



UNITED STATES DEPARTMENT OF EDUCATION

OFFICE OF THE SECRETARY

FOIA Service Center

January 26, 2021

Mr. Austin R. Evers
Executive Director
American Oversight
1030 15th Street
Suite B255
Washington, DC 20002

RE: FOIA Request No. 19-00911-F

Dear Austin R. Evers:

This letter is a final response to your request for information pursuant to the Freedom of Information Act (FOIA), 5 U.S.C. § 552, dated February 14, 2019 and received in this office on February 15, 2019. Your request was forwarded Federal Student Aid (FSA), Office of Communications & Outreach (OCO), Office for Civil Rights (OCR), Office of Career, Technical & Adult Education (OCTAE), Office of Elementary & Secondary (OESE), Office of the General Counsel (OGC), Office of the Inspector General (OIG), Office of Legislation & Congressional Affairs (OLCA), Office of Postsecondary Education (OPE), Office of Planning Evaluation and Policy Development (OPEPD), Office of the Secretary (OS), Office of the Under Secretary (OUS) and Office of Special Education Rehabilitative Services (OSERS).

You requested the following: All records reflecting communications (including email messages, email attachments, calendar invitations, memoranda or background material for meetings, or handwritten or typed notes taken during meetings) between any political appointees* at your agency and any employee or representative of Ballard Partners, including, but not limited to, any of the following individuals:

PLEASE SEE DOCUMENT RECORDS FOR DETAILS

Available for Public Access Link (PAL) download are 72 pages of documents responsive to your request. The documents provided are OS documents pertaining to Ballard Partners

You can access your PAL account or register for a PAL account at this link:

<https://foiaexpress.pal.ed.gov/app/PalLogin.aspx>

In addition, an interim response dated May 28, 2019 was provided to you containing 47 pages responsive to your request.

However, certain information has been withheld according to FOIA exemptions (b)(6), specified below:

- Records or portions of records relating to personal information is exempt pursuant to 5 U.S.C. §552 (b)(6) of the FOIA. Disclosure of this information would constitute a clearly unwarranted invasion of personal privacy.

Provisions of the FOIA allow us to recover the costs pertaining to your request. The Department has concluded that you fall within the category of an all other use requester. However, the Department has provided you with this information at no charge. The Department's release of this information at no cost does not constitute the grant of a fee waiver and does not infer or imply that you will be granted a fee waiver for future requests made under FOIA to the Department. Because we were able to locate and process these documents at minimal costs, they are provided to you at no cost.

You have the right to seek assistance and/or dispute resolution services from the Department's FOIA Public Liaison or the Office of Government Information Services (OGIS). The FOIA Public Liaison is responsible, among other duties, for assisting in the resolution of FOIA disputes. OGIS, which is outside the Department of Education, offers mediation services to resolve disputes between FOIA requesters and Federal agencies as a non-exclusive alternative to appeals or litigation. They can be contacted by:

Mail	FOIA Public Liaison Office of the Executive Secretariat U.S. Department of Education 400 Maryland Ave., SW, LBJ 7C132 Washington, DC 20202-4500	Office of Government Information Services National Archives and Records Administration 8601 Adelphi Road Room 2510 College Park, MD 20740-6001
E-mail	robert.wehausen@ed.gov	OGIS@nara.gov
Phone	202-205-0733	301-837-1996; toll free at 1-877-684-6448
Fax	202-401-0920	301-837-0348

You have the right to appeal this decision by writing to the address below, 90 calendar days from the date of this letter. Using the services described above does not affect your right or the deadline to file an appeal. Your appeal must be in writing and must include detailed statement of all legal and factual bases for the appeal; it should be accompanied by this letter, a copy of your initial letter of request, and any documentation that serves as evidence or supports the argument you wish the Department to consider in making an administrative determination on your appeal.

Appeals may be submitted using the on-line form available at
www.ed.gov/policy/gen/leg/foia/foia-appeal-form.pdf.

E-mail: EDFOIAappeals@ed.gov
Fax: 202-401-0920
Mail: Appeals Office
Office of the Executive Secretariat
U.S. Department of Education
400 Maryland Avenue, SW, LBJ 7W106A
Washington, DC 20202-4536

Sincerely,

Shahanga Lee
Government Information Specialist
Office of the Executive Secretariat

From:

MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@usdedeop.onmicrosoft.com on behalf of Coxen, Carrie

Sent: 25 Sep 2017 21:54:35 +0000**To:** Rebecca Benn**Subject:** Re: Intro - Justin Sayfie**Attachments:** Re: Intro - Justin Sayfie

Sender: Carrie.Coxen@ed.gov

Subject: Re: Intro - Justin Sayfie

Message-Id:

<CY1PR09MB03933A3B96FEEC33B4CE78C3F47A0@CY1PR09MB0393.namprd09.prod.outlook.com

>

To: Rebecca@ballardfl.com

From: Coxen, Carrie
Sent: 25 Sep 2017 21:54:34 +0000
To: Rebecca Benn
Subject: Re: Intro - Justin Sayfie

No problem!

Thanks so much Rebecca :)

From: Rebecca Benn <Rebecca@ballardfl.com>
Sent: Monday, September 25, 2017 5:45:35 PM
To: Coxen, Carrie
Subject: Re: Intro - Justin Sayfie

Hey Carrie, I'm waiting on a condensed outline to share with Jason before our meeting on Thursday. I hope to have it late tonight or tomorrow. I will share with you as soon as possible. Thanks for your patience!

Rebecca

Sent from my iPhone

On Sep 25, 2017, at 5:40 PM, Coxen, Carrie <Carrie.Coxen@ed.gov> wrote:

Thanks so much Rebecca!

Just keep me posted with the list of attendees and any materials.

Greatly appreciated,
Carrie

From: Rebecca Benn <Rebecca@ballardfl.com>
Sent: Sunday, September 24, 2017 9:13:54 PM
To: Coxen, Carrie
Subject: Re: Intro - Justin Sayfie

Great, I'll send you the information you requested tomorrow. I really appreciate everything!

Rebecca

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On Sep 24, 2017, at 8:47 PM, Coxen, Carrie <Carrie.Coxen@ed.gov> wrote:

Perfect! I have you confirmed for 10:30AM on Thursday here at the Department.

Would you mind sending me a list of attendees and any materials you would like Jason to see beforehand by Tuesday COB? It would be greatly appreciated.

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Thanks for all your help!!
Carrie

From: Rebecca Benn <Rebecca@ballardfl.com>
Sent: Sunday, September 24, 2017 8:43:35 PM
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Subject: Re: Intro - Justin Sayfie

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Rebecca,

Would Thursday 9.28 at 10:30AM work here at the Department?

Thanks!
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Have a great weekend!

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<Visiting LBJ.pdf>

From:

MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@usdedeop.onmicrosoft.com on behalf of Rebecca Benn

Sent: 25 Sep 2017 21:45:40 +0000

To: Coxen, Carrie

Subject: Re: Intro - Justin Sayfie

Attachments: Re: Intro - Justin Sayfie

Sender: Rebecca@ballardfl.com

Subject: Re: Intro - Justin Sayfie

Message-Id: <D8164E1E-8337-4B32-AB7D-19646EB09CF4@ballardfl.com>

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Sent: 25 Sep 2017 21:40:29 +0000

To: Rebecca Benn

Subject: Re: Intro - Justin Sayfie

Attachments: Re: Intro - Justin Sayfie

Sender: Carrie.Coxen@ed.gov

Subject: Re: Intro - Justin Sayfie

Message-Id:

<CY1PR09MB0393638328D71EE1534634C4F47A0@CY1PR09MB0393.namprd09.prod.outlook.com>

To: Rebecca@ballardfl.com

From: Coxen, Carrie
Sent: 25 Sep 2017 21:40:28 +0000
To: Rebecca Benn
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Sent: 25 Sep 2017 01:13:58 +0000

To: Coxen, Carrie

Subject: Re: Intro - Justin Sayfie

Attachments: Re: Intro - Justin Sayfie

Sender: Rebecca@ballardfl.com

Subject: Re: Intro - Justin Sayfie

Message-Id: <82ACDD30-0EE3-473B-993E-44ADBC4F2668@ballardfl.com>

Recipient: Carrie.Coxen@ed.gov

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<Visiting LBJ.pdf>

From:

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Sent: 25 Sep 2017 00:47:26 +0000

To: Rebecca Benn

Subject: Re: Intro - Justin Sayfie

Attachments: Re: Intro - Justin Sayfie

Sender: Carrie.Coxen@ed.gov

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Message-Id:

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To: Rebecca@ballardfl.com

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UNITED STATES DEPARTMENT OF EDUCATION

Lyndon Baines Johnson Department of Education Building
400 Maryland Ave SW, Washington, DC 20202

Visiting the Lyndon Baines Johnson Department of Education Building

- The Lyndon Baines Johnson (LBJ) Building is located at 400 Maryland Avenue SW, between 4th and 6th Street.
- Pedestrians may enter the building from either C Street or Maryland Avenue.
- Prior to your arrival, please contact your point of contact in the building, as you will need an escort while in the building.
- Please arrive no less than 15 minutes prior to your scheduled meeting or event, as you will need to go through airport style security.
- Remember to bring a valid, government issued ID.
- If your group is larger than 10 individuals, names must be submitted 48 hours in advance.
- On arrival, enter the building, check-in with the front desk, and proceed through security. You will be given a badge that must be on you and visible at all times.
- Your point of contact will greet you in the lobby and escort you to your meeting or event location.

Getting Here by Vehicle

Parking for personal vehicles can requested by your point of contact, however is limited and not guaranteed.

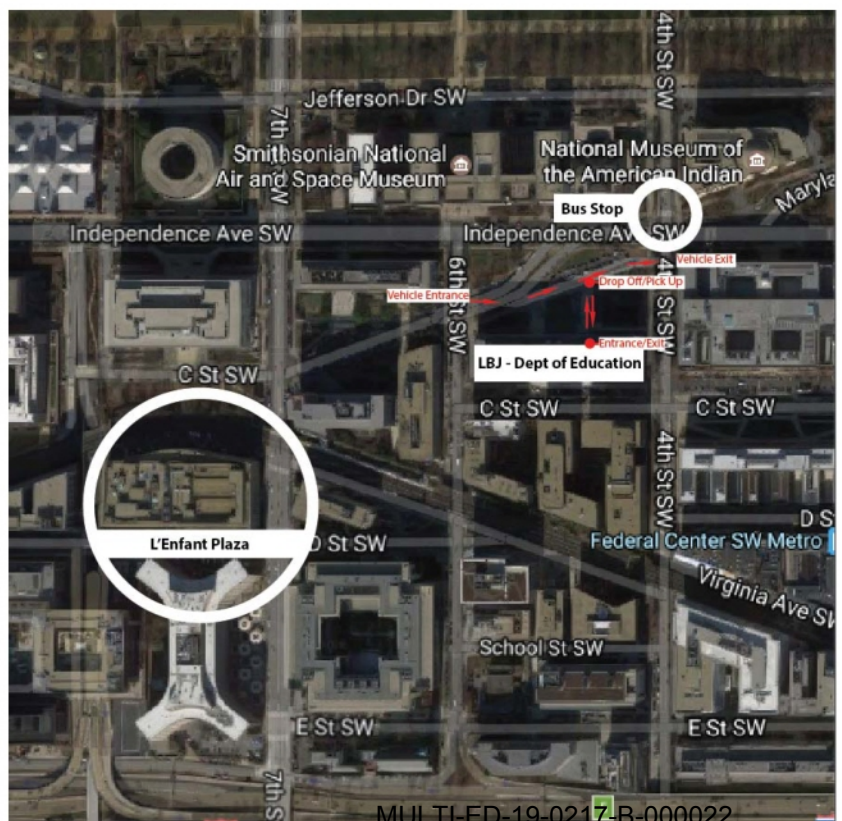
Parking for oversized vehicles and buses is not available. Oversized vehicles and buses may load and unload at the building entrance, but will not be able to park, or idle, on property. Due to enhanced security procedures, there can be no exceptions.

Getting Here by Metro

The closest metro station, located 3 blocks from the building, is L'Enfant Plaza Station and serves the blue, green, orange, silver, and yellow lines. For more information, and detailed travel information, please visit www.wmata.com.

Getting Here by Bus

The closest bus stop, located 1 block from the building, is Independence Ave SW & 4th St SW and serves the W13, 30N, 30S, P17, P19, 32, 34 and 36 lines. For more information, and detailed travel information, please visit www.wmata.com.



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MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@usdedeop.onmicrosoft.com on behalf of Coxen, Carrie

Sent: 25 Sep 2017 00:21:46 +0000

To: Rebecca Benn

Subject: Re: Intro - Justin Sayfie

Attachments: Re: Intro - Justin Sayfie

Sender: Carrie.Coxen@ed.gov

Subject: Re: Intro - Justin Sayfie

Message-Id:

<CY1PR09MB0393DF4509F9E18B737A1295F47A0@CY1PR09MB0393.namprd09.prod.outlook.com>

To: Rebecca@ballardfl.com

Bcc: justin@ballardfl.com

From: Coxen, Carrie
Sent: 25 Sep 2017 00:21:46 +0000
To: Rebecca Benn
Subject: Re: Intro - Justin Sayfie

-Justin, Thanks! I will work with Rebecca to find the best time! Moving you to BCC :)

Rebecca,

Would Thursday 9.28 at 10:30AM work here at the Department?

Thanks!
Carrie

From: Rebecca Benn <Rebecca@ballardfl.com>
Sent: Saturday, September 23, 2017 12:47:48 PM
To: Justin Sayfie
Cc: Coxen, Carrie
Subject: Re: Intro - Justin Sayfie

(b)(6)
Carrie, thank you very much for your help in setting up a meeting with Jason for Miami-Dade CPS. You can reach me via email or cell (b)(6) at any time.

Thanks again for making the introduction, Justin.

Have a great weekend!

Rebecca

Sent from my iPhone

> On Sep 22, 2017, at 5:17 PM, Justin Sayfie <justin@ballardfl.com> wrote:
>
> (removing Jason from the loop, adding Rebecca Benn from my office)
>
> Carrie,
>
> Nice to meet you. I really appreciate your being in touch on this.
>
> My colleague Rebecca Benn will be with the officials from the Miami-Dade County School system Wednesday and Thursday. Here are the times that they are available to meet with Jason:
>
> Wednesday, Sept. 27th: Between 1 - 3 p.m.
>
> Thursday, Sept. 28th: Anytime before 5 p.m.
>
> Hopefully there is a window somewhere in there that works for him.
>
> Many thanks again!
> Justin

>
>

From:

MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@usdedeop.onmicrosoft.com on behalf of Rebecca Benn

Sent: 23 Sep 2017 16:47:55 +0000

To: Justin Sayfie

Cc: Coxen, Carrie

Subject: Re: Intro - Justin Sayfie

Attachments: Re: Intro - Justin Sayfie

Sender: Rebecca@ballardfl.com

Subject: Re: Intro - Justin Sayfie

Message-Id: <C5971940-5503-4D9C-B6B6-13272D78C5EA@ballardfl.com>

Recipient: Carrie.Coxen@ed.gov

From: Rebecca Benn
Sent: 23 Sep 2017 16:47:48 +0000
To: Justin Sayfie
Cc: Coxen, Carrie
Subject: Re: Intro - Justin Sayfie

(b)(6)
Carrie, thank you very much for your help in setting up a meeting with Jason for Miami-Dade CPS. You can reach me via email or cell () at any time.

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Have a great weekend!

Rebecca

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> Many thanks again!
> Justin
>
>

From:

MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@usdedeop.onmicrosoft.com on behalf of Rebecca Benn

Sent: 25 Sep 2017 22:02:06 +0000

To: Coxen, Carrie

Subject: Re: Intro - Justin Sayfie

Attachments: Re: Intro - Justin Sayfie

Sender: Rebecca@ballardfl.com

Subject: Re: Intro - Justin Sayfie

Message-Id: <F550313C-3DC0-4039-9BD2-77EDC6D43D7C@ballardfl.com>

Recipient: Carrie.Coxen@ed.gov

From: Rebecca Benn
Sent: 25 Sep 2017 22:02:02 +0000
To: Coxen, Carrie
Subject: Re: Intro - Justin Sayfie

Sure thing!

Sent from my iPhone

On Sep 25, 2017, at 5:54 PM, Coxen, Carrie <Carrie.Coxen@ed.gov> wrote:

No problem!

Thanks so much Rebecca :)

From: Rebecca Benn <Rebecca@ballardfl.com>
Sent: Monday, September 25, 2017 5:45:35 PM
To: Coxen, Carrie
Subject: Re: Intro - Justin Sayfie

Hey Carrie, I'm waiting on a condensed outline to share with Jason before our meeting on Thursday. I hope to have it late tonight or tomorrow. I will share with you as soon as possible. Thanks for your patience!

Rebecca

Sent from my iPhone

On Sep 25, 2017, at 5:40 PM, Coxen, Carrie <Carrie.Coxen@ed.gov> wrote:

Thanks so much Rebecca!

Just keep me posted with the list of attendees and any materials.

Greatly appreciated,

Carrie

From: Rebecca Benn <Rebecca@ballardfl.com>
Sent: Sunday, September 24, 2017 9:13:54 PM
To: Coxen, Carrie
Subject: Re: Intro - Justin Sayfie

Great, I'll send you the information you requested tomorrow. I really appreciate everything!

Rebecca

Sent from my iPhone

On Sep 24, 2017, at 8:47 PM, Coxen, Carrie
<Carrie.Coxen@ed.gov> wrote:

Perfect! I have you confirmed for 10:30AM on Thursday here at the Department.

Would you mind sending me a list of attendees and any materials you would like Jason to see beforehand by Tuesday COB? It would be greatly appreciated.

The U.S. Department of Education is located at 400 Maryland Ave SW, across the street from the Air & Space Smithsonian. The nearest Metro station is L'Enfant Plaza which services the green, yellow, blue, orange, and silver lines. There is no garage parking available for this meeting, but street parking and public parking garages are available in the area.

You may enter the Department at either the Maryland Ave SW entrance or the C Street SW. Once you enter the building, first pass through security and then ask the front desk to call OESE Front Desk (401-0113) and I will come down and escort you up to the meeting. You will need a government issued ID (such as a driver's license) for entering the building.

Thanks for all your help!!

Carrie

From: Rebecca Benn <Rebecca@ballardfl.com>
Sent: Sunday, September 24, 2017 8:43:35 PM
To: Coxen, Carrie
Subject: Re: Intro - Justin Sayfie

Yes, 10:30 am on Thursday works great for us!
Thank you for getting back to me so quickly. What
else do you need from my end, aside from names
and titles of the attendees?

Thanks again,
Rebecca

Sent from my iPhone

On Sep 24, 2017, at 8:21 PM, Coxen, Carrie
<Carrie.Coxen@ed.gov> wrote:

-Justin, Thanks! I will work with
Rebecca to find the best time! Moving
you to BCC :)

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Thanks!
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12:47:48 PM
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Cc: Coxen, Carrie
Subject: Re: Intro - Justin Sayfie

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Thanks again for making the introduction, Justin.

Have a great weekend!

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there that works for him.
>
> Many thanks again!
> Justin
>
>

<Visiting LBJ.pdf>

From:

MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@usdedeop.onmicrosoft.com on behalf of Coxen, Carrie

Sent: 26 Sep 2017 19:57:00 +0000

To: Rebecca Benn

Subject: Re: Miami-Dade CPS Meeting on Thurs/28th at 10:30am

Attachments: Re: Miami-Dade CPS Meeting on Thurs/28th at 10:30am

Sender: Carrie.Coxen@ed.gov

Subject: Re: Miami-Dade CPS Meeting on Thurs/28th at 10:30am

Message-Id:

<CY1PR09MB0393E828708E599D3E41D31DF47B0@CY1PR09MB0393.namprd09.prod.outlook.com>

To: Rebecca@ballardfl.com

From: Coxen, Carrie
Sent: 26 Sep 2017 19:56:59 +0000
To: Rebecca Benn
Subject: Re: Miami-Dade CPS Meeting on Thurs/28th at 10:30am

Thanks Rebecca!

I didn't see Justin's name on this list. Is he still attending?

Thanks :)
Carrie

From: Rebecca Benn <Rebecca@ballardfl.com>
Sent: Tuesday, September 26, 2017 3:33:14 PM
To: Coxen, Carrie
Subject: Miami-Dade CPS Meeting on Thurs/28th at 10:30am

Hi Carrie - I've attached a one-pager on Miami-Dade County Public Schools' priorities that we will likely discuss in our meeting with Jason on Thursday. We will be brief and respectful of Jason's time.

(b)(6) The attendees are as follows: Board Member Lubby Navarro; Iraida Mendez-Cartaya, Associate Superintendent in the Office of Intergovernmental Affairs; Eve Reguira, Director in the Office of Intergovernmental Affairs; and, Rebecca Benn with Ballard Partners. Thank you again for all of your help and patience. My mobile is (b)(6) if anything comes up on Thursday morning.

Take care,
Rebecca

From:

MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@usdedeop.onmicrosoft.com on behalf of Rebecca Benn

Sent: 26 Sep 2017 20:02:25 +0000**To:** Coxen, Carrie**Subject:** RE: Miami-Dade CPS Meeting on Thurs/28th at 10:30am**Attachments:** RE: Miami-Dade CPS Meeting on Thurs/28th at 10:30am

Sender: Rebecca@ballardfl.com

Subject: RE: Miami-Dade CPS Meeting on Thurs/28th at 10:30am

Message-Id:

<BL2PR15MB107569FBAF1C50A1D093E486BA7B0@BL2PR15MB1075.namprd15.prod.outlook.com>

Recipient: Carrie.Coxen@ed.gov

From: Rebecca Benn
Sent: 26 Sep 2017 20:02:20 +0000
To: Coxen, Carrie
Subject: RE: Miami-Dade CPS Meeting on Thurs/28th at 10:30am

Unfortunately, no. He had to travel to FL for business and won't make it back in time to join us.

From: Coxen, Carrie [mailto:Carrie.Coxen@ed.gov]
Sent: Tuesday, September 26, 2017 3:57 PM
To: Rebecca Benn <Rebecca@ballardfl.com>
Subject: Re: Miami-Dade CPS Meeting on Thurs/28th at 10:30am

Thanks Rebecca!

I didn't see Justin's name on this list. Is he still attending?

Thanks :)

Carrie

From: Rebecca Benn <Rebecca@ballardfl.com>
Sent: Tuesday, September 26, 2017 3:33:14 PM
To: Coxen, Carrie
Subject: Miami-Dade CPS Meeting on Thurs/28th at 10:30am

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Take care,
Rebecca

From:

MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@usdedeop.onmicrosoft.com on behalf of Justin Sayfie

Sent: 31 Oct 2017 14:19:44 +0000

To: Pena, Alexandra

Subject: Re: University of Miami President Meet with the Secretary?

Attachments: Re: University of Miami President Meet with the Secretary?

Sender: justin@ballardfl.com

Subject: Re: University of Miami President Meet with the Secretary?

Message-Id: <CAOHzyY-eH8Bv0GxTkxQsQ5izQpAb0DMRe26yAz+1OwYL-WxAcnQ@mail.gmail.com>

Recipient: Alexandra.Pena@ed.gov

From: Justin Sayfie
Sent: 31 Oct 2017 10:19:34 -0400
To: Pena, Alexandra
Subject: Re: University of Miami President Meet with the Secretary?

Thank you Alexandra!

On Tue, Oct 31, 2017 at 10:15 AM, Pena, Alexandra <Alexandra.Pena@ed.gov> wrote:

Justin,

Sorry for the late response. Unfortunately, Kathleen does not currently have an updated bio. Please know that we are actively working on creating one.

Best,

Alexandra Pena

Office of Postsecondary Education

United States Department of Education

[400 Maryland Avenue, SW | Washington, DC 20202](#)

O: [202-401-3743](tel:202-401-3743)

E: alexandra.pena@ed.gov

From: Newman, Jessica
Sent: Monday, October 30, 2017 10:06 AM
To: Justin Sayfie
Cc: Delahunty, Sarah; Hill, Paula; Pena, Alexandra
Subject: Re: University of Miami President Meet with the Secretary?

Thanks Justin! I'll let Paula and Alexandra answer the Bio questions for you since they work directly with Jim and Kathleen.

From: Justin Sayfie <justin@ballardfl.com>
Date: Saturday, October 28, 2017 at 11:38 AM
To: Newman Jessica <jessica.newman@ed.gov>
Cc: Sarah Delahunty <Sarah.Delahunty@ed.gov>, Paula Hill <Paula.Hill@ed.gov>, Alexandra Pena <Alexandra.Pena@ed.gov>
Subject: Re: University of Miami President Meet with the Secretary?

Hello Jessica,

Thank you again for your help with this meeting. We are putting together a briefing book for President Frenk for his meeting, and we have researched the Department's website and couldn't locate a bio for Jim Manning and Kathleen Smith. Would your office be able to provide those bios to me on Monday in anticipation of Tuesday's meeting?

Thank you!

Justin

On Tue, Oct 24, 2017 at 1:15 PM, Newman, Jessica <Jessica.Newman@ed.gov> wrote:

Thanks so much Justin. When the group checks in they can ask for Paula or Alexandra since this meeting will be in a conference room near Mr. Manning's office. If you have any changes to attendees please let us know!

From: Justin Sayfie <justin@ballardfl.com>
Date: Monday, October 23, 2017 at 4:26 PM
To: Newman Jessica <jessica.newman@ed.gov>
Cc: Sarah Delahunty <Sarah.Delahunty@ed.gov>, Paula Hill <Paula.Hill@ed.gov>, Alexandra Pena <Alexandra.Pena@ed.gov>
Subject: Re: University of Miami President Meet with the Secretary?

Hello Jessica,

Thank you again for your help on this.

I would like to confirm the meeting you graciously offered with Jim Manning and Kathleen Smith.

The meeting attendees will be:

University of Miami President Julio Frenk (pronounced Frank)

Rudy Fernandez, Senior Vice President for Public Affairs and Communications

Raena Wright, Associate Vice President, State and Federal Government Affairs

Brian Ballard, Ballard Partners or Rebecca Benn, Ballard Partners

President Frenk is very grateful that Secretary DeVos will be able to come by the meeting to say hello to President Frenk. He is delighted to have that opportunity. Thank you so much for that.

If there is anything else you may need from me, please let me know.

Many thanks again for your assistance on this.

Best regards,

Justin

On Thu, Oct 19, 2017 at 4:05 PM, Newman, Jessica <Jessica.Newman@ed.gov> wrote:

Thanks Justin. I would love to set up a meeting for President Frenk to meet with Jim Manning and Kathleen Smith here at the Department. Jim and Kathleen work on Higher Education for the Secretary. We will also plan to have the Secretary come by the meeting to see President Frenk.

Would 2:30pm on Tuesday, October 31 work for his schedule? The address to the department is below. Please send me the names of anyone who President Frenk would like to attend this meeting with him. We have the information below on the what he would like to discuss, so thank you!

Let us know.

Thanks,

Jessica

[400 Maryland Avenue, SW](#)

[Washington, DC 20202](#)

*Entrances on C Street and Maryland Avenue. You will check in with the guest desk after clearing security to be escorted upstairs.

From: Justin Sayfie <justin@ballardfl.com>
Date: Thursday, October 19, 2017 at 3:52 PM
To: Newman Jessica <jessica.newman@ed.gov>
Cc: Dougie Simmons <LeeD.Simmons@ed.gov>, Sarah Delahunty <Sarah.Delahunty@ed.gov>, Allen Ernst <Allen.Ernst@ed.gov>
Subject: Re: University of Miami President Meet with the Secretary?

Hello Jessica,

Happy Thursday! Just looping back with you on this. Still keeping fingers crossed, but understand if not. Thank you for the consideration!

Best regards,

Justin

On Thu, Oct 12, 2017 at 12:03 PM, Newman, Jessica <Jessica.Newman@ed.gov> wrote:

Thanks Justin! Hope to have an answer on this later this week.

From: Justin Sayfie <justin@ballardfl.com>
Date: Thursday, October 12, 2017 at 11:35 AM
To: Newman Jessica <jessica.newman@ed.gov>
Cc: Dougie Simmons <LeeD.Simmons@ed.gov>, Sarah Delahunty <Sarah.Delahunty@ed.gov>, Allen Ernst <Allen.Ernst@ed.gov>
Subject: Re: University of Miami President Meet with the Secretary?

Good morning Jessica,

I hope you are having a good week. Do you know if the meeting between President Frenk and Secretary DeVos on October 31 is a possibility?

Thank you so much for your help on this!

Justin

On Thu, Oct 5, 2017 at 10:25 PM, Justin Sayfie <justin@ballardfl.com> wrote:

Jessica,

President Frenk would like to introduce himself and the University of Miami to Secretary DeVos in the hopes of establishing open lines of communication; and, discuss general higher education issues. He will not touch anything controversial.

Below is some background information on him. Please let me know if you need anything further to consider his request to meet with Secretary DeVos on the afternoon of Oct. 31.

Thank you!

Justin

A fourth-generation physician whose paternal grandparents fled Germany in the early 1930s to build a new life in Mexico, Julio Frenk catalyzed his deep gratitude for the kindness of strangers into a lifelong mission to improve the health, education, and well-being of people around the world.

Dr. Frenk [became the sixth president](#) of the University of Miami in August of 2015. He also holds academic appointments as Professor of Public Health Sciences at the Leonard M. Miller School of Medicine and as Professor of Health Sector Management and Policy at the School of Business Administration.

Prior to joining the University of Miami, he was the dean of the Harvard T.H. Chan School of Public Health and the T & G Angelopoulos Professor of Public Health and International Development, a joint appointment with the Harvard Kennedy School of Government.

Julio Frenk served as the Minister of Health of Mexico from 2000 to 2006. There he pursued an ambitious agenda to reform the nation's health system and introduced a program of comprehensive universal coverage, known as *Seguro Popular*, which expanded access to health care for more than 55 million previously uninsured Mexicans.

He was the founding director-general of the National Institute of Public Health in Mexico, one of the leading institutions of its kind in the developing world. He also served as executive director in charge of Evidence and Information for Policy at the World Health Organization and as senior fellow in the global health program of the Bill & Melinda Gates Foundation, among other leadership positions.

Dr. Frenk holds a medical degree from the National University of Mexico, as well as a master of public health and a joint Ph.D. in Medical Care Organization and in Sociology from the University of Michigan. He has received honorary degrees from seven universities.

His scholarly production, which includes over 160 articles in academic journals, as well as many books and book chapters, has been cited more than 15,000 times. In addition, he has written three best-selling novels for youngsters explaining the functions of the human body.

He is a member of the American Academy of Arts and Sciences, the U.S. National Academy of Medicine, and the National Academy of Medicine of Mexico. He serves on the boards of the United Nations Foundation and the Robert Wood Johnson Foundation. He has received numerous recognitions, including the [Clinton Global Citizen Award](#) for changing the way practitioners and policy makers across the world think about health, the Bouchet Medal for Outstanding Leadership presented by Yale University for promoting diversity in graduate education, and the Welch-Rose Award for Distinguished Service from the Association of Schools and Programs of Public Health.

On Wed, Oct 4, 2017 at 3:53 PM, Newman, Jessica <Jessica.Newman@ed.gov> wrote:

Hi Justin,

Thanks for your note. Can you send me some background information on Dr. Frenk and the topics he would like to discuss with the Secretary? We will put this request through our scheduling process and be in touch!

Let me know if you have any questions. I have copied our entire scheduling team on this email.

Thanks,
Jessica

On 10/4/17, 3:23 PM, "Venable, Joshua" <Joshua.Venable@ed.gov> wrote:

>Adding Jessica Newman, our scheduling director.

>

>Sent from my iPhone

>

>> On Oct 4, 2017, at 11:23, Justin Sayfie <justin@ballardfl.com> wrote:

>>

>> Good morning Josh,

>>

>> I hope you are doing well. Thank you again for connecting me to Jason's
>>office. Really appreciate that.

>>

>> The University of Miami President, Dr. Julio Frenk, will be in

>>Washington DC on October 31. Would it be possible for him to meet with

>>Secretary DeVos in the afternoon on that date? Is there someone I

>>should follow up with in your office for consideration of this request?

>>I am happy to work with them.

>>

>> Thank you so much!

>> Justin

From: Venable, Joshua
Sent: Friday, September 22, 2017 1:32 PM
To: Justin Sayfie
Subject: Re: Personal news and question about Jason Botel

Hey Justin,

Congrats on the move! I'd be happy to do an intro to (b)(6) Hope we can catch up soon.

Josh

From: Justin Sayfie (b)(6) ballardfi.com>
Date: Thursday, September 21, 2017 at 9:55 AM
To: Venable Joshua <joshua.venable@ed.gov>
Subject: Personal news and question about Jason Botel

Hello Josh,

I hope you are doing well. I wanted to let you know that I have moved to (b)(6) of Ballard Partners. I'm excited to be here and hope to cross paths with you soon.

We work with Miami-Dade County schools and a couple of their representatives will be here late next week and I was hoping that they could meet with Jason Botel, but I do not know him. Should I call him directly or would you be able to connect me to him?

Many thanks Josh!!!

Best regards,
Justin

From: Justin Sayfie <justin@ballardfl.com>
Sent: Friday, September 22, 2017 1:36 PM
To: Venable, Joshua
Subject: Re: Personal news and question about Jason Botel

Josh,

Thank you so much!! Really appreciate it.

Look forward to catching up soon. I'm hoping to organize an informal get together of Florida folks in the next 3-4 weeks, and will keep you posted.

Best regards,
Justin

On Fri, Sep 22, 2017 at 1:32 PM, Venable, Joshua <Joshua.Venable@ed.gov> wrote:
Hey Justin,

Congrats on the move! I'd be happy to do an intro to Jason. Hope we can catch up soon.

Josh

From: Justin Sayfie <(b)(6)@ballardfl.com>
Date: Thursday, September 21, 2017 at 9:55 AM
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Many thanks Josh!!!

Best regards,
Justin

From: Venable, Joshua
Sent: Wednesday, October 4, 2017 3:23 PM
To: Justin Sayfie
Cc: Newman, Jessica
Subject: Re: University of Miami President Meet with the Secretary?

Adding Jessica Newman, our scheduling director.

Sent from my iPhone

> On Oct 4, 2017, at 11:23, Justin Sayfie [b)(6)] <[b)(6)]@ballardfl.com> wrote:
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From: Venable, Joshua <Joshua.Venable@ed.gov>
Sent: Wednesday, October 4, 2017 3:23 PM
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From: Newman, Jessica
Sent: Wednesday, October 4, 2017 3:53 PM
To: Venable, Joshua; Justin Sayfie
Subject: Re: University of Miami President Meet with the Secretary?

Thanks Josh! Justin I will follow up with you shortly!

Thanks,
Jessica

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>>I am happy to work with them.

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>> Thank you so much!

>> Justin

From: Newman, Jessica
Sent: Wednesday, October 4, 2017 3:54 PM
To: Justin Sayfie
Cc: Simmons, Lee (Doug); Delahunty, Sarah; Ernst, Allen
Subject: Re: University of Miami President Meet with the Secretary?

Hi Justin,

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>>
>> Thank you so much!
>> Justin

From: Justin Sayfie <(b)(6)@ballardfl.com>
Sent: Wednesday, October 4, 2017 3:57 PM
To: Newman, Jessica
Subject: Fwd: University of Miami President Meet with the Secretary?

Hello Jessica,

It's good to be working with you again. Please let me know what information you need from me to consider the request.

Thank you!

Justin

----- Forwarded message -----

From: Venable, Joshua <Joshua.Venable@ed.gov>
Date: Wed, Oct 4, 2017 at 3:23 PM
Subject: Re: University of Miami President Meet with the Secretary?
To: Justin Sayfie <(b)(6)@ballardfl.com>
Cc: "Newman, Jessica" <Jessica.Newman@ed.gov>

Adding Jessica Newman, our scheduling director.

Sent from my iPhone

> On Oct 4, 2017, at 11:23, Justin Sayfie <(b)(6)@ballardfl.com> wrote:
>
> Good morning Josh,
>
> I hope you are doing well. Thank you again for connecting me to Jason's office. Really appreciate that.
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> The University of Miami President, Dr. Julio Frenk, will be in Washington DC on (b)(6). Would it be possible for him to meet with Secretary DeVos in the afternoon on that date? Is there someone I should follow up with in your office for consideration of this request? I am happy to work with them.
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From: Justin Sayfie <(b)(6)@ballardfl.com>
Sent: Wednesday, October 4, 2017 3:58 PM
To: Newman, Jessica
Cc: Simmons, Lee (Doug); Delahunty, Sarah; Ernst, Allen
Subject: Re: University of Miami President Meet with the Secretary?

Hi Jessica,

Will do.

Thank you so much!
Justin

On Wed, Oct 4, 2017 at 3:53 PM, Newman, Jessica <Jessica.Newman@ed.gov> wrote:
Hi Justin,

Thanks for your note. Can you send me some background information on Dr. Frenk and the topics he would like to discuss with the Secretary? We will put this request through our scheduling process and be in touch!

Let me know if you have any questions. I have copied our entire scheduling team on this email.

Thanks,
Jessica

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From: Justin Sayfie (b)(6)@ballardfl.com>
Sent: Thursday, October 5, 2017 10:25 PM
To: Newman, Jessica
Cc: Simmons, Lee (Dougie); Delahunty, Sarah; Ernst, Allen
Subject: Re: University of Miami President Meet with the Secretary?

Jessica,

President Frenk would like to introduce himself and the University of Miami to Secretary DeVos in the hopes of establishing open lines of communication; and, discuss general higher education issues. He will not touch anything controversial.

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From: Justin Sayfie <(b)(6)@ballardfl.com>
Sent: Thursday, October 12, 2017 11:36 AM
To: Newman, Jessica
Cc: Simmons, Lee (Doug); Delahunty, Sarah; Ernst, Allen
Subject: Re: University of Miami President Meet with the Secretary?

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Sent: Thursday, October 12, 2017 12:03 PM
To: Justin Sayfie
Cc: Simmons, Lee (Doug); Delahunty, Sarah; Ernst, Allen
Subject: Re: University of Miami President Meet with the Secretary?

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Date: Thursday, October 12, 2017 at 11:35 AM
To: Newman Jessica <jessica.newman@ed.gov>
Cc: Dougie Simmons <LeeD.Simmons@ed.gov>, Sarah Delahunty <Sarah.Delahunty@ed.gov>, Allen Ernst <Allen.Ernst@ed.gov>
Subject: Re: University of Miami President Meet with the Secretary?

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From: Justin Sayfie (b)(6)@ballardfl.com>
Sent: Thursday, October 12, 2017 12:10 PM
To: Newman, Jessica
Cc: Simmons, Lee (Doug); Delahunty, Sarah; Ernst, Allen
Subject: Re: University of Miami President Meet with the Secretary?

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To: Newman Jessica <jessica.newman@ed.gov>
Cc: Dougie Simmons <LeeD.Simmons@ed.gov>, Sarah Delahunty <Sarah.Delahunty@ed.gov>, Allen Ernst <Allen.Ernst@ed.gov>

Subject: Re: University of Miami President Meet with the Secretary?

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From: Justin Sayfie (b)(6)@ballardfl.com>
Sent: Thursday, October 19, 2017 3:53 PM
To: Newman, Jessica
Cc: Simmons, Lee (Doug); Delahunty, Sarah; Ernst, Allen
Subject: Re: University of Miami President Meet with the Secretary?

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From: Newman, Jessica
Sent: Thursday, October 19, 2017 4:05 PM
To: Justin Sayfie
Cc: Delahunty, Sarah; Hill, Paula; Pena, Alexandra
Subject: Re: University of Miami President Meet with the Secretary?

Thanks Justin. I would love to set up a meeting for President Frenk to meet with Jim Manning and Kathleen Smith here at the Department. Jim and Kathleen work on Higher Education for the Secretary. We will also plan to have the Secretary come by the meeting to see President Frenk.

Would (b)(6) on (b)(6) work for his schedule? The address to the department is below. Please send me the names of anyone who President Frenk would like to attend this meeting with him. We have the information below on the what he would like to discuss, so thank you!

Let us know.

Thanks,
Jessica

400 Maryland Avenue, SW
Washington, DC 20202

*Entrances on C Street and Maryland Avenue. You will check in with the guest desk after clearing security to be escorted upstairs.

From: Justin Sayfie (b)(6) @ballardfl.com>
Date: Thursday, October 19, 2017 at 3:52 PM
To: Newman Jessica <jessica.newman@ed.gov>
Cc: Dougie Simmons <LeeD.Simmons@ed.gov>, Sarah Delahunty <Sarah.Delahunty@ed.gov>, Allen Ernst <Allen.Ernst@ed.gov>
Subject: Re: University of Miami President Meet with the Secretary?

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Cc: Dougie Simmons <LeeD.Simmons@ed.gov>, Sarah Delahunty <Sarah.Delahunty@ed.gov>, Allen Ernst <Allen.Ernst@ed.gov>
Subject: Re: University of Miami President Meet with the Secretary?

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Sent: Friday, October 20, 2017 8:21 AM
To: Newman, Jessica
Cc: Delahunty, Sarah; Hill, Paula; Pena, Alexandra
Subject: Re: University of Miami President Meet with the Secretary?

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Thank you so much for your help on this. This would be great. I am confirming the time with President Frenk's office and we will pencil it in and I can confirm with you early next week, and provide you with the additional names of people who will be with President Frenk.

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Attachments: Acting Under Secretary James Manning Bio.pdf

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(202) 401-0325

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Mr. Manning left government in 1993 and joined the National Basketball Association as Director of International Events. He planned and directed events worldwide to promote the NBA's commitment to social responsibility and to helping people achieve an improved quality of life. Some of the key events he directed include the league's South Africa Tours, USA Basketball Women's National Team Tour and Dream Team II Tour, All-Star weekend and the Special Olympics World Games.

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In 2001, he was called again to government service and returned to the Department of Education where he was appointed as Chief of Staff to the Deputy Secretary. In that position Mr. Manning served as the principal advisor to the Deputy Secretary on all policy and program issues. He oversaw the day-to-day operation of the Department, and, for a period, led the Department's largest component, Federal Student Aid (FSA) as Acting Chief Operating Officer (COO).

In 2003, while serving at Education, Mr. Manning was asked by the White House to assume leadership of the Corporation for National and Community Service during a crisis period when the operation of the Corporation's flagship program, AmeriCorps, was suspended due to program management problems. On re-establishing smooth operation of the Corporation, Mr. Manning returned to the Department of Education and assumed the duties of Chief of Staff in FSA. He subsequently served as FSA's Deputy COO and Acting COO as well as Acting Assistant Secretary for Civil Rights in 2005; and in 2006, he served as Acting Assistant Secretary of Postsecondary Education.

After retiring from federal service in 2015, Mr. Manning worked as a self-employed consultant until he was called to join President Trump's transition team. As the lead for the Trump Administration's transition efforts at the Department of Education, Mr. Manning ensured a steady transition of leadership. On April 13, 2017 Secretary DeVos appointed Mr. Manning as

Acting Under Secretary, where he brings his breadth of experience, skills as an administrator and a deep understanding of the workings of higher education issues all of which make him uniquely qualified for this position.

Mr. Manning makes his home in Virginia with his wife, Ann. They have four grown children.

From: Pena, Alexandra
Sent: Tuesday, October 31, 2017 10:16 AM
To: Justin Sayfie
Subject: RE: University of Miami President Meet with the Secretary?

Justin,

Sorry for the late response. Unfortunately, Kathleen does not currently have an updated bio. Please know that we are actively working on creating one.

Best,

Alexandra Pena

Office of Postsecondary Education
United States Department of Education
400 Maryland Avenue, SW | Washington, DC 20202
O: 202-401-3743
E: alexandra.pena@ed.gov

From: Newman, Jessica
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Cc: Delahunty, Sarah; Hill, Paula; Pena, Alexandra
Subject: Re: University of Miami President Meet with the Secretary?

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Cc: Dougie Simmons <LeeD.Simmons@ed.gov>, Sarah Delahunty <Sarah.Delahunty@ed.gov>, Allen Ernst <Allen.Ernst@ed.gov>

Subject: Re: University of Miami President Meet with the Secretary?

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Sent: Tuesday, October 31, 2017 3:48 PM
To: Newman, Jessica
Cc: Delahunty, Sarah; Hill, Paula; Pena, Alexandra
Subject: THANK YOU...University of Miami President Meeting with the Secretary

Jessica, Sarah, Paula and Alexandra,

I can't thank you enough for all of your help in making today's meeting with University of Miami President Frenk and Undersecretary Manning and drop-by with Secretary DeVos possible. Many thanks for your efforts and assistance!!! We appreciate it very much.

Thank you!
Justin

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Sent: Tuesday, November 7, 2017 1:33 PM
To: Newman, Jessica
Cc: Delahunty, Sarah; Hill, Paula; Pena, Alexandra
Subject: Re: University of Miami President Meet with the Secretary?

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Sent: Wednesday, November 8, 2017 1:19 PM
To: Justin Sayfie
Cc: Delahunty, Sarah; Hill, Paula; Pena, Alexandra
Subject: Re: University of Miami President Meet with the Secretary?
Attachments: OS Event Request Form.docx

Thanks Justin. Thank you note can be sent to 400 Maryland Ave, SW Washington, DC 20202.

I have attached our event request form to this email. If they fill this out and send it to Betsy.DeVos@ed.gov we can take a look at the invitation. They are welcome to copy Sarah and me on the email as well.

Thanks,
Jessica

From: Justin Sayfie <(b)(6)@ballardfl.com>
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To: Newman Jessica <jessica.newman@ed.gov>
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Subject: Re: University of Miami President Meet with the Secretary?

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Let us know.

Thanks,
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[400 Maryland Avenue, SW](#)
[Washington, DC 20202](#)

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Let me know if you have any questions. I have copied our entire scheduling team on this email.

Thanks,
Jessica

On 10/4/17, 3:23 PM, "Venable, Joshua" <Joshua.Venable@ed.gov> wrote:

>Adding Jessica Newman, our scheduling director.

>

>Sent from my iPhone

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>> Good morning Josh,

>>

>> I hope you are doing well. Thank you again for connecting me to Jason's
>>office. Really appreciate that.

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>>Washington DC on (b)(6) Would it be possible for him to meet with
>>Secretary DeVos in the afternoon on that date? Is there someone I
>>should follow up with in your office for consideration of this request?
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>> Thank you so much!

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**OFFICE OF THE SECRETARY – U.S. DEPARTMENT OF EDUCATION
EVENT REQUEST FORM**

BASIC INFORMATION				
Today's Date	RSVP Date	Organization	Event Title	
Event Description (include event's website if applicable)				
Event Start Date/Time	Event End Date/Time	City, State	Dress Code	
Location (include specific address, room designation, etc.)		Registration Fee Charged		Size of Audience
		☐ No ☐ Yes: \$ _____		
Is an award being given?	Name of Award			Monetary Value?
☐ No ☐ Yes				☐ No ☐ Yes: \$ _____
Description of Audience (please be as specific as possible. I.e. teachers, students, elected officials and/or other)				
SECRETARY'S ROLE Please outline below what you are requesting of the Secretary				
Total running time for the Secretary's participation				
Start time for the Secretary's participation				
End time for the Secretary's participation				
Preferred format (e.g., speech, informal remarks, keynote, Q&A)				
Who will introduce the Secretary? (name, title, organization)				
Preferred Department of Education Surrogate (In the event the Secretary is unavailable)				
ADDITIONAL INFORMATION				
Please provide justification as to why the Secretary should attend this event:				
Requested themes or topics to address		Other Department of Education officials invited		
Other Administration officials invited		State and local elected officials invited		
Who else is confirmed to headline this event?		List other notable attendees/participants		
Is this event open or closed to the press?				
CONTACT INFORMATION				
Primary Contact Name	Title	Phone (best & alternate)	Email	
Press and Public Affairs Name	Title	Phone (best & alternate)	Email	

INTERNAL USE ONLY:

ED Contact Person:
 Briefing Prep:
 Recommended ED staff/surrogate:

From: Justin Sayfie (b)(6)@ballardfl.com>
Sent: Wednesday, November 8, 2017 3:21 PM
To: Newman, Jessica
Cc: Delahunty, Sarah; Hill, Paula; Pena, Alexandra
Subject: Re: University of Miami President Meet with the Secretary?

Thank you again Jessica. Will do.
Best,
Justin

On Wed, Nov 8, 2017 at 1:18 PM, Newman, Jessica <Jessica.Newman@ed.gov> wrote:
Thanks Justin. Thank you note can be sent to 400 Maryland Ave, SW Washington, DC 20202.

I have attached our event request form to this email. If they fill this out and send it to Betsy.DeVos@ed.gov we can take a look at the invitation. They are welcome to copy Sarah and me on the email as well.

Thanks,
Jessica

From: Justin Sayfie <justin@ballardfl.com>
Date: Tuesday, November 7, 2017 at 1:32 PM
To: Newman Jessica <jessica.newman@ed.gov>
Cc: Sarah Delahunty <Sarah.Delahunty@ed.gov>, Paula Hill <Paula.Hill@ed.gov>, Alexandra Pena <Alexandra.Pena@ed.gov>
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Hello Jessica and team,

Thank you again for the meeting with President Frenk and Secretary DeVos. The President would like to send her a thank you note. What is the best address for him to send it so that she will receive it?

Also, they discussed inviting the Secretary to visit the University of Miami at some point, and he would like to submit the request so you have it for future consideration. Is there a form I can give him to fill out and submit back to you?

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Sent: Friday, January 26, 2018 11:26 AM
To: Justin Sayfie; Venable, Joshua
Subject: RE: Introduction

Thank you, Justin. You are too kind.

Josh – Congrats to you on your appointment at DOE. I've heard so many amazing things about you from everyone. I'm sure our paths crossed somewhere on the trail, but nice meeting you again via email. Let me know how you would best wish me to communicate my issue with you. It isn't a biggie as these things go, but just more or less in need of some direction which would be greatly appreciated.

I know how extremely busy you must be, but thank you for all you do.

I look forward to hearing from you. I can always be reached on my cell at (b)(6) or on my email.

Respectfully –

Jillian Hasner

Jillian Hasner
President and CEO
Take Stock in Children of Florida
3000 NE 30th Place, Suite 409
Fort Lauderdale, FL 33306
Office | (b)(6)
Cell | (b)(6)
Email | (b)(6)@tsic.org



[Click here to learn more about Take Stock in Children](#)

From: Justin Sayfie [mailto:(b)(6)@ballardfl.com]
Sent: Thursday, January 25, 2018 9:37 AM
To: Venable, Joshua
Cc: Jillian Hasner
Subject: Introduction

Josh,

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Many thanks for any help you can provide.

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From: Venable, Joshua
Sent: Monday, January 29, 2018 8:57 AM
To: Jillian Hasner; Justin Sayfie
Cc: Walker, Kathryn
Subject: Re: Introduction

Jillian,

Great to be in touch. Kathryn, copied here, can help us find a time to connect. Justin, good seeing you on

(b)(6)

Thanks,
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