding defending our nation.
<https://www.zerohedge.com/political/almost-40-americans-would-rather-flee-defend-us-new-poll-finds>

I'll set up follow up meeting with Jen Brown, Utah Citizens for the Constitution, and Scott Paul and Andy Bibby with the UVU Center for Constitutional Studies.

Attached is a rough outline for a 10K self-governing citizens effort. If you think there is merit to this approach, I believe, with bipartisan think tank support, we could encourage NCSL and other state facing organizations to support the states in unitedly and persistently pulling on the compound republic tug-o-war rope.

If Heritage were interested, I believe we could independently develop a network of 10K citizens/state to focus the attention of their state leaders on restoring and maintaining governing balance.

Thanks again for your vital work. I look forward to the next installment.

Kindly,

Ken

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Topic: Federalism in Crisis

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From: Chretien, Spencer <Spencer.Chretien@heritage.org>
Sent: Tuesday, October 11, 2022 10:50 AM EDT
To: Ken Ivory <kivory@le.utah.gov>; Dans, Paul <Paul.Dans@heritage.org>
CC: Groves, Steven <Steven.Groves@heritage.org>
Subject: RE: Invitation: 2025 Presidential Transition Project

Hi Representative Ivory,

Nice to work with you again in my new role! I remember you from my days at ALEC.

Spencer

[Spencer Chretien](#)

Associate Director, 2025 Presidential Transition Project

The Heritage Foundation

214 Massachusetts Avenue, NE

Washington, DC 20002

202-608-6088

heritage.org

From: Ken Ivory <kivory@le.utah.gov>
Sent: Monday, October 10, 2022 11:34 AM
To: Dans, Paul <Paul.Dans@heritage.org>
Cc: Groves, Steven <Steven.Groves@heritage.org>; Chretien, Spencer <Spencer.Chretien@heritage.org>
Subject: Re: Invitation: 2025 Presidential Transition Project

Paul,

I would be happy to help. Please let me know the expectations associated with this project.

Kindly,

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On Oct 7, 2022, at 8:35 AM, Dans, Paul <Paul.Dans@heritage.org> wrote:

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A centerpiece of Project 2025 will be to produce a policy and strategy book modelled after the iconic *Mandate for Leadership* volume that the Heritage Foundation provided to President-Elect Reagan in 1981. This work brought together 300 contributors, drawn from across the conservative sphere and mostly from outside Heritage, to set out a reform plan for government, agency by agency. It became the operating manual for the Reagan revolution. We are renewing this exercise and hope you will be a part of our endeavor.

You have been nominated by a member of the Project's Advisory Board to contribute your expertise to the book's chapter on the Department of Interior.

Myron Ebell will serve as the primary author of this chapter and will coordinate the participation of contributors.

We very much hope that you will agree to be a contributor to the Project.

Please indicate your interest in being a contributor via Reply All to this email by Wednesday October 12, 2022.

My colleague, Steve Groves, will be in command of pulling this effort together and will respond with additional details.

Thank you for your consideration and service to our nation!

Sincerely,

Paul Dans

Director, 2025 Presidential Transition Project

Project 2025 Board of Advisors

Alliance Defending Freedom

America First Legal

American Accountability Foundation

American Center for Law and Justice

American Cornerstone Institute

American Legislative Exchange Council

The American Main Street Initiative

American Moment

American Principles Project

Center for Equal Opportunity

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House District 47
kivory@le.utah.gov



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To: Ken Ivory <kivory@le.utah.gov>
CC: Dans, Paul <Paul.Dans@heritage.org>; Groves, Steven <Steven.Groves@heritage.org>
Subject: RE: Invitation: 2025 Presidential Transition Project

Hi Representative Ivory,

The Teams link is where the contributors will coordinate their writing. We have not yet scheduled our all-Contributors call, as we are still nailing down a few agency chapters. Be on the lookout for that in the near future.

Let us know if you have any questions.

Spencer

Spencer Chretien

Associate Director, 2025 Presidential Transition Project

The Heritage Foundation

214 Massachusetts Avenue, NE

Washington, DC 20002

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heritage.org

From: Ken Ivory <kivory@le.utah.gov>
Sent: Friday, October 14, 2022 5:40 PM
To: Chretien, Spencer <Spencer.Chretien@heritage.org>
Cc: Dans, Paul <Paul.Dans@heritage.org>; Groves, Steven <Steven.Groves@heritage.org>
Subject: Re: Invitation: 2025 Presidential Transition Project

I received something today from Heritage to log in to some microsoft teams verification. Have any meetings been scheduled yet?

On Oct 11, 2022, at 10:36 AM, Ken Ivory <kivory@le.utah.gov> wrote:

Spencer,

The cream always rises to the top! Look forward to working with you

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CC: Dans, Paul <Paul.Dans@heritage.org>; Groves, Steven <Steven.Groves@heritage.org>
Subject: Re: Invitation: 2025 Presidential Transition Project

Spencer,

The cream always rises to the top! Look forward to working with you

Ken

On Oct 11, 2022, at 8:50 AM, Chretien, Spencer <Spencer.Chretien@heritage.org> wrote:

Hi Representative Ivory,

Nice to work with you again in my new role! I remember you from my days at ALEC.

Spencer

Spencer Chretien

Associate Director, 2025 Presidential Transition Project

The Heritage Foundation
214 Massachusetts Avenue, NE
Washington, DC 20002
202-608-6088

[heritage.org](https://www.heritage.org)

From: Ken Ivory <kivory@le.utah.gov>
Sent: Monday, October 10, 2022 11:34 AM
To: Dans, Paul <Paul.Dans@heritage.org>
Cc: Groves, Steven <Steven.Groves@heritage.org>; Chretien, Spencer <Spencer.Chretien@heritage.org>
Subject: Re: Invitation: 2025 Presidential Transition Project

Paul,

I would be happy to help. Please let me know the expectations associated with this project.

Kindly,

Ken

On Oct 7, 2022, at 8:35 AM, Dans, Paul <Paul.Dans@heritage.org> wrote:

Dear Colleague,

I write on behalf of the 2025 Presidential Transition Project ("Project 2025"), a coalition of over 35 of the most influential conservative organizations coming together to prepare personnel and policy recommendations for the next presidential administration. We aim to ensure that conservatives are prepared to govern on Day One – January 20, 2025.

A centerpiece of Project 2025 will be to produce a policy and strategy book modelled after the iconic *Mandate for Leadership* volume that the Heritage Foundation provided to President-Elect Reagan in 1981. This work brought together 300 contributors, drawn from across the conservative sphere and mostly from outside Heritage, to set out a reform plan for government, agency by agency. It became the operating manual for the Reagan revolution. We are renewing this exercise and hope you will be a part of our endeavor.

You have been nominated by a member of the Project's Advisory Board to contribute your expertise to the book's chapter on the Department of Interior.

Myron Ebell will serve as the primary author of this chapter and will coordinate the participation of contributors.

We very much hope that you will agree to be a contributor to the Project.

Please indicate your interest in being a contributor via Reply All to this email by Wednesday October 12, 2022. My colleague, Steve Groves, will be in command of pulling this effort together and will respond with additional details.

Thank you for your consideration and service to our nation!

Sincerely,

Paul Dans

Director, 2025 Presidential Transition Project

Project 2025 Board of Advisors

Alliance Defending Freedom
America First Legal
American Accountability Foundation
American Center for Law and Justice
American Cornerstone Institute
American Legislative Exchange Council
The American Main Street Initiative
American Moment
American Principles Project
Center for Equal Opportunity
Center for Family and Human Rights
Center for Immigration Studies
Center for Renewing America
Claremont Institute
Competitive Enterprise Institute
Conservative Partnership Institute
Concerned Women for America
Defense of Freedom Institute
Family Research Council
First Liberty Institute
Foundation for Defense of Democracies
Foundation for Government Accountability
FreedomWorks
Heartland Institute
Heritage Foundation
Hillsdale College
Institute for Women's Health
Intercollegiate Studies Institute
James Madison Institute
Keystone Policy
The Leadership Institute
National Association of Scholars
Personnel Policy Operations
Recovery for America Now Foundation
Susan B. Anthony Pro-Life America
Texas Public Policy Foundation
Teneo Network
Young America's Foundation

Paul Dans

*Director, 2025 Presidential Transition
Project*

The Heritage Foundation
214 Massachusetts Avenue, NE
Washington, DC 20002
202-608-6166

heritage.org

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

Kindly,

Ken

Representative Ken Ivory
House District 47
kivory@le.utah.gov



From: Ken Ivory <kivory@le.utah.gov>
Sent: Friday, October 14, 2022 5:39 PM EDT
To: Chretien, Spencer <Spencer.Chretien@heritage.org>
CC: Dans, Paul <Paul.Dans@heritage.org>; Groves, Steven <Steven.Groves@heritage.org>
Subject: Re: Invitation: 2025 Presidential Transition Project

I received something today from Heritage to log in to some microsoft teams verification. Have any meetings been scheduled yet?

On Oct 11, 2022, at 10:36 AM, Ken Ivory <kivory@le.utah.gov> wrote:

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Associate Director, 2025 Presidential Transition Project
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Director, 2025 Presidential Transition Project

Project 2025 Board of Advisors

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Teneo Network
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Paul Dans

*Director, 2025 Presidential Transition
Project*

The Heritage Foundation
214 Massachusetts Avenue, NE
Washington, DC 20002
202-608-6166

heritage.org

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Kindly,
Ken
Representative Ken Ivory
House District 47

kivory@le.utah.gov

<image001.png>

Kindly,

Ken

Representative Ken Ivory

House District 47

kivory@le.utah.gov



From: Dans, Paul <Paul.Dans@heritage.org> on behalf of Calvis, Sarah <Sarah.Calvis@heritage.org>
Sent: Tuesday, November 15, 2022 6:34 PM EST
To: Dans, Paul <Paul.Dans@heritage.org>
CC: Groves, Steven <Steven.Groves@heritage.org>; Chretien, Spencer <Spencer.Chretien@heritage.org>; Calvis, Sarah <Sarah.Calvis@heritage.org>
Subject: Re: Invitation: Project 2025 Program and Reception

Dear Project 2025 Colleagues:

We are looking forward to our Thursday night pre-Thanksgiving reception here at Heritage. If you plan to attend and have not already let us know, [please RSVP at this link](#) as soon as possible so that we can get an accurate count. It will be a great time!

Sincerely,

Paul Dans
Director, 2025 Presidential Transition Project
The Heritage Foundation
214 Massachusetts Avenue, NE
Washington, DC 20002
202-608-6166
heritage.org

From: Dans, Paul <Paul.Dans@heritage.org>
Date: Friday, November 4, 2022 at 5:46 PM
To:
Cc: Groves, Steven <Steven.Groves@heritage.org>, Chretien, Spencer <Spencer.Chretien@heritage.org>, Calvis, Sarah <Sarah.Calvis@heritage.org>
Subject: Invitation: Project 2025 Program and Reception

Project 2025

PRESIDENTIAL TRANSITION PROJECT

Dear Project 2025 Colleagues:

Please join us for a pre-Thanksgiving Program and Reception as we celebrate the progress we have made on our Policy Book modeled after the iconic *Mandate for Leadership, The Conservative Promise*. We're pleased to have more than 400 people who are contributing to the volume, serving on our subcommittees, and representing their conservative organizations in Project 2025. Our program will begin shortly after 5 pm, to give you an overview of the project and provide updates about our progress. We will follow with a reception.

Thursday, November 17, 2022

5 p.m. to 7 p.m.

**The Heritage Foundation
214 Massachusetts Ave NE
Washington, DC 20002**

Program followed by cocktails and hors d'oeuvres

For those who are unable to attend in person, we will have an option to attend virtually via Microsoft Teams.

If you will be attending, *either in person or virtually*, [please fill out this link](#) so that we can get an accurate headcount.

This will be an exciting night of fellowship and getting to know one another. As we prepare with excitement for 2023, so must we all focus our minds on 2025.

We hope to see many of you there!

Sincerely,

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Ken Ivory <kivory@le.utah.gov>
Sent: Thursday, May 11, 2023 6:49 PM EDT
To: Russ Vought <info@citizensrenewingamerica.com>
BCC: Ken Ivory <voteivory@gmail.com>
Subject: Re: It has begun

Russ,

Great to hear from you and see what you are up to these days. I hope you and yours are healthy and well. Thank you for your dedication to restoring fiscal sanity for our nation.

Unfortunately, Becky and I (due to our personal commitment to my "part-time" legislative service) are not personally in a position to do much financially beyond the small donation sent in response to your email.

As a chair of the Utah Health and Human Services Committee however, we are beginning a stress testing exercise of the sustainability, probability and magnitude of the diminishment of the 75% of federal funds that comprise our HHS budget to provide services to the most vulnerable Utahns (sick, poor, elderly, disadvantaged).

On May 17th, we have David Walker (former GAO head) and Admiral Bill Owens (VC Joint Chiefs), along with our own distinguished Legislative Fiscal Analyst, Jonathan Ball, advising our committee on the probability and magnitude of the diminishment of federal funds to Utah. Believing this risk to be more than consequential, particularly to the most at risk Utahns, we are preparing to present our detailed findings of the various federal fiscal cliffs for the various social services in Utah to the various federal agencies, requesting they advise us on the accuracy of our findings regarding the probability and timing of federal funds diminishing, and invite them (along with our congressional delegation) to block grant the net present value of remaining federal funds for Utah HHS services, and allow Utah to transition to locally managed, sustainable social services. In the formal letter we intend to assert that in event these agencies fail or refuse to respond, Utah will assume no response to be an admission of the accuracy of our findings, and prioritize and deep level contingency plan for the various federal fiscal cliffs, and the impact on the most vulnerable Utahns, accordingly.

I am new to the HHS space. This is obviously an unprecedented undertaking. We would welcome your input and advise on how best to pursue such an objective, if you are able and willing?

We are truly very grateful that bright and patriotic people like you continue to battle for the greatness of our constitutional order of government!

Please feel free to reach out to me directly if I can be of help in your efforts in any way.

Kindly,

Ken

On May 11, 2023, at 2:14 PM, Russ Vought <info@citizensrenewingamerica.com> wrote:

[View this email in your browser](#)

Friends,

Earlier this week Kevin McCarthy met with Joe Biden to discuss raising the debt limit. It was the first meeting in what will assuredly be a series of tense negotiations.

Fortunately, Speaker McCarthy came to the meeting with considerable leverage after passing a bill in the House that would **cut nearly \$5 trillion** from the woke and weaponized bureaucracy over the next 10 years in order to set America on a better fiscal path.

Legislation, I'm proud to say, that my team laid the groundwork for and is now the starting point of negotiations with Biden.

→ **Months ago we rolled out a [budget](#)** with proposed spending cuts to the woke and weaponized bureaucracy.

→ **We pushed for concessions in the Speakership fight** to ensure 20 fiscally-conservative patriots achieved a substantive power-sharing agreement with GOP leadership.

→ **We educated members of Congress and their staff** on proposed cuts and how to eliminate nearly \$5 trillion in spending.

We've been a leading voice in this fight from the very beginning and [we plan to see it to the end](#). We can make cuts to the woke and weaponized bureaucracy [but we need your help](#).

Biden has attacked me personally for helping steer debt limit cuts. He'll do it again. It means we're getting under their skin.

I rarely ask, [but \\$25, \\$50, or a very generous gift of \\$100 would keep us in the fight and guarantee your voice is heard](#) by President Biden and the DC cartel.

Sincerely,

Russ Vought
President
Citizens for Renewing America

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Our mailing address is:
300 Independence Ave. SE
Washington, DC 20003

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You can [update your preferences](#) or [unsubscribe from this list](#).

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Kindly,

Ken

Representative Ken Ivory
House District 39
kivory@le.utah.gov



From: Ken Ivory <kivory@le.utah.gov>
Sent: Thursday, May 11, 2023 7:36 PM EDT
To: Russ Vought <info@citizensrenewingamerica.com>
Subject: Re: It has begun

Russ,

If these emails come to you, we tried to donate but the system would not take it. I input the CC info twice and never received any type of receipt or acknowledgment. If you received \$100 from us, then disregard this email.

Ken

On May 11, 2023, at 2:14 PM, Russ Vought <info@citizensrenewingamerica.com> wrote:

[View this email in your browser](#)

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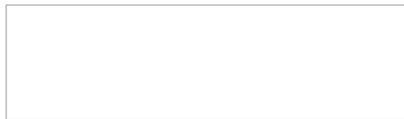
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Sincerely,



Russ Vought
President
Citizens for Renewing America



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300 Independence Ave. SE
Washington, DC 20003

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[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

Kindly,

Ken

Representative Ken Ivory
House District 39
kivory@le.utah.gov



From: Karla Jones <kjones@alec.org>
Sent: Wednesday, January 26, 2022 5:11 PM EST
To: Lisa Roskelley <lisa@roskelley.us>; Ken Ivory <kivory@le.utah.gov>
Subject: RE: Jon Huntsman Contact Info

Thank you for letting me know and for his consideration of this invitation. If we do a smaller, informal event, I'll be in touch.

All the best,
Karla

Karla Jones
Sr. Director, International Relations and Federalism
American Legislative Exchange Council
2900 Crystal Drive, Suite 600
Arlington, VA 22202

P: (571) 482-5017
C: (202) 870-4221
Email: kjones@alec.org



Upcoming Meetings:

2022 Annual Meeting – July 27-29, 2022 – Atlanta, Georgia
2022 States & Nation Policy Summit – November 30-December 2, 2022 – Washington, DC

The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

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From: Lisa Roskelley <lisa@roskelley.us>
Sent: Wednesday, January 26, 2022 4:53 PM
To: Ken Ivory <kivory@le.utah.gov>
Cc: Karla Jones <kjones@alec.org>
Subject: Re: Jon Huntsman Contact Info

Hello Representative,

I'm sorry to report that the Governor won't be able to do this. When I first asked him he said he wanted to participate with you, we thought it was a smaller, in person, gathering. Unfortunately, now that we have a better understanding of what it is, he won't be able to because he isn't supposed to do public events with his positions.

I'm so sorry and he would have been amazing, but he won't be able to. Please accept my apologies on his behalf.

Best of success in putting together what will surely be another terrific program.

Thanks!

lr

Lisa Roskelley
801.560.0137

On Wed, Jan 26, 2022, 10:41 AM Ken Ivory <kivory@le.utah.gov> wrote:

Lisa,

I'm connecting you directly with Karla Jones. She is delightful to work with. I think this will speed up communication.

Thanks for looking into this at such a critical time!

Kindly,

Ken

AMERICAN On Jan 26, 2022, at 10:22 AM, Lisa Roskelley <lisa@roskelley.us> wrote:

OVERSIGHT

UT-REP-24-1444-A-000081

Ok I'll check with him.

Help me understand the format. Is this in front of a live group of the 40-50 ALEC members that she mentioned or a zoom format like the Afghanistan program? Where will it be held, what time of day? Who is the moderator doing the interview? Is it a panel like Afghanistan or just Huntsman? Is it a full hour?

Give me some dates/ times/ locations for me to compare with his calendar and I'll get back to you asap.

Thanks!

Lisa Roskelley
801.560.0137

On Wed, Jan 26, 2022, 10:02 AM Ken Ivory <kivory@le.utah.gov> wrote:

Lisa,

Here are the details of the state legislator event.

Let me know if he is interested. The organizers would like to get invitations out soon.

Many thanks,

Ken

Begin forwarded message:

From: Karla Jones <kjones@alec.org>
Subject: RE: Jon Huntsman Contact Info
Date: January 25, 2022 at 9:49:43 AM MST
To: Ken Ivory <voteivory@gmail.com>

Hi Representative Ivory,

We were hoping to schedule it for late next week or early the week of February 7 since the situation is unfolding so rapidly, however, to accommodate Ambassador/Governor Huntsman, we might be able to push it to the week of February 14. All ALEC members and friends would be invited to "attend" the Policy Hour and we anticipate repurposing it into a podcast in the *Across the States* series which will reach a much wider audience. While the Policy Hour on Afghanistan had modest attendance (40+), the subsequent podcast was downloaded 50,000 times. ALEC members are made up primarily of state lawmakers representing all 50 states – roughly 20% of US state lawmakers count themselves as our members. Below are links to the Afghanistan Policy Hour and podcast to give her an idea of the format.

Afghanistan Policy Hour

<https://www.youtube.com/watch?v=g5uJW6t7PPw>

Afghanistan Podcast

<https://podcast.alec.org/99>

Let me know if you need anything further from me, and THANK YOU!!

All the best,

Karla

Karla Jones

Sr. Director, International Relations and Federalism

American Legislative Exchange Council

2900 Crystal Drive, Suite 600

Arlington, VA 22202

P: (571) 482-5017

C: (202) 870-4221

Email: kjones@alec.org

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From: Ken Ivory <voteivory@gmail.com>

Sent: Tuesday, January 25, 2022 11:40 AM
To: Karla Jones <kjones@alec.org>
Subject: Fwd: Jon Huntsman Contact Info
Huntsman may be interested. Please give me the following info

Begin forwarded message:

From: Lisa Roskelley <lisa@roskelley.us>
Subject: Re: Jon Huntsman Contact Info
Date: January 25, 2022 at 9:38:42 AM MST
To: Ken Ivory <kivory@le.utah.gov>

Hi Ken,
How are you? Yes, he would be amazing for this. Let me see what I can do.
What group is it? When were you thinking? It would probably need to be 3-4 weeks out.
Let me know.
How's the session going?
lr

Lisa Roskelley
801.560.0137

On Mon, Jan 24, 2022, 10:10 AM Ken Ivory <kivory@le.utah.gov> wrote:

Lisa,

I hope you are well!

I received an inquiry from a state legislator organization about having Gov. Huntsman speak to group about the current situation in Ukraine. Do you have information that I may contact him or could you reach out for me?

Kindly,

Ken

801.694.8380

Kindly,
Ken

Ken Ivory
Utah State Representative
801.694.8380
voteivory@gmail.com
www.voteivory.com

“It is important to strengthen the state governments; ... it must be done by the states themselves, erecting such barriers at the Constitutional line as cannot be surmounted either by themselves or by the general government. The only barrier in their power is a wise government. A weak one will lose ground in every contest.”—Thomas Jefferson to Archibald Stuart, 1791.

From: Ken Ivory
Sent: Wednesday, January 26, 2022 12:41 PM EST
To: Lisa Roskelley <lisa@roskelley.us>
CC: Karla Jones <kjones@alec.org>
Subject: Re: Jon Huntsman Contact Info
Attachment(s): "image001.jpg", "image001.jpg"

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Afghanistan Podcast

<https://podcast.alec.org/99>

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All the best,

Karla

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From: Ken Ivory <voteivory@gmail.com>

Sent: Tuesday, January 25, 2022 11:40 AM

To: Karla Jones <kjones@alec.org>

Subject: Fwd: Jon Huntsman Contact Info

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Subject: Re: Jon Huntsman Contact Info

Date: January 25, 2022 at 9:38:42 AM MST

To: Ken Ivory <kivory@le.utah.gov>

Hi Ken,

How are you? Yes, he would be amazing for this. Let me see what I can do.

What group is it? When were you thinking? It would probably need to be 3-4 weeks out.

Let me know.

How's the session going?

lr

Lisa Roskelley

801.560.0137

On Mon, Jan 24, 2022, 10:10 AM Ken Ivory <kivory@le.utah.gov> wrote:

Lisa,

I hope you are well!

I received an inquiry from a state legislator organization about having Gov. Huntsman speak to group about the current situation in Ukraine. Do you have information that I may contact him or could you reach out for me?

Kindly,

Ken

801.694.8380

Kindly,
Ken

Ken Ivory

Utah State Representative

801.694.8380

voteivory@gmail.com

www.voteivory.com

“It is important to strengthen the state governments; ... it must be done by the states themselves, erecting such barriers at the Constitutional line as cannot be surmounted either by themselves or by the general government. The only barrier in their power is a wise government. A weak one will lose ground in every contest.”—Thomas Jefferson to Archibald Stuart, 1791.

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Legislative
Exchange
Council

From: Karla Jones <kjones@alec.org>
Sent: Wednesday, January 26, 2022 1:03 PM EST
To: Ken Ivory <kivory@le.utah.gov>; Lisa Roskelley <lisa@roskelley.us>
Subject: RE: Jon Huntsman Contact Info

Thanks so much for connecting us, Representative Ivory!

Hi Lisa,

I appreciate your willingness to look at Ambassador Huntsman's calendar and to extend this invitation! To answer your questions, the format will be virtual (Zoom); will run an hour; invitees will be ALEC members and friends (we typically have 30-50); and we anticipate 3-5 discussants. I suspect that our CEO (Lisa Nelson) will open the event and that I will moderate providing the questions to Ambassador Huntsman in advance so that he has the opportunity to prepare answers. Additionally, if there are questions he'd definitely like to answer, let me know so that I can include those as well.

We are currently looking at a Monday-Thursday during the week of February 7 or the week of February 14. Ambassador Kristjan Prikk (Estonia) has confirmed his participation and is meeting with Ambassador Oksana Markarova (Ukraine) to encourage her to accept our invitation. Kristjan has expressed a willingness to be flexible, so we are awaiting dates/times that would work for Ambassador Huntsman before extending additional invitations to MEP Radoslaw Sikorski (former Polish FM; national security expert; & very outspoken on this issue); ALEC Alumna Congresswoman Victoria Spartz-IN (born in Ukraine and part of a CODEL that left the US for Ukraine yesterday); Ukrainian MP Maryan Zablotsky and an issue-area expert. Taras Kuzio of the Henry Jackson Society is excellent and on my short list of invitees to fulfill this role.

Let me know if you need anything further from me on this, and I look forward to hearing from you.

All the best,
Karla

Karla Jones
Sr. Director, International Relations and Federalism
American Legislative Exchange Council
2900 Crystal Drive, Suite 600
Arlington, VA 22202

P: (571) 482-5017
C: (202) 870-4221
Email: kjones@alec.org



Upcoming Meetings:
2022 Annual Meeting – July 27-29, 2022 – Atlanta, Georgia
2022 States & Nation Policy Summit – November 30-December 2, 2022 – Washington, DC

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From: Ken Ivory <kivory@le.utah.gov>
Sent: Wednesday, January 26, 2022 12:41 PM
To: Lisa Roskelley <lisa@roskelley.us>
Cc: Karla Jones <kjones@alec.org>
Subject: Re: Jon Huntsman Contact Info

Lisa,

I'm connecting you directly with Karla Jones. She is delightful to work with. I think this will speed up communication.

Thanks for looking into this at such a critical time!

Kindly,

On Jan 26, 2022, at 10:22 AM, Lisa Roskelley <lisa@roskelley.us> wrote:

Ok I'll check with him.

Help me understand the format. Is this in front of a live group of the 40-50 ALEC members that she mentioned or a zoom format like the Afghanistan program? Where will it be held, what time of day? Who is the moderator doing the interview? Is it a panel like Afghanistan or just Huntsman? Is it a full hour?

Give me some dates/ times/ locations for me to compare with his calendar and I'll get back to you asap.

Thanks!

Lisa Roskelley
801.560.0137

On Wed, Jan 26, 2022, 10:02 AM Ken Ivory <kivory@le.utah.gov> wrote:

Lisa,

Here are the details of the state legislator event.

Let me know if he is interested. The organizers would like to get invitations out soon.

Many thanks,

Ken

Begin forwarded message:

From: Karla Jones <kjones@alec.org>
Subject: RE: Jon Huntsman Contact Info
Date: January 25, 2022 at 9:49:43 AM MST
To: Ken Ivory <voteivory@gmail.com>

Hi Representative Ivory,

We were hoping to schedule it for late next week or early the week of February 7 since the situation is unfolding so rapidly, however, to accommodate Ambassador/Governor Huntsman, we might be able to push it to the week of February 14. All ALEC members and friends would be invited to "attend" the Policy Hour and we anticipate repurposing it into a podcast in the *Across the States* series which will reach a much wider audience. While the Policy Hour on Afghanistan had modest attendance (40+), the subsequent podcast was downloaded 50,000 times. ALEC members are made up primarily of state lawmakers representing all 50 states – roughly 20% of US state lawmakers count themselves as our members. Below are links to the Afghanistan Policy Hour and podcast to give her an idea of the format.

Afghanistan Policy Hour

<https://www.youtube.com/watch?v=g5uJW6t7PPw>

Afghanistan Podcast

<https://podcast.alec.org/99>

Let me know if you need anything further from me, and THANK YOU!!

All the best,

Karla

Karla Jones

Sr. Director, International Relations and Federalism

American Legislative Exchange Council

2900 Crystal Drive, Suite 600

Arlington, VA 22202

P: (571) 482-5017

C: (202) 870-4221

Email: kjones@alec.org



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authorization from the addressee(s). If you are not the intended recipient, please notify Karla Jones, ALEC, immediately at (571) 482-5017, or at kjones@alec.org, and destroy all copies of this message and any attachments.

From: Ken Ivory <voteivory@gmail.com>
Sent: Tuesday, January 25, 2022 11:40 AM
To: Karla Jones <kjones@alec.org>
Subject: Fwd: Jon Huntsman Contact Info
Huntsman may be interested. Please give me the following info

Begin forwarded message:

From: Lisa Roskelley <lisa@roskelley.us>
Subject: Re: Jon Huntsman Contact Info
Date: January 25, 2022 at 9:38:42 AM MST
To: Ken Ivory <kivory@le.utah.gov>

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How's the session going?

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801.560.0137

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Kindly,

Ken

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Kindly,
Ken

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Utah State Representative
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From: Keven J. Stratton <keven@strattonlawgroup.com>
Sent: Wednesday, April 27, 2022 6:45 PM EDT
To: Karla Jones <kjones@alec.org>
CC: voteivory@gmail.com <voteivory@gmail.com>; Ken Ivory <kivory@le.utah.gov>; Keven John Stratton <kstratton@le.utah.gov>; Catherine Mortensen <cmortensen@alec.org>; Matthew Fisher <mfisher@alec.org>
Subject: Re: Remarks for Tomorrow's ALEcTv segment

No problem, thanks!

On Wed, Apr 27, 2022 at 4:39 PM Karla Jones <kjones@alec.org> wrote:

My apologies, Representative Stratton, I mistyped your email address when sending this a few minutes ago.

From: Karla Jones
Sent: Wednesday, April 27, 2022 5:39 PM
To: voteivory@gmail.com; keven@strattonlaw.com; Ken Ivory <kivory@le.utah.gov>; kstratton@le.utah.gov
Cc: Catherine Mortensen <cmortensen@alec.org>; Matthew Fisher <mfisher@alec.org>
Subject: Remarks for Tomorrow's ALEcTv segment

Hi Representatives Ivory and Stratton,

Attached are potential remarks for tomorrow's ALEcTv segment – Cat Mortensen will send you the link to join the conversation closer to the filming time. If there are questions you'd like to be asked that are not included here (Representative Ivory, I tried to include the questions from your text that you weren't able to address last week in this document.), feel free to send them or to answer them within existing questions. We look forward to seeing you both tomorrow, and thanks so much for making the time to record this segment!

All the best,

Karla

Karla Jones

Sr. Director, International Relations and Federalism

American Legislative Exchange Council

2900 Crystal Drive, Suite 600

Arlington, VA 22202

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C: (202) 870-4221

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Keven J. Stratton, Esq.

Stratton Law Group PLLC
754 West 700 South
Pleasant Grove, Utah 84062
Office: 801-225-3570
Mobile: 801-836-6010

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=====

From: Karla Jones <kjones@alec.org>
Sent: Wednesday, April 27, 2022 5:41 PM EDT
To: voteivory@gmail.com <voteivory@gmail.com>; Ken Ivory <kivory@le.utah.gov>; Keven John Stratton <kstratton@le.utah.gov>; keven@strattonlawgroup.com <keven@strattonlawgroup.com>
CC: Catherine Mortensen <cmortensen@alec.org>; Matthew Fisher <mfisher@alec.org>
Subject: RE: Remarks for Tomorrow's ALECTv segment

My apologies, Representative Stratton, I mistyped your email address when sending this a few minutes ago.

From: Karla Jones
Sent: Wednesday, April 27, 2022 5:39 PM
To: voteivory@gmail.com; keven@strattonlaw.com; Ken Ivory <kivory@le.utah.gov>; kstratton@le.utah.gov
Cc: Catherine Mortensen <cmortensen@alec.org>; Matthew Fisher <mfisher@alec.org>
Subject: Remarks for Tomorrow's ALECTv segment

Hi Representatives Ivory and Stratton,

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All the best,
Karla

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From: Karla Jones <kjones@alec.org>
Sent: Wednesday, June 26, 2024 4:09 PM EDT
To: Ken Ivory <kivory@le.utah.gov>; Andre Huynh <ahuynh@alec.org>
Subject: RE: TIME CHANGE: 3:10pm EDT – 3:50pm EDT for This Thursday’s ALEC Webinar-PRC Funding of U.S. Fentanyl Crisis

Thursday, June 27. Thanks for reaching out – we’re adding that into the content of the emails going out from here on out.

Karla Jones

Sr. Director, Federalism, Homeland Security & International Relations

Mobile: (202) 870-4221
Email: kjones@alec.org
Website: www.alec.org

2733 Crystal Drive, Suite 1000
Arlington, VA 22202



Upcoming Meetings:

51st ALEC Annual Meeting | July 24 –26, 2024 | Denver, CO
2024 States and Nation Policy Summit | December 3 - 5, 2024 | Washington, DC

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From: Ken Ivory <kivory@le.utah.gov>
Sent: Wednesday, June 26, 2024 4:04 PM
To: Andre Huynh <ahuynh@alec.org>
Cc: Karla Jones <kjones@alec.org>
Subject: Re: TIME CHANGE: 3:10pm EDT – 3:50pm EDT for This Thursday’s ALEC Webinar-PRC Funding of U.S. Fentanyl Crisis

On which date?

On Jun 26, 2024, at 1:58PM, Andre Huynh <ahuynh@alec.org> wrote:

Dear FIR Task Force Member,

Our presenter has changed the start time from 2pm EDT to **3:10pm EDT** – we apologize for the inconvenience and hope you will be able to join us at the new time.

If you haven’t already, register [here](#) for a webinar focused on China’s significant role in perpetuating the fentanyl crisis in the U.S. A member of the House Select Committee on the Chinese Communist Party (CCP) will brief us on:

- Beijing’s direct subsidies for the mass production and export of fentanyl-like substances, which are illegal to produce in China.
- Instances where the PRC government, when presented with evidence of Chinese companies breaking Chinese law through the export of drugs, has allegedly tipped off criminals to help them evade U.S. law enforcement rather than prosecuting their criminal activity. An investigation found that **30,000 sites on only seven e-commerce platforms from PRC companies offer drugs** for “hot sales to Mexico” or with “guarantees to bypass customs.”

· The contrast between the PRC government's censorship of content related to domestic drug sales and its lack of intervention for export-focused narcotics.

Fentanyl is a growing industry in an otherwise faltering PRC economy that has the added strategic benefit for China of rotting America from within.

We look forward to your participation in this important webinar.

Best regards,

Andre Huynh

Federalism & International Relations Intern

Email: ahuynh@alec.org

2733 Crystal Drive, Suite 1000

Arlington, VA 22202

<image.png>

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Karla Jones <kjones@alec.org>

Sent: Wednesday, April 27, 2022 5:38 PM EDT

To: voteivory@gmail.com <voteivory@gmail.com>; keven@strattonlaw.com <keven@strattonlaw.com>; Ken Ivory <kivory@le.utah.gov>; Keven John Stratton <kstratton@le.utah.gov>

CC: Catherine Mortensen <cmortensen@alec.org>; Matthew Fisher <mfisher@alec.org>

Subject: Remarks for Tomorrow's ALECtv segment

Attachment(s): "2022 0428 ALEC TV FEDERAL LANDS LIVESTREAM SHOW.docx"

Hi Representatives Ivory and Stratton,

Attached are potential remarks for tomorrow's ALECtv segment – Cat Mortensen will send you the link to join the conversation closer to the filming time. If there are questions you'd like to be asked that are not included here (Representative Ivory, I tried to include the questions from your text that you weren't able to address last week in this document.), feel free to send them or to answer them within existing questions. We look forward to seeing you both tomorrow, and thanks so much for making the time to record this segment!

All the best,
Karla

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ALEC TV FEDERAL LANDS LIVESTREAM SHOW 4.21.22 6 PM ET

Intro: Cat and Matt

CAT: Welcome to an ALEC TV livestream... ALEC is the nation's largest nonpartisan, voluntary membership organization of state legislators dedicated to the principles of limited government, free markets and federalism. Comprised of nearly one-quarter of the country's state legislators and stakeholders from across the policy spectrum.

I am Catherine Mortensen from ALEC public affairs and joining me today is Matt Fisher also from ALEC public affairs and Karla Jones our policy expert on federal land issues. Our guests today are State Representatives Ken Ivory and Keven Stratton – both from Utah. In addition to being a national leader on federalism and a strong voice on federal mismanagement of America's federal lands, Representative Ivory is also Chair of ALEC's Center to Restore the Balance of Government. Representative Stratton Chairs Utah's House Natural Resources, Agriculture and Environmental Quality Committee and is also a leader in Utah on the effort to restore and protect our public lands. We are so happy to have you two on with us today.

MATT: This is a follow up to a livestream we recorded last week with you, Representative Ivory, and Chavez County Commissioner Will Cavin of New Mexico. ALEC TV caught up with you and Commissioner Cavin in Lincoln, Nebraska where you both were speaking at a national summit on the so-called Thirty-by-Thirty plan. We'll get into 30 by 30 during our conversation today – in short – it is a plan adopted by the Biden administration which would cede more control of private lands to the federal government – however today we also want to focus more on the federalism aspects of land management in the US. Our listeners might want to check out last week's video as a sort of companion piece to this. Welcome, everyone!

KARLA: Representative Stratton, for those who haven't yet seen last week's ALEC TV segment, 30 by 30 is an interagency plan launched by the Biden Administration about a year ago with a goal of conserving at least 30% of America's land and waters by 2030 and once that benchmark is met, conserving 50% of America's land and waters by 2050. A lot of people have described this as a federal land grab. What most alarms you about this plan and what would it mean for Utah and other western states?

STRATTON: *share specific examples and stories of what the impact of 30 by 30 would be for UT and the West generally – STORIES are best to share – to make it real and relatable for people (as opposed to numbers and data points) Talk about land access, the outsize portion of Utah's territory that is already federally-controlled, how this affects Utah's ability to grow its economy and pay for services – how will every-day Americans be hurt by this federal land grab*

KARLA: Representative Ivory, as the Chair of ALEC's Center to Restore the Balance of Government or Federalism Center, you've been explaining to me and to our members that 30 by 30 is a serious threat to federalism that no one seems to be paying attention to. I refer to it as a stealth maneuver. Can you explain to our listeners how this initiative threatens to undermine state sovereignty?

IVORY: *Discuss how 30 by 30's threat to federalism and describe how something that should be getting everyone's attention is going relatively unnoticed. Describe actions the federal government has already taken that threaten state sovereignty. Share examples of how everyday Americans will be hurt or are being hurt by these federal land policies – to make people care about this issue – and end your answer with a discussion of Biden invoking the Defense Production Act to boost critical mineral supplies and its impact on federalism.*

CAT: I'd like to share two lists with you – one of the critical and rare earths minerals where the United States is 100% dependent on imports and another where we are dependent on imports for 75-97% of these vital minerals. [Share PowerPoints on Minerals]

This seems like it makes the United States really vulnerable. Karla, what are these minerals used for and from what countries are we importing them?

KARLA: The majority are coming from China, however, they are coming from countries around the world. Just about all of our cobalt which is needed for batteries in electric vehicles, comes from the Democratic Republic of Congo which has been involved in a low-level civil war for years and is a country that the many international experts consider a failed state. You're absolutely right, CAT/MATT that relying on potential adversaries and failed states for the elements that we need to grow the innovation and green economy puts America in a really vulnerable position. This is even worse when we consider the fact that a lot of these rare earths and critical minerals are available on America's federal lands. We just need to extract them and establish processing facilities. However, the states should be the ones making that decision – not the federal government. And states like Nevada and Utah that have asked for select public lands to be transferred to them are ready.

MATT: I know that a disproportionate amount of America's land mass from Colorado westward is owned by the federal government – almost 50%, I believe. Representatives Stratton and Ivory, can you tell us a little more about state plans for transfer of that land?

STRATTON: *Discuss TPL initiatives in the states; underscore that national parks, Congressionally-designated wilderness areas, tribal lands and military installations are excluded; tell us about Utah's commission report and how the state could serve as a better environmental AND economic steward for the land. Explain that Utahns love their land and can take care of it better than a remote federal bureaucrat and describe Utah's plans to adopt more effective zoning and to make the land more accessible to everyone.*

IVORY: *Supplement Stratton's remarks and explain how federal ownership violates the inherent equality of the 50 states and that the western states' enabling acts were identical to states with single digit percentage federal management. North Dakota (3.9%) vs. Utah (63.1%)*

CAT: So, there is a solution to this problem – transferring control of select public lands for states that want them to state control. We're not talking about national parks or tribal lands – we're talking about the vast expanses of lands in the West that are controlled and according to many, mismanaged by the federal government. [Page 15 of this CRS report gives you a good map to use.] Karla, what would this solution look like?

KARLA: It could look like Canadian devolution – Canada’s transfer of their federal lands to provincial and territorial control, since they have provinces and territories instead of states. By a century ago, Canada had transferred control of their federal lands to provincial control including rights to the resources within the land. At the beginning of this century, Canada started devolving or transferring land in the three territories – Yukon, Northwest Territories and Nunavut – to territorial control. I think Yukon started the devolution process in 2002 and Northwest Territories a few years later. I think Nunavut is still negotiating their agreement. In the two territories where devolution is complete – Yukon and NWT – it’s been a resounding success.

CAT: *(Share PowerPoint slides on Canadian Devolution Yukon & Canadian Devolution Northwest Territories)*

MATT: Representatives Ivory and Stratton, do you have any final thoughts?

CAT/MATT: Thank you to everyone...

From: Joe Trotter <jtrotter@alec.org>
Sent: Friday, August 30, 2024 1:28 PM EDT
Subject: Special Invitation: ALEC's 2024 Energy Academy in Tucson, Arizona

You don't often get email from jtrotter@alec.org. [Learn why this is important](#)

Good afternoon!

You are invited to the [2024 ALEC Energy Academy](#) in Tucson, Arizona,

This invitation-only training opportunity for state legislators will provide an interactive dialogue and will equip you with the resources to address global events that leave energy markets in flux, as well as balance competing state and federal agendas on the domestic front. We will be discussing important questions about how to maintain a diverse mix of energy generation, secure our infrastructure, and what to expect for future technology development.

[Register Here](#)

During this forum you will participate with policy experts and have the opportunity to present your experiences with other thought leaders.

Date: November 13-15, 2024

Location: Omni Tucson National Resort
2727 W Club Dr
Tucson, AZ 85742

Agenda:

- Wednesday, November 13: Fly-In, Afternoon Event, Dinner
- Thursday, November 14: All Day Programming, Offsite Tour and Meals
- Friday, November 15: Breakfast, Morning Programming, Fly-Out

For invited legislative participants like you, all session meals and two nights of housing will be provided, if allowable in your state. You will also be reimbursed up to \$500 for qualified transportation expenses, if allowable. [RSVPs are on a first-come-first-serve basis.](#)

For more information please email me at: JTrotter@alec.org or call me at: (210) 352-0055.

Please note that we have a limited number of spots available for this event that will be filled on a rolling basis, [so please RSVP as soon as possible to reserve your spot.](#)

Sincerely,
Joe Trotter



JOE TROTTER
Director – Energy, Environment,
and Agriculture Task Force

(210) 352-0055 | JTrotter@alec.org

2733 Crystal Dr, Suite 1000
Arlington, VA 22202

Upcoming Meetings:

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2024 States and Nation Policy Summit | December 3 - 5, 2024 | Washington, DC



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[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Groves, Steven <Steven.Groves@heritage.org>

Sent: Thursday, October 13, 2022 4:19 PM EDT

To: mark.miller@state.sd.us <mark.miller@state.sd.us>; margaret@americanstewards.us <margaret@americanstewards.us>; gregwalcher@gmail.com <gregwalcher@gmail.com>; mmeadowcroft@theamericanconservative.com <mmeadowcroft@theamericanconservative.com>; Ken Ivory <kivory@le.utah.gov>; karen@buddfalen.com <karen@buddfalen.com>; Tubb, Katie <Katie.Tubb@heritage.org>

CC: Myron Ebell <myron.ebell@cei.org>

Subject: Team Interior introduction and information

Dear Team Interior,

Thank you very much for agreeing to participate in the **2025 Presidential Transition Project!**

Please allow this email to serve as an introduction to one another and to **Myron Ebell** (cc'ed), who will serve as the primary author of this chapter.

Each of you will soon receive (check your junk mail folders just in case) an **invitation to access a private Microsoft Teams channel** dedicated to your chapter.

Please utilize the Microsoft Teams channel to:

1. Communicate with one another via the channel's "chat" function (this should stop your inboxes from being flooded with email), and
2. Share documents (e.g. chapter outline, drafts of various chapter sections, etc.) using the "Files" menu.

Among the documents currently under the "Files" menu are (1) a contact information page and (2) a page for contributors to state their specific area(s) of interest in the chapter. Please add your contact information to the former. As for the latter, please fill in what issue areas you are interested in.

Let me know if you have any difficulty accessing the Teams page after you receive your invite.

I look forward to working with each of you in the weeks and months ahead!

Best regards,

Steve

Steven Groves

Margaret Thatcher Fellow

Margaret Thatcher Center for Freedom

The Heritage Foundation
214 Massachusetts Avenue, NE
Washington, DC 20002
(202) 608-6173
www.heritage.org

Steven Groves

Margaret Thatcher Fellow, Margaret Thatcher Center for Freedom

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202-608-6173

heritage.org

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From: Dans, Paul <Paul.Dans@heritage.org> on behalf of Calvis, Sarah <Sarah.Calvis@heritage.org>
Sent: Friday, November 18, 2022 4:50 PM EST
To: Groves, Steven <Steven.Groves@heritage.org>; Chretien, Spencer <Spencer.Chretien@heritage.org>; Calvis, Sarah <Sarah.Calvis@heritage.org>
Subject: Thank You

Project 2025

PRESIDENTIAL TRANSITION PROJECT

Dear Project 2025 Colleagues:

We were happy that so many of you joined us in person and virtually last night for our Project 2025 Program and Reception. For those you who were not able to attend, we have a recording of the program, including special remarks from White House Chief of Staff Mark Meadows, Deputy White House Chief of Staff Rick Dearborn, and Heritage Executive Vice President Derrick Morgan: <https://www.youtube.com/watch?v=11FVcdP8N9E>

Happy Thanksgiving and thank you for your work on behalf of our nation!

Sincerely,
Paul Dans

Paul Dans

Director, 2025 Presidential Transition Project

The Heritage Foundation

214 Massachusetts Avenue, NE

Washington, DC 20002

202-608-6166

[heritage.org](https://www.heritage.org)

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Nathan Duell <nathan.duell@heritageaction.com>
Sent: Wednesday, October 05, 2022 5:23 PM EDT
To: Ken Ivory <kivory@le.utah.gov>
Subject: The Heritage Foundation Releases Education Freedom Report Card

Representative Ivory,

Education is a top priority to millions of American families, and parents should be empowered to choose a safe and effective education for their children. To serve that goal, The Heritage Foundation has published the *Education Freedom Report Card*, to serve as a guide for parents and policymakers in assessing education freedom in each state. Here is a summary of Utah's rankings:

Utah's Overall Education Freedom Rank: #11

- School Choice: #17
- Transparency: #23
- Regulatory Freedom: #20
- Spending: #2

You can find the full report card, an explanation of the methodology, details on your state's rank, and model legislation at:

<https://www.heritage.org/educationreportcard/>

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from The Heritage Foundation.

Best,
Nathan

Nathan Duell

Western Regional Coordinator
Heritage Action for America
<https://heritageaction.com/>
Cell: 202-438-4201

[EXTERNAL EMAIL] This email originated from outside your organization. Review authenticity of attachments or links before proceeding.

From: Joe Trotter <jtrotter@alec.org>
Sent: Thursday, September 05, 2024 5:48 PM EDT
Subject: VIRTUAL EEA TASK FORCE MEETING - September 16th @ 2pm EST

Good afternoon,

The ALEC Board of Directors concluded their review period for the model policy from annual meeting. While approving nearly all models that were positively reviewed by the full Task Force, two are being referred to the Energy, Environment, and Agriculture Task Force for reconsideration with instructions.

As a result, we will be holding a virtual EEA Task Force Meeting at 2pm EST on Monday, September 16th. [You can register for the meeting at this link.](#)

On the agenda are the two proposed model policies:

- [The Affordable, Reliable and Clean Energy Security Act](#)
- [Natural Asset Company Prohibition Act](#)

Additionally, the Federalism and International Relations Task Force approved an amended [Resolution in Support of Expanded Liquefied Natural Gas Exports](#). However, since the amendment was not considered at the EEA Task Force Meeting, we will also be voting on whether to approve the amendments.

Finally, in an effort to foster discussion about future proposed model policies well in advance of our in-person meetings, the EEA Subcommittees on Environment and Agriculture will hold a joint Subcommittee meeting with discussions about recycling and food freedom.

I look forward to seeing you on September 16th at 2pm EST! [You can register for the meeting here.](#)

Sincerely,
Joe Trotter



JOE TROTTER
Director – Energy, Environment,
and Agriculture Task Force

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