



ARIZONA DEPARTMENT OF HEALTH SERVICES

POLICY & INTERGOVERNMENTAL AFFAIRS

February 16, 2022

Sent Via Electronic Mail

Zachery Morris
American Oversight
records@americanoversight.org

Re: Response – October 28, 2021 Public Records Request

Dear Mr. Morris:

On behalf of the Arizona Department of Health Services (“ADHS”) I am responding to your public records request, which is dated October 28, 2021 (“Request”). In your Request you ask for the following records from July 27, 2021 to August 27, 2021:

1. All email communications (including complete email chains, email attachments, calendar invitations, and calendar invitation attachments) sent by former Arizona Department of Health Services Director Dr. Cara Christ containing the following key terms:
 - i. Mask*
 - ii. Mandate
 - iii. Mandates
 - iv. School
 - v. Vaccin*
 - vi. Delta
 - vii. Ducey
 - viii. CDC
 - ix. Test*
 - x. Hospital*

You also request the following:

2. All email communications (including complete email chains, email attachments, calendar invitations, and calendar invitation attachments) sent by former Arizona Department of Health Services Director Dr. Cara Christ from July 20, 2021 to July 27, 2021.

In response to your Request, ADHS gathered and is making available 273 pages of responsive records available to you. For your convenience and because copies were not made, the aforementioned records have been placed on a CD. ADHS charge per CD is \$15.00. The CD is available to you at the following address: Administrative Counsel and Rules, Arizona Department

Douglas A. Ducey | Governor Don Herrington | Interim Director

Mr. Morris
February 16, 2022
Page Two

of Health Services, 150 N. 18th Ave., Suite 200, Phoenix, AZ 85007. You may make arrangements to pick up the CD by contacting Administrative Counsel and Rules at 602-542-1020. In addition, you may request that ADHS mail you the CD by submitting a check or money order for \$15.00 (payable to ADHS) to: Administrative Counsel and Rules, Arizona Department of Health Services, 150 N. 18th Ave., Suite 200, Phoenix, AZ 85007. Upon receipt of payment, the CD will be mailed to you.

Please be advised that A.R.S. § 36-404(A) prohibits ADHS from releasing “[p]ersonally identifiable medical information or any information from which a patient or the patient’s family might be identified” and “[s]ources of information that cause [ADHS] to believe that an inspection of an institution is needed.” Such information, therefore, has been redacted from the records being made available to you. Please also note that redactions were made these records in furtherance of privacy concerns.

If you have any questions regarding this response, please contact the Division of Policy and Intergovernmental Affairs, Administrative Counsel and Rules, at 602-542-1020.

Sincerely,



Stacie Gravito, Administrative Counsel
Division of Policy and Intergovernmental Affairs, Administrative Counsel and Rules

Douglas A. Ducey | Governor Don Herrington | Interim Director

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [ADHS_ALL@azdhs.gov](#)
Subject: ADHS Update
Date: Wednesday, July 28, 2021 11:22:42 AM

Dear ADHS Family,

I'm writing to share news that for me is both exciting and filled with emotion. Next month I will depart ADHS, my professional home and family for 13 years, to become Chief Medical Officer and Senior Vice President of Network and Contracting for Blue Cross® Blue Shield® of Arizona. My first day there will be Aug. 30.

Governor Ducey will send a formal announcement shortly, but I wanted you to hear the news directly from me.

I am excited about this next step and incredible opportunity. However, this was a very difficult decision.

The past year has been unprecedented, and I am so honored to have navigated the challenges alongside all of you. Thank you for your endless work to protect public health and to ensure health and wellness for all Arizonans and our communities. Each of you makes a huge difference in the lives of so many. I am always proud to say I am part of this incredible team and all that we've done for the health of Arizonans.

I know that many of you have heard me say this before, but I am the luckiest Director in state government because I get to work with such amazing, committed people on very important issues.

I will miss all of you, but I won't be going very far. I've made a commitment to Governor Ducey and his team to continue to support the agency in any way that I can. You can count on me to always be a huge advocate for all that you do. I won't forget the incredibly rewarding, but difficult job that comes with being a public health professional.

My last day with the agency won't be until Aug. 27. There will be more news in the coming days about short- and longer-term plans for agency leadership. For now, please accept my sincere thanks. I'll admit a heavy heart as I write this, but one thing I don't worry about is ADHS. The talent, professionalism, creativity, and camaraderie that drives this team every day ensures that ADHS will continue making Arizona a better place.

Thanks for letting me be a part of this family,
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

From: cara.christ@azdhs.gov
To: wendy.snyder@azdhs.gov
Subject: Canceled event: Vaccine Media Briefing @ Fri Jul 30, 2021 1pm - 2pm (MST) (cara.christ@azdhs.gov)
Attachments: [invite.ics](#)

This event has been canceled and removed from your calendar.
Vaccine Media Briefing
When
Fri Jul 30, 2021 1pm – 2pm Mountain Standard Time - Phoenix

Calendar
cara.christ@azdhs.gov

Who

- cara.christ@azdhs.gov - organizer
- steve.elliott@azdhs.gov

Invitation from Learn More.

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

From: [Google Calendar](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](mailto:cara.christ@azdhs.gov)
To: wendy.snyder@azdhs.gov
Subject: Declined: Canceled: CDC COVID-19 Related Response Strategies @ Thu Aug 26, 2021 11am - 12pm (MST) (cara.christ@azdhs.gov)
Date: Monday, August 23, 2021 5:40:21 AM

Cara Christ has declined this invitation.

Canceled: CDC COVID-19 Related Response Strategies

When Thu Aug 26, 2021 11am – 12pm Mountain Standard Time - Phoenix

Where Zoom Webinar ([map](#))

Calendar cara.christ@azdhs.gov

Who (Guest list is too large to display)

Topic: TBD

Participant Information: The Community of Practice Webinar requires a one-time registration. After registering, you will receive a unique participant link via email. Please note that your unique participant link will be the same for all calls in the series, through December 2021; you do not need to register for each individual call. The link can also be found here:

https://cdc.zoomgov.com/webinar/register/WN_iK6mtGVVSauV9Xo_Sr3n8g

Please do not share your participant link. After registering, the link you receive is unique to you and should not be shared. If you would like to invite a colleague to this call series, please request they email eocevent424@cdc.gov.

Add the link to your calendar as a reoccurring weekly event: To add this link to your calendar, select the "Add to Calendar" link within the email you receive. This will download the .ics file. Open the file and save the event to your calendar. Please ensure that you set this invitation to reoccur weekly.

CDC's 2019 Novel Coronavirus (COVID-19) response team will host a national call series from 2 p.m. to 3 p.m. EST every Thursday, to provide state and local partners timely updates and opportunities for peer to peer learning. Over the summer, the weekly COVID-19 Community of Practice webinars will focus primarily on school readiness.

Health Department Section (HDS)

Center for Preparedness and Response (CPR)

Centers for Disease Control and Prevention (CDC)
1600 Clifton Road, NE, MS H21-5, Atlanta, GA 30349-4027
[CDC 24-7 Logo__EMAIL_Small]

(Sent to PHEP directors, state epidemiologists, state health officials, public health laboratory directors, Big City Health Coordinators, and national and federal partners.)

Invitation from [Google Calendar](#)

You are receiving this email at the account wendy.snyder@azdhs.gov because you are subscribed for invitation replies on calendar cara.christ@azdhs.gov.

To stop receiving these emails, please log in to <https://calendar.google.com/calendar/> and change your notification settings for this calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More](#).

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Colby Bower](#)
Subject: Fwd: Abrazo Arrowhead: NEED YOUR ADVICE AND WISDOM
Date: Friday, August 20, 2021 5:01:17 AM
Attachments: [Arrowhead NICU Letter.pdf](#)

----- Forwarded message -----

From: **Barbara Meaney** <barb@triadvocates.com>
Date: Thu, Aug 19, 2021 at 9:17 PM
Subject: Abrazo Arrowhead: NEED YOUR ADVICE AND WISDOM
To: cara.christ@azdhs.gov <cara.christ@azdhs.gov>

Dr. Christ:

As you approach your final week at DHS, I'm quite confident you have plenty on your plate so I hate to add another thing to your "to do" list. But here is the silver lining: while I *am* reaching out regarding a hospital-related issue, I'm happy to say that it has *nothing* to do with COVID.

This is regarding a project at Abrazo Arrowhead: the hospital is seeking to convert the existing CCN to Level IIIB NICU status. While preliminary discussions with the Medical Facilities Licensing team were positive, Abrazo received a letter from DHS last month with notification that the licensure request has been rejected (that letter is attached for your reference). Based on a follow-up discussion with the Licensing folks, it appears that the rejection was based on data that fails to demonstrate a community need for NICU beds and, therefore, does not support issuing a waiver.

This is inconsistent with the market analysis Abrazo has conducted, so I am hoping you may be able to provide some high-level context as to how these types of licensing decisions are made. Ultimately, Abrazo Arrowhead wants to be sure they have appropriately conveyed the benefits they believe they will bring to the West Valley through the proposed NICU project. As you may recall, Phoenix Children's Hospital – Arrowhead Campus is expected to open its new freestanding pediatric hospital in 2024 right next to the Abrazo Arrowhead hospital. PCH leadership has expressed strong support for the Abrazo Arrowhead NICU project based on market need and opportunity for increased quality of care in the local community.

As we evaluate next steps, any insight you may be able to provide would be greatly

appreciated. Happy to discuss in further detail on a brief call (just the two of us) at your convenience next week.

Many thanks, Cara. And congratulations on the new gig. You will be sorely missed. COVID has been awful, but getting to work with you made it more tolerable. I hope there is a little time for rest and reprieve before your start at BCBS—maybe even a celebratory trip to Disneyland ??

All the best,

Barb

Barbara L. Meaney

Principal

www.triadvocates.com

M: 602-430-8438

O: 602-761-2763

--

Cara Christ, MD, MS Director Arizona Department of Health Services 150 North 18th Avenue, Suite 500, Phoenix, AZ 85007 Direct 602-542-1140 Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Colby Bower](#)
Subject: Fwd: Banner Ironwood Medical Center Request for Informal Dispute Resolution re H4964 – Event # 4X8U11
Date: Thursday, July 29, 2021 9:07:38 PM
Attachments: [SOD LETTER_H4946.pdf](#)
[2567 - H4946.pdf](#)
[07.28.21 BIMC Response to AzDHS SOD received 07.20.21.pdf](#)
[image001.png](#)

FYI

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Gantala, Regal B** <Regal.Gantala@bannerhealth.com>

Date: Wed, Jul 28, 2021 at 3:53 PM

Subject: Banner Ironwood Medical Center Request for Informal Dispute Resolution re H4964 – Event # 4X8U11

To: Laura.Emerson@azdhs.gov <Laura.Emerson@azdhs.gov>, Cara.Christ@azdhs.gov <Cara.Christ@azdhs.gov>, bmflcompliance@azdhs.gov <bmflcompliance@azdhs.gov>

Cc: Hardiman, Tammi G <Tammi.Hardiman@bannerhealth.com>, Gardner, Robert L <Robert.Gardner@bannerhealth.com>, Figueroa, George <George.Figueroa@bannerhealth.com>, Taylor, Leo E. <Leo.Taylor@bannerhealth.com>, LaBruzzo, Paris F <Paris.LaBruzzo@bannerhealth.com>

Good Afternoon,

On July 20, 2021, Banner Ironwood Medical Center (BIMC) received a Statement of Deficiencies for a survey dated June 9, 2021. We request an Informal Dispute Resolution and removal of the citation for Tag Y1062. We would also ask that the Initial Comments section of the Statement of Deficiencies accurately reflect that the unannounced, on-site State Complaint Investigation survey was conducted on 6/3/21 through 6/9/21, not 3/23/21 through 3/30/21.

Regal Gantala

Executive Assistant to:

Robert Gardner, CEO

Leo Taylor, CNO

Liz Knight, HR Business Partner

Banner Ironwood Medical Center

37000 N Gantzel Rd, Queen Creek, AZ

Banner Goldfield Medical Center

2050 W Southern Ave, Apache Junction, AZ

480-394-4030 Office



From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Don Herrington](#); [Marianne Morrow](#)
Subject: Fwd: Budget Request Cover Letter
Date: Thursday, August 12, 2021 3:02:28 PM
Attachments: [Cover Letter 2020 Budget Submission Final.docx](#)

This is the cover letter we sent regarding raises. We didn't include it in the budget documents- just the request in the cover letter.

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Cara Christ** <cara.christ@azdhs.gov>
Date: Mon, Sep 17, 2018 at 7:22 AM
Subject: Budget Request Cover Letter
To: Aaron Bowen <aaron.bowen@azdhs.gov>, Don Herrington
<don.herrington@azdhs.gov>, Colby Bower <colby.bower@azdhs.gov>, Jessica Rigler
<Jessica.Rigler@azdhs.gov>, Sheila Sjolander <sheila.sjolander@azdhs.gov>, Carla Berg
<carla.berg@azdhs.gov>

Good morning,

As discussed in the Business Review meeting last week, attached is the cover letter we submitted with our budget/decision packages. We prioritized the employee salaries as our top priority.

Just as a reminder, if you or your team get any requests from JLBC or OSPB regarding questions about our employee salary budget request, please direct them to me.

Thanks,
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [HEOC - ADHS](#)
Subject: Fwd: FW: Hospice of the Valley - Abbott BinaxNOW COVID Ag Test Card Next Delivery
Date: Tuesday, August 3, 2021 3:27:36 PM
Attachments: [HHS Supply Exchange overview 2021-06-25.pdf](#)
[image001.png](#)

Good afternoon,

I'm not sure we're the best group to answer this question. I think this might be better suited for the FDA since they are responsible for issuing the EUA. Can you have one of our team respond to this request?

I would greatly appreciate it!

Thanks!

Cara :)

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Erin Kelly** <ekelly@hov.org>

Date: Tue, Aug 3, 2021 at 3:02 PM

Subject: FW: Hospice of the Valley - Abbott BinaxNOW COVID Ag Test Card Next Delivery

To: cara.christ@azdhs.gov <cara.christ@azdhs.gov>

Cc: Supplies <supplies2@hov.org>

Hello Dr. Christ,

I am reaching out to you per direction from the HHS Binax Team. Our Q&C department is working on the application for the HHS supply exchange. In the interim, we may need to purchase some of the Abbott BinaxNOW Covid Ag Tests, but in order to discern the quantity we will order, we need to know for how much longer the EUA will apply to these tests? We do not want to purchase in bulk to find out in a few months that the EUA is pulled, rendering the tests useless to our patients and staff. Can you please advise? Thank you!

Kindest Regards,

Erin Kelly

Purchasing Coordinator

Purchasing Main Line: 602-636-2248

Direct Line: 602-636-2244

Hospice of the Valley

1510 E. Flower St.

Phoenix, AZ 85014



From: HHS Binax Team <Binax.Team@hhs.gov>

Sent: Friday, July 30, 2021 9:51 AM

To: Supplies <supplies2@hov.org>

Subject: Re: Hospice of the Valley - Abbott BinaxNOW COVID Ag Test Card Next Delivery

Good day,

The most recent HHS BinaxNOW™ test federal distribution of 30M tests has ended. While tests are not being offered at this time through HHS, they may be available in the future for Home Health and Hospice organizations. To be considered for future allocations, please complete the attached spreadsheet and return it to this email address.

Home health and hospice agencies that want their staff to perform testing must be covered under a current CLIA certificate of waiver (to apply complete [CMS form 116](#)). Additionally, home health and hospice agencies may partner with a facility that holds a CLIA certificate of waiver with testing performed by another entity (e.g. pharmacy or physician's office).

We encourage you to contact the **HHS COVID-19 Supply Exchange** (instructions attached) to see if there are available no-cost BinaxNOW™ tests donated by other facilities in your area or your **state POC** to see if you are eligible to receive additional BinaxNOW™ tests directly from your state. Your state POC is Dr. Cara Christ - cara.christ@azdhs.gov

Alternatively, you can contact Abbott to inquire if you are eligible to purchase commercially at [BinaxNOW COVID-19 tests at NAVICA APP & BinaxNOW™ COVID -19 Ag | Abbott Point of Care Testing \(globalpointofcare.abbott\)](#).

Kind regards,

External Affairs/HHS BinaxNOW Team

HHS Testing and Diagnostics Working Group

HHS COVID-19 Response Team

For questions regarding the status of your shipment please contact Abbott directly at:

Customer Service: ARDxUSGovernmentSupport@abbott.com or 1-877-441-7440

From: Supplies <supplies2@hov.org>

Sent: Thursday, July 29, 2021 4:18 PM

To: HHS Binax Team <Binax.Team@hhs.gov>

Cc: Supplies <supplies2@hov.org>; Karin Markus <kmarkus@hov.org>

Subject: Hospice of the Valley - Abbott BinaxNOW COVID Ag Test Card Next Delivery

To whom it may concern,

I am reaching out to you from the Hospice of the Valley Purchasing department to try and ascertain when our next delivery date is for these Abbott BinaxNOW Covid tests? The tests we have now from HHS expire in September. Any insight you can provide will be greatly appreciated. Thank you very much!

Kindest Regards,

Erin Kelly

Purchasing Coordinator

Purchasing Main Line: 602-636-2248

Direct Line: 602-636-2244

Hospice of the Valley

1510 E. Flower St.

Phoenix, AZ 85014



From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Rick Hazelton](#)
Subject: Fwd: FW: School Signs
Date: Wednesday, August 4, 2021 12:50:15 PM

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Cara Christ** <cara.christ@azdhs.gov>
Date: Tue, Jul 30, 2019 at 2:38 PM
Subject: Re: FW: School Signs
To: Christina Corieri <ccorieri@az.gov>

Hi Christina!

We looked into the signs.

We believe the sign with the old logo is from a long time ago. No one recognizes that sign. :)

The newer sign is one that our immunizations program developed for the schools. There is no requirement to post the sign and we don't force any schools to display it. ADHS makes the signs available to schools who want to post it voluntarily. The team had a request from schools for another piece of supportive information to reiterate the law requiring evidence of immunity or exemption- so this is the response to that.

Thanks,
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

On Tue, Jul 30, 2019 at 11:59 AM Christina Corieri <ccorieri@az.gov> wrote:

----- Forwarded message -----

From: **Emily Mercado** <EMercado@azleg.gov>
Date: Mon, Jul 22, 2019 at 9:54 AM

Subject: FW: School Signs
To: ccorieri@az.gov <ccorieri@az.gov>

Hi Christina—do you have any new information on this? Rep. Barto asked me for an update.

Thank you,

Emily

From: Emily Mercado
Sent: Wednesday, May 8, 2019 10:40 AM
To: Christina Coriere - Governor's Office (ccorieri@az.gov) <ccorieri@az.gov>
Subject: School Signs

Hi Christina—attached are pictures Rep. Barto referenced that say “no shots? No school.” I don’t have any more information regarding where these signs were posted.

Emily Mercado
Majority Policy Advisor
Arizona House of Representatives
1700 West Washington
Phoenix, AZ 85007
Office: 602-926-3705

--

Christina Corieri
Senior Policy Advisor
Office of the Arizona Governor

[1700 W. Washington Street](#)

[Phoenix, AZ 85007](#)

O: [\(602\)542-3394](#)

E: ccorieri@az.gov



From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Steve Elliott](#)
Subject: Fwd: FW: Time Sensitive Information: CDC Update on the COVID-19 Pandemic and Delta Variant: Key Messages & Talking Points EMBARGOED UNTIL 3:00PM ET July 27, 2021
Date: Tuesday, July 27, 2021 11:42:00 AM
Attachments: [Partner Packet Delta Variant 072721.pdf](#)
[Delta Variant SM Graphics Final.zip](#)
[image001.png](#)

FYI

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **ASTHO Executive Office** <ExecutiveOffice@astho.org>
Date: Tue, Jul 27, 2021 at 11:03 AM
Subject: FW: Time Sensitive Information: CDC Update on the COVID-19 Pandemic and Delta Variant: Key Messages & Talking Points EMBARGOED UNTIL 3:00PM ET July 27, 2021
To: Sharon Miller <smiller@astho.org>

Dear State and Territorial Health Officials,

In advance of today's 2pm partners' briefing, please find attached the Key Messages and Talking Points as well as Social Media Graphics on the CDC Update on the COVID-19 Pandemic and Delta Variant. **These materials are EMBARGOED UNTIL 3:00PM ET today. As such, please do not share, circulate, post, or cite until 3pm ET.**

Thank you.

Jim

James S. Blumenstock

Senior Vice President, Pandemic Response and Recovery

(571) 527-3134 | Association of State and Territorial Health Officials
National Headquarters: 2231 Crystal Drive, Suite 450, Arlington, VA 22202

Regional Office: 600 Peachtree Street NE, Suite 1000, Atlanta, GA 30308

www.astho.org | [Twitter](#) | [Facebook](#) | [Blog](#)



Disclaimer

The information contained in this communication from the sender is confidential. It is intended solely for use by the recipient and others authorized to receive it. If you are not the recipient, you are hereby notified that any disclosure, copying, distribution or taking action in relation of the contents of this information is strictly prohibited and may be unlawful.

This email has been scanned for viruses and malware, and may have been automatically archived by **Mimecast Ltd**, an innovator in Software as a Service (SaaS) for business. Providing a **safer** and **more useful** place for your human generated data. Specializing in; Security, archiving and compliance. To find out more [Click Here](#).

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Marianne Morrow](#); [Don Herrington](#); [Jennifer Cunico](#)
Subject: Fwd: FY22 Construction Insurance Premium Computation Worksheet
Date: Monday, August 2, 2021 1:03:43 PM
Attachments: [FY22 CIF Cost Allocations Invoice DHS.pdf](#)
[SB 1820 Chapter 406 Capital Outlay for FY21-22.pdf](#)

Hi there!

Can someone complete this for me? I would greatly appreciate it!

Thanks,

Cara

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Michelle Powell** <michelle.powell@azdoa.gov>

Date: Mon, Aug 2, 2021 at 9:27 AM

Subject: FY22 Construction Insurance Premium Computation Worksheet

To: <christc@azdhs.gov>

Cc: <lori.lopez@azdhs.gov>

Dear Dr. Cara Crist,

I am attaching the Construction Insurance Premium Computation Worksheet/Invoice for the fiscal year 2022. The Department of Health Services has been identified in Senate Bill 1820 Chapter 406 Capital Outlay appropriation report for 2021-2022 as receiving funding approval for a capital outlay project to demolish unused buildings on the Arizona State Hospital campus. Per A.R.S. 41-622 D "The construction insurance fund shall receive monies necessary to pay the cost of purchasing insurance, providing self-insurance or administering the fund as authorized by section 41-621, subsection S from each capital project budget at rate established by the department and reviewed by the joint committee on capital review".

You or your assigned designee are required to complete the Construction Insurance Premium Computation Worksheet and process payment to the ADOA Division of Budget and Finance. Please complete the worksheet and return it along with payment as soon as possible. Thank you in advance for your support in this matter.

Respectfully,

Michelle Powell

Budget Manager | Finance and Planning

ADOA – Dept. of Budget & Finance | State of Arizona

100 N. 15th Avenue, Suite 302, Phoenix, AZ 85007

p:602-542-6227 | michelle.powell@azdoa.gov

<https://adoa.az.gov>

How am I doing? Please take a moment to answer a few questions.

<https://goo.gl/forms/EgktrRHu04i78Yn2>

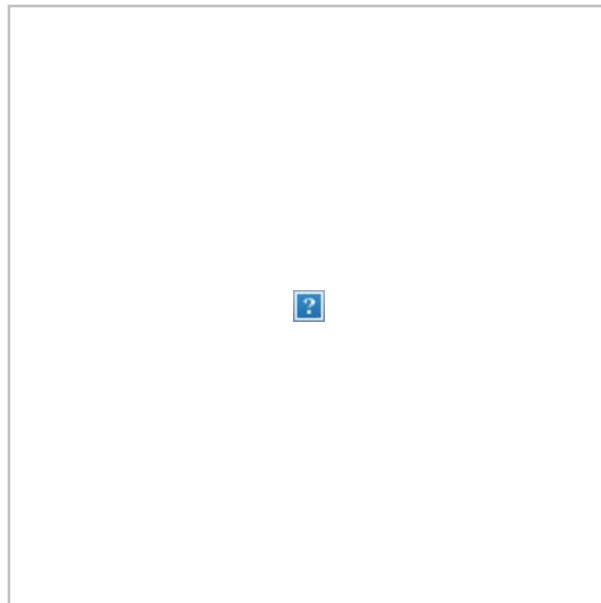
From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [cara](#)
Subject: Fwd: Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona
Date: Monday, August 2, 2021 3:29:08 PM

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Governor's Office** <communications@az.gov>
Date: Wed, Jul 28, 2021 at 11:30 AM
Subject: Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona
To: <cara.christ@azdhs.gov>



FOR IMMEDIATE RELEASE

July 28, 2021

Governor Ducey Thanks ADHS Director Dr. Christ

For Longtime, Dedicated Service To Arizona

Dr. Christ, Longest-Serving ADHS Director, To Join Blue Cross Blue Shield Of Arizona

PHOENIX — Governor Doug Ducey today announced Arizona Department of Health Services Director Dr. Cara Christ, who has been instrumental in the state’s COVID-19 response, will leave her position on August 27 for another leadership role as chief medical officer for Blue Cross Blue Shield of Arizona.

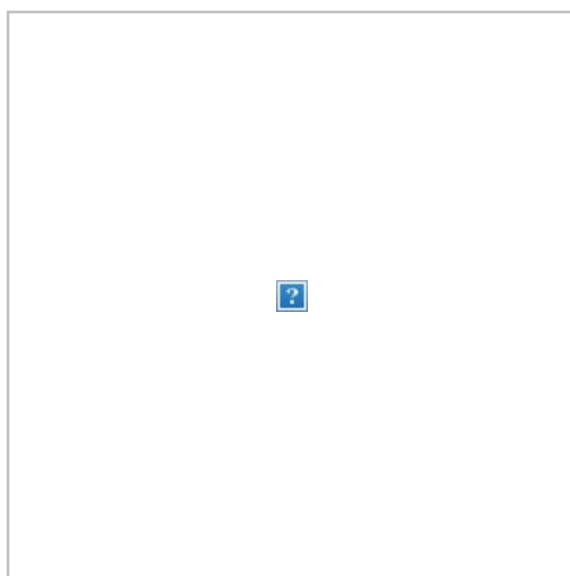
“When Cara Christ became a doctor, she did it to help others and save lives. That’s exactly what she’s done,” said Governor Ducey. “She dedicated countless hours to protecting millions of Arizonans from the COVID-19 pandemic — and she’s done it with grace, stability and confidence. She implemented effective statewide testing and internationally-recognized mass vaccination sites, established the national model Arizona SurgeLine, worked hard to increase vaccinations for communities in need, and so much more.

“By mid-August, Dr. Christ will be the longest-serving ADHS director. And she was a dedicated leader long before the pandemic hit — developing the Arizona Opioid Action Plan and the Zika Action Plan, expanding access to health care institutions and child care facilities, and always taking creative approaches to better protecting Arizonans. Through any and every challenge, Dr. Christ put the health and safety of Arizonans first. I am deeply grateful for her years of leadership and service to our state, and I wish her continued success at her new opportunity with Blue Cross Blue Shield of Arizona.”

Dr. Christ has led the Arizona Department of Health Services (ADHS) as director since May 2015 after serving as chief medical officer, licensing director and deputy director of public health for the department since 2008. She will be the longest-serving director in the history of the department as of August 13, before her departure from the position.

Dr. Christ, an Infectious Disease Epidemiologist, earned a Bachelor and Master of Science in Microbiology from Arizona State University. She earned her Doctor of Medicine from the University of Arizona College of Medicine in Tucson.

“Before and during the COVID-19 pandemic, my number one priority has been protecting the health of Arizonans all across our state,” said Dr. Christ. “When the pandemic hit, the entire state came together to contain the spread and protect one another — and I’m grateful to everyone who worked with our team at the Arizona Department of Health Services to protect fellow Arizonans. It has been an honor to lead ADHS and work to keep Arizonans of all ages, backgrounds and unique needs healthy and safe. I’m so proud to have been a part of this administration, and I thank Governor Ducey for entrusting me with responsibility for public health in Arizona and for working with me closely in the state’s response to COVID-19.”



“Even before the pandemic, Dr. Christ had a reputation for thinking big, approaching health strategically, and leveraging the best of medicine and science to improve life and health for Arizonans,” said Blue Cross Blue Shield of Arizona President and CEO Pam Kehaly. “As we welcome Dr. Christ to the BCBSAZ team, we look forward to continuing our excellent collaboration with the state.”

In her 13 years at the department and more than six years as director, Dr. Christ protected public health across Arizona. Details on her exemplary service can be found below.

COVID-19 Response

Since the start of the pandemic, Dr. Christ has worked closely with fellow health experts, members of the community, businesses, schools and health care

institutions to limit the spread of the virus and effectively distribute the vaccine. She has held regular briefings to update the public on the latest information so Arizonans are well-informed about the virus. She has also been responsible for leading a team that:

- Administered more than 1.6 million doses of the COVID-19 vaccine at nationally and internationally recognized state-operated mass vaccination centers;
- Implemented a statewide testing strategy at the start of the pandemic;
- Oversaw the Arizona State Public Health Laboratory, which was one of the first state laboratories in the nation to be approved to test for COVID-19;
- Developed the statewide Arizona SurgeLine, identified as a national best practice, to ensure hospital capacity and equity;
- Provided more than 1,300 traveling nurses to hospitals during COVID-19 surges;
- Implemented a real-time dashboard of COVID-19 data that earned an A+ from the COVID Tracking Project;
- Released the award-winning Vaccine Management System (VMS) that managed more than 1,700 events and registered 2.6 million appointments; and
- Earned recognition as one of the top three states in the U.S. for ensuring equity in vaccination statewide.

Accomplishments As Director

In addition to her leadership alongside Governor Ducey in the state's response to COVID-19, Dr. Christ developed the nationally recognized Arizona Opioid Action Plan. The plan includes implementation of a Chronic Pain and Addiction Curriculum at health profession training programs statewide, development of a real time data dashboard for opioid overdoses and deaths, training for law enforcement agencies to administer naloxone to save lives, and much more.

Dr. Christ led the implementation of the Maternal Mortality Breakthrough Action Plan, including implementing maternal safety bundles with recruited hospitals and developing mental health, substance use and 'postpartum warning signs' resources with distribution to birthing facilities. She also led Arizona's successful responses to the 2009 H1N1 Pandemic Influenza, the 2014 West Africa Ebola

Outbreak, and the 2015 and 2016 Measles Outbreaks.

In addition, under Dr. Christ's leadership:

- The employee engagement score at ADHS increased by 250 percent;
- The department became nationally accredited by the Public Health Accreditation Board;
- Licensing application times for health care institutions and child care facilities reduced by 80-95 percent, reducing turnaround times from as much as 243 days to 15 days;
- The Arizona Radiation Regulatory Agency was successfully transitioned to ADHS;
- ADHS developed the nationally recognized Zika Action Plan and Zika prevention campaign (which was featured in National Geographic) and ultimately prevented endemic spread from occurring in Arizona; and
- The state's first Arizona State Health Improvement Plan (2016-2020) was completed and the [2021-2025 Arizona Health Improvement Plan](#) was developed.

Accolades

Dr. Christ has received numerous recognitions and awards for her leadership and public health service, including:

- Healthcare Innovator, AZBusiness Leader (2021)
- Inaugural Civic Service Award, Greater Phoenix Chamber Impact Awards (2021)
- Transformational Leader, Arizona Chamber of Commerce and Industry (2020)
- Most Influential Women in Arizona Business, Az Business Magazine (2020)
- Women of Achievement Award, Women of Achievement, In Business Magazine (2020)

###



Facebook



Twitter



Instagram



Website

Copyright © 2021 Office of the Arizona Governor Doug Ducey. All rights reserved.

You are receiving this email as a recipient of the Governor's Office press list.

Our mailing address is:

Office of the Arizona Governor Doug Ducey
1700 W Washington St
9th Floor
Phoenix, AZ 85007

[Add us to your address book](#)

Want to change how you receive these emails?

You can [update your preferences](#) or [unsubscribe from this list](#).

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [cara](#)
Subject: Fwd: Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona
Date: Tuesday, August 3, 2021 3:29:28 PM

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Daniel Ruiz** <druiz@az.gov>
Date: Wed, Jul 28, 2021 at 12:43 PM
Subject: Fwd: Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona
To: Andy Tobin <andy.tobin@azdoa.gov>, Mark Killian <mkillian@azda.gov>, Jami Snyder <jami.snyder@azahcccs.gov>, Faust, Michael <michael.faust@azdcs.gov>, Sandra Watson <sandraw@azcommerce.com>, Amy Putman <aputman@az.gov>, David Shinn <dshinn@azadc.gov>, Michael Wisheart <mwisehart@azdes.gov>, Muehlenbeck, Kerry L Brig Gen USAF NG AZANG (US) <kerry.l.muehlenbeck.mil@mail.mil>, Allen Clark <allen.clark@azdema.gov>, Misael Cabrera <Cabrera.misael@azdeq.gov>, David Tenney <dtenney@dffm.az.gov>, Ty Gray <tgray@azgfd.gov>, Ted Vogt <tvogt@azgaming.gov>, Maria Fuentes <mfuentes@az.gov>, Dr. Cara Christ <Cara.christ@azdhs.gov>, Alberto Gutier <agutier@azgohs.gov>, Tim Roemer <troemer@azdohs.gov>, Tom Simplot <tom.simplot@azhousing.gov>, James Ashley <James.ashley@azica.gov>, Evan Daniels <evan.daniels@difi.az.gov>, Jeff Hood <jhood@azdjic.gov>, Lisa Atkins <latkins@azland.gov>, Gregg Edgar <gedgar@azlottery.gov>, Robert Broscheid <rbroscheid@azstateparks.gov>, Matthew Gress <mgress@az.gov>, Heston Silbert <hsilbert@azdps.gov>, Judy Lowe <jlowe@azre.gov>, Jeffrey Fleetham <jeff.fleetham@roc.az.gov>, <mhightower@azruco.com>, Rob Woods <rwoods@azdor.gov>, Debbie Johnson <djohnson@tourism.az.gov>, John Halikowski <jhalikowski@azdot.gov>, Wanda Wright <wwright@azdvs.gov>, Thomas Buschatzke <tbuschatzke@azwater.gov>
Cc: Sarah Pirzada <spirzada@az.gov>, Tony Hunter <thunter@az.gov>, Pamela Cason <pcason@az.gov>

Directors--

I wanted to take a moment to flag this big news and celebrate Cara's contribution to state service. As you all have seen firsthand, Cara's dedication to protecting public health has been immensely valuable. She's a true professional and a friend to all of us here.

We're going to miss her, but we're all so proud of her for this tremendous opportunity she's earned! Please join me in celebrating Cara on Twitter, by quote tweeting

this: <https://twitter.com/dougducey/status/1420452005911298048?s=20>

Thank you! Daniel

--

Daniel Ruiz II | **The Office of Governor Doug Ducey**

Chief Operating Officer, State of Arizona

Office: (602) 542-1346

www.azgovernor.gov

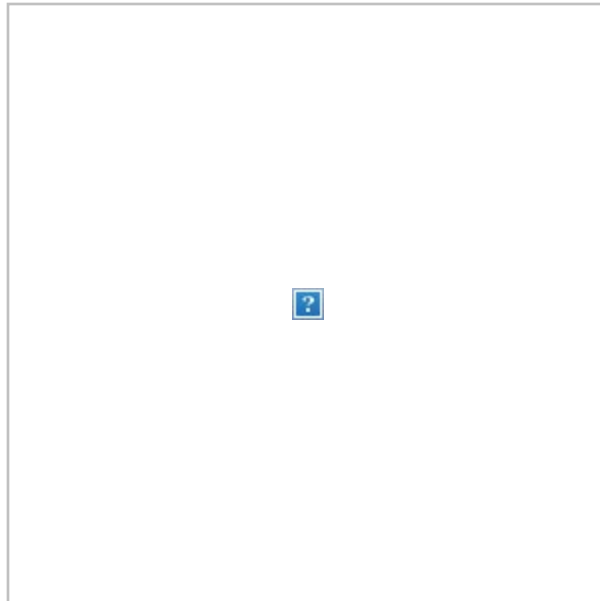
----- Forwarded message -----

From: **Governor's Office** <communications@az.gov>

Date: Wed, Jul 28, 2021 at 11:30 AM

Subject: Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona

To: <druiz@az.gov>



FOR IMMEDIATE RELEASE

July 28, 2021

Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona

Dr. Christ, Longest-Serving ADHS Director, To Join Blue Cross Blue Shield Of Arizona

PHOENIX — Governor Doug Ducey today announced Arizona Department of Health Services Director Dr. Cara Christ, who has been instrumental in the state’s COVID-19 response, will leave her position on August 27 for another leadership role as chief medical officer for Blue Cross Blue Shield of Arizona.

“When Cara Christ became a doctor, she did it to help others and save lives. That’s exactly what she’s done,” said Governor Ducey. “She dedicated countless hours to protecting millions of Arizonans from the COVID-19 pandemic — and she’s done it with grace, stability and confidence. She implemented effective statewide testing and internationally-recognized mass vaccination sites, established the national model Arizona SurgeLine, worked hard to increase vaccinations for communities in need, and so much more.

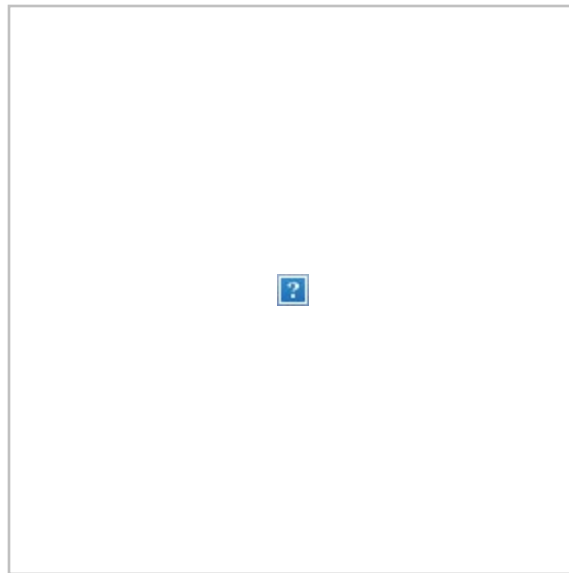
“By mid-August, Dr. Christ will be the longest-serving ADHS director. And she was a dedicated leader long before the pandemic hit — developing the Arizona Opioid Action Plan and the Zika Action Plan, expanding access to health care institutions and child care facilities, and always taking creative approaches to better protecting Arizonans. Through any and every challenge, Dr. Christ put the health and safety of Arizonans first. I am deeply grateful for her years of leadership and service to our state, and I wish her continued success at her new opportunity with Blue Cross Blue Shield of Arizona.”

Dr. Christ has led the Arizona Department of Health Services (ADHS) as director since May 2015 after serving as chief medical officer, licensing director and deputy director of public health for the department since 2008. She will be the longest-serving director in the history of the department as of August 13, before her departure from the position.

Dr. Christ, an Infectious Disease Epidemiologist, earned a Bachelor and Master of Science in Microbiology from Arizona State University. She earned her Doctor of Medicine from the University of Arizona College of Medicine in Tucson.

“Before and during the COVID-19 pandemic, my number one priority has been protecting the health of Arizonans all across our state,” said Dr. Christ. “When

the pandemic hit, the entire state came together to contain the spread and protect one another — and I’m grateful to everyone who worked with our team at the Arizona Department of Health Services to protect fellow Arizonans. It has been an honor to lead ADHS and work to keep Arizonans of all ages, backgrounds and unique needs healthy and safe. I’m so proud to have been a part of this administration, and I thank Governor Ducey for entrusting me with responsibility for public health in Arizona and for working with me closely in the state’s response to COVID-19.”



“Even before the pandemic, Dr. Christ had a reputation for thinking big, approaching health strategically, and leveraging the best of medicine and science to improve life and health for Arizonans,” said Blue Cross Blue Shield of Arizona President and CEO Pam Kehaly. “As we welcome Dr. Christ to the BCBSAZ team, we look forward to continuing our excellent collaboration with the state.”

In her 13 years at the department and more than six years as director, Dr. Christ protected public health across Arizona. Details on her exemplary service can be found below.

COVID-19 Response

Since the start of the pandemic, Dr. Christ has worked closely with fellow health experts, members of the community, businesses, schools and health care institutions to limit the spread of the virus and effectively distribute the vaccine. She has held regular briefings to update the public on the latest information so

Arizonans are well-informed about the virus. She has also been responsible for leading a team that:

- Administered more than 1.6 million doses of the COVID-19 vaccine at nationally and internationally recognized state-operated mass vaccination centers;
- Implemented a statewide testing strategy at the start of the pandemic;
- Oversaw the Arizona State Public Health Laboratory, which was one of the first state laboratories in the nation to be approved to test for COVID-19;
- Developed the statewide Arizona SurgeLine, identified as a national best practice, to ensure hospital capacity and equity;
- Provided more than 1,300 traveling nurses to hospitals during COVID-19 surges;
- Implemented a real-time dashboard of COVID-19 data that earned an A+ from the COVID Tracking Project;
- Released the award-winning Vaccine Management System (VMS) that managed more than 1,700 events and registered 2.6 million appointments; and
- Earned recognition as one of the top three states in the U.S. for ensuring equity in vaccination statewide.

Accomplishments As Director

In addition to her leadership alongside Governor Ducey in the state's response to COVID-19, Dr. Christ developed the nationally recognized Arizona Opioid Action Plan. The plan includes implementation of a Chronic Pain and Addiction Curriculum at health profession training programs statewide, development of a real time data dashboard for opioid overdoses and deaths, training for law enforcement agencies to administer naloxone to save lives, and much more.

Dr. Christ led the implementation of the Maternal Mortality Breakthrough Action Plan, including implementing maternal safety bundles with recruited hospitals and developing mental health, substance use and 'postpartum warning signs' resources with distribution to birthing facilities. She also led Arizona's successful responses to the 2009 H1N1 Pandemic Influenza, the 2014 West Africa Ebola Outbreak, and the 2015 and 2016 Measles Outbreaks.

In addition, under Dr. Christ's leadership:

- The employee engagement score at ADHS increased by 250 percent;
- The department became nationally accredited by the Public Health Accreditation Board;
- Licensing application times for health care institutions and child care facilities reduced by 80-95 percent, reducing turnaround times from as much as 243 days to 15 days;
- The Arizona Radiation Regulatory Agency was successfully transitioned to ADHS;
- ADHS developed the nationally recognized Zika Action Plan and Zika prevention campaign (which was featured in National Geographic) and ultimately prevented endemic spread from occurring in Arizona; and
- The state's first Arizona State Health Improvement Plan (2016-2020) was completed and the [2021-2025 Arizona Health Improvement Plan](#) was developed.

Accolades

Dr. Christ has received numerous recognitions and awards for her leadership and public health service, including:

- Healthcare Innovator, AZBusiness Leader (2021)
- Inaugural Civic Service Award, Greater Phoenix Chamber Impact Awards (2021)
- Transformational Leader, Arizona Chamber of Commerce and Industry (2020)
- Most Influential Women in Arizona Business, Az Business Magazine (2020)
- Women of Achievement Award, Women of Achievement, In Business Magazine (2020)

###



Facebook



Twitter



Instagram



Website

Copyright © 2021 Office of the Arizona Governor Doug Ducey. All rights reserved.

You are receiving this email as a recipient of the Governor's Office press list.

Our mailing address is:

Office of the Arizona Governor Doug Ducey
1700 W Washington St
9th Floor
Phoenix, AZ 85007

[Add us to your address book](#)

Want to change how you receive these emails?

You can [update your preferences](#) or [unsubscribe from this list](#).

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Marianne Morrow](#); [Don Herrington](#)
Subject: Fwd: Hospital staffing initiative
Date: Tuesday, August 17, 2021 9:49:02 AM

Can you let me know how much funding we have available in the CRF?

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Matt Gress** <mgress@az.gov>
Date: Mon, Aug 16, 2021 at 6:17 PM
Subject: Re: Hospital staffing initiative
To: Christina Corieri <ccorieri@az.gov>
Cc: Cara Christ <cara.christ@azdhs.gov>, druiz@az.gov <druiz@az.gov>, Sarah Pirzada <spirzada@az.gov>

Thanks. Cara, how much of the federal CRF monies do you have left?

On Mon, Aug 16, 2021 at 2:05 PM Christina Corieri <ccorieri@az.gov> wrote:
Adding Matt Gress.

Matt please give me a call to discuss

On Mon, Aug 16, 2021 at 1:11 PM Cara Christ <cara.christ@azdhs.gov> wrote:
Hi Christina!

Here is some additional information regarding hospital surge staffing.

The team is estimating needing at least \$60 million, if not more, to do a similar program as the previous surges. The prices for nurses have been continuing to increase, and it is costing approximately \$200/hour for a traveling nurse.

For example, to staff 20 nurses at Kingman regional for 30 days, it is approximately \$3 million dollars.

TMC put in a staffing request at the end of last week for 201 nurses, which could run, at current prices, \$30 million for 30 days.

I have attached the requirements from the previous surges.

We would recommend using the same system of allocating the nurses based on SurgeLine transferring and referral hospitals and their volume of surge line patients. this has worked well in the past for ensuring hospitals that have been impacted get the staffing they need.

In addition to all of the previous requirements, we would also recommend the following requirements be added:

- In order to receive staff through a surge staffing initiative, hospitals would need to:
 - Implement a plan for identifying patients seeking care through their hospital or system to receive monoclonal antibodies, including,
 - a mechanism to identify and contact patients who meet clinical criteria in appropriate settings, ie. outpatient clinics, urgent cares, through laboratories
 - a mechanism for administering the monoclonal antibody
 - Implement a system for offering and administering vaccination to patients (who don't have COVID) who are being discharged from an urgent care, emergency room, or inpatient facility within their system

Please let me know if you have any questions or would like additional information.

Thanks,
Cara

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

--

Christina Corieri

Senior Policy Advisor

Office of the Arizona Governor

[1700 W. Washington Street](#)

[Phoenix, AZ 85007](#)

O: [\(602\)542-3394](tel:(602)542-3394)

E: ccorieri@az.gov



--

Matthew Gress

Director

Arizona Governor's Office of Strategic Planning and Budgeting

1700 W. Washington Street

Phoenix, AZ 85007

O: (602) 542-5381

E: mgress@az.gov



From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [cara](#) [REDACTED]
Subject: Fwd: KTAR: Governor Ducey Discusses Vaccinations, Border Security And Election Integrity With Mike Broomhead
Date: Friday, July 30, 2021 12:23:21 PM

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Governor's Office** <communications@az.gov>
Date: Thu, Jul 29, 2021 at 9:36 AM
Subject: KTAR: Governor Ducey Discusses Vaccinations, Border Security And Election Integrity With Mike Broomhead
To: <cara.christ@azdhs.gov>

**KTAR: Governor Ducey Discusses Vaccinations,
Border Security And Election Integrity With Mike
Broomhead**

[KTAR](#)

July 29, 2021



[Listen to the full interview online](#)

###



Facebook



Twitter



Instagram



Website

Copyright © 2021 Office of the Arizona Governor Doug Ducey. All Rights Reserved.

You are receiving this email as a recipient of the Governor's Office press list.

Our mailing address is:

Office of the Arizona Governor Doug Ducey
1700 W Washington St
9th Floor
Phoenix, AZ 85007

[Add us to your address book](#)

Want to change how you receive these emails?

You can [update your preferences](#) or [unsubscribe from this list](#).

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Don Herrington](#); [Sheila Sjolander](#)
Subject: Fwd: Lighting Arizona Purple Campaign
Date: Thursday, August 19, 2021 2:44:05 PM
Attachments: [GOYFF Lighting AZ Purple Letter \(1\) \(1\).pdf](#)

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Sarah Pirzada** <spirzada@az.gov>
Date: Thu, Aug 19, 2021 at 1:53 PM
Subject: Lighting Arizona Purple Campaign
To: Directors <execdirectors@az.gov>
Cc: Christina Corieri <ccorieri@az.gov>, Maria Fuentes <mfuentes@az.gov>

Directors,

In October, Governor Ducey, through the Governor's Office of Youth, Faith and Family, will be launching the #LightingArizonaPurple campaign in recognition of Domestic Violence Awareness Month. Attached is the Governor's letter with more information.

I hope you will join us in raising awareness for this critical issue effecting so many of our families across the state. We want to make sure we are amplifying outreach as much as possible so would greatly appreciate any engagement you can provide!

We are grateful for partners statewide who have helped amplify support for domestic violence survivors and connect Arizonans to critical resources. If you have any questions please feel free to reach out to Director Maria Cristina Fuentes.

Thank you for your consideration and support.

Sarah

--

Sarah Pirzada
Chief of Operations
Office of the Arizona Governor
[1700 W. Washington St.](#)
[Phoenix, AZ 85007](#)
O: (602) 542-6198

E: spirzada@az.gov

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Jessica Rigler](#); [Sheila Sjolander](#); [Colby Bower](#)
Subject: Fwd: Mesa Public Schools
Date: Tuesday, August 3, 2021 3:30:58 PM
Attachments: [Community Resource Fair Invitation.pdf](#)

In case you have any programs that would like to provide information at the Mesa Public Schools resource fair.

Thanks,
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Michele Grimaldi** <mlgrimaldi@mpsaz.org>
Date: Tue, Jul 27, 2021 at 1:05 PM
Subject: Mesa Public Schools
To: Cara Christ <cara.christ@azdhs.gov>

Cara,

I hope you are doing well. I wanted to reconnect with you.
I am still working on partnerships for my school district.
It has been wonderful working with so many agencies and support during COVID.

The new school year 2021-22 is beginning with a new energy. I am hosting an event that will be very well attended and would like to include any departments from your world that you feel would be a good fit.

Mesa Public Schools is hosting a resource fair on September 14th at the Mesa Convention Center. This event is for all MPS school counselors, social workers, SRO's, family support specialists, administrators, etc. to understand and gather resources in the community.

You may remember we had a similar event three years ago and had close to 500 employees come through. This year we will be at the Mesa Convention Center.

If you are interested in having a variety of tables at the event, please RSVP for each department in the link on the flyer.

Sincerely,

Michele Grimaldi

--

Michele Grimaldi
Community Partnerships Coordinator
480-472-7288



[How is my service?](#)

Email, letters, faxes and other correspondence with Mesa Public Schools are subject to public disclosure under the Arizona Public Records Law unless the content is exempt from disclosure by a state or federal law.

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [cara](#)
Subject: Fwd: News Release: Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona
Date: Tuesday, August 3, 2021 3:29:38 PM

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Arizona Department of Health Services** <azhealth@public.govdelivery.com>
Date: Wed, Jul 28, 2021 at 12:43 PM
Subject: News Release: Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona
To: <cara.christ@azdhs.gov>

Having trouble viewing this email? [View it as a Web page.](#)

arizona department of health services



News Release

For Immediate Release: July 28, 2021
Media Contact: Steve Elliott
Email: pio@azdhs.gov

Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona

Dr. Christ, Longest-Serving ADHS Director, To Join Blue Cross® Blue Shield® of Arizona

PHOENIX — Governor Doug Ducey today announced Arizona Department of Health Services (ADHS) Director Dr. Cara Christ, who has been instrumental in the state's COVID-19 response, will leave her position on August 27 for another leadership role as chief medical officer for Blue Cross® Blue Shield® of Arizona.

"When Cara Christ became a doctor, she did it to help others and save lives. That's exactly what she's done," said Governor Ducey. "She dedicated countless hours to protecting millions of Arizonans from the COVID-19 pandemic — and she's done it with grace, stability and confidence. She implemented effective statewide testing and internationally-recognized mass vaccination sites, established the national model Arizona SurgeLine, worked hard to increase vaccinations for communities in need, and so much more.

"By mid-August, Dr. Christ will be the longest-serving ADHS director. And she was a dedicated leader long before the pandemic hit — developing the Arizona Opioid Action Plan and the Zika Action Plan, expanding access to health care institutions and child care facilities, and always taking creative approaches to better protecting Arizonans. Through any and every challenge, Dr. Christ put the health and safety of Arizonans first. I am deeply grateful for her years of leadership and service to our state, and I wish her continued success at her new opportunity with Blue Cross® Blue Shield® of Arizona."

Dr. Christ has led ADHS as director since May 2015 after serving as chief medical officer, licensing director and deputy director of public health for the department since 2008. She will be the longest-serving director in the history of the department as of August 13, before her departure from the position.

Dr. Christ, an Infectious Disease Epidemiologist, earned a Bachelor and Master of Science in Microbiology from Arizona State University. She earned her Doctor of Medicine from the University of Arizona, College of Medicine in Tucson.

"Before and during the COVID-19 pandemic, my number one priority has been protecting the health of Arizonans all across our state," said Dr. Christ. "When the pandemic hit, the entire state came together to contain the spread and protect one another — and I'm grateful to everyone who worked with our team at ADHS to protect fellow Arizonans. It has been an honor to lead the Arizona Department of Health Services and work to keep Arizonans of all ages, backgrounds and unique needs healthy and safe. I'm so proud to have been a part of this administration, and I thank Governor Ducey for entrusting me with responsibility for public health in Arizona and for working with me closely in the state's response to COVID-19."

"Even before the pandemic, Dr. Christ had a reputation for thinking big, approaching health strategically, and leveraging the best of medicine and science to improve life and health for Arizonans," said Blue Cross® Blue Shield® of Arizona President and CEO Pam Kehaly. "As we welcome Dr. Christ to the BCBSAZ team, we look forward to continuing our excellent collaboration with the state."

In her 13 years at the department and more than six years as director, Dr. Christ protected public health across Arizona. Details on her exemplary service can be found below.

COVID-19 Response

Since the start of the pandemic, Dr. Christ has worked closely with fellow health experts, members of the community, businesses, schools and health care institutions to limit the spread of the virus and effectively distribute the vaccine. She has held regular briefings to update the public on the latest information so Arizonans are well-informed about the virus. She has also been responsible for leading a team that:

- Administered more than 1.6 million doses of vaccine at nationally and internationally recognized state-operated mass vaccination centers;

- Implemented a statewide testing strategy at the start of the pandemic;
- Oversaw the Arizona State Public Health Laboratory, which was one of the first state laboratories in the nation to be approved to test for COVID-19;
- Developed the statewide Arizona SurgeLine, identified as a national best practice, to ensure hospital capacity and equity;
- Provided more than 1,300 traveling nurses to hospitals during COVID-19 surges;
- Implemented a real-time dashboard of COVID-19 data that earned an A+ from the COVID Tracking Project;
- Released the award-winning Vaccine Management System (VMS) that managed more than 1,700 events and registered 2.6 million appointments; and
- Earned recognition as one of the top three states in the U.S. for ensuring equity in vaccination statewide.

Accomplishments As Director

In addition to her leadership alongside Governor Ducey in the state's response to COVID-19, Dr. Christ developed the nationally recognized Arizona Opioid Action Plan. The plan includes implementation of a Chronic Pain and Addiction Curriculum at health profession training programs statewide, development of a real time data dashboard for opioid overdoses and deaths, training for law enforcement agencies to administer naloxone to save lives, and much more.

Dr. Christ led the implementation of the Maternal Mortality Breakthrough Action Plan, including implementing maternal safety bundles with recruited hospitals and developing mental health, substance use and 'postpartum warning signs' resources with distribution to birthing facilities. She also led Arizona's successful responses to the 2009 H1N1 Pandemic Influenza, the 2014 West Africa Ebola Outbreak, and the 2015 and 2016 Measles Outbreaks.

In addition, under Dr. Christ's leadership:

- The employee engagement score at ADHS increased by 250 percent;
- The department became nationally accredited by the Public Health Accreditation Board;
- Licensing application times for health care institutions and child care facilities reduced by 80-95 percent, reducing turnaround times from as much as 243 days to 15 days;
- The Arizona Radiation Regulatory Agency was successfully transitioned to ADHS;
- ADHS developed the nationally recognized Zika Action Plan and Zika prevention campaign (which was featured in National Geographic) and ultimately prevented endemic spread from occurring in Arizona; and
- The state's first Arizona State Health Improvement Plan (2016-2020) was completed and the [2021-2025 Arizona Health Improvement Plan](#) was developed.

Accolades

Dr. Christ has received numerous recognitions and awards for her leadership and public health service, including:

- **2021** Healthcare Innovator, AZBusiness Leader 2021
- **2021** Inaugural Civic Service Award, Greater Phoenix Chamber 2021 Impact Awards
- **2020** Transformational Leader, Arizona Chamber of Commerce and Industry
- **2020** Most Influential Women in Arizona Business, Az Business Magazine
- **2020** Women of Achievement Award, Women of Achievement, In Business Magazine

###

Stay connected with us:



Subscriber Services:

[Manage Subscriptions](#) | [Unsubscribe All](#) | [Help](#)

Sent on behalf of the Arizona Department of Health Services using GovDelivery · 150 North 18th Avenue, Phoenix, Arizona 85007
· 602-542-1025 · azhealth.gov



From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Don Herrington](#)
Subject: Fwd: Please Read: OSPB Communication - New State Fleet Vehicle Purchase Process
Date: Tuesday, August 3, 2021 3:12:28 PM
Attachments: [Final OSPB Communication - Vehicle Purchase Process.pdf](#)

FYI

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Alec Eulano** <aeulano@az.gov>
Date: Tue, Aug 3, 2021 at 3:08 PM
Subject: Please Read: OSPB Communication - New State Fleet Vehicle Purchase Process
To:

Hello --

Please see the attached OSPB communication regarding the new State Fleet vehicle purchase process. If you have questions, feel free to reach out to your OSPB Budget Analyst or ADOT Equipment Services.

Thank you,

--

Alec Eulano
Grants Management Analyst I

Arizona Governor's Office of Strategic Planning & Budgeting
1700 W. Washington St., 6th Floor
Phoenix, AZ 85007
O: (602) 486-9313
E: aeulano@az.gov
www.ospb.state.az.us/

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Jessica Rigler](#); [Jennifer Cunico](#); [Sheila Sjolander](#); [Rachel Zenuk Garcia](#); [Steve Elliott](#)
Subject: Fwd: Rural Health Clinic Vaccine Confidence Program
Date: Friday, August 6, 2021 4:07:38 PM

FYI

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **CSTLTS Director (CDC)** <cstltsdirector@cdc.gov>
Date: Fri, Aug 6, 2021 at 12:06 PM
Subject: Rural Health Clinic Vaccine Confidence Program
To: Christ, Cara (CDC azdhs.gov) <cara.christ@azdhs.gov>
Cc: Snyder, Wendy (CDC azdhs.gov) <Wendy.Snyder@azdhs.gov>

Dear Dr. Christ,

I'm writing to inform you which organizations in Arizona have been funded under the Health Resources and Services Administration's (HRSA's) [Rural Health Clinic Vaccine Confidence Program](#). The list below includes the names and cities of funded organizations that serve your state, as well as the award amount for each recipient.

As part of the American Rescue Plan, HRSA has provided funding to rural communities that are underserved to build vaccine confidence and support a community-based workforce. HRSA has awarded nearly \$250 million across two funding opportunities to support community-based organizations. Specifically, the funding is supporting the hiring of community outreach workers to directly engage with the communities to educate and assist people to get the vaccine. In July 2021, HRSA issued \$98 million in grant awards to more than 1,980 eligible rural health clinics across the country. This funding will support rural communities as they work to build vaccine confidence.

- BENSON HOSPITAL \$99,058
- BISBEE HOSPITAL ASSOCIATION \$198,116
- GILA RIVER HEALTH CARE CORP (Sacaton) \$49,529
- Gila Valley Clinic, PC (Safford) \$49,529
- Mariposa Community Health Center, Inc. (Nogales) \$49,529

- Ponderosa Family Care, PLLC (Payson) \$49,529
- REGIONAL CENTER FOR BORDER HEALTH, INC. (Somerton) \$297,174
 - WINSLOW MEMORIAL HOSPITAL, INC. \$49,529

We encourage you to work with recipients to learn how best to engage in efforts to increase vaccine confidence in your state's communities. If you have other questions about any of the HRSA awards, please contact your [HRSA Regional Administrator](#).

Sincerely,

JT

José T. Montero, MD, MHCDS

Director, Center for State, Tribal, Local, and Territorial Support

Centers for Disease Control and Prevention

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Jessica Rigler](#); [Dana Goodloe](#)
Subject: Fwd: Vaccinations provided for under 12yo due to inaccurate info
Date: Wednesday, August 4, 2021 2:27:53 PM
Attachments: [image002.png](#)

Thoughts?

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Christopher Johnson** <CJohnson@paradigmlaboratories.com>
Date: Wed, Aug 4, 2021 at 2:03 PM
Subject: Vaccinations provided for under 12yo due to inaccurate info
To: cara.christ@azdhs.gov <cara.christ@azdhs.gov>

Good afternoon Dr. Christ,

We are running in to an increasing number of situations where the guardian is intentionally mis-representing the information of the minor so they can be vaccinated. I find these when reconciling our VMS info with ASIIS only after the fact as the info provided up front is inaccurate. What are the proper next steps when these are discovered? Do I simply put a note in ASIIS explaining the inaccurate info given? Do I need to file a VAERS report? Should I contact the guardian and let them know that they should not seek a 2nd dose until the child is eligible? Alert their pediatrician? Our county health department has let me know that they occasionally allow exemptions to the age limit with their pediatricians order in cases of high risk individuals. I believe that these cases are not by pediatrician order because the info is obviously falsified.

I've queried our County health department but have not been able to get definitive answers just yet.

Thank you very much for your time and effort in responding to this issue,

Chris Johnson MD

Medical Director

PARADIGM SITE SERVICES

6115 E Grant Rd, Tucson, AZ 85712

O: 520-901-2969 | C: 520-247-4106

cjohnson@paradigmlaboratories.com



PRIVILEGED AND CONFIDENTIAL: The information contained in this transmission is intended solely for the use of the addressee. If you are not the intended recipient, you are hereby notified that any review, dissemination, distribution or duplication of this communication is strictly prohibited and a violation of law. If you are not the intended recipient, please contact the sender by reply email and destroy all copies of the original message. You may not directly or indirectly reuse or disclose such information for any purpose other than to provide the services for which you are receiving the Information. Although this email and any attachments are believed to be free of any virus or other defect that may affect any computer system into which it is received and opened, it is the responsibility of the recipient to ensure that it is virus free and no responsibility is accepted by Paradigm Laboratories, LLC for any loss or damage arising in any way from its use.

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Steve Elliott](#)
Subject: Fwd: Youth Vaccination Promotion - Teen Choice Awards
Date: Monday, August 16, 2021 10:48:11 AM

----- Forwarded message -----

From: **Nikki Daurio** <ndaurio@teenchoiceawards.com>
Date: Mon, Aug 16, 2021 at 10:44 AM
Subject: Youth Vaccination Promotion - Teen Choice Awards
To: <chrisj.minnick@azdhs.gov>, <cara.christ@azdhs.gov>
CC: Mike Burg <mike@teenchoiceawards.com>

Dear Chris and Cara-

First, on behalf of our entire Teen Choice Awards team, we applaud your youth vaccination initiatives. There is nothing more critical at this time than educating teens and parents on the importance of getting vaccinated now.

As part of the effort around youth vaccination education, we feel there is an important role for us to play. First a quick background:

- In the spring, we decided that the risk of having more than 10,000 very enthusiastic teens celebrating the biggest names in entertainment in an indoor setting was not appropriate. We made the difficult decision to postpone Teen Choice to 2022....this would have been year 22 on FOX.
- Over the past month we have been approached by a litany of celebrity management about using the power of their clients to help educate the nation on the urgent need for vaccinations. It has been amazing the breadth of personalities who now want to help.
- We have been asked to create a revised Awards platform that uses the gravitas of Teen Choice but does not involve the risk of thousands of teens gathering inside. The key purpose of the Awards - to celebrate the Stars of The Summer and to use this platform to truly move the needle on the number of young adults getting vaccinated.

We are about to announce the **Best of Summer Awards**, where like Teen Choice, fans across the country vote for their favorite stars across all entertainment categories. Unlike Teen Choice, the voting is open to all ages, and the focus is on those stars who have helped get us through the Summer of 2021.

The team behind the Best of Summer Awards are the same folks who bring you the Teen Choice Awards and Nickelodeon Kids' Choice Awards.

Here are the key elements of the Awards:

- Nominations in over 30 categories will be unveiled the week of August 23rd. The biggest names from all sectors will be nominated.
- Based on our past Awards shows, we estimate between 30 - 50 million votes to be cast.
- On Labor Day Monday, September 5th, we will be announcing all the winners from Los Angeles during a three-hour live event, streamed across multiple platforms. The hosts for the Awards will be some of the biggest pop stars around. In the past we have had everyone from Demi Lovato to DJ Khaled to The Rock to Justin Timberlake, Katy Perry and the Jonas Brothers host the shows. Performers and appearances are a literal who's who in entertainment. From LeBron and Beyonce to Arianna Grande and Taylor Smith, we have been honored to have the best of the best participate in the Awards.
- The show will combine live acceptances with performances and key tributes to those who have really made a difference throughout the summer. There will be a vaccinated live audience, but we will limit the numbers to be respectful of the current pandemic status.

Our desire is to focus on vaccination education as the key theme of the Awards. **In the heart of the back to school season, with the country's biggest stars, there will be no bigger or better opportunity to reach young people and their parents about the need to vaccinate now. We will move the needle.**

Although time is tight, we have the opportunity to partner with you about vaccine messaging in Arizona. The opportunities are both powerful and unique. As our Teen Choice team controls every element of the voting, media coverage and the show, we can craft messaging across all platforms without the usual red tape issues. With hundreds of millions of impressions across all social media channels tied to the Awards platform, we will reach the majority of teens and young adults in your state. And, with the media coverage this show will attract, our PR folks see this year's show stronger than any of our past Teen Choice presentations.

We have a full marketing / messaging team ready to integrate Arizona within the show. And yes, we are looking for a financial commitment from each and every state involved.

Looking forward to hearing from you shortly.

All my best,

Nikki Daurio
Best of Summer Awards
Associate Producer - Talent and Marketing

--

Cara Christ, MD, MS Director Arizona Department of Health Services 150 North 18th Avenue, Suite 500, Phoenix, AZ 85007 Direct 602-542-1140 Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [ccorieri@az.gov](#); [druiz@az.gov](#); [Sarah Pirzada](#); [CJ Karamargin](#)
Cc: [Don Herrington](#); [Steve Elliott](#)
Subject: FYI Potential Media Interest: Pima County Testing Issue
Date: Friday, August 20, 2021 11:11:40 AM

Good afternoon!

I wanted to provide some background on an issue that is developing in Pima County and may generate media interest. They are claiming that the state is cutting off financial support to their testing provider, Paradigm. This is not true. In addition to the millions of dollars of funding provided through federal grants to Pima County, we initiated a contract with Paradigm for \$750,000 to serve as a stop-gap while Pima County was waiting to receive their full testing funding. This funding for the contract has now run out. Unfortunately, Pima County has used all of the testing funding, as their strategy has been to provide countywide free testing- which was not the intent of the federal testing funding. Their provider, Paradigm, refuses to bill insurance or HRSA (for uninsured/underinsured) despite testing being 100% reimbursable by the federal government.

In addition, we continue to support Pima County specifically by:

- Providing free testing (paid for by ADHS) at Tucson International Airport, a project initiated 12/23/2020, which is ongoing
- Pima: \$14.36 million
 - NOTE: Pima County has submitted invoices already for \$14M expended between January 2021 and April 2021.
 - NOTE: An additional \$2,328,000 was provided through 8/1/21 to allow Pima County additional time to identify alternative funding sources for continued community testing due to concern expressed by the county about funding challenges. In addition, ADHS continued to fund one of their testing vendors directly in the amount of \$750,000 while the county identified additional funding
- Funding ASU to offer community testing statewide. Since initiation in the summer of 2020, ADHS has funded ASU over \$25M to conduct this testing in communities across Arizona including in Coconino, Gila, Maricopa, Mohave, **Pima**, and Yuma counties.
- Implementation of a statewide K-12 school testing program with \$219M of dedicated funding through CDC. This program supports testing specific to students, staff, and families associated with the K-12 school community through various testing activities including:
 - Pooled testing available to all K-12 schools in Arizona
 - Rapid test kits available to all K-12 schools in Arizona through their local health department or the testing vendor funded by ADHS

Below you will find a statewide summary of all of the funding provided to the

counties and what activities ADHS has been funding and activities that are ongoing that we continue to fund. We will have Steve draft some messaging around the testing in case we get asked any questions by media or stakeholders.

SUMMARY

Supported primarily with funding received through the Epidemiology and Laboratory Capacity (ELC) Cooperative Agreement, ADHS has implemented a statewide COVID-19 testing strategy to augment the testing services offered through the existing healthcare system. Of note, this ADHS strategy is intended to build upon the existing testing infrastructure, through which healthcare facilities and providers offer COVID-19 testing to Arizonans and have the ability to bill AHCCCS, Medicare, private insurance, or HRSA for uninsured individuals in order to support the administrative costs of specimen collection and laboratory testing.

Primary components of the testing strategy ADHS supports include the following:

- Funding to local health departments to support locally-identified testing needs
 - Local health departments were originally funded through ELC Enhanced Detection funds based on projects they identified as necessary for their jurisdiction
 - A total of \$12,209,052 in testing funding was distributed to 7 CHDs who applied for testing-related projects. In addition, 2 other CHD received \$127,672 testing-related funds in their CI/CT focused projects.
 - The funding began in the summer of 2020 and expires 11/30/2022
 - The following amounts were awarded by county based upon their requests and in alignment with allowable grant expenses:
 - Cochise: \$1M
 - Coconino: \$1,758,217

- Gila County: \$80,472 for test kits and \$35,200 for rent and utilities for office in Payson for COVID testing in their \$1,604,672 total budget, which is mostly focused on CI/CT
 - La Paz: \$12k for testing equipment in their total budget of \$998,357, which is mostly focused on CI/CT
 - Pima: \$936,483
 - Pinal: \$1M
 - Santa Cruz: \$1,547,702
 - Yavapai: \$2,634,280
 - Yuma: \$3,332,370
- ADHS initiated a funding formula to distribute \$100M of ELC Expansion funding to local health departments on a pro rata basis to support additional community testing based on locally identified needs.
 - The funding period is 1/15/2021-7/31/2023
 - The following amounts were awarded
 - Apache: \$1.09 million
 - Cochise: \$1.9 million
 - Coconino: \$2.06 million

- Gila: \$840,000
- Graham: \$623,000
- Greenlee: \$230,000
- La Paz: \$390,000
- Maricopa: \$60.63 million
- Mohave: \$2.98 million
- Navajo: \$1.62 million
- Pima: \$14.36 million
 - NOTE: Pima County has submitted invoices already for \$14M expended between January 2021 and April 2021.
 - NOTE: An additional \$2,328,000 was provided through 8/1/21 to allow Pima County additional time to identify alternative funding sources for continued community testing due to concern expressed by the county about funding challenges. In addition, ADHS continued to fund one of their testing vendors directly in the amount of \$750,000 while the county identified additional funding
- Pinal: \$6.24 million
- Santa Cruz: \$751,000
- Yavapai: \$3.28 million

- - Yuma: \$3.01 million
- - Establishment of contracts with 7 testing vendors in Arizona through an invitation for bid process to augment statewide testing offered through the existing healthcare system and local jurisdictions.
 - To date, purchase orders in the amount of \$14,825,760 have been awarded to these vendors.
 - These vendors support community testing activities including:
 - Testing at Tucson International Airport, a project initiated 12/23/2020, which is ongoing
 - Testing at Mesa Gateway Airport, a project initiated 12/28/2020, the last report for AZA Gateway Airport shows tests done 5/01/2021
 - Testing for underserved populations at St. Vincent de Paul, a project initiated 12/28/202, which is ongoing
 - Testing in areas of Maricopa and Pinal counties with inadequate testing coverage by alternative healthcare providers
 - These vendors also provide outbreak-related testing for congregate facilities, like nursing homes at the request of ADHS and local health departments.
- - Funding ASU to offer community testing statewide. Since initiation in the summer of 2020, ADHS has funded ASU over \$25M to conduct this testing in communities across Arizona including in Coconino, Gila, Maricopa, Mohave, Pima, and Yuma counties.

Funding to the Arizona Association of Community Health Centers (AACHC) to support testing operations at community health centers and federally qualified health centers statewide.

- This funding was awarded to AACHC in the amount of \$11,059,022 and is good through 11/30/2022
- Funding of \$2,000,000 to TGen to offer community testing services, primarily in service to Coconino County and several tribal partners.
- Provision of at-home testing kits to individuals identified during contact tracing as benefitting from COVID-19 testing
- Establishment of a rapid test kit distribution program. Through this program, local jurisdictions can order rapid testing kits from ADHS to be utilized as needed within their jurisdiction. Approximately \$37M has been allocated to this activity and local health partners are actively requesting and receiving test kits from ADHS for this activity.
 - To date ADHS has distributed
 - "Regular" BinaxNOW: 2,245,600 tests
 - Over the counter BinaxNOW: 93,670 tests
 - Abbott ID NOW: 84,048 tests
- Implementation of a K-12 school testing program with \$219M of dedicated funding through CDC. This program supports testing specific to students, staff, and families associated with the K-12 school community through various testing activities including:

Pooled testing available to all K-12 schools in Arizona

- Rapid test kits available to all K-12 schools in Arizona through their local health department or the testing vendor funded by ADHS
- Partnership and funding of nearly \$1.5M to Chicanos por la Causa beginning in August of 2020 to implement testing programs in underserved communities.
- Initiation of the statewide testing blitz in May 2020 to ramp up community testing capacity in the state. ADHS conducted outreach and contracted with dozens of testing partners across Arizona to augment testing infrastructure. These activities launched more widespread community testing throughout Arizona.
- Partnership with DEMA on U.S. Department of Health and Human Services surge testing offered in locally identified communities in Coconino, Maricopa, and Pima Counties during the summer and early fall of 2020. ADHS provided supportive funding for wrap-around services as needed by the local jurisdictions to host this testing.

In addition to the elements listed above to support community testing across the state, ADHS has also funded developments in testing infrastructure including:

- Providing funding to the University of Arizona for antibody test development
- Utilizing funding to augment infrastructure at the Arizona State Public Health Laboratory to diversify COVID-19 testing methods, including whole genome sequencing to identify variants
- Funding other partners including ASU and TGen to further enhance the volume of specimens that can be sequenced to identify and monitor COVID-19 variants

Other elements of the testing infrastructure in Arizona include:

- A U.S. Department of Health and Human Services contract awarded to Perkin Elmer to conduct community testing free of charge in highly socially vulnerable communities. ADHS coordinated a presentation for all counties on this free

testing service available to them at a meeting on August 12, 2021.

- U.S. Health Resources and Services Administration funding to of \$3.5M to 35 rural health centers in Arizona to conduct community-based testing
- U.S. Department of Health and Human Services award of \$4.1M to 16 small rural Arizona hospitals to support COVID-19 testing and mitigation
- Continued funding through the US Health Resources and Services Administration to allow healthcare providers to obtain reimbursement for testing services for uninsured individuals
 - Healthcare providers are also able to bill AHCCCS, Medicare, and private insurance for specimen collection and laboratory testing

Please let me know if you have any questions.
Have a great Friday! Cara

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [druiz@az.gov](#); [ccorieri@az.gov](#); [Sarah Pirzada](#); [Gretchen Conger](#)
Subject: FYI: New Newborn Screening Fee
Date: Monday, August 9, 2021 1:15:39 PM
Attachments: [image.png](#)

Good afternoon!

I wanted to give you a heads up on the rulemaking we will be starting to increase the fees for the newborn screening program. New statutes passed this session give us the ability to move the fee into rule. The team has been working with OSBP as they have been calculating the necessary fees- so they should be aware. I wanted you to have the background and reasoning for the increase in case you get questions from stakeholders.

Summary:

- Current NBS fees are established by rule and statute
 - ARS 36-694 previously established a first specimen and hearing test fee at \$36 and gave the director authority to set a second screen fee in rule
 - AAC R-13-208 established a second specimen fee at \$65
- The [Health BRB](#) (pages 17-19, page 31) updated ARS 36-694 to allow the director to establish by rule a fee that the department may collect to operate the NBS Program and deleted the reference to the first screen fee in statute and the second screen fee in rule.

Plan:

- Update the rules to establish a single program fee that covers the total operating cost of the program and is collected at the time of first sample collection
- Update the fee by \$38.51 to be \$139.51 effective 1/1/22 (or as soon as the rules are completed)
 - This covers the current operating budget shortfall by increasing the fee by \$25.23
 - This covers the cost of adding X-ALD and MSMS secondary conditions by increasing the fee by \$5.92
 - This covers the cost of adding SMA by increasing the fee by \$7.36
- Update the fee by \$21.40 to \$160.92 by 1/1/23
 - This covers the cost of adding the additional required conditions in the RUSP as required by the Health BRB
- NOTE: These numbers were provided to OSPB in March as the legislation was making its way through so they could complete their analysis and ask any relevant questions, following which, they approved it being shared with JLBC.

The [Health BRB](#) included changes to the NBS program (pages 17-19, page 31), including the authority for the director to establish by rule an operating fee for the program. The fee is required to be submitted to JBLC for review.

[AAC R-13-208](#) articulates fees for the NBS program with the first and second specimen fees. With the new legislation discussion of a singular fee, the Department intends to update the rules to establish a single program fee that would be billed upon collection of the first screen.

Regarding fee amounts, the program is currently operating at a deficit because the existing fees do not cover the operational costs of the NBS program. The total fee will need to be increased by \$25.23 to cover the existing program operations. Legislation also requires adoption of additional screening tests (SMA, XALD by 12/31/21; the other RUSP conditions by 12/31/22). Fee increases are also necessary for these items.

Below is a table summarizing these fee increases. While the \$25.23 is an immediate need, due to the timing of the rule-making, I would expect this to be implemented simultaneously with the SMA and X-ALD fees:

Category	Fee Increase Needed	Date Fee Increase Needed
Current Budget (To Make Program Whole)	\$25.23	Immediately
Other HB, GALK, GALE	\$5.33	01/01/23
X-ALD + MSMS secondary	\$5.92	01/01/22
SMA/TREC + Other T cell related Lymphocytes.	\$7.36	01/01/22
MPSI and Pompe Perkin Elmer R/R	\$16.07	01/01/23
Total Fee Increase Needed	\$59.92	
Total Fee with Increase	\$160.92	

Please let me know if you have any questions.

Thanks,

Cara

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [ccorieri@az.gov](#); [druiz@az.gov](#); [Sarah Pirzada](#)
Subject: Hospital staffing initiative
Date: Monday, August 16, 2021 1:11:20 PM
Attachments: [SURGE STAFFING INITIATIVE \(Winter Round\) -- Background + FAQs.pdf](#)
[APPLICATION Surge Staffing Initiative \(Winter Round\) \(1\).pdf](#)

Hi Christina!

Here is some additional information regarding hospital surge staffing.

The team is estimating needing at least \$60 million, if not more, to do a similar program as the previous surges. The prices for nurses have been continuing to increase, and it is costing approximately \$200/hour for a traveling nurse.

For example, to staff 20 nurses at Kingman regional for 30 days, it is approximately \$3 million dollars.

TMC put in a staffing request at the end of last week for 201 nurses, which could run, at current prices, \$30 million for 30 days.

I have attached the requirements from the previous surges.

We would recommend using the same system of allocating the nurses based on SurgeLine transferring and referral hospitals and their volume of surge line patients. this has worked well in the past for ensuring hospitals that have been impacted get the staffing they need.

In addition to all of the previous requirements, we would also recommend the following requirements be added:

- In order to receive staff through a surge staffing initiative, hospitals would need to:
 - Implement a plan for identifying patients seeking care through their hospital or system to receive monoclonal antibodies, including,
 - a mechanism to identify and contact patients who meet clinical criteria in appropriate settings, ie. outpatient clinics, urgent cares, through laboratories
 - a mechanism for administering the monoclonal antibody
 - Implement a system for offering and administering vaccination to patients (who don't have COVID) who are being discharged from an urgent care, emergency room, or inpatient facility within their system

Please let me know if you have any questions or would like additional information.

Thanks,
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [dscarpinato@az.gov](#); [druiz@az.gov](#); [Sarah Pirzada](#)
Subject: Latest Vaccine Survey Results
Date: Friday, August 20, 2021 7:45:30 AM
Attachments: [DHS_Vaccine_Deck.pptx](#)

Hi there,

Here is the slide deck with the data from the latest vaccine messaging survey. This was to identify changes in messaging that would resonate with unvaccinated individuals, including who and what messages would encourage them to get a vaccine.

Key Takeaways:

- Who needs to hear the message:
 - Concern over personally contracting the Coronavirus is one of the best indicators for willingness to take a vaccine. Only 8% of those unwilling to take a vaccine are concerned about personally contracting COVID
 - Younger, non-white respondents are the most likely to be willing to take the vaccine, but have not done so
- What do the messages need to say:
 - While many of the respondents who say they are unwilling to be convinced, a majority still believe they could have their minds changed
 - The best encouragement that could be provided to the unwilling are more time and information about any potential side effects
- Who needs to promote the messages:
 - Official health-related sources (ADHS, CDC, etc.) were great encouragement for those who have already decided to be vaccinated. However, for those still unwilling, health officials may turn off more respondents than they bring in
 - Personal doctors, family, and friends are the most effective messengers to those who have not taken the vaccine
- Important messaging:
 - The respondents say that the most impactful messages for them involve protecting their family and friends, and not having to quarantine if exposed.
 - Turning to government sources to deliver these messages would likely not warrant any meaningful increase in vaccination rates. Messengers should now take the form of family, friends, and personal doctors

Please let me know if you have any questions or would like more information.

Thanks,

Cara

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [cara](#) [REDACTED]
Date: Tuesday, August 17, 2021 3:31:49 PM
Attachments: [Updated Bio Christ 250 words.docx](#)

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [cara](#)
Date: Tuesday, August 17, 2021 3:31:09 PM
Attachments: [State of Reform Presentation for 5.24.21 \(1\).pptx](#)



Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](mailto:cara.christ@azdhs.gov)
To: [Colby Bower](#)
Date: Wednesday, August 11, 2021 5:35:52 PM

1 15-1650.05. COVID-19 vaccine; face covering; testing; mandate
2 prohibition; exceptions
3 A. EXCEPT AS OTHERWISE PROVIDED IN THIS SECTION, THE ARIZONA
4 BOARD
5 OF REGENTS, A PUBLIC UNIVERSITY OR A COMMUNITY COLLEGE MAY NOT
6 REQUIRE
7 THAT A STUDENT OBTAIN A COVID-19 VACCINATION OR SHOW PROOF OF
8 RECEIVING A
9 COVID-19 VACCINATION OR PLACE ANY CONDITIONS ON ATTENDANCE OR
10 PARTICIPATION IN CLASSES OR ACADEMIC ACTIVITIES, INCLUDING
11 MANDATORY
12 TESTING OR FACE COVERING USAGE, IF THE PERSON CHOOSES NOT TO
13 OBTAIN A
14 COVID-19 VACCINATION OR DISCLOSE WHETHER THE PERSON HAS BEEN
15 VACCINATED
16 AGAINST COVID-19, UNLESS THE VACCINATION OR OTHER MANDATE IS
17 REQUIRED BY
18 THE LAWS OF THIS STATE.

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Cara Christ](#)
Date: Wednesday, August 18, 2021 4:48:49 PM
Attachments: [DHS Vaccine Deck.pptx](#)

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [druiz@az.gov](#); [dscarpinato@az.gov](#)
Subject: Pooled Testing Scripts
Date: Wednesday, August 11, 2021 11:08:52 AM

Good morning,

Below are some scripts for the COVID-19 Pooled Testing program that we are funding for schools. This is a voluntary program that schools and families can participate in that provides weekly, pooled testing. We are not planning to brand this as an ADHS activity- but these will be filmed and school districts will be able to brand as their own. Let me know if you are OK with us proceeding on this.

Thanks,
Cara

Video PSA Script: COVID-19 Pooled Testing, General Info, 30 Sec.

VIDEO AUDIO (V.0, Female)

Music bed: Uplifting

([Students in classroom](#)): **"We're all happy to be back at school."**

(Group of students wearing football jerseys at school/or [football practice](#).): **"And we want to make the most of this year."**

(Teacher preparing the testing station): **"The weekly "COVID check in" is a safe and effective way to make that happen"**

(Child taking part in the testing; swab going into sealable container; testing processes/equipment): **"We can help our kids, our families and our communities stay healthy with a simple and easy weekly test."**

(Children group activities: playing sports, group learning, school gatherings): **"It's a choice we can make together"**

(Busy classrooms, busy schoolyards, [busy school halls](#)): **"Stay safe, keep learning"**

(Unbranded Art Card) **Find out more at [need URL](#).**

Video PSA Script: COVID-19 Pooled Testing, Parent Concerns, 60 Sec.

MOTHER

(Direct to camera; home, getting son ready for school): **"As parents we all want our children to be safe and healthy when they are at school."**

(Children in the classroom.): **"It is a relief to know my son's school is participating in the voluntary COVID-19 pooled testing program."**

Direct to camera; walking son to bus stop. **"The regular COVID-19 check-in is a safe, secure, and comfortable way to identify cases before the virus spreads in school."**

TEACHER, MALE

(In classroom): **"As teachers, we know kids have to be healthy to be ready to learn."**

Child taking part in the testing; swab going into sealable container; testing processes/equipment): **"On testing day, we set up our testing station before students arrive. Before we start class, students use the swab and drop it in the class's collection container. That's it."**

TEACHER

(Direct to camera): **"The pooled testing program is a simple and effective way to minimize COVID-19's impact on our learning this year."**

MOTHER

(Direct to camera, home.) **"Let's work together to help keep our schools healthy."**

(Unbranded Art Card) Need URL

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: druiz@az.gov
Subject: Q&A videos
Date: Thursday, July 29, 2021 7:39:21 AM

Here are the Q&A Links.
Let us know as you need updates/changes.
Cara

Q&A Baby <https://vimeo.com/576026950/38a8683141>

Q&A Not Experimental <https://vimeo.com/578258562/3e8292a97b>

Q&A Vaccine Contagious <https://vimeo.com/578567412/6d99011f4d>

Q&A Vaccine Children <https://vimeo.com/578568549/5aee99b512>

Q&A Had Covid, Why Vaccinate <https://vimeo.com/580059800/c7fa323676>

--

Cara Christ, MD, MS Director Arizona Department of Health Services 150 North 18th Avenue, Suite 500, Phoenix, AZ 85007 Direct 602-542-1140 Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Colby Bower](#)
Subject: Re:
Date: Wednesday, August 11, 2021 5:37:10 PM

<https://www.azleg.gov/legtext/55leg/1R/bills/sb1825s.pdf>

Top of page 4

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

On Wed, Aug 11, 2021 at 5:35 PM Cara Christ <cara.christ@azdhs.gov> wrote:

1 15-1650.05. COVID-19 vaccine; face covering; testing; mandate
2 prohibition; exceptions
3 A. EXCEPT AS OTHERWISE PROVIDED IN THIS SECTION, THE ARIZONA
4 BOARD
5 OF REGENTS, A PUBLIC UNIVERSITY OR A COMMUNITY COLLEGE MAY NOT
6 REQUIRE
7 THAT A STUDENT OBTAIN A COVID-19 VACCINATION OR SHOW PROOF OF
8 RECEIVING A
9 COVID-19 VACCINATION OR PLACE ANY CONDITIONS ON ATTENDANCE OR
10 PARTICIPATION IN CLASSES OR ACADEMIC ACTIVITIES, INCLUDING
11 MANDATORY
12 TESTING OR FACE COVERING USAGE, IF THE PERSON CHOOSES NOT TO
13 OBTAIN A
14 COVID-19 VACCINATION OR DISCLOSE WHETHER THE PERSON HAS BEEN
15 VACCINATED
16 AGAINST COVID-19, UNLESS THE VACCINATION OR OTHER MANDATE IS
17 REQUIRED BY
18 THE LAWS OF THIS STATE.

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](mailto:cara.christ@azdhs.gov)
To: [Misael Cabrera](#)
Cc: [Christina Corieri](#); [Gretchen Conger](#)
Subject: Re: ADEQ Swimming Pool Rules Expiration
Date: Monday, August 2, 2021 12:16:54 PM

Happy Monday!

Thank you for bringing this to our attention, Misael! I greatly appreciate it. I apologize for the time it took me to respond- I have had to team looking into the impacts of allowing the swimming pool rules to expire.

Here are some of the concerns:

The expiration of these rules would be problematic from a pool safety perspective.

Summary: While all counties have delegated authority from ADHS for pool sanitation, the elimination of these ADEQ pool rules would effectively eliminate the entire pool program, which includes permitting, inspecting, and issuing variances related to pool construction and maintenance. Only 3 counties have their own county pool code that can cover these areas independent of the ADEQ regulations (Coconino, Maricopa, and Pima). The end result of eliminating the rules would be that most pools in the state outside of Coconino, Maricopa, and Pima would only be permitted and inspected for sanitation.

Recommendations: In order to ensure continuity of safe pools, we request these rules stay in place. If they are allowed to expire, it would be helpful if they would sunset over a period of several years while ADHS either adopts them or each of the 15 counties has an opportunity to adopt them. It is probable that not all counties will have the administrative resources necessary to adopt these rules independently. Given the rulemaking requirements ADHS is under related to current ongoing rulemakings and additional rulemaking requirements as a result of this legislative session, the time for these rules to transition to ADHS, if that becomes necessary, would be lengthy.

- **We're happy to take them over, it will take us longer than the end of August to get the rules transferred over. I can have my team work with contacts on your team to develop a timeline for developing and implementing rules, if you would like to proceed with this plan.**

Additional information:

Pool Regulations in AZ Counties

- 3 of the 15 Counties have their own County Pool Code. Those counties are Coconino, Maricopa, and Pima.
- 2 Counties have their own County Pool Code but it also references both Title 9 & 18 (**Pinal and Santa Cruz**).

- 7 Counties make references to Title 9 and or Title 18 (**Cochise, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai**).
- Unable to find any pool regulations for 4 counties (**Apache, Graham, Greenlee, Yavapai**).
- All counties have delegated authority from ADHS for sanitation (Title 9).

Impact of Expiring Rules

According to the CDC drowning, pool chemical injuries, and disease outbreaks are common health and safety outcomes from poorly managed pools. Nationally, 1 out of 8 public pools and 1 out of 7 public hot tub/spa inspections result in immediate closure because of at least one violation representing a serious threat to health (<https://www.cdc.gov/mahc/general-information.html>). Drowning is a leading cause of death for children in the United States. Regulations on design such as ensuring bathing load and water circulation requirements reduces the risk of recreational water illnesses. Pool fences and lifeguards save lives.

Title 9 Chapter 8 (ADHS rules) references ADEQ's Title 18 Chapter 5 Article 2 four times addressing maximum bathing load and water circulation requirements. If ADEQ's Title 18 Chapter 5 Article 2 expires, most counties do not have the capacity or legal ability to ensure pool operators will follow guidelines that protect health. Only a fifth of AZ counties have their own county pool code and those regulations may or may not address all capacity, filtration, and public safety requirements. Counties would require time to ensure they delineate public and semi public pool and spa requirements in county specific environmental health codes. This process may be lengthy and may require approval from the local board of supervisors. The entire process may put undue stress on smaller, rural communities that already may have limited resources to ensure public safety is of utmost importance.

If the ADEQ rules expire prior to other effective rules being adopted by counties, a variety of adverse health outcomes could occur as a result of lack of regulation for health and safety. Rules covering aspects from lifeguards to pool fences to building design and sanitation equipment. For a full list of the areas covered by the ADEQ rules proposed for elimination, see below.

In addition, by eliminating Title 18 Chapter 5 Article 2, ADEQ would be eliminating

their whole pool program, meaning permitting, inspecting, and issuing variances. As mentioned above, not all counties have rules or a program in place to take on these activities. The end result in most counties would be that pools are only permitted and inspected for sanitation. Our review did not cover city code. Some cities may have building codes, which we did not research.

Please let me know if you have any questions or would like more information.

Thanks,

Cara

ADEQ's Title 18 Chapter 5 Article 2:

*Article 2, consisting of Sections R18-5-201 through R18-5-251 and Illustrations A and B, adopted effective February 19, 1998
(Supp. 98-1).*

Section

R18-5-201. Definitions

R18-5-202. Applicability

R18-5-203. Design Approval

R18-5-204. Approval of Construction

R18-5-205. Prohibitions

R18-5-206. Water Source

R18-5-207. Construction Materials

R18-5-208. Maximum Bathing Load

R18-5-209. Shape

R18-5-210. Walls

R18-5-211. Freeboard

R18-5-212. Floors

R18-5-213. Entries and Exits

R18-5-214. Steps

R18-5-215. Ladders

R18-5-216. Recessed Treads

R18-5-217. Decks and Deck Equipment

R18-5-218. Lighting

R18-5-219. Water Depths

R18-5-220. Depth Markers

R18-5-221. Diving Areas and Equipment

R18-5-222. Prohibition Against Diving; Warning Signs

R18-5-223. Water Circulation System

R18-5-224. Piping and Fittings

R18-5-225. Pumps and Motors

R18-5-226. Drains and Suction Outlets
R18-5-227. Filters
R18-5-228. Return Inlets
R18-5-229. Gauges
R18-5-230. Flow Meter
R18-5-231. Strainers
R18-5-232. Overflow Collection Systems
R18-5-233. Vacuum Cleaning Systems
R18-5-234. Disinfection
R18-5-235. Cross-Connection Control
R18-5-236. Wastewater Disposal
R18-5-237. Lifeguard Chairs
R18-5-238. Lifesaving and Safety Equipment
R18-5-239. Rope and Float Lines
R18-5-240. Barriers
R18-5-241. Public Swimming Pools; Bathhouses and Dressing Rooms
R18-5-242. Semipublic Swimming Pools; Toilets and Lavatories
R18-5-243. Drinking Water Fountains
R18-5-244. Wading Pools
R18-5-245. Timers for Public and Semipublic Spas
R18-5-246. Air Blower and Air Induction Systems for Public and Semipublic Spas
R18-5-247. Water Temperature in Public and Semipublic Spas
R18-5-248. Special Use Pools
R18-5-249. Variances
R18-5-250. Inspections
R18-5-251. Enforcement
III. A. Diving Well Dimensions for Swimming Pools
III. B. Minimum Distance Requirements for Decks

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

On Mon, Jul 19, 2021 at 2:03 PM Misael Cabrera <cabrera.misael@azdeq.gov> wrote:

Director Christ:

First, let me thank you for helping the Governor lead our State through this unprecedented time - well done! Second, I apologize for raising what is a comparatively minor matter to your attention; I believe that a failure to communicate on my end would create more wasted time for us in the long run. Third, I am copying Christina and Gretchen because we are without a policy

advisor until early August and the subject rules will expire in late August.

Purpose:

ADEQ is looking to repeal some swimming pool rules and because ADHS also regulates swimming pools, ADEQ would like to inform your Agency prior to taking action. ADEQ has been undertaking a review of unnecessary rules in order to meet the Governor's Office request to reduce unnecessary regulations and to provide three rules to potentially eliminate for every one new rule added. ADEQ has several key rulemakings upcoming, and it is more important than ever that ADEQ eliminates rules that are not serving ADEQ's mission.

Problem:

ADEQ has identified some public and semipublic swimming pool rules that are not serving the ADEQ mission and that are out-of-date. The rules are located in A.A.C. Title 18, Chapter 5, Article 2 (sections 201-251). By statute, ADEQ is required to have rules "to prevent pollution of water used in public or semipublic swimming pools and bathing places and to prevent deleterious conditions at those places." See. A.R.S. Title 49 section 104(B) (12). Many of the swimming pool rules cited above address swimming pool safety design, which is often not related to "water pollution" or "preventing deleterious conditions." Many counties and cities already have swimming pool safety design within their building codes, and therefore the ADEQ swimming pool rules addressing safety design are not only outside of ADEQ's mission and expertise but are also duplicative of county and city ordinances. ADEQ's work and expertise is for water quality not construction and building codes. As well, most counties and cities already regulate private swimming pools through building codes and inspections, and it would be an easy transition for counties and cities to regulate public and semipublic swimming pools. It will be difficult and outside of ADEQ's expertise to update the existing confusing design rules with one single standard each city and county must follow.

Solution:

ADEQ proposes to allow rules that are duplicative of many county and city codes to expire while maintaining those rules that protect water quality. For example, ADEQ would expire rules related to ladders, lighting and decks, and would keep rules related to filters, disinfection, and wastewater disposal. ADEQ proposes to communicate these changes to counties, cities, and industry groups to reduce the risk of counties and cities being without pool design standards. Those cities and counties that do not already have applicable ordinances can promptly adopt another county's codes or cite to several other national standards for swimming pool design.

ADHS regulates swimming pools pursuant to A.R.S. Title 36 section 136(I)(10) and corresponding rules. Our understanding is ADHS inspects public and semipublic swimming pools for sanitary conditions. Any changes to ADEQ's rules would maintain those swimming pool rules which directly impact sanitary conditions, like filtration, disinfection, and wastewater disposal. Amending ADEQ's rules will not impact ADHS' ability to perform its duties. This solution will enable ADEQ to reduce regulatory burden by appropriately shifting most swimming pool design and building regulation to cities and counties, where most customers already go for all of their building permitting needs. Expiring some swimming pool rules will also enable ADEQ to conduct other key rulemakings that are important to our mission of protecting human health and the environment.

Please let us know if you have any concerns. Otherwise, we will allow the mentioned rule

sections to expire in late August of this year.

Thank you,

Misael

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Emily Rajakovich](#)
Cc: [Sarah Pirzada](#); [Andy Tobin](#); [Elizabeth Thorson](#)
Subject: Re: ADOA Building Signage
Date: Thursday, August 5, 2021 3:47:34 PM
Attachments: [image.png](#)

Hi Emily!

With the transmission filters CDC put in place to trigger different mitigation steps, this gets tricky, because in certain situations this is still CDC guidance. You could just remove the entire bottom section so the poster reads: FOR YOUR HEALTH Masks recommended for those not fully vaccinated.

But, I am open to hearing your thoughts or ideas.

Thanks,
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

On Thu, Aug 5, 2021 at 9:38 AM Emily Rajakovich <emily.rajakovich@azdoa.gov> wrote:

Hi Sarah and Dr. Christ,
For your consideration I am sharing the question below regarding any necessary updates to building signage for masks. I want to ensure I am following proper guidance and would defer to both of you and your teams on any updates to language, if necessary. How can I be supportive?
Thank you so much,
Emily

----- Forwarded message -----

From: **MONICA PETERSEN** <mpetersen@azaccountancy.gov>
Date: Wed, Aug 4, 2021 at 5:43 PM
Subject: ADOA Building Signage
To: Andy Tobin <andy.tobin@azdoa.gov>
Cc: Emily Rajakovich <emily.rajakovich@azdoa.gov>

Director Tobin,

As you know, on July 27, the CDC recommended that we wear masks indoors regardless of vaccination status. I wanted to point out that the 100 N. 15th Ave. building signage says "Per CDC guidance, if you are fully vaccinated, masks are optional while inside the building. I know that the Governor does not support mask mandates. I thought it would be appropriate to update the signage to strike the words "Per CDC guidance" so it would not

conflict with the current CDC recommendation to wear masks indoors. If you agree, I took the liberty to update the signage (attached) to save your team the effort. I'll defer to you and your team as to whether or not you'd like to update the building signage.

Have a good evening.



FOR YOUR HEALTH
MASKS RECOMMENDED
FOR THOSE NOT FULLY VACCINATED

*Per CDC guidance, if you are fully vaccinated,
masks are optional while inside the building.*

Monica L. Petersen
Executive Director

Arizona State Board of Accountancy
100 N. 15th Ave., Suite 165
Phoenix, AZ 85007

Phone: 602.364.0870
Fax: 602.364.0903
Email: mpetersen@azaccountancy.gov
www.azaccountancy.gov

--

Emily Rajakovich
State Human Resources Director
Arizona Department of Administration
100 North 15th Avenue, Phoenix, AZ 85007
o: 602-542-4811
emily.rajakovich@azdoa.gov

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Blaine King](#)
Subject: Re: ArMA 2021 Educational Series - Speaker (October)
Date: Monday, August 9, 2021 11:45:20 AM
Attachments: [Attachment A CV.pdf](#)
[Christ permission form.pdf](#)
[Updated Bio Christ 250 words.docx](#)
[image003.png](#)
[image004.png](#)
[image006.png](#)

Good morning, Blaine!

I apologize for the lateness of the materials, I wasn't sure my transition to the new job would impact my ability to provide the presentation. It looks like I am still good to present if your team still wants me to. :) Here are the documents that were pending.

Please let me know if you have any questions or need additional information.

Thanks,
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans



On Tue, Jul 20, 2021 at 9:21 AM Blaine King <bking@azmed.org> wrote:

Hi Dr. Christ,

I hope you're well. Thank you so much for sending the disclosure over. Can you also send your CV when you get a chance? Let me know if you have any questions.

Thank you so much!

Blaine

Blaine King



Development Event Specialist

Arizona Medical Association

Office: 602.347.6921



From: Cara Christ <cara.christ@azdhs.gov>
Sent: Monday, July 19, 2021 9:03 AM
To: Blaine King <bking@azmed.org>
Subject: Re: ArMA 2021 Educational Series - Speaker (October)

[Warning External Email]

Good morning,

I apologize for the late follow up. Here is the signed disclosure form.

Thanks,

Cara

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

On Mon, Jul 12, 2021 at 2:29 PM Blaine King <bking@azmed.org> wrote:

Hi Dr. Christ,

I hope you're well. I'm reaching out to you today because we have been asked to collect the disclosure form (attached) from each speaker for our October education series a bit earlier than expected. Can you complete the attached form and send it to me by this Friday, July 16? I apologize for the inconvenience. Please let me know if you have any questions or concerns.

Thank you,

Blaine



Blaine King

Development Event Specialist

Arizona Medical Association

Office: 602.347.6921



From: Blaine King

Sent: Tuesday, June 29, 2021 10:11 AM

To: Cara Christ (cara.christ@azdhs.gov) <cara.christ@azdhs.gov>

Subject: ArMA 2021 Educational Series - Speaker (October)

Hi Dr. Christ,

I hope you are well. We are looking forward to having you as a speaker at our upcoming educational series in October, *Out of the Chaos: Recovering from the COVID Pandemic and Preparing for the Future*. As you prepare for the event, below are a few things to note:

1. Your session *Managing A Pandemic: Lessons Learned and Preparing for the Future* is scheduled for October 16, 2021 at 10:00AM MST.

2. Each session will include a moderator who will welcome attendees, introduce themselves, and the speaker. **Your presentation should be 30-45 minutes in length.** Following your presentation, we will have up to 15 minutes for Q&A.
3. ArMA is providing CME for the series and as such our accredited provider will need to review your slides in advance. **Please submit your final slide deck by Friday, September 11.**
4. We ask that each speaker include a faculty disclosure slide as the second slide in their presentation so all attendees are made of aware of any conflicts immediately. I have attached a sample slide for you to use.
5. It's important that each speaker completes and signs the attached disclosure form, which will be submitted to our accredited provider.
6. We ask that each speaker completes and signs the attached permission form for enduring material so that we may offer this series as an on-demand option for those who are unable to attend the live sessions.
7. We will need a CV, headshot, and brief bio sketch from each speaker (for promotional purposes). We ask that you **please limit your bio sketch to 250 words. Please submit both forms, CV, headshot and bio by Friday, July 30.**

Again, thank you for your participation in our event! We very much looking forward to your presentation and involvement. If you have any questions or concerns leading up to the event, please reach out at any time.

All the best,

Blaine



Blaine King

Development Event Specialist

Arizona Medical Association

Office: 602.347.6921



CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Dave Byers](#)
Subject: Re: Booster shots
Date: Tuesday, August 17, 2021 8:49:25 AM

Good morning!

Thank you for the kind wishes.

Now that there is plenty of vaccine in the community, we will be referring individuals to local immunization providers, such as pharmacies and community vaccination pods. At this time, we do not have plans to reopen PODs.

You can find vaccination sites at: azhealth.gov/findvaccine.

Thanks,
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

On Tue, Aug 17, 2021 at 7:58 AM Dave Byers <[dbyers](#)> wrote:

Greetings! Apparently there is going to be a recommendation for a booster shot for all. Does the state plan in re-opening vaccine centers such as the one at DOA as you did for the initial vaccine period?

Thanks for your assistance and best wishes in your new position.

Sent from my iPad

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Christina Corieri](#)
Subject: Re: Form submission from: Submit Public Comment
Date: Friday, July 30, 2021 12:47:38 PM

We can update our guidance to match the CDC/CMS guidance.

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

On Mon, Jul 26, 2021 at 4:36 PM Christina Corieri <ccorieri@az.gov> wrote:

FYI. Please let me know your thoughts on this

----- Forwarded message -----

From: **Tuesday Elias** <telias@az.gov>

Date: Mon, Jul 26, 2021 at 4:29 PM

Subject: Fwd: Form submission from: Submit Public Comment

To: Christina Corieri <ccorieri@az.gov>

I don't believe this is in line with the guidance we have. Could we forward this to someone at DHS to look/ dig into?

----- Forwarded message -----

From: **Governor's Office of Youth, Faith and Family** <goyff@az.gov>

Date: Mon, Jul 26, 2021 at 4:08 PM

Subject: Form submission from: Submit Public Comment

To: <goyffpubliccomments@az.gov>

Submitted at <http://goyff.az.gov> on Monday, Jul. 26, 2021 4:08pm.

Submission #229

First Name: Abby

Last Name: Heun

Email: abbylynnh@centurylink.net

Phone:

Council or Commission: Task Force on Long Term Care

Comment:

7/26/2021: My mother is in a memory care assisted living facility. The lockdown has caused her to not want to eat and become seriously underweight. I am able to take her off-campus once a week to eat a good meal, but that may be ending soon with the positivity rate on its way back up to 10%. Being able to eat more often with her would be helpful, but I am

not allowed to take my mask off and eat with her in her room or outside. We are both fully vaccinated.

As of 4/27, the CDC updated its guidance to allow resident and visitor that are both fully vaccinated to remove their mask while alone in the resident's room. On 5/25, Maricopa County updated its non-CMS guidance to allow the same, both in the resident's room or outside. But the AZDHS website still has guidance from 4/2, which does not allow mask removal regardless of vaccination status.

DHS, please update the state Guidance for Visitation on the website to allow for when both resident and visitor are fully vaccinated, they can remove masks when alone in resident room or outside. Thanks for your help.

--

Tuesday Elias | **Office of Arizona Governor Doug Ducey**
Policy Assistant

E: telias@az.gov

C: 602.397.1359

W: 602.542.3427

--

Christina Corieri

Senior Policy Advisor

Office of the Arizona Governor

[1700 W. Washington Street](#)

[Phoenix, AZ 85007](#)

O: [\(602\)542-3394](tel:(602)542-3394)

E: ccorieri@az.gov



From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Flora Hayden](#)
Subject: Re: Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona
Date: Monday, August 2, 2021 9:20:58 AM

Thanks, Flora! I am going to miss everyone! :)
Have a wonderful Monday!
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

On Mon, Aug 2, 2021 at 8:36 AM Flora Hayden <fhayden@az.gov> wrote:
Congratulations, Dr. Christ! You will be greatly missed. I wish you nothing but the best!

Flora

----- Forwarded message -----

From: Governor's Office <communications@az.gov>
Date: Wed, Jul 28, 2021 at 11:30 AM
Subject: Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona
To: <GovExecStaff@az.gov>



FOR IMMEDIATE RELEASE

July 28, 2021

Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona

Dr. Christ, Longest-Serving ADHS Director, To Join Blue Cross Blue Shield Of Arizona

PHOENIX — Governor Doug Ducey today announced Arizona Department of Health Services Director Dr. Cara Christ, who has been instrumental in the state's COVID-19 response, will leave her position on August 27 for another leadership role as chief medical officer for Blue Cross Blue Shield of Arizona.

"When Cara Christ became a doctor, she did it to help others and save lives. That's exactly what she's done," said Governor Ducey. "She dedicated countless hours to protecting millions of Arizonans from the COVID-19 pandemic — and she's done it with grace, stability and confidence. She implemented effective statewide testing and internationally-recognized mass vaccination sites, established the national model Arizona SurgeLine, worked hard to increase vaccinations for communities in need, and so much more.

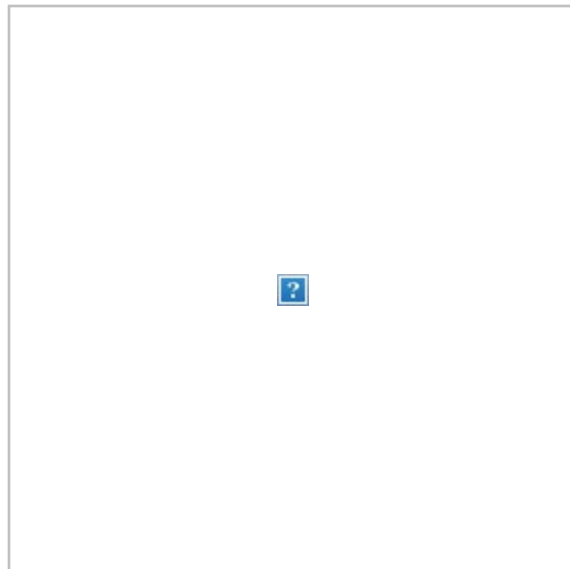
"By mid-August, Dr. Christ will be the longest-serving ADHS director. And she was a dedicated leader long before the pandemic hit — developing the Arizona Opioid Action Plan and the Zika Action Plan, expanding access to health care institutions and child care facilities, and always taking creative approaches to better protecting Arizonans. Through any and every challenge, Dr. Christ put the health and safety of Arizonans first. I am deeply grateful for her years of leadership and service to our state, and I wish her continued success at her new opportunity with Blue Cross Blue Shield of Arizona."

Dr. Christ has led the Arizona Department of Health Services (ADHS) as director since May 2015 after serving as chief medical officer, licensing director and deputy director of public health for the department since 2008. She will be the longest-serving director in the history of the department as of August 13,

before her departure from the position.

Dr. Christ, an Infectious Disease Epidemiologist, earned a Bachelor and Master of Science in Microbiology from Arizona State University. She earned her Doctor of Medicine from the University of Arizona College of Medicine in Tucson.

“Before and during the COVID-19 pandemic, my number one priority has been protecting the health of Arizonans all across our state,” said Dr. Christ. “When the pandemic hit, the entire state came together to contain the spread and protect one another — and I’m grateful to everyone who worked with our team at the Arizona Department of Health Services to protect fellow Arizonans. It has been an honor to lead ADHS and work to keep Arizonans of all ages, backgrounds and unique needs healthy and safe. I’m so proud to have been a part of this administration, and I thank Governor Ducey for entrusting me with responsibility for public health in Arizona and for working with me closely in the state’s response to COVID-19.”



“Even before the pandemic, Dr. Christ had a reputation for thinking big, approaching health strategically, and leveraging the best of medicine and science to improve life and health for Arizonans,” said Blue Cross Blue Shield of Arizona President and CEO Pam Kehaly. “As we welcome Dr. Christ to the BCBSAZ team, we look forward to continuing our excellent collaboration with the state.”

In her 13 years at the department and more than six years as director, Dr. Christ protected public health across Arizona. Details on her exemplary service can be found below.

COVID-19 Response

Since the start of the pandemic, Dr. Christ has worked closely with fellow health experts, members of the community, businesses, schools and health care institutions to limit the spread of the virus and effectively distribute the vaccine. She has held regular briefings to update the public on the latest information so Arizonans are well-informed about the virus. She has also been responsible for leading a team that:

- Administered more than 1.6 million doses of the COVID-19 vaccine at nationally and internationally recognized state-operated mass vaccination centers;
- Implemented a statewide testing strategy at the start of the pandemic;
- Oversaw the Arizona State Public Health Laboratory, which was one of the first state laboratories in the nation to be approved to test for COVID-19;
- Developed the statewide Arizona SurgeLine, identified as a national best practice, to ensure hospital capacity and equity;
- Provided more than 1,300 traveling nurses to hospitals during COVID-19 surges;
- Implemented a real-time dashboard of COVID-19 data that earned an A+ from the COVID Tracking Project;
- Released the award-winning Vaccine Management System (VMS) that managed more than 1,700 events and registered 2.6 million appointments; and
- Earned recognition as one of the top three states in the U.S. for ensuring equity in vaccination statewide.

Accomplishments As Director

In addition to her leadership alongside Governor Ducey in the state's response to COVID-19, Dr. Christ developed the nationally recognized Arizona Opioid Action Plan. The plan includes implementation of a Chronic Pain and Addiction Curriculum at health profession training programs statewide, development of a

real time data dashboard for opioid overdoses and deaths, training for law enforcement agencies to administer naloxone to save lives, and much more.

Dr. Christ led the implementation of the Maternal Mortality Breakthrough Action Plan, including implementing maternal safety bundles with recruited hospitals and developing mental health, substance use and 'postpartum warning signs' resources with distribution to birthing facilities. She also led Arizona's successful responses to the 2009 H1N1 Pandemic Influenza, the 2014 West Africa Ebola Outbreak, and the 2015 and 2016 Measles Outbreaks.

In addition, under Dr. Christ's leadership:

- The employee engagement score at ADHS increased by 250 percent;
- The department became nationally accredited by the Public Health Accreditation Board;
- Licensing application times for health care institutions and child care facilities reduced by 80-95 percent, reducing turnaround times from as much as 243 days to 15 days;
- The Arizona Radiation Regulatory Agency was successfully transitioned to ADHS;
- ADHS developed the nationally recognized Zika Action Plan and Zika prevention campaign (which was featured in National Geographic) and ultimately prevented endemic spread from occurring in Arizona; and
- The state's first Arizona State Health Improvement Plan (2016-2020) was completed and the [2021-2025 Arizona Health Improvement Plan](#) was developed.

Accolades

Dr. Christ has received numerous recognitions and awards for her leadership and public health service, including:

- Healthcare Innovator, AZBusiness Leader (2021)
- Inaugural Civic Service Award, Greater Phoenix Chamber Impact Awards (2021)
- Transformational Leader, Arizona Chamber of Commerce and Industry (2020)

- Most Influential Women in Arizona Business, Az Business Magazine (2020)
- Women of Achievement Award, Women of Achievement, In Business Magazine (2020)

###



Facebook



Twitter



Instagram



Website

Copyright © 2021 Office of the Arizona Governor Doug Ducey. All rights reserved.

You are receiving this email as a recipient of the Governor's Office press list.

Our mailing address is:

Office of the Arizona Governor Doug Ducey
1700 W Washington St
9th Floor
Phoenix, AZ 85007

[Add us to your address book](#)

Want to change how you receive these emails?

You can [update your preferences](#) or [unsubscribe from this list](#).

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Jeffrey Fleetham](#)
Subject: Re: Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona
Date: Tuesday, August 3, 2021 10:37:03 AM

Thank you! I appreciate it!
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

On Wed, Jul 28, 2021 at 11:40 AM Jeffrey Fleetham <Jeff.Fleetham@roc.az.gov> wrote:

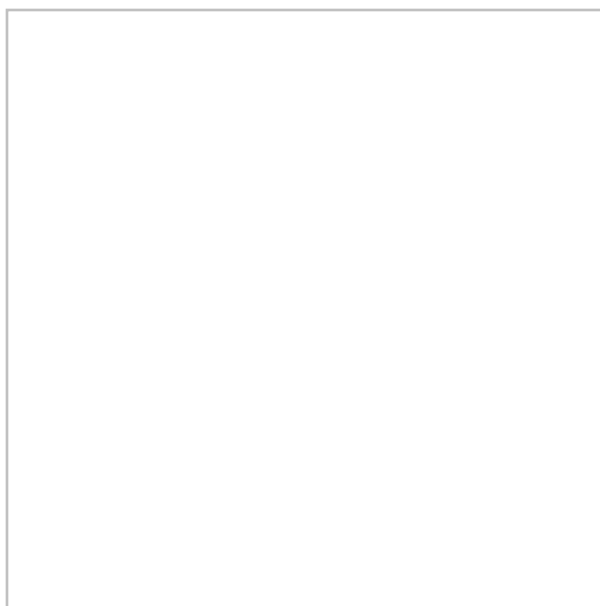
Thank you for your exceptional servant leadership. The challenges faced and met, by you and your colleagues over the last 18 months, have been approached in the utmost professional manner.

I wish you well in your new endeavors.

Sincerely,
Jeff

----- Forwarded message -----

From: **Governor's Office** <communications@az.gov>
Date: Wed, Jul 28, 2021 at 11:30 AM
Subject: Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona
To: <jeff.fleetham@roc.az.gov>



FOR IMMEDIATE RELEASE

July 28, 2021

Governor Ducey Thanks ADHS Director Dr. Christ For Longtime, Dedicated Service To Arizona

Dr. Christ, Longest-Serving ADHS Director, To Join Blue Cross Blue Shield Of Arizona

PHOENIX — Governor Doug Ducey today announced Arizona Department of Health Services Director Dr. Cara Christ, who has been instrumental in the state's COVID-19 response, will leave her position on August 27 for another leadership role as chief medical officer for Blue Cross Blue Shield of Arizona.

"When Cara Christ became a doctor, she did it to help others and save lives. That's exactly what she's done," said Governor Ducey. "She dedicated countless hours to protecting millions of Arizonans from the COVID-19 pandemic — and she's done it with grace, stability and confidence. She implemented effective statewide testing and internationally-recognized mass vaccination sites, established the national model Arizona SurgeLine, worked hard to increase vaccinations for communities in need, and so much more.

--

“By **#AZTogether** the longest-serving ADHS director. And she was a dedicated leader long before the pandemic hit — developing the Arizona Opioid Action Plan and the Zika Action Plan, expanding access to health care institutions and child care facilities, and always taking creative approaches to better protecting Arizonans. Through any and every challenge, Dr. Christ put the health and safety of Arizonans first. I am deeply grateful for her years of leadership and service to our state, and I wish her continued success at her new opportunity with Blue Cross Blue Shield of Arizona.”

Arizona Registrar of Contractors:
1700 W. Washington Street Suite 105
Phoenix, AZ 85007
Phone: 602.771.6777
Mobile/text: 602.799.9713
<https://ams.az.gov/>

Make sure to follow us on: <https://roc.az.gov/>

Dr. Christ has led the Arizona Department of Health Services (ADHS) as director since May 2015 after serving as chief medical officer, licensing director and deputy director of public health for the department since 2008. She will be the longest-serving director in the history of the department as of August 13, before her departure from the position.

Vision: To be the premier contractor licensing agency, wisely managing our resources and effectively navigating external relationships to further our mission. Dr. Christ, an Infectious Disease Epidemiologist, earned a Bachelor and Master of Science in Microbiology from Arizona State University. She earned

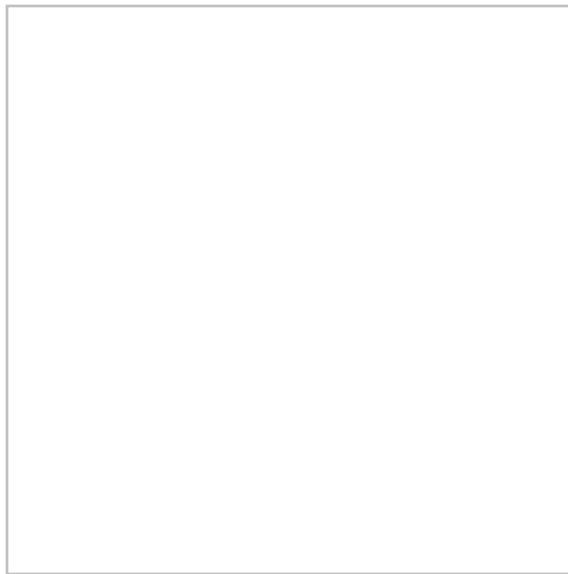
Mission: Protect the health, safety and welfare of the public through a regulatory system designed to promote quality construction by Arizona contractors. her Doctor of Medicine from the University of Arizona College of Medicine in Tucson.

#constructionsciencetechnologypros #IBuiltThat #LevelUp #earnwhileyoulearn #AZAwesome

Before and during the COVID-19 pandemic, my number one priority has been protecting the health of Arizonans all across our state,” said Dr. Christ. “When the pandemic hit, the entire state came together to contain the spread and protect one another, and I’m grateful to everyone who worked with our team at the Arizona Department of Health Services to protect fellow Arizonans. It has been an honor to lead ADHS and work to keep Arizonans of all ages, backgrounds and unique needs healthy and safe. I’m so proud to have been a part of this administration, and I thank Governor Ducey for entrusting me with responsibility for public health in Arizona and for working with me closely in the state’s response to COVID-19.”

We must hold ourselves accountable for results to the citizens of Arizona and our colleagues, because it is the right thing to do.

Confidentiality and Nondisclosure Notice: This email message, including any attachments, is for the sole purpose of the intended recipient(s) and may contain confidential and privileged information. Any unauthorized review, use, disclosure or distribution is strictly prohibited. If you are not the intended recipient, please contact the sender by reply email and delete and/or destroy all copies of the original message.



“Even before the pandemic, Dr. Christ had a reputation for thinking big, approaching health strategically, and leveraging the best of medicine and science to improve life and health for Arizonans,” said Blue Cross Blue Shield of Arizona President and CEO Pam Kehaly. “As we welcome Dr. Christ to the BCBSAZ team, we look forward to continuing our excellent collaboration with the state.”

In her 13 years at the department and more than six years as director, Dr. Christ protected public health across Arizona. Details on her exemplary service can be found below.

COVID-19 Response

Since the start of the pandemic, Dr. Christ has worked closely with fellow health experts, members of the community, businesses, schools and health care institutions to limit the spread of the virus and effectively distribute the vaccine. She has held regular briefings to update the public on the latest information so Arizonans are well-informed about the virus. She has also been responsible for leading a team that:

- Administered more than 1.6 million doses of the COVID-19 vaccine at nationally and internationally recognized state-operated mass vaccination centers;
- Implemented a statewide testing strategy at the start of the pandemic;
- Oversaw the Arizona State Public Health Laboratory, which was one of the first state laboratories in the nation to be approved to test for COVID-

19;

- Developed the statewide Arizona SurgeLine, identified as a national best practice, to ensure hospital capacity and equity;
- Provided more than 1,300 traveling nurses to hospitals during COVID-19 surges;
- Implemented a real-time dashboard of COVID-19 data that earned an A+ from the COVID Tracking Project;
- Released the award-winning Vaccine Management System (VMS) that managed more than 1,700 events and registered 2.6 million appointments; and
- Earned recognition as one of the top three states in the U.S. for ensuring equity in vaccination statewide.

Accomplishments As Director

In addition to her leadership alongside Governor Ducey in the state's response to COVID-19, Dr. Christ developed the nationally recognized Arizona Opioid Action Plan. The plan includes implementation of a Chronic Pain and Addiction Curriculum at health profession training programs statewide, development of a real time data dashboard for opioid overdoses and deaths, training for law enforcement agencies to administer naloxone to save lives, and much more.

Dr. Christ led the implementation of the Maternal Mortality Breakthrough Action Plan, including implementing maternal safety bundles with recruited hospitals and developing mental health, substance use and 'postpartum warning signs' resources with distribution to birthing facilities. She also led Arizona's successful responses to the 2009 H1N1 Pandemic Influenza, the 2014 West Africa Ebola Outbreak, and the 2015 and 2016 Measles Outbreaks.

In addition, under Dr. Christ's leadership:

- The employee engagement score at ADHS increased by 250 percent;
- The department became nationally accredited by the Public Health Accreditation Board;
- Licensing application times for health care institutions and child care facilities reduced by 80-95 percent, reducing turnaround times from as

much as 243 days to 15 days;

- The Arizona Radiation Regulatory Agency was successfully transitioned to ADHS;
- ADHS developed the nationally recognized Zika Action Plan and Zika prevention campaign (which was featured in National Geographic) and ultimately prevented endemic spread from occurring in Arizona; and
- The state's first Arizona State Health Improvement Plan (2016-2020) was completed and the [2021-2025 Arizona Health Improvement Plan](#) was developed.

Accolades

Dr. Christ has received numerous recognitions and awards for her leadership and public health service, including:

- Healthcare Innovator, AZBusiness Leader (2021)
- Inaugural Civic Service Award, Greater Phoenix Chamber Impact Awards (2021)
- Transformational Leader, Arizona Chamber of Commerce and Industry (2020)
- Most Influential Women in Arizona Business, Az Business Magazine (2020)
- Women of Achievement Award, Women of Achievement, In Business Magazine (2020)

###



Facebook



Twitter



Instagram



Website

Copyright © 2021 Office of the Arizona Governor Doug Ducey. All rights reserved.

You are receiving this email as a recipient of the Governor's Office press list.

Our mailing address is:

Office of the Arizona Governor Doug Ducey
1700 W Washington St
9th Floor
Phoenix, AZ 85007

[Add us to your address book](#)

Want to change how you receive these emails?

You can [update your preferences](#) or [unsubscribe from this list](#).

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Daniel Ruiz](#)
Subject: Re: Highlights from this week's data
Date: Tuesday, August 10, 2021 9:32:20 PM
Attachments: [image.png](#)
[image.png](#)
[image.png](#)
[image.png](#)
[image.png](#)
[image.png](#)
[Screen Shot 2021-08-10 at 7.59.49 PM.png](#)
[Screen Shot 2021-08-10 at 9.18.20 PM.png](#)

Hi!

Below is a deeper dive into the data with highlights of some of the changes we saw this past week so you are aware (updates are highlighted in yellow).

Our current recommendations have not changed.

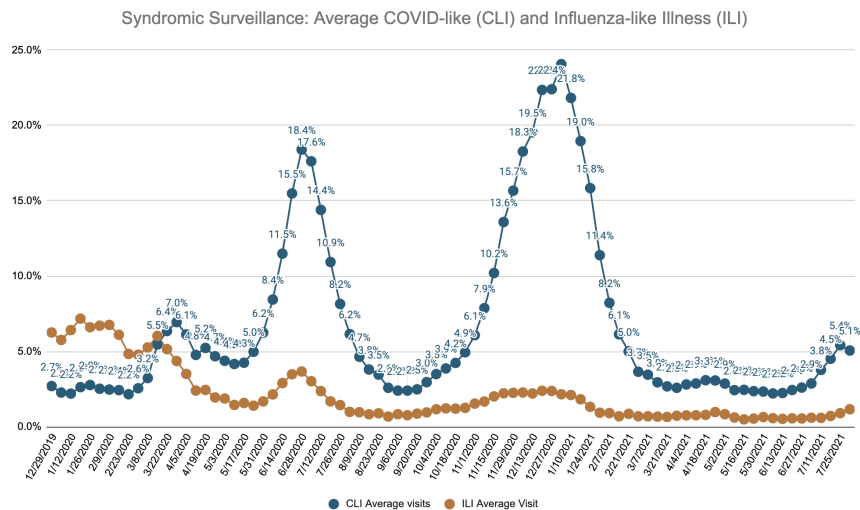
- Recommend that everyone take steps to get fully vaccinated
- Those that are not fully vaccinated should wear a mask when they are with people who do not reside in the same household. Those who are fully vaccinated should consider wearing a mask indoors when with others that do not live in their household.
 - We recommend everyone in a school setting should wear a mask

Data Highlights:

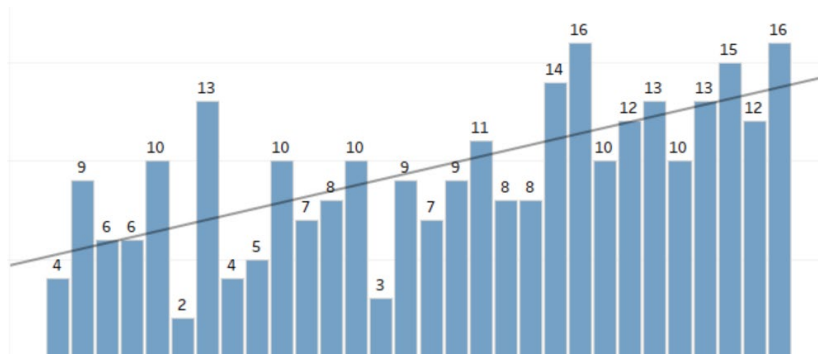
- Cases and deaths: unvaccinated vs. vaccinated
 - Approximately 95% of deaths since March have been in individuals who are not fully vaccinated.
 - 94% of the hospitalizations (since March) are not fully vaccinated
 - Cases (through 8/10)
 - May 2021: 17,038 total cases
 - 16,255 (95.4%) cases not fully vaccinated
 - 783 (4.6%) fully vaccinated (i.e., vaccine breakthrough cases)
 - June 2021: 13,730 total cases
 - 12,629 (92%) cases not fully vaccinated
 - 1,101 (8%) fully vaccinated (i.e., vaccine breakthrough cases)
 - July 2021: 37,478 total cases
 - 32,333 (86.3%) cases not fully vaccinated**
 - 5,145 (13.7%) fully vaccinated cases (i.e., vaccine breakthrough cases)*
- Over the past three weeks, we have seen a plateau of the percent positivity with increased testing
 - 6/6: 3.6%; 6/13: 4.1%; 6/20: 4.6%; 6/27: 5.3%; 7/4: 7.0%; 7/11 8.9%; 7/18: 10.4%; 7/25 11.8% 8/1: 11.8%; 8/9: 10.2%
 -

Chart

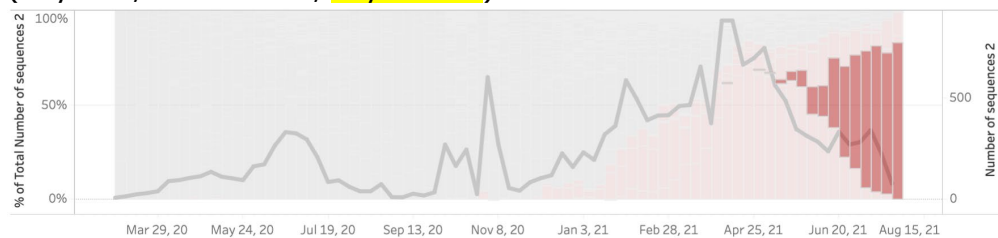
- There is also an increase in the number of cases over this same time period
 - 6/6: 2,789; 6/13: 2,991; 6/20: 3,379; 6/27: 3,766; 7/4: 5,034; 7/11: 7,330; 7/18: 9,992; 7/25: 13,763; 8/1: 17,370; 8/8: 569 (not complete week, yet).
- We continue to see increases in the ICU and inpatient bed usage for COVID patients
 - Seeing increase in CLI over the past few weeks



- We are also seeing a continued increase in the transfers to higher levels of care with the Surge Line
 - This has been a sensitive indicator for increased hospitalizations with the previous surges
 - Hospitals are reporting shortages of all types of staff (clinical and non-clinical)



- The deaths have been stable (looking at 30-day comparisons) since March
- We are seeing the Delta variant (B.1.617.2) increase in the state
 - Delta has moved to the most prevalent strain in AZ
 - Delta is increasing in the proportion of sequenced genomes it is accounting for (May: 3%, June: 33.8%, July: 84.2%)



- Vaccinations continue
 - Total population with at least one dose of COVID-19 vaccine
 - 3,846,189/7,189,020 (53.5%)
 - 88.2% of those 65 and over have received at least one dose
 - 72.1% of those 55-64 have received at least one dose
 - 12-17 yo with at least one dose of COVID-19 vaccine
 - 213,917/587,033 (36.44%)
 - 18+yo with at least one dose of COVID-19 vaccine
 - 3,537,914/5,752,280 (61.5%)

Vaccine Breakthrough (as of 8/10)

- 584 of 8,209 vaccine breakthrough cases have had sequencing performed
 - 208 (35.6%) of the total 584 vaccine breakthrough cases sequenced are delta
- As of 8/10: 208 (22.2%) of the 939 delta cases are vaccine breakthrough cases
- 64 deaths in fully vaccinated individuals (**Number subject to change as the investigations continue)

• Percent of Cases Hospitalized by Age Group

20+ year olds are seeing an increase in the proportion of cases hospitalized. When excluding <20 year olds, 7.96% of cases are hospitalized in Wave 3 compared to 7.33% in Wave 2.

- Wave 3: 6.33% (no change compared to Wave 2)
 - <5: 3% (no change compared to Wave 2)
 - 5–19: 1% (no change compared to Wave 2)
 - 20–44: 4% (**increase** compared to Wave 2)
 - 45–54: 9% (**increase** compared to Wave 2)
 - 55–64: 13% (**increase** compared to Wave 2)
 - 65+: 23% (**increase** compared to Wave 2)

- Wave 2: 6.28%
 - <5: 3%
 - 5–19: 1%
 - 20–44: 2%
 - 45–54: 5%
 - 55–64: 9%
 - 65+: 22%

Age Distribution of Hospitalized Cases

- Amongst those hospitalized, there has been a decrease in the proportion of 65+ year olds reflecting a decrease in the proportion of cases in this age group.

- Wave 3
 - <5: 2% (**increase** compared to Wave 2)
 - 5–19: 3% (**increase** compared to Wave 2)
 - 20–44: 30% (**increase** compared to Wave 2)
 - 45–54: 17% (**increase** compared to Wave 2)
 - 55–64: 19% (**increase** compared to Wave 2)
 - 65+: 30% (**decrease** compared to Wave 2)

- Wave 2
 - <5: 1%
 - 5–19: 2%
 - 20–44: 17%
 - 45–54: 12%
 - 55–64: 18%
 - 65+: 50%

- Outbreaks: over the past three weeks we are seeing increased outbreaks at:
 - Healthcare facilities
 - Correctional settings
 - Schools
 - Workplaces

I will keep you updated on any changes that we are seeing.
 Thanks,
 Cara

Cara Christ, MD, MS
 Director

Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

On Mon, Jul 26, 2021 at 2:07 PM Cara Christ <cara.christ@azdhs.gov> wrote:
Happy Monday!

I hope you had a great weekend!

I wanted to highlight some of the changes we saw this past week so you are aware (updates are highlighted in yellow). We continue to see increasing percent positivity, cases, hospitalizations, and Surgeline transfers. **Delta variant has become the most prevalent variant in Arizona.**

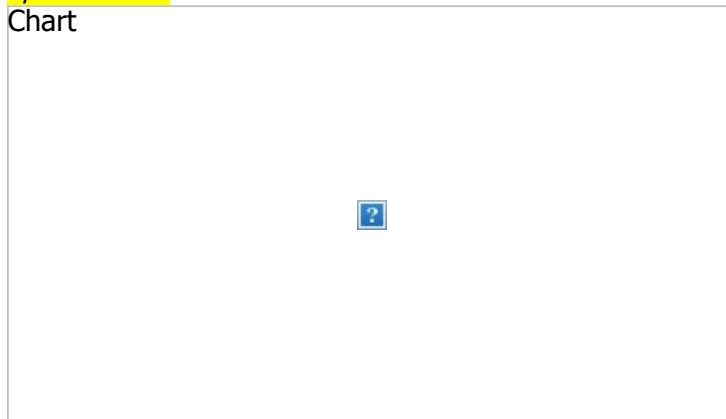
Our current recommendations have not changed.

- Recommend that everyone take steps to get fully vaccinated
- Those that are not fully vaccinated should wear a mask when they are with people who do not reside in the same household.

Data Highlights:

- Cases and deaths: unvaccinated vs. vaccinated
 - Approximately 96% of deaths since March have been in individuals who are not fully vaccinated.
 - 94% of the hospitalizations (since March) are not fully vaccinated
 - Cases (through 7/21)
 - May 2021: 16,969 total cases
 - 16,187 (95.4%) cases not fully vaccinated
 - 782 (4.6%) fully vaccinated (i.e., vaccine breakthrough cases)
 - June 2021: 13,612 total cases
 - 12,519 (92%) cases not fully vaccinated
 - 1,093 (8%) fully vaccinated (i.e., vaccine breakthrough cases)
 - July 2021: 14,630 total cases
 - 12,976 (88.7%) cases not fully vaccinated**
 - **1,654 (11.3%) fully vaccinated cases** (i.e., vaccine breakthrough cases)*
 - There is a significant jump over the month in the percent positivity.
 - 6/6: 3.6%; 6/13: 4.1%; 6/20: 4.6%; 6/27: 5.3%; 7/4: 7.0%; 7/11 8.9%; **7/18: 10.3%**

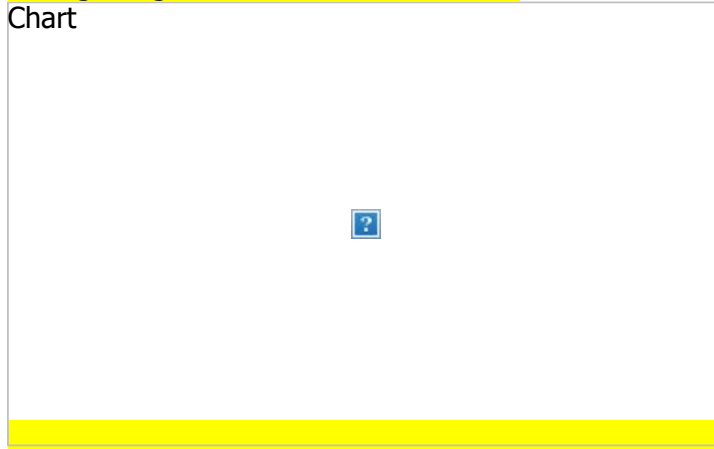
Chart



- There is also an increase in the number of cases over this same time period

- 6/6: 2,789; 6/13: 2,991; 6/20: 3,379; 6/27: 3,766; 7/4: 5,034; 7/11: 7,330; 7/18: 7,807 (not complete week, yet)
- Approximately 25% increase in cases the last couple of weeks
- We continue to see increases in the ICU and inpatient bed usage for COVID patients
 - Seeing a slight increase in CLI this week

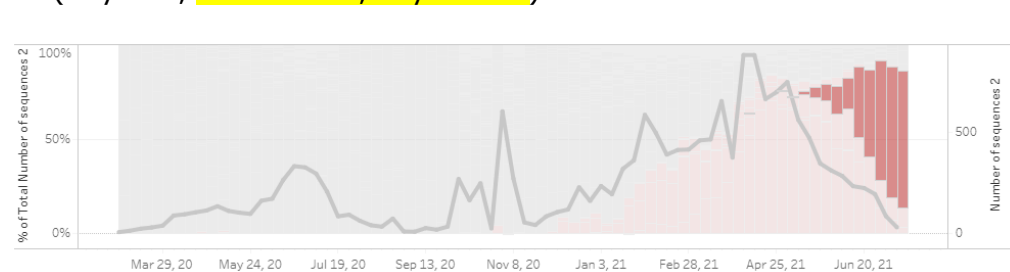
Chart



-
- We are also seeing an increase in the transfers to higher levels of care with the Surge Line
 - This has been a sensitive indicator for increased hospitalizations with the previous surges
 - Last week we had 47 transfer to a higher level of care requests (down 2 from the week before)
 - Hospitals are reporting shortages of all types of staff (clinical and non-clinical)



-
- The deaths have been stable (looking at 30-day comparisons) since March
- We are seeing the Delta variant (B.1.617.2) increase in the state
 - Delta has moved to the most prevalent strain in AZ
 - Delta is increasing in the proportion of sequenced genomes it is accounting for (May: 3%, June: 33.8%, July: 75.9%)



- Vaccinations continue
 - Total population with at least one dose of COVID-19 vaccine
 - 3,682,497/7,189,020 (51.2%)

- 87.5% of those 65 and over have received at least one dose
 - 70.5% of those 55-64 have received at least one dose
 - 12-17 yo with at least one dose of COVID-19 vaccine
 - 187,521/587,033 (31.94%)
 - 18+yo with at least one dose of COVID-19 vaccine
 - 3,444,643/5,752,280 (59.9%)
- Vaccine Breakthrough (as of 7/21)
 - 446 of 4,574 vaccine breakthrough cases have had sequencing performed
 - 106 (23.7%) of the total 446 vaccine breakthrough cases sequenced are delta
 - As of 7/21: 106 (24.5%) of the 432 delta cases are vaccine breakthrough cases
 - 34 deaths in fully vaccinated individuals (**Number subject to change as the investigations continue)

I will keep you updated on any changes that we are seeing.
Thanks,
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

On Mon, Jul 19, 2021 at 9:31 AM Cara Christ <cara.christ@azdhs.gov> wrote:
Happy Monday!

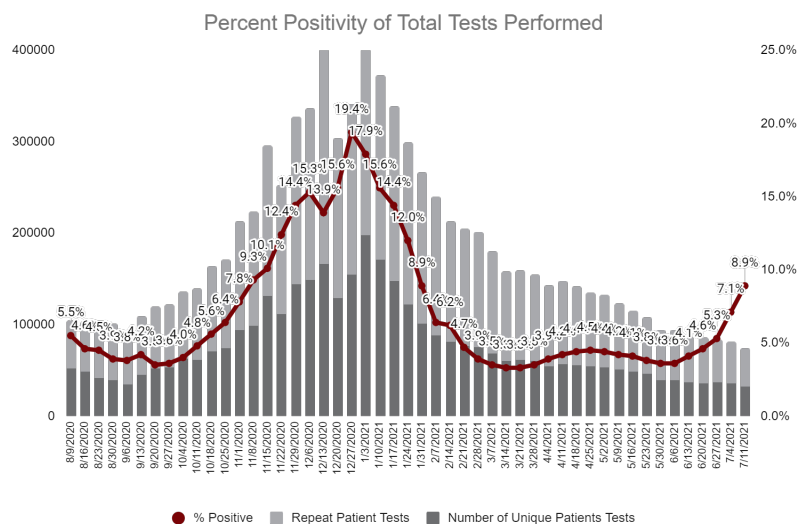
I wanted to highlight some of the changes we saw this past week so you are aware (updates are highlighted in yellow). In addition to increasing percent positivity and cases, we are seeing increases in hospitalization and surgeline transfers. We are also seeing a higher percentage of breakthrough cases each month in fully vaccinated individuals, which is a concern.

Our current recommendations have not changed.

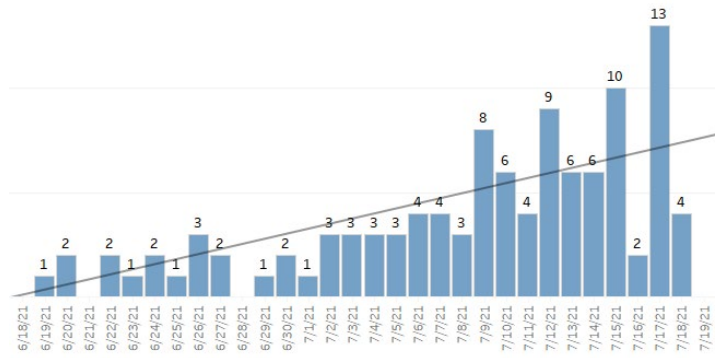
- Recommend that everyone take steps to get fully vaccinated
- Those that are not fully vaccinated should wear a mask when they are with people who do not reside in the same household.

Data Highlights:

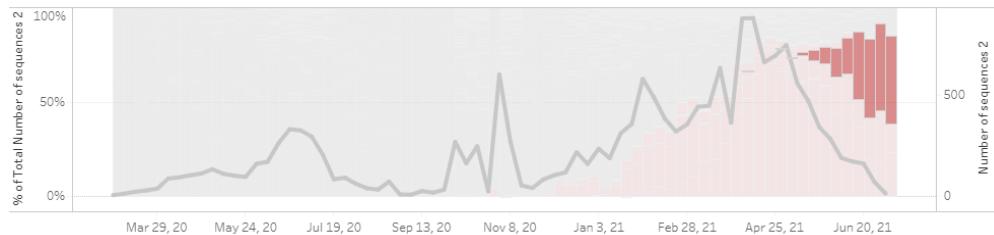
- Cases and deaths: unvaccinated vs. vaccinated
 - Approximately 99% of deaths since January have been in unvaccinated individuals.
 - Cases (through 7/14)
 - May 2021: 16,941 total cases
 - 16,160 (95.4%) cases not fully vaccinated
 - 781 (4.6%) fully vaccinated (i.e. vaccine breakthrough cases)
 - June 2021: 13,548 total cases
 - 12,470 (92%) cases not fully vaccinated
 - 1,078 (8%) fully vaccinated (i.e. vaccine breakthrough cases)
 - July 2021: 7,112 total cases
 - 6,370 (89.57%) cases not fully vaccinated**
 - 742 (10.43%) fully vaccinated cases (i.e., vaccine breakthrough cases*)
- There is a significant jump over the past three weeks in the percent positivity.
 - 6/6: 3.6%; 6/13: 4.1%; 6/20: 4.6%; 6/27: 5.3%; 7/4: 7.1%; 7/11 8.9%



- There is also an increase in the number of cases over this same time period
 - 6/6: 2,789; 6/13: 2,991; 6/20: 3,359; 6/27: 3,740; 7/4: 5,020; 7/11: 4,813 (not a complete week, yet)
 - Approximately 25% increase in cases the last couple of weeks
- We have seen increases in the ICU and inpatient bed usage for COVID patients
- We are also seeing an increase in the transfers to higher levels of care with the Surge Line
 - This has been a sensitive indicator for increased hospitalizations with the previous surges
 - Last week we had 50 transfer to a higher level of care requests (up from 19 the last week)
 - We are hearing that other states are starting to recruit for traveling nurses due to staffing shortages



- The deaths have been stable (looking at 30-day comparisons) since March are seeing the Delta variant (B1.617.2) increase in the state
 - B117 remains the most prevalent, with Delta has moved to the second most prevalent strain in AZ
 - Delta is increasing in the proportion of sequenced genomes it is accounting for (May: 3%, June/July 30.6% up from last week at 23.5%)



- Vaccinations continue
 - Total population with at least one dose of COVID-19 vaccine
 - 3,645,085/7,189,020 (50.6%)
 - 12-17 yo with at least one dose of COVID-19 vaccine
 - 176,621/587,033 (30.1%)
 - 18+yo with at least one dose of COVID-19 vaccine
 - 3,408,809/5,752,280 (59.3%)

Vaccine Breakthrough (as of 7/14)

- 390 of 3,680 vaccine breakthrough cases have had sequencing performed
 - 68 (14.5%) of the total 390 vaccine breakthrough cases sequenced are delta
- As of 7/14: 68 (24.9%) of the 273 delta cases are vaccine breakthrough cases
- 28 deaths in fully vaccinated individuals (**Number subject to change as investigation continues)

I will keep you updated on any changes that we are seeing.

Thanks,
Cara

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Marianne Morrow](#)
Cc: [Don Herrington](#)
Subject: Re: Hospital staffing initiative
Date: Tuesday, August 17, 2021 11:24:34 AM

Matt is going to connect with Stephanie because he thinks we might have some funding available if we de-obligate some funding on items we aren't ready to pay yet. I told him I didn't think that was the case, but that you had been working closely with Stephanie on this issue. He said he'd have Stephanie connect with you once they had talked.

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

On Tue, Aug 17, 2021 at 10:01 AM Marianne Morrow <marianne.morrow@azdhs.gov> wrote:

Thanks for your help with this Cara!

Thanks,

Marianne Morrow, MPA

Chief Financial Officer
Assistant Director, Financial Services
Arizona Department of Health Services
150 N. 18th Avenue, Suite 510, Phoenix, AZ 85007
Direct (602) 542-7432
Mobile (623) 850-8711
Email marianne.morrow@azdhs.gov
Health and Wellness for all Arizonans

How am I doing? Please take a moment to answer a few questions

<https://goo.gl/forms/sllS6EMWT0TSWsJO2>

On Tue, Aug 17, 2021 at 9:49 AM Cara Christ <cara.christ@azdhs.gov> wrote:
Can you let me know how much funding we have available in the CRF?

Cara Christ, MD, MS

Director
Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

----- Forwarded message -----

From: **Matt Gress** <mgress@az.gov>
Date: Mon, Aug 16, 2021 at 6:17 PM
Subject: Re: Hospital staffing initiative
To: Christina Corieri <ccorieri@az.gov>
Cc: Cara Christ <cara.christ@azdhs.gov>, druiz@az.gov <druiz@az.gov>, Sarah Pirzada <spirzada@az.gov>

Thanks. Cara, how much of the federal CRF monies do you have left?

On Mon, Aug 16, 2021 at 2:05 PM Christina Corieri <ccorieri@az.gov> wrote:
Adding Matt Gress.

Matt please give me a call to discuss

On Mon, Aug 16, 2021 at 1:11 PM Cara Christ <cara.christ@azdhs.gov> wrote:
Hi Christina!

Here is some additional information regarding hospital surge staffing.

The team is estimating needing at least \$60 million, if not more, to do a similar program as the previous surges. The prices for nurses have been continuing to increase, and it is costing approximately \$200/hour for a traveling nurse.

For example, to staff 20 nurses at Kingman regional for 30 days, it is approximately \$3 million dollars.

TMC put in a staffing request at the end of last week for 201 nurses, which could run, at current prices, \$30 million for 30 days.

I have attached the requirements from the previous surges.

We would recommend using the same system of allocating the nurses based on SurgeLine transferring and referral hospitals and their volume of surge line patients. this has worked well in the past for ensuring hospitals that have been impacted get the staffing they need.

In addition to all of the previous requirements, we would also recommend the following requirements be added:

- In order to receive staff through a surge staffing initiative, hospitals would need to:
 - Implement a plan for identifying patients seeking care through their hospital or system to receive monoclonal antibodies, including,
 - a mechanism to identify and contact patients who meet clinical criteria in appropriate settings, ie. outpatient clinics, urgent cares,

- through laboratories
 - a mechanism for administering the monoclonal antibody
- Implement a system for offering and administering vaccination to patients (who don't have COVID) who are being discharged from an urgent care, emergency room, or inpatient facility within their system

Please let me know if you have any questions or would like additional information.

Thanks,
Cara

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

--

Christina Corieri

Senior Policy Advisor

Office of the Arizona Governor

[1700 W. Washington Street](#)

[Phoenix, AZ 85007](#)

O: [\(602\)542-3394](tel:(602)542-3394)

E: ccorieri@az.gov



--

Matthew Gress

Director

Arizona Governor's Office of Strategic Planning and Budgeting

1700 W. Washington Street
Phoenix, AZ 85007
O: (602) 542-5381
E: mgress@az.gov



CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Tom Simplot](#)
Cc: [Sarah Pirzada](#)
Subject: Re: Housing Forum safety
Date: Monday, August 2, 2021 3:25:04 PM

Hi Tom!

I reviewed the protocol below. These mitigation strategies look good. I agree with Sarah regarding the masks being a recommendation.

Thank you for letting us review.
Cara

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

On Mon, Aug 2, 2021 at 10:00 AM Tom Simplot <tom.simplot@azhousing.gov> wrote:
Hi Cara,

We have an upcoming conference in Tucson with more than 350 attendees. Would you please forward this on to your team to confirm if we are in alignment with Administration protocol?

Thank you!

Tom Simplot
Director
Arizona Department of Housing

----- Forwarded message -----

From: **Lori Moreno** <lori.moreno@azhousing.gov>
Date: Mon, Aug 2, 2021 at 8:52 AM
Subject: Re: Housing Forum safety:
To: Tom Simplot <tom.simplot@azhousing.gov>
CC: Cindy Stotler <cindy.stotler@azhousing.gov>, Ruby Dhillon-williams <ruby.dhillon@azhousing.gov>

Good morning Tom.

- Safety requests and efforts can be included in the MC script as well as have an announcement at the podium for the moderator in each of the breakout rooms.
- All networking events are scheduled to take place outdoors (reception and

networking breakfasts)

- Each breakout room is currently set for 3 ft of distance between chairs and 2ft between rows. This allows seating for approximately 120 in two of the breakout rooms and 135 in the larger breakout room. If you would prefer we expand the distance, please let me know (this will reduce the number of attendees in the breakout rooms).
- The ballroom is set to have 72" round tables, spaced 6ft apart with 6 chairs at each table.
- The hotel has hand sanitizing stations throughout the entire event space.
- Masks will be provided to each attendee.

We can recommend our staff and attendees to wear masks indoors as well. The hotel has not mandated indoor mask usage as of yet.

I will work on a safety notice to send to attendees.

Please let me know if you have any questions or have further recommendations.

Thank you.

Lori Moreno

Human Resources & Procurement Administrator



1110 W. Washington Street, Suite 280

Phoenix, AZ 85007

Direct 602.771-1061 : **l**: **Main** 602.771-1000 : **f**: **Facsimile** 602.771-1002

www.azhousing.gov

This transmission may contain information that is privileged, confidential and/or exempt from disclosure under applicable law. If you are not the intended recipient, you are hereby notified that any disclosure, copying, distribution, or use of the information contained herein (including any reliance thereon) is strictly prohibited. If you receive this transmission in error, please immediately contact the sender and destroy the material in its entirety, whether in electronic or hard copy format.

On Mon, Aug 2, 2021 at 8:21 AM Tom Simplot <tom.simplot@azhousing.gov> wrote:

Hi Lori,

Given the new challenges with the Delta Variant, we will need to discuss safety measures at the Housing Forum.

The following are a few initial thoughts:

- *Ask all staff to wear masks indoors.
- *Ask all attendees to wear masks indoors.
- *Announce safety requests and efforts from stages and before sessions.
- *Set up each breakout room with 6 feet between each chair, or tape off every other chair.
- *Set up ballroom with fewer chairs at each table and more space between tables.
- *Ask attendees to refrain from immediate close contact, including shaking hands and hugs.
- *Ensure all networking events and receptions are held outdoors.
- *Offer masks to those without.
- *Ask venue to provide hand sanitizer throughout.

We will also need to send out a separate safety notice to attendees addressing these efforts. Perhaps by midweek.

Please let us know what measures the venue has shared with you.

Thoughts?

Thanks.

Tom

--

Tom Simplot
Director



1110 W. Washington St., STE 280
Phoenix, AZ 85007
Direct 602.771.1007 | Main 602.771.1000 | Facsimile 602.771.1002
housing.az.gov

--

Tom Simplot
Director



1110 W. Washington St., STE 280
Phoenix, AZ 85007
Direct 602.771.1007 | Main 602.771.1000 | Facsimile 602.771.1002
housing.az.gov

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Brian Schmitt](#)
Subject: Re: Invitation: IRC Call @ Mon Jul 26, 2021 4:45pm - 5:15pm (MST) (cara.christ@azdhs.gov)
Date: Tuesday, July 27, 2021 12:46:04 PM

Good evening,

After discussing with our subject matter experts, there is no need to change the schedule for the hearings. We would recommend that all individuals who are attending the hearing should be fully vaccinated. For those that aren't fully vaccinated, we recommend that they wear a mask while indoors with others they do not live with.

For those that were close contacts of the confirmed case:

- fully vaccinated contacts do not need to quarantine. They should monitor for symptoms, and if they develop symptoms, they should stay home and get tested.
- individuals who are not fully vaccinated should quarantine at home for 14 days from the date of exposure.

The individual who was confirmed to have COVID-19 should stay home for 10 days from the date of diagnosis or until 24 hours after the resolution of symptoms, whichever is later.

Given the prevalence of COVID-19 in the community, you do not need to issue a statement. If you would like to issue a statement, we would recommend something along these lines (this has not been updated to account for the new CDC guidance- we are still reviewing that):

We know that COVID-19 is circulating in our communities. Those that are not fully vaccinated are at high risk for acquiring COVID-19, especially when attending indoor events with individuals who do not live in your household.

We have been notified that someone who attended the IRC hearings in Pinal on (insert date) and Glendale on (insert date) was recently diagnosed with COVID-19. Individuals who attended the hearings and are not fully vaccinated may be at higher risk for developing COVID-19.

- Individuals who are not fully vaccinated should monitor for symptoms of COVID-19 and [remain home and away from others](#) for two weeks after their last exposure to someone with COVID-19. This is because it can take up to 14 days to develop symptoms of COVID-19 after being exposed to the virus.
- If you are fully vaccinated, you do not need to get tested or remain home and away from others if you are a contact to a COVID-19 case, unless you are a resident or employee of a correctional or detention facility or a homeless shelter.

Consistent with guidance from the Centers for Disease Control and Prevention and the Arizona Department of Health Services, if you are not fully vaccinated, for your

health and safety, it is recommended that you wear a mask when you are indoors with others that you do not live with.

For more information or to find a vaccine location, please visit azhealth.gov/covid19

Please let me know if you have any additional questions or need more information.

Thanks,

Cara

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

On Mon, Jul 26, 2021 at 3:36 PM Brian Schmitt <brian.schmitt@irc.az.gov> wrote:

You have been invited to the following event.

IRC Call

When Mon Jul 26, 2021 4:45pm – 5:15pm Mountain Standard Time - Phoenix

Joining info Join with Google Meet
meet.google.com/eid-wtgg-jbh

Join by phone
(US) [+1 669-257-3565](tel:+16692573565) (PIN: 549017857)

[More phone numbers](#)

Calendar cara.christ@azdhs.gov

Who (Guest list has been hidden at organizer's request)

Going (cara.christ@azdhs.gov)? **Yes** - **Maybe** - **No** [more options »](#) [more details »](#)

Invitation from [Google Calendar](#)

You are receiving this email at the account cara.christ@azdhs.gov because you are subscribed for invitations on calendar cara.christ@azdhs.gov.

To stop receiving these emails, please log in to <https://calendar.google.com/calendar/> and change your notification settings for this calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More](#).

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Steve Elliott](#)
Subject: Re: Pooled Testing Scripts
Date: Wednesday, August 11, 2021 9:41:31 AM

Let me see if I can nudge them again.

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

On Wed, Aug 11, 2021 at 9:14 AM Steve Elliott <Steve.Elliott@azdhs.gov> wrote:

It would be good to get these approved so we can get that moving. These will be available for participating districts to use in their brand on their own channels. We have money for paid broadcast but aren't planning to use it unless directed to by leadership.

----- Forwarded message -----

From: **Chris Minnick** <chris.minnick@azdhs.gov>
Date: Wed, Aug 4, 2021 at 11:41 AM
Subject: Re: Pooled Testing Scripts
To: Steve Elliott <Steve.Elliott@azdhs.gov>, Cara Christ <cara.christ@azdhs.gov>

I cleaned the script up based on Cara's edits. Let me know when we have approval from the Gov's Office and we can launch production. Thanks! Chris

On Wed, Aug 4, 2021 at 9:33 AM Chris Minnick <chris.minnick@azdhs.gov> wrote:

Here are the two scripts that are pending approval. We can spin up the production team to shoot these right away once they are approved. Thanks! Chris

General Info

https://docs.google.com/document/d/1uQtjTfBU07KVmOA4q1KCPwnt4qLacJrfVXd1-j_bYLM/edit?usp=sharing

Parnets

https://docs.google.com/document/d/1X9fB8n69OW_I8gsNwim6cDzIDHySFpjBrRV_wzNaTt0/edit?usp=sharing

--

Chris J. Minnick

Marketing Director
Arizona Department of Health Services
Mobile 480-772-1568
Email chris.minnick@azdhs.gov
Health and Wellness for all Arizonans

--

Chris J. Minnick

Marketing Director

Arizona Department of Health Services
Mobile 480-772-1568
Email chris.minnick@azdhs.gov
Health and Wellness for all Arizonans

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

--

Please direct media inquiries for the Arizona Department of Health Services to pio@azdhs.gov.

Steve Elliott
Communications Director
Arizona Department of Health Services
150 N. 18th Ave., Suite 500
Phoenix, AZ 85007
Desk: (602) 364-3065
Cell: (480) 601-1758

Health and Wellness for all Arizonans



CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](mailto:cara.christ@azdhs.gov)
To: [Ben Norman](#)
Cc: [Daniel Ruiz](#); [CJ Karamargin](#)
Subject: Re: Vaccination Numbers
Date: Tuesday, August 10, 2021 4:42:53 PM

Hi Ben: Here are the updated numbers: :)

86.3% - Percent of new cases in Arizona in July that are not fully vaccinated

- June: 92%

- May: 95%

95% - Percent of deaths in Arizona that are not fully vaccinated (January to Present)

94% - Percent of hospitalizations in Arizona that are not fully vaccinated (March to Present)

97% - Percent of hospitalizations in the U.S. that are not fully vaccinated

Our early efforts at vaccinating those highest at risk worked:

- Over 90% of the deaths throughout the pandemic have been in those 55 years and older

- **88.6%** of those over the age of 65 have received one or more doses of COVID-19

- **82%** (1,746,569/2,132,847) of those over the age of 55 have received one or more doses of COVID-19

Please let me know if you have any questions.

Thanks,

Cara

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans

On Tue, Aug 10, 2021 at 12:56 PM Ben Norman <bnorman@az.gov> wrote:

Hi Dr. Christ,

Are these numbers still accurate?

89% - Percent of new cases in Arizona in July that are not fully vaccinated

- June: 92%

- May: 95%

98% - Percent of deaths in Arizona that are not fully vaccinated (January to Present)

94% - Percent of hospitalizations in Arizona that are not fully vaccinated (March to Present)

97% - Percent of hospitalizations in the U.S. that are not fully vaccinated

Our early efforts at vaccinating those highest at risk worked:

- Over 90% of the deaths throughout the pandemic have been in those 55 years and older

- 87% of those over the age of 65 have received one or more doses of COVID-19

- 80% of those over the age of 55 have received one or more doses of COVID-19

Thank you,

--

Ben Norman | **Office of Arizona Governor Doug Ducey**

Speechwriter

O: (602) 542-1618

E: bnorman@az.gov

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Susan Robinson](#)
Cc: [Jessica Rigler](#)
Subject: Re: Vaccine dashboard changes for approval
Date: Monday, August 16, 2021 9:36:26 PM
Attachments: [image.png](#)
[image.png](#)
[image.png](#)
[Vaccine administration data.png](#)

Sorry. Let's start with both options since it's going to be such a substantial difference. We don't want any one to accuse us of less vaccinations or changing the data. We can handle this similarly to the total labs vs people tested section. Then after people are used to it, we can transition to the patient address data. We can draft a blog that explains why the numbers are different.

Thanks!
Cara

On Mon, Aug 16, 2021 at 7:29 PM Susan Robinson <susan.robinson@azdhs.gov> wrote:
Hi all!

I wanted to check in on the approval for this.

Thanks,
Susan

On Fri, Jul 30, 2021 at 11:06 AM Susan Robinson <susan.robinson@azdhs.gov> wrote:
Hello!

I discussed this option with the team and the possible concern we have with having both tabs available is that the numbers will be different for counties in each of the tabs and this may create more questions than we have now. In particular, county of admin has the complication that a person can receive doses in multiple places.

With those asides we can certainly do whatever version of this change you all see to be the best.

Thanks!
Susan

On Mon, Jul 26, 2021 at 2:45 PM Jessica Rigler <jessica.rigler@azdhs.gov> wrote:
Thanks for sending this over Susan. Is it possible to do two tabs on the vaccine administration dashboard so we can have a dashboard based on patient address and then a dashboard more like what's there now based on place of vaccination (either county or State POD)?

Jessica Rigler, MPH, CIC, CHES
Assistant Director, Public Health Preparedness
Arizona Department of Health Services
[150 North 18th Avenue, Suite 500, Phoenix, AZ 85007](#)
Direct 602-364-3855 ***NEW***
Mobile 480-299-2306

Email Jessica.rigler@azdhs.gov
Health and Wellness for all Arizonans

On Wed, Jun 30, 2021 at 1:38 PM Jessica Rigler <jessica.rigler@azdhs.gov> wrote:
Looks good to me

Jessica Rigler, MPH, CIC, CHES
Assistant Director, Public Health Preparedness
Arizona Department of Health Services
[150 North 18th Avenue, Suite 500, Phoenix, AZ 85007](#)
Direct 602-364-3855 ***NEW***
Mobile 480-299-2306
Email Jessica.rigler@azdhs.gov
Health and Wellness for all Arizonans

On Wed, Jun 30, 2021 at 1:31 PM Susan Robinson <susan.robinson@azdhs.gov> wrote:

Hello!

Yes please see below:

Data on this page come from the Arizona State Immunization Information System (ASIIIS), Arizona's immunization registry. Vaccinating facilities/providers report data to ASIIIS.

Data are shown by county of residence.

Number of people who have received at least one dose is the number of unique individuals who have received COVID-19 vaccine. Number of people fully vaccinated is the number of people who received a valid, complete vaccine series; invalid series may be due to unresolved duplicate vaccination reports, data entry errors, dose spacing errors, or mixed manufacturers for first and second doses.

Percent of people vaccinated is the number of people who have had at least one dose, relative to the state or county population.

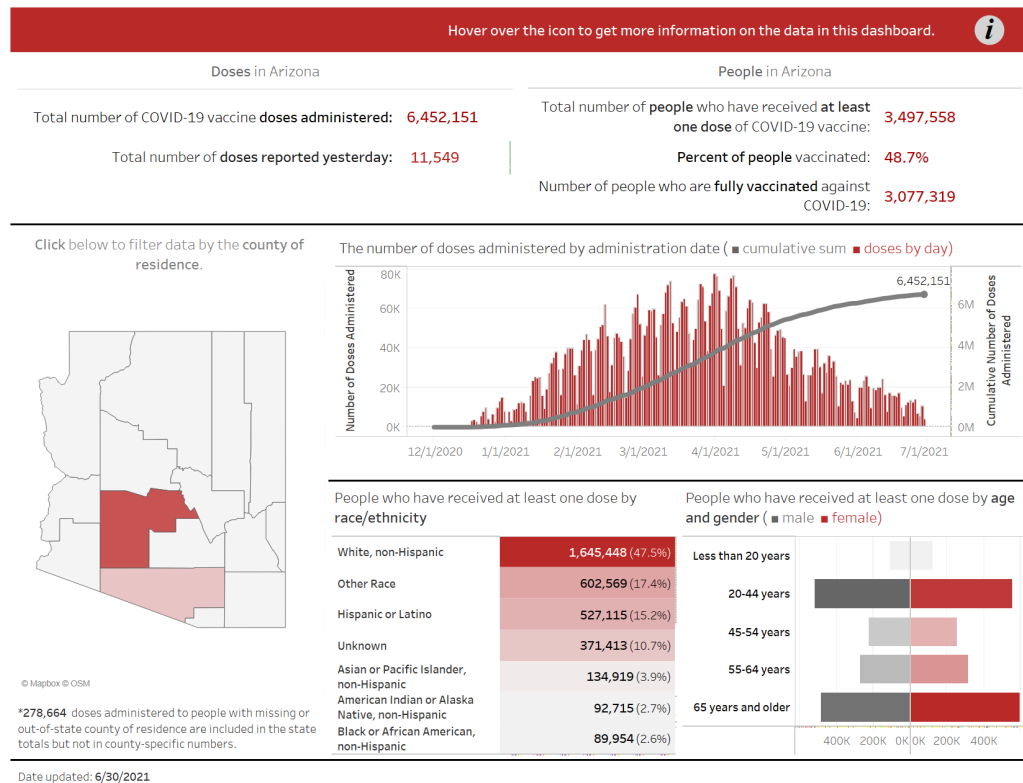
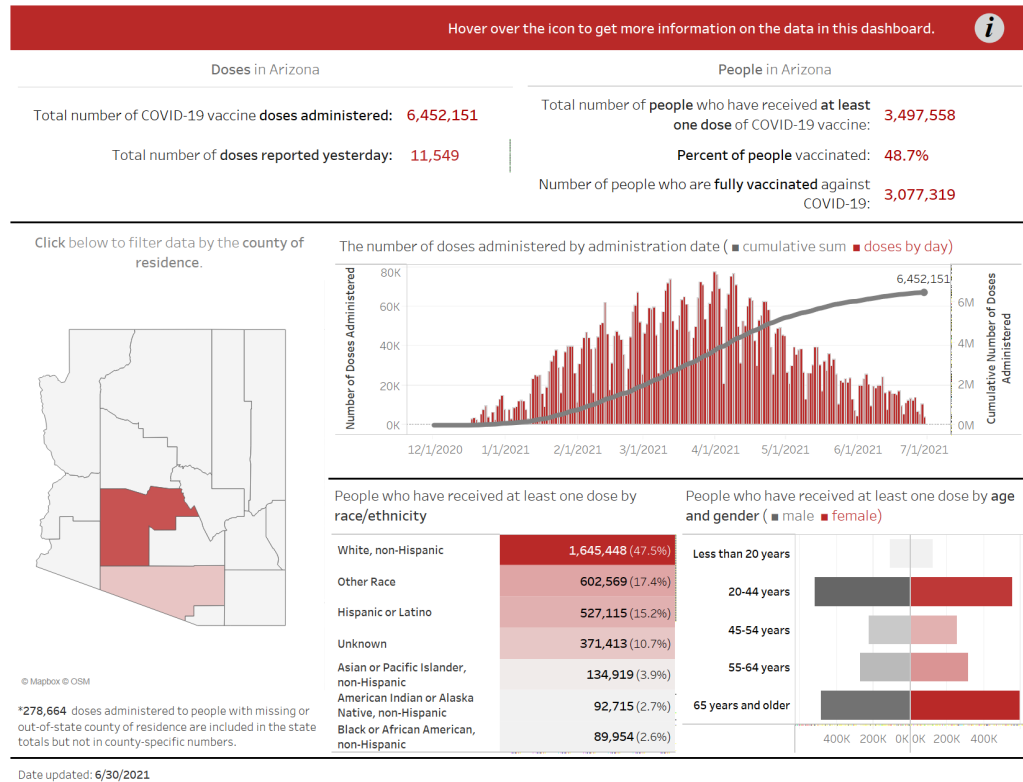
COVID-19 vaccination data are provisional and subject to change.

On Wed, Jun 30, 2021 at 1:27 PM Jessica Rigler <jessica.rigler@azdhs.gov> wrote:
Thank you! Do we have the proposed language change for the info box text?

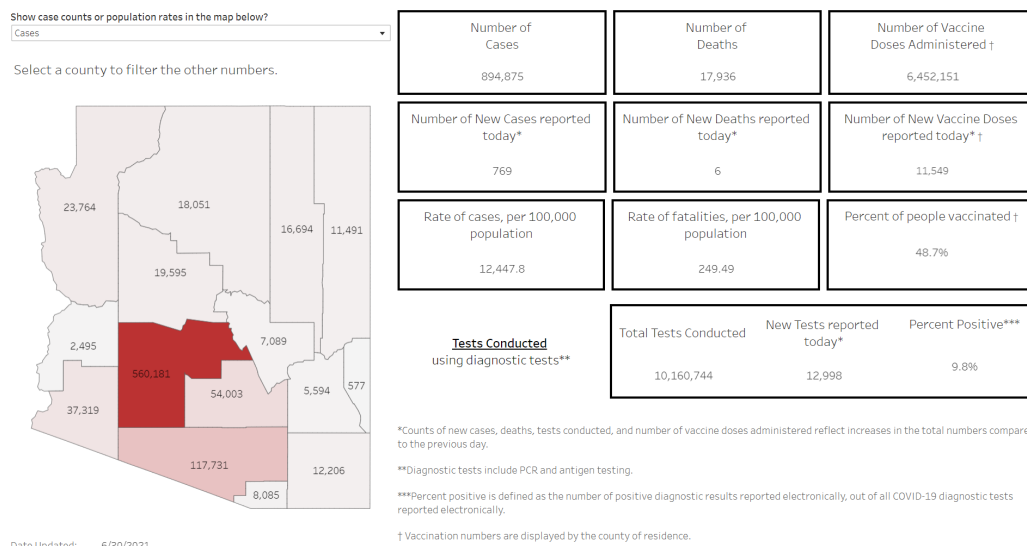
Jessica Rigler, MPH, CIC, CHES
Assistant Director, Public Health Preparedness
Arizona Department of Health Services
[150 North 18th Avenue, Suite 500, Phoenix, AZ 85007](#)
Direct 602-364-3855 ***NEW***
Mobile 480-299-2306
Email Jessica.rigler@azdhs.gov
Health and Wellness for all Arizonans

On Wed, Jun 30, 2021 at 10:38 AM Susan Robinson
<susan.robinson@azdhs.gov> wrote:
Hello!

Here is the main vaccine dashboard with the switch to patient address:



And here is the summary page:



--

Susan Robinson, MPH
 Informatics Supervisor
 Arizona Department of Health Services
[150 North 18th Avenue, Suite 140, Phoenix, AZ, 85007](#)
 Mobile 480-435-3929
 Email susan.robinson@azdhs.gov
Health and Wellness for all Arizonans

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

--

Susan Robinson, MPH
 Informatics Supervisor
 Arizona Department of Health Services
[150 North 18th Avenue, Suite 140, Phoenix, AZ, 85007](#)
 Mobile 480-435-3929
 Email susan.robinson@azdhs.gov
Health and Wellness for all Arizonans

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is

addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

--

Susan Robinson, MPH

Informatics Supervisor

Arizona Department of Health Services

[150 North 18th Avenue, Suite 140, Phoenix, AZ, 85007](#)

Mobile 480-435-3929

Email susan.robinson@azdhs.gov

Health and Wellness for all Arizonans

--

Susan Robinson, MPH

Informatics Supervisor

Arizona Department of Health Services

[150 North 18th Avenue, Suite 140, Phoenix, AZ, 85007](#)

Mobile 480-435-3929

Email susan.robinson@azdhs.gov

Health and Wellness for all Arizonans

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

--

Cara Christ, MD, MS Director Arizona Department of Health Services 150 North 18th Avenue, Suite 500, Phoenix, AZ 85007 Direct 602-542-1140 Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [Susan Robinson](#)
Subject: Re: Vaccine record
Date: Monday, August 9, 2021 12:47:21 PM

Thank you so much!

Cara Christ, MD, MS

Director
Arizona Department of Health Services
150 North 18th Avenue, Suite 500, Phoenix, AZ 85007
Direct 602-542-1140
Email cara.christ@azdhs.gov
Health and Wellness for all Arizonans

On Mon, Aug 9, 2021 at 12:23 PM Susan Robinson <susan.robinson@azdhs.gov> wrote:
See attached.

Susan

--

Susan Robinson, MPH

Informatics Supervisor
Arizona Department of Health Services
150 North 18th Avenue, Suite 140, Phoenix, AZ, 85007
Mobile 480-435-3929
Email susan.robinson@azdhs.gov
Health and Wellness for all Arizonans

CONFIDENTIALITY NOTICE: This e-mail is the property of the Arizona Department of Health Services and contains information that may be PRIVILEGED, CONFIDENTIAL, or otherwise exempt from disclosure by applicable law. It is intended only for the person(s) to whom it is addressed. If you have received this communication in error, please do not retain or distribute it. Please notify the sender immediately by e-mail at the address shown above and delete the original message. Thank you.

From: [Cara Christ](#) on behalf of [Cara Christ <cara.christ@azdhs.gov>](#)
To: [dscarpinato@az.gov](#); [druiz@az.gov](#); [CJ Karamargin](#)
Subject: Vaccine Q&As for Social Media
Date: Monday, August 2, 2021 11:43:55 AM

Hi there!

We filmed a number of Q&As to provide factual information regarding vaccines. We took the top 5 questions and answered them in direct to camera video that we would plan on using for social media. Here are the links to each of the videos.

Q&A Baby <https://vimeo.com/576026950/38a8683141>

Q&A Not Experimental <https://vimeo.com/578258562/3e8292a97b>

Q&A Vaccine Contagious <https://vimeo.com/578567412/6d99011f4d>

Q&A Vaccine Children <https://vimeo.com/578568549/5aee99b512>

Q&A Had Covid, Why Vaccinate <https://vimeo.com/580059800/c7fa323676>

Please let me know if you have any questions or concerns. We can get these posted quickly.

Thanks,

Cara

Cara Christ, MD, MS

Director

Arizona Department of Health Services

150 North 18th Avenue, Suite 500, Phoenix, AZ 85007

Direct 602-542-1140

Email cara.christ@azdhs.gov

Health and Wellness for all Arizonans