
From: Scott Marvel <scott@nexuscognitive.com>
Sent: Tuesday, February 15, 2022 3:38 PM
To: John Scott
Cc: Anu Jain; Paul Falkenberg
Subject: Election Integrity Support SOW
Attachments: TX SOS Elections Integrity SOW DRAFT 20220215.docx; TX HUB Status Approval Letter.pdf

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Mr. Secretary,

As discussed last Wednesday, attached is a draft Statement of Work for providing election integrity process and data analysis to help us collectively determine what needs to be in Version 1.0. of the enabling technology to support 2022. As well, I have attached our certified State of Texas HUB Status and CMBL Vendor ID for your reference.

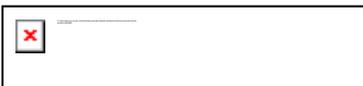
We also have first class data management and analytics staff that we can provide Chad for his team as it ramps up. Those folks can also help us in this initial effort and perform knowledge transfer services for new hires that get on-boarded to the Elections Division over time.

We'd love to hop on a quick call or Zoom with you and Chad (don't have his contact info) to determine how best to proceed.

Thank you again for your time and consideration.

Best Regards,

Scott



Scott Marvel | Partner
Nexus Cognitive Government Solutions™
1335 Bentley Ct | Southlake, Texas 76092
15455 Dallas Parkway | Suite 600 | Addison, Texas 75001
O: 214.775.9949 ext. 704
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scott@nexuscognitive.com | <https://www.nexuscognitivegov.com>

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Statement of Work 1 – Election Integrity Data Automation and Discovery

This Statement of Work Number 1 (“**SOW**”), effective as of February 21, 2022 (the “SOW Date”), is entered into by and between the State of Texas (“Client” or “SoS”), and Nexus Cognitive Government Services, a Texas limited liability company (“Consultant”).

I. Description of Services. Consultant shall provide the following Services under this SOW, such Services to be completed on or before March 21st, 2022.

The primary focus is performing data source and solution discovery for an election integrity analytics solution to confirm the legality and accuracy of every vote in the State of Texas.

This discovery effort will gain consensus on key data sources that will be incorporated into the solution and an inventory of what questions we are trying to answer.

Activities will focus on defining the optimal business solution components along with any technical and external dependencies. The project will also include identifying the specific feature/capability requirements to eventually support all 254 counties by establishing a scalable foundation to enable future growth. The analysis and deliverables will support the following four key objectives:

- How to evaluate election integrity in a given jurisdiction and determine how to set up a long term automated solution to do the same;
- Defining a transparent, easy to interpret tool that is secure, inspectable, and auditable.
- Considerably reduce back office and administrative burdens all constituent parties by providing increased transparency and verifiability of votes cast;
- Provide a solution implementation roadmap with achievable milestones for the 2022 election year and future election cycles.

The activities and deliverables of this engagement are intended to clearly define the solution from a business perspective while identifying dependencies and validating solution feasibility. Any integration points and core capabilities necessary to deliver the solution will be documented and assessed. The following sections outline specific activities, deliverables, and assumptions.

Activities:

1. Draft Initial Solution Summary
 - a. 2-3 Page non-technical overview of the platform
 - b. State of Texas stakeholders will be key contributors
 - c. Will constantly refactor as the discovery process progresses
2. Analyze/Document various source systems
 - a. Conduct two ½ day workshops with the SoS team
 - b. What outcomes do we expect it to provide (for example: deceased individuals who cast ballots)
 - c. Quality and accessibility of the desired data
 - d. Initial Feasibility Analysis
3. Capture technical assumptions/details to support estimates, examples include:
 - a. Development platform/tools
 - b. Hosting/Cloud Platform
 - c. Complexity Dimensions (User Types, Integration Points, Major Data Elements, Inputs, Outputs)
4. Identify core features/capabilities necessary for Version 1.0
 - a. Details both what is and what is NOT included
 - b. Will be representative, not definitive
5. A draft delivery plan including:
 - a. Level of effort and rough delivery timeline for Version 1.0 and interim releases
 - b. Document any known outstanding areas, questions, or concerns that require resolution before initiating delivery phases
 - c. Delivery phases include: technical design/analysis, agile delivery sprints, functional testing, integration testing, and POC launch
 - d. Approximate resources and costs

Deliverables:

1. Data Source identifications and definitions
2. Solution Summary – 2-3 Page non-technical overview of the platform
3. Analysis Overview – Summarizes all findings from activities
4. Estimated Delivery Plan

Assumptions:

1. To control cost and accelerate delivery, the initial analysis will focus on the following county jurisdictions: Tarrant, Collin, Dallas, and Harris.
2. Texas SoS and other stakeholders will provide frequent input into and analysis and review draft deliverables.
3. The discovery effort will NOT include detailed technical design and analysis, which are dependent on the discovery process.

II. Project Management and Reporting: By the end of the first project week, will confirm a detailed list of deliverables, remaining activities, and (if needed) any assumptions/dependencies. To provide transparency on progress and ensure alignment on adjustments to priority or scope, a written weekly status report will be delivered every Friday, followed by a weekly status meeting.

III. Fees. In consideration for the performance of the services provided by Consultant under this SOW, The State of Texas shall compensate Consultant based on a firm fixed price of:

\$49,500

The identified activities and estimated effort are based on the current understanding of the requirements and data sources supported by the enabling technology and proposed solution and prior experience on similar engagements. As with any discovery effort, there is the potential to identify new areas, questions, or concerns requiring further analysis before discovery finalization. In the event the not-to-exceed amount must be increased, written approval from The Texas SoS in the form of a change order is required. The change order will summarize the additional activities, associated effort, and estimated increase of the not-to-exceed amount.

IN WITNESS WHEREOF, each Party has caused its authorized representative to execute this SOW as of the SOW Date.

**Nexus Cognitive Government
Solutions, LLC**

State of Texas

By: _____

By: _____

Name: Scott T. Marvel

Name:

Title: Managing Partner

Title:



GLENN HEGAR TEXAS COMPTROLLER OF PUBLIC ACCOUNTS

The Texas Comptroller of Public Accounts (CPA) administers the Statewide Historically Underutilized Business (HUB) Program for the State of Texas, which includes certifying minority, woman, and service disabled veteran-owned businesses as HUBs and facilitates the use of HUBs in state procurement and provides them with information on the state's procurement process.

We are pleased to inform you that your application for certification/re-certification as a HUB has been approved. Your company's profile is listed in the State of Texas HUB Directory and may be viewed online at <https://mycpa.cpa.state.tx.us/tpasscmlbsearch/index.jsp>. Provided that your company continues to meet HUB eligibility requirements, the attached HUB certificate is valid for the time period specified.

You must notify the HUB Program in writing of any changes affecting your company's compliance with the HUB eligibility requirements, including changes in ownership, day-to-day management, control and/or principal place of business. *Note: Any changes made to your company's information may require the HUB Program to re-evaluate your company's eligibility.*

Please visit our website at <http://comptroller.texas.gov/procurement/prog/hub/> and reference our publications (i.e. Grow Your Business pamphlet, HUB Brochure and Vendor Guide) providing additional information on state procurement resources that can increase your company's chances of doing business with the state.

Thank you for your participation in the HUB Program! If you have any questions, you may contact a HUB Program representative at 512-463-5872 or toll-free in Texas at 1-888-863-5881.

Texas Historically Underutilized Business (HUB) Certificate



Certificate/VID Number:	1833356250400
File/Vendor Number:	526649
Approval Date:	05-MAR-2021
Scheduled Expiration Date:	05-MAR-2025

The Texas Comptroller of Public Accounts (CPA), hereby certifies that

NEXUS COGNITIVE GOVERNMENT SOLUTIONS LLC

has successfully met the established requirements of the State of Texas Historically Underutilized Business (HUB) Program to be recognized as a HUB. This certificate printed 05-MAR-2021, supersedes any registration and certificate previously issued by the HUB Program. If there are any changes regarding the information (i.e., business structure, ownership, day-to-day management, operational control, business location) provided in the submission of the business' application for registration/certification as a HUB, you must immediately (within 30 days of such changes) notify the HUB Program in writing. The CPA reserves the right to conduct a compliance review at any time to confirm HUB eligibility. HUB certification may be suspended or revoked upon findings of ineligibility.

*Statewide HUB Program
Statewide Procurement Division*

Note: In order for State agencies and institutions of higher education (universities) to be credited for utilizing this business as a HUB, they must award payment under the Certificate/VID Number identified above. Agencies, universities and prime contractors are encouraged to verify the company's HUB certification prior to issuing a notice of award by accessing the Internet (<https://mycpa.cpa.state.tx.us/tpasscmlbsearch/index.jsp>) or by contacting the HUB Program at 512-463-5872 or toll-free in Texas at 1-888-863-5881.

Rev. 06/19

1833356250400 526649
NEXUS COGNITIVE GOVERNMENT SOLUTIONS LLC
1335 BENTLEY CT
SOUTHLAKE, TX 76092-9438

From: "Renée McManus"
To: [Kristi Hart](mailto:kristi.hart@sos.texas.gov); rsumners@sos.texas.gov; steven.mccraw@dps.texas.gov; OCRMail@hhs.gov; HHSCivilRightsOffice@hhsc.state.tx.us; kieran.hillis@gov.texas.gov; publicrecords@gov.texas.gov; Thomas.ray@oag.texas.gov; Christopher.Hilton@oag.texas.gov; Todd.dickerson@oag.texas.gov; publicrecords@texasattorneygeneral.gov; reception@ethics.state.tx.us; John.Scott@openrecords@ethics.state.tx.us; publicrecords@oag.texas.gov; Justin.gordon@oag.texas.gov; brian.kelly@tdlr.texas.gov; chase.winburn@glo.texas.gov; David.anderson2@dads.state.tx.us; bob.lott@tlc.texas.gov; jared.rodriquez@lbb.texas.gov; leonard.higgins@cpa.texas.gov; mathew.richardson@tlc.state.tx.us; Matthew.richardson@tlc.Texas.gov
Subject: Fwd: Public corruption covers in Salado Texas require audits and the feds reviewing/ Ballot\$ paxton
Date: Monday, February 28, 2022 12:15:46 PM
Attachments: [Forwarded Message.msg](#)

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Forwarded message is attached.

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darrell.davila@ltgov.texas.gov, renae.eze@gov.texas.gov,
alix.morris@ltgov.texas.gov, kate.stanford@gov.texas.gov,
Hadassah.Schloss@glo.texas.gov, carol.oberrender@sao.texas.gov,
valerie.brown@dps.texas.gov, saointake@sao.texas.gov,
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abitter@sos.texas.gov, auditor@sao.texas.gov,
budgetandpolicyreports@gov.texas.gov, fraudunit@tdi.texas.gov,
generalcounsel@sos.texas.gov, openrecords@brb.texas.gov,
public.information@texasattorneygeneral.gov,
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James.Tinley@ethics.state.tx.us, chiefclerk@tdi.texas.gov,
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christopher.lindsey@texasattorneygeneral.gov, LN@g@sos.state.tx.us,
mathew.richardson@tlc.texas.gov, bob.lott@tlc.state.tx.us,
anya.wiley@sunset.texas.gov, shameika.brown@gov.texas.gov,
matt.hirsch@gov.texas.gov, customer@puc.texas.gov, pialegal@glo.texas.gov,
[REDACTED], irs.commissioner@irs.gov, press@uschamber.com,
cassie.huggins@tea.texas.gov, Tax.mail@usdoj.gov, voting.section@usdoj.gov
Subject: Are TX politician kickbacks blocking Salado millions no audits grab?

I hope you are well. Until Salado has been reviewed and audited is there a reason why our bellcaD bell county appraisal billing history has not had the state return bill money? The village is incorporated and does not collect Bellcad bill funds from many lots and we have no city service and county agencies in bell county claim since we are incorporated they do not respond to county issues. When 911 does not answer the call service puts you through to the belton sheriff office . Sometimes the police local dispatch cell number is not picked up. We have private water lot billing from Salado water supply and garbage pickup from claws on disposal or eagle disposal. A county clerk purveyor license means what exactly to having a required license? The Secretary of State tax I'd foias and licenses search never provided any Salado.Tx.gov speciality state approved ..board licenses. I have the emails with corpinfo@sos.Texas.gov records found.
With regards to any bond the 49 million school bond would have had the state

the bond office, TEA requesting Bellcad and village lot appraisal count and population growth with tax money collected before you estimate a budget. I asked Texas education agency about this and I was emailed a letter with an ada review which was not done by TEa. I asked Texas education agency about the 49 million dollar bond billed and how a budget was requested and the rigged Bellcad billing . The bell county health agency emailed stating they never did school inspections nor septic tank review so I had asked about the new school budget and the compliance that lacked local and county review. Tceq emailed numerous times adding the bell county health as all Salado septic bathroom etc inspections so with no bell county health review, Tceq admitted they do not review and lack of entire village lot count with taxes applied..single homestead on original property..sales taxes..fees..violations permits..what was disclosed for the bond or any bond and all lot appraisal bills? I added some email history and as of today something is \$topping Scamalado from not changing its way\$. Can you please review? Thank you Renée McManus

From: Robert Kepple <Robert.Kepple@tdcaa.com>

Sent: Thursday, February 10, 2022 3:12 PM EST

To: mcmanus@usa.net <mcmanus@usa.net>

Subject: Not read: Bellcad salado bill result of public corruption kickbacks - need audits - rental income airb&b, home businesses, complete list of salado taxes not provided after yearly requests

Your message

To: Robert Kepple

Subject: Fwd: Bellcad salado bill result of public corruption kickbacks - need audits - rental income airb&b, home businesses, complete list of salado taxes not provided after yearly requests

Sent: Friday, October 22, 2021 7:43:35 PM (UTC+00:00) Monrovia, Reykjavik

was deleted without being read on Thursday, February 10, 2022 8:11:14 PM (UTC+00:00) Monrovia, Reykjavik.

From: "Renée McManus" <mcmanus@usa.net>

Sent: Monday, November 22, 2021 7:17 PM EST

To: press@epa.gov <press@epa.gov>; John Scott <JScott@sos.texas.gov>; Delicia.Sams@senate.texas.gov <Delicia.Sams@senate.texas.gov>; James.Freeman@house.texas.gov <James.Freeman@house.texas.gov>; matt.medford@lbb.texas.gov <matt.medford@lbb.texas.gov>; kay.hricik@sunset.texas.gov <kay.hricik@sunset.texas.gov>; Suzanne.Johnson@gov.texas.gov <Suzanne.Johnson@gov.texas.gov>; diana.herring@cpa.texas.gov <diana.herring@cpa.texas.gov>; Henry.Delagarza@oag.texas.gov <Henry.Delagarza@oag.texas.gov>; barry.holcomb@sao.texas.gov <barry.holcomb@sao.texas.gov>; Dara.Stone <DStone@sos.texas.gov>; Rafael.Arredondo@tfc.texas.gov <Rafael.Arredondo@tfc.texas.gov>; nicole.krueger@tdhca.state.tx.us <nicole.krueger@tdhca.state.tx.us>; sharon.homoya@tdlr.texas.gov <sharon.homoya@tdlr.texas.gov>; cynthia.olivier@tdi.texas.gov <cynthia.olivier@tdi.texas.gov>; Richard.herman@tsbpe.texas.gov <Richard.herman@tsbpe.texas.gov>; accounting@tsbpa.texas.gov <accounting@tsbpa.texas.gov>; patty.david@tpwd.texas.gov <patty.david@tpwd.texas.gov>; sabrina.salazar@tbae.texas.gov <sabrina.salazar@tbae.texas.gov>; linda.griffin@sorm.texas.gov <linda.griffin@sorm.texas.gov>; ladawn.gray@hhs.texas.gov <ladawn.gray@hhs.texas.gov>; edna.jackson@twdb.texas.gov <edna.jackson@twdb.texas.gov>; beth.west@tceq.texas.gov <beth.west@tceq.texas.gov>; emily.douno@tea.texas.gov <emily.douno@tea.texas.gov>; ptad.cpa@cpa.texas.gov <ptad.cpa@cpa.texas.gov>; constituent_responses@gov.texas.gov <constituent_responses@gov.texas.gov>; darrell.davila@ltgov.texas.gov <darrell.davila@ltgov.texas.gov>; Renae.Eze@gov.texas.gov <Renae.Eze@gov.texas.gov>; alix.morris@ltgov.texas.gov <alix.morris@ltgov.texas.gov>; kate.stanford@gov.texas.gov <kate.stanford@gov.texas.gov>; Hadassah.Schloss@glo.texas.gov <Hadassah.Schloss@glo.texas.gov>; carol.oberrender@sao.texas.gov <carol.oberrender@sao.texas.gov>; valerie.brown@dps.texas.gov <valerie.brown@dps.texas.gov>; saointake@sao.texas.gov <saointake@sao.texas.gov>; Secretary <Secretary@sos.texas.gov>; transparency@cpa.texas.gov <transparency@cpa.texas.gov>; Keith.Ingram <KIngram@sos.texas.gov>; Adam.Bitter <ABitter@sos.texas.gov>; auditor@sao.texas.gov <auditor@sao.texas.gov>; budgetandpolicyreports@gov.texas.gov <budgetandpolicyreports@gov.texas.gov>; fraudunit@tdi.texas.gov <fraudunit@tdi.texas.gov>; GeneralCounsel <GeneralCounsel@sos.texas.gov>; openrecords@brb.texas.gov <openrecords@brb.texas.gov>; public.information@texasattorneygeneral.gov <public.information@texasattorneygeneral.gov>; publicinformationofficer@tlc.texas.gov <publicinformationofficer@tlc.texas.gov>; publicrecords@gov.texas.gov <publicrecords@gov.texas.gov>; James.Tinley@ethics.state.tx.us <James.Tinley@ethics.state.tx.us>; chiefclerk@tdi.texas.gov <chiefclerk@tdi.texas.gov>; Corporations.Information <Corpinfo@sos.texas.gov>; jacob.petry@oag.texas.gov <jacob.petry@oag.texas.gov>; public_comment@ethics.state.tx.us <public_comment@ethics.state.tx.us>; karen.hudgins@cpa.texas.gov <karen.hudgins@cpa.texas.gov>; katherine.cary@texasattorneygeneral.gov <katherine.cary@texasattorneygeneral.gov>; greg.gilliland@cpa.texas.gov <greg.gilliland@cpa.texas.gov>; cjid@texasattorneygeneral.gov <cjid@texasattorneygeneral.gov>; dede.keith@gov.texas.gov <dede.keith@gov.texas.gov>; lauren.downey@texasattorneygeneral.gov <lauren.downey@texasattorneygeneral.gov>; john.colyandro@gov.texas.gov <john.colyandro@gov.texas.gov>; piper.montemayor@cpa.texas.gov <piper.montemayor@cpa.texas.gov>; cs.property.tax.consultants@tdlr.texas.gov <cs.property.tax.consultants@tdlr.texas.gov>; amy.ramos@cpa.texas.gov <amy.ramos@cpa.texas.gov>; julie.ivie@lbb.state.tx.us <julie.ivie@lbb.state.tx.us>; klinder@sao.texas.gov <klinder@sao.texas.gov>; steven.mccraw@dps.texas.gov <steven.mccraw@dps.texas.gov>; bfitzsimons@txaglandtrust.org <bfitzsimons@txaglandtrust.org>; teresa.bostick@cpa.texas.gov <teresa.bostick@cpa.texas.gov>; ana.villarreal@cpa.texas.gov <ana.villarreal@cpa.texas.gov>; Michael.Segner@twdb.texas.gov <Michael.Segner@twdb.texas.gov>; rob.latsha@brb.texas.gov <rob.latsha@brb.texas.gov>; robert.mace@twdb.texas.gov <robert.mace@twdb.texas.gov>; david.timberger@tceq.texas.gov <david.timberger@tceq.texas.gov>; michael.vanderburg@lbb.state.tx.us <michael.vanderburg@lbb.state.tx.us>; duncan.fox@dps.texas.gov <duncan.fox@dps.texas.gov>; david.maxwell@texasattorneygeneral.gov <david.maxwell@texasattorneygeneral.gov>; federal.consistency@glo.texas.gov <federal.consistency@glo.texas.gov>; christopher.lindsey@texasattorneygeneral.gov <christopher.lindsey@texasattorneygeneral.gov>; Louis.Ng <LN@gov.texas.gov>; mathew.richardson@tlc.texas.gov <mathew.richardson@tlc.texas.gov>; bob.lott@tlc.state.tx.us <bob.lott@tlc.state.tx.us>; anya.wiley@sunset.texas.gov <anya.wiley@sunset.texas.gov>; shameika.brown@gov.texas.gov <shameika.brown@gov.texas.gov>; matt.hirsch@gov.texas.gov <matt.hirsch@gov.texas.gov>; customer@puc.texas.gov <customer@puc.texas.gov>; pialegal@glo.texas.gov <pialegal@glo.texas.gov>; pegfikac@yahoo.com <pegfikac@yahoo.com>; sales.applications@cpa.texas.gov <sales.applications@cpa.texas.gov>; press@uschamber.com <press@uschamber.com>

CC: John Scott <JScott@sos.texas.gov>; pegfikac@yahoo.com <pegfikac@yahoo.com>

Subject: Fwd: Re: Salado zip 76571 Bell county recorder of deeds property liens history foia / were liens requested by village , Bellcad for bank to set mortgage rate plus lot bill ,and sec of state board of elections..bonds office history foia ..Txdot...US Cong...

Attachment(s): "Re Salado zip 76571 Bell county recorder of deeds property liens history foia were liens requested by village , Bellcad for bank to set mortgage rate plus lot bill ,and sec of state board of elections..bonds office history foia ..Txdot...US Congress .msg"

Forwarded message is attached.

From: Renée McManus <mcmanus@usa.net>
Sent: Monday, November 22, 2021 6:39 PM EST
To: Kathleen Castillo <kathleen.castillo@tdhca.state.tx.us>; newsroom@ci.irs.gov <newsroom@ci.irs.gov>; nan.tolson@gov.texas.gov <nan.tolson@gov.texas.gov>; shelley.coston@bellcounty.texas.gov <shelley.coston@bellcounty.texas.gov>
CC: Tax.mail@usdoj.gov <Tax.mail@usdoj.gov>; Elections Internet <Elections@sos.texas.gov>; voting.section@usdoj.gov <voting.section@usdoj.gov>
Subject: Re: Salado zip 76571 Bell county recorder of deeds property liens history foia / were liens requested by village , Bellcad for bank to set mortgage rate plus lot bill ,and sec of state board of elections..bonds office history foia ..Txdot...US Congress?

Ms Castillo and Bell county recorder of deeds,
I hope you are well. May I ask if the village of Salado, Bellcad,..the controller of public accounts, Txdot, sunset commission, rep carter, sen cornyn, eda.gov, or any agency have asked for a Salado lien history? Having elections for obligatory bonds on lots with liens commercial and or a residence and elections for school and sewer bonds and having politicians have Txdot and the sunset commission issue real estate lien area grant money has me question any inquiries from anyone say 2013- now or if possible pre incorporation was it 1999 ever occur? Thanks
Ps Happy Thanksgiving

On Nov 22, 2021, at 3:43 PM, Kathleen Castillo <kathleen.castillo@tdhca.state.tx.us> wrote:

Good afternoon, Ms. McManus.

Regarding your Public Information Request (PIR) submitted to the Department earlier today, see below, please know the Department does not conduct property lien searches. You will have to go thru the Bell County Courthouse (County Seat for Salado, TX) for this property lien information.

As such, your PIR is now closed.

THANK YOU.

Kathleen Vale Castillo

Public Information Coordinator, Legal Division
Texas Department of Housing and Community Affairs
221 E. 11th Street | Austin, TX 78701
Office: 512.475.4144
Fax: 512.469.9606
Social Media: Twitter | Facebook | YouTube | Flickr

About TDHCA

The Texas Department of Housing and Community Affairs administers a number of state and federal programs through for-profit, nonprofit, and local government partnerships to strengthen communities through affordable housing development, home ownership opportunities, weatherization, and community-based services for Texans in need. For more information, including current funding opportunities and information on local providers, please visit www.tdhca.state.tx.us For more information about filing a Public Information Request (PIR) and the guidelines of the Texas Public Information Act (PIA), please visit www.tdhca.state.tx.us/policies/public-information.htm

Any person receiving guidance from TDHCA staff should be mindful that, as set forth in 10 TAC Section 11.1(b), there are important limitations and caveats (Also see 10 TAC §10.2(b)).

-----Original Message-----

From: Renée McManus <mcmanus@usa.net>
Sent: Monday, November 22, 2021 12:58 PM
To: Taxlien <taxlien@tdhca.state.tx.us>; irs.commissioner@irs.gov; tax.mail@usdoj.gov; Open Records <open.records@tdhca.state.tx.us>
Cc: pegfikac@yahoo.com; newsroom@ci.irs.gov; ptad.cpa@cpa.texas.gov; jacob.petry@oag.texas.gov
Subject: Salado zip 76571 Bell county recorder of deeds property liens history foia

Hope all is well.

May i ask if you are the correct agency to disclose property lien information? May i request the lien history for commercial

properties and homes on Main and Royal Streets Salado Texas zip 76571 please? I am looking for the years 2014-present please. Can you include mill creek golf course buildings? Thank you .Renée McManus Ps the bell county recorder of deeds refuses to answer along with the bell county tax appraisal

From: Billy White <billy.white@bellcad.org>
Sent: Thursday, August 20, 2020 12:37 PM EDT
To: "Renée McManus" <mcmanus@usa.net>
CC: Roger Chesser <roger.chesser@bellcad.org>; Sheri Parker <sheri.parker@bellcad.org>; Linda Hearell <linda.hearell@bellcad.org>
Subject: RE: Bell county health & commercial bldgs taxes, owner, septic, Disability access, bond money bill

Mrs. McManus,

Based on the forwarded email you included with this email, I have tried to answer the questions below.

Bell CAD does not track sewer and bond fees for any entity.

As to the list you were provided with before, it is based on any business that's physical situs address is within the village limits, regardless of their mailing address.

Unless otherwise notified, we will consider this information request fulfilled.

Thanks,

Billy White
AAS, CAE, CCA, RPA
Chief Appraiser
Tax Appraisal District of Bell County
(254) 939-5841

-----Original Message-----

From: "Renée McManus" <mcmanus@usa.net>
Sent: Monday, August 17, 2020 3:23 PM
To: Sheri Parker <sheri.parker@bellcad.org>; Linda Hearell <linda.hearell@bellcad.org>; Roger Chesser <roger.chesser@bellcad.org>; john.perryman@brb.texas.gov; Billy White <billy.white@bellcad.org>; cs.property.tax.consultants@tdlr.texas.gov; cs.tax.professionals@tdlr.texas.gov; Sheri Parker <sheri.parker@bellcad.org>
Subject: Fwd: Bell county health & commercial bldgs taxes, owner, septic, Disability access, bond money bill

Forwarded message is attached.

[EXTERNAL]:DO NOT CLICK links or attachments unless you recognize the sender and know the content is safe.

From: Cain, Cheryl <Cheryl.Cain@oag.texas.gov>
Sent: Monday, August 17, 2020 8:45 AM EDT
To: mcmanus@usa.net <mcmanus@usa.net>
Subject: Read: Village of Salado license, purveyor credentials foia

Your message

To: Cain, Cheryl
Subject: Fwd: Village of Salado license, purveyor credentials foia
Sent: Saturday, August 15, 2020 10:24:34 AM (UTC-06:00) Central Time (US & Canada)

was read on Monday, August 17, 2020 7:45:17 AM (UTC-06:00) Central Time (US & Canada).

From: FOIA, OIG <FOIA@doioig.gov> on behalf of Meyers, Sheri G <Sheri_Meyers@doioig.gov>
Sent: Friday, August 07, 2020 3:25 PM EDT
To: mcmanus@usa.net <mcmanus@usa.net>
Subject: FOIA Acknowledgement Letter 2020-00212
Attachment(s): "McManus Acknowledgement Letter, 2020-00212.pdf"

Good Afternoon Ms. McManus,

Please find attached the acknowledgement letter responsive to your FOIA request with our office.

Thank you,

Sheri Meyers
OIG FOIA OFFICE
U.S. DEPARTMENT OF THE INTERIOR | OIG
FOIA@DOIOIG.GOV



OFFICE OF
INSPECTOR GENERAL
U.S. DEPARTMENT OF THE INTERIOR

VIA EMAIL

August 7, 2020

Renee McManus
mcmanus@usa.net

Re: OIG-2020-00212

Dear Renee McManus:

This is in response to your Freedom of Information Act (FOIA) request dated July 6, 2020, which was received by the Office of Inspector General (OIG) on the same date. You requested the following information under the FOIA, 5 U.S.C. § 552: any correspondence regarding the village of Salado Texas zip 76571 from 2012- the present. Your request has been assigned FOIA Control Number OIG-2020-00212. Please refer to this number in any future communications with our office regarding your request.

Under 43 C.F.R. § 2.15, the OIG is required to categorize each FOIA request based on the amount of time needed to process it. The five categories are: 1) Simple (1 -5 workdays); 2) Normal (6-20 workdays); 3) Complex (21-60 workdays); 4) Extraordinary (60+ workdays); and 5) Expedited (requests that have been granted expedited processing). Within each track, requests are processed on a first-in, first-out basis. Your request has been placed in the normal track. Please note that the OIG has a backlog of requests. Please be assured, however, that your request is being handled as equitably as possible and that all documents that can be released will be made available at the earliest date possible.

The FOIA provides for three levels of fees which may be assessed in response to FOIA requests according to categories of FOIA requesters. If records are requested for commercial use, requestors may be charged for document search, duplication and review. 5 U.S.C. 552(a)(4)(A)(ii)(I). If the request is made by an educational or noncommercial scientific institution, whose purpose is scholarly or scientific research, or a representative of the news media, the requester is charged only duplication fees, with the first 100 page provided free. 5 U.S.C. 552(a)(4)(A)(ii)(II). All other requesters are charged reasonable charges for search and duplication with two hours of search time and 100 pages of duplication provided free. *See* 5 U.S.C. § 552 (a)(4)(A)(iv)(I); *see also Uniform Freedom of Information Act Fee Schedule and Guidelines*, 52 Fed. Reg. 10,012, 10018 (Mar. 27, 1987).

For purposes of this request, you have been categorized as an “other use” requester. Pursuant to DOI regulations, an “other use” requester should be charged \$6.75 per quarter hour for search performed by a clerical employee, \$12.00 per quarter hour for search performed by a professional employee, and \$17.25 per quarter hour for search performed by a managerial employee, with the first two hours of search time provided for free. *See* 43 C.F.R. § 2.39-2.41.

Copying costs are charged at \$.15 per page with an entitlement of up to 100 pages of photocopies (or an equivalent volume) for free. *See* 43 C.F.R. § 2.39-2.41.

The following chart is an estimate of the fees for processing your request. Calculated as follows:

Search-1 Hours Professional Employee @ \$12.00 per Quarter Hour	= \$48.00 (1 st 2 hours free)
Duplication – 0 Pages @ \$0.15 per page	= \$0 (1 st 100 pages free)
Total	= \$0

If, after taking into consideration your fee category entitlements, our processing costs are less than \$50.00, we will not bill you because the cost of collection would be greater than the fee collected. *See* 43 C.F.R. § 2.37(g).

After receipt of this letter please provide written assurance within 20 workdays that you will pay all estimated fees or fees up to a designated amount. *See* 43 C.F.R. § 2.49(b)(2). The time frame for processing your request will not resume until you have agreed to the estimated fees and all matters regarding the payment of FOIA fees have been resolved. According to DOI regulations, if we do not receive your written response **within 20 workdays** from the date of this letter, we will presume that you are no longer interested in pursuing your request, we will not be able to comply with your request, and we will close our file on it. *See* 43 C.F.R. § 2.49(c).

You may modify or narrow the scope of your request to reduce the estimated fees, obtain quicker processing in your currently assigned track or move the request into a faster track (which may have the effect of reducing the cost of processing your request). If you have any questions about this, please contact us.

Should you have any questions or need to contact us, I can be reached at 202-208-6523, and the email is foia@doioig.gov.

Sincerely,

Sheri Meyers
Sheri Meyers
Government Information Specialist

From: Dawn Buckingham <Dawn.Buckingham@senate.texas.gov>

Sent: Friday, August 07, 2020 2:37 PM EDT

To: "Renée McManus" <mcmamus@usa.net>

Subject: Automatic reply: McManus Requests/ village tax list sent to bellcad listing who is paying and who has exemptions/ village claims bellcad does this / village foia bellcad submission and including proof of sales taxes collected, commercial lots paying s...

Thank you for contacting me via my Texas Senate email! I always appreciate hearing from my constituents.

Due to the high volume of contacts I receive each day, this message is my immediate way of letting you know that your email was received, will be carefully reviewed, and fully considered; however, the large number of emails I receive each day from my district, and across the state presents insurmountable challenges in my attempts to respond individually.

Please know that if you reside outside of Senate District 24, your email will be forwarded to your respective senator as a standard courtesy. If you desire a written response to this email, please send a traditional letter to my Capitol Office.

Finally, should you need immediate assistance, please do not hesitate to call or visit the office nearest you.

Thank you again for taking the time to contact me. I appreciate having the opportunity to represent you and I hope you will continue to stay updated on issues important to SD 24 by following me on Facebook at [dr.dawn.buckingham](https://www.facebook.com/dr.dawn.buckingham)

God Bless SD 24 and God Bless Texas!

Dawn Buckingham, MD
Senate District 24

-

Capitol Office E1.810

P.O. Box 12068
Capitol Station
Austin, TX 78711
(512) 463-0124
(512) 475-3732 Fax

Abilene District Office

Ben Bailey, District Representative
4400 Buffalo Gap Road
Suite 0400
Abilene, TX 79606
325-691-7284 (TEL)
325-691-7276 (Fax)

Belton District Office

Candyce Speidel, District Representative
Martha Tyroch, District Representative
2180 N Main Street
P.O. Box 744
Belton, TX 76513
254-939-3854 (TEL)
254-939-3856 (Fax)

Kerrville District Office

Belinda Pruneda, District Representative
819 Water Street
Suite 125
Kerrville, TX 78028
830-257-0350
830-257-0424 (fax)

*****PLEASE NOTE: No campaign or political business is conducted through my State office. All such inquires may be directed to dawn@dawnbuckingham.com or (512) 766-7324.*****

From: John Wittman <John.Wittman@gov.texas.gov>
Sent: Saturday, July 25, 2020 5:11 AM EDT
To: mcmanus@usa.net <mcmanus@usa.net>
Subject: Not read: Salado Texas corruption for Gov Abbott response

Your message

To: John Wittman
Subject: Salado Texas corruption for Gov Abbott response
Sent: Friday, July 17, 2020 5:46:22 PM (UTC-06:00) Central Time (US & Canada)

was deleted without being read on Saturday, July 25, 2020 4:11:15 AM (UTC-06:00) Central Time (US & Canada).

From: DeQuincy Adamson <DeQuincy.Adamson@GLO.TEXAS.GOV>

Sent: Friday, July 10, 2020 9:15 PM EDT

To: mcmanus@usa.net <mcmanus@usa.net>

Subject: Not read: [EXTERNAL] Fwd: 2020 for 2019 tax filing Salado zip 76571 business tax ID's home, P.O. Box, commercial address foia business l'd for sales tax appraisal district / taxhelp@cpa.texas.gov not valid

Your message

To: DeQuincy Adamson

Subject: [EXTERNAL] Fwd: 2020 for 2019 tax filing Salado zip 76571 business tax ID's home, P.O. Box, commercial address foia business l'd for sales tax appraisal district / taxhelp@cpa.texas.gov not valid

Sent: Thursday, June 25, 2020 9:17:56 AM (UTC-06:00) Central Time (US & Canada)

was deleted without being read on Friday, July 10, 2020 8:15:24 PM (UTC-06:00) Central Time (US & Canada).

From: Renée McManus <mcmanus@usa.net>

Sent: Friday, February 18, 2022 8:19 AM EST

To: cassie.huggins@tea.texas.gov <cassie.huggins@tea.texas.gov>; communications.contacts@cpa.texas.gov <communications.contacts@cpa.texas.gov>

Subject: Salado 49 million school bond budget foia

Hope you are well. May I have a copy of the Salado school bond budget history, compliance records including local and appraisal district tax collection disclosed for the bond amount ? The village and Bellcad will be audited and TEA will as well. thank you Renée McManus

From: "Renée McManus"
To: [Kristi Hart](mailto:kristi.hart@sos.texas.gov); rsumners@sos.texas.gov; steven.mccraw@dps.texas.gov; OCRMail@hhs.gov; HHSCivilRightsOffice@hhsc.state.tx.us; kieran.hillis@gov.texas.gov; publicrecords@gov.texas.gov; Thomas.ray@oag.texas.gov; Christopher.Hilton@oag.texas.gov; Todd.dickerson@oag.texas.gov; publicrecords@texasattorneygeneral.gov; reception@ethics.state.tx.us; John.Scott@openrecords@ethics.state.tx.us; publicrecords@oag.texas.gov; Justin.gordon@oag.texas.gov; brian.kelly@tdlr.texas.gov; chase.winburn@glo.texas.gov; David.anderson2@dads.state.tx.us; bob.lott@tlc.texas.gov; jared.rodriquez@lbb.texas.gov; leonard.higgins@cpa.texas.gov; mathew.richardson@tlc.state.tx.us; Matthew.richardson@tlc.Texas.gov
Subject: Fwd: Ballot\$ fronting public corruption Salado Texas kickback / IRS audits should happen
Date: Monday, February 28, 2022 11:58:38 AM
Attachments: [Forwarded Message.msg](#)

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Forwarded message is attached.

From: "Renée McManus"
To: Jared.cruz@gov.Texas.gov; [Chase.Howell; compliance@txdot.gov](mailto:Chase.Howell@compliance@txdot.gov); openrecs@tceq.texas.gov; r6press@epa.Gov; communications@oag.texas.gov; oars@tceq.texas.gov; comphist@tceq.texas.gov; PCDataCallTitle@tdi.texas.gov; openrecs@tceq.texas.gov; dade.phelan@house.texas.gov; luekett.casey@epa.gov; HHSCivilRightsOffice@hhsc.state.tx.us; David.anderson2@dads.state.tx.us; [Corporations Information; OCRMail@hhs.gov](mailto:CorporationsInformation@ocrmail@hhs.gov); jared.rodriquez@lbb.texas.gov; mathew.richardson@tlc.state.tx.us; bob.lott@tlc.texas.gov; brian.kelly@tdlr.texas.gov; chase.winburn@glo.texas.gov; Christopher.Hilton@oag.texas.gov; Justin.gordon@oag.texas.gov; Matthew.richardson@tlc.texas.gov; OpenRecordsAssistance@oag.texas.gov; Thomas.ray@oag.texas.gov; Todd.dickerson@oag.texas.gov; exempt.orgs@cpa.texas.gov; kieran.hillis@gov.texas.gov; leonard.higgins@cpa.texas.gov; openrecords@ethics.state.tx.us; reception@ethics.state.tx.us; steven.mccraw@dps.texas.gov; [Kristi Hart; voting.section@usdoj.gov](mailto:Kristi.Hart;voting.section@usdoj.gov); [Corporations Cert; rsumners@sos.texas.gov](mailto:Corporations.Cert;rsumners@sos.texas.gov); opinion.committee@texasattorneygeneral.gov; publicrecords@gov.texas.gov; communications@oag.texas.gov; publicrecords@oag.texas.gov; [John Scott; publicrecords@texasattorneygeneral.gov](mailto:John.Scott;publicrecords@texasattorneygeneral.gov); antitrust@ftc.gov; [John Scott; consumerprotection@tdi.texas.gov](mailto:John.Scott;consumerprotection@tdi.texas.gov); outreach@oag.texas.gov; opinion.committee@texasattorneygeneral.gov; Tax.mail@usdoj.gov; voting.section@usdoj.gov; David.anderson2@dads.state.tx.us; [Corporations Information; HHSCivilRightsOffice@hhsc.state.tx.us](mailto:Corporations.Information;HHSCivilRightsOffice@hhsc.state.tx.us); mathew.richardson@tlc.state.tx.us; Christopher.Hilton@oag.texas.gov; Justin.gordon@oag.texas.gov; Matthew.richardson@tlc.texas.gov; OpenRecordsAssistance@oag.texas.gov; Thomas.ray@oag.texas.gov; Todd.dickerson@oag.texas.gov; bob.lott@tlc.texas.gov; brian.kelly@tdlr.texas.gov; chase.winburn@glo.texas.gov; exempt.orgs@cpa.texas.gov; jared.rodriquez@lbb.texas.gov; kieran.hillis@gov.texas.gov; leonard.higgins@cpa.texas.gov; openrecords@ethics.state.tx.us; reception@ethics.state.tx.us; steven.mccraw@dps.texas.gov; OCRMail@hhs.gov; [John Scott; publicrecords@oag.texas.gov](mailto:John.Scott;publicrecords@oag.texas.gov); [Kristi Hart; voting.section@usdoj.gov](mailto:Kristi.Hart;voting.section@usdoj.gov); [Corporations Cert; rsumners@sos.texas.gov](mailto:Corporations.Cert;rsumners@sos.texas.gov); opinion.committee@texasattorneygeneral.gov; outreach@oag.texas.gov; communications@oag.texas.gov; consumerprotection@tdi.texas.gov; publicrecords@gov.texas.gov; publicrecords@texasattorneygeneral.gov; antitrust@ftc.gov
Subject: Fwd: Salado Texas & public corruption Perry paxton a county. Phantom claims .real scams . Audits?
Date: Monday, March 21, 2022 11:40:45 AM
Attachments: [Forwarded Message.msg](#)

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I hope all is well. May I suggest that until retro active auditing and compliance with disclosure of any law which has Salado Texas zip 76571 excluded from enforcement have the inc crooked village returned to bell county and a refund of all appraisal taxes. let the state and the county explain why the math was not reviewed , audits required, and why Scamalado today has not changed. Thank you Renée McManus

From: [Sam Taylor](#)
To: [John Scott](#); [Joe Esparza](#)
Subject: FYI - Pay to Play / Harris County
Date: Friday, February 4, 2022 10:38:32 AM
Sensitivity: Personal

<https://www.houstonchronicle.com/projects/2022/harris-county-commissioner-contributions/>

PAY TO PLAY: Harris County commissioners hide where most of their campaign cash comes from: Donors whom they award hundreds of millions of dollars' worth of no-bid contracts each year.

Zach Despart

Houston Chronicle

February 3, 2022

<https://www.houstonchronicle.com/projects/2022/harris-county-commissioner-contributions/>

So far as any member of the public can tell, Harris County commissioners bankroll their campaigns through hundreds of donations from civically engaged constituents, many so invested in local politics they are willing to contribute more than \$10,000.

Commissioners' campaign finance reports omit a crucial piece of context, however: Most of that money comes from executives at companies awarded no-bid contracts by those commissioners.

From 2020 through 2021, commissioners relied on county vendors — through political action committees, employees and their family members — for 79% of their campaign contributions while steering 93% of engineering, architecture, surveying and appraisal work to firms who contributed.

During that two-year period, this deep-pocketed donor class gave \$5.9 million while commissioners — two Democrats and two Republicans — awarded their firms \$310 million in work from the county's engineering department and flood control district.

"If that's not a pay-to-play system, what is? Then the term has no meaning at all," said Andrew Wheat, research director for corruption watchdog Texans for Public Justice. "The idea that it's pure chance that the ones giving the money are the ones getting the contracts, it's too much for the average person to swallow."

The flood of vendor cash to commissioners drowns out the voices of regular constituents, government watchdog groups say, and removes incentives for the elected officials to address their concerns. Two are up for re-election this year, and dwarf their opponents' fundraising totals.

Precinct 4 Commissioner Jack Cagle declined to answer questions about his political donors. The other three commissioners — Rodney Ellis, Adrian Garcia and Tom Ramsey — said there is no relationship between the donations they receive and the vendors they select.

"I have no idea what pay to play means," Garcia said. "If the inference is it gives donors any influence over my work and my decisions, I'd say that's absolutely a bunch of crap."

Commissioners, however, have unique leverage over the vendors that are their campaign benefactors.

Harris County is huge: more populous than 25 states with a land area larger than Rhode Island. It is governed by a five-member Commissioners Court consisting of the county judge, who is elected countywide, and four commissioners whose precincts each have more than 1 million residents.

The court spends more than \$1 billion annually on outside vendors for such goods as vehicles and paper products, as well as services, including landscaping, road construction and food service at the county jail.

The infrastructure firms who fund the bulk of commissioners' re-election campaigns are not the county's largest vendors.

The top 10 vendors collectively performed \$767 million in county work in 2020. Neither the firms' PACs nor their executives gave a dime to any commissioner campaign.

The reason, campaign finance experts said, lies in how Harris County awards contracts and the role commissioners play in that.

Though Commissioners Court approves all contracts, commissioners have operated for decades under an unwritten agreement where they refrain from meddling in each other's precincts. The contract is placed on the court's agenda for approval, and typically OK'd unanimously without discussion.

Harris County is an outlier in using this system. The city of Houston and the other largest Texas counties use RFQs for infrastructure projects. County departments also use RFQs for any project involving state or federal money, citing procurement rules aimed at keeping the process free of political influence.

Because commissioners have significant influence over which firms receive work under this system, there is a strong incentive for the executives of those companies to maintain relationships with each. An efficient way to do this, campaign finance experts say, is through political contributions.

"When you are giving money, you are buying access to a politician," said Robert Maguire, research director at Citizens for Responsibility and Ethics in Washington. "You are ingratiating yourself with that politician and you're greasing the skids for what you want to do."

Most infrastructure vendors open their checkbooks; of the 208 infrastructure firms that received work from Harris County through this process the past two years, 77% contributed to commissioners. And the distribution of contracts was heavily skewed toward donors.

Each of the 40 firms that received the most work during 2020-21 cut checks to commissioners. Of the bottom 40 firms, 53% did.

Political campaigns cost money. Advertisements, staff, mailers and food for volunteers can add up quickly. Texas requires candidates, twice annually and more often during election years, to file reports detailing their fundraising and expenditures.

The form includes two fields for donor occupation and employer. The law requires neither to be filled in. With the exception of Ramsey, who lists most donors' occupations, the commissioners leave those fields blank.

That omission, Maguire said, defeats the purpose of campaign finance filings.

The Chronicle researched the employers of all 2,302 donors to the four commissioners during the past two years, checking them against the county's vendor database.

Since Harris County has no contribution limits, commissioners can fill their coffers quickly and from a small number of donors. Combining the contributions from employees, family members and PACs, 12 firms gave at least \$100,000, 24 contributed at least \$75,000 and 41 donated at least \$50,000.

That generosity has allowed commissioners to amass average campaign accounts of \$2 million, far larger than those of their counterparts in the next-largest Texas counties. In second-most-populous Dallas County, which uses a hiring process for professional services that grants less discretion to individual commissioners, their campaign accounts hold an average of \$109,000. In Tarrant, that figure is \$53,000.

Apart from campaigns, Texas law permits officials to use campaign dollars for almost any work-related purpose. Ellis buys art for his precinct and has billed the account for overseas travel. Garcia sponsors community events and buys flowers for constituents' funerals. Cagle purchased knives to distribute to residents during last year's freeze and blackouts for use as ice-breakers. Ramsey spent nearly \$5,000 on Thanksgiving turkeys for the needy.

Often, however, donations simply accumulate in commissioners' accounts, an insurance policy of sorts to deter potential challengers.

The Chronicle's analysis found vendors are less likely to contribute to challengers — an acknowledgment, campaign finance experts say, of the transactional nature of political donations. When a new candidate is elected commissioner, however, vendors are quick to show their support.

During their initial campaigns in 2018 and 2020, Garcia and Ramsey received 16% and 53% of their contributions from vendors. On their first campaign finance reports after winning election, those figures rose to 68% and 71% respectively.

Even as commissioners obscure the origins of their campaign cash from the public, they make sure donors know how much each other is giving. Several times a year, the commissioners hold fundraisers and send invitations to prospective donors. Those typically contain a list of existing donors, divided into tiers by level of support, often with corny names.

For a fundraiser ostensibly to celebrate Garcia turning 60 ½, donors could be designated a “cake baker” if they contributed \$15,000. A Western-inspired Cagle event dubbed donors “cattlemen” if they committed \$10,000; those who could lasso just \$1,000 were “ranch hands.”

Wheat, of Texans for Public Justice, said the tongue-in-cheek flyers convey a serious message to donors.

“The clear message is that the politicians, despite everything they say, are bean counters,” he said. “They are keeping track of who is giving what to their campaign.”

On the Ellis and Garcia flyers, almost all the donors listed as contributing \$10,000 and above are county vendors. Despite this, the pair said they had no idea what share of their political contributions came from vendors.

“I’ve never checked,” Ellis said. “If there is a donor who expects a favor because they gave a contribution — if I found out about it, I’m going to send it back to them.”

All three commissioners interviewed suggested engineers donate because they have an interest in infrastructure; Ellis noted the industry lobbied for the 2018 flood protection bond after Hurricane Harvey.

Ramsey, a longtime civil engineer whose firm did work for Harris County before he was elected, said he could not explain why construction firms, who receive contracts through competitive bidding that are not subject to commissioner discretion, rarely contribute to their campaigns.

“I have probably a lot more long-term working relationships with engineering firms than with contractors,” he said.

Experts said the timing of some donations and no-bid contract awards suggest political contributions influence the decisions of commissioners:

On April 29, 2021, the Jacobs Engineering PAC gave \$10,000 to Garcia. Twelve days later, the firm received a \$2.9 million contract in his precinct.

On June 8, 2021 iGET Services received a \$379,000 flood control contract in Garcia’s Precinct 2.

Fourteen days later, firm Principal Satya Pilla gave \$10,000 to Garcia.

On Sept. 29, 2020, PND Engineers received a \$35,000 parks project in Cagle’s Precinct 4. Four days later, PND vice president Wade Lundberg made the firm’s only commissioner contribution during this period, \$1,000 to Cagle.

In other instances, firms that never had done county work became vendors around the same time their executives began contributing. In one case, AUTOARCH Architects principal Lina Sabouni gave \$5,000 to Ellis on Dec. 20, five days after the firm was awarded its first contract, for \$200,000.

The Chronicle contacted 171 engineering and architecture firms whose employees and PACS made contributions to commissioners; only Isani Consultants principal Bobby Singh agreed to an interview.

Singh, who contributed \$42,500 between all four commissioners during the two-year period, and also is a prolific donor to Houston Mayor Sylvester Turner, said his generosity is motivated by a desire to advocate on behalf of the Sikh community rather than to secure work for his firm.

“From my perspective, never has an ask been made about business,” Singh said of his relationship with the politicians.

Five engineers who spoke with the Chronicle on the condition of anonymity, out of fear of jeopardizing their firms’ status as vendors, shared a different perspective.

They said they believe the best way to receive county work is to build strong relationships with commissioners. The best way to do that, they said, is to spend time face-to-face with the politicians, and the best way to do that is by attending their regular fundraisers.

“We donate because it’s part of the system that’s in place,” one said. “I’d prefer not to donate... I’d like (the process) to be more merit-based, for sure.”

Harris County Judge Lina Hidalgo is the fifth member of Commissioners Court. She represents all the county’s 4.7 million residents, but does not have a precinct and, thus, chooses no vendors for infrastructure projects.

Shortly after taking office in 2019, Hidalgo said she would refuse contributions from vendors, saying she wished to avoid the appearance of a conflict of interest. She asks donors to certify they are not vendors and lists their occupations on her campaign finance reports.

The Chronicle found three vendor contributions totaling \$700; Hidalgo said she would return any such contribution identified by the newspaper.

Hidalgo’s stance on vendor cash has not hurt her fundraising; through December, her campaign account held \$1.5 million. It does require her to court small-dollar contributions from a far larger donor pool than her colleagues.

During the two-year period, Hidalgo had 2,594 contributors who gave less than \$50 compared to 95 for her four colleagues combined.

“This is a path I’ve chosen, and I’m proud of it, and I’m proud to brag about it,” Hidalgo said. “And it’s something I think should be standard.”

Commissioners Court members can, at any point, change the way the system works. Some reforms would make campaigns and procurement more transparent. Others would remove even the appearance of impropriety.

Commissioners could follow Hidalgo’s lead and refuse contributions from vendors, though all four have declined to do so.

They also could list the occupations and employers of their donors. In addition, the county could create an online database of contributors, following the lead of the city of Houston, state and federal governments. Such a tool also could flag which contributors are employed by vendors, a crucial piece of information for the public.

Garcia and Ellis said they will not list the occupations of their donors on future disclosures because it is not required by law. They expressed support for a contributor database, but opposed flagging which donors are vendors.

Ramsey said he would continue to list his donors' occupations, though he rejected the idea of creating a contributor database or disclosing vendor-donors.

"This is worth asking questions on, in the sense of being the most transparent as we can possibly can be with the public," Ramsey said.

From: Scott Marvel <scott@nexuscognitive.com>
Sent: Wednesday, February 23, 2022 5:51 PM
To: Paul Falkenberg; Chad Ennis; Scott Marvel; Anu Jain
Subject: Meeting (ScheduledMeeting)/Thread Id:
19:meeting_NTAXYTEyYtEtOTQ5Yi00YmY2LTliNTEtNDNhOWU5Y2MzNDli@thread.v2/Communication Id: 3cc20e6c-3a50-45ce-b0d9-c16b8048e56d/Paul Falkenberg,Chad Ennis,Scott Marvel,Anu Jain

Start Time (UTC): 2/23/2022 3:29:51 PM
End Time (UTC): 2/23/2022 3:34:58 PM
Duration: 00:05:07.1515470

[2/23/2022 3:30:16 PM (UTC)] paul.falkenberg@fisconsulting.net joined.
[2/23/2022 3:34:58 PM (UTC)] paul.falkenberg@fisconsulting.net left.
[2/23/2022 3:31:16 PM (UTC)] CEnnis@sos.texas.gov joined.
[2/23/2022 3:34:58 PM (UTC)] CEnnis@sos.texas.gov left.
[2/23/2022 3:29:51 PM (UTC)] scott@nexuscognitive.com joined.
[2/23/2022 3:34:58 PM (UTC)] scott@nexuscognitive.com left.
[2/23/2022 3:30:07 PM (UTC)] anu@nexuscognitive.com joined.
[2/23/2022 3:34:57 PM (UTC)] anu@nexuscognitive.com left.

From: Scott Marvel <scott@nexuscognitive.com>
Sent: Friday, February 18, 2022 11:05 PM
To: Chad Ennis; teamsvisitor:62bef2208eba4f958b8a0a86105cacb8; Anu Jain
Subject: Meeting (ScheduledMeeting)/Thread Id:
19:meeting_N2MzNjc0Y2MtMzc3Zi00MjNmLTkwYzltYjYxY2M4NTIyNTZk@thread.v2/Communication
Id: 8a390ae6-134b-4081-94ba-ff6685e4e4dd/Chad
Ennis,teamsvisitor:62bef2208eba4f958b8a0a86105cacb8,Anu Jain

Start Time (UTC): 2/18/2022 8:29:53 PM

End Time (UTC): 2/18/2022 8:44:21 PM

Duration: 00:14:28.7304841

[2/18/2022 8:29:57 PM (UTC)] CEnnis@sos.texas.gov joined.

[2/18/2022 8:44:21 PM (UTC)] CEnnis@sos.texas.gov left.

[2/18/2022 8:31:52 PM (UTC)] teamsvisitor:62bef2208eba4f958b8a0a86105cacb8 joined.

[2/18/2022 8:44:18 PM (UTC)] teamsvisitor:62bef2208eba4f958b8a0a86105cacb8 left.

[2/18/2022 8:29:53 PM (UTC)] anu@nexuscognitive.com joined.

[2/18/2022 8:44:20 PM (UTC)] anu@nexuscognitive.com left.

From: Paul Falkenberg <paul.falkenberg@fisconsulting.net>
Sent: Thursday, February 24, 2022 2:50 PM
To: Chad Ennis; Scott Marvel; Anu Jain; Paul Falkenberg
Subject: Re: Texas Election Integrity Solution Sync

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No worries, Chad. We'll push to Monday morning. Talk then...

Regards,
Paul



www.futureintegratedsystems.com
4443 Brookfield Corp Dr. Suite 105
Chantilly, VA 20151

Paul Falkenberg
SVP

paul@fisconsulting.net

Cell: 404.372.2989

Fax: 703.378.5255

From: Chad Ennis <CEnnis@sos.texas.gov>
Date: Thursday, February 24, 2022 at 3:47 PM
To: Scott Marvel <scott@nexuscognitive.com>, Scott Marvel <scott@nexuscognitive.com>, Chad Ennis <CEnnis@sos.texas.gov>, Anu Jain <anu@nexuscognitive.com>, Paul Falkenberg <pfalkenberg@nexuscognitive.com>
Cc: Paul Falkenberg <paul.falkenberg@fisconsulting.net>
Subject: RE: Texas Election Integrity Solution Sync

Hey everybody, sorry to push this again, but I still don't have any more info. Hopefully, tomorrow or Monday. Shall we push this until Monday at 10 am? Sorry to be a pain, but still waiting on the GC office to get me some information.

-----Original Appointment-----

From: Scott Marvel <scott@nexuscognitive.com>
Sent: Wednesday, February 23, 2022 9:38 AM
To: Scott Marvel; Chad Ennis; Anu Jain; Paul Falkenberg
Cc: Paul Falkenberg
Subject: Texas Election Integrity Solution Sync
When: Thursday, February 24, 2022 3:00 PM-3:30 PM (UTC-06:00) Central Time (US & Canada).
Where:

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From: Chad Ennis
Sent: Thursday, February 24, 2022 2:47 PM
To: 'Scott Marvel'; Scott Marvel; Chad Ennis; Anu Jain; Paul Falkenberg
Cc: Paul Falkenberg
Subject: RE: Texas Election Integrity Solution Sync

Hey everybody, sorry to push this again, but I still don't have any more info. Hopefully, tomorrow or Monday. Shall we push this until Monday at 10 am? Sorry to be a pain, but still waiting on the GC office to get me some information.

-----Original Appointment-----

From: Scott Marvel <scott@nexuscognitive.com>
Sent: Wednesday, February 23, 2022 9:38 AM
To: Scott Marvel; Chad Ennis; Anu Jain; Paul Falkenberg
Cc: Paul Falkenberg
Subject: Texas Election Integrity Solution Sync
When: Thursday, February 24, 2022 3:00 PM-3:30 PM (UTC-06:00) Central Time (US & Canada).
Where:

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From: Chad Ennis
Sent: Tuesday, February 22, 2022 8:20 AM
To: 'Scott Marvel'; Scott Marvel; Chad Ennis; Anu Jain; Paul Falkenberg
Subject: RE: Texas Election Integrity Solution Sync

All,

Can we shift this meeting to tomorrow at 9:30 am? Sorry about that but the folks I need to speak with are out of the office, so I don't have any updates.

Chad

-----Original Appointment-----

From: Scott Marvel <scott@nexuscognitive.com>
Sent: Friday, February 18, 2022 3:23 PM
To: Scott Marvel; Scott Marvel; Chad Ennis; Anu Jain; Paul Falkenberg
Subject: Texas Election Integrity Solution Sync
When: Tuesday, February 22, 2022 10:00 AM-10:30 AM (UTC-06:00) Central Time (US & Canada).
Where: <https://us06web.zoom.us/j/████████████████████>

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Scott Marvel is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

<https://us06web.zoom.us/j/████████████████████>

Meeting ID: ██████████

Passcode: ██████████

One tap mobile

+13462487799, ██████████ US (Houston)

+12532158782, ██████████ US (Tacoma)

Dial by your location

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+1 253 215 8782 US (Tacoma)

+1 669 900 6833 US (San Jose)

+1 312 626 6799 US (Chicago)

+1 929 436 2866 US (New York)

+1 301 715 8592 US (Washington DC)

Meeting ID: ██████████

Passcode: ██████████

Find your local number: <https://us06web.zoom.us/j/kc7ztPKVQk>

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From: Anu Jain <anu@nexuscognitive.com>
Sent: Tuesday, February 22, 2022 8:21 AM
To: Chad Ennis; Scott Marvel; Paul Falkenberg
Subject: Re: Texas Election Integrity Solution Sync

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Absolutely – we will get a updated invite out shortly. Thank you for the quick update on progress.



Anu Jain | CEO

Nexus Cognitive Technology Services™

15455 Dallas Parkway | Suite 600 | Addison, Texas 75001

O: 214.775.9949 ext. 709

F: 972.764.5101

C: 404.936.5814

Anu@nexuscognitive.com | <http://www.nexuscognitive.com>

From: Chad Ennis <CEnnis@sos.texas.gov>
Date: Tuesday, February 22, 2022 at 9:20 AM
To: Scott Marvel <scott@nexuscognitive.com>, Scott Marvel <scott@nexuscognitive.com>, Chad Ennis <CEnnis@sos.texas.gov>, Anu Jain <anu@nexuscognitive.com>, Paul Falkenberg <pfalkenberg@nexuscognitive.com>
Subject: RE: Texas Election Integrity Solution Sync

All,

Can we shift this meeting to tomorrow at 9:30 am? Sorry about that but the folks I need to speak with are out of the office, so I don't have any updates.

Chad

-----Original Appointment-----

From: Scott Marvel <scott@nexuscognitive.com>

Sent: Friday, February 18, 2022 3:23 PM

To: Scott Marvel; Scott Marvel; Chad Ennis; Anu Jain; Paul Falkenberg

Subject: Texas Election Integrity Solution Sync

When: Tuesday, February 22, 2022 10:00 AM-10:30 AM (UTC-06:00) Central Time (US & Canada).

Where: <https://us06web.zoom.us/j/> [REDACTED]

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+1 301 715 8592 US (Washington DC)

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From: Chad Ennis
Sent: Thursday, February 24, 2022 2:52 PM
To: Paul Falkenberg; Scott Marvel; Anu Jain; Paul Falkenberg
Subject: Re: Texas Election Integrity Solution Sync

Thanks. And feel free to juggle that time. My morning is wide open.

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From: Paul Falkenberg <paul.falkenberg@fisconsulting.net>
Sent: Thursday, February 24, 2022 2:49:30 PM
To: Chad Ennis <CEnnis@sos.texas.gov>; Scott Marvel <scott@nexuscognitive.com>; Anu Jain <anu@nexuscognitive.com>; Paul Falkenberg <pfalkenberg@nexuscognitive.com>
Subject: Re: Texas Election Integrity Solution Sync

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No worries, Chad. We'll push to Monday morning. Talk then...

Regards,
Paul



www.futureintegratedsystems.com
4443 Brookfield Corp Dr. Suite 105
Chantilly, VA 20151

Paul Falkenberg
SVP

paul@fisconsulting.net
Cell: 404.372.2989
Fax: 703.378.5255

From: Chad Ennis <CEnnis@sos.texas.gov>
Date: Thursday, February 24, 2022 at 3:47 PM
To: Scott Marvel <scott@nexuscognitive.com>, Scott Marvel <scott@nexuscognitive.com>, Chad Ennis <CEnnis@sos.texas.gov>, Anu Jain <anu@nexuscognitive.com>, Paul Falkenberg <pfalkenberg@nexuscognitive.com>
Cc: Paul Falkenberg <paul.falkenberg@fisconsulting.net>
Subject: RE: Texas Election Integrity Solution Sync

Hey everybody, sorry to push this again, but I still don't have any more info. Hopefully, tomorrow or Monday. Shall we push this until Monday at 10 am? Sorry to be a pain, but still waiting on the GC office to get me some information.

-----Original Appointment-----

From: Scott Marvel <scott@nexuscognitive.com>

Sent: Wednesday, February 23, 2022 9:38 AM

To: Scott Marvel; Chad Ennis; Anu Jain; Paul Falkenberg

Cc: Paul Falkenberg

Subject: Texas Election Integrity Solution Sync

When: Thursday, February 24, 2022 3:00 PM-3:30 PM (UTC-06:00) Central Time (US & Canada).

Where:

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From: Zac Rhines
Sent: Wednesday, March 16, 2022 8:34 PM
To: Scott Marvel; Chad Ennis
Cc: Anu Jain; Paul Falkenberg; Adam Bitter
Subject: Re: Texas SoS Election Analytics

Thanks Scott. Received.

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From: Scott Marvel <scott@nexuscognitive.com>
Sent: Wednesday, March 16, 2022 6:58:59 PM
To: Chad Ennis <CEnnis@sos.texas.gov>; Zac Rhines <ZRhines@sos.texas.gov>
Cc: Anu Jain <anu@nexuscognitive.com>; Paul Falkenberg <pfalkenberg@nexuscognitive.com>
Subject: Texas SoS Election Analytics

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Chad, Zac:

Sorry for the slow turn, but here is our DBITS info:

- The **DBITS** contact that we are on is: **DIR-CPO-4987**
- Our teaming partners that are the prime is SystemSoft Technologies.

I have also attached a draft SOW... in the DBITS format... for your reference, should we want to go that direction (still needs to items filled out of course).

Let me know when you have time to discuss this week.

Best Regards,

Scott

NEXUS

Scott Marvel | Partner

Nexus Cognitive Technology Services™

15455 Dallas Parkway | Suite 600 | Addison, Texas 75001

O: 214.775.9949 ext. 704

F: 972.764.5101

C: 214.280.8017

scott@nexuscognitive.com | <https://www.nexuscognitivegov.com>

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From: "Renée McManus"
To: [Kristi Hart](mailto:kristi.hart@sos.texas.gov); rsumners@sos.texas.gov; Ann.du@gov.texas.gov; steven.mccraw@dps.texas.gov; OCRMail@hhs.gov; HHSCivilRightsOffice@hhsc.state.tx.us; kieran.hillis@gov.texas.gov; publicrecords@gov.texas.gov; Thomas.ray@oag.texas.gov; Christopher.Hilton@oag.texas.gov; Todd.dickerson@oag.texas.gov; publicrecords@texasattorneygeneral.gov; reception@ethics.state.tx.us; John.Scott@openrecords@ethics.state.tx.us; publicrecords@oag.texas.gov; Justin.gordon@oag.texas.gov; brian.kelly@tdlr.texas.gov; chase.winburn@glo.texas.gov; David.anderson2@dads.state.tx.us; bob.lott@tlc.texas.gov; jared.rodriquez@lbb.texas.gov; leonard.higgins@cpa.texas.gov
Subject: Salado Texas millions still has state not vacating scam.
Date: Friday, February 25, 2022 7:59:28 AM
Attachments: [Fwd state and federal millionsnew means up to code - even historical society architect uses ada Well then IMO based upon what you sent me then those new sites should be ADA compliant. If they are building in a new sewer that is expan.msg](#)
[Are TX politician kickbacks blocking Salado millions no audits grab.msg](#)
[Fwd salado manager Wimberley and flooding and here for Salado What falsified city services to respond to flooding and blocked roads .msg](#)
[Texas public corruption needs reviewing out of Salado a Texas audit.msg](#)
[Fwd Salado and fema refusing to replace link flooding mitigation FAKE NEWS letter about creek for sewer.msg](#)
[Salado Texas lacking proof to collect millions yet Texas public corruption avoids its review.msg](#)

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Can you please review? I doubt the lack of change is happening free of charge.
Thank you Renée McManus

From: Renée McManus <mcmanus@usa.net>
Sent: Monday, February 07, 2022 3:49 PM EST
To: FMLicensing@tdi.texas.gov <FMLicensing@tdi.texas.gov>
Subject: Fwd: salado manager Wimberley and flooding and here for Salado ??? What falsified city services to respond to flooding and blocked roads ??

Begin forwarded message:

From: Renée McManus <mcmanus@usa.net>
Date: January 21, 2022 at 11:47:38 AM CST
To: rebecca.eaton@bellcounty.texas.gov, bob.reinhard@bellcounty.texas.gov
Subject: salado manager Wimberley and flooding and here for Salado ??? What falsified city services to respond to flooding and blocked roads ??

Begin forwarded message:

From: Renée McManus <mcmanus@usa.net>
Date: December 30, 2021 at 9:23:31 AM CST
To: nan.tolson@gov.texas.gov, Tax.mail@usdoj.gov, voting.section@usdoj.gov
Subject: Fwd: salado manager Wimberley and flooding and here for Salado ??? What falsified city services to respond to flooding and blocked roads ??

Begin forwarded message:

From: Renée McMans <mcmanus@usa.net>
Date: February 8, 2018 at 1:00:29 PM CST
To: federal.consistency@glo.texas.gov, pialelegal@glo.texas.gov, martel.kristopher@epa.gov, centralrecords@puc.texas.gov, Jason.Fearneyhough@texasagriculture.gov, sarah.davis@house.state.tx.us, paul.bettencourt@senate.texas.gov, Marc.Salvato@senate.texas.gov, Jayala@eda.gov, licenses@tceq.texas.gov, mdavis@tsswcb.texas.gov, robert.mace@twddb.texas.gov, david.timberger@tceq.texas.gov, laura.russell@tpwd.texas.gov, duncan.fox@dps.texas.gov, opinion.committee@texasattorneygeneral.gov, outreach@oag.texas.gov, enforcement@tdlr.texas.gov, Rosana.Pool@tdlr.texas.gov, john.colyandro@gov.texas.gov, luis.saenz@gov.texas.gov, matt.hirsch@gov.texas.gov, rob.latsha@brb.texas.gov, michael.clayton@sao.texas.gov, budgetandpolicyreports@gov.texas.gov, david.maxwell@texasattorneygeneral.gov, rosemary.d.marcuss@irs.gov, sunset@sunset.texas.gov, ken.levine@sunset.texas.gov, steven.mccraw@dps.texas.gov, steven.a.chamberlin@irs.gov, gregory.lucas@oag.texas.gov, greg.gilliland@cpa.texas.gov, LTGConstituent.Affairs@ltgov.texas.gov, auditor@sao.texas.gov, Arturo.perez@ncsl.org, elizabeth.martin@texasattorneygeneral.gov, dede.keith@gov.texas.gov, general.counsel@trec.texas.gov, generalcounsel@sos.texas.gov, Waneta Lamas <Waneta.Lamas@tdlr.texas.gov>, Nick Lealos <Nick.lealos@tdlr.texas.gov>, open.records@trec.texas.gov, saointake@sao.texas.gov, kyle.Janek@hhsc.state.tx.us, adapt@adapt.org, smurphree@drtx.org, jon.weizenbaum@dads.state.tx.us, dborel@cotwd.org, Jami.Snyder@hhsc.state.tx.us, terri.richard@tdhca.state.tx.us, jonas.schwartz@twc.state.tx.us, TDEM.WEB@dps.texas.gov, vicki.revel@twc.state.tx.us, Fraud1.UIClaims@twc.state.tx.us, rangers@dps.texas.gov, maxie.bishop@dps.texas.gov, contactus@houstonacfe.org, derrick.jackson@oig.hhs.gov, chris.covington@oig.hhs.gov, Komal.Patel@puc.texas.gov, tracy.montes@puc.texas.gov, communications.contacts@cpa.texas.gov, lisa.craven@cpa.texas.gov, contact@openstates.org, communications@ctrma.org, MediaRelations@txdot.gov, Tryon.Lewis@txdot.gov, AskTxDOT@txdot.gov, Eric.gleason@txdot.gov,

Carlos.Swonke@txdot.gov, smlinfo@sml.texas.gov, enforcement@trec.texas.gov, tmcec@tmcec.com, econsumerwb@ftc.gov, frc@fincen.gov, MediaRelations@tdi.state.tx.us, fraudunit@tdi.texas.gov, cheryl.scott@cpa.texas.gov, lita.gonzalez@cpa.texas.gov, don.neal@cpa.texas.gov, tom.currah@cpa.texas.gov, licensing@tsbpa.state.tx.us, enforcement@tsbpa.state.tx.us, jcross@tscpa.net, info@texasprima.org, sales@aabico.com, INFORMATION@talcb.texas.gov, secretary@sos.texas.gov, martin.phelan@cpa.state.tx.us, hunter.hughes@house.state.tx.us, dennis.bonnen@house.texas.gov, Shera.Eichler@house.texas.gov, house.documentdistribution@tlc.state.tx.us, library@sll.texas.gov, sections@texasbar.com, amy.ramos@cpa.texas.gov, corphelp@sos.texas.gov, julie.ivie@lbb.state.tx.us, klinder@sao.texas.gov, emily.johnson@sunset.texas.gov, pollins.mark@epa.gov, heminway.seth@epa.gov, nguyen.ioan@epa.gov, webmaster@iccsafe.org, es@icc-es.org, moncu@iccsafe.org, jbattles@iccsafe.org, Rosemarie.donnely@texasattorneygeneral.gov, OSHCON@tdi.texas.gov, barb.fox@tdi.texas.gov, john.reid@tdi.texas.gov, david.slayton@txcourts.gov, commissioners@tdlr.texas.gov, techinfo@tdlr.texas.gov, blairb@texasaccess.com, cs.property.tax.consultants@tdlr.texas.gov, george.ferrie@tdlr.texas.gov, info@nascla.org, agasser@texasce.org, FRED.WORLEY@dads.state.tx.us, derek.jakovich@dads.state.tx.us, bryan.neaves@co.bell.tx.us, foodestablishments@dshs.texas.gov, public_comment@tcole.texas.gov, leonard@texasbuildingtrades.org, darcie.schipull@txdot.gov, melanie.alvord@txdot.gov, jerry.haddican@txdot.gov, brian.fariello@txdot.gov, michelle.raglon@txdot.gov, RuleComments@txdot.gov, kristin.alexander@txdot.gov, jeff.graham@txdot.gov, environment@apha.org, shannon.edmonds@tdcaa.com, cvc.cvc@tspb.texas.gov, Todd.carson@cpa.texas.gov, genet@county.org, proptaxreform@senate.texas.gov, hro@house.state.tx.us, shauna.dunlap@ic.fbi.gov, laura.stowe@texasattorneygeneral.gov, piper.montemayor@cpa.texas.gov

**Subject: Fwd: salado manager Wimberley and flooding and here for Salado ???
What falsified city services to respond to flooding and blocked roads ??**

Begin forwarded message:

From: Renée McMans <mcmanus@usa.net>
Date: February 8, 2018 at 8:33:13 AM CST
To: henry.garza@co.bell.tx.us, lpayne@sos.texas.gov,
apoints@beltontexas.gov, jerry.strickland@gov.texas.gov,
CS.Tax.Professionals@tdlr.texas.gov,
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<https://www.facebook.com/sunshine4salado/>

From: Renée McManus <mcmanus@usa.net>
Sent: Monday, February 07, 2022 3:49 PM EST
To: FMLicensing@tdi.texas.gov <FMLicensing@tdi.texas.gov>
Subject: Fwd: salado manager Wimberley and flooding and here for Salado ??? What falsified city services to respond to flooding and blocked roads ??

Begin forwarded message:

From: Renée McManus <mcmanus@usa.net>
Date: January 21, 2022 at 11:47:38 AM CST
To: rebecca.eaton@bellcounty.texas.gov, bob.reinhard@bellcounty.texas.gov
Subject: salado manager Wimberley and flooding and here for Salado ??? What falsified city services to respond to flooding and blocked roads ??

Begin forwarded message:

From: Renée McManus <mcmanus@usa.net>
Date: December 30, 2021 at 9:23:31 AM CST
To: nan.tolson@gov.texas.gov, Tax.mail@usdoj.gov, voting.section@usdoj.gov
Subject: Fwd: salado manager Wimberley and flooding and here for Salado ??? What falsified city services to respond to flooding and blocked roads ??

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**Subject: Fwd: salado manager Wimberley and flooding and here for Salado ???
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Date: February 8, 2018 at 8:33:13 AM CST
To: henry.garza@co.bell.tx.us, lpayne@sos.texas.gov,
apoints@beltontexas.gov, jerry.strickland@gov.texas.gov,
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<https://www.facebook.com/sunshine4salado/>

From: Renée McManus <mcmanus@usa.net>
Sent: Tuesday, February 22, 2022 8:05 PM EST
To: abbottpressoffice@gov.texas.gov <abbottpressoffice@gov.texas.gov>; Dade.Phelan@house.texas.gov <Dade.Phelan@house.texas.gov>; mike.morrissey@ltgov.texas.gov <mike.morrissey@ltgov.texas.gov>; john.gibbs@ltgov.texas.gov <john.gibbs@ltgov.texas.gov>; chris.sterner@ltgov.texas.gov <chris.sterner@ltgov.texas.gov>; James.Freeman@house.texas.gov <James.Freeman@house.texas.gov>; LTGConstituent.Affairs@ltgov.texas.gov <LTGConstituent.Affairs@ltgov.texas.gov>; openrecordsassistance@oag.texas.gov <openrecordsassistance@oag.texas.gov>; Aaron.Reitz@oag.texas.gov <Aaron.Reitz@oag.texas.gov>; Michelle.Ghetti@oag.texas.gov <Michelle.Ghetti@oag.texas.gov>; foodestablishments@dshs.texas.gov <foodestablishments@dshs.texas.gov>; Jared.Cruz@gov.texas.gov <Jared.Cruz@gov.texas.gov>; rachael.hendrickson@dshs.texas.gov <rachael.hendrickson@dshs.texas.gov>; brady.franks@gov.texas.gov <brady.franks@gov.texas.gov>; jeff.oldham@gov.texas.gov <jeff.oldham@gov.texas.gov>; sarah.hicks@gov.texas.gov <sarah.hicks@gov.texas.gov>; James.Sullivan@gov.texas.gov <James.Sullivan@gov.texas.gov>; Sallie.Bentley@gov.texas.gov <Sallie.Bentley@gov.texas.gov>; Patrick.sweeton@oag.texas.gov <Patrick.sweeton@oag.texas.gov>; compliance@txdot.gov <compliance@txdot.gov>; jack.disorbo@oag.texas.gov <jack.disorbo@oag.texas.gov>; registrationteam@tdi.texas.gov <registrationteam@tdi.texas.gov>; OSTGovAffairs@dot.gov <OSTGovAffairs@dot.gov>; JMonteleone@sos.texas.gov <JMonteleone@sos.texas.gov>; kevin.lyons@cpa.texas.gov <kevin.lyons@cpa.texas.gov>; communications.contacts@cpa.texas.gov <communications.contacts@cpa.texas.gov>; fraudunit@tdi.texas.gov <fraudunit@tdi.texas.gov>; Secretary <Secretary@sos.texas.gov>
Subject: Fwd: state and federal millionsnew means up to code - even historical society architect uses ada/ Well then IMO – based upon what you sent me – then those new sites should be ADA compliant. If they are building in a new sewer – that is expansiv...

Begin forwarded message:

From: Renée McManus <mcmanus@usa.net>
Date: February 15, 2022 at 4:14:33 PM CST
To: nan.tolson@gov.texas.gov, Mary.York@gov.texas.gov, luis.saenz@gov.texas.gov, kayleigh.lovvorn@oag.texas.gov, secretary@sos.texas.gov, voting.section@usdoj.gov, bruce.buggs@txdot.gov, civ_ada@txdot.gov, Jared.Cruz@gov.texas.gov
Subject: state and federal millionsnew means up to code - even historical society architect uses ada/ Well then IMO – based upon what you sent me – then those new sites should be ADA compliant. If they are building in a new sewer – that is expansive and extensive work – and so the rebuilt location needs to be ADA compliant/ attorney general passed scam obligatory bond on this and enables no changes

so bond billing on ada alone with any Bellcad claims regarding this arwa should have our reimbursements happening.

Begin forwarded message:

From: Renée McManus <mcmanus@usa.net>
Date: November 9, 2018 at 9:54:56 AM CST
To: creid@drx.org, staylor@sos.texas.gov, Elections@sos.texas.gov
Cc: enforcement@trec.texas.gov, kayleigh.lovvorn@oag.texas.gov, opinion.committee@texasattorneygeneral.gov, outreach@oag.texas.gov, Nicole.Ryf@gov.texas.gov, cjid@texasattorneygeneral.gov, leslie.brock@texasattorneygeneral.gov, james.harris@cpa.texas.gov, lisa.collier@sao.texas.gov, pialegal@glo.texas.gov
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The public corruption here is obscene. It is a game of telephone meets pass the obligation and get no inquiry reply or not us but them. And our bell county health Dept who as of finally answering and that has been rare and the latest to threaten a up to \$15 a page foia response seems to be the go to for all Salado and please look up yelp trip advisor bad reviews which document the ada issues unless removed in the continuous state and federal links approving things here for ada and all building review here. Salado has no building inspections per Salado rules. Not joking.

I will send some information listing scamalado commercial bldgs and their value and what a shocker can't find a 1.1 million dollar sale for the Range (health Dept complaints in yelp or trip advisor but might be removed) building sale when never reviewed place had owner asking Rep carter and Gov Abbott for commercial business without tax return proof compensation for highway work. And yes this place even including denying bathroom access today and no floorplan changes but cough up your millions here has even Gov Abbott changing nothing.

Thanks again Renée

Sent from my iPhone

Begin forwarded message:

From: Cicely Reid <creid@disabilityrightstx.org>
Date: November 9, 2018 at 9:28:38 AM CST
To: Renée McManus <mcmanus@usa.net>
Subject: RE: state and federal millionsnew means up to code - even historical society architect uses ada

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Sent: Tuesday, February 22, 2022 8:05 PM EST
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To: creid@drx.org, staylor@sos.texas.gov, Elections@sos.texas.gov
Cc: enforcement@trec.texas.gov, kayleigh.lovvorn@oag.texas.gov, opinion.committee@texasattorneygeneral.gov, outreach@oag.texas.gov, Nicole.Ryf@gov.texas.gov, cjid@texasattorneygeneral.gov, leslie.brock@texasattorneygeneral.gov, james.harris@cpa.texas.gov, lisa.collier@sao.texas.gov, pialegal@glo.texas.gov
Subject: Fwd: state and federal millionsnew means up to code - even historical society architect uses ada/ Well then IMO – based upon what you sent me – then those new sites should be ADA compliant. If they are building in a new sewer – that is expansive and extensive work – and so the rebuilt location needs to be ADA compliant/ attorney general passed scam obligatory bond on this and enables no changes

The public corruption here is obscene. It is a game of telephone meets pass the obligation and get no inquiry reply or not us but them. And our bell county health Dept who as of finally answering and that has been rare and the latest to threaten a up to \$15 a page foia response seems to be the go to for all Salado and please look up yelp trip advisor bad reviews which document the ada issues unless removed in the continuous state and federal links approving things here for ada and all building review here. Salado has no building inspections per Salado rules. Not joking.

I will send some information listing scamalado commercial bldgs and their value and what a shocker can't find a 1.1 million dollar sale for the Range (health Dept complaints in yelp or trip advisor but might be removed) building sale when never reviewed place had owner asking Rep carter and Gov Abbott for commercial business without tax return proof compensation for highway work. And yes this place even including denying bathroom access today and no floorplan changes but cough up your millions here has even Gov Abbott changing nothing.

Thanks again Renée

Sent from my iPhone

Begin forwarded message:

From: Cicely Reid <creid@disabilityrightstx.org>
Date: November 9, 2018 at 9:28:38 AM CST
To: Renée McManus <mcmanus@usa.net>
Subject: RE: state and federal millionsnew means up to code - even historical society architect uses ada

Well then IMO – based upon what you sent me – then those new sites should be ADA compliant.

If they are building in a new sewer – that is expansive and extensive work – and so the rebuilt location needs to be ADA compliant

From: Renée McManus <mcmanus@usa.net>
Sent: Tuesday, February 22, 2022 8:05 PM EST
To: abbottpressoffice@gov.texas.gov <abbottpressoffice@gov.texas.gov>; Dade.Phelan@house.texas.gov <Dade.Phelan@house.texas.gov>; mike.morrissey@ltgov.texas.gov <mike.morrissey@ltgov.texas.gov>; john.gibbs@ltgov.texas.gov <john.gibbs@ltgov.texas.gov>; chris.sterner@ltgov.texas.gov <chris.sterner@ltgov.texas.gov>; James.Freeman@house.texas.gov <James.Freeman@house.texas.gov>; LTGConstituent.Affairs@ltgov.texas.gov <LTGConstituent.Affairs@ltgov.texas.gov>; openrecordsassistance@oag.texas.gov <openrecordsassistance@oag.texas.gov>; Aaron.Reitz@oag.texas.gov <Aaron.Reitz@oag.texas.gov>; Michelle.Ghetti@oag.texas.gov <Michelle.Ghetti@oag.texas.gov>; foodestablishments@dshs.texas.gov <foodestablishments@dshs.texas.gov>; Jared.Cruz@gov.texas.gov <Jared.Cruz@gov.texas.gov>; rachael.hendrickson@dshs.texas.gov <rachael.hendrickson@dshs.texas.gov>; brady.franks@gov.texas.gov <brady.franks@gov.texas.gov>; jeff.oldham@gov.texas.gov <jeff.oldham@gov.texas.gov>; sarah.hicks@gov.texas.gov <sarah.hicks@gov.texas.gov>; James.Sullivan@gov.texas.gov <James.Sullivan@gov.texas.gov>; Sallie.Bentley@gov.texas.gov <Sallie.Bentley@gov.texas.gov>; Patrick.sweeton@oag.texas.gov <Patrick.sweeton@oag.texas.gov>; compliance@txdot.gov <compliance@txdot.gov>; jack.disorbo@oag.texas.gov <jack.disorbo@oag.texas.gov>; registrationteam@tdi.texas.gov <registrationteam@tdi.texas.gov>; OSTGovAffairs@dot.gov <OSTGovAffairs@dot.gov>; JMonteleone@sos.texas.gov <JMonteleone@sos.texas.gov>; kevin.lyons@cpa.texas.gov <kevin.lyons@cpa.texas.gov>; communications.contacts@cpa.texas.gov <communications.contacts@cpa.texas.gov>; fraudunit@tdi.texas.gov <fraudunit@tdi.texas.gov>; Secretary <Secretary@sos.texas.gov>
Subject: Fwd: state and federal millionsnew means up to code - even historical society architect uses ada/ Well then IMO – based upon what you sent me – then those new sites should be ADA compliant. If they are building in a new sewer – that is expansiv...

Begin forwarded message:

From: Renée McManus <mcmanus@usa.net>
Date: February 15, 2022 at 4:14:33 PM CST
To: nan.tolson@gov.texas.gov, Mary.York@gov.texas.gov, luis.saenz@gov.texas.gov, kayleigh.lovvorn@oag.texas.gov, secretary@sos.texas.gov, voting.section@usdoj.gov, bruce.buggs@txdot.gov, civ_ada@txdot.gov, Jared.Cruz@gov.texas.gov
Subject: state and federal millionsnew means up to code - even historical society architect uses ada/ Well then IMO – based upon what you sent me – then those new sites should be ADA compliant. If they are building in a new sewer – that is expansive and extensive work – and so the rebuilt location needs to be ADA compliant/ attorney general passed scam obligatory bond on this and enables no changes

so bond billing on ada alone with any Bellcad claims regarding this arwa should have our reimbursements happening.

Begin forwarded message:

From: Renée McManus <mcmanus@usa.net>
Date: November 9, 2018 at 9:54:56 AM CST
To: creid@drx.org, staylor@sos.texas.gov, Elections@sos.texas.gov
Cc: enforcement@trec.texas.gov, kayleigh.lovvorn@oag.texas.gov, opinion.committee@texasattorneygeneral.gov, outreach@oag.texas.gov, Nicole.Ryf@gov.texas.gov, cjid@texasattorneygeneral.gov, leslie.brock@texasattorneygeneral.gov, james.harris@cpa.texas.gov, lisa.collier@sao.texas.gov, pialegal@glo.texas.gov
Subject: Fwd: state and federal millionsnew means up to code - even historical society architect uses ada/ Well then IMO – based upon what you sent me – then those new sites should be ADA compliant. If they are building in a new sewer – that is expansive and extensive work – and so the rebuilt location needs to be ADA compliant/ attorney general passed scam obligatory bond on this and enables no changes

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Well then IMO – based upon what you sent me – then those new sites should be ADA compliant.

If they are building in a new sewer – that is expansive and extensive work – and so the rebuilt location needs to be ADA compliant

From: [Scott Marvel](#)
To: [Chad Ennis](#); [Anu Jain](#); [Paul Falkenberg](#)
Cc: [Paul Falkenberg](#)
Subject: Texas Election Integrity Solution Sync
Date: Friday, February 25, 2022 10:54:54 AM
Attachments: [not supported calendar message.ics](#)

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Need to move a bit accommodate schedules

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Or call in (audio only)

+1 512-377-1423 [REDACTED] United States, Austin

Phone Conference ID: [REDACTED]

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)

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From: [Scott Marvel](#)
To: [John Scott](#); [Anu Jain](#); [Paul Falkenberg](#); [Secretary](#)
Subject: Texas Election Integrity working session

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Correcting John's email.

+ Paul

I don't think we will need an hour, but just in case we want to get deeper on some topics.

*****^**^^

Scott Marvel is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

<https://us06web.zoom.us/j/██>

Meeting ID: ██████████

Passcode: ██████████

One tap mobile

+13462487799 ██████████ US (Houston)

+12532158782, ██████████ US (Tacoma)

Dial by your location

+1 346 248 7799 US (Houston)

+1 253 215 8782 US (Tacoma)

+1 669 900 6833 US (San Jose)

+1 929 436 2866 US (New York)

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

Meeting ID: ██████████

Passcode: ██████████

Find your local number: <https://us06web.zoom.us/j/kCr3UMimV>

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From: [Scott Marvel](#)
To: [Chad Ennis](#); [Anu Jain](#); [Paul Falkenberg](#)
Subject: Texas Elections Integrity Huddle / Zoom
Date: Monday, February 28, 2022 11:22:41 AM
Attachments: [not_supported_calendar_message.ics](#)

CAUTION: This email originated from OUTSIDE of the SOS organization. Do not click on links or open attachments unless you are expecting the email and know that the content is safe. If you believe this to be a malicious or phishing email, please send this email as an attachment to Informationsecurity@sos.texas.gov.

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Or call in (audio only)

+1 512-377-1423 [REDACTED] United States, Austin

Phone Conference ID: [REDACTED]

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)

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Subject: Texas SoS Election Analytics

Location: <https://us06web.zoom.us/j/> [REDACTED]

Start: Fri 3/11/2022 10:00 AM

End: Fri 3/11/2022 11:00 AM

Show Time As: Tentative

Recurrence: (none)

Organizer: Scott Marvel

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Probably don't need an hour, but blocking it just in case

Scott Marvel is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

<https://us06web.zoom.us/j/> [REDACTED]

Meeting ID: [REDACTED]

Passcode: [REDACTED]

One tap mobile

+13462487799, [REDACTED] US (Houston)

+12532158782, [REDACTED] US (Tacoma)

Dial by your location

+1 346 248 7799 US (Houston)

+1 253 215 8782 US (Tacoma)

+1 669 900 6833 US (San Jose)

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

+1 929 436 2866 US (New York)

Meeting ID: [REDACTED]

Passcode: [REDACTED]

Find your local number: <https://us06web.zoom.us/j/> <https://us06web.zoom.us/j/kuuwOeV3T2>

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From: Scott Marvel <scott@nexuscognitive.com>
Sent: Wednesday, March 16, 2022 6:59 PM
To: Chad Ennis; Zac Rhines
Cc: Anu Jain; Paul Falkenberg
Subject: Texas SoS Election Analytics
Attachments: DBITS Format SOW.docx

CAUTION: This email originated from OUTSIDE of the SOS organization. Do not click on links or open attachments unless you are expecting the email and know that the content is safe. If you believe this to be a malicious or phishing email, please send this email as an attachment to Informationsecurity@sos.texas.gov.

Chad, Zac:

Sorry for the slow turn, but here is our DBITS info:

- The **DBITS** contact that we are on is: **DIR-CPO-4987**
- Our teaming partners that are the prime is SystemSoft Technologies.

I have also attached a draft SOW... in the DBITS format... for your reference, should we want to go that direction (still needs to items filled out of course).

Let me know when you have time to discuss this week.

Best Regards,

Scott



Scott Marvel | Partner

Nexus Cognitive Technology Services™

15455 Dallas Parkway | Suite 600 | Addison, Texas 75001

O: 214.775.9949 ext. 704

F: 972.764.5101

C: 214.280.8017

scott@nexuscognitive.com | <https://www.nexuscognitivegov.com>

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STATEMENT OF WORK (SOW)

Election Integrity Data Automation and Discovery

System Soft Technologies and Nexus Cognitive Government
Solutions

Date: March 16, 2022

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STATEMENT OF WORK

ELECTION INTEGRITY DATA AUTOMATION AND DISCOVERY

Introduction

This Statement of Work Number 1 (“**SOW**”), effective as of April 4, 2022 (the “SOW Date”), is entered into by and between the State of Texas (“Client” or “SoS”), and System Soft Technologies, Inc. and Nexus Cognitive Government Services (“Consultant”).

Background

The primary focus is to perform data source and solution discovery for an election integrity analytics solution in support of enhanced confirmation of legality and accuracy of every vote in the State of Texas.

This discovery effort will improve consensus on key data sources that will be incorporated into the solution and enhance transparency of data inventory.

Scope

The goal of this SOW is (agency should create a high-level list of what the SOW will accomplish). The scope may include, but is not limited to, the following activities:

Consultant services to be completed on or before April 29th, 2022. This date needs to be updated

Activities will focus on defining the optimal business solution components along with any technical and external dependencies. The project will also identify the specific feature/capability requirements to eventually support all 254 counties by establishing a scalable foundation to enable future growth. The analysis and deliverables will support the following four key objectives:

- How to evaluate election integrity in a given jurisdiction and determine how to set up a long term automated solution to do the same;
- Defining a transparent, easy to interpret tool that is secure, inspectable, and auditable;
- Considerably reduce back office and administrative burdens by all constituent parties by providing increased transparency and verifiability of votes cast; and
- Provide a solution implementation roadmap with achievable milestones for the 2022 election year and future election cycles.

The activities and deliverables of this engagement are intended to clearly define the solution from a business perspective while identifying dependencies and validating solution feasibility. Any integration points and core capabilities necessary to deliver the solution will be documented and assessed. The following sections outline specific activities, deliverables, and assumptions.

Deliverables

1. Draft Initial Solution Summary
2. Analyze/Document various source systems
3. Capture technical assumptions/details to support estimates
4. Identify core features/capabilities necessary for Version 1.0
5. Draft delivery plan

Delivery Schedule

Deliverable No.	Deliverable Description	SOW Reference Paragraph	Estimated Due Date
1	Draft Initial Solution Summary <ol style="list-style-type: none"> a. 2-3 Page non-technical overview of the platform b. State of Texas stakeholders will be key contributors c. Will constantly refactor as the discovery process progresses 		
2	Analyze/Document various source systems <ol style="list-style-type: none"> a. Conduct two ½ day workshops with the SoS team b. What outcomes do we expect it to provide (for example: deceased individuals who cast ballots) c. Quality and accessibility of the desired data d. Initial Feasibility Analysis 		
3	Capture technical assumptions/details to support estimates, examples include: <ol style="list-style-type: none"> a. Development platform/tools b. Hosting/Cloud Platform c. Complexity Dimensions (User Types, Integration Points, Major Data Elements, Inputs, Outputs) 		
4	Identify core features/capabilities necessary for Version 1.0 <ol style="list-style-type: none"> a. Details both what is and what is NOT included b. Will be representative, not definitive 		

5	A draft delivery plan including: <ol style="list-style-type: none"> a. Level of effort and rough delivery timeline for Version 1.0 and interim releases b. Document any known outstanding areas, questions, or concerns that require resolution before initiating delivery phases c. Delivery phases include technical design/analysis, agile delivery sprints, functional testing, integration testing, and POC launch d. Approximate resources and costs 		
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Reports and Meetings

By the end of the first project week, will confirm a detailed list of deliverables, remaining activities, and (if needed) any assumptions/dependencies. To provide transparency on progress and ensure alignment on adjustments to priority or scope, a written weekly status report will be delivered every Friday, followed by a weekly status meeting.

Service Level Agreement

The items listed below are suggestions for areas to be considered for service levels and incorporated into the SOW service level agreement.

- i) Achievement of Budget Goals (total and subtotals)
- ii) Achievement of Schedule Goals (final and interim)
- iii) Security (as defined by customer)
- iv) Quality (as defined by customer)
- v) Availability (data, system, and components)
- vi) Performance (transmission, response, or completion times)
- vii) Meantime to Resolution (MTR)
- viii) Business Continuity
- ix) ISO/ANSI standards
- x) IEEE standards
- xi) Required communications (meetings, reports, calls, emails)
- xii) Required documents (plans, estimates, schedules, analyses)
- xiii) Degree of accuracy of estimates (schedule, budget, resources, total)

- xiv) Effective risk management and response (adherence to plans)
- xv) Effective scope management and change control (adherence to plans)
- xvi) Data quality (fitness for use, accuracy, precision, completeness)
- xvii) Ad hoc query response (usually written in terms of averages)
- xviii) Reliability (queries generate same valid results)
- xix) Consistency (calculations and definitions are consistent regardless of source or function)
- xx) Acceptable usage (query controls)
- xxi) Correct mapping of old to new (no functions or data lost that were not planned to retire)
- xxii) Previous software, system, or service retired on time

Period of Performance

Consultant services to start no later than April 4, 2022 and be completed on or before April 29, 2022.

Invoices

Invoice will be Net 30 and will be provided upon completion of the project.

Agency/Vendor-Furnished Equipment and Work Space

No additional equipment or work space is required for this project.

Additional Agency Terms and Conditions

No additional terms and conditions.

Vendor Response

The following information shall be provided in the Vendor's Response:

Staff Capabilities

Vendor staff capabilities specific to this SOW:

- i) Organization chart
- ii) Management team resumes
- iii) Key personnel resumes, illustrating the qualifications of each to perform the services described in this SOW including expertise in Agile development methodology and processes.

Service Capabilities

Vendor shall provide evidence of its services capabilities, including but not limited to:

- i) Description of three (3) projects of similar size and scope that Vendor has conducted within the past five (5) years.
- ii) Description of experience providing similar deliverables in public sector, specifically state and local government.
- iii) Vendor shall include an outline of its capability to deliver the required services, including process, functional and technical expertise.
- iv) Vendor may also include the types of information that it anticipates providing as part of each deliverable.

Project Work Plan

Vendor shall provide a draft high-level project work plan addressing the tasks specified in the SOW, which shall include:

- i) A description of key activities and milestones.
- ii) A detailed methodology description of the Vendor's approach to analyze, assess, validate, document and complete each sprint/iteration.
- iii) A description of the resources necessary from Agency to support the process, including estimates of time needed from Agency's subject matter experts and high-level analysis of data gathering requirements.
- iv) Any assumptions and dependencies of the project.

Deliverable No.	Deliverable Description	SOW Reference Paragraph	Sprints (Iterations)	Estimated Due Date
1			0	
1			1	
1			2	
1			3	
2			4	
2			5	
2			6	
3			7	
3			9	
4				
5				
6				
7				
8				
9				

Additional Considerations

- i) Vendor shall indicate their agreement to comply with the confidentiality and non-disclosure requirements stated in this SOW.
- ii) All written deliverables must be phrased in terms and language that can be easily understood by non-technical personnel (e.g., laypersons without subject matter expertise)
- iii) All items of this agreement shall be done in accordance with the Service Level Agreement.
- iv) Agency may request oral presentations.

We agree to the additional considerations provided above.

Pricing

In consideration for the performance of the services provided by Consultant under this SOW, The State of Texas shall compensate Consultant based on a firm fixed price of:

Deliverable No.	Deliverable Description	SOW Reference Paragraph	Sprints (Iterations)	Unit	Unit Price	Extended Amount
1			0	1	\$49,500.00	

The identified activities and estimated effort are based on the current understanding of the requirements and data sources supported by the enabling technology and proposed solution and prior experience on similar engagements. As with any discovery effort, there is the potential to identify new areas, questions, or concerns requiring further analysis before discovery finalization. In the event the not-to-exceed amount must be increased, written approval from The Texas SoS in the form of a change order is required. The change order will summarize the additional activities, associated effort, and estimated increase of the not-to-exceed amount.

Point of Contact

<p>Daniel Budd Regional Vice President, Consulting Services System Soft Technologies, Inc. 5850, Granite Parkway, Suite #970 Plano, Texas 75024 Phone: (254) 647-0801 x255 Email: daniel.budd@sstech.us</p>	<p>Scott T. Marvel Managing Partner Nexus Cognitive Government Solutions, LLC 15455 Dallas Parkway, Suite 600 Addison, Texas 75001 Phone: 214 280 8017 Email: scott@nexuscognitive.com</p>
--	---

Assumptions

1. To control cost and accelerate delivery, the initial analysis will focus on the following county jurisdictions: Tarrant, Collin, Dallas, and Harris.
2. Texas SoS and other stakeholders will provide frequent input into and analysis and review draft deliverables.
3. The discovery effort will NOT include detailed technical design and analysis, which are dependent on the discovery process.

IN WITNESS WHEREOF, each Party has caused its authorized representative to execute this SOW as of the SOW Date.

System Soft Technologies

State of Texas

By: _____

By: _____

Name:

Name:

Title:

Title:

From: [Corey Rose](#)
To: [John Scott](#)
Subject: THE HILL: Beijing says Taiwan is "not Ukraine," has always been part of China
Date: Wednesday, February 23, 2022 1:47:10 PM

Beijing says Taiwan is 'not Ukraine,' has always been part of China

China's foreign ministry on Wednesday said Taiwan is "not Ukraine" and has always been a part of China amid Taiwanese President Tsai Ing-wen's calls to ramp up vigilance on military activities in response to the crisis in Ukraine.

Foreign ministry spokesperson Hua Chunying dismissed the concerns of British Prime Minister Boris Johnson, who said there might be worldwide consequences, including for Taiwan, if Western nations failed to support Ukraine's independence, according to Reuters.

"Taiwan is not Ukraine," Hua said while speaking in Beijing. "Taiwan has always been an inalienable part of China. This is an indisputable legal and historical fact."

Hua noted that the situation with Taiwan is the result of the country's civil war in the mid-20th century but that China's integrity should have never been compromised and has never been compromised.

In 1949, the government of the Republic of China fled to Taiwan to escape communist forces, who formed the People's Republic of China the same year.

However, Taiwan has vehemently opposed China's claims over the island, with Tsai noting that it is still the self-governing Republic of China, according to Reuters.

The Taiwanese president told her working group on the Russia-Ukraine crisis established by her National Security Council that all security and military units "must raise their surveillance and early warning of military developments around the Taiwan Strait," according to the news service.

Tsai noted that Taiwan and Ukraine are fundamentally different in various ways, including geography and internal supply chains.

"But in the face of foreign forces intending to manipulate the situation in Ukraine and affect the morale of Taiwanese society, all government units must strengthen the prevention of cognitive warfare launched by foreign forces and local collaborators," she said, according to Reuters.

Tsai expressed "empathy" for Ukraine's situation because of Taiwan's own military threat, Reuters noted. While the statement did not specifically refer to mainland China by name, it is the most significant military threat the East Asian island faces.

From: [Jacqueline Doyer](#)
To: [Chad Ennis](#)
Date: Wednesday, June 29, 2022 9:22:42 AM

<https://dir.texas.gov/cooperative-contracts/software>

How to appeal the withholding of information under Government Code Section 552.136

If you wish to appeal the withholding of information discussed on the previous page, you must send the following to the attorney general:

- 1) a signed, written statement indicating your wish to appeal the withholding of information;
- 2) the name of the governmental body that withheld information from you;
- 3) the date you made your original request for information; and
- 4) a copy of your original request for information, or if you are unable to provide a copy, a description of your original request for information.

You may also submit written comments stating why you think the information should be released to you, but you are not required to do so.

Send your appeal by mail to the attorney general at:

Open Records Division
P.O. Box 12548
Austin, Texas 78711-2548

Within forty-five business days after receiving all of the above-listed items necessary to file your appeal, the attorney general will issue a written ruling on the matter. You will receive a copy of this ruling in the mail.

Subject: RE: Public Information Request (TX-SOS-22-0651) PIR 22-0722
Date: Tuesday, December 27, 2022 at 12:59:16 PM Eastern Standard Time
From: GeneralCounsel
To: AO Records
CC: GeneralCounsel
Attachments: 12.27.22 Documents.zip, How to appeal the withholding of information under 552.136.pdf

EXTERNAL SENDER

Good afternoon,

As a follow up to our November 22 email, please see the attached zipped folder containing documents responsive to your request for information under the Public Information Act, Chapter 552 of the Texas Government Code.

The information you requested contains access device information that is collected, assembled, or maintained by or for a governmental body. This information is confidential under section 552.136 of the Texas Government Code. Section 552.136 allows us to withhold this specific information without requesting a ruling from the attorney general. You have the right to appeal our decision to withhold this information from you. Instructions for appeal are attached. If you do not want to appeal, you do not need to do anything else.

We appreciate your patience as we continue to process your request in accordance with the terms of the PIA. We require additional time to review our records and produce additional responsive documents. We will provide you additional responsive documents on a rolling basis—to the extent such information is not excepted from disclosure under state or federal law—with our next production by 5:00 p.m. on January 24, 2023. *See* Tex. Gov't Code § 552.221(d).

Kind regards,

Jennifer Williams
Legal Assistant to the General Counsel
Office of the Texas Secretary of State

From: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Sent: Tuesday, November 22, 2022 8:23 AM
To: 'AO Records' <records@americanoversight.org>
Cc: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Subject: RE: Public Information Request (TX-SOS-22-0651) PIR 22-0722

Good morning,

As a follow-up to our October 25, 2022 email, please find the attached zipped folder containing documents responsive to your request for information under the Public Information Act, Chapter 552 of the Texas Government Code.

The responsive documents contain email addresses of the general public. An email address of a member of the public is confidential under Section 552.137 of the Texas Government Code. The attorney general authorized all governmental bodies to withhold an email address of a member of the public without first requesting an attorney general opinion. See Open Records Decision No. 684 (2009). Thus, this information has been redacted.

We require more time to continue reviewing our records and produce additional responsive information. We will provide you additional responsive documents on a rolling basis—to the extent such information is not excepted from disclosure under state or federal law—with our next production by 5:00 p.m. on December 27, 2022. See Tex. Gov't Code § 552.221(d).

Sincerely,

Adam Bitter

General Counsel

Office of the Texas Secretary of State

From: GeneralCounsel <GeneralCounsel@sos.texas.gov>

Sent: Tuesday, October 25, 2022 2:38 PM

To: 'AO Records' <records@americanoversight.org>

Cc: GeneralCounsel <GeneralCounsel@sos.texas.gov>

Subject: RE: Public Information Request (TX-SOS-22-0651) PIR 22-0722

Good afternoon,

Consistent with our September 27 email, please see the attached zipped folder containing documents responsive to your request for information under Chapter 552 of the Texas Government Code.

The responsive documents contain email addresses of the general public. An email address of a member of the public is confidential under section 552.137 of the Texas Government Code. The attorney general authorized all governmental bodies to withhold an email address of a member of the public without first requesting an attorney general opinion in Open Records Decision No. 684 (2009). Thus, this information has been redacted.

In addition, please find attached a courtesy copy of OR2022-32589 regarding your request for information under Chapter 552 of the Texas Government Code. The Office of the Attorney General has determined that we may withhold certain information and must withhold other information responsive to your request pursuant to the Public Information Act.

We appreciate your patience as we continue to process your request in accordance with the terms of the PIA. We require additional time to review our records and produce additional responsive documents. We will provide you additional responsive documents on a rolling basis—to the extent such information is not excepted from disclosure under state or federal law—with our next production by 5:00 p.m. on November 22, 2022. See Tex. Gov't Code § 552.221(d).

Kind regards,

Jennifer Williams
Legal Assistant to the General Counsel
Office of the Texas Secretary of State

From: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Sent: Tuesday, September 27, 2022 10:45 AM
To: 'AO Records' <records@americanoversight.org>
Cc: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Subject: RE: Public Information Request (TX-SOS-22-0651) PIR 22-0722

Good morning,

Consistent with our September 13 email, please see the attached zipped folder containing documents responsive to your request for information under Chapter 552 of the Texas Government Code.

The responsive documents contain email addresses of the general public. An email address of a member of the public is confidential under section 552.137 of the Texas Government Code. The attorney general authorized all governmental bodies to withhold an email address of a member of the public without first requesting an attorney general opinion in Open Records Decision No. 684 (2009). Thus, this information has been redacted.

We appreciate your patience as we continue to process your request in accordance with the terms of the PIA. We require additional time to review our records and produce additional responsive documents. We will provide you additional responsive documents on a rolling basis—to the extent such information is not excepted from disclosure under state or federal law—with our next production by 5:00 p.m. on October 25, 2022. See Tex. Gov't Code § 552.221(d).

Kind regards,

Jennifer Williams
Legal Assistant to the General Counsel
Office of the Texas Secretary of State

From: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Sent: Tuesday, September 13, 2022 2:23 PM
To: 'AO Records' <records@americanoversight.org>
Cc: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Subject: RE: Public Information Request (TX-SOS-22-0651) PIR 22-0722

Good afternoon,

Regarding our August 23 email, we appreciate your patience as we continue to process your request in accordance with the terms of the PIA. We require additional time to review our records and produce additional responsive documents. We will provide you additional responsive documents on a rolling basis—to the extent such information is not excepted from disclosure under state or federal law—with our next production by 5:00 p.m. on September 27, 2022. See Tex. Gov't Code § 552.221(d).

Kind regards,

Jennifer Williams
Legal Assistant to the General Counsel
Office of the Texas Secretary of State

From: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Sent: Tuesday, August 23, 2022 2:03 PM
To: 'AO Records' <records@americanoversight.org>
Cc: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Subject: RE: Public Information Request (TX-SOS-22-0651) PIR 22-0722

Good afternoon,

Please see the attached letters, with enclosures, in response to your request for information under Chapter 552 of the Texas Government Code. We have also included the “Packing Slip” receipt for your deposit.

The responsive documents contain email addresses of the general public. An email address of a member of the public is confidential under section 552.137 of the Texas Government Code. The attorney general authorized all governmental bodies to withhold an email address of a member of the public without first requesting an attorney general opinion in Open Records Decision No. 684 (2009). Thus, this information has been redacted.

The information you requested also contains access device numbers that are collected, assembled, or maintained by or for a governmental body. This information is confidential under section 552.136 of the Texas Government Code. Section 552.136 allows us to withhold this specific information without requesting a ruling from the attorney general. You have the right to appeal our decision to withhold this information from you. Instructions for appeal are attached. If you do not want to appeal, you do not need to do anything else.

As stated in our letter, we require more time to continue reviewing our records and produce additional responsive information. We will provide you additional responsive documents on a rolling basis—to the extent such information is not excepted from disclosure under state or federal law—with our next production by 5:00 p.m. on September 13, 2022. *See* Tex. Gov’t Code § 552.221(d).

Kind regards,

Jennifer Williams
Legal Assistant to the General Counsel
Office of the Texas Secretary of State

From: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Sent: Tuesday, August 16, 2022 11:45 AM
To: 'AO Records' <records@americanoversight.org>
Cc: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Subject: RE: Public Information Request (TX-SOS-22-0651) PIR 22-0722

Good morning,

Please see the attached letter, with enclosure, in response to your request for information under Chapter 552 of the Texas Government Code.

Kind regards,

Jennifer Williams
Legal Assistant to the General Counsel
Office of the Texas Secretary of State

From: AO Records <records@americanoversight.org>
Sent: Tuesday, August 2, 2022 2:32 PM
To: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Subject: Re: Public Information Request (TX-SOS-22-0651) PIR 22-0722

CAUTION: This email originated from OUTSIDE of the SOS organization. Do not click on links or open attachments unless you are expecting the email and know that the content is safe. If you believe this to be a malicious or phishing email, please send this email as an attachment to Informationsecurity@sos.texas.gov.

CAUTION: This email originated from OUTSIDE of the SOS organization. Do not click on links or open attachments unless you are expecting the email and know that the content is safe. If you believe this to be a malicious or phishing email, please send this email as an attachment to Informationsecurity@sos.texas.gov.

Good afternoon,

Sorry about that. The credit card payment form should be attached now.

Best,
Mariuxi Pintado
Paralegal
American Oversight
records@americanoversight.org
www.americanoversight.org | @weareoversight

From: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Date: Tuesday, August 2, 2022 at 10:05 AM
To: AO Records <records@americanoversight.org>
Cc: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Subject: RE: Public Information Request (TX-SOS-22-0651) PIR 22-0722

EXTERNAL SENDER

Good morning,

The payment form was not attached. Please resend. Thank you.

Kind regards,

Jennifer Williams
Legal Assistant to the General Counsel
Office of the Texas Secretary of State

From: AO Records <records@americanoversight.org>
Sent: Tuesday, August 2, 2022 8:43 AM
To: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Subject: Re: Public Information Request (TX-SOS-22-0651) PIR 22-0722

CAUTION: This email originated from OUTSIDE of the SOS organization. Do not click on links or open attachments unless you are expecting the email and know that the content is safe. If you believe this to be a malicious or phishing email, please send this email as an attachment to Informationsecurity@sos.texas.gov.

Good morning,

American Oversight approves the cost estimate associated with this request. Attached is the credit card payment form to authorize the deposit. Please send us a receipt once the credit card payment has been completed.

Thank you,

Mariuxi Pintado
Paralegal
American Oversight
records@americanoversight.org
www.americanoversight.org | @weareoversight

From: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Date: Tuesday, July 26, 2022 at 3:18 PM
To: AO Records <records@americanoversight.org>
Cc: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Subject: RE: Public Information Request (TX-SOS-22-0651) PIR 22-0722

EXTERNAL SENDER

Good afternoon,

Please see the attached letter, with enclosures, in response to your request for information under Chapter 552 of the Texas Government Code.

Kind regards,

Jennifer Williams
Legal Assistant to the General Counsel
Office of the Texas Secretary of State

From: AO Records <records@americanoversight.org>
Sent: Tuesday, July 12, 2022 11:06 AM
To: GeneralCounsel <GeneralCounsel@sos.texas.gov>
Subject: Public Information Request (TX-SOS-22-0651)

CAUTION: This email originated from OUTSIDE of the SOS organization. Do not click on links or open attachments unless you are expecting the email and know that the content is safe. If you believe this to be a malicious or phishing email, please send this email as an attachment to Informationsecurity@sos.texas.gov.

CAUTION: This email originated from OUTSIDE of the SOS organization. Do not click on links or open attachments unless you are expecting the email and know that the content is safe. If you believe this to be a malicious or phishing email, please send this email as an attachment to Informationsecurity@sos.texas.gov.

Dear Public Information Officer:

Please find attached a request for records under Texas public records laws.

Sincerely,

Mariuxi Pintado
Paralegal
American Oversight
records@americanoversight.org
www.americanoversight.org | @weareoversight

Public Information Request: TX-SOS-22-0651