DEPARTMENT OF THE TREASURY
WASHINGTON, D.C.

August 17, 2021

Khahilia Shaw
American Oversight
1030 15th Street NW, Suite B255
Washington, DC 20005
foia@americanoversight.org

VIA EMAIL

Re: American Oversight v. Treasury Dept., 19-cv-3695 (D.D.C.): August 17, 2021 Production

Ms. Shaw:

This letter describes the August 17, 2021 production from the U.S. Department of the Treasury (Treasury) in the above-referenced Freedom of Information Act (FOIA) litigation.

As explained in the previous production transmittal letter dated April 13, 2021, the remaining 34 pages of records responsive the McConnell Communications request were referred externally for consultation. Those consultations have concluded, and Treasury is producing those pages today and are Bates numbered from UST_000276 – UST_000309. Portions of the pages produced have been withheld pursuant to FOIA Exemptions 5 and 6.

There are 11 pages of records potentially responsive to the Deripaska Communications request with consultations pending. Treasury will produce the nonexempt portions of these records, as appropriate, at the conclusion of those consultations.

If you have any questions concerning this production or a related matter, please contact, Assistant United States Attorney, Darrell C. Valdez at (202) 252-2507.

Sincerely,

Ryan Law
Office of Privacy, Transparency, and Records
U.S. Department of the Treasury

cc: Assistant United States Attorney Darrell Valdez (via email)

RE: Tax Reform Working Group

From: "Miller, Eli" <"/o=ustreasury/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=millereli">
To: "Muzinich, Justin" <justin.muzinich@treasury.gov>
Date: Thu, 27 Apr 2017 14:22:36 -0400

Thanks for passing along. Please keep me in the loop.

Eli Miller (b)(6) [redacted] | Eli.Miller@treasury.gov
U.S. Department of the Treasury | Chief of Staff
1500 Pennsylvania Ave., NW, Washington, D.C. 20220

From: Muzinich, Justin
Sent: Thursday, April 27, 2017 10:27 AM
To: Miller, Eli <Eli.Miller@treasury.gov>
Subject: Fwd: Tax Reform Working Group

Agenda attached

From: Callas, George <George.Callas@mail.house.gov>
Date: April 26, 2017 at 5:10:18 PM EDT
To: Prater, Mark (Finance) <Mark_Prater@finance.senate.gov>, Muzinich, Justin <Justin.Muzinich@treasury.gov>, Dunn, Brendan (McConnell) <Brendan_Dunn@mcconnell.senate.gov>, Koenig, Andrew D. EOP/WHO <WHO_EOP [redacted]>, Knight, Shahira E. EOP/WHO <WHO_EOP [redacted]>, Angus, Barbara <Barbara.Angus@mail.house.gov>, Kowalski, Daniel <Daniel.Kowalski@treasury.gov>
Subject: RE: Tax Reform Working Group

Attached is a draft agenda for tomorrow. ***Please keep confidential.*** Note that I don't intend for us to go through this line item by line item necessarily, but I wanted to include this list of provisions so everyone can be thinking about them over the next 24 hours and beyond. I'm hoping we can get through a general discussion of each of the four main categories: rate structure, family benefits, itemized deductions, above-the-line deductions. I have excluded education, health, and retirement because those require focus on the social policy themes, and touch on deductions, exclusions, credits, and other forms of tax benefits. (The one exception is the itemized deduction for medical expenses, which I've kept with itemized deductions given the House Blueprint and the Trump proposal.) I'd like to hold personal credits for a future meeting, because there are a number of provisions there that require more serious conversations (child care, education, EITC, etc.)

Also, let's push back tomorrow's official start time to 4:30 given a handful of conflicts. But starting next week, if we can lock down a general start time of 4pm that would be great.

From: Knight, Shahira E. EOP/WHO [WHO_EOP [redacted]]
Sent: Wednesday, April 26, 2017 3:59 PM
To: Callas, George <George.Callas@mail.house.gov>; Dunn, Brendan (McConnell) <Brendan_Dunn@mcconnell.senate.gov>; 'Daniel.Kowalski@treasury.gov' <Daniel.Kowalski@treasury.gov>; Prater, Mark (Finance) <Mark_Prater@finance.senate.gov>; Angus, Barbara <Barbara.Angus@mail.house.gov>; Justin.Muzinich@treasury.gov; Koenig, Andrew D. EOP/WHO <WHO_EOP [redacted]>

Subject: RE: Tax Reform Working Group

I am quite sure you will have resolved all concerns about the BAT between 4:00-4:30. I am eager to hear all about it when I join at 5:50.

From: Callas, George [mailto:George.Callas@mail.house.gov]
Sent: Wednesday, April 26, 2017 3:53 PM
To: Dunn, Brendan (McConnell) <Brendan_Dunn@mcconnell.senate.gov>; Knight, Shahira E. EOP/WHO <WHO_EOP [redacted]>; 'Daniel.Kowalski@treasury.gov' <Daniel.Kowalski@treasury.gov>; Prater, Mark (Finance) <Mark_Prater@finance.senate.gov>; Angus, Barbara <Barbara.Angus@mail.house.gov>; Justin.Muzinich@treasury.gov; Koenig, Andrew D. EOP/WHO <WHO_EOP [redacted]>
Subject: RE: Tax Reform Working Group

Agreed. I don't think any earth-shattering decisions will be locked down that quickly, and we can get you caught up on anything material.

From: Dunn, Brendan (McConnell) [mailto:Brendan_Dunn@mcconnell.senate.gov]
Sent: Wednesday, April 26, 2017 3:52 PM
To: 'Knight, Shahira E. EOP/WHO' <WHO_EOP [redacted]>; 'Daniel.Kowalski@treasury.gov' <Daniel.Kowalski@treasury.gov>; Prater, Mark (Finance) <Mark_Prater@finance.senate.gov>; Callas, George <George.Callas@mail.house.gov>; Angus, Barbara <Barbara.Angus@mail.house.gov>; Justin.Muzinich@treasury.gov; Koenig, Andrew D. EOP/WHO <WHO_EOP [redacted]>
Subject: RE: Tax Reform Working Group

Perfect

Brendan M. Dunn
Policy Advisor and Counsel
Office of the Senate Majority Leader

From: Knight, Shahira E. EOP/WHO WHO_EOP [redacted]
Sent: Wednesday, April 26, 2017 3:49 PM
To: 'Daniel.Kowalski@treasury.gov' <Daniel.Kowalski@treasury.gov>; Prater, Mark (Finance) <Mark_Prater@finance.senate.gov>; George.Callas@mail.house.gov; Barbara.Angus@mail.house.gov; Dunn, Brendan (McConnell) <Brendan_Dunn@mcconnell.senate.gov>; Justin.Muzinich@treasury.gov; Koenig, Andrew D. EOP/WHO <WHO_EOP [redacted]>
Subject: RE: Tax Reform Working Group

Fine with me. Just keep me on the calendar invite and I'll come by after my 4 PM ends.
Thanks

From: Daniel.Kowalski@treasury.gov [mailto:Daniel.Kowalski@treasury.gov]
Sent: Wednesday, April 26, 2017 3:46 PM
To: Knight, Shahira E. EOP/WHO <WHO_EOP [redacted]>; Mark_Prater@finance.senate.gov; George.Callas@mail.house.gov; Barbara.Angus@mail.house.gov; Brendan_Dunn@mcconnell.senate.gov; Justin.Muzinich@treasury.gov; Koenig, Andrew D. EOP/WHO <WHO_EOP [redacted]>
Subject: RE: Tax Reform Working Group

Might be important to start meeting simply to say that we started meeting. So how about 4:30 to 6:00 for the first meeting tomorrow?

From: Knight, Shahira E. EOP/WHO WHO_EOP [redacted]
Sent: Wednesday, April 26, 2017 3:41 PM

To: 'Prater, Mark (Finance)' <Mark_Prater@finance.senate.gov>; Callas, George <George.Callas@mail.house.gov>; Angus, Barbara <Barbara.Angus@mail.house.gov>; Dunn, Brendan (McConnell) <Brendan_Dunn@mcconnell.senate.gov>; Muzinich, Justin <Justin.Muzinich@treasury.gov>; Kowalski, Daniel <Daniel.Kowalski@treasury.gov>; Koenig, Andrew D. EOP/WHO <WHO_EOP [redacted]
Subject: RE: Tax Reform Working Group

Just talked to Justin. We are trying to get our heads back above water after this rollout, so tomorrow is tough. We can make it at 4:30 tomorrow, but we would also be okay with starting the meetings on Monday unless you think there is a lot we can get done tomorrow.

From: Prater, Mark (Finance) [mailto:Mark_Prater@finance.senate.gov]
Sent: Wednesday, April 26, 2017 3:39 PM
To: Callas, George <George.Callas@mail.house.gov>; Angus, Barbara <Barbara.Angus@mail.house.gov>; Dunn, Brendan (McConnell) <Brendan_Dunn@mcconnell.senate.gov>; Justin.Muzinich@treasury.gov; Daniel.Kowalski@treasury.gov; Knight, Shahira E. EOP/WHO <WHO_EOP [redacted];
Koenig, Andrew D. EOP/WHO WHO_EOP [redacted]
Subject: RE: Tax Reform Working Group

Hey George,

Glad to get the ball rolling. Suggest we alternate. We'll get S-124. Also, if convenient for Treasury, I'd suggest we rotate three venues. Do you guys want to start with hosting on the House side?

From: Callas, George [mailto:George.Callas@mail.house.gov]
Sent: Wednesday, April 26, 2017 1:57 PM
To: Angus, Barbara <Barbara.Angus@mail.house.gov>; Prater, Mark (Finance) <Mark_Prater@finance.senate.gov>; Dunn, Brendan (McConnell) <Brendan_Dunn@mcconnell.senate.gov>; Justin.Muzinich@treasury.gov; Daniel.Kowalski@treasury.gov; Knight, Shahira E. EOP/WHO <WHO_EOP [redacted];
Andrew.D.Koenig WHO_EOP [redacted]
Subject: Tax Reform Working Group

Hi everyone,

Collectively, we represent my understanding of the membership of the staff working group. If anyone believes this list is over- or under-inclusive, please let me know. Our mandate is to meet this week, leaving Thursday or Friday. I think the later side of the day makes more sense, so I'm going to suggest 4-6 tomorrow. Starting next week, I think it makes sense to try to meet at the same times every week (and probably at least twice a week). And given my experience with the Camp draft, I think it also makes sense to space the meetings out so that the tax-writing committees have time to draft in between meetings. So I suggest Mondays and Thursdays 4-6. If this is a deal-breaking problem for anyone, please let me know and we will try to figure out an alternative.

For the first meeting, I think it's very important to start identifying areas of agreement. Drafting and scoring can be a huge bottleneck in my experience, and so we want the tax-writing committees, along with JCT, Treasury tax staff, and House and Senate leg counsel, to get as much of a head start on as many pieces as possible. To be clear: this working group is putting together a joint framework over which all three "entities" will take ownership, but we will rely on the committees to flesh out the technical details and make specific decisions based on the priorities of their members. So if we can lock items down early, WMC and SFC can get to work immediately.

To that end, I feel that in general the hardest questions are mostly on the business/international side, and there is a good deal of commonality on the individual side. Later today, I will send out a proposed agenda for this week's meeting, including a number of items on the personal tax side. Hopefully, we can get trilateral agreement on most of these provisions so the real work can start. Of course, every decision we make is provisional, in that Members, Senators, and the President ultimately make these decisions.

For those who don't have phone numbers yet, my desk phone is [redacted] and my mobile is [redacted]. I look forward to working with all of you in the coming weeks and months on what hopefully will be historic tax reform legislation.

George

George A. Callas
Senior Tax Counsel
Office of the Speaker

Fwd: Treasury Healthcare TA

From: "Bailey, Bradley" <bradley.bailey@treasury.gov>

To: "Muzinich, Justin" <justin.muzinich@treasury.gov>, "Miller, Eli" <eli.miller@treasury.gov>[redacted] @treasury.gov>, "Wood, Alden" <alden.wood@treasury.gov>, "Kowalski, Daniel" <daniel.kowalski@treasury.gov>

Date: Tue, 16 May 2017 19:01:47 -0400

[redacted]

[redacted]

From: Bailey, Bradley <Bradley.Bailey@treasury.gov>
Date: May 16, 2017 at 6:39:31 PM EDT
To: scott_raab@mcconnell.senate.gov <scott_raab@mcconnell.senate.gov>
Cc: McCubbin, Janet <Janet.McCubbin@treasury.gov>, brian.c.blase[redacted], Swonger, Amy H. EOP/WHO [redacted]
Subject: Treasury Healthcare TA

Hi Scott:

Understand you are waiting on technical advice. The Treasury team is working to wrap it up with the goal of having something to you early afternoon tomorrow. Janet McCubbin from our team is included on here as well.

Happy to give you a call if it's helpful to chat.

Brad

Brad Bailey

Deputy Assistant Secretary for Tax and Budget

Office of Legislative Affairs
U.S. Department of the Treasury

Bradley.bailey@treasury.gov
C: [redacted]
O: [redacted]

Re: Ft. Knox visit briefing

From: "Smith, Joseph" <joseph.smith@treasury.gov>
To: "Henle, Drake (Paul)" <drake_henle@paul.senate.gov>, "Carmack, Terry (McConnell)" <terry_carmack@mcconnell.senate.gov>
Cc: "Wood, Alden" <alden.wood@treasury.gov>, (b)(6) [redacted]@usmint.treas.gov>, "Motl, David A." <david.motl@usmint.treas.gov>
Date: Mon, 26 Jun 2017 15:52:55 -0400

The call we received was from (b)(6) [redacted] I assume he is with the Senate Sergeant at Arms office, however, he introduced himself as being with the "Senate security office." His number is (b)(6) [redacted]

We do understand that requesting the Members' signatures on the form is very unique and not a typical procedure requested of government officials, however, with this visit being the 1st in 43 years/2nd in the history of the facility, this step is necessary according to policies. Also, we are having the Secretary submit the same document.

We are happy to chat further if there are additional concerns.

Joey Smith
Director of Operations
(b)(6) [redacted]
Joseph.Smith@Treasury.gov

From: Henle, Drake (Paul) <Drake_Henle@paul.senate.gov>
Date: June 26, 2017 at 3:39:34 PM EDT
To: Carmack, Terry (McConnell) <Terry_Carmack@mcconnell.senate.gov>, Smith, Joseph <Joseph.Smith@treasury.gov>
Cc: (b)(6) [redacted]@usmint.treas.gov>, Motl, David A. <David.Motl@usmint.treas.gov>, Wood, Alden <Alden.Wood@treasury.gov>
Subject: Re: Ft. Knox visit briefing

Hey Joey—

Who was it you spoke to? Senate Sergeant at Arms? And they had an issue with Senators signing it?

Thanks,
Drake

Drake Henle | Scheduler
Office of Senator Rand Paul

From: "Joseph.Smith@treasury.gov" <Joseph.Smith@treasury.gov>
Date: Monday, June 26, 2017 at 3:29 PM
To: "Carmack, Terry (McConnell)" <Terry_Carmack@mcconnell.senate.gov>, Drake Henle <Drake_Henle@paul.senate.gov>
Cc: "David.Motl@usmint.treas.gov" <David.Motl@usmint.treas.gov>, (b)(6) [redacted]@usmint.treas.gov" (b)(6) [redacted]@usmint.treas.gov>, "Alden.Wood@treasury.gov" <Alden.Wood@treasury.gov>
Subject: RE: Ft. Knox visit briefing

All,

I just received a call from the Senate security office referencing the Senators not signing the SF312. If either office has an issue with anything specifically in the form, please reach out to me directly and we can discuss further or potential edits to the form specifically for this visit.

Thanks,

Joey Smith
Director of Operations
(b)(6) [redacted]
Joseph.Smith@Treasury.gov

From (b)(6) [redacted]@usmint.treas.gov>
Date: June 23, 2017 at 2:32:15 PM EDT
To: (b)(6) [redacted]treasury.gov>, Posey, Kathi A. <Kathi.Posey@usmint.treas.gov>, Mark.Lord@mail.house.gov <Mark.Lord@mail.house.gov>, Drake_Henle@paul.senate.gov <Drake_Henle@paul.senate.gov>, Gallagher, Marcy <marcy.gallagher@usss.dhs.gov>, Stephanie.Nelson@ky.gov <Stephanie.Nelson@ky.gov>, brian.smith@mail.house.gov <brian.smith@mail.house.gov>, Karen.Yates@ky.gov <Karen.Yates@ky.gov>, Terry_Carmack@mcconnell.senate.gov <Terry_Carmack@mcconnell.senate.gov>, Chung, Jason <Jason.Chung@treasury.gov>, Smith, Joseph <Joseph.Smith@treasury.gov>, Toby.Young@ky.gov <Toby.Young@ky.gov>
Cc: Jason.McGinniss@uscp.gov <Jason.McGinniss@uscp.gov>
Subject: RE: Ft. Knox visit briefing

All,

Please use this form. My apologies, I attached and old version with my predecessors name.

(b)(6) [redacted]
Field Chief
United States Bullion Depository
Fort Knox, Kentucky
Office: (b)(6) [redacted]
BB: (b)(6) [redacted]
CMD CTR: (b)(6) [redacted]

1792 2017
UNITED STATES MINT
★ 225 YEARS ★
REMEMBERING OUR PAST
EMBRACING THE FUTURE ™

From: Joseph.Smith@treasury.gov [mailto:Joseph.Smith@treasury.gov]
Sent: Friday, June 23, 2017 12:03 PM
To [redacted] @usmint.treas.gov>; Toby.Young@ky.gov; Jason.Chung@treasury.gov; James.Littlefair@treasury.gov; Terry_Carmack@mcconnell.senate.gov; Mark.Lord@mail.house.gov; Stephanie.Nelson@ky.gov; brian.smith@mail.house.gov; Karen.Yates@ky.gov; Drake_Henle@paul.senate.gov; Posey, Kathi <Kathi.Posey@usmint.treas.gov>; marcy.gallagher@usss.dhs.gov
Cc: Jason.McGinniss@uscp.gov
Subject: RE: Ft. Knox visit briefing

All,

Attached here is the sf312 fillable form (non-disclosure agreement) that is required for each person (Principals, staff, security) entering the Ft. Knox Bullion Depository Facility. As Field Chief [redacted] mentioned on the call, please do not put SS#s on this form.

Thanks again and please do not hesitate to reach out with any questions.

Joey Smith
Director of Operations
[redacted]
Joseph.Smith@Treasury.gov

-----Original Appointment-----
From: Smith, Joseph
Sent: Thursday, June 22, 2017 3:39 PM
To [redacted]; Toby.Young@ky.gov; Chung, Jason; [redacted] Carmack, Terry (McConnell); Lord, Mark; Stephanie.Nelson@ky.gov; brian.smith@mail.house.gov; Karen.Yates@ky.gov; Henle, Drake (Paul); Posey, Kathi A.
Cc: McGinniss, Jason
Subject: Ft. Knox visit briefing
When: Friday, June 23, 2017 11:00 AM-11:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: 202-[redacted] / [redacted] #
Importance: High

Agenda for call:

Visit overview and logistics
Information required by Ft. Knox/Mint Police for participation
Security detail coordination
Questions

Re: Tax Reform Public Outreach

From: "McGahn, Shannon" <shannon.mcgahn@treasury.gov>
To: "Miller, Eli" <eli.miller@treasury.gov>
Date: Thu, 20 Jul 2017 14:06:23 -0400

(b)(5) [redacted]

From: Miller, Eli <Eli.Miller@treasury.gov>
Date: July 20, 2017 at 1:46:44 PM EDT
To: McGahn, Shannon <Shannon.McGahn@treasury.gov>
Subject: Re: Tax Reform Public Outreach

(b)(5) [redacted]

Eli H. Miller | 202-622-1135 | Eli.Miller@treasury.gov
U.S. Department of the Treasury | Chief of Staff
1500 Pennsylvania Ave., NW, Washington, D.C. 20220

From: McGahn, Shannon <Shannon.McGahn@treasury.gov>
Date: July 20, 2017 at 12:17:54 PM EDT
To: Miller, Eli <Eli.Miller@treasury.gov>
Subject: Re: Tax Reform Public Outreach

(b)(5) [redacted]

From: Miller, Eli <Eli.Miller@treasury.gov>
Date: July 19, 2017 at 6:04:11 AM EDT
To: McGahn, Shannon <Shannon.McGahn@treasury.gov>
Subject: Re: Tax Reform Public Outreach

Standby, I will get back to you.

From: McGahn, Shannon <Shannon.McGahn@treasury.gov>
Date: July 18, 2017 at 3:13:29 PM EDT
To: Miller, Eli <Eli.Miller@treasury.gov>
Subject: Fwd: Tax Reform Public Outreach

Flagging this for you. Please let me know if/how you'd like me to respond.

From: Burks, Jonathan <Jonathan.Burks@mail.house.gov>
Date: July 18, 2017 at 3:05:21 PM EDT
To: Stewart, David <David.Stewart@mail.house.gov>, 'Khosla, Jay (Finance)' <Jay_Khosla@finance.senate.gov>, McGahn, Shannon <Shannon.McGahn@treasury.gov>, Soderstrom, Sharon (McConnell) <Sharon_Soderstrom@mcconnell.senate.gov>, Joyce.Y.Meyer WHO_EOP [redacted]>, Marc Short WHO_EOP [redacted] Miller, Eli <Eli.Miller@treasury.gov>, Katz, Jeremy <WHO_EOP [redacted]>, Cohn, Gary <WHO_EOP [redacted]
Cc: Pointer, Katie <Katie.Pointer@mail.house.gov>, Dockery, Derrick <Derrick.Dockery@mail.house.gov>
Subject: Tax Reform Public Outreach

Colleagues, I'd like to get the folks in our offices who work external relations (business, conservative, etc.) together this week to map out an outreach plan on tax reform. I want us to all be in agreement on who we're telling what and when so we get maximum momentum going into August and the fall legislative season.

Please identify whom on your team you'd like invited to this to Katie Pointer (copied) and we'll get a meeting scheduled.

Thank you,
Jon

____
Jonathan Burks
Chief of Staff
Office of the Speaker
(202) 225-5550
Jonathan.Burks@mail.house.gov

RE: Big Six business outreach

From: "Van Doren, Terry (McConnell)" <terry_vandoren@mcconnell.senate.gov>

To: "Dockery, Derrick" <derrick.dockery@mail.house.gov>, "Limardo, Rick" <rick.limardo@mail.house.gov>, "Hickman, Bryan (Finance)" <bryan_hickman@finance.senate.gov>, "Sifakis, George A. EOP/WHO" [redacted]>, "Miller, Eli" <eli.miller@treasury.gov>, robert.r.porter[redacted] "Khosla, Jay (Finance)" <jay_khosla@finance.senate.gov>, "Muzinich, Justin" <justin.muzinich@treasury.gov>, "Althouse, Joshua" <josh.althouse@mail.house.gov>, "Suares, Erica (McConnell)" <erica_suares@mcconnell.senate.gov>, paul.s.teller[redacted]

Cc: "Callas, George" <george.callas@mail.house.gov>, "Knight, Shahira E. EOP/WHO" [redacted]>, "Prater, Mark (Finance)" <mark_prater@finance.senate.gov>, "Angus, Barbara" <barbara.angus@mail.house.gov>, "Stewart, David" <david.stewart@mail.house.gov>, "Buck, Brendan" <brendan.buck@mail.house.gov>, "Schillinger, Emily" <emily.schillinger@mail.house.gov>, "Dunn, Brendan (McConnell)" <brendan_dunn@mcconnell.senate.gov>, "Stewart, Don (McConnell)" <don_stewart@mcconnell.senate.gov>, "Popp, David (McConnell)" <david_popp@mcconnell.senate.gov>, "Ferrier, Antonia (McConnell)" <antonia_ferrier@mcconnell.senate.gov>

Date: Wed, 26 Jul 2017 19:42:35 -0400

Adding our press team and Brendan to this one too so they have call-in info. Talk to y'all at 8PM tonight which sadly is in 20 minutes.

From: Dockery, Derrick [mailto:Derrick.Dockery@mail.house.gov]
Sent: Wednesday, July 26, 2017 7:36 PM
To: Limardo, Rick <Rick.Limardo@mail.house.gov>; Hickman, Bryan (Finance) <Bryan_Hickman@finance.senate.gov>; Van Doren, Terry (McConnell) <Terry_VanDoren@mcconnell.senate.gov>; Sifakis, George A. EOP/WHO [redacted]; eli.miller@treasury.gov; robert.r.porter[redacted] Khosla, Jay (Finance) <Jay_Khosla@finance.senate.gov>; Justin.Muzinich@treasury.gov; Althouse, Joshua <josh.althouse@mail.house.gov>; Suares, Erica (McConnell) <Erica_Suares@mcconnell.senate.gov>; Paul.S.Teller[redacted]
Cc: Callas, George <George.Callas@mail.house.gov>; Knight, Shahira E. EOP/WHO [redacted]; Prater, Mark (Finance) <Mark_Prater@finance.senate.gov>; Angus, Barbara <Barbara.Angus@mail.house.gov>; Stewart, David <David.Stewart@mail.house.gov>; Buck, Brendan <Brendan.Buck@mail.house.gov>; Schillinger, Emily <Emily.Schillinger@mail.house.gov>
Subject: Re: Big Six business outreach

All - let's aim to start our call at 8:00 pm. If you cannot make it on at 8, please join when you can.

Sent from my iPhone

On Jul 26, 2017, at 5:52 PM, Dockery, Derrick <Derrick.Dockery@mail.house.gov> wrote:

> I was thinking we do a call for those who won't be able to join us for tomorrow's meetings and for our comms colleagues. Adding Buck (Speaker), Emily (W&M). Please let your comms colleagues know that we're having a call. Does 8:00 pm or 8:30 pm work for everyone? If those times don't work, we can push it back to 9:00 pm or do the call tomorrow morning.
>
> Dial-in information below:
>
> Dial-in:[redacted]
> Leader:[redacted]
> Participant:[redacted]

UST_000286

From: Limardo, Rick
Sent: Wednesday, July 26, 2017 4:57 PM
To: Dockery, Derrick; 'Hickman, Bryan (Finance)'; Van Doren, Terry (McConnell); 'Sifakis, George A. EOP/WHO'; 'eli.miller@treasury.gov'; 'robert.r.porter[redacted] Khosla, Jay (Finance); 'Justin.Muzinich@treasury.gov'; Althouse, Joshua; 'Suares, Erica (McConnell)'; 'Paul.S.Teller@who.eop.gov'
Cc: Callas, George; Knight, Shahira E. EOP/WHO; Prater, Mark (Finance); Angus, Barbara; Stewart, David
Subject: RE: Big Six business outreach

Derrick,

If not, a call today. Maybe we huddle up at 10am in HVC-200. I am open to either.

From: Dockery, Derrick
Sent: Wednesday, July 26, 2017 4:21 PM
To: Limardo, Rick; 'Hickman, Bryan (Finance)'; Van Doren, Terry (McConnell); 'Sifakis, George A. EOP/WHO'; 'eli.miller@treasury.gov'; 'robert.r.porter[redacted]; Khosla, Jay (Finance); 'Justin.Muzinich@treasury.gov'; Althouse, Joshua; 'Suares, Erica (McConnell)'; 'Paul.S.Teller@who.eop.gov'
Cc: Callas, George; Knight, Shahira E. EOP/WHO; Prater, Mark (Finance); Angus, Barbara; Stewart, David
Subject: RE: Big Six business outreach

Thank you, Rick and Bryan. Adding Josh Althouse (Speaker), Paul Teller (WH), and Erica Suares (McConnell) for situational awareness.

I've blocked off time for us tomorrow from 10:00 am to 3:00 pm to conduct meetings in HVC-200. Please confirm if the meeting times below work for you or your office.

Is everyone okay or available to do a call tonight ahead of tomorrow's meeting? We can discuss our approach to tomorrow's meetings and talk about setting up a weekly call. For everybody's recollection, on Friday during our external relations meeting, Jon proposed we do a weekly call.

Derrick

From: Limardo, Rick
Sent: Wednesday, July 26, 2017 2:01 PM
To: Dockery, Derrick; 'Hickman, Bryan (Finance)'; Van Doren, Terry (McConnell); 'Sifakis, George A. EOP/WHO'; 'eli.miller@treasury.gov'; 'robert.r.porter[redacted]; Khosla, Jay (Finance); 'Justin.Muzinich@treasury.gov'
Cc: Callas, George; Knight, Shahira E. EOP/WHO; Prater, Mark (Finance); Angus, Barbara; Stewart, David
Subject: RE: Big Six business outreach

Welp, cat is out of the bag.

Attached is the list of proposed outreach. I spoke with our counterparts in the Senate and we suggest breaking it up into 5 meetings. You will see the groupings in the attachment. Totally open to other suggestions and ideas.

Our plan is to send the email out this afternoon around 3pm or so. Bryan took a stab at a draft. See below and again open to comments or suggestions. **Bryan and I will send the emails and BCC the group.**

With August recess fast approaching, we thought it would be a good idea to bring together relevant stakeholders to discuss the status of the ongoing tax reform efforts. We **invite you and other representatives from the ____ community to meet with Senate Finance and House Ways & Means Committee staff. House and Senate leadership staff and representatives from the administration will also likely be in attendance.** We believe this meeting will be timely and allow for an effective exchange of information going into these next few critical months.

The meeting will take place on **Thursday, July 27th (tomorrow) from ____ to ____ in the [Insert Location].**

NOTE: This invitation is transferrable only to a designee within your organization. Please do not forward beyond that.

Please respond to this email to RSVP to the meeting. Also, feel free to call or email with any questions or concerns.

Lastly, we suggest the following time slots with a venue:

- Start at 10:30am– Bigger Trades
- 11:30am – Small Business
- Noon – Individual companies and C-Corp coalitions
- 12:30 – Financial Services
- 1pm – Real Estate

Thanks and again feel free to chime in with any thoughts, concerns and suggestions. Want to make sure all have the chance to weigh in and are good to go.

Rick Limardo
Coalitions Director
Committee on Ways and Means
202-225-3625

From: Dockery, Derrick
Sent: Monday, July 24, 2017 3:58 PM
To: 'Hickman, Bryan (Finance)'; Limardo, Rick; Van Doren, Terry (McConnell); 'Sifakis, George A. EOP/WHO'; 'eli.miller@treasury.gov'; 'robert.r.porter[redacted] Khosla, Jay (Finance); 'Justin.Muzinich@treasury.gov'
Cc: Callas, George; Knight, Shahira E. EOP/WHO; Prater, Mark (Finance); Angus, Barbara
Subject: RE: Big Six business outreach

Can we aim to bring the groups in early Thursday morning? We should start signaling to downtown (BRT, Chamber, Nam, and the small business groups) that we want to bring them in. The Big Six meet on Wednesday, and presumably there's a Thursday afternoon press conference. This will give time for the groups to turn out a statement or put out something positive.

Thoughts?

From: Hickman, Bryan (Finance) [mailto:Bryan_Hickman@finance.senate.gov]
Sent: Monday, July 24, 2017 11:40 AM
To: Dockery, Derrick; Limardo, Rick; Van Doren, Terry (McConnell); 'Sifakis, George A. EOP/WHO'; 'eli.miller@treasury.gov'; 'robert.r.porter[redacted] Khosla, Jay (Finance);

'Justin.Muzinich@treasury.gov'
Cc: Callas, George; Knight, Shahira E. EOP/WHO; Prater, Mark (Finance); Angus, Barbara
Subject: RE: Big Six business outreach

Thanks, Derrick.

The updated list looks pretty good to me at first glance. Like always, we'll have to make some adjustments on the fly.

Rick and I can touch base offline to see how we want to organize and divide the labor among Finance and W&M.

From: Dockery, Derrick [mailto:Derrick.Dockery@mail.house.gov]
Sent: Monday, July 24, 2017 11:27 AM
To: Limardo, Rick <Rick.Limardo@mail.house.gov>; Van Doren, Terry (McConnell) <Terry_VanDoren@mcconnell.senate.gov>; 'Sifakis, George A. EOP/WHO' WHO_EOP [redacted]; 'eli.miller@treasury.gov' <eli.miller@treasury.gov>; 'robert.r.porter WHO_EOP [redacted]>; Khosla, Jay (Finance) <Jay_Khosla@finance.senate.gov>; Hickman, Bryan (Finance) <Bryan_Hickman@finance.senate.gov>; 'Justin.Muzinich@treasury.gov' <Justin.Muzinich@treasury.gov>
Cc: Callas, George <George.Callas@mail.house.gov>; Knight, Shahira E. EOP/WHO WHO_EOP [redacted] Prater, Mark (Finance) <Mark_Prater@finance.senate.gov>; Angus, Barbara <Barbara.Angus@mail.house.gov>
Subject: RE: Big Six business outreach

You're welcome, Rick. Thank you for catching the omission of the Farm Bureau. I put AFBF under the small business tab. Attached is an updated version with AFBF, Tech/Telecom, and PHARMA added to our list. Also, adding Justin from Treasury and Bryan at Finance.

I'm good with the invites coming from the committees, so it gives the optic of this being a committee driven process. I should have added the Tech and PHARMA, but I'll defer to policy if they feel it's appropriate to begin reaching out to Tech and PHARMA. On the individual companies, sure if we have the bandwidth.

Please block off some time for meetings on Thursday and Friday, if you already haven't.

Thank you,

Derrick

From: Limardo, Rick
Sent: Monday, July 24, 2017 10:06 AM
To: Dockery, Derrick; 'Van Doren, Terry (McConnell)'; 'Sifakis, George A. EOP/WHO'; 'eli.miller@treasury.gov'; 'robert.r.porter WHO_EOP [redacted]; 'jay_khosla@finance.senate.gov'
Cc: Callas, George; Knight, Shahira E. EOP/WHO; 'Mark_Prater@finance.senate.gov'; Angus, Barbara
Subject: RE: Big Six business outreach

Derrick,

Thanks for getting the ball rolling on this.

List looks good to me. Here are a few thoughts.

- Do we want to talk to Tech and PHRMA or save that for another day?

- We have been working closely with the Farm Bureau as they matter a lot to our conference. I am happy to do that meeting on my own unless the group wants to do that one together as well.

- Should we invite individual companies who have been helpful thus far like Altria, AT&T, and Verizon?

Lastly, do we want this outreach to come from W&M/Finance or is it ok to split up the meeting requests among the whole group? Defer to the group on that.

Thanks,

Rick Limardo
Coalitions Director
Committee on Ways and Means
202-225-3625

From: Dockery, Derrick
Sent: Friday, July 21, 2017 5:34 PM
To: Limardo, Rick; 'Van Doren, Terry (McConnell)'; 'Sifakis, George A. EOP/WHO'; 'eli.miller@treasury.gov'; 'robert.r.porter@WHO_EOP [redacted]; 'jay_khosla@finance.senate.gov'
Cc: Callas, George; Knight, Shahira E. EOP/WHO; 'Mark_Prater@finance.senate.gov'; Angus, Barbara
Subject: Big Six business outreach

Colleagues,

It was great seeing each of you this morning. Next week is going to hit us fast. I wanted to confirm that we're all in agreement that we'd like to jointly host meetings (as much as we can) with the downtown business community, and we'll begin those meetings in earnest next week. Since our time is limited, I don't believe we have the capacity to meet with individual companies. I suggest convening meetings with each respective industry (i.e., finance, small business, real estate, retailers), c-corp. coalitions, and one offs with the larger trade associations. Thoughts?

Attached is a list of the associations and coalitions for our consideration to meet with. Any additions to the list are welcomed. Once we confirm the groups we're meeting with next week and who we will be reaching out to that organization, please let me know of your availability for meetings on Thursday or Friday.

Have a good weekend!

Thank you,

Derrick Dockery
Business and Intergovernmental Coalitions Director
Office of the Speaker
(202) 226-3192

Fwd: Senate tax reform team.....

From: "Bailey, Bradley" <bradley.bailey@treasury.gov>

To: "Miller, Eli" <eli.miller@treasury.gov>, "Meiners, Molly" <molly.meiners@treasury.gov>, "Sayegh, Tony" <tony.sayegh@treasury.gov>, "Muzinich, Justin" <justin.muzinich@treasury.gov>

Date: Fri, 04 Aug 2017 08:33:10 -0400

(b)(5) [redacted]

From: Dunn, Brendan (McConnell) <Brendan_Dunn@mcconnell.senate.gov>
Date: August 3, 2017 at 7:17:10 PM EDT
To: Dunn, Brendan (McConnell) <Brendan_Dunn@mcconnell.senate.gov>
Cc: (ALTRIA) Dimarob, Michelle (b)(6) [redacted]@altria.com>, (AT&T) Jacobson, Noah (b)(6) [redacted]@att.com>
Subject: Senate tax reform team.....

Well, recess is here. And with it, many visits by members across their states.

Knowing that tax reform is just around the corner, I wanted to pass along two great POCs who can assist (this summer or later in the fall) to steer you toward some good business stories back home. I have found them to be an invaluable resource in the effort to advance tax reform.

Michelle Dimarob and Noah Jacobson are both cc'd here.

Enjoy the break.

Brendan

Brendan M. Dunn
Policy Advisor and Counsel
Office of the Senate Majority Leader

Fwd: Schumer and Pelosi Joint Statement on Harvey Aid Package and Avoiding Default

From: "Kowalski, Daniel" <daniel.kowalski@treasury.gov>
To: "Miller, Eli" <eli.miller@treasury.gov>, Secretary Mnuchin
Date: Wed, 06 Sep 2017 10:03:30 -0400

FYI. (b)(5)

From: Marshall, Hazen (McConnell) <Hazen_Marshall@mcconnell.senate.gov>
Date: September 6, 2017 at 9:54:59 AM EDT
To: Marc Short WHO_EOP, Kowalski, Daniel <Daniel.Kowalski@treasury.gov>
Subject: Schumer and Pelosi Joint Statement on Harvey Aid Package and Avoiding Default

FYI…Leader will obviously push back on this at the meeting this morning.

Schumer and Pelosi Joint Statement on Harvey Aid Package and Avoiding Default

Washington, D.C. *– Senate Democratic Leader Chuck Schumer and House Democratic Leader Nancy Pelosi issued the following join statement regarding Democratic votes for a Harvey aid package and a short term debt limit increase:*

"Democrats are prepared to offer our votes for the Harvey aid package, and a short term debt limit increase of three months. Given Republican difficulty in finding the votes for their plan, we believe this proposal offers a bipartisan path forward to ensure prompt delivery of Harvey aid as well as avoiding a default, while both sides work together to address government funding, DREAMers, and health care."

FW:

From: [redacted]@treasury.gov>
To: "Miller, Eli" <eli.miller@treasury.gov>
Cc: [redacted]@treasury.gov>
Date: Thu, 07 Sep 2017 15:39:02 -0400

What is this?

From: Muzinich, Justin
Sent: Thursday, September 07, 2017 3:19 PM
To: Brendan M. Dunn <Brendan_Dunn@mcconnell.senate.gov>
Cc: [redacted]@treasury.gov>
Subject:

Talked to Secretary and he is fine w budget mtg on tues. copying [redacted] his scheduler, so your office can be in touch.

Fwd: <no subject>

From: "Muzinich, Justin" <justin.muzinich@treasury.gov>
To: Secretary Mnuchin [redacted]
Cc: "Kowalski, Daniel" <daniel.kowalski@treasury.gov>
Date: Sun, 10 Sep 2017 20:09:18 -0400

(b)(5) [redacted]

From: Dunn, Brendan (McConnell) <Brendan_Dunn@mcconnell.senate.gov>
Date: September 10, 2017 at 7:58:57 PM EDT
To: Shahira Knight WHO_EOP [redacted], Kowalski, Daniel <Daniel.Kowalski@treasury.gov>, Muzinich, Justin <Justin.Muzinich@treasury.gov>
Subject:

Result of a group effort.
Can probably be tightened.
But this is a good working narrative.

__Talkers for SFC GOP Budget Meeting__

I. Policy Should Dictate the Instruction

- Based on years of hearings and months of conversations with members, we believe that Republicans share the following priorities on tax reform:
  - ➢ A corporate rate that makes us globally competitive (low 20s);
  - ➢ Special treatment for pass-through business income;
  - ➢ A territorial system in the international space with appropriate domestic tax base protection measures;
  - ➢ Aggressive pro-growth cost recovery;
  - ➢ A middle class tax cut.
- We need an instruction that will allow us to achieve these priorities, with the ultimate goals of increasing trend growth in the economy, global competitiveness, simplicity, and middle-class relief.

II. Don't Undershoot

- Tax reform is the clear policy priority of Republicans in Congress and POTUS.
- We have one shot at this. If we have a revenue instruction that undershoots the target and does not allow Finance to deliver a pro-growth tax reform, it will be a disaster for all of us.
- If we fail to give Finance enough room to maneuver, and JCT gives us a weak dynamic score or certain base broadeners become politically untenable, we run the risk of a 27% corporate rate. This would be an economic and political failure, and there is no do-over.

III. Size of the Existing Revenue Need

- We have been running numbers and scenarios for months, and right now it is safe to conclude that we have a $1.5 trillion revenue hole.
- This number __**does**__ include base broadeners. For example, getting the corporate rate from 35% to 20% costs $1.5 trillion by itself.
- Part of the reason for this hole is that, consistent with the views of the Senate, we took the Border Adjustment Tax – which might have raised $1 trillion – off the table.
- Also, the House tax reform blueprint assumed significant baseline adjustments, totaling over $2 trillion.
- That House position set the business community's expectations in terms of rate targets.

IV. How to Fill / Justify the Revenue Hole

- We do not expect that we will need $1.5 trillion. We know that is not politically palatable, and a number that big will not keep the tax writing committees disciplined about finding base broadeners.

- What are possible fillers?
  - *Current Policy Baseline ($460 billion)*— Traditionally, Republicans have not paid for the extension of existing tax relief. The existing rules make continuation of existing spending easier than continuation of existing tax policy, and we should not reward that.
  - *Modest Dynamic Score ($300 billion)*— This is slightly less than splitting the difference on the range provided in the dynamic score of Camp's plan ($50 billion to $700 billion).
  - *Revenue Loss ($200 billion)*— A revenue loss of $20 billion per year over 10 years is a fraction of the $620 billion tax increase in the Fiscal Cliff. That Fiscal Cliff tax hike was demanded by Obama, and we should not be beholden to it. We all voted to extend the bulk of '01 and '03 tax relief without offsetting it. Restoring it now should not be paid for.
    - Keep in mind that the $620 billion Fiscal Cliff tax cut that Obama and liberals advertised was the revenue hike *relative to the then-current policy baseline*. The revenue loss, according to JCT, *relative to then-current law* was $3.9 trillion.
    - The Fiscal Cliff bill gained GOP support, to lock in most of the Bush-era tax relief, and therefore GOP acceptance of use of a current policy baseline in framing the exercise.
- In our view this $950 billion would provide Finance with the flexibility to write a tax bill that achieves the goals Senate and House Republicans have insisted on for tax reform.

V. Rebuttal

- Policy Baseline Isn't Really $460 billion – Corker will argue that the real baseline is not $460 billion because we assume certain policies will never be extended. This might be true, but there is value for Republicans in assuming that revenue and redirecting it toward more economically significant tax policy.
- Attempts to negotiate the tax bill as part of the budget process *is a real mistake*. An effort to make the budget a proxy vote on a clearly defined tax bill, is an invitation to a 52-member negotiation of a tax bill. We just attempted that with health care, and it did not end well.
- Revenue Loss – To the extent that we can minimize deficit increases in the instruction by building in dynamic revenue and current policy, there are two enormous benefits.
  - First, we expect that otherwise large deficits will adversely impact JCT's dynamic score (through higher assumed future interest rates, which would choke off investment—the so-called "crowding out" effect).
  - Second, the smaller the deficit increase, the less pressure there will be to have sunsets of parts of the tax relief in the current tax relief effort. The less we sunset, the better it will be for economic growth.

Re: DIRECTOR COHN//SENATE ROLL OUT

From: "Sayegh, Tony" <tony.sayegh@treasury.gov>
To: "Muzinich, Justin" <justin.muzinich@treasury.gov> Secretary Mnuchin [redacted]
Cc: "Miller, Eli" <eli.miller@treasury.gov>
Date: Wed, 08 Nov 2017 19:38:50 -0500

(b)(5) [redacted]

From: Muzinich, Justin <Justin.Muzinich@treasury.gov>
Date: November 8, 2017 at 7:14:41 PM EST
To: Secretary Mnuchin [redacted]
Cc: Sayegh, Tony <Tony.Sayegh@treasury.gov>, Miller, Eli <Eli.Miller@treasury.gov>
Subject: Fwd: DIRECTOR COHN//SENATE ROLL OUT

FYI

From: Knight, Shahira E. EOP/WHO WHO_EOP [redacted]
Date: November 8, 2017 at 7:09:46 PM EST
To: Muzinich, Justin <Justin.Muzinich@treasury.gov>
Subject: Fwd: DIRECTOR COHN//SENATE ROLL OUT

This just in!

Begin forwarded message:

> **From:** "Ferrier, Antonia (McConnell)" <Antonia_Ferrier@mcconnell.senate.gov>
> **Date:** November 8, 2017 at 6:42:08 PM EST
> **To:** "Tony.E.Sayegh WHO_EOP [redacted] WHO_EOP [redacted], "Knight, Shahira E. EOP/WHO" WHO_EOP [redacted]
> **Cc:** "Lawless, Julia (Finance)" <Julia_Lawless@finance.senate.gov>
> **Subject: DIRECTOR COHN//SENATE ROLL OUT**

> **Tony/Shahira: Below is the spray that we'd love Director Cohn to join us for. I'm happy to be his Sherpa if need be. We have a full conference mtg at 11:30 on the bill that will roll into lunch. There will be various staff briefings and press briefing in addition. Documents should roll out midafternoon. Holler if you need anything.**
>
> **Thursday, November 9th**
>
> 3:15PM SFC floor event begins
>
> 3:50PM Conclude floor event – members proceed to Finance Committee Capitol office (S-124)
>
> 4:00PM Photo spray with Gary Cohn, Leader McConnell, SFC Committee Rs
>
> 4:10PM Conclude

Fwd: Switching to C corps under the SFC plan

From: "Muzinich, Justin" <justin.muzinich@treasury.gov>
To: Secretary Mnuchin [redacted]
Date: Wed, 22 Nov 2017 12:49:12 -0500

FYI

From: Muzinich, Justin <Justin.Muzinich@treasury.gov>
Date: November 22, 2017 at 11:47:03 AM CST
To: Prater, Mark (Finance) <Mark_Prater@finance.senate.gov>
Cc: Brendan M. Dunn <Brendan_Dunn@mcconnell.senate.gov>, Shahira E. Knight WHO_EOP [redacted]
Maloney, Drew <Drew.Maloney@treasury.gov>, Kautter, David <David.Kautter@treasury.gov>
Subject: Switching to C corps under the SFC plan

Mark - per convo w Brendan, here is Treasury's estimate of switching. Given state of play, we leave to you what to do w this, we aren't planning to share w anyone ourselves unless hear otherwise. Thanks. Justin

---

From: Mackie, James III <James.Mackie@treasury.gov>
Date: November 21, 2017 at 3:54:48 PM CST

The reduction in the corporate tax rate relative to the rate on pass-through businesses provides an incentive for some pass-through businesses to become C corporations. We estimate a modest amount of such switching. Overall we estimate that about $24 billion (this is an average across 2018-2027) of business income each year (or about 1.7% of total pass-through business income) would switch from pass-through business to C corporations, and this switching adds about $15 billion to the revenue cost of the SFC bill over ten years.

James B. Mackie III

Director, Office of Tax Analysis

U.S. Department of the Treasury

(202)(b)(6) [redacted]

Fwd:

From: "Maloney, Drew" <drew.maloney@treasury.gov>
To: "Wood, Alden" <alden.wood@treasury.gov>, "Miller, Eli" <eli.miller@treasury.gov>
Cc: "Newton, Andrew" <andrew.newton@treasury.gov>
Date: Fri, 01 Dec 2017 15:53:30 -0500

Drew Maloney
Assistant Secretary of the Treasury
Legislative Affairs
United States Department of the Treasury
1500 Pennsylvania Avenue, NW Suite 3134
Washington, DC 20220
Office: 202-622-1900
Cell: [redacted]
drew.maloney@treasury.gov

From: Marshall, Hazen (McConnell) <Hazen_Marshall@mcconnell.senate.gov>
Date: December 1, 2017 at 2:00:49 PM EST
To: Maloney, Drew <Drew.Maloney@treasury.gov>
Subject: RE:

Thanks Drew. We'll have to work with you guys to get this money in the cap deal, CR, or omnibus. Even if we could make it work procedurally, I can't ask our guys to approve a mandatory appropriation for the IRS!
(I know it's not just the IRS, but you get my point).

From: Drew.Maloney@treasury.gov [mailto:Drew.Maloney@treasury.gov]
Sent: Friday, December 01, 2017 1:52 PM
To: Marshall, Hazen (McConnell) <Hazen_Marshall@mcconnell.senate.gov>
Subject:

Hazen,

I get the timing, but he is what we are talking about for implantation. Modeled after GOP healthcare reconciliation.

Here is language and supporting documents for reform implementation.

Proposed language:

There is hereby appropriated, out of any money in the Treasury not otherwise appropriated, $495,000,000 for expenses of the Department of the Treasury in implementing this Act. Such amount shall be available in addition to any other appropriations available for this purpose

Thanks

Drew

Drew Maloney

Assistant Secretary of the Treasury
Legislative Affairs
United States Department of the Treasury
1500 Pennsylvania Avenue, NW Suite 3134
Washington, DC 20220
Office: 202-622-1900
Cell: (b)(6) [redacted]
drew.maloney@treasury.gov

RE: Rusal Briefing tomorrow

From: "Karem, Robert (McConnell)" <robert_karem@mcconnell.senate.gov>
To: "McGuire, Brian" <brian.mcguire@treasury.gov>
Date: Wed, 09 Jan 2019 16:50:59 -0500

Can you call me? [redacted]

Thanks,

RSK

From: Brian.McGuire@treasury.gov <Brian.McGuire@treasury.gov>
Sent: Wednesday, January 9, 2019 4:08 PM
To: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Subject: Rusal Briefing tomorrow

FYI, we are set for an OFAC led SFRC bipartisan staff brief at 1-2pm tomorrow in SD-423

Delisting Rationale (II of II)

From:	"McGuire, Brian" <"/o=ustreasury/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=0dd59d19fe0643548feaa9647c07e844-mcguire, bria">
To:	robert_karem@mcconnell.senate.gov
Date:	Wed, 09 Jan 2019 19:23:51 -0500
Attachments:	010418 EU Ambassadors letter to Majority Leader McConnell_re Rusal.pdf.pdf (124.69 kB)

Looks like you've likely already received this letter from the EU delegation supporting the decision to delist. Putting it back at the top of your stack.

(b)(6) [redacted] (m)
202.878.9796 (o)

RE: Rusal Bullets

From: "Popp, David (McConnell)" <david_popp@mcconnell.senate.gov>
To: "McGuire, Brian" <brian.mcguire@treasury.gov>
Date: Thu, 10 Jan 2019 13:55:37 -0500

Thank you-

From: Brian.McGuire@treasury.gov <Brian.McGuire@treasury.gov>
Sent: Thursday, January 10, 2019 1:04 PM
To: Popp, David (McConnell) <David_Popp@mcconnell.senate.gov>
Subject: Rusal Bullets

David—Here are Treasury's latest Rusal/Deripaska bullets that Crapo likely had during his briefing to members at Steering Lunch today. I've also shared with Robert Karem, FYI. – Brian

[redacted] (m)
202.878.9796 (o)

Re: Monday Morning Call with Leader McConnell

From: "Miller, Eli" <eli.miller@treasury.gov>
To: "McGuire, Brian" <brian.mcguire@treasury.gov>, Stefanie Muchow <stefanie_muchow@mcconnell.senate.gov>, [redacted]treasury.gov>
Cc: [redacted]@treasury.gov>
Date: Sat, 12 Jan 2019 11:37:53 -0500

[redacted] - [redacted]

From: McGuire, Brian <Brian.McGuire@treasury.gov>
Date: January 12, 2019 at 10:44:01 AM EST
To: Stefanie Muchow <Stefanie_Muchow@mcconnell.senate.gov>, [redacted]treasury.gov>
Cc: [redacted]@treasury.gov>, Miller, Eli <Eli.Miller@treasury.gov>
Subject: Monday Morning Call with Leader McConnell

Hi [redacted]—I'm connecting you here with Stefanie Muchow, Director of Operations for Leader McConnell. Stefanie has offered a call time for Monday morning of 10:30am. The Secretary has asked us to schedule this call on the topic of Rusal sanctions. - Brian M.

RE: Rusal

From: "McGuire, Brian" <"/o=ustreasury/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=0dd59d19fe0643548feaa9647c07e844-mcguire, bria">

To: "Karem, Robert (McConnell)" <robert_karem@mcconnell.senate.gov>

Cc: "Raab, Scott (McConnell)" <scott_raab@mcconnell.senate.gov>, "Khosla, Jay (McConnell)" <jay_khosla@mcconnell.senate.gov>

Date: Wed, 16 Jan 2019 12:15:24 -0500

On first question, OFAC can consider any derogatory information they learn about board members.

On second question, yes, OFAC will lose its ability to affect governance arrangements of a sanctioned company like this.

From: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Date: January 16, 2019 at 11:59:27 AM EST
To: McGuire, Brian <Brian.McGuire@treasury.gov>
Cc: Raab, Scott (McConnell) <Scott_Raab@mcconnell.senate.gov>, Khosla, Jay (McConnell) <Jay_Khosla@mcconnell.senate.gov>
Subject: RE: Rusal

What cause/evidence would OFAC require in order to remove this guy?

Conversely, if the deal falls through, is it accurate that OFAC will no longer have the ability to monitor or remove Rusal board members?

From: Brian.McGuire@treasury.gov <Brian.McGuire@treasury.gov>
Sent: Wednesday, January 16, 2019 11:52 AM
To: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Cc: Raab, Scott (McConnell) <Scott_Raab@mcconnell.senate.gov>; Khosla, Jay (McConnell) <Jay_Khosla@mcconnell.senate.gov>
Subject: RE: Rusal

Yes, I'm told they're reviewing and would continuously review after any delisting

---

From: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Date: January 16, 2019 at 11:42:40 AM EST
To: McGuire, Brian <Brian.McGuire@treasury.gov>
Cc: Raab, Scott (McConnell) <Scott_Raab@mcconnell.senate.gov>, Khosla, Jay (McConnell) <Jay_Khosla@mcconnell.senate.gov>
Subject: RE: Rusal

Is OFAC affirmatively reviewing this selection? If so, would recommend ensuring Crapo and Risch are armed with that information.

From: Brian.McGuire@treasury.gov <Brian.McGuire@treasury.gov>
Sent: Wednesday, January 16, 2019 10:50 AM
To: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Subject: Re: Rusal

He's been named the chairman of the board of Rusal, but OFAC has not affirmatively approved of that selection. OFAC is prepared in this or any other case to strike board members where necessary. They did this with Matthias Warnig.

From: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Date: January 16, 2019 at 10:07:59 AM EST
To: McGuire, Brian <Brian.McGuire@treasury.gov>, Raab, Scott (McConnell) <Scott_Raab@mcconnell.senate.gov>, Khosla, Jay (McConnell) <Jay_Khosla@mcconnell.senate.gov>
Subject: Rusal

Brian:

Can you please share any details or points regarding treasury's views of Jean-Pierre Thomas taking over on the board. Press reporting on his views will likely get attention.

RSK

Sent from my iPhone

RE: Rusal

From: "McGuire, Brian" <"/o=ustreasury/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=0dd59d19fe0643548feaa9647c07e844-mcguire, bria">
To: "Karem, Robert (McConnell)" <robert_karem@mcconnell.senate.gov>
Date: Wed, 16 Jan 2019 13:24:58 -0500

Phew

From: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Date: January 16, 2019 at 11:59:27 AM EST
To: McGuire, Brian <Brian.McGuire@treasury.gov>
Cc: Raab, Scott (McConnell) <Scott_Raab@mcconnell.senate.gov>, Khosla, Jay (McConnell) <Jay_Khosla@mcconnell.senate.gov>
Subject: RE: Rusal

What cause/evidence would OFAC require in order to remove this guy?

Conversely, if the deal falls through, is it accurate that OFAC will no longer have the ability to monitor or remove Rusal board members?

From: Brian.McGuire@treasury.gov <Brian.McGuire@treasury.gov>
Sent: Wednesday, January 16, 2019 11:52 AM
To: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Cc: Raab, Scott (McConnell) <Scott_Raab@mcconnell.senate.gov>; Khosla, Jay (McConnell) <Jay_Khosla@mcconnell.senate.gov>
Subject: RE: Rusal

Yes, I'm told they're reviewing and would continuously review after any delisting

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From: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Date: January 16, 2019 at 11:42:40 AM EST
To: McGuire, Brian <Brian.McGuire@treasury.gov>
Cc: Raab, Scott (McConnell) <Scott_Raab@mcconnell.senate.gov>, Khosla, Jay (McConnell) <Jay_Khosla@mcconnell.senate.gov>
Subject: RE: Rusal

Is OFAC affirmatively reviewing this selection? If so, would recommend ensuring Crapo and Risch are armed with that information.

From: Brian.McGuire@treasury.gov <Brian.McGuire@treasury.gov>
Sent: Wednesday, January 16, 2019 10:50 AM
To: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Subject: Re: Rusal

He's been named the chairman of the board of Rusal, but OFAC has not affirmatively approved of that selection. OFAC is prepared in this or any other case to strike board members where necessary. They did this with Matthias Warnig.

From: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>

Date: January 16, 2019 at 10:07:59 AM EST
To: McGuire, Brian <Brian.McGuire@treasury.gov>, Raab, Scott (McConnell) <Scott_Raab@mcconnell.senate.gov>, Khosla, Jay (McConnell) <Jay_Khosla@mcconnell.senate.gov>
Subject: Rusal

Brian:

Can you please share any details or points regarding treasury's views of Jean-Pierre Thomas taking over on the board. Press reporting on his views will likely get attention.

RSK

Sent from my iPhone

RE: Rusal Check-In

From: "McGuire, Brian" <"/o=ustreasury/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=0dd59d19fe0643548feaa9647c07e844-mcguire, bria">
To: "Karem, Robert (McConnell)" <robert_karem@mcconnell.senate.gov>
Date: Thu, 24 Jan 2019 16:46:03 -0500

Right. I've gotten one-off requests but probably worth our proactively reaching out. Will check with Banking..

From: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Sent: Thursday, January 24, 2019 3:44 PM
To: McGuire, Brian <Brian.McGuire@treasury.gov>
Subject: RE: Rusal Check-In

First I've heard of it. You might check with Banking and SFRC. Also probably good to react to press reporting such as the NYT article, helping Senators and staff understand the nuances and facts of the deal. I'm not sure I've seen anything from Treasury since the NYT article insinuating OVD will benefit financially from the agreement...

From: Brian.McGuire@treasury.gov <Brian.McGuire@treasury.gov>
Sent: Thursday, January 24, 2019 3:01 PM
To: Karem, Robert (McConnell) <Robert_Karem@mcconnell.senate.gov>
Subject: Rusal Check-In

Hey Robert—Can you offer any guidance re below?

CNN'S JIM SCIUTTO (@jimsciutto): "News: GOP @SenatorRounds just told me he and colleagues will reconsider lifting sanctions of Oleg Deripaska's companies following report the Kremlin ally may be skirting the rules."

FW: Approps language with Schumer

From: "McGuire, Brian" <brian.mcguire@treasury.gov>
To: (b)(6) [redacted]@treasury.gov>
Date: Mon, 22 Jul 2019 15:06:13 -0400

From: Soderstrom, Sharon (McConnell) <Sharon_Soderstrom@mcconnell.senate.gov>
Date: July 22, 2019 at 2:56:42 PM EDT
To: McGuire, Brian <Brian.McGuire@treasury.gov>
Subject: FW: Approps language with Schumer

Hey Brian - for your situational awareness.
-----Original Message-----
From: Soderstrom, Sharon (McConnell)
Sent: Monday, July 22, 2019 2:49 PM
To: 'Ueland, Eric M. EOP/WHO' WHO_EOP [redacted]
Cc: Dove, Laura (Rep-Secretary) <Laura_Dove@rep-secretary.senate.gov>; Raab, Scott (McConnell) <Scott_Raab@mcconnell.senate.gov>; Lee, Jane (McConnell) <Jane_Lee@mcconnell.senate.gov>
Subject: FW: Approps language with Schumer

Eric -- below is the language that our office has worked with Schumer's. Schumer's office would like you to send it to them for sign off as a way of demonstrating that WH is ok with it. Thanks much.

Senate Leaders agree that if a bill has been reported on a bipartisan basis from the Senate Appropriations Committee and is consistent with the BCA spending caps, has the support of the Chairman and Ranking Member, we will work together to minimize procedural delays. The Majority Leader will continue to consult with the Democratic Leader to sequence bills in a bipartisan way, and acknowledges that bipartisan concurrence is required to expedite the consideration of any appropriations bill.