



United States
Department of
Agriculture

Office of the General Counsel
1400 Independence Ave. SW
Washington, DC 20250-1400

July 13, 2023

Delivered via Electronic Mail

Austin R. Evers, Executive Director
American Oversight
1030 15th Street NW, Suite B255
Washington, District of Columbia 20005
foia@americanoversight.org

**Re: Final Response for Freedom of Information Act (FOIA)
Request No. 2020-OSEC-03716-F**

Dear Austin Evers:

This is the Office of Information Affairs' (OIA) final response to the above-referenced FOIA request, which sought:

All email communications (including email messages, complete email chains, email attachments, calendar invitations, and calendar invitation attachments) between any of the USDA officials listed below and anyone in the Executive Office of the President (including anyone with an email address ending in eop.gov).

Agency Officials

- a. Sonny Perdue, Secretary of Agriculture, including anyone communicating on his behalf, such as executive assistants, personal assistants, or schedulers
- b. Stephen Censky, Deputy Secretary of Agriculture
- c. Anyone serving in the role of Chief of Staff for the Secretary, including Joby Young
- d. Rebeckah Adcock, Senior Adviser
- e. Miller, Administrator, Food and Nutrition Service
- f. Shiela Corley, Chief of Staff to the Administrator
- g. Brandon Lipps, Deputy Under Secretary, Food and Nutrition Service, and anyone acting on his behalf such as a chief or deputy chief of staff, scheduler, assistant, or advisor;

Please provide all responsive records from January 30, 2020, through the date of the search.

The public has a significant interest in understanding how USDA is responding to the unprecedented pandemic. Records with the potential to shed light on this matter would contribute significantly to public understanding of operations of the federal government, including illuminating how the agency is planning on continuing to provide nutrition to Americans during a challenging time.

On April 28, 2020, you modified your request by narrowing the listed custodians to “Secretary Perdue, anyone serving in the role of Chief of Staff to the Secretary, including Joby Young, and Senior Advisor Rebeckah Adcock.”

On May 27, 2020, you clarified that you would like to include all agencies within the Executive Office of the President in your request.

On November 30, 2020, this office issued a first interim response in this matter. On March 19, 2021, this office issued a second interim response in this matter. On November 23, 2021, this office issued a third interim response in this matter. On November 9, 2022, this office issued a fourth interim response in this matter. On November 10, 2022, this office issued a fifth interim response in this matter.

Your request has been processed under the FOIA, 5 U.S.C. § 552.

A search for responsive records was conducted by the Client Experience Center’s (CEC) eComply team. The CEC provides comprehensive, fee-for-service information technology (IT) associated operations, security, and technical support services to USDA end users. The CEC also implements and manages enterprise IT solutions for users Department-wide. The CEC searched the email accounts associated with the custodians mentioned in your modified request. Responsive records totaling eight-hundred sixty-seven (867) pages were identified.

Ten (10) of those pages have been referred to the Department of Labor (DOL) for review and direct response to you. You may contact the DOL at:

Terry Fryer, FOIA Officer
U.S. Department of Labor
Office of the Assistant Secretary for Policy
200 Constitution Avenue, NW – Room S2312
Washington, District of Columbia 20210
contact-oasp@dol.gov

The OIA considered the foreseeable harm standard when reviewing the records and applying relevant FOIA exemptions and has determined that certain information contained therein should be withheld pursuant to 5 U.S.C. § 552(b)(5) and (b)(6) (FOIA Exemptions 5 and 6). In addition, one hundred twenty-one (121) pages of attachments, as well as three excel spreadsheets, have been withheld in their entirety under FOIA Exemption 5. Below is an explanation of the information that has been withheld.

FOIA Exemption 5 – Deliberative Process Privilege

FOIA Exemption 5 protects from disclosure those “inter-agency or intra-agency memorandums or letters which would not be available by law to a party other than an agency in litigation with the agency.” One of the frequently invoked FOIA Exemption 5 privileges is the deliberative process privilege. To fall within FOIA’s deliberative process privilege, the records must be both pre-decisional and deliberative; the records must precede the adoption of an agency policy and include the opinions, recommendations, or deliberations on a legal or policy matter.

In this instance, the OIA is withholding, under the deliberative process privilege, pre-decisional intra-agency discussions and briefings on agency actions and programs on issues relating to the Meat Processor Executive Order, the Treasury Customs Duty Postponement IFR, proposed talking points regarding H2A and guest workers, the CARES Act, PPE for food and agriculture, the coronavirus task force, proposed social media posts, COVID-19 Meatpacking Guidance, draft press releases, the COVID-19 food supply chain, draft meeting agendas, SNAP, COVID-19 livestock/producer impacts, proposed responses to press inquiries, the Paycheck Protection Program (PPP), and other COVID response-related issues.

These items are pre-decisional in that they are antecedent to any final agency decision. These items are also deliberative in that they reflect the evolving, back-and-forth process between agency employees that is so integral to the Executive Branch decision-making process; more specifically, the development of potential recommendations made by agency advisors for use in making policy decisions. If these pre-decisional, deliberative communications were released to the public, USDA and other Executive Branch employees would be much more cautious in their discussions with each other, and in candidly discussing and providing all pertinent information and viewpoints in a timely manner to agency decision-makers. This lack of candor would also seriously impair the Department's ability to engage in forthright, internal discussions necessary for efficient and proper agency decision-making.

FOIA Exemption 5 – Attorney-Client Privilege

The OIA is also withholding information under the attorney-client privilege. This privilege protects confidential communication between an attorney and his/her client relating to a legal matter for which the client has sought professional advice. Although this privilege fundamentally applies to facts divulged by a client to his/her attorney, this privilege also encompasses any opinion given by an attorney to his/her client based upon those facts, as well as communications between attorneys that reflect client supplied information. In this instance, the OIA is withholding information shared internally whereby legal advice is being sought from and provided by the Department's counsel regarding the Meat Processor Executive Order.

These confidential communications are shielded from disclosure in order to encourage open and frank discussions between the Department and its legal advisors. Ensuring the Department receives sound legal advice promotes public policy, and this advice depends on counsel being fully informed. The release of these confidential communications would inhibit the Department's ability to provide pertinent information and would impair the Department's counsel from making well-informed legal decisions.

Exemption 5 – Presidential Communications Privilege

FOIA Exemption 5 protects from disclosure those "inter-agency or intra-agency memorandums or letters which would not be available by law to a party other than an agency in litigation with the agency." Exemption 5 may incorporate virtually all civil discovery privileges; if a document is immune from civil discovery, it is similarly protected from mandatory disclosure under the FOIA. Rule 501 of the Federal Rules of Evidence allows courts to create privileges as necessary, which may be thereafter recognized under Exemption 5. The presidential communications privilege is one such privilege that has been recognized by courts under Exemption 5.

The presidential communications privilege protects communications among the President and his advisors. It applies to documents in their entirety and covers final and post-decisional materials as well as pre-deliberative ones. The records being withheld here consist of documents that were solicited and received by the President or his immediate White House advisers who have broad and significant responsibility for investigating and formulating the advice to be given to the President. Accordingly, upon the advice of the White House Counsel's Office, the records are being withheld in full under the presidential communications privilege.

FOIA Exemption 6

Exemption 6 generally is referred to as the "personal privacy" exemption. It provides that the disclosure requirements of FOIA do not apply to "personnel and medical files and similar files the disclosure of which would constitute a clearly unwarranted invasion of personal privacy." Application of the exemption involves balancing the public's interest in disclosure against individuals' privacy interests.

The information withheld under Exemption 6 consists of mobile phone numbers, direct phone numbers, personal email addresses, teleconference access codes and links, a password, email addresses and telephone numbers belonging to employees of the Executive Office of the President (EOP), email addresses and names of employees of the Department of Homeland Security (DHS), email addresses and names of employees of the Department of Defense (DOD), and other personal information. This information qualifies as "similar files" because it is information in which individuals have a privacy interest. Moreover, releasing the information could subject the individuals to unwarranted or unsolicited communications, or even harassment. As for the teleconference access code, participants have a privacy interest in ensuring no uninvited individual is listening in on the call. The other information withheld is purely personal in nature and does not advance one's understanding of the government's operations. Because there is a viable privacy interest that would be threatened by disclosure, Exemption 6 authorizes this office to withhold the information. Accordingly, we have determined that the public interest in the information's release does not outweigh the overriding privacy interests in keeping it confidential.

You may appeal this response by email at USDAFOIA@usda.gov. Your appeal must be in writing, and it must be received electronically no later than 90 calendar days from the date of this letter. The OGC will not consider appeals received after the 90 calendar-day limit. Appeals received after 5:00 p.m. EST will be considered received the next business day. The appeal letter should include the FOIA tracking number, a copy of the original request, the OIA's response to your original request, and a statement explaining the basis of your appeal. For quickest possible handling, the subject line of your email and the appeal letter should be marked "Freedom of Information Act Appeal" and reference FOIA No. 2020-OSEC-03716-F.

Regarding the portion of this request with equities reviewed by the Department of Defense (DOD), the DOD has determined that the email addresses and names of employees are exempt from release pursuant to 5 U.S.C. § 552 (b)(6), as disclosure of the information would constitute a clearly unwarranted invasion of the personal privacy of individuals. You have the right to appeal the DOD's determination to the appellate authority, Ms. Joo Chung, Assistant to the Secretary of Defense for Privacy, Civil Liberties, and Transparency (PCLT), Office of the

Austin R. Evers, Executive Director

FOIA Case No. **2020-OSEC-03716-F**

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Secretary of Defense, at: 4800 Mark Center Drive, ATTN: PCLFD, FOIA Appeals, Mailbox #24, Alexandria, VA 22350-1700. The envelope should be plainly marked to indicate that it contains a FOIA appeal and that you are appealing the DOD equities in 2020-OSEC-03716-F.

You may seek dispute resolution services from the OIA's FOIA Public Liaison, Ms. Melanie Enciso. Ms. Enciso may be contacted by telephone at (202) 720-9462, or electronically at Melanie.Enciso@usda.gov or USDAFOIA@usda.gov.

You also have the option to seek assistance from the Office of Government Information Services (OGIS). Please visit <https://www.archives.gov/ogis/mediation-program/request-assistance> for information about how to request OGIS assistance in relation to a FOIA request.

Provisions of the FOIA allow us to recover part of the cost of processing your request. In this instance, no fees will be charged.

If you have any questions regarding the processing of this request, please contact Ms. Susan Ruppel at 202-690-5220 or electronically at susan.ruppel@usda.gov or USDAFOIA@usda.gov.

For additional information regarding USDA FOIA regulations and processes, please refer to the information available online at [Freedom of Information Act Division | USDA](#).

The OIA appreciates the opportunity to assist you with this matter.

Sincerely,



Alexis R. Graves
Director
Office of Information Affairs

Enclosure: Responsive Records (736 pages)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Policy Coordinator](#)
Subject: Re: Agenda/Read-ahead for PT on H-2A Wage Calculation
Date: Wednesday, April 29, 2020 6:48:28 PM

Received. Thank you policy coordinator.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Policy Coordinator <(b) (6)>
Sent: Wednesday, April 29, 2020 6:23:07 PM
To: Scalia.direct@dol.gov <Scalia.direct@dol.gov>; SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>; Wolf, Chad <chad.wolf@hq.dhs.gov>; Meadows, Mark R. EOP/WHO <(b) (6)>; Kushner, Jared C. EOP/WHO <(b) (6)>; Miller, Stephen EOP/WHO <(b) (6)>; Cipollone, Pat A. EOP/WHO <(b) (6)>
Cc: Liddell, Christopher P. EOP/WHO <(b) (6)>; Policy Coordinator <(b) (6)>
Subject: Agenda/Read-ahead for PT on H-2A Wage Calculation

All:

Attached please find a memo to help frame tomorrow's Policy Time on the Adverse Effect Wage Rate. The memo includes a general policy overview, along with a description of the options that will be presented to the President. We provided your deputies and opportunity to review and comment. Additionally, a proposed agenda is below.

AGENDA:

b(5)(PCP)

Please send any feedback to Policy Coordinator **by 11:00 AM tomorrow, April 30.**

Thank you,
 Policy Coordinator

From: Office of Presidential Scheduling <(b) (6)>
Sent: Wednesday, April 29, 2020 4:39 PM
To: Liddell, Christopher P. EOP/WHO <(b) (6)>; Policy Coordinator <(b) (6)>; Dumbauld, Cassidy M. EOP/WHO <(b) (6)>;

Boyd, Charlton J. EOP/WHO <(b) (6)>; Staff Secretary
<(b) (6)>

Subject: APA (Internal): Policy Time – H-2A Wage Calculation

This email is to inform you that your schedule proposal for a **Policy Time – H-2A Wage Calculation** has been **APPROVED** and added to the President's schedule. Information regarding your event is below.

PROJECT OFFICER: Jared Kushner, Assistant to the President and Senior Advisor
Christopher Liddell, Assistant to the President and Deputy Chief of Staff for Policy
Coordination

WORKING CONTACT/POC: Cassidy Dumbauld, Deputy Assistant to the President and
Advisor to the Senior Advisor
Nicholas Butterfield, Deputy Assistant to the President and Deputy White House Policy
Coordinator

DATE/TIME/LENGTH OF PARTICIPATION: Thursday, April 30, 2020 at 2:30 PM (45
min)

LOCATION: Oval Office

EVENT FORMAT/PROGRAM: Meeting

PRESS: Closed

ADMINISTRATION PARTICIPANTS:

Secretary Sonny Perdue, Department of Agriculture
Secretary Eugene Scalia, Department of Labor
Acting Secretary Chad Wolf, Department of Homeland Security

INTERNAL PARTICIPANTS:

Mark Meadows, Assistant to the President and Chief of Staff
Christopher Liddell, Assistant to the President and Deputy Chief of Staff for Policy
Coordination
Jared Kushner, Assistant to the President and Senior Advisor
Stephen Miller, Assistant to the President and Senior Advisor for Policy
Pat Cipollone, Assistant to the President and Counsel to the President

Please review this information to ensure accuracy. Any updates regarding your event must be shared with the Office of Presidential Appointments and Scheduling. It is the responsibility of the Project Officer or his/her designee to finalize all details of the approved activity.

Thank you,

Office of Presidential Appointments and Scheduling

From: [Morrall, Kimberly E. EOP/WHO](#)
To: [Morrall, Kimberly E. EOP/WHO](#)
Cc: [Connor, Cameron M. EOP/WHO](#)
Subject: APA (Internal): Policy Time – H-2A Wage Calculation
Date: Wednesday, April 29, 2020 5:26:45 PM

All,

Please see the APA confirmation below for a Policy Time – H-2A Wage Calculation on **Thursday, April 30, 2020 at 2:30 PM (45 min).**

Thank you,
Kimberly

This email is to inform you that your schedule proposal for a **Policy Time – H-2A Wage Calculation** has been **APPROVED** and added to the President's schedule. Information regarding your event is below.

DATE/TIME/LENGTH OF PARTICIPATION: Thursday, April 30, 2020 at 2:30 PM (45 min)

LOCATION: Oval Office

EVENT FORMAT/PROGRAM: Meeting

PRESS: Closed

ADMINISTRATION PARTICIPANTS:

Secretary Sonny Perdue, Department of Agriculture
Secretary Eugene Scalia, Department of Labor
Acting Secretary Chad Wolf, Department of Homeland Security

INTERNAL PARTICIPANTS:

Mark Meadows, Assistant to the President and Chief of Staff
Christopher Liddell, Assistant to the President and Deputy Chief of Staff for Policy Coordination
Jared Kushner, Assistant to the President and Senior Advisor
Stephen Miller, Assistant to the President and Senior Advisor for Policy
Pat Cipollone, Assistant to the President and Counsel to the President

From: [Troye, Olivia EOP/NSC](#)
To: [Rollins, Blake - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Can you send the tracking list of the meat industry companies with issues
Date: Wednesday, April 29, 2020 1:36:56 PM

Yes. Thank you!

Olivia Troye
Special Advisor for Homeland Security, Counterterrorism and North America
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 29, 2020, at 1:14 PM, Rollins, Blake - OSEC, Washington, DC
<blake.rollins@usda.gov> wrote:

Hi Olivia,

Is this what you're looking for?

Thanks,
Blake

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Wednesday, April 29, 2020 12:59 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: Can you send the tracking list of the meat industry companies with issues

Olivia Troye
Special Advisor for Homeland Security, Counterterrorism and North America
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

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violation to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.
<Plant Closures and Reductions - April 28 2020.xlsx>

From: [Rollins, Blake - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Can you send the tracking list of the meat industry companies with issues
Date: Wednesday, April 29, 2020 1:15:01 PM
Attachments: [Plant Closures and Reductions - April 28 2020.xlsx](#) (b)(5)-Deliberative

Hi Olivia,

Is this what you're looking for?

Thanks,
Blake

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Wednesday, April 29, 2020 12:59 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: Can you send the tracking list of the meat industry companies with issues

Olivia Troye
Special Advisor for Homeland Security, Counterterrorism and North America
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

From: [Radford, Julie T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: any luck
Date: Wednesday, April 29, 2020 11:40:37 AM

Any luck on the farmers list?

Julie T. Radford
Deputy Assistant to the President
Chief of Staff to Ivanka Trump

(b) (6)

From: [Troye, Olivia EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: FW: Draft Event Memo -- 4/29 VP Discussion with Governors, State Agriculture Directors, and Food & Agriculture Industry Leaders
Date: Wednesday, April 29, 2020 11:30:04 AM
Attachments: [4-29-2020 Event Memo - Discussion with Governors State Agriculture Directors and Food Agriculture Industry Leaders v1.8.docx](#) (b)(5)(PCP)(DPP)-Deliberative (5 pages)

From: [Chaffee, Christopher L. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Date: Wednesday, April 29, 2020 10:00:12 AM

(b) (6) IS on the line.

Sent from my iPhone

From: [Morrall, Kimberly E. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Sullivan, Lauren - OSEC, Washington, DC](#)
Cc: [Connor, Cameron M. EOP/WHO](#)
Subject: APA (In-House): Phone Call with Food and Agriculture Industry Leaders
Date: Wednesday, April 29, 2020 9:07:19 AM

Hi all,

Please see the APA confirmation for a Phone Call with Food and Agriculture Industry Leaders at 10:00 AM today.

Thank you,
Kimberly

This email is to inform you that a **Phone Call with Food and Agriculture Industry Leaders** has been **APPROVED** and added to the President's schedule. Information regarding your event is below.

PROJECT OFFICERS: Tim Pataki, Deputy Assistant to the President and Director of the Office of Public Liaison

DATE/TIME/LENGTH OF PARTICIPATION: Wednesday, April 29, 2020 at 10:00 AM (30 min)

LOCATION: Residence

EVENT FORMAT/PROGRAM: Conference Call (via WH Operator)

Host Dial-In: (b) (6)
 Leader Code: (b) (6)##

PRESS: Closed

EXTERNAL PARTICIPANTS:

Processing Industry Leaders

Noel White, CEO, Tyson Foods, Inc.
 Ken Sullivan, President and CEO, Smithfield Foods, Inc.
 John Keating, President, Cargill Meat Solutions, Cargill, Inc.
 Tim Klein, President and CEO, National Beef Packing Company, LLC
 Jim Snee, Chairman, President and CEO, Hormel Foods Corporation
 Doug Clemens, CEO, Clemens Food Group, LLC
 Duke Sand, President and CEO, Seaboard Foods, LLC
 Andre Nogueira, President and CEO, JBS USA Holdings, Inc.
 Ronnie Cameron, Owner, Chairman and CEO, Mountaire Corporation
 Kevin Garland, CEO, Mountaire Farms, Inc.
 Jay Jandrain, President and CEO, Butterball, LLC

Doug Clemens, CEO, Clemens Food Group, LLC
Joe Sanderson, Jr., Chairman and CEO, Sanderson Farms, Inc.

Livestock Industry Leaders

Zippy Duvall, President and CEO, American Farm Bureau Federation
Marty Smith, President, National Cattlemen's Beef Association
Colin Woodall, CEO, National Cattlemen's Beef Association
Neil Dierks, CEO, National Pork Producers Council
Mike Brown, President and CEO, National Chicken Council
Joel Brandenberger, President, National Turkey Federation
Warren Panico, Chairman, North American Meat Institute
Julie Anna Potts, President and CEO, North American Meat Institute
Jen Sorenson, President-Elect, National Pork Producers Council
A.V. Roth, Jr., President, National Pork Producers Council
Bill Even, CEO, National Pork Board
David Newman, President, National Pork Board

INTERNAL PARTICIPANTS:

The Vice President
Secretary Sonny Perdue, Department of Agriculture
Mark Meadows, Assistant to the President and Chief of Staff
Tim Pataki, Deputy Assistant to the President and Director of the Office of Public Liaison

From: [Toland, Scott R. EOP/WHO](#)
To: [FEMAExecSec](#); [Young, Joby - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Blackwell, Juliana; Staff Secretary](#)
Cc: [Cook, Jaime](#); [Rubio, Maite](#); [Dyson, Nicole](#)
Subject: RE: For Review: POTUS Remarks - Call with Meat Processors
Date: Wednesday, April 29, 2020 8:22:44 AM
Attachments: [image002.png](#)

Hi Nicole –

Thank you very much for these suggestions.

Scott

From: FEMAExecSec <FEMAExecSec@fema.dhs.gov>
Sent: Wednesday, April 29, 2020 8:18 AM
To: Toland, Scott R. EOP/WHO <(b) (6)>; [joby.young@usda.gov](#); [hailey.ghee@usda.gov](#); [Blackwell, Juliana <juliana.blackwell@HQ.DHS.GOV>](#); [Staff Secretary <\(b\) \(6\)>](#)
Cc: [Cook, Jaime <Jaime.Cook@fema.dhs.gov>](#); [FEMAExecSec <FEMAExecSec@fema.dhs.gov>](#); [Rubio, Maite <maite.rubio@fema.dhs.gov>](#); [Dyson, Nicole <Nicole.Dyson@fema.dhs.gov>](#)
Subject: RE: For Review: POTUS Remarks - Call with Meat Processors
Importance: High

Good Morning Staff Sec –

The following was provided for the fact sheet yesterday, and is being submitted for how the administration is helping with PPE and/or what resources are being brought to bear to ensure our nation's food security

- The CDC released revised guidelines for workers in critical food and agricultural industries, so that they could safely continue their service to the American people;
- The Federal government is providing over 3 million cloth face coverings to food and agriculture sector facilities across the country to promote health and safety in the workplace

Nicole Dyson

Director | Office of the Executive Secretariat | Office of the Administrator

Office: (b) (6) | Mobile: (b) (6)

Nicole.Dyson@fema.dhs.gov

Federal Emergency Management Agency

[fema.gov](https://www.fema.gov)



From: Toland, Scott R. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 10:59 PM
To: Cook, Jaime <Jaime.Cook@fema.dhs.gov>; Dyson, Nicole <Nicole.Dyson@fema.dhs.gov>; FEMAExecSec <FEMAExecSec@fema.dhs.gov>; joby.young@usda.gov; hailey.ghee@usda.gov; Blackwell, Juliana <juliana.blackwell@HQ.DHS.GOV>; Staff Secretary <(b) (6)>
Subject: Fwd: For Review: POTUS Remarks - Call with Meat Processors

FEMA and USDA -

Could either of you help provide a suggested line about how the administration is helping with PPE and/or what resources are being brought to bear to ensure our nation's food security? Please send any suggested language by 8 am, and please let me know if you have any questions.

Thank you,

Scott

Begin forwarded message:

From: Staff Secretary <(b) (6)>
Date: April 28, 2020 at 10:43:53 PM EDT
To: "Salvi, Mary E. EOP/WHO" <(b) (6)>, "Philbin, Patrick F. EOP/WHO" <(b) (6)>, "Miller, Julie L. EOP/OMB" <(b) (6)>, "Hahn, Julia A. EOP/WHO" <(b) (6)>, "Gidley, Hogan H. EOP/WHO" <(b) (6)>, "Gilmartin, Kayleigh M. EOP/WHO" <(b) (6)>, "Farah, Alyssa A. EOP/WHO" <(b) (6)>, "Hicks, Hope C. EOP/WHO" <(b) (6)>, "Nevins, Kristan K. EOP/WHO" <(b) (6)>, "Young, Joby - OSEC, Washington, DC" <joby.young@usda.gov>, "Ghee, Hailey - OSEC, Washington, DC" <hailey.ghee@usda.gov>, "Navarro, Peter K. EOP/WHO" <(b) (6)>, "Olmstead, Andrew J. EOP/WHO" <(b) (6)>, "Wiggins, Jeremy G. EOP/WHO" <(b) (6)>, "Kushner, Jared C. EOP/WHO" <(b) (6)> Ivanka Trump <(b) (6)>, "Dumbauld, Cassidy M. EOP/WHO" <(b) (6)>, "Lahasky, Rosemary A. EOP/WHO" <(b) (6)>, "Radford, Julie T. EOP/WHO" <(b) (6)>, "Hoelscher, Douglas L. EOP/WHO" <(b) (6)>, "Miller, Katie R. EOP/OVP" <(b) (6)>, "Short, Marc T. EOP/OVP" <(b) (6)>, "Boyse, Natalie (OS/IOS)" <Natalie.Boyse@hhs.gov>, "Grogan, Joseph J. EOP/WHO" <(b) (6)>, "Troutman, Joel D. EOP/WHO" <(b) (6)>, "Meadows, Mark R. EOP/WHO" <(b) (6)>, DL Chief of Staff Office

<(b) (6)>, "Liddell, Christopher P. EOP/WHO"
<(b) (6)>, "Butterfield, Nicholas W. EOP/WHO"
<(b) (6)>, "Pataki, Tim A. EOP/WHO"
<(b) (6)>, "Birx, Deborah L. EOP/NSC"
<(b) (6)>, "McGuffee, Tyler Ann A. EOP/OVP"
<(b) (6)>, DL NSC PaperDeputies
<DL.PaperDeputies@whmo.mil>
Cc: Staff Secretary <(b) (6)>
Subject: For Review: POTUS Remarks - Call with Meat Processors

Attached for your review are brief draft remarks for the President for his 10 a.m. call tomorrow with Meat Processors.

Please review and send any feedback to STAFF SEC **by 8 a.m. tomorrow, April 29.**

Thank you,

STAFF SEC

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#)
Subject: Fwd: For Review: POTUS Remarks - Call with Meat Processors
Date: Wednesday, April 29, 2020 5:51:51 AM
Attachments: [Call with Meat Processors.docx](#) (b)(5)-Deliberative (1 page)
[ATT00001.htm](#)

Did y'all see these? Was going to suggest fixing the "TO" that's missing:

b(5)(PCP)

Sent from my iPhone

Begin forwarded message:

From: "Wiggins, Jeremy G. EOP/WHO" <(b) (6)>
Date: April 28, 2020 at 11:47:37 PM EDT
To: "Lin, Merry S. EOP/WHO" <(b) (6)>, "Bennett, Elizabeth T. EOP/WHO" <(b) (6)>
Cc: "Olmem, Andrew J. EOP/WHO" <(b) (6)>
Subject: Fwd: For Review: POTUS Remarks - Call with Meat Processors

Tate and Merry,

Flagging the attached remarks. Please let me know if you have any edits by 8am tomorrow. Thank you.

Best,
Jeremy

Sent from my iPhone

Begin forwarded message:

From: Staff Secretary <(b) (6)>
Date: April 28, 2020 at 10:43:52 PM EDT
To: "Salvi, Mary E. EOP/WHO" <(b) (6)>, "Philbin, Patrick F. EOP/WHO" <(b) (6)>, "Miller, Julie L. EOP/OMB" <(b) (6)>, "Hahn, Julia A. EOP/WHO" <(b) (6)>, "Gidley, Hogan H. EOP/WHO" <(b) (6)>, "Gilmartin, Kayleigh M. EOP/WHO" <(b) (6)>, "Farah, Alyssa A. EOP/WHO" <(b) (6)>, "Hicks, Hope C. EOP/WHO" <(b) (6)>, "Nevins,

Kristan K. EOP/WHO" <(b) (6)>, "Young,
 Joby - OSEC, Washington, DC" <joby.young@usda.gov>, "Ghee,
 Hailey - OSEC, Washington, DC" <hailey.ghee@usda.gov>,
 "Navarro, Peter K. EOP/WHO" <(b) (6)>,
 "Olmstead, Andrew J. EOP/WHO"
 <(b) (6)>, "Wiggins, Jeremy G.
 EOP/WHO" <(b) (6)>, "Kushner, Jared
 C. EOP/WHO" <(b) (6)>, "(b) (6)" Ivanka Trump
 <(b) (6)>, "Dumbauld, Cassidy M. EOP/WHO"
 <(b) (6)>, "Lahasky, Rosemary A. EOP/WHO"
 <(b) (6)>, "Radford, Julie T.
 EOP/WHO" <(b) (6)>, "Hoelscher, Douglas
 L. EOP/WHO" <(b) (6)>, "Miller,
 Katie R. EOP/OVP" <(b) (6)>, "Short, Marc
 T. EOP/OVP" <(b) (6)>, "Boyse, Natalie
 (OS/IOS)" <Natalie.Boyse@hhs.gov>, "Grogan, Joseph J.
 EOP/WHO" <(b) (6)>, "Troutman, Joel D.
 EOP/WHO" <(b) (6)>, "Meadows, Mark R.
 EOP/WHO" <(b) (6)>, DL Chief of Staff Office
 <(b) (6)>, "Liddell, Christopher P.
 EOP/WHO" <(b) (6)>, "Butterfield,
 Nicholas W. EOP/WHO" <(b) (6)>,
 "Pataki, Tim A. EOP/WHO" <(b) (6)>,
 "Birx, Deborah L. EOP/NSC" <(b) (6)>,
 "McGuffee, Tyler Ann A. EOP/OVP"
 <(b) (6)>, DL NSC PaperDeputies
 <DL.PaperDeputies@whmo.mil>
 Cc: Staff Secretary <(b) (6)>
**Subject: For Review: POTUS Remarks - Call with Meat
 Processors**

Attached for your review are brief draft remarks for the President for his
 10 a.m. call tomorrow with Meat Processors.

Please review and send any feedback to STAFF SEC **by 8 a.m. tomorrow,
 April 29.**

Thank you,

STAFF SEC

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Ibach, Greg - OSEC, Washington, DC](#)
Subject: Final fact sheet
Date: Wednesday, April 29, 2020 5:51:14 AM
Attachments: [Factsheet - Meat Processor DPA V.3.docx](#)
[ATT00001.txt](#)

PRESIDENT DONALD J. TRUMP IS TAKING ACTION TO ENSURE THE SAFETY OF OUR NATION'S FOOD SUPPLY CHAIN

"We're working very hard to make sure our food supply chain is sound and plentiful." – President Donald J. Trump

PROTECTING MEAT SUPPLIES: President Donald J. Trump is using the Defense Production Act to ensure that Americans have a reliable supply of products like beef, pork, and poultry.

- President Trump is signing an Executive Order providing the authority to ensure the continued supply of beef, pork, and poultry to the American people.
- Under the order, the Department of Agriculture is directed to ensure America's meat and poultry processors continue operations uninterrupted to the maximum extent possible.
 - To ensure worker safety, these processors will continue to follow the latest guidelines from the Centers for Disease Control and Prevention (CDC) and the Occupational Safety and Health Administration (OSHA).
- Unfortunately, a number of America's large meat processors and their workers have been affected by outbreaks of coronavirus (COVID-19).
- In addition, recent actions in some States have led to the complete closure of large processing facilities.
- This action will further ensure that vitally important food processors are able to continue to operate safely and meet the consumer needs of the American people.

SUPPORTING CRITICAL INFRASTRUCTURE: Closure of meat and poultry processing plants can quickly have an outsized impact on our Nation's food supply chain.

- Given the high concentration of meat and poultry processors in a relatively small number of large facilities, closure of any of these plants could disrupt our food supply and detrimentally impact our hardworking farmers and ranchers.
- Closure of a single large beef processing plant can result in the loss of over 10 million servings of beef in a single day.
- Similarly, the closure of a single plant can eliminate more than 80 percent of the supply of a particular meat product—like ground beef—to an entire grocery store chain.
- Failure to process livestock could force millions of pounds of meat to disappear from the market, potentially leading to long-term disruptions in our supply chain.
- To combat this crisis and ensure the adequate availability of food for the American people, it is vital that these processors are able to remain operating at this critical moment, while also taking steps to prevent the spread of COVID-19 in their facilities.

STOCKING OUR SHELVES: President Trump has taken decisive action to make sure that Americans retain access to a variety of food and goods during the COVID-19 outbreak.

- From the very outset of the domestic COVID-19 outbreak in January, the President has worked to ensure the grocery store shelves remain stocked with food and goods.
- In March, the President held a teleconference with grocery store executives to make sure food and essentials would remain available during the outbreak.
- In April, the President announced that his Administration would provide \$16 billion to farmers, ranchers, and food producers who experience economic losses during this pandemic.
- Through the Department of Agriculture, the Administration is purchasing \$3 billion in fresh produce, dairy, and meat products of excess supply to be distributed in order to assist Americans in need as well as producers with lost markets.

From: [Troye, Olivia EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Cc: [Bennett, Elizabeth T. EOP/WHO](#)
Subject: Re: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO
Date: Tuesday, April 28, 2020 8:25:46 PM

Thanks!

FYI the EO is live as of a few minutes ago.

Olivia Troye
Special Advisor for Homeland Security, Counterterrorism and North America
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 28, 2020, at 8:19 PM, Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov> wrote:

FYI we had submitted these.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 28, 2020 6:35:40 PM
To: Porter, Madison F. EOP/WHO <(b) (6)>; Ghee, Hailey -
OSEC, Washington, DC <hailey.ghee@usda.gov>; Staff Secretary
<(b) (6)>
Subject: Re: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Here you go:

b(5) DPP

b(5) DPP

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Porter, Madison F. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 5:45:28 PM
To: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Staff Secretary <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Thanks. Do you have the proposed language for the suggestion you could send over?

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Tuesday, April 28, 2020 5:43 PM
To: Staff Secretary <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Good afternoon,

Please see attached edits.

Another suggestion we have is to consider adding a b(5) DPP

[REDACTED]
 [REDACTED]
 [REDACTED]
 [REDACTED]. Adding this section might better balance the Fact Sheet.

Hailey Ghee
Special Assistant to the Secretary
Office of the Secretary
Cell: 202-450-9387

From: Staff Secretary <(b) (6)>
Sent: Tuesday, April 28, 2020 4:29 PM
To: Pottinger, Matthew F. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Kushner, Jared C. EOP/WHO <(b) (6)>; Navarro, Peter K. EOP/WHO <(b) (6)>; DL Chief of Staff Office <(b) (6)>; Levi, William (OAG) <William.Levi@usdoj.gov>; Grogan, Joseph J. EOP/WHO <(b) (6)>; Moran, John (OAG <John.Moran@usdoj.gov>; adam.boehler@dfc.gov; Kudlow, Larry A. EOP/WHO

<(b) (6)>; Olmem, Andrew J. EOP/WHO
 <(b) (6)>; 'Harrison, Brian (HHS/IOS)'
 <Brian.Harrison@hhs.gov>; Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov>; Ueland, Eric M. EOP/WHO <(b) (6)>;
 Birx, Deborah L. EOP/NSC <(b) (6)>; McGuffee, Tyler Ann A.
 EOP/OVP <(b) (6)>; Miller, Katie R. EOP/OVP
 <(b) (6)>; Short, Marc T. EOP/OVP <(b) (6)>;
 Miller, Stephen EOP/WHO <(b) (6)>; <(b) (6)>; Ivanka Trump
 Stewart, Jennifer SES SD <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO
 <(b) (6)>; Farah, Alyssa A. EOP/WHO
 <(b) (6)>; Hahn, Julia A. EOP/WHO
 <(b) (6)>; john.gountanis@hq.dhs.gov; Liddell, Christopher P.
 EOP/WHO <(b) (6)>; Vought, Russell T. EOP/OMB
 <(b) (6)>; Pataki, Tim A. EOP/WHO
 <(b) (6)>; Hoelscher, Douglas L. EOP/WHO
 <(b) (6)>; Jack, Brian T. EOP/WHO
 <(b) (6)>; Nevins, Kristan K. EOP/WHO
 <(b) (6)>
Cc: Staff Secretary <(b) (6)>
Subject: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Attached for quick review is a factsheet regarding the Meat Processor Executive Order.

Please send any edits or comments to Staff Sec by 5:30 pm today.

Reach out directly with questions.

Thanks,

Staff Sec

This electronic message contains information generated by the USDA solely for the intended recipients. Any unauthorized interception of this message or the use or disclosure of the information it contains may violate the law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

From: [Staff Secretary](#)
To: [Pottinger, Matthew F. EOP/WHO](#); [Hicks, Hope C. EOP/WHO](#); [Kushner, Jared C. EOP/WHO](#); [Navarro, Peter K. EOP/WHO](#); [DL Chief of Staff Office](#); [Levi, William \(OAG\)](#); [Grogan, Joseph J. EOP/WHO](#); [Moran, John \(OAG\)](#); [adam.boehler@dfc.gov](#); [Kudlow, Larry A. EOP/WHO](#); [Olmern, Andrew J. EOP/WHO](#); ["Harrison, Brian \(HHS/IOS\)"](#); [Young, Joby - OSEC, Washington, DC](#); [Ueland, Eric M. EOP/WHO](#); [Birx, Deborah L. EOP/NSC](#); [McGuffee, Tyler Ann A. EOP/OVP](#); [Miller, Katie R. EOP/OVP](#); [Short, Marc T. EOP/OVP](#); [Miller, Stephen EOP/WHO](#); [Ivanka Trump](#) [\(b\) \(6\)](#); [Stewart, Jennifer SES SD](#); [Gilmartin, Kayleigh M. EOP/WHO](#); [Farah, Alyssa A. EOP/WHO](#); [Hahn, Julia A. EOP/WHO](#); [john.gountanis@hq.dhs.gov](#); [Liddell, Christopher P. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Pataki, Tim A. EOP/WHO](#); [Hoelscher, Douglas L. EOP/WHO](#); [Jack, Brian T. EOP/WHO](#); [Nevins, Kristan K. EOP/WHO](#); [Salvi, Mary E. EOP/WHO](#)
Cc: [Staff Secretary](#)
Subject: RE: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO
Date: Tuesday, April 28, 2020 8:25:37 PM
Attachments: [Factsheet - Meat Processor DPA V.3.docx](#) See attachment above on page XXX

All,

Thanks for reviewing. Final factsheet to be released shortly attached.

Staff Sec

From: Staff Secretary
Sent: Tuesday, April 28, 2020 7:03 PM
To: Pottinger, Matthew F. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Kushner, Jared C. EOP/WHO <(b) (6)>; Navarro, Peter K. EOP/WHO <(b) (6)>; DL Chief of Staff Office <(b) (6)>; 'Levi, William (OAG)' <William.Levi@usdoj.gov>; Grogan, Joseph J. EOP/WHO <(b) (6)>; 'Moran, John (OAG)' <John.Moran@usdoj.gov>; 'adam.boehler@dfc.gov' <adam.boehler@dfc.gov>; Kudlow, Larry A. EOP/WHO <(b) (6)>; Olmern, Andrew J. EOP/WHO <(b) (6)>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; 'joby.young@usda.gov' <joby.young@usda.gov>; Ueland, Eric M. EOP/WHO <(b) (6)>; Birx, Deborah L. EOP/NSC <(b) (6)>; McGuffee, Tyler Ann A. EOP/OVP <(b) (6)>; Miller, Katie R. EOP/OVP <(b) (6)>; Short, Marc T. EOP/OVP <(b) (6)>; Miller, Stephen EOP/WHO <(b) (6)>; (b) (6); 'Stewart, Jennifer SES SD' <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>; Farah, Alyssa A. EOP/WHO <(b) (6)>; Hahn, Julia A. EOP/WHO <(b) (6)>; 'john.gountanis@hq.dhs.gov' <john.gountanis@hq.dhs.gov>; Liddell, Christopher P. EOP/WHO <(b) (6)>; Vought, Russell T. EOP/OMB <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Jack, Brian T. EOP/WHO <(b) (6)>; Nevins, Kristan K. EOP/WHO <(b) (6)>; Salvi, Mary E. EOP/WHO <(b) (6)>
Cc: Staff Secretary <(b) (6)>
Subject: RE: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Ivanka Trump

Attached is an updated version of the factsheet. Please let Staff Sec know **by 8:00 pm** if you have any critical edits.

Thanks,

Staff Sec

From: Staff Secretary

Sent: Tuesday, April 28, 2020 4:29 PM

To: Pottinger, Matthew F. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Kushner, Jared C. EOP/WHO <(b) (6)>; Navarro, Peter K. EOP/WHO <(b) (6)>; DL Chief of Staff Office <(b) (6)>; Levi, William (OAG) <William.Levi@usdoj.gov>; Grogan, Joseph J. EOP/WHO <(b) (6)>; 'Moran, John (OAG)' <John.Moran@usdoj.gov>; 'adam.boehler@dfc.gov' <adam.boehler@dfc.gov>; Kudlow, Larry A. EOP/WHO <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; 'joby.young@usda.gov' <joby.young@usda.gov>; Ueland, Eric M. EOP/WHO <(b) (6)>; Birx, Deborah L. EOP/NSC <(b) (6)>; McGuffee, Tyler Ann A. EOP/OVP <(b) (6)>; Miller, Katie R. EOP/OVP <(b) (6)>; Short, Marc T. EOP/OVP <(b) (6)>; Miller, Stephen EOP/WHO <(b) (6)>; (b) (6); 'Stewart, Jennifer SES SD' Ivanka Trump <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>; Farah, Alyssa A. EOP/WHO <(b) (6)>; Hahn, Julia A. EOP/WHO <(b) (6)>; 'john.gountanis@hq.dhs.gov' <john.gountanis@hq.dhs.gov>; Liddell, Christopher P. EOP/WHO <(b) (6)>; Vought, Russell T. EOP/OMB <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Jack, Brian T. EOP/WHO <(b) (6)>; Nevins, Kristan K. EOP/WHO <(b) (6)>
Cc: Staff Secretary <(b) (6)>
Subject: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Attached for quick review is a factsheet regarding the Meat Processor Executive Order.

Please send any edits or comments to Staff Sec **by 5:30 pm today**.

Reach out directly with questions.

Thanks,

Staff Sec

From: [Staff Secretary](#)
To: [Staff Secretary](#); [Pottinger, Matthew F. EOP/WHO](#); [Hicks, Hope C. EOP/WHO](#); [Kushner, Jared C. EOP/WHO](#); [Navarro, Peter K. EOP/WHO](#); [DL Chief of Staff Office](#); [Levi, William \(OAG\)](#); [Boehler, Adam](#); [Kudlow, Larry A. EOP/WHO](#); ["Harrison, Brian \(HHS/IOS\)"](#); [Young, Joby - OSEC, Washington, DC](#); [Grogan, Joseph J. EOP/WHO](#); [Ueland, Eric M. EOP/WHO](#); [Birx, Deborah L. EOP/NSC](#); [Mehrens, Nathan P - OSEC](#); [Miller, Katie R. EOP/OVP](#); [Miller, Stephen EOP/WHO](#); [Short, Marc T. EOP/OVP](#); (b) (6); [Stewart, Jennifer SES SD](#); [Gilmartin, Kayleigh M. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Nevins, Kristan K. EOP/WHO](#); [Liddell, Christopher P. EOP/WHO](#); [Gountanis, John](#); [Farah, Alyssa A. EOP/WHO](#); [Pataki, Tim A. EOP/WHO](#); [Jack, Brian T. EOP/WHO](#); [Hoelscher, Douglas L. EOP/WHO](#)
Subject: RE: FLASH REVIEW: Protein Processors Supply Chain DPA EO
Date: Tuesday, April 28, 2020 7:49:57 PM
Attachments: [2020ProteinProcessorsDPA.eo.docx](#)

Ivanka Trump

This has been signed and will be released shortly.

From: Staff Secretary

Sent: Tuesday, April 28, 2020 3:44 PM

To: [Pottinger, Matthew F. EOP/WHO](#) <(b) (6)>; [Hicks, Hope C. EOP/WHO](#) <(b) (6)>; [Kushner, Jared C. EOP/WHO](#) <(b) (6)>; [Navarro, Peter K. EOP/WHO](#) <(b) (6)>; [DL Chief of Staff Office](#) <(b) (6)>; ["Levi, William \(OAG\)"](#) <William.Levi@usdoj.gov>; ["Boehler, Adam"](#) <Adam.Boehler@dfc.gov>; [Kudlow, Larry A. EOP/WHO](#) <(b) (6)>; ["Harrison, Brian \(HHS/IOS\)"](#) <Brian.Harrison@hhs.gov>; ["Young, Joby - OSEC, Washington, DC"](#) <joby.young@usda.gov>; [Grogan, Joseph J. EOP/WHO](#) <(b) (6)>; [Ueland, Eric M. EOP/WHO](#) <(b) (6)>; [Birx, Deborah L. EOP/NSC](#) <(b) (6)>; ["Mehrens, Nathan P - OSEC"](#) <Mehrens.Nathan.P@DOL.gov>; [Miller, Katie R. EOP/OVP](#) <(b) (6)>; [Miller, Stephen EOP/WHO](#) <(b) (6)>; [Short, Marc T. EOP/OVP](#) <(b) (6)>; ["Stewart, Jennifer SES SD"](#) <Jennifer.Stewart@sd.mil>; [Gilmartin, Kayleigh M. EOP/WHO](#) <(b) (6)>; [Vought, Russell T. EOP/OMB](#) <(b) (6)>; [Nevins, Kristan K. EOP/WHO](#) <(b) (6)>; [Liddell, Christopher P. EOP/WHO](#) <(b) (6)>; ["Gountanis, John"](#) <John.Gountanis@hq.dhs.gov>; [Farah, Alyssa A. EOP/WHO](#) <(b) (6)>; [Pataki, Tim A. EOP/WHO](#) <(b) (6)>; [Jack, Brian T. EOP/WHO](#) <(b) (6)>; [Hoelscher, Douglas L. EOP/WHO](#) <(b) (6)>

Ivanka Trump

Cc: Staff Secretary <(b) (6)>

Subject: RE: FLASH REVIEW: Protein Processors Supply Chain DPA EO

Importance: High

Please see attached for a revised, near-final draft. Please send any final critical edits as soon as possible but no later than 4pm to be considered.

From: Staff Secretary

Sent: Tuesday, April 28, 2020 12:26 PM

To: [Pottinger, Matthew F. EOP/WHO](#) <(b) (6)>; [Hicks, Hope C. EOP/WHO](#) <(b) (6)>; [Kushner, Jared C. EOP/WHO](#) <(b) (6)>; [Navarro, Peter K. EOP/WHO](#) <(b) (6)>; [DL Chief of Staff Office](#) <(b) (6)>; ["Levi, William \(OAG\)"](#) <William.Levi@usdoj.gov>; ["Boehler,](#)

Adam' <Adam.Boehler@dfc.gov>; Kudlow, Larry A. EOP/WHO <(b) (6)>;
 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; Grogan, Joseph J. EOP/WHO
 <(b) (6)>; Ueland, Eric M. EOP/WHO <(b) (6)>; Birx,
 Deborah L. EOP/NSC <(b) (6)>; Miller, Katie R. EOP/OVP
 <(b) (6)>; Miller, Stephen EOP/WHO <(b) (6)>; Short,
 Marc T. EOP/OVP <(b) (6)>; (b) (6); 'Stewart, Jennifer SES SD' Ivanka Trump
 <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>;
 Vought, Russell T. EOP/OMB <(b) (6)>; Nevins, Kristan K. EOP/WHO
 <(b) (6)>; Liddell, Christopher P. EOP/WHO
 <(b) (6)>; Gountanis, John <John.Gountanis@hq.dhs.gov>; Farah,
 Alyssa A. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO
 <(b) (6)>; Jack, Brian T. EOP/WHO <(b) (6)>;
 Hoelscher, Douglas L. EOP/WHO <(b) (6)>
Cc: Staff Secretary <(b) (6)>
Subject: FLASH REVIEW: Protein Processors Supply Chain DPA EO

All,

Attached for your quick review is a draft EO entitled “Delegating Authority Under the Defense Production Act with respect to Protein Processors” that delegates certain of the President’s authority under the DPA. This EO may be signed as early as today. Affirmative clearance is requested from **NEC and DHS**. All others are welcome to comment as well. Please send any critical concerns and comments to Staff Secretary by **2pm today, April 28.**

Thank you,
 Staff Secretary

EXECUTIVE ORDER

- - - - -

DELEGATING AUTHORITY UNDER THE DEFENSE PRODUCTION ACT WITH
RESPECT TO FOOD SUPPLY CHAIN RESOURCES DURING THE NATIONAL
EMERGENCY CAUSED BY THE OUTBREAK OF COVID-19

By the authority vested in me as President by the Constitution and the laws of the United States of America, including the Defense Production Act of 1950, as amended (50 U.S.C. 4501 *et seq.*) (the "Act"), and section 301 of title 3, United States Code, it is hereby ordered as follows:

Section 1. Policy. The 2019 novel (new) coronavirus known as SARS-CoV-2, the virus causing outbreaks of the disease COVID-19, has significantly disrupted the lives of Americans. In Proclamation 9994 of March 13, 2020 (Declaring a National Emergency Concerning the Novel Coronavirus Disease (COVID-19) Outbreak), I declared that the COVID-19 outbreak in the United States constituted a national emergency, beginning March 1, 2020. Since then, the American people have united behind a policy of mitigation strategies, including social distancing, to flatten the curve of infections and reduce the spread of COVID-19. The COVID-19 outbreak and these necessary mitigation measures have taken a dramatic toll on the United States economy and critical infrastructure.

It is important that processors of beef, pork, and poultry ("meat and poultry") in the food supply chain continue operating and fulfilling orders to ensure a continued supply of protein for Americans. However, outbreaks of COVID-19 among workers at some processing facilities have led to the reduction in some of those facilities' production capacity. In addition, recent actions in some States have led to the complete closure of some large processing facilities. Such actions may differ from or be inconsistent with interim guidance recently issued by the

Centers for Disease Control and Prevention (CDC) of the Department of Health and Human Services and the Occupational Safety and Health Administration (OSHA) of the Department of Labor entitled "Meat and Poultry Processing Workers and Employers" providing for the safe operation of such facilities.

Such closures threaten the continued functioning of the national meat and poultry supply chain, undermining critical infrastructure during the national emergency. Given the high volume of meat and poultry processed by many facilities, any unnecessary closures can quickly have a large effect on the food supply chain. For example, closure of a single large beef processing facility can result in the loss of over 10 million individual servings of beef in a single day. Similarly, under established supply chains, closure of a single meat or poultry processing facility can severely disrupt the supply of protein to an entire grocery store chain.

Accordingly, I find that meat and poultry in the food supply chain meet the criteria specified in section 101(b) of the Act (50 U.S.C. 4511(b)). Under the delegation of authority provided in this order, the Secretary of Agriculture shall take all appropriate action under that section to ensure that meat and poultry processors continue operations consistent with the guidance for their operations jointly issued by the CDC and OSHA. Under the delegation of authority provided in this order, the Secretary of Agriculture may identify additional specific food supply chain resources that meet the criteria of section 101(b).

Sec. 2. Ensuring the Continued Supply of Meat and Poultry.

(a) Notwithstanding Executive Order 13603 of March 16, 2012 (National Defense Resources Preparedness), the authority of the President to require performance of contracts or orders (other

than contracts of employment) to promote the national defense over performance of any other contracts or orders, to allocate materials, services, and facilities as deemed necessary or appropriate to promote the national defense, and to implement the Act in subchapter III of chapter 55 of title 50, United States Code (50 U.S.C. 4554, 4555, 4556, 4559, 4560), is delegated to the Secretary of Agriculture with respect to food supply chain resources, including meat and poultry, during the national emergency caused by the outbreak of COVID-19 within the United States.

(b) The Secretary of Agriculture shall use the authority under section 101 of the Act, in consultation with the heads of such other executive departments and agencies as he deems appropriate, to determine the proper nationwide priorities and allocation of all the materials, services, and facilities necessary to ensure the continued supply of meat and poultry, consistent with the guidance for the operations of meat and poultry processing facilities jointly issued by the CDC and OSHA.

(c) The Secretary of Agriculture shall issue such orders and adopt and revise appropriate rules and regulations as may be necessary to implement this order.

Sec. 3. General Provisions. (a) Nothing in this order shall be construed to impair or otherwise affect:

- (i) the authority granted by law to an executive department or agency, or the head thereof; or
- (ii) the functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(b) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(c) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.

THE WHITE HOUSE,

From: [Porter, Madison F. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Staff Secretary](#)
Subject: RE: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO
Date: Tuesday, April 28, 2020 6:36:26 PM

Thank you!

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 28, 2020 6:36 PM
To: Porter, Madison F. EOP/WHO <(b) (6)>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Staff Secretary <(b) (6)>
Subject: Re: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Here you go:

b(5) DPP

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Porter, Madison F. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 5:45:28 PM
To: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Staff Secretary <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Thanks. Do you have the proposed language for the suggestion you could send over?

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Tuesday, April 28, 2020 5:43 PM
To: Staff Secretary <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Good afternoon,

Please see attached edits.

Another suggestion we have is to consider adding a **b(5) DPP** [REDACTED]
[REDACTED]
[REDACTED]. Adding this section might better balance the Fact Sheet.

Hailey Ghee
Special Assistant to the Secretary
Office of the Secretary
Cell: 202-450-9387

From: Staff Secretary <(b) (6)>
Sent: Tuesday, April 28, 2020 4:29 PM
To: Pottinger, Matthew F. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Kushner, Jared C. EOP/WHO <(b) (6)>; Navarro, Peter K. EOP/WHO <(b) (6)>; DL Chief of Staff Office <(b) (6)>; Levi, William (OAG) <William.Levi@usdoj.gov>; Grogan, Joseph J. EOP/WHO <(b) (6)>; Moran, John (OAG <John.Moran@usdoj.gov>; adam.boehler@dfc.gov; Kudlow, Larry A. EOP/WHO <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Ueland, Eric M. EOP/WHO <(b) (6)>; Birx, Deborah L. EOP/NSC <(b) (6)>; McGuffee, Tyler Ann A. EOP/OVP <(b) (6)>; Miller, Katie R. EOP/OVP <(b) (6)>; Short, Marc T. EOP/OVP <(b) (6)>; Miller, Stephen EOP/WHO <(b) (6)>; (b) (6); Stewart, Jennifer SES SD <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>; Farah, Alyssa A. EOP/WHO <(b) (6)>; Hahn, Julia A. EOP/WHO <(b) (6)>; john.gountanis@hq.dhs.gov; Liddell, Christopher P. EOP/WHO <(b) (6)>; Vought, Russell T. EOP/OMB <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Jack, Brian T. EOP/WHO <(b) (6)>; Nevins, Kristan K. EOP/WHO <(b) (6)>
Cc: Staff Secretary <(b) (6)>
Subject: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Attached for quick review is a factsheet regarding the Meat Processor Executive Order.

Please send any edits or comments to Staff Sec by 5:30 pm today.

Reach out directly with questions.

Thanks,

Staff Sec

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From: [Lin, Merry S. EOP/WHO](#)
To: [Ginn, Vance V. EOP/OMB](#); [DeValiere, Jan C. EOP/WHO](#); [Bedan, Morgan E. EOP/WHO](#); [Lucas, Adrienne E. EOP/OMB](#); [Saunders, Ruth D. EOP/OMB](#); [Garufi, Marc A. EOP/OMB](#); [Hickey, Jonathan P. EOP/OVP](#); [Bonner, Maria K. EOP/WHO](#); [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); [frank.viannas@fda.hhs.gov](#); [\(b\) \(6\)](#); [McCormack, Brian V. EOP/OMB](#); [D'Angelo, Gregory B. EOP/OMB](#); [McGuire, Denzel E. EOP/OMB](#); [Durfey, Michael P. EOP/OMB](#); [Hayes, Bradley F. EOP/OMB](#); [Frazier, Ashley N. EOP/OMB](#); [Bonfitto, Jordan P. EOP/WHO](#); [Brooke, Francis J. Jr. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Gover, Jim L. IV EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#); [Simon.amy.e@dol.gov](#); [Lowry, Patrick J. EOP/NSC](#); [Stuftt, Julie M. EOP/NSC](#); [Adcock, Rebeckah - OSEC, Washington, DC](#); [Moorhead, Quellie U. EOP/WHO](#); [Fantinato, Jessica - OHS, Washington, DC](#); [Trove, Olivia EOP/NSC](#); [Eugene.Shearer@fema.dhs.gov](#); [Nevins, Kristan K. EOP/WHO](#); [Colby, Michelle - OHS, Washington, DC](#); [Johansson, Robert - OCE, Washington, DC](#); [Glenn, Robert](#); [Packer, Shawn M - ETA](#); [Reilly, Tom M. EOP/OMB](#); [Davenport, Joanne Chow C. EOP/OMB](#); [Bruno, Grace A. EOP/OMB](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Semsar, Joseph \(Federal\)](#); [dunn.alexandra@epa.gov](#); [Elisabeth.Kann@ttb.gov](#); [matthew.s.davies@cbp.dhs.gov](#); [Croghan, Mary E. EOP/WHO](#); [Meadows, Carrie Vicenta](#); [michael.rubino@noaa.gov](#); [\(b\) \(6\)](#); [Rubini, Jeffrey H. EOP/NSC](#); [Jennison, Peter J. EOP/NSC](#); [Gajewski, Kimberly N. EOP/NSC](#); [Beck, Nancy B. EOP/OMB](#); [Balagtas, Joseph V. EOP/CEA](#); [paul.n.doremus@noaa.gov](#); [Liske, Kyle - OSEC, Washington, DC](#); [Jackson, LeeAnne](#); [Chaffee, Christopher L. EOP/WHO](#); [Williams, James H. EOP/WHO](#); [Beck, Nancy B. EOP/OMB](#); [Agrella, Austin J. EOP/WHO](#); [Stephen.kong@sba.gov](#); [Cory, Preston](#); [Rollins, Blake - OSEC, Washington, DC](#); [nmc6@cdc.gov](#); [Bennett, Elizabeth T. EOP/WHO](#); [Tom.McGinn@hq.dhs.gov](#); [Caneva, Duane](#); [Molina.michael@epa.gov](#)
Subject: Due Outs (4/28): COVID-19/Food Supply Chain Call
Date: Tuesday, April 28, 2020 5:36:35 PM

Thanks again for everyone's ongoing efforts to ensure a resilient U.S. food supply chain. Here are the due-outs and next steps from today's call. Please let me know if I missed anything, and please continue to flag any issues that require immediate attention:

b(5)(PCP)

b(5)(PCP)

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Salvi, Mary E. EOP/WHO](#); [Davis, May M. EOP/WHO](#)
Cc: [Ghee, Hailey - OSEC, Washington, DC](#); [Lair, Kate E. EOP/WHO](#); [Philbin, Patrick F. EOP/WHO](#); [DeBacker, Devin A. EOP/WHO](#)
Subject: Re: EO
Date: Tuesday, April 28, 2020 4:53:35 PM

Roger. Thanks guys.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Salvi, Mary E. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 3:10:09 PM
To: Davis, May M. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Lair, Kate E. EOP/WHO <(b) (6)>; Philbin, Patrick F. EOP/WHO <(b) (6)>; DeBacker, Devin A. EOP/WHO <(b) (6)>
Subject: RE: EO

+Devin to answer specific concerns

But if the question is about changing the delegation, that has been resolved. The delegation is being changed to the USDA Secretary.

From: Davis, May M. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 3:03 PM
To: Salvi, Mary E. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Lair, Kate E. EOP/WHO <(b) (6)>; Philbin, Patrick F. EOP/WHO <(b) (6)>
Subject: RE: EO

I don't think a call is necessary, as I understand this has been fixed.

May Davis

C: (b) (6)

From: Salvi, Mary E. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 3:02 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Davis, May M. EOP/WHO <(b) (6)>
Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Lair, Kate E. EOP/WHO <(b) (6)>; Philbin, Patrick F. EOP/WHO <(b) (6)>
Subject: RE: EO

Hello Joby!

Got it. +Kate to help schedule.

When works for the Secretary, and what is a good number they could call?

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 28, 2020 3:01 PM
To: Davis, May M. EOP/WHO <(b) (6)>; Salvi, Mary E. EOP/WHO <(b) (6)>
Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Subject: EO

Hi-

Secretary Perdue was hoping to speak with Cipollone or Philbin ASAP about some of the language in the meat packer EO.

Can you assist? Thank you.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Keller, Catherine B. EOP/WHO](#)
To: [Vaden, Stephen - OGC, Washington, DC](#); [Staff Secretary](#)
Cc: [Helfman, Tara J. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#)
Subject: RE: USDA factual edits; legal edit coming
Date: Tuesday, April 28, 2020 4:46:48 PM
Attachments: [image001.png](#)

Thank you.

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Sent: Tuesday, April 28, 2020 4:45 PM
To: Staff Secretary <(b) (6)>; Keller, Catherine B. EOP/WHO <(b) (6)>
Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Subject: FW: USDA factual edits; legal edit coming

See below for confirmation.



Stephen Alexander Vaden
 General Counsel
 Office of the General Counsel
 U.S. Department of Agriculture
 1400 Independence Ave., S.W., Suite 107W
 Washington, DC 20250
 ☎ 202-720-3351 (Office)
 ✉ stephen.vaden@ogc.usda.gov

From: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Sent: Tuesday, April 28, 2020 4:38 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Subject: RE: USDA factual edits; legal edit coming

b(5) DPP, b(5) ACP

Lorren

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 28, 2020 4:21 PM
To: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>; Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Subject: Fwd: USDA factual edits; legal edit coming

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 4:20:16 PM
To: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Staff Secretary <(b) (6)>
Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: USDA factual edits; legal edit coming

b(5)(PCP), b(5) ACP

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Sent: Tuesday, April 28, 2020 4:19 PM
To: Keller, Catherine B. EOP/WHO <(b) (6)>; Staff Secretary <(b) (6)>
Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: USDA factual edits; legal edit coming

b(5) DPP, b(5) ACP

Stephen



Stephen Alexander Vaden
General Counsel
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave., S.W., Suite 107W
Washington, DC 20250
☎ 202-720-3351 (Office)
✉ stephen.vaden@ogc.usda.gov

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 4:17 PM

To: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Staff Secretary <(b) (6)>
Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: USDA factual edits; legal edit coming

Thank you, Stephen. In order to be considered, we will need to see the legal edit ASAP.

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Sent: Tuesday, April 28, 2020 4:05 PM
To: Staff Secretary <(b) (6)>
Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: USDA factual edits; legal edit coming
Importance: High

b(5) DPP, b(5) ACP



Stephen Alexander Vaden
General Counsel
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave., S.W., Suite 107W
Washington, DC 20250
☎ 202-720-3351 (Office)
✉ stephen.vaden@ogc.usda.gov

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Keller, Catherine B. EOP/WHO](#); [Vaden, Stephen - OGC, Washington, DC](#); [Staff Secretary](#)
Cc: [Helfman, Tara J. EOP/WHO](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Re: USDA factual edits; legal edit coming
Date: Tuesday, April 28, 2020 4:46:02 PM
Attachments: [image001.png](#)

Copy. Thanks Catherine.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 4:38:23 PM
To: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Staff Secretary <(b) (6)>
Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: USDA factual edits; legal edit coming

Per Pat, (b)(5)(PCP), (b)(5) ACP .

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Sent: Tuesday, April 28, 2020 4:28 PM
To: Keller, Catherine B. EOP/WHO <(b) (6)>; Staff Secretary <(b) (6)>
Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: USDA factual edits; legal edit coming

(b)(5) DPP, (b)(5) ACP



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 General Counsel
 Office of the General Counsel
 U.S. Department of Agriculture
 1400 Independence Ave., S.W., Suite 107W
 Washington, DC 20250
 ☎ 202-720-3351 (Office)
 ✉ stephen.vaden@ogc.usda.gov

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 4:27 PM
To: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Staff Secretary

<(b) (6)>

Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: RE: USDA factual edits; legal edit coming

Importance: High

b(5)(PCP), b(5) ACP

From: Keller, Catherine B. EOP/WHO

Sent: Tuesday, April 28, 2020 4:20 PM

To: 'Vaden, Stephen - OGC, Washington, DC' <stephen.vaden@usda.gov>; Staff Secretary

<(b) (6)>

Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: RE: USDA factual edits; legal edit coming

b(5)(PCP), b(5) ACP

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>

Sent: Tuesday, April 28, 2020 4:19 PM

To: Keller, Catherine B. EOP/WHO <(b) (6)>; Staff Secretary

<(b) (6)>

Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: RE: USDA factual edits; legal edit coming

b(5) DPP, b(5) ACP

Stephen



Stephen Alexander Vaden
General Counsel
Office of the General Counsel

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Washington, DC 20250
📞 202-720-3351 (Office)
✉ stephen.vaden@ogc.usda.gov

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 4:17 PM
To: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Staff Secretary <(b) (6)>
Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: USDA factual edits; legal edit coming

Thank you, Stephen. In order to be considered, we will need to see the legal edit ASAP.

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Sent: Tuesday, April 28, 2020 4:05 PM
To: Staff Secretary <(b) (6)>
Cc: Helfman, Tara J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: USDA factual edits; legal edit coming
Importance: High

b(5) DPP, b(5) ACP

Stephen Alexander Vaden



General Counsel
Office of the General Counsel
U.S. Department of Agriculture
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Washington, DC 20250
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 stephen.vaden@ogc.usda.gov

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From: [Obenshain, Tucker T. EOP/OVP](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Call Information
Date: Tuesday, April 28, 2020 4:08:00 PM

Federal participants will be together – external participants by phone. Thank you!

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Tuesday, April 28, 2020 4:07 PM
To: Obenshain, Tucker T. EOP/OVP <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Call Information

Thanks, Tucker.

Just to confirm, this is an in-person mtg/call?

From: Obenshain, Tucker T. EOP/OVP <(b) (6)>
Sent: Tuesday, April 28, 2020 4:06 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Call Information

Hi, Blake and Joby - for Secretary Perdue's planning purposes we've confirmed a call with **Governors, State Agriculture Directors, and Food & Agriculture Industry Leaders Discussion with Vice President Mike Pence**. We'll need him here on campus.

Details

- **Date:** Tomorrow, Wednesday, April 29, 2020
- **Time:** 1:00 p.m. Eastern Time
- **Expected Length:** 60 minutes
- **Federal Participants:** Vice President Mike Pence, USDA Secretary Sonny Perdue, Labor Secretary Eugene Scalia, DHS Acting Secretary Chad Wolf and CDC Director Bob Redfield

I will provide an event memo shortly with location on the White House campus and program information.

Thank you!

Tucker Obenshain
 Office of the Vice President
 (b) (6) (no text)

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From: [Keller, Catherine B. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Gountanis, John](#); [Blackwell, Juliana](#); [Ghee, Hailey - OSEC, Washington, DC](#)
Cc: [Staff Secretary](#)
Subject: RE: FLASH REVIEW: Protein Processors Supply Chain DPA EO
Date: Tuesday, April 28, 2020 2:06:10 PM

Understood – we will need any comments no later than 2:30pm.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 28, 2020 2:01 PM
To: Keller, Catherine B. EOP/WHO <(b) (6)>; Gountanis, John <John.Gountanis@hq.dhs.gov>; Blackwell, Juliana <juliana.blackwell@HQ.DHS.GOV>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: Re: FLASH REVIEW: Protein Processors Supply Chain DPA EO

Requesting a bit more time to review if possible.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 1:55:52 PM
To: Gountanis, John <John.Gountanis@hq.dhs.gov>; Blackwell, Juliana <juliana.blackwell@HQ.DHS.GOV>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: FW: FLASH REVIEW: Protein Processors Supply Chain DPA EO

Note the additional redline language in the attached delegating additional authority to Secretaries of DHS and USDA. Please flag any concerns as soon as possible. Thank you.

From: Staff Secretary
Sent: Tuesday, April 28, 2020 12:26 PM
To: Pottinger, Matthew F. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Kushner, Jared C. EOP/WHO <(b) (6)>; Navarro, Peter K. EOP/WHO <(b) (6)>; DL Chief of Staff Office <(b) (6)>; 'Levi, William (OAG)' <William.Levi@usdoj.gov>; 'Boehler, Adam' <Adam.Boehler@dfc.gov>; Kudlow, Larry A. EOP/WHO <(b) (6)>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; Grogan, Joseph J. EOP/WHO <(b) (6)>; Ueland, Eric M. EOP/WHO <(b) (6)>; Bix, Deborah L. EOP/NSC <(b) (6)>; Miller, Katie R. EOP/OVP <(b) (6)>; Miller, Stephen EOP/WHO <(b) (6)>; Short, Marc T. EOP/OVP <(b) (6)>; <(b) (6)>; 'Stewart, Jennifer SES SD' Ivanka Trump <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>; Vought, Russell T. EOP/OMB <(b) (6)>; Nevins, Kristan K. EOP/WHO

<(b) (6)>; Liddell, Christopher P. EOP/WHO
 <(b) (6)>; Gountanis, John <John.Gountanis@hq.dhs.gov>; Farah,
 Alyssa A. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO
 <(b) (6)>; Jack, Brian T. EOP/WHO <(b) (6)>;
 Hoelscher, Douglas L. EOP/WHO <(b) (6)>
Cc: Staff Secretary <(b) (6)>
Subject: FLASH REVIEW: Protein Processors Supply Chain DPA EO

All,

Attached for your quick review is a draft EO entitled “Delegating Authority Under the Defense Production Act with respect to Protein Processors” that delegates certain of the President’s authority under the DPA. This EO may be signed as early as today. Affirmative clearance is requested from **NEC and DHS**. All others are welcome to comment as well. Please send any critical concerns and comments to Staff Secretary by **2pm today, April 28.**

Thank you,
 Staff Secretary

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From: [Keller, Catherine B. EOP/WHO](#)
To: [Gountanis, John](#); [Blackwell, Juliana](#); [Young, Joby - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#)
Cc: [Staff Secretary](#)
Subject: FW: FLASH REVIEW: Protein Processors Supply Chain DPA EO
Date: Tuesday, April 28, 2020 1:56:09 PM
Attachments: [Protein Processors DPA EO DRAFT 4.28.2020 1207 +WHCO.docx](#) (b)(5)-Deliberative (5 pages)

Note the additional redline language in the attached delegating additional authority to Secretaries of DHS and USDA. Please flag any concerns as soon as possible. Thank you.

From: Staff Secretary

Sent: Tuesday, April 28, 2020 12:26 PM

To: Pottinger, Matthew F. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Kushner, Jared C. EOP/WHO <(b) (6)>; Navarro, Peter K. EOP/WHO <(b) (6)>; DL Chief of Staff Office <(b) (6)>; 'Levi, William (OAG)' <William.Levi@usdoj.gov>; 'Boehler, Adam' <Adam.Boehler@dfc.gov>; Kudlow, Larry A. EOP/WHO <(b) (6)>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; Grogan, Joseph J. EOP/WHO <(b) (6)>; Ueland, Eric M. EOP/WHO <(b) (6)>; Birx, Deborah L. EOP/NSC <(b) (6)>; Miller, Katie R. EOP/OVP <(b) (6)>; Miller, Stephen EOP/WHO <(b) (6)>; Short, Marc T. EOP/OVP <(b) (6)>; (b) (6); 'Stewart, Jennifer SES SD' Ivanka Trump <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>; Vought, Russell T. EOP/OMB <(b) (6)>; Nevins, Kristan K. EOP/WHO <(b) (6)>; Liddell, Christopher P. EOP/WHO <(b) (6)>; Gountanis, John <John.Gountanis@hq.dhs.gov>; Farah, Alyssa A. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Jack, Brian T. EOP/WHO <(b) (6)>; Hoelscher, Douglas L. EOP/WHO <(b) (6)>
Cc: Staff Secretary <(b) (6)>
Subject: FLASH REVIEW: Protein Processors Supply Chain DPA EO

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Thank you,
 Staff Secretary

From: [Lin, Merry S. EOP/WHO](#)
To: [Ginn, Vance V. EOP/OMB](#); [DeValiere, Ian C. EOP/WHO](#); [Bedan, Morgan E. EOP/WHO](#); [Lucas, Adrienne E. EOP/OMB](#); [Saunders, Ruth D. EOP/OMB](#); [Garufi, Marc A. EOP/OMB](#); [Hickey, Jonathan P. EOP/OVP](#); [Bonner, Maria K. EOP/WHO](#); [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); [frank.yiannas@fda.hhs.gov](#); (b) (6); [McCormack, Brian V. EOP/OMB](#); [D'Angelo, Gregory B. EOP/OMB](#); [McGuire, Denzel E. EOP/OMB](#); [Duffey, Michael P. EOP/OMB](#); [Hayes, Bradley F. EOP/OMB](#); [Frazier, Ashley N. EOP/OMB](#); [Bonfitto, Jordan P. EOP/WHO](#); [Brooke, Francis J. Jr. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#); [Simon.amy.e@dol.gov](#); [Lowry, Patrick J. EOP/NSC](#); [Stufft, Julie M. EOP/NSC](#); [Adcock, Rebeckah - OSEC, Washington, DC](#); [Moorhead, Quellie U. EOP/WHO](#); [Fantinato, Jessica - OHS, Washington, DC](#); [Troye, Olivia EOP/NSC](#); [Eugene.Shearer@fema.dhs.gov](#); [Nevins, Kristan K. EOP/WHO](#); [Colby, Michelle - OHS, Washington, DC](#); [Johansson, Robert - OCE, Washington, DC](#); [Glenn, Robert](#); [Packer, Shawn M - ETA](#); [Reilly, Tom M. EOP/OMB](#); [Davenport, Joanne Chow C. EOP/OMB](#); [Bruno, Grace A. EOP/OMB](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Semsar, Joseph \(Federal\)](#); [dunn.alexandra@epa.gov](#); [Elisabeth.Kann@ttb.gov](#); [matthew.s.davies@cbp.dhs.gov](#); [Croghan, Mary E. EOP/WHO](#); [Meadows, Carrie Vicenta](#); [michael.rubino@noaa.gov](#); (b) (6); [Rubini, Jeffrey H. EOP/NSC](#); [Jennison, Peter J. EOP/NSC](#); [Gajewski, Kimberly N. EOP/NSC](#); [Beck, Nancy B. EOP/OMB](#); [Balagtas, Joseph V. EOP/CEA](#); [paul.n.doremus@noaa.gov](#); [Liske, Kyle - OSEC, Washington, DC](#); [Jackson, LeeAnne](#); [Chaffee, Christopher L. EOP/WHO](#); [Williams, James H. EOP/WHO](#); [Beck, Nancy B. EOP/OMB](#); [Agrella, Austin J. EOP/WHO](#); [Stephen.kong@sba.gov](#); [Cory, Preston](#); [Rollins, Blake - OSEC, Washington, DC](#); [nmc6@cdc.gov](#); [Bennett, Elizabeth T. EOP/WHO](#); [Tom.McGinn@hq.dhs.gov](#); [Caneva, Duane](#); [Molina.michael@epa.gov](#)
Subject: RE: Reminder: Call tomorrow on COVID-19/Food Supply Chain
Date: Tuesday, April 28, 2020 11:03:58 AM
Attachments: [2020.04.27 Update - Near Term Issue Mass Pork Depopulation.pdf](#)

All – with thanks to DHS, please find attached a paper on pork supply chain and mass depopulation for today's call.

Note: the conference bridge will support only 30 call-ins due to heavy telework demand.

From: Lin, Merry S. EOP/WHO
Sent: Monday, April 27, 2020 4:25 PM
To: Ginn, Vance V. EOP/OMB <(b) (6)>; DeValiere, Ian C. EOP/WHO <(b) (6)>; Bedan, Morgan E. EOP/WHO <(b) (6)>; Adrienne E. EOP/OMB Lucas <(b) (6)>; <(b) (6)>; Ruth D. EOP/OMB Saunders <(b) (6)>; <(b) (6)>; Garufi, Marc A. EOP/OMB <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Bonner, Maria K. EOP/WHO <(b) (6)>; 'wiley.deck@dot.gov' <wiley.deck@dot.gov>; 'jim.rice@trade.gov' <jim.rice@trade.gov>; 'frank.yiannas@fda.hhs.gov' <frank.yiannas@fda.hhs.gov>; (b) (6) <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; joby.young@usda.gov; MaryDee.Beal@usda.gov; Jonas, Seth H. EOP/NSC <(b) (6)>; 'Simon.amy.e@dol.gov' <Simon.amy.e@dol.gov>; Lowry, Patrick J. EOP/NSC <(b) (6)>; Stufft, Julie M. EOP/NSC <(b) (6)>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Moorhead, Quellie U.

EOP/WHO <(b) (6)>; Fantinato, Jessica - OHS, Washington, DC
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 Davenport, Joanne Chow C. EOP/OMB <(b) (6)>; Bruno, Grace A.
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 <Mindy.Brashears@usda.gov>; Semsar, Joseph (Federal) <JSemsar@doc.gov>;
 'dunn.alexandra@epa.gov' <dunn.alexandra@epa.gov>; 'Elisabeth.Kann@ttb.gov'
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 Croghan, Mary E. EOP/WHO <(b) (6)>; Meadows, Carrie Vicenta
 <Meadows.CarrieVicenta@epa.gov>; michael.rubino@noaa.gov; (b) (6)
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 Jennison, Peter J. EOP/NSC <(b) (6)>; Gajewski, Kimberly N. EOP/NSC
 <(b) (6)>; (b) (6) Nancy Beck
 <(b) (6)>; Balagtas, Joseph V. EOP/CEA <(b) (6)>;
 'paul.n.doremus@noaa.gov' <paul.n.doremus@noaa.gov>; Liske, Kyle - OSEC, Washington, DC
 <Kyle.Liske@usda.gov>; Jackson, LeeAnne <LeeAnne.Jackson@fda.hhs.gov>; Chaffee, Christopher L.
 EOP/WHO <(b) (6)>; Williams, James H. EOP/WHO
 <(b) (6)>; Beck, Nancy B. EOP/OMB
 <(b) (6)>; Agrella, Austin J. EOP/WHO
 <(b) (6)>; 'Stephen.kong@sba.gov' <Stephen.kong@sba.gov>; Cory, Preston
 <Cory.Preston@epa.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>;
 'nmc6@cdc.gov' <nmc6@cdc.gov>; Bennett, Elizabeth T. EOP/WHO
 <(b) (6)>

Subject: Reminder: Call tomorrow on COVID-19/Food Supply Chain

All – here is the agenda for tomorrow's call at 2pm. Please let me know if there are topics you'd like to add:

b(5)(PCP)

Pasted below are links to guidance documents that FDA, in conjunction with USDA, CDC, and NIOSH, prepared on face coverings and COVID-19 positive workers:

1. [Face coverings](#) - Summary of facemasks/face coverings for food and ag sector and how they should be used.

Web page: <https://www.fda.gov/food/food-safety-during-emergencies/use-respirators-facemasks-and-cloth-face-coverings-food-and-agriculture-sector-during-coronavirus>
downloadable graphic (which is also part of the web page)
<https://www.fda.gov/media/137327/download>

2. **Positive/ill worker** - What to Do if Employees in Food Facilities are Confirmed Positive for COVID 19

Webpage : <https://www.fda.gov/food/food-safety-during-emergencies/what-do-if-you-have-covid-19-confirmed-positive-or-exposed-workers-your-food-production-storage-or>
Downloadable summary (which is part of the web page)
><https://www.fda.gov/media/137338/download>

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)



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April 27, 2020

COVID-19 Near-Term Issues Spotting in Food Supply Chain

Pork Supply Chain and Mass Depopulation – UPDATE #2

Action Opportunity Update – April 27, 2020

- Critical path to issue resolution
 - Euthanize and dispose of hogs under federal leadership, coordination, and assistance
 - Reopen pork processing facilities in consideration of worker safety with federal guidance and support
 - Reopening at reduced capacity helps alleviate, but does not solve issue
 - Support pork producers and processors in achieving new equilibrium with financial and liability considerations with federal support including consideration of Defense Production Act
 - Manage public perception to mitigate adverse public reaction and actions through coordinated federal, state, local, and private sector communication plans
- Implement a national plan to manage the entire process of depopulation/culling and carcass disposal of the excess hogs in multiple states
 - Establish a planning team with experience with representatives from FEMA, pork industry, Food Protection and Defense Institute (FPDI), USDA/APHIS, EPA, DHS/CMO, and Northern Command.
 - Coordinate federal, state, and local process regulations, zoning, permitting for mass depopulation and disposal ([USDA Carcass Management Dashboard](#))
 - Engage military for personnel and logistics support including a plan to manage public perception of such involvement with close coordination between FEMA, states, military, and DHS Public Affairs.
 - Identify the most appropriate depopulation/culling methods and locations (e.g. slaughter facilities, on farm, etc.)
 - Identify and obtain permitting for disposal sites, whether incinerators or burial sites. Federal land should be considered as an option.



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- Contracting refrigerated trailers and tractors to move the carcasses to disposal sites from the depopulation/culling locations. Use military personnel to assist in loading and to drive the trucks.
- Provide security support to control access to depopulation and disposal locations.
- Implement a media plan for press coverage resulting from this process.
 - Plan for negative media and protests from organized groups opposing animal agriculture.
 - Plan to address consumer perception and discontent around food shortages and food waste.
 - Plan security support for media personnel given potential for public protest.

Situation Update – April 27, 2020

Since the April 25, 2020 Update #1, the following developments have occurred:

- Daily pork slaughter numbers were down by approximately 150,000 animals for April 27 (318,000 head) as compared to a year ago (468,000 head) and to the Monday of the week ending April 10 (477,000 head). ([Daily Estimated Livestock Slaughter \(SJ LS710\)](#))
 - Estimates range from 750,000 (USDA slaughter numbers) to 1,000,000 market weight hogs – minimum 280 lb. each, many are in excess of 300 lb. at this point) with no available pork processing facility to harvest them
 - Each day pork processing facilities are closed at the current level (about 25% of capacity) an additional 100,000+ animals will be added to the depopulation amount.
 - More processing plant closures or reduced capacity exacerbate the issue.
- Euthanasia and disposal require massive federal assistance
 - Local and state capacity are overwhelmed
 - Regulations at the federal level must be met and may need ‘flexibility’
 - USDA and EPA manage carcass disposal ([Carcass Management Dashboard](#))
- Minnesota discussed depopulation over the weekend with a consortium of producers, producer associations, veterinarian, state and federal authorities.
 - Information sources indicate depopulation will begin with the first 200,000 swine in MN the week of April 27 with the same amount each week for six or more weeks.
 - JBS Worthington may reopen a portion of its facility to assist in euthanasia. However, their capacity will alleviate only 10% of the issue

Update #1 April 25, 2020
Original April 22, 2020

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- [Coronavirus In Minnesota: 200K Pigs May Be Put Down Due To Processing Plant Closures](#) – CBS, April 26, 2020
- Iowa has a greater number of hogs for depopulation (estimated at double the Minnesota numbers) and may already be discussing options with the National Guard
- Major media outlets have begun reporting on the upcoming mass depopulation
 - [Pork Industry, USDA Discuss Euthanizing Hogs After Coronavirus Closes Plants](#) – Wall Street Journal, April 27, 2020
 - ['The food supply chain is breaking,' Tyson says as plants close](#) – CNN, April 26, 2020
- Media coverage warning of food shortages and increased food waste will place tremendous public scrutiny on the depopulation, disposal and recovery process
 - ['The Food Supply Chain Is Breaking.' Tyson Foods Warns of Meat Shortage as Plants Close Due to COVID-19](#) – Time, April 26, 2020
 - The CNN and Time articles were subsequent to a Tyson sponsored full-page ad in the New York Times – [photo posted on Twitter by @anaswanson](#)

April 25, 2020

Action Opportunity Update – April 25, 2020

- Prepare to assist pork producers in disposal of large quantities of market weight hogs in coordination with USDA ([Carcass Management Dashboard](#)) because mass destruction of market weight hogs is imminent
 - USDA issued “[USDA APHIS Establishing Coordination Center to Assist Producers Affected by Meat Processing Plant Closures](#)” on April 24, 2020
 - Planning is currently underway on April 25, 2020 with state veterinarians to begin mass depopulation immediately
- Develop a national plan to manage the entire process of depopulation/culling and carcass disposal of the excess hogs in multiple states
 - A planning team with experience in such operations should be composed of representatives from FEMA, pork industry, Food Protection and Defense Institute (FPDI), USDA/APHIS, EPA, DHS/CMO, and Northern Command.
 - Plan should consider potential military involvement and how to manage public perception of such involvement with close coordination between FEMA, states, military, and DHS Public Affairs.

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Original April 22, 2020

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- Plan should consider identifying the most appropriate depopulation/culling locations (e.g. slaughter facilities, on farm, etc.)
- Plan should consider contracting refrigerated trailers and tractors to move the carcasses to disposal sites from the depopulation/culling locations. Consider use of military personnel to drive the trucks as the nature of the task will be highly objectionable for many potential contract drivers as was the case after Hurricane Floyd in 1999.
- Disposal sites, whether incinerators or burial sites, will need evaluation. The environmental and social issues will be significant given the number of hog carcasses needing disposal could exceed 500,000 per week as estimated by current closures and reduced capacity of pork processing facilities. In North Carolina following Hurricane Floyd, it was found that lined pits for up to 15,000 carcasses was the maximum manageable. If burial becomes the preferred disposal method, multiple pit burials may be needed at multiple sites across multiple states. The impact on the local community from placing these burial sites near populated areas will be significant and community and political push back should be expected due to land value and odor concerns. Therefore, serious consideration must be given to placing these burial sites on remote industry or federal government owned land where the long-term impact will have little or no public consequences.
- Develop a media plan for press coverage resulting from this process.
 - The depopulation/culling and carcass disposal will be perceived by many organized groups as distasteful, inhumane, and possibly criminal.
 - This will be exacerbated by the difficulties that consumers are experiencing in the food assistance network and supply chain disruptions in grocery retail. The disconnect between consumers seeing empty shelves and media coverage of animal destruction will create public tension and discontent.
 - Given the social and media reaction to swine depopulation/culling and disposal in several foreign countries as the result of the recent outbreaks of African Swine Fever, the operation may also require security support.

Situation Update – April 24, 2020

Since the original report, the following developments have occurred:

- Weekly pork slaughter numbers were down by at least 400,000 animals for the week ending April 24 (1.80 million head) and 200,000 animals for the week ending April 17 (2.02 million head) as compared to a year ago (2.20 and 2.30 million head, respectively) and to the week ending April 10 (2.33 million head). This indicates that

Update #1 April 25, 2020
Original April 22, 2020

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there are currently over 600,000 market weight hogs (about 280 lb. each) with no available pork processing facility to harvest them ([Daily Estimated Livestock Slaughter \(SJ LS710\)](#)).

- Private sector reports that local, select farms began culling this week at both the market weight hog level and at the weanling piglet level. This culling is a direct impact of the pork processing facilities closure due to COVID-19 infection rates in the processing facilities workforce.
- No coordinated plans are in place for large-scale depopulation/culling and disposal.
- Private sector reports indicate that assistance may be needed for humane large-scale mass depopulation and assistance for disposal will be required.
 - Ideas for mass depopulation being articulated include collaboration with the front-end of pork processing facilities where considerably less workforce labor is needed to stun and kill excess hogs, ventilation shut down, carbon dioxide, chemical use, etc. Following depopulation move carcasses must be moved to distant disposal sites. This includes potential military support for the movement and disposal similar to that provided in the aftermath of Hurricane Floyd.
- Private sector concerns are also focused on length of time pork processing facilities will be closed. Several major facilities, each at approximately 4% of the total capacity, are closed 'indefinitely'. There is also concern that when these plants do re-open that it may be at reduced throughput for an unknown period of time which will extend the need to aggressively cull animals.
- Culling piglets and sows will extend supply chain recovery time. It takes approximately 6 months from piglet weaning to market weight which averages about 280 lb. per hog.
- Market weight hogs (280 lb live weight) grow at a rate of about 1.5-2 lbs per day. Processing facilities cannot handle hogs over 340 lb live weight due to equipment size and limitations. As a result, available shackle space in processing facilities for hogs over 300 lb becomes very limited. It takes about 10 days to exceed these 300 lb weight from the normal market weight. Pork producers are using many strategies to slow growth to market weight. However, this is creating significant space issues in barns as younger stock continues to enter the already at capacity barn space.
- Many local and national organizations who are opposed to the consumption of food animals will vehemently object to the killing of these animals in this manner. There will also be a significant reaction to the destruction of food animals when so many Americans are out of work and in need of food assistance.
- These considerations apply to poultry processing to where plant closures are beginning.

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Original April 22, 2020

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April 22, 2020

Action Opportunity (April 22, 2020)

Prepare to assist pork producers in disposal of large quantities of market weight hogs in coordination with USDA ([Carcass Management Dashboard](#)) because mass destruction of market weight hogs is imminent

Background Context (April 22, 2020)

The African Swine Fever (ASF) outbreak in China in 2018-19 resulted in a loss of approximately 55% of the Chinese swine herd which is about a 44% decrease in Chinese pork production. This decrease is more than the amount of pork produced by US, Brazil, Mexico, Canada, Germany, and Poland combined. The ASF outbreak in China resulted in a net decrease of approximately 7% of the total global meat supply (all species) and about 20% of the total global pork supply. As result of these net decreases, US pork producers accelerated production. By the end of 2019, pork exports had surged leading while pork production was near capacity and active expansion of capacity was underway. Total production capacity in the US was expected to be reached by mid-2020.

Pork processing facilities capacity was estimated at approximately 500,000 head per day across the US with capacity centered in the Upper Midwest and North Carolina in mid-April 2020. As of April 21, 2020, it is reported that about 20-25% of the pork processing capacity has been lost in the Upper Midwest (MN, IA, SD) due to plant closures or slowdowns related to COVID infections. This means that approximately 100,000 market weight hogs per day currently do not have a facility capable of processing them and will need options for disposal. Given the near capacity situation across the market, flexibility to ship to an alternate processing facility is limited. In addition, North Carolina reported on April 22, 2020 that coronavirus is beginning to affect its pork processing capacity with COVID infections at five hog and poultry processing plants. These processing facilities are not yet closed, but the possibility exists that the pork supply chain disruption seen in the Upper Midwest will also occur in the coming weeks in NC.

Pork producers are attempting a variety of interventions to slow the growth of their animals to avoid depopulation of market weight hogs. However, with the quantity of animals reaching market weight each day and the high likelihood that additional processing

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Original April 22, 2020

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facilities will temporarily or indefinitely close for worker health reasons, it is near certain that mass depopulation of swine herds will be required.

In addition, pork producers are also aggressively culling younger animals to slow overall production. Disposal capacity for these pigs should also be considered. Regaining production when young animals are culled will extend recovery time for the supply chain when processing facilities reopen potentially resulting in longer term tight pork supplies at retail.

This near-term issues spotting report focuses on pork production; however, it is important to note that similar issues with capacity exist in poultry and beef processing. Poultry producers are also depopulating barns and destroying eggs to throttle production. Beef producers have slightly more flexibility with the slower growth rate of their animals and the ability to keep young stock on pasture for extended periods of time.

Supporting Documentation (April 22, 2020 – additional support within situation updates)

African Swine Fever Chinese pork production impact statistics. Private sector confidential. 2019. (Note the estimates provided are higher than official Chinese statistics and were gathered by a private sector US partner with numerous assets in China)

Daily Livestock Report. CME Group. April 13, 2020.

[Coronavirus at meat packing plants worse than first thought, USA TODAY investigation finds.](#) USA Today. April 22, 2020.

['Horrible choices': Iowa livestock producers may have to euthanize pigs as packing plants struggle.](#) Des Moines Register. April 22, 2020.

[Coronavirus invading N.C. meat processing plants.](#) North Carolina Health News. April 22, 2020.

From: [Craddock, Rachel A. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Young, Stewart B. EOP/WHO](#)
Subject: RE:
Date: Tuesday, April 28, 2020 10:16:01 AM

All good! We appreciated all of your help on it.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 27, 2020 3:50 PM
To: Craddock, Rachel A. EOP/WHO <(b) (6)>; Young, Stewart B. EOP/WHO <(b) (6)>
Subject: RE:

Rachel-

Apologies. I missed your question. But I see there was a successful tweet.



Joby Young
 Chief of Staff
 United States Department of Agriculture

From: Craddock, Rachel A. EOP/WHO <(b) (6)>
Sent: Friday, April 24, 2020 5:56 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Young, Stewart B. EOP/WHO <(b) (6)>
Subject: RE:

I can't imagine! Appreciate your reply and completely understand. Would it be ok to link the announcement with her tweet?

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Friday, April 24, 2020 5:54 PM
To: Craddock, Rachel A. EOP/WHO <(b) (6)>; Young, Stewart B. EOP/WHO <(b) (6)>
Subject: Re:

Hi, sorry for the delay. Many fires this afternoon!

If I may suggest a change for your consideration given current sensitivities.

b(5) DPP

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Craddock, Rachel A. EOP/WHO <(b) (6)>
Sent: Friday, April 24, 2020 16:30
To: Young, Stewart B. EOP/WHO
Cc: Young, Joby - OSEC, Washington, DC
Subject: Re:

Yes please! Thank you, Joby. See suggested language below:

b(5)(PCP)

Rachel Craddock

Special Assistant to Ivanka Trump
Office of Economic Initiatives
D: (b) (6) | C: (b) (6)

On Apr 24, 2020, at 4:09 PM, Young, Stewart B. EOP/WHO
<(b) (6)> wrote:

RC-

If you want to send Joby the proposed tweet he can review.

Thanks!

From: Young, Stewart B. EOP/WHO
Sent: Friday, April 24, 2020 3:57 PM
To: Craddock, Rachel A. EOP/WHO <(b) (6)>
Subject:

>>[<<https://www.ams.usda.gov/selling-food-to-usda/farmers-to-families-food-box](https://www.ams.usda.gov/selling-food-to-usda/farmers-to-families-food-box)<<

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Fwd: Web content is LIVE RE: - masks/face covering graphic & ill/exposed workers COVID-19 information
Date: Monday, April 27, 2020 10:04:42 PM

Sent from my iPhone

Begin forwarded message:

From: "Beck, Nancy B. EOP/OMB" <(b) (6)>
Date: April 27, 2020 at 8:39:38 PM EDT
To: "Bennett, Elizabeth T. EOP/WHO" <(b) (6)>
Subject: Re: Web content is LIVE RE: - masks/face covering graphic & ill/exposed workers COVID-19 information

I don't recall seeing the websites before however the one on face masks links to an FDA guidance that (b)(5) DPP. I can confirm tomorrow
 The ill worker one seems to link to existing CDC guidance (b)(5) DPP.
 (b)(5) DPP. I saw it online today as well
 and upon glancing it seemed not inconsistent with what went out yesterday.
 Nancy

On Apr 27, 2020, at 8:01 PM, Bennett, Elizabeth T. EOP/WHO
 <(b) (6)> wrote:

Hey! Did this come through you all/ run through the process?

1. [Face coverings](#) - Summary of facemasks/face coverings for food and ag sector and how they should be used.

-

Web page: <https://www.fda.gov/food/food-safety-during-emergencies/use-respirators-facemasks-and-cloth-face-coverings-food-and-agriculture-sector-during-coronavirus>
 downloadable graphic (which is also part of the web page)
<https://www.fda.gov/media/137327/download>

2. [Positive/ill worker](#) - What to Do if Employees in Food Facilities are Confirmed Positive for COVID 19

Webpage : <https://www.fda.gov/food/food-safety-during-emergencies/what-do-if-you-have-covid-19-confirmed-positive-or-exposed-workers-your-food-production-storage-or>
Downloadable summary (which is part of the web page)
<https://www.fda.gov/media/137338/download>

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Fwd: hi there
Date: Monday, April 27, 2020 8:32:18 PM

Sent from my iPhone

Begin forwarded message:

From: "Helfman, Tara J. EOP/WHO" <(b) (6)>
Date: April 27, 2020 at 8:20:13 PM EDT
To: "Bennett, Elizabeth T. EOP/WHO" <(b) (6)>
Subject: RE: hi there

Certainly! I can speak between 11 and 2 if that works for you. Feel free to call at your convenience.

Tara Helfman
Special Assistant to the President and Associate Counsel to the President
Office of White House Counsel
(b) (6) | (b) (6)

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Monday, April 27, 2020 8:04 PM
To: Helfman, Tara J. EOP/WHO <(b) (6)>
Subject: hi there

Hope you are well! I have a question for you re a doc maybe in your shop on meatpacking facilities? Is there a good time to try you tomorrow? Just excited to learn more. -Tate

Elizabeth Tate Bennett
Special Assistant to the President
National Economic Council
(b) (6) (desk)

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: FW: Web content is LIVE RE: - masks/face covering graphic & ill/exposed workers COVID-19 information
Date: Monday, April 27, 2020 7:57:41 PM

From: Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>
Sent: Monday, April 27, 2020 11:40 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov; (b) (6)
 <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>;
 Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: FW: Web content is LIVE RE: - masks/face covering graphic & ill/exposed workers COVID-19 information

Hi Merry

On our last task force call, FDA committed to work with USDA and CDC (and NIOSH) to create two guidance documents. Both have been completed and they can be found at links below.

Thanks

Frank Yiannas

Deputy Commissioner, Food Policy & Response

U.S. Food and Drug Administration

10903 New Hampshire Ave.
 Silver Spring, Maryland 20993
 Tel: (b) (6)
frank.yiannas@fda.hhs.gov

1. **Face coverings** - Summary of facemasks/face coverings for food and ag sector and how they should be used.

-

Web page: <https://www.fda.gov/food/food-safety-during-emergencies/use-respirators-facemasks-and-cloth-face-coverings-food-and-agriculture-sector-during-coronavirus>
 downloadable graphic (which is also part of the web page)
<https://www.fda.gov/media/137327/download>

2. **Positive/ill worker** - What to Do if Employees in Food Facilities are Confirmed Positive for COVID 19

Webpage : [>https://www.fda.gov/food/food-safety-during-emergencies/what-do-if-you-have-covid-19-confirmed-positive-or-exposed-workers-your-food-production-storage-or<](https://www.fda.gov/food/food-safety-during-emergencies/what-do-if-you-have-covid-19-confirmed-positive-or-exposed-workers-your-food-production-storage-or)
Downloadable summary (which is part of the web page)
[>https://www.fda.gov/media/137338/download<](https://www.fda.gov/media/137338/download)

From: [Radford, Julie T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Walmart
Date: Monday, April 27, 2020 2:11:12 PM

Are you still good for the 2:30? **b(5)(PCP)**, so I am deferring to you but also if you have any ideas I am also happy to reinforce

Julie T. Radford
Deputy Assistant to the President
Chief of Staff to Ivanka Trump
(b) (6)

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Lin, Merry S. EOP/WHO](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); (b) (6); [Frank Yiannas](#); [Hickey, Jonathan P. EOP/OVP](#)
Subject: Re: Topics for tomorrow's call
Date: Monday, April 27, 2020 12:31:09 PM

Looks good here!

Sent from my iPhone

> On Apr 27, 2020, at 11:19 AM, Lin, Merry S. EOP/WHO <(b) (6)> wrote:
>
> All — here are the topics I plan to raise in tomorrow's call. Welcome feedback.

b(5)(PCP)

> Also plan to move these calls to a bi-weekly cadence unless there's objection.
>
> Thanks,
> Merry
>
> Sent from my iPhone

From: [Lin, Merry S. EOP/WHO](#)
To: [Yiannas, Frank](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); (b) (6); [Hickey, Jonathan P. EOP/OVP](#); [Bennett, Elizabeth T. EOP/WHO](#)
Subject: RE: Web content is LIVE RE: - masks/face covering graphic & ill/exposed workers COVID-19 information
Date: Monday, April 27, 2020 11:54:42 AM

Thanks!

From: Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>
Sent: Monday, April 27, 2020 11:40 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov; (b) (6); (b) (6); Hickey, Jonathan P. EOP/OVP <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: FW: Web content is LIVE RE: - masks/face covering graphic & ill/exposed workers COVID-19 information

Hi Merry

On our last task force call, FDA committed to work with USDA and CDC (and NIOSH) to create two guidance documents. Both have been completed and they can be found at links below.

Thanks

Frank Yiannas

Deputy Commissioner, Food Policy & Response

U.S. Food and Drug Administration

10903 New Hampshire Ave.

Silver Spring, Maryland 20993

Tel: (b) (6)

frank.yiannas@fda.hhs.gov

1. **Face coverings** - Summary of facemasks/face coverings for food and ag sector and how they should be used.

-

Web page: <https://www.fda.gov/food/food-safety-during-emergencies/use-respirators-facemasks-and-cloth-face-coverings-food-and-agriculture-sector-during-coronavirus>
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2. **Positive/ill worker** - What to Do if Employees in Food Facilities are Confirmed Positive for COVID 19

Webpage : <https://www.fda.gov/food/food-safety-during-emergencies/what-do-if-you-have-covid-19-confirmed-positive-or-exposed-workers-your-food-production-storage-or>

Downloadable summary (which is part of the web page)

<https://www.fda.gov/media/137338/download>

From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Lin, Merry S. EOP/WHO](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); (b) (6)
(b) (6); [Frank Yiannas](#); [Bennett, Elizabeth T. EOP/WHO](#)
Subject: RE: Topics for tomorrow's call
Date: Monday, April 27, 2020 11:29:25 AM

Thanks, Merry. Sounds good to me.

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

-----Original Message-----

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Monday, April 27, 2020 11:19 AM
To: MaryDee.Beal@usda.gov; joby.young@usda.gov; (b) (6) <(b) (6)>; Frank Yiannas <Frank.Yiannas@fda.hhs.gov>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: Topics for tomorrow's call

All — here are the topics I plan to raise in tomorrow's call. Welcome feedback.

b(5)(PCP)

Also plan to move these calls to a bi-weekly cadence unless there's objection.

Thanks,
Merry

Sent from my iPhone

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Newsome, Shawna - OSEC, Washington, DC](#); [Bennett, Elizabeth T. EOP/WHO](#); [Brashears, Mindy - OSEC, Washington, DC](#)
Cc: [Rodgers, Meghan - OC, Washington, DC](#)
Subject: Re: Draft tweet for potus -thoughts?
Date: Monday, April 27, 2020 10:16:08 AM

Tate let's chat.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>
Sent: Monday, April 27, 2020 7:44:44 AM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: Draft tweet for potus -thoughts?

Hey Tate -

Here are my suggested edits:

b(5) DPP

Shawna Newsome
 Office of Food Safety
 Cell: (202) 684-5522

-----Original Message-----

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Monday, April 27, 2020 7:35 AM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: Draft tweet for potus -thoughts?

See below revised draft tweet for POTUS and let me know if you have any thoughts on this exercise overall?

b(5)(PCP)

From: [Walker, Kathryn B. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: FW: EXT: Farmer support touch base
Date: Monday, April 27, 2020 9:09:43 AM

Hi Joby! Hope the week is off to a good start! If you'll send me your assistant's contact info I will get this scheduled for you and Julie.

Thanks!

Kathryn

-----Original Message-----

From: Tres Bailey <Tres.Bailey@walmart.com>

Sent: Monday, April 27, 2020 8:30 AM

To: Bruce Harris <Bruce.Harris@walmart.com>

Cc: Radford, Julie T. EOP/WHO <(b) (6)>; Joby Young <joby.young@usda.gov>; Walker, Kathryn B. EOP/WHO <(b) (6)>

Subject: [EXTERNAL] Re: EXT: Farmer support touch base

Hi Julie, I can make myself available any time this afternoon that works for you and Joby. Many thanks,

Tres

Sent from my iPhone

> On Apr 27, 2020, at 8:07 AM, Bruce Harris <Bruce.Harris@walmart.com> wrote:

>

> Hey Julie -

>

> Thanks for the note. I have to be at the White House today with Doug so I won't be able to do a call but have cc'd my colleague Tres Bailey to represent us. Tres is the company's food policy expert and the person I'd be turning to for assistance while we assess the possibilities here.

>

> Thx and I'll call you this AM to try and connect.

>

> Bruce C. Harris

> Vice President, Federal Government Affairs

>

>> On Apr 26, 2020, at 4:09 PM, Radford, Julie T. EOP/WHO <(b) (6)> wrote:

>>

>> Bruce - hope you're well and getting to enjoy a little downtime this weekend.

>> Do you have availability tomorrow afternoon to hop on a quick call with myself and Joby Young, USDA COS, to follow-up on Ivanka and Doug's conversation.

>> Appreciate your time and look forward to connecting!

>> Julie

>>

>> Sent from my iPhone

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Adcock, Rebeckah - OSEC, Washington, DC](#); [Walker, Lorren - OSEC, Washington, DC](#)
Subject: RE: Review: Treasury Customs Duty Postponement IFR
Date: Monday, April 27, 2020 7:53:16 AM

Let me know once he's on board. I'm looking into options and am briefing up soon.

From: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Sent: Friday, April 24, 2020 2:53 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Subject: RE: Review: Treasury Customs Duty Postponement IFR

Sure thing, let me get his attention on this.

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Friday, April 24, 2020 12:51 PM
To: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Cc: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: RE: Review: Treasury Customs Duty Postponement IFR

Thanks. I have time set to brief up next week. Do you all mind roping Joby in where appropriate? I will get asked where he is on the issue. I'm guessing supportive, but would be nice to have that box checked. Thanks!

From: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Sent: Friday, April 24, 2020 12:49 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Cc: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: RE: Review: Treasury Customs Duty Postponement IFR

Tate,

Per our conversation yesterday... generally speaking the R&Ps represent approximately 400 employees across the 11 impacted boards.

Lorren

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Thursday, April 23, 2020 5:15 PM
To: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Cc: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: Re: Review: Treasury Customs Duty Postponement IFR

Thanks

Sent from my iPhone

On Apr 23, 2020, at 5:02 PM, Walker, Lorren - OSEC, Washington, DC
<Lorren.Walker@usda.gov> wrote:

Yes, I have heard radio ads. There are no media formats that are barred to the Check-offs.

Lorren

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Thursday, April 23, 2020 3:28 PM
To: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Cc: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: Re: Review: Treasury Customs Duty Postponement IFR

This is strange but can you confirm check offs also do radio?

Sent from my iPhone

On Apr 23, 2020, at 1:36 PM, Walker, Lorren - OSEC, Washington, DC
<Lorren.Walker@usda.gov> wrote:

I would also add that some of our stakeholders have found the link below and are wondering if they are vulnerable? See the cotton example listed as the 9th question. We are attempting to hold off on responding.

>>>><https://www.cbp.gov/trade/basic-import-export/frequently-asked-questions-90-day-postponement><<<<:::

Lorren

From: Bennett, Elizabeth T. EOP/WHO
 <(b) (6)>
Sent: Thursday, April 23, 2020 1:10 PM
To: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Cc: Adcock, Rebeckah - OSEC, Washington, DC
 <Rebeckah.Adcock@usda.gov>
Subject: RE: Review: Treasury Customs Duty Postponement IFR

Haven't forgotten you. Checking some boxes internally with my treasury

guy. Standby

From: Walker, Lorren - OSEC, Washington, DC
 <Lorren.Walker@usda.gov>
Sent: Wednesday, April 22, 2020 8:42 AM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Cc: Adcock, Rebeckah - OSEC, Washington, DC
 <Rebeckah.Adcock@usda.gov>
Subject: RE: Review: Treasury Customs Duty Postponement IFR

Morning Tate,

Thank you for the conversation yesterday afternoon. Attached is a document that identifies the unintended negative impact on AMS programs. I'm happy to augment and/or talk through the document.

All the best,

Lorren

From: Adcock, Rebeckah - OSEC, Washington, DC
 <Rebeckah.Adcock@usda.gov>
Sent: Tuesday, April 21, 2020 3:13 PM
To: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Subject: Fwd: Review: Treasury Customs Duty Postponement IFR

Can you answer?
Rebeckah.Adcock@USDA.gov

From: Bennett, Elizabeth T. EOP/WHO
 <(b) (6)>
Sent: Tuesday, April 21, 2020 3:08:50 PM
To: Adcock, Rebeckah - OSEC, Washington, DC
 <Rebeckah.Adcock@usda.gov>
Subject: RE: Review: Treasury Customs Duty Postponement IFR

So AMS is considered the importer on most of their programs?

From: Adcock, Rebeckah - OSEC, Washington, DC
 <Rebeckah.Adcock@usda.gov>
Sent: Tuesday, April 21, 2020 2:42 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: Re: Review: Treasury Customs Duty Postponement IFR

APHIS is good as the burden is on the carrier not the importer, but AMS continues to see problems. In March AMS predicts a told of

11.6 million would be affected.

Rebeckah.Adcock@USDA.gov

From: Bennett, Elizabeth T. EOP/WHO

<(b) (6)>

Sent: Tuesday, April 21, 2020 12:05:33 PM

To: Adcock, Rebeckah - OSEC, Washington, DC

<Rebeckah.Adcock@usda.gov>

Subject: RE: Review: Treasury Customs Duty Postponement IFR

Same but I'm not an expert. Seeing if anything in here helps you:

This temporary postponement does not apply to any entry, or withdrawal from warehouse, for consumption, or any deposit of estimated duties, taxes, or fees for the entry, or withdrawal from warehouse, for consumption, where the entry summary includes any merchandise subject to one or more of the following: antidumping duties (assessed pursuant to 19 U.S.C. 1673 *et seq.*), countervailing duties (assessed pursuant to 19 U.S.C. 1671 *et seq.*), duties assessed pursuant to Section 232 of the Trade Expansion Act of 1962 (19 U.S.C. 1862), duties assessed pursuant to Section 201 of the Trade Act of 1974 (19 U.S.C. 2251 *et seq.*), and duties assessed pursuant to Section 301 of the Trade Act of 1974 (19 U.S.C. 2411 *et seq.*).

From: Adcock, Rebeckah - OSEC, Washington, DC

<Rebeckah.Adcock@usda.gov>

Sent: Tuesday, April 21, 2020 11:49 AM

To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>

Subject: Re: Review: Treasury Customs Duty Postponement IFR

Yep, that's it. (b)(5) DPP.

Rebeckah.Adcock@USDA.gov

From: Bennett, Elizabeth T. EOP/WHO

<(b) (6)>

Sent: Tuesday, April 21, 2020 11:09:42 AM

To: Adcock, Rebeckah - OSEC, Washington, DC

<Rebeckah.Adcock@usda.gov>

Subject: RE: Review: Treasury Customs Duty Postponement IFR

We think this might be it:

>>>>>><https://s3.amazonaws.com/public-inspection.federalregister.gov/2020-08618.pdf><<<<<<.....

Went on display at the FR yesterday. Can you see if this version still impacts yall? Is this the first time you are seeing it?

From: Adcock, Rebeckah - OSEC, Washington, DC
<Rebeckah.Adcock@usda.gov>
Sent: Sunday, April 19, 2020 7:09 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: Re: Review: Treasury Customs Duty Postponement IFR

Yep 202 313 2030

Rebeckah.Adcock@USDA.gov

From: Bennett, Elizabeth T. EOP/WHO
<(b) (6)>
Sent: Sunday, April 19, 2020 6:21:19 PM
To: Adcock, Rebeckah - OSEC, Washington, DC
<Rebeckah.Adcock@usda.gov>
Subject: Re: Review: Treasury Customs Duty Postponement IFR

Can I give you a shout on the way in tomorrow? Remind me best number? Contacts transferring has been a nightmare

Sent from my iPhone

On Apr 19, 2020, at 4:02 PM, Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov> wrote:

FYI - they may be clearing the EO today- **(b)(5) DPP**
 [REDACTED]
 [REDACTED] Lots of internal issues on your side of things I
 gather.

Rebeckah.Adcock@USDA.gov

From: Bennett, Elizabeth T. EOP/WHO
<(b) (6)>
Sent: Sunday, April 19, 2020 12:56:31 PM
To: Ghee, Hailey - OSEC, Washington, DC
<hailey.ghee@usda.gov>
Cc: Adcock, Rebeckah - OSEC, Washington, DC

<Rebeckah.Adcock@usda.gov>

Subject: Re: Review: Treasury Customs Duty Postponement
IFR

Thanks! Can you explain it to me on the phone
tomorrow?

Sent from my iPhone

On Apr 19, 2020, at 12:45 PM, Ghee, Hailey
- OSEC, Washington, DC
<hailey.ghee@usda.gov> wrote:

Hi Tate,

Wanted to send this your way for awareness.
Adding Reb here who can discuss further if
need be!

Hailey Ghee
Special Assistant to the Secretary
United States Department of Agriculture
(202) 450-9387

From: Ghee, Hailey - OSEC, Washington, DC
Sent: Sunday, April 19, 2020 11:38 AM
To: Staff Secretary
<(b) (6)>
Cc: Adcock, Rebeckah - OSEC, Washington, DC
<Rebeckah.Adcock@usda.gov>
Subject: Review: Treasury Customs Duty
Postponement IFR

Good afternoon,

Please see below content from USDA in regards
to the Flash COVID Review: Treasury Customs
Duty Postponement IFR. We have equities in
that EO.

Below are the comments from the USDA
submitted to IFR supporting the EO on same.

Submitted to OMB 3/22. USDA requesting review and edit of the EO:

APHIS

One APHIS concern is relatively minor and not worth making a big point of. That is, CBP collects the commercial vessel fees and the individual truck fees, i.e., for those trucks that do not purchase the full year transponder that covers a truck (most do). See 7 CFR 354.3(b)(1) and (c)(1) and 19 CFR 24.22(c)(1). These account for only about 8% of total AQI revenue. In any event, the DHS proposal purports to be a postponement, not a cancellation of the fee submissions. But perhaps OMB or DHS should clarify whether their proposed order applies to our vessel and truck fees.

Perhaps the bigger issue is that this action may imply that APHIS should consider postponing the dates by which airlines should submit revenue they collect on our behalf for the passenger fee as well as the aircraft fees. The next submission is due May 1 (30 days after the end of the first calendar quarter) for fees collected January 1-March 31. Although the revenue will be dramatically lower for the last few weeks, there will be substantial revenue they collected in January and February. Collections were over \$150 million for that quarter in 2019. That means we might have to essentially liquidate the reserve very quickly and far sooner than anticipated. This is why the OMB/OBPA order to limit the AQI number to \$55 million in the last supplemental was so short-sighted. While I would not be surprised to see airlines not make the required submissions so they can hold the cash flow, I can see how airlines might argue that the order issued under the authority of 19 U.S.C. 1318(b)(1)(C) gives them the express right to do so.

AMS

AMS oversees 21 research and promotion programs, many of which include assessments on imported commodities. If these fees are not

collected for 90 days, it will have a negative impact on their budgets. This is particularly the case for commodities such as mangoes and avocados for which import assessments comprise a significant portion of their budget. While the programs are required to maintain a reserve to ensure continuity of operations, this may still have negative impacts on their program delivery.

Hailey Ghee
Special Assistant to the Secretary
United States Department of Agriculture
(202) 450-9387

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From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Rich, Michawn \(CDC/OD\)](#)
Cc: [McGuire, Denzel E. EOP/OMB](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Rodgers, Meghan - OC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Trove, Olivia EOP/NSC](#); [Nalepa, Jessica](#); [Miller, Katie R. EOP/OVP](#)
Subject: Re: CDC Meatpacking industry guidance -- comms coordination
Date: Sunday, April 26, 2020 6:23:13 PM

Thank you!

Sent from my iPhone

On Apr 26, 2020, at 6:07 PM, Rich, Michawn (CDC/OD) <qig3@cdc.gov> wrote:

CDC tweeted: <https://twitter.com/CDCgov/status/1254526403913146368>

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [McGowan, Robert \(Kyle\) \(CDC/OD/OCS\)](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [McGuire, Denzel E. EOP/OMB](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Mondl, Rachel E - OSEC](#); [McCormack, Brian V. EOP/OMB](#); [Beck, Nancy B. EOP/OMB](#); [Biedermann, Madison A. EOP/OMB](#); [Delaney, Lisa \(CDC/NIOSH/OD\)](#); [Houry, Debra E. \(CDC/DDNID/NCIPC/OD\)](#)
Subject: Re: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance
Date: Sunday, April 26, 2020 4:27:24 PM

Thanks for everyone's help here. Do we know if any of the agencies plan to tweet it out as well?

Sent from my iPhone

On Apr 24, 2020, at 2:54 PM, McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov> wrote:

I've added Lisa Delaney and Deb Houry for CDC.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Friday, April 24, 2020 2:47 PM
To: McGuire, Denzel E. EOP/OMB <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsone@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

Dr. Brashears, Shawna, Dudley, Campbell, myself. All copied.

Joby Young

Chief of Staff

United States Department of Agriculture

<image001.jpg>

From: McGuire, Denzel E. EOP/OMB <(b) (6)>
Sent: Friday, April 24, 2020 2:45 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; omc2@cdc.gov; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

My understanding is that (b)(5) DPP [REDACTED]
 [REDACTED]. My assistant Madi will be emailing shortly to set up a call for 5.p.m. to see where we are on meatpacking guidance. This is policy that needs to be announced on Monday.

Joby, Rachel and Kyle please identify who in your shops need to be on this call.

Many thanks to all!

From: McGuire, Denzel E. EOP/OMB
Sent: Friday, April 24, 2020 11:27 AM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; omc2@cdc.gov; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A.

EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB
 <(b) (6)>; Troye, Olivia EOP/NSC
 <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC
 <Mindy.Brashears@usda.gov>

Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

Hello Team

Following up on Tate's email. OMB needs to receive this document today.

Please confirm (b)(5) DPP and when OMB will receive it today.

My understanding is (b)(5) DPP
 . Is that accurate?

Truly – thank you everyone for the hard work and know that we here at OMB will work diligently and quickly to get this approved.

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Friday, April 24, 2020 10:34 AM
To: McGuire, Denzel E. EOP/OMB <(b) (6)>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; omc2@cdc.gov; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

Hello- Any idea when we can expect to see the revised consolidated draft for review? I know a few offices had hoped to see it last night, so I just wanted to check. Thanks all.

Elizabeth Tate Bennett
 Special Assistant to the President
 National Economic Council
 (b) (6) (desk)

From: McGuire, Denzel E. EOP/OMB <(b) (6)>
Sent: Thursday, April 23, 2020 9:55 AM
To: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; omc2@cdc.gov; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

+Rachel at DOL - I added the wrong Rachel to the email chain (our press person) instead of Rachel

Mondl COS at Labor. Apologies.

From: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>
Sent: Thursday, April 23, 2020 9:43 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Semmel, Rachel K. EOP/OMB <(b) (6)>; omc2@cdc.gov
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

I understand it is in final CDC clearance now. We have seen an early draft and have no major flags. Just to make sure we're on the same page – it is CDC/OSHA guidance, will not be co-branded with USDA.

Shawna Newsome

Office of Food Safety
 Cell: (202) 684-5522

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Thursday, April 23, 2020 9:37 AM
To: McGuire, Denzel E. EOP/OMB <(b) (6)>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Semmel, Rachel K. EOP/OMB <(b) (6)>; omc2@cdc.gov
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: Re: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

Looping in my friends Olivia and Tate as well as Shawna and Dr. Brashears, who are focused on this project at USDA.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: McGuire, Denzel E. EOP/OMB <(b) (6)>
Sent: Thursday, April 23, 2020 9:10:41 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Semmel, Rachel K. EOP/OMB <(b) (6)>; omc2@cdc.gov <omc2@cdc.gov>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>
Subject: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

Hello Chiefs –

We need to nail down the USDA/DOL(OSHA)/CDC guidance on meatpacking ASAP.

(b)(5) DPP . Where are we on that document and can OMB expect to see it today?

Many thanks for all that you and your teams are doing!
 Denzel, Brian and Nancy

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From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Brashears, Mindy - OSEC, Washington, DC](#)
Subject: Draft tweet for potus -thoughts?
Date: Sunday, April 26, 2020 4:17:06 PM

See below. Edits welcome. Andrew wants to float it up at the WH.

I'm also finding out if CDC or OSHA are tweeting out the guidance and POTUS could consider retweeting them in the process and/or just retweeting:

b(5)(PCP)

Sent from my iPhone

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [McGuire, Denzel E. EOP/OMB](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Rich, Michawn \(CDC/OD\)](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Rodgers, Meghan - OC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Troye, Olivia EOP/NSC](#); [Nalepa, Jessica](#); [Miller, Katie R. EOP/OVP](#)
Subject: Re: CDC Meatpacking industry guidance -- comms coordination
Date: Sunday, April 26, 2020 4:07:24 PM

Are one of the agencies going to tweet it by chance?

Sent from my iPhone

On Apr 26, 2020, at 2:23 PM, McGuire, Denzel E. EOP/OMB
 <(b) (6)> wrote:

Thank you. All good on our side.

Sent from my iPhone

On Apr 26, 2020, at 12:57 PM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

+Tate and Denzel

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Sunday, April 26, 2020 12:54:59 PM
To: Rich, Michawn (CDC/OD) <qig3@cdc.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Cc: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>; Nalepa, Jessica <jessica.nalepa@fema.dhs.gov>; Miller, Katie R. EOP/OVP <(b) (6)>
Subject: Re: CDC Meatpacking industry guidance -- comms coordination

Is everyone on the same page that we are to rollout today?

Tram USDA was tracking tomorrow before this email chain.

Washington, DC <MaryDee.Beal@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Cc: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>; Nalepa, Jessica <jessica.nalepa@fema.dhs.gov>; Miller, Katie R. EOP/OVP <(b) (6)>
Subject: Re: CDC Meatpacking industry guidance -- comms coordination

Is everyone on the same page that we are to rollout today?

Tram USDA was tracking tomorrow before this email chain.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Rich, Michawn (CDC/OD) <gig3@cdc.gov>
Sent: Sunday, April 26, 2020 12:40:26 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Weeks, Audra - OSEC, Washington, DC <Audra.Weeks@usda.gov>
Cc: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>
Subject: RE: CDC Meatpacking industry guidance -- comms coordination

Yes – that comms plan is for the guidance.

Attached is the guidance.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Sunday, April 26, 2020 11:41 AM
To: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Rich, Michawn (CDC/OD) <gig3@cdc.gov>; Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Weeks, Audra - OSEC, Washington, DC <Audra.Weeks@usda.gov>
Cc: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>

Subject: Re: CDC Meatpacking industry guidance -- comms coordination

That's what I was about to say too, Meghan.

Copying a copy few other folks for awareness.

Mary Dee Beal

From: Rodgers, Meghan - OC, Washington, DC

<meghan.rodgers@usda.gov>

Sent: Sunday, April 26, 2020 11:40:24 AM

To: Rich, Michawn (CDC/OD) <gig3@cdc.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Weeks, Audra - OSEC, Washington, DC <Audra.Weeks@usda.gov>

Subject: Re: CDC Meatpacking industry guidance -- comms coordination

Had no idea, thank you for sharing. Well put it together. I thought the guidance was coming out tomorrow.

Get [Outlook for iOS](#)

From: Rich, Michawn (CDC/OD) <gig3@cdc.gov>

Sent: Sunday, April 26, 2020 11:38:57 AM

To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Weeks, Audra - OSEC, Washington, DC <Audra.Weeks@usda.gov>

Subject: FW: CDC Meatpacking industry guidance -- comms coordination

Are you all tracking this for today?

From: Galatas, Kate (CDC/OD/OADC) <kkg2@cdc.gov>

Sent: Sunday, April 26, 2020 11:34 AM

To: O'Malley, Devin M. EOP/OVP <(b) (6)>; Fetalvo, Ninio J. EOP/OVP <(b) (6)>; Rich, Michawn (CDC/OD) <gig3@cdc.gov>; Bair-Brake, Heather (ATSDR/OCOM) <hbb9@cdc.gov>

Cc: Bonds, Michelle E. (CDC/OD/OADC) <meb0@cdc.gov>; Olivares, Dagny (CDC/DDPHSIS/CPR/DEO) <dvp2@cdc.gov>; CDC IMS JIC OADC LNO -2 <eocevent202@cdc.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS)

<omc2@cdc.gov>; Meaney Delman, Dana M.
(CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>; McQuiston, Jennifer H.
(CDC/DDID/NCEZID/DHCPP) <fzh7@cdc.gov>; Lepore, Loretta
(CDC/OD/OCS) <phf7@cdc.gov>

Subject: CDC Meatpacking industry guidance -- comms coordination

Importance: High

Good Morning, All –

By way of this email, we are alerting you that the WHTF, along with Dr. Birx herself and OMB, have provided final clearance and green light for posting of our meatpacking industry guidance on the website today. Attached you will find our communication rollout plan – as you will note, our primary plans include posting to our website (**NLT than 3PM today**), and sharing it with critical public health and industry partners (most of which will start in earnest tomorrow).

Michawn, I’m including you in the “to” line here in hopes that you can help us achieve needed coordination through USDA comms? I do not have a POC with contact information for your comms office there.

Similarly, **Heather** is on the “to” line, as well, because she will be working with FEMA comms in the national JIC for their awareness on timing, etc.

As you all know, this is an urgent set of guidance and important that we publish quickly today. CDC is planning for reactive media only, so no press release or proactive statement being issued.

Take care,
Kate

Kate Galatas, MPH
Deputy Associate Director for Communication
Centers for Disease Control and Prevention
Office: (b) (6)
Cell: (b) (6)
Email: kkg2@cdc.gov
<image002.jpg>

From: [Radford, Julie T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Fwd: [EXTERNAL] Small farmers
Date: Sunday, April 26, 2020 4:05:48 PM

Sent from my iPhone

Begin forwarded message:

From: Doug McMillon <McMillon.Doug@walmart.com>
Date: April 24, 2020 at 4:44:47 PM EDT
To: "Radford, Julie T. EOP/WHO" <(b) (6)>
Cc: Bruce Harris <Bruce.Harris@walmart.com>, "(b) (6)" Ivanka Trump
 <(b) (6)>
Subject: [EXTERNAL] Small farmers

Hi Julie, just spoke to Ivanka the part-time school teacher. She outlined the USDA initiative to match small farmers to grocers so we can help offset the lack of demand they're experiencing given so many restaurants are closed or operating at limited capacity. Sounds like we're going to receive information about which small farmers are participating and possibly what they grow. We, the grocers, will consider ordering product for 1. Our stores/eComm businesses, 2. Distribution to food banks and 3. Distribution to organizations like World Vision, Meals on Wheels, etc. Do I have that right? Next steps? Thanks, Doug

From: [Beck, Nancy B. EOP/OMB](#)
To: [Troye, Olivia EOP/NSC](#)
Cc: [McGuire, Denzel E. EOP/OMB](#); [Bennett, Elizabeth T. EOP/WHO](#); [McCormack, Brian V. EOP/OMB](#); [Young, Joby - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#)
Subject: Re: Draft Statement for Review
Date: Sunday, April 26, 2020 1:29:09 PM

+USDA

On Apr 26, 2020, at 1:15 PM, Troye, Olivia EOP/NSC
 <(b) (6)> wrote:

I'm okay with this as long as it includes the changes I made yesterday which I think it does. Can we get this out? CDC just called me. USDA called and I've got other task force people calling me now. I thought this was a go. Thank you!

Olivia Troye
 Special Advisor for Homeland Security, Counterterrorism and North America
 Office of the Vice President
 White House Coronavirus Task Force
 Office: (b) (6)
 Mobile: (b) (6) (Does not receive texts)

On Apr 26, 2020, at 12:41 PM, Beck, Nancy B. EOP/OMB
 <(b) (6)> wrote:

FYSA

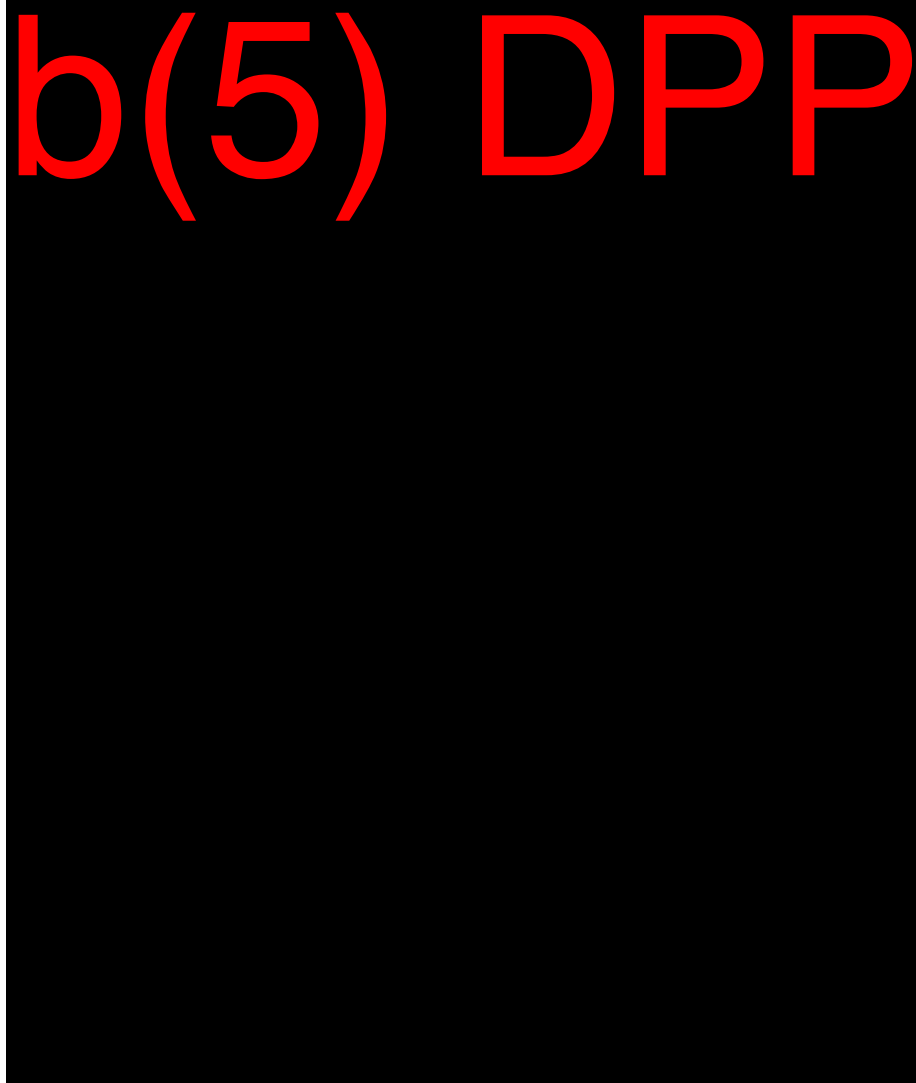
Nancy

Begin forwarded message:

From: "Newsome, Shawna - OSEC, Washington, DC"
 <Shawna.Newsme@usda.gov>
Date: April 26, 2020 at 12:07:26 PM EDT
To: "Beck, Nancy B. EOP/OMB"
 <(b) (6)>, "Higgins, Cortney J.
 EOP/OMB" <(b) (6)>,
 "Young, Joby - OSEC, Washington, DC"
 <joby.young@usda.gov>
Cc: "Hirsch, Quinn N. EOP/OMB"
 <(b) (6)>, "Rodgers, Meghan -
 OC, Washington, DC" <meghan.rodgers@usda.gov>,
 "Shuford, Campbell - OSEC, Washington, DC"
 <campbell.shuford@usda.gov>
Subject: RE: Draft Statement for Review

Hi all – we got word CDC is looking to post today at 3pm and wanted to loop y'all in for final review of statement. After the last round of edits, the statement got a little choppy. Here is the final version. Nothing added, but rearranged the deck chairs a bit. Redline attached.

b(5) DPP



Shawna Newsome
Office of Food Safety
Cell: (202) 684-5522

<USDAcovidstatement4.25.docx>

From: [Troye, Olivia EOP/NSC](#)
To: [Newsome, Shawna - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Rich, Michawn \(CDC/OD\)](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Rodgers, Meghan - OC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Nalepa, Jessica](#); [Miller, Katie R. EOP/OVP](#); [Bennett, Elizabeth T. EOP/WHO](#); [McGuire, Denzel E. EOP/OMB](#)
Subject: Re: CDC Meatpacking industry guidance -- comms coordination
Date: Sunday, April 26, 2020 1:25:17 PM

All- we are good to go. Just spoke with our Comms team. CDC is working on posting it.

Olivia Troye
Special Advisor for Homeland Security, Counterterrorism and North America
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile (b) (6) (Does not receive texts)

On Apr 26, 2020, at 1:17 PM, Newsome, Shawna - OSEC, Washington, DC
<Shawna.Newsme@usda.gov> wrote:

Thank you, Olivia. We are ready to go, we were just waiting on final sign off on this statement. We made minor stylistic changes (and deleted one sentence) from the version sent back to us yesterday. Are you all ok with this?

b(5) DPP

Shawna Newsome

Office of Food Safety

Cell: (202) 684-5522

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Sunday, April 26, 2020 1:08 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Rich, Michawn (CDC/OD) <qig3@cdc.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Nalepa, Jessica <jessica.nalepa@fema.dhs.gov>; Miller, Katie R. EOP/OVP <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>
Subject: Re: CDC Meatpacking industry guidance -- comms coordination

The guidance is ready. I defer to Katie on the rollout for Comms team but myself, our Chief of Staff and AMB Birx/Dr. Redfield etc all are ready for it to go out today.

Olivia Troye

Special Advisor for Homeland Security, Counterterrorism and North America

Office of the Vice President

White House Coronavirus Task Force

Office: (b) (6)

Mobile: (b) (6) (Does not receive texts)

On Apr 26, 2020, at 12:57 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

+Tate and Denzel

Joby Young

Chief of Staff

U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Sunday, April 26, 2020 12:54:59 PM
To: Rich, Michawn (CDC/OD) <qig3@cdc.gov>; Beal, Mary Dee - OSEC,

Washington, DC <MaryDee.Beal@usda.gov>; Rodgers, Meghan - OC,
 Washington, DC <meghan.rodgers@usda.gov>
Cc: Newsome, Shawna - OSEC, Washington, DC
 <Shawna.Newsome@usda.gov>; Shuford, Campbell - OSEC, Washington,
 DC <campbell.shuford@usda.gov>; Troye, Olivia EOP/NSC
 <(b) (6)>; Nalepa, Jessica
 <jessica.nalepa@fema.dhs.gov>; Miller, Katie R. EOP/OVP
 <(b) (6)>
Subject: Re: CDC Meatpacking industry guidance -- comms coordination

Is everyone on the same page that we are to rollout today?

Tram USDA was tracking tomorrow before this email chain.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Rich, Michawn (CDC/OD) <gig3@cdc.gov>
Sent: Sunday, April 26, 2020 12:40:26 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>;
 Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>;
 Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Weeks,
 Audra - OSEC, Washington, DC <Audra.Weeks@usda.gov>
Cc: Newsome, Shawna - OSEC, Washington, DC
 <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov>; Shuford, Campbell - OSEC, Washington, DC
 <campbell.shuford@usda.gov>
Subject: RE: CDC Meatpacking industry guidance -- comms coordination

Yes – that comms plan is for the guidance.

Attached is the guidance.

From: Beal, Mary Dee - OSEC, Washington, DC
 <MaryDee.Beal@usda.gov>
Sent: Sunday, April 26, 2020 11:41 AM
To: Rodgers, Meghan - OC, Washington, DC
 <meghan.rodgers@usda.gov>; Rich, Michawn (CDC/OD) <gig3@cdc.gov>;
 Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Weeks,
 Audra - OSEC, Washington, DC <Audra.Weeks@usda.gov>
Cc: Newsome, Shawna - OSEC, Washington, DC
 <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov>; Shuford, Campbell - OSEC, Washington, DC
 <campbell.shuford@usda.gov>

Subject: Re: CDC Meatpacking industry guidance -- comms coordination

That's what I was about to say too, Meghan.

Copying a copy few other folks for awareness.

Mary Dee Beal

From: Rodgers, Meghan - OC, Washington, DC

<meghan.rodgers@usda.gov>

Sent: Sunday, April 26, 2020 11:40:24 AM

To: Rich, Michawn (CDC/OD) <gig3@cdc.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Weeks, Audra - OSEC, Washington, DC <Audra.Weeks@usda.gov>

Subject: Re: CDC Meatpacking industry guidance -- comms coordination

Had no idea, thank you for sharing. Well put it together. I thought the guidance was coming out tomorrow.

Get [Outlook for iOS](#)

From: Rich, Michawn (CDC/OD) <gig3@cdc.gov>

Sent: Sunday, April 26, 2020 11:38:57 AM

To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Weeks, Audra - OSEC, Washington, DC <Audra.Weeks@usda.gov>

Subject: FW: CDC Meatpacking industry guidance -- comms coordination

Are you all tracking this for today?

From: Galatas, Kate (CDC/OD/OADC) <kkg2@cdc.gov>

Sent: Sunday, April 26, 2020 11:34 AM

To: O'Malley, Devin M. EOP/OVP <(b) (6)>; Fetalvo, Ninio J. EOP/OVP <(b) (6)>; Rich, Michawn (CDC/OD) <gig3@cdc.gov>; Bair-Brake, Heather (ATSDR/OCOM) <hbb9@cdc.gov>

Cc: Bonds, Michelle E. (CDC/OD/OADC) <meb0@cdc.gov>; Olivares, Dagny (CDC/DDPHSIS/CPR/DEO) <dvp2@cdc.gov>; CDC IMS JIC OADC LNO -2 <eocevent202@cdc.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS)

<omc2@cdc.gov>; Meaney Delman, Dana M.
(CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>; McQuiston, Jennifer H.
(CDC/DDID/NCEZID/DHCPP) <fzh7@cdc.gov>; Lepore, Loretta
(CDC/OD/OCS) <phf7@cdc.gov>

Subject: CDC Meatpacking industry guidance -- comms coordination

Importance: High

Good Morning, All –

By way of this email, we are alerting you that the WHTF, along with Dr. Birx herself and OMB, have provided final clearance and green light for posting of our meatpacking industry guidance on the website today. Attached you will find our communication rollout plan – as you will note, our primary plans include posting to our website (**NLT than 3PM today**), and sharing it with critical public health and industry partners (most of which will start in earnest tomorrow).

Michawn, I’m including you in the “to” line here in hopes that you can help us achieve needed coordination through USDA comms? I do not have a POC with contact information for your comms office there.

Similarly, **Heather** is on the “to” line, as well, because she will be working with FEMA comms in the national JIC for their awareness on timing, etc.

As you all know, this is an urgent set of guidance and important that we publish quickly today. CDC is planning for reactive media only, so no press release or proactive statement being issued.

Take care,
Kate

Kate Galatas, MPH
Deputy Associate Director for Communication
Centers for Disease Control and Prevention
Office: (b) (6)
Cell: (b) (6)
Email: kkg2@cdc.gov
<image002.jpg>

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Fwd: [EXTERNAL] Update
Date: Sunday, April 26, 2020 6:23:01 AM

Sent from my iPhone

Begin forwarded message:

From: Julie Anna Potts <japotts@meatinstitute.org>
Date: April 25, 2020 at 10:05:26 PM EDT
To: "Bennett, Elizabeth T. EOP/WHO" <(b) (6)>
Subject: [EXTERNAL] Update

Just learned that Smithfield CEO talked with Mark Meadows this evening and it may have been about PPE. I expect to get updated tomorrow. Wanted you to be aware.

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: Fwd: Meatpacking Guidance- Task Force update- 04.25.2020 PM
Date: Saturday, April 25, 2020 8:31:48 PM
Attachments: [USDAcovidstatement4.25- Edits_OT.docx](#) (b)(5)-Deliberative (1 page)
[ATT00001.htm](#)

Sent from my iPhone

Begin forwarded message:

From: "Troye, Olivia EOP/NSC" <(b) (6)>
Date: April 25, 2020 at 6:07:22 PM EDT
To: "McGuire, Denzel E. EOP/OMB" <(b) (6)>, "McCormack, Brian V. EOP/OMB" <(b) (6)>, "Beck, Nancy B. EOP/OMB" <(b) (6)>, "Biedermann, Madison A. EOP/OMB" <(b) (6)>, "Schoen, Ansley M. EOP/OMB" <(b) (6)>, "Brashears, Mindy - OSEC, Washington, DC" <Mindy.Brashears@usda.gov>, "Bennett, Elizabeth T. EOP/WHO" <(b) (6)>, "Newsome, Shawna - OSEC, Washington, DC" <Shawna.Newsome@usda.gov>, "Young, Joby - OSEC, Washington, DC" <joby.young@usda.gov>, "Hoskins, Dudley - OSEC, Washington, DC" <dudley.hoskins@usda.gov>, "omc2@cdc.gov" <omc2@cdc.gov>, "Mondl, Rachel E - OSEC" <Mondl.Rachel.E@dol.gov>, "campbell.shuford@usda.gov" <campbell.shuford@usda.gov>
Cc: Dr Bob Redfield <olx1@cdc.gov>
Subject: RE: Meatpacking Guidance- Task Force update- 04.25.2020 PM

All-

We discussed the meatpacking industry guidance and the accompanying statement during today's task force meeting. The guidance is approved for release. No edits to the actual guidance, just some edits to this release that will accompany it, which I have attached to this email. Let me know if you have any questions. Russ Vought was in attendance at the meeting as was Dr. Redfield. (Just including this tidbit for my OMB/CDC colleagues on here).

OVP Comms team will also be in touch with FEMA and USDA to ensure that the proper comms roll out is done on this effort to ensure that all documents and everyone is on the same page as well.

Thanks very much for all of your hard work on this. Let me know if you need anything else.

Best
Olivia

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Saturday, April 25, 2020 10:13 AM

To: McGuire, Denzel E. EOP/OMB <(b) (6)>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; omc2@cdc.gov; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>; campbell.shuford@usda.gov
Subject: Re: Meatpacking Guidance

Good morning all,

This is the last version of the guidances I've seen, the ones attached to yesterday's 5pm email. Has this changed since last night and if so can I get a copy of the latest version of these documents please? I also want some task force principals to see these before they move forward, but I have seen a lot of different versions of this so I'd like to get the latest.

Thank you,
 Olivia

Olivia Troye
 Special Advisor for Homeland Security, Counterterrorism and North America
 Office of the Vice President
 White House Coronavirus Task Force
 Office: (b) (6)
 Mobile: (b) (6) (Does not receive texts)

On Apr 24, 2020, at 5:04 PM, McGuire, Denzel E. EOP/OMB <(b) (6)> wrote:

.....
 Join Skype

(b) (6)

App (b) (6)

Join by phone

(b) (6)

(PITC)

English

(United States)

Find a local number <<https://ucweb.pitc.gov/dialin>>

Conference ID: (b) (6)

Forgot your dial-in PIN? <<https://ucweb.pitc.gov/dialin>>

|Help <<https://o15.officeredir.microsoft.com/r/rldLync15?clid=1033&p1=5&p2=2009>>

<COVIDINDUSTRYGUIDANCE_edits.docx>
<meeting.ics>

From: [Troye, Olivia EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Guidance
Date: Saturday, April 25, 2020 5:55:53 PM

Hi! I'm already ahead of you. I put it on the task force agenda for today. We just got out of the meeting. Got it approved. I'm making edits though to the USDA piece right now. You'll see that come through in a few minutes. It will go out as soon as everyone is ready, so tonight/tomorrow.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Saturday, April 25, 2020 5:06 PM
To: Troye, Olivia EOP/NSC <(b) (6)>
Subject: Guidance

Hi-

I just tried to call you. I talked to sec. Perdue. He would like to release the guidance as soon as possible. Please let me know the feedback you got.

Thanks-

Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Saunders, Ruth D. EOP/OMB](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Tkacz, Kailee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#)
Subject: RE: Due Outs (4/15): COVID-19/Food Supply Chain Call
Date: Saturday, April 25, 2020 1:56:38 PM
Attachments: [image001.png](#)

Thank you Mary Dee and USDA team.

I've checked with my OIRA colleagues and these are possible time slots for us on Monday:

11-11:30

3:00 – 4:30

I apologize that we have not coordinated our OMB questions. A general overview would be very helpful and I have a few specific questions: **(b)(5) DPP**

[REDACTED]

[REDACTED]

[REDACTED]

If the above time slots aren't workable, we can go later in the day if that helps. Thank you.

Ruth Saunders
 Agriculture Branch Chief
 Office of Management and Budget

(b) (6)
(b) (6)

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Saturday, April 25, 2020 10:18 AM
To: Saunders, Ruth D. EOP/OMB <**(b) (6)**>
Cc: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>
Subject: RE: Due Outs (4/15): COVID-19/Food Supply Chain Call

Hey Ruth –

We think it would be best for USDA/OMB to hop on a call Monday to talk through our efforts here. I believe you sent Kailee some inquiries as well, and we received some additional questions on these issues from others at OMB.

If you can share some workable times for folks on your end, I can work to facilitate on our end.

I've copied some of our folks here for awareness.

Thanks!



Mary Dee Beal

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0907
Cell: 202.441.1826

From: Saunders, Ruth D.
EOP/OMB

<(b) (6)>

Sent: Friday, April 24, 2020 2:41 PM

To: Lin, Merry S. EOP/WHO <(b) (6)>

Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: RE: Due Outs (4/15): COVID-19/Food Supply Chain Call

Excellent news about SD and CO plants – I will pass that along. Thank you Merry.

MaryDee, Brian met with a major pork producer yesterday and asked for an update on what USDA is doing. I'm aware of the (b)(5) DPP [REDACTED], but also saw that yesterday House Ag Chair Peterson wrote Vice President Pence asking for (b)(5) DPP [REDACTED].

Is that something USDA plans to do? Is there more the (b)(5) DPP [REDACTED]

Thanks,
Ruth

From: Lin, Merry S. EOP/WHO <(b) (6)>

Sent: Friday, April 24, 2020 2:15 PM

To: Saunders, Ruth D. EOP/OMB <(b) (6)>

Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: RE: Due Outs (4/15): COVID-19/Food Supply Chain Call

Hi Ruth,

I'm adding Mary Dee from USDA. CDC and OSHA were engaging the public health departments in South Dakota and Colorado to decontaminate and safely reopen those meat processing plants.

Thanks,
Merry

From: Saunders, Ruth D. EOP/OMB <(b) (6)>
Sent: Friday, April 24, 2020 11:55 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Subject: RE: Due Outs (4/15): COVID-19/Food Supply Chain Call

Hi Merry,

I work for Brian McCormack at OMB. Can we get a read out on any efforts USDA may be considering to (b)(5) DPP
 (b)(5) DPP? Recent press reports have suggested that USDA can facilitate this – it's unclear if (b)(5) DPP.

Thank you.

Ruth Saunders
 Agriculture Branch Chief
 Office of Management and Budget

(b) (6)
 (b) (6)

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Thursday, April 16, 2020 2:30 PM
To: wiley.deck@dot.gov; jim.rice@trade.gov; frank.yiannas@fda.hhs.gov;
 (b) (6); McCormack, Brian V. EOP/OMB <(b) (6)>;
 D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB
 <(b) (6)>; Duffey, Michael P. EOP/OMB
 <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>;
 Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB
 <(b) (6)>; Bonfitto, Jordan P. EOP/WHO
 <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO
 <(b) (6)>; Pottebaum, Nic D. EOP/WHO
 <(b) (6)>; Russo, Joseph H. EOP/WHO
 <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; Jonas,
 Seth H. EOP/NSC <(b) (6)>; Simon.amy.e@dol.gov; Lowry, Patrick J. EOP/NSC
 <(b) (6)>; Stuftt, Julie M. EOP/NSC <(b) (6)>; Adcock,
 Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Moorhead, Quellie U. EOP/WHO
 <(b) (6)>; Fantinato, Jessica - OHS, Washington, DC
 <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>;
Eugene.Shearer@fema.dhs.gov; Nevins, Kristan K. EOP/WHO <(b) (6)>;
 DeValiere, Ian C. EOP/WHO <(b) (6)>; Bedan, Morgan E. EOP/WHO
 <(b) (6)>; Colby, Michelle - OHS, Washington, DC
 <michelle.colby@usda.gov>; Johansson, Robert - OCE, Washington, DC
 <robert.johansson@usda.gov>; Lucas, Adrienne E. EOP/OMB <(b) (6)>;
 Saunders, Ruth D. EOP/OMB <(b) (6)>; Glenn, Robert

<robert.glenn@fema.dhs.gov>; Packer, Shawn M - ETA <Packer.Shawn.M@DOL.gov>; Reilly, Tom M. EOP/OMB <(b) (6)>; Garufi, Marc A. EOP/OMB <(b) (6)>; Davenport, Joanne Chow C. EOP/OMB <(b) (6)>; Bruno, Grace A. EOP/OMB <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Semsar, Joseph (Federal) <JSemsar@doc.gov>; dunn.alexandra@epa.gov; Elisabeth.Kann@ttb.gov; matthew.s.davies@cbp.dhs.gov; Croghan, Mary E. EOP/WHO <(b) (6)>; Meadows, Carrie Vicenta <Meadows.CarrieVicenta@epa.gov>; michael.rubino@noaa.gov; Rubini, Jeffrey H. EOP/NSC <(b) (6)>; Jennison, Peter J. EOP/NSC <(b) (6)>; Gajewski, Kimberly N. EOP/NSC <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Balagtas, Joseph V. EOP/CEA <(b) (6)>; paul.n.doremus@noaa.gov; Bonner, Maria K. EOP/WHO <(b) (6)>; Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>; Jackson, LeeAnne <LeeAnne.Jackson@fda.hhs.gov>; Chaffee, Christopher L. EOP/WHO <(b) (6)>; Williams, James H. EOP/WHO <(b) (6)>; Agrella, Austin J. EOP/WHO <(b) (6)>; Stephen.kong@sba.gov; Cory, Preston <Cory.Preston@epa.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; nmc6@cdc.gov; Bennett, Elizabeth T. EOP/WHO <(b) (6)>;

Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; joby.young@usda.gov; (b) (6) <(b) (6)>

Subject: Due Outs (4/15): COVID-19/Food Supply Chain Call

Thanks again for everyone's ongoing efforts to ensure a resilient U.S. food supply chain. Here are the due-outs and next steps from yesterday's call. I included relevant notes from yesterday's WH Task Force meeting in blue. Please let me know if I missed anything, and please continue to flag any issues that require immediate attention:

b(5)(PCP)

b(5)(PCP)



Thanks,
Merry

Merry S. Lin, CFA

Senior Advisor

National Economic Council

Phone: (b) (6) | Cell: (b) (6)

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From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Boswell, Kristi - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: Fwd: AEWR Framing Memo
Date: Saturday, April 25, 2020 7:42:54 AM

Sent from my iPhone

Begin forwarded message:

From: "Butterfield, Nicholas W. EOP/WHO"
<(b) (6)>
Date: April 24, 2020 at 5:51:12 PM EDT
To: "Olmem, Andrew J. EOP/WHO" <(b) (6)>
Cc: "Bennett, Elizabeth T. EOP/WHO" <(b) (6)>, "Brooke, Francis J. Jr. EOP/WHO" <(b) (6)>, "Wiggins, Jeremy G. EOP/WHO" <(b) (6)>
Subject: RE: AEWR Framing Memo

Great, thanks for confirming.

From: Olmem, Andrew J. EOP/WHO <(b) (6)>
Sent: Friday, April 24, 2020 5:47 PM
To: Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Cc: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Wiggins, Jeremy G. EOP/WHO <(b) (6)>
Subject: Re: AEWR Framing Memo

Yes.

Sent from my iPhone

On Apr 24, 2020, at 3:36 PM, Butterfield, Nicholas W. EOP/WHO <(b) (6)> wrote:

Just confirming that NEC's views are accurately represented in the attached? Thanks!

From: Butterfield, Nicholas W. EOP/WHO
Sent: Friday, April 24, 2020 3:36 PM
To: Philbin, Patrick F. EOP/WHO <(b) (6)>; Davis, May M.

EOP/WHO <(b) (6)>; Olmem, Andrew J. EOP/WHO
 <(b) (6)>; Bennett, Elizabeth T. EOP/WHO
 <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO
 <(b) (6)>; Kan, Derek T. EOP/OMB
 <(b) (6)>; Ray, Paul J. EOP/OMB
 <(b) (6)>; Lyons, Derek S. EOP/WHO
 <(b) (6)>; Keller, Catherine B. EOP/WHO
 <(b) (6)>; Miller, Stephen EOP/WHO
 <(b) (6)>; Zadrozny, John A. EOP/WHO
 <(b) (6)>; Wold, Theo J. EOP/WHO
 <(b) (6)>
Cc: Policy Coordinator <(b) (6)>; Liddell,
 Christopher P. EOP/WHO <(b) (6)>
Subject: RE: AEWR Framing Memo

Updated version attached, which includes feedback from components.

From: Butterfield, Nicholas W. EOP/WHO
Sent: Friday, April 24, 2020 8:32 AM
To: Philbin, Patrick F. EOP/WHO <(b) (6)>; Davis, May M.
 EOP/WHO <(b) (6)>; Olmem, Andrew J. EOP/WHO
 <(b) (6)>; Bennett, Elizabeth T. EOP/WHO
 <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO
 <(b) (6)>; Kan, Derek T. EOP/OMB
 <(b) (6)>; Ray, Paul J. EOP/OMB
 <(b) (6)>; Lyons, Derek S. EOP/WHO
 <(b) (6)>; Keller, Catherine B. EOP/WHO
 <(b) (6)>; Miller, Stephen EOP/WHO
 <(b) (6)>; Zadrozny, John A. EOP/WHO
 <(b) (6)>; Wold, Theo J. EOP/WHO
 <(b) (6)>
Cc: Policy Coordinator <(b) (6)>; Liddell,
 Christopher P. EOP/WHO <(b) (6)>
Subject: AEWR Framing Memo

All:

In preparation for policy time on the H-2A wage calculation next week, we've drafted a pro/cons memo to frame the policy options.

Please review and send any edits **by 12:00 PM today**. We will circulate this to DOL and USDA shortly thereafter.

Thanks,
 Nick

<200424 - AEWR Memo (1500).docx>

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Beck, Nancy B. EOP/OMB](#)
Cc: [Newsome, Shawna - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Draft Statement for Review
Date: Friday, April 24, 2020 10:35:19 PM

Appreciate the quick turnaround!

Sent from my iPhone

On Apr 24, 2020, at 10:33 PM, Beck, Nancy B. EOP/OMB

<(b) (6)> wrote:

Many thanks. We will ask for comments by 9am.

From: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>
Sent: Friday, April 24, 2020 10:33 PM
To: Beck, Nancy B. EOP/OMB <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Cc: Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Draft Statement for Review

Attached for broader review and clearance.

Shawna Newsome

Office of Food Safety

Cell: (202) 684-5522

From: Beck, Nancy B. EOP/OMB <(b) (6)>
Sent: Friday, April 24, 2020 9:42 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Cc: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Draft Statement for Review

Shawna,

Once you make the fixes, if you could put in a word document, we will have it circulated to the broader group for comments by 9am.

Thanks!

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Friday, April 24, 2020 9:35 PM
To: Beck, Nancy B. EOP/OMB <(b) (6)>
Cc: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>;
 Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Young, Joby
 - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Draft Statement for Review

Great catch, Nancy!

Last sentence, second paragraph: (b)(5)(PCP)

Is this referring to (b)(5)(PCP)

If the former, you might specify to avoid confusion.

Otherwise good & thanks for hustling getting this together!

Sent from my iPhone

On Apr 24, 2020, at 9:25 PM, Beck, Nancy B. EOP/OMB
 <(b) (6)> wrote:

Seem ok to me. Just need to clarify what is meant by (b)(5) DPP.
 Also, per a precious budget comment sent to Joby, perhaps could go in
 this statement: Also, it may be useful to note that (b)(5) DPP

Tate??
 Nancy

On Apr 24, 2020, at 9:18 PM, Newsome, Shawna - OSEC,
 Washington, DC <Shawna.Newsome@usda.gov> wrote:

Good evening,

Below is a draft of the statement that USDA would issue

when the CDC/DOL guidance comes out. Please review and let us know if you have any edits or concerns. Thank you!

DRAFT/DELIBERATIVE

b(5) DPP



Shawna Newsome

Chief of Staff

Office of Food Safety, USDA

1400 Independence Ave., SW

Washington, D.C. 20250

Cell: (202) 684-5522

Email: shawna.newsome@usda.gov

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unauthorized interception of this message or the use or disclosure of the information it contains may violate the law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Newsome, Shawna - OSEC, Washington, DC](#)
Cc: [Beck, Nancy B. EOP/OMB](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Draft Statement for Review
Date: Friday, April 24, 2020 10:21:00 PM

Hearing they're looking for this ASAP this evening. Just the messenger!

Sent from my iPhone

On Apr 24, 2020, at 10:17 PM, Newsome, Shawna - OSEC, Washington, DC
 <Shawna.Newsome@usda.gov> wrote:

Thanks for the flag. We will check in on it and get it back to y'all shortly.

Shawna Newsome

Office of Food Safety

Cell: (202) 684-5522

From: Beck, Nancy B. EOP/OMB <(b) (6)>
Sent: Friday, April 24, 2020 10:04 PM
To: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>;
 Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Cc: Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Young,
 Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Draft Statement for Review

Btw, OIRA is awaiting any comments from USDA on (b)(5) DPP
 [REDACTED]

From: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>
Sent: Friday, April 24, 2020 9:44 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Beck, Nancy
 B. EOP/OMB <(b) (6)>
Cc: Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Young,
 Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Draft Statement for Review

Ah, we are referring to best practices in general. Hand hygiene, facial cloth coverings,
 Etc. FSIS does not have specific guidance or best practices.

Shawna Newsome

Office of Food Safety

Cell: (202) 684-5522

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Friday, April 24, 2020 9:35 PM
To: Beck, Nancy B. EOP/OMB <(b) (6)>
Cc: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>;
Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Young, Joby
- OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Draft Statement for Review

Great catch, Nancy!

Last sentence, second paragraph: (b)(5)(PCP)

Is this referring to (b)(5)(PCP)
If the former, you might specify to avoid confusion.

Otherwise good & thanks for hustling getting this together!

Sent from my iPhone

On Apr 24, 2020, at 9:25 PM, Beck, Nancy B. EOP/OMB
<(b) (6)> wrote:

Seem ok to me. Just need to clarify what is meant by "this document".
Also, per a precious budget comment sent to Joby, perhaps could go in
this statement: Also, it may be useful to note that if plants choose to
voluntarily to prescreen and monitoring through local public health
nurses, those costs could be covered by funding in the recently passed
funding bill.

Tate??
Nancy

On Apr 24, 2020, at 9:18 PM, Newsome, Shawna - OSEC,
Washington, DC <Shawna.Newsome@usda.gov> wrote:

Good evening,

Below is a draft of the statement that USDA would issue when the CDC/DOL guidance comes out. Please review and let us know if you have any edits or concerns. Thank you!

DRAFT/DELIBERATIVE

b(5) DPP



Shawna Newsome

Chief of Staff

Office of Food Safety, USDA

1400 Independence Ave., SW

Washington, D.C. 20250

Cell: (202) 684-5522

Email: shawna.newsome@usda.gov

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From: [Rader, John N. EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: from José Andrés - let's keep America fed!
Date: Friday, April 24, 2020 7:10:48 PM

Thanks for following up on this.

I know she appreciates it

Sent from my iPhone

On Apr 24, 2020, at 5:56 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

Hi José-

Thanks for your note and update. We've discovered that these unique times have called for some innovative approaches as well as new partnerships to support impacted businesses where we can and keep people fed. We're proud of the solutions the USDA team has developed to meet many of these challenges. Thanks for your work to do the same. Maybe Brandon and I can join you and your team on a call early next week to share updates and compare notes?

Please let me know. Thanks again.

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Jose Andres <Jose@thinkfoodgroup.com>
Sent: Friday, April 24, 2020 5:33:56 PM Ivanka Trump
To: (b) (6) <(b) (6)>; Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov>; Lipps, Brandon - OSEC, Washington, DC
 <brandon.lipps@usda.gov>
Cc: Kushner, Jared C. EOP/WHO <(b) (6)>; Rader, John N. EOP/NSC
 <(b) (6)>; Satchel Kaplan-Allen <satchelk@thinkfoodgroup.com>;
 Young, Stewart B. EOP/WHO <(b) (6)>
Subject: Re: from José Andrés - let's keep America fed!

Thank you Ivanka: I'm very happy to see we are giving priority to feeding Americans in need. WCK, we are doing our small part and We are on our way to 4 million meals.....Already over 200k meals a day in places we feel no NGO or others are doing it, covering the blind spots.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Ivanka Trump](#) (b) (6); [Young, Stewart B. EOP/WHO](#); [Radford, Julie T. EOP/WHO](#)
Subject: Re: Small farmers
Date: Friday, April 24, 2020 6:14:15 PM

Hi-

Thanks! I think there is a great opportunity in this. I'll follow up with the team here and work out the best next steps. Appreciate your engagement on the issue and happy to have you all as aggies!

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: (b) (6) <(b) (6)> [Ivanka Trump](#)
Sent: Friday, April 24, 2020 16:59
To: Young, Joby - OSEC, Washington, DC; Young, Stewart B. EOP/WHO; Radford, Julie T. EOP/WHO
Subject: FW: Small farmers

FYI—This could be an incredible new distribution opportunity for our nation's small farmers and ranchers. Walmart's scale is enormous so if they increased procurement from small, local farms in the communities in which their stores are located it could be a game changer. I called him on this idea and he is excited to participate. His challenge is a solvable, logistical one related to being connected with a network of these small ag businesses. I told him that we would assist in making these connections.

From: Doug McMillon <McMillon.Doug@walmart.com>
Sent: Friday, April 24, 2020 4:42 PM
To: Radford, Julie T. EOP/WHO <(b) (6)>
Cc: Bruce Harris <Bruce.Harris@walmart.com>; (b) (6) [Ivanka Trump](#)
Subject: [EXTERNAL] Small farmers

Hi Julie, just spoke to Ivanka the part-time school teacher. She outlined the USDA initiative to match small farmers to grocers so we can help offset the lack of demand they're experiencing given so many restaurants are closed or operating at limited capacity. Sounds like we're going to receive information about which small farmers are participating and possibly what they grow. We, the grocers, will consider ordering product for 1. Our stores/eComm businesses, 2. Distribution to food banks and 3. Distribution to organizations like World Vision, Meals on Wheels, etc. Do I have that right? Next steps?

Thanks, Doug

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: RE-opening Document
Date: Friday, April 24, 2020 12:41:34 PM

Thanks! The guidance is still being worked out at the agency level so I'd suggest Mindy/Shawna send to their POC's at CDC and DOL requesting the addition of this language into the guidance as well. You could also send to your counterparts as a heads up as well (Kyle and Rachel). I'm sure you already thought of this BUT just in case ☺

NEC will be happy to push for some of these policy additions once the guidance gets elevated to my level as well.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Friday, April 24, 2020 12:13 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: Fwd: RE-opening Document

Tate:

Members of our leadership at USDA would like to submit for consideration the attached language which might provide more uniform clarity for plants and local authorities to use in decisions around plant reopenings, etc. There are some stage notes, etc., included.

I know you are in contact with Denzel, Olivia, others about this issue. Would like to get yours and others' feedback on such an approach.

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

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From: [Young, Stewart B. EOP/WHO](#)
To: [Bennett, Elizabeth T. EOP/WHO](#)
Cc: [Walker, Lorren - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Language for RFP consideration
Date: Thursday, April 23, 2020 7:25:41 PM

I can do now or tomorrow morning! Y'all call!

Sent from my iPhone

On Apr 23, 2020, at 7:24 PM, Bennett, Elizabeth T. EOP/WHO
 <(b) (6)> wrote:

I can do whenever- Stewart let us know! Will move it to 8 am just in case

Sent from my iPhone

On Apr 23, 2020, at 7:02 PM, Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov> wrote:

b(5) DPP

. I have a conflict at 8:30AM so happy to discuss now or at 8AM or 9AM.

Lorren

From: Bennett, Elizabeth T. EOP/WHO
 <(b) (6)>
Sent: Thursday, April 23, 2020 5:22 PM
To: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Cc: Young, Stewart B. EOP/WHO <(b) (6)>;
 Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Language for RFP consideration

b(5)(PCP)

! Sent an 8:30 am outlook invite for tomorrow but can bump up if needed to anytime post 7:30 pm.

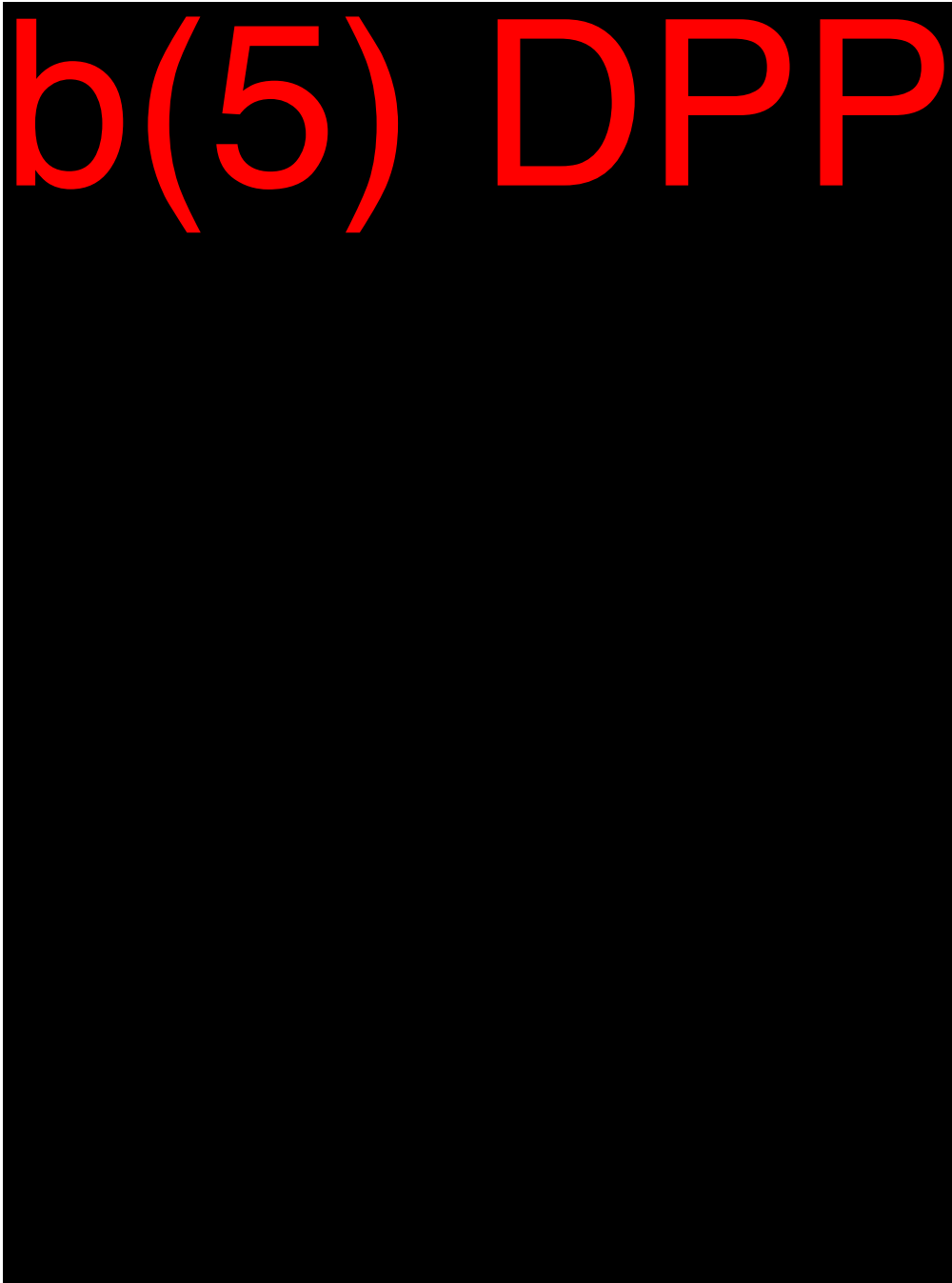
Sent from my iPhone

On Apr 23, 2020, at 5:09 PM, Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov> wrote:

Tate and Stewart,

I believe the language we have developed is stronger than what you have proposed. Please review the below and lets discuss.

b(5) DPP



Lorren

From: Bennett, Elizabeth T. EOP/WHO

<(b) (6)>

Sent: Wednesday, April 22, 2020 3:29 PM

To: Walker, Lorren - OSEC, Washington, DC

<Lorren.Walker@usda.gov>

Cc: Young, Stewart B. EOP/WHO

<(b) (6)>

Subject: RE: Language for RFP consideration

REVISED** Go with reviewing this.

b(5)(PCP)

Tate

Elizabeth Tate Bennett
Special Assistant to the President
National Economic Council
(b) (6) (desk)

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From: [Troye, Olivia EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Cc: [Birn, Deborah L. EOP/NSC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [SP3.PS3 - OSEC, Washington, DC](#); [Brashears, Mindy - OSEC, Washington, DC](#)
Subject: Re: Update
Date: Thursday, April 23, 2020 7:11:08 PM

Thank you Joby for keeping us updated. I'll circle back for a readout of tomorrow's calls towards the end of the day to see how they went.

Olivia Troye
 Special Advisor for Homeland Security, Counterterrorism and North America
 Office of the Vice President
 White House Coronavirus Task Force
 Office: (b) (6)
 Mobile: (b) (6) (Does not receive texts)

On Apr 23, 2020, at 6:13 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

Hello-

Secretary Perdue asked that I make sure you all had the latest as far as testing needs at priority meat packing facilities.

The Secretary as well as Under Secretary for Food Safety Dr. Mindy Brashears had a very productive conversation with folks at HHS and FEMA last night. As a result of that call and the assistance they have offered, we have been in contact today with the companies who have had challenges at key facilities. The facilities that have expressed testing needs at this time are (b) (6)

With this feedback, Dr. Brashears and her team have reached out to the Governor's offices in the states of Iowa, Indiana and Washington to set up coordination calls hopefully tomorrow with the local health authorities, HHS and USDA to assist with any additional testing needs they may have at the closed plants in these states. We're also pursuing the same with the state of Minnesota.

We'll make sure to keep you all updated. Please let me know if you have any questions.

Thank you,

Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

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From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: DE poultry plants
Date: Thursday, April 23, 2020 6:14:07 PM

Hearing Delaware governor is recommending a voluntary shutdown and they will announce it this evening.

Sent from my iPhone

From: [Troye, Olivia EOP/NSC](#)
To: [McGowan, Robert \(Kyle\) \(CDC/OD/OCS\)](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [McGuire, Denzel E. EOP/OMB](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Simmel, Rachel K. EOP/OMB](#)
Cc: [McCormack, Brian V. EOP/OMB](#); [Beck, Nancy B. EOP/OMB](#); [Biedermann, Madison A. EOP/OMB](#); [Schoen, Ansley M. EOP/OMB](#); [Bennett, Elizabeth T. EOP/WHO](#); [Brashears, Mindy - OSEC, Washington, DC](#)
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance
Date: Thursday, April 23, 2020 10:20:23 AM

Thanks Kyle. I'll standby to get the latest version from you. Dr. Birx and myself would like to review it to make sure we're coordinating it with some task force members as well.

From: McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Sent: Thursday, April 23, 2020 9:54 AM
To: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsone@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Semmel, Rachel K. EOP/OMB <(b) (6)>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: Re: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

That is correct. It is currently going through final clearance at CDC and I should have the final version soon. I'll send it to everyone on this email when I get it.

Kyle

Get [Outlook for iOS](#)

From: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsone@usda.gov>
Sent: Thursday, April 23, 2020 9:43:22 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Semmel, Rachel K. EOP/OMB <(b) (6)>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

I understand it is in final CDC clearance now. We have seen an early draft and have no major flags.

Just to make sure we're on the same page – it is CDC/OSHA guidance, will not be co-branded with USDA.

Shawna Newsome

Office of Food Safety

Cell: (202) 684-5522

From: [Troye, Olivia EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: Meat industry/Governors call
Date: Wednesday, April 22, 2020 7:36:25 PM

Will not take place tomorrow. It will take place on Monday. I'll make sure to keep you all looped in.
Thank you!

Olivia Troye
Special Advisor to the Vice President for
Homeland Security, Counterterrorism, and North America
Office of the Vice President, National Security Affairs
White House Coronavirus Task Force
O: (b) (6) | M: (b) (6) (Does not receive texts)
(b) (6)

From: [Rader, John N. EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: quick call?
Date: Wednesday, April 22, 2020 4:20:04 PM
Attachments: [food supply slide.pptx](#) (b)(5)-Deliberative (1 page)

Joby:

Can you fill this slide in?

It's critical to receive at some point tonight because the meeting it's needed for is for 9:30 a.m. tomorrow.

Best –

John

From: Rader, John N. EOP/NSC
Sent: Wednesday, April 22, 2020 4:09 PM
To: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>
Subject: quick call?

Joby:

Can you give me a quick call at my desk?

Best –

John

(b) (6)

From: [Craddock, Rachel A. EOP/WHO](#)
To: [Young, Stewart B. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Bennett, Elizabeth T. EOP/WHO](#)
Subject: RE: USDA Discussion
Date: Wednesday, April 22, 2020 2:26:21 PM
Attachments: [SP_Farmers Feed America.docx](#) (b)(5)-Deliberative (2 pages)

Updated [draft](#) SP attached. Thanks!

From: Young, Stewart B. EOP/WHO <(b) (6)>
Sent: Wednesday, April 22, 2020 1:48 PM
To: joby.young@usda.gov; Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Cc: Craddock, Rachel A. EOP/WHO <(b) (6)>
Subject: USDA Discussion

Hey J -

Thanks for talking, here's the very draft proposal.

I'm adding Rachel too, she's our event guru.

We would very much appreciate USDA's suggestion on participation.

Pre-Decisionable / Deliberative

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: FW: Plant Closures
Date: Wednesday, April 22, 2020 10:07:59 AM

From: "Obenshain, Tucker T. EOP/OVP" <(b) (6)>
Date: April 22, 2020 at 9:27:21 AM EDT
To: "Chaffee, Christopher L. EOP/WHO" <(b) (6)>
Subject: FW: Plant Closures

Hi – before this becomes real, I just wanted to give you a heads up that the VP wants to do a call with the meat industry again tomorrow + governors in key states to “get on the same page”. Call when you can to discuss!

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Wednesday, April 22, 2020 9:01 AM
To: Obenshain, Tucker T. EOP/OVP <(b) (6)>
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Dittmeier, Kerry W. EOP/OVP <(b) (6)>
Subject: Plant Closures

Hi Tucker, as discussed, here is the paper on plant closures.

Thanks!
 Jon

Jon Hickey
 Special Advisor for Domestic Policy
 Office of the Vice President
 (b) (6)

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Fwd: Options for Small Farmer Events (2 Total)
Date: Tuesday, April 21, 2020 4:39:10 PM

I really hope you saw! Lol

Sent from my iPhone

Begin forwarded message:

From: "Young, Stewart B. EOP/WHO" <(b) (6)>
Date: April 21, 2020 at 3:46:35 PM EDT
To: "Bennett, Elizabeth T. EOP/WHO" <(b) (6)>
Subject: FW: Options for Small Farmer Events (2 Total)



From: Young, Stewart B. EOP/WHO
Sent: Tuesday, April 21, 2020 3:45 PM
To: Radford, Julie T. EOP/WHO <(b) (6)>; Craddock, Rachel A. EOP/WHO <(b) (6)>
Cc: Walker, Kathryn B. EOP/WHO <(b) (6)>
Subject: Options for Small Farmer Events (2 Total)

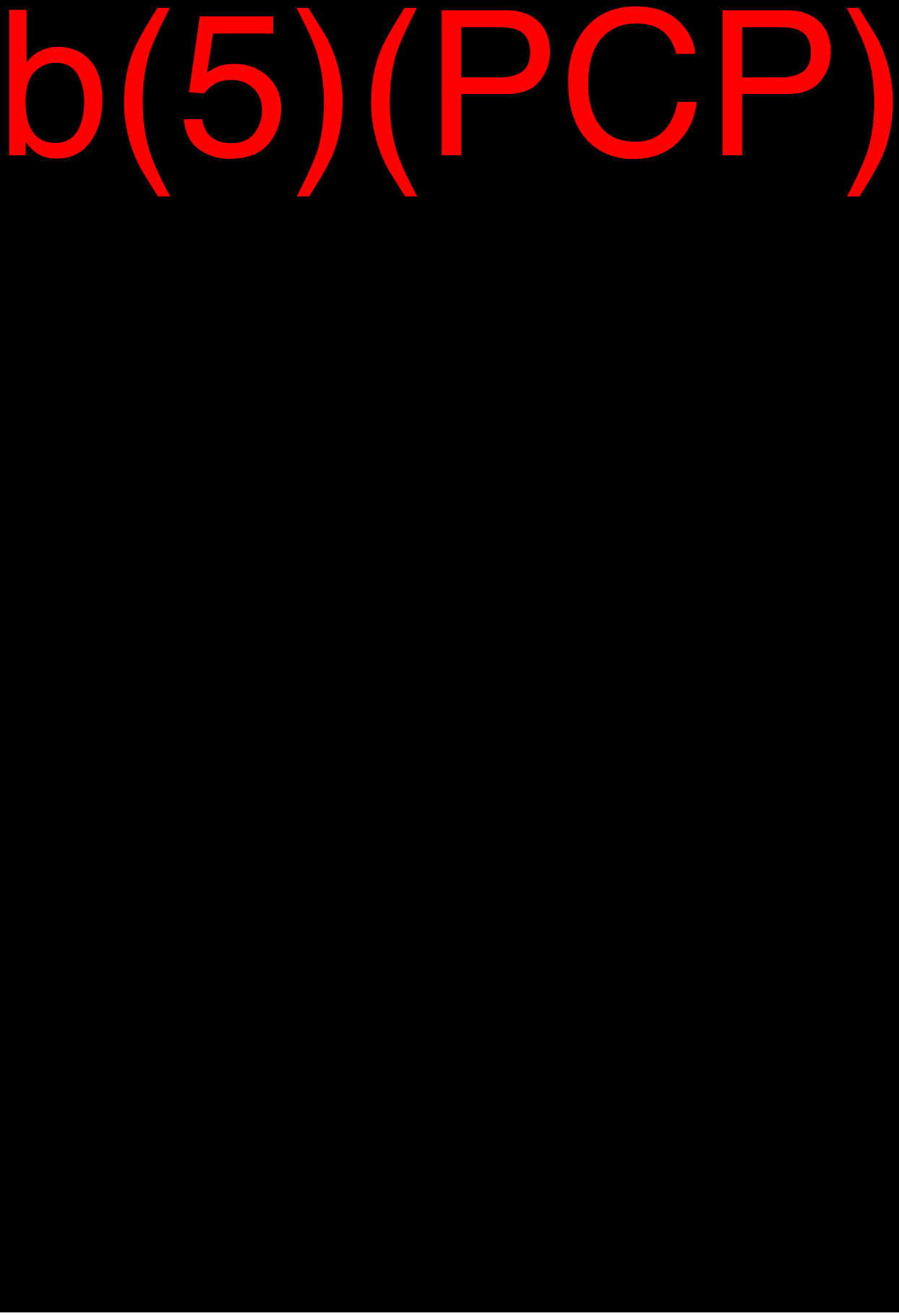
JTR and Rachel –

b(5)(PCP)

b(5)(PCP)



b(5)(PCP)



From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Talked to Stewart
Date: Tuesday, April 21, 2020 12:27:45 PM

We talked through what the message would have to be for both scenarios. b(5)(PCP)

. We're putting together both scenarios on paper for her to get to Julie tonight. Will send to you beforehand for feedback/edits.

Elizabeth Tate Bennett
Special Assistant to the President
National Economic Council
(b) (6) (desk)

From: [Hoelscher, Douglas L. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: FW: question, TODAY, meeting of USDA, NASDA members, CDC, ASTHO members?
Date: Monday, April 20, 2020 1:56:45 PM
Attachments: [image001.png](#)

From: Barb Glenn <barb.glenn@nasda.org>
Sent: Monday, April 20, 2020 12:01 PM
To: Barbknecht, Nick EOP/WHO <(b) (6)>; Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Cc: Crozer, William F. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Aline DeLucia <aline.delucia@nasda.org>
Subject: [EXTERNAL] RE: question, TODAY, meeting of USDA, NASDA members, CDC, ASTHO members?

Thank you all very much. Appreciation.

Regards,

Barb

Barbara P. Glenn, Ph.D.

Chief Executive Officer

National Association of State Departments of Agriculture

4350 Fairfax Drive Suite 910 Arlington, VA 22203

(202) 296-9680

Barb.glenn@nasda.org >www.nasda.org< @NASDANews



From: Barbknecht, Nick EOP/WHO <(b) (6)>
Sent: Monday, April 20, 2020 11:59 AM
To: Barb Glenn <barb.glenn@nasda.org>; Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Cc: Crozer, William F. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Aline DeLucia <aline.delucia@nasda.org>
Subject: RE: question, TODAY, meeting of USDA, NASDA members, CDC, ASTHO members?

Thanks Barb. Adding in Lillie here who can help relay the info again that might have gotten lost in transmission in our busy times. - Nick

Nick Barbknecht
Associate Director
White House Office of Intergovernmental Affairs
Cell (b) (6)
(b) (6)

[Slow the Spread](#)
[Coronavirus.gov](#)

From: Barb Glenn <barb.glenn@nasda.org>
Sent: Monday, April 20, 2020 11:39 AM
To: Hoelscher, Douglas L. EOP/WHO <(b) (6)>
Cc: Crozer, William F. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Barbknecht, Nick EOP/WHO <(b) (6)>; Aline DeLucia <aline.delucia@nasda.org>; Barb Glenn <barb.glenn@nasda.org>
Subject: [EXTERNAL] question, TODAY, meeting of USDA, NASDA members, CDC, ASTHO members?

Doug, Will, Nic, and Nick

We just learned about a meeting today at 1:30 pm ET that includes our members--- likely to discuss improved coordination among CDC, states ag and health, re. packing plants and food plants. nic

NASDA was not invited. As the member organization for the state ag commissioners, could I be included in this meeting?

Thanks for considering,

Regards,

Barb

Barbara P. Glenn, Ph.D.

Chief Executive Officer

National Association of State Departments of Agriculture

4350 Fairfax Drive Suite 910 Arlington, VA 22203

(202) 296-9680

Barb.glenn@nasda.org >>www.nasda.org<< @NASDANews



From: [Troye, Olivia EOP/NSC](#)
To: [Porter, Madison F. EOP/WHO](#)
Cc: [Hoelscher, Douglas L. EOP/WHO](#); [Staff Secretary](#); omc2@cdc.gov; [Grogan, Joseph J. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#); [Bennett, Elizabeth T. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Olmem, Andrew J. EOP/WHO](#); [Frazier, Ashley N. EOP/OMB](#); [D'Angelo, Gregory B. EOP/OMB](#); [McCormack, Brian V. EOP/OMB](#); [Short, Marc T. EOP/OVP](#); [Pottebaum, Nic D. EOP/WHO](#)
Subject: Re: urgent submission to clearance -- Meat Packing Plants
Date: Monday, April 20, 2020 12:37:45 PM

Thank you. Just saw both versions so appreciate you working to deconflict this.

Olivia Troye
Special Advisor for Homeland Security, Counterterrorism and North America
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 20, 2020, at 12:29 PM, Porter, Madison F. EOP/WHO
<(b) (6)> wrote:

Update for everyone's awareness. OMB flagged for us that there is conflicting information in this guidance vs. OSHA guidance from DOL, which is running through OMB's interagency clearance review process now. Going to shoot the meat processing guidance over to OMB so that they can deconflict and ensure OIRA gets a look too.

Just spoke to Kyle about this.

From: Porter, Madison F. EOP/WHO <(b) (6)>
Sent: Monday, April 20, 2020 11:37 AM
To: Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Staff Secretary <(b) (6)>; omc2@cdc.gov; [Grogan, Joseph J. EOP/WHO](#) <(b) (6)>; [Bonner, Maria K. EOP/WHO](#) <(b) (6)>; [Bennett, Elizabeth T. EOP/WHO](#) <(b) (6)>; [Troye, Olivia EOP/NSC](#) <(b) (6)>; [Young, Joby - OSEC, Washington, DC](#) <joby.young@usda.gov>; [Olmem, Andrew J. EOP/WHO](#) <(b) (6)>; [Frazier, Ashley N. EOP/OMB](#) <(b) (6)>; [D'Angelo, Gregory B. EOP/OMB](#) <(b) (6)>; [McCormack, Brian V. EOP/OMB](#) <(b) (6)>
Cc: Short, Marc T. EOP/OVP <(b) (6)>; [Pottebaum, Nic D. EOP/WHO](#) <(b) (6)>
Subject: RE: urgent submission to clearance -- Meat Packing Plants

Kyle,

See attached feedback from our staffing. Can you please review and send a revised, clean version?

Thanks,

Madison

From: Porter, Madison F. EOP/WHO <(b) (6)>
Sent: Monday, April 20, 2020 9:48 AM
To: Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Staff Secretary <(b) (6)>; omc2@cdc.gov; Grogan, Joseph J. EOP/WHO <(b) (6)>; Bonner, Maria K. EOP/WHO <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Olmem, Andrew J. EOP/WHO <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>
Cc: Short, Marc T. EOP/OVP <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>
Subject: RE: urgent submission to clearance -- Meat Packing Plants

For everyone's awareness, I am going to go ahead and circulate this to a wider distro given the request to have this cleared by Noon. OMB, DPC, and NEC can you respond back to the other chain with your edits? Will compile all feedback and send back to this chain. Thanks.

From: Porter, Madison F. EOP/WHO <(b) (6)>
Sent: Monday, April 20, 2020 9:33 AM
To: Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Staff Secretary <(b) (6)>; omc2@cdc.gov; Grogan, Joseph J. EOP/WHO <(b) (6)>; Bonner, Maria K. EOP/WHO <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Olmem, Andrew J. EOP/WHO <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>
Cc: Short, Marc T. EOP/OVP <(b) (6)>; Pottebaum, Nic D.

EOP/WHO <(b) (6)>

Subject: RE: urgent submission to clearance -- Meat Packing Plants

Thanks. DPC, NEC, OMB—are you tracking? Have you made edits to this? Additionally, which document is USDA seeking clearance on? Both?

From: Hoelscher, Douglas L. EOP/WHO <(b) (6)>

Sent: Monday, April 20, 2020 8:47 AM

To: Staff Secretary <(b) (6)>; omc2@cdc.gov; Grogan, Joseph J.

EOP/WHO <(b) (6)>; Bonner, Maria K. EOP/WHO

<(b) (6)>; Bennett, Elizabeth T. EOP/WHO

<(b) (6)>; Troye, Olivia EOP/NSC

<(b) (6)>; Young, Joby - OSEC, Washington, DC

<joby.young@usda.gov>; Olmem, Andrew J. EOP/WHO

<(b) (6)>; Frazier, Ashley N. EOP/OMB

<(b) (6)>; D'Angelo, Gregory B. EOP/OMB

<(b) (6)>; McCormack, Brian V. EOP/OMB

<(b) (6)>

Cc: Short, Marc T. EOP/OVP <(b) (6)>; Pottebaum, Nic D.

EOP/WHO <(b) (6)>

Subject: FW: urgent submission to clearance -- Meat Packing Plants

+Staff Secretary, DPC, NEC, and OMB so they can coordinate this with you all.

From: McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>

Sent: Monday, April 20, 2020 8:35 AM

To: Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Pottebaum,

Nic D. EOP/WHO <(b) (6)>; Troye, Olivia EOP/NSC

<(b) (6)>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: urgent submission to clearance

Good morning, attached is the draft guidance that USDA and CDC have developed for the meat packing industry. Can we get clearance to post this on our website by noon today? We'd like to have this posted before the 1:30 call with states. Let me know if you have questions.

Kyle

Get [Outlook for iOS](#)

From: [Hoelscher, Douglas L. EOP/WHO](#)
To: [McGowan, Robert \(Kyle\) \(CDC/OD/OCS\)](#)
Cc: [Troye, Olivia EOP/NSC](#); [Pottebaum, Nic D. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Taylor, Elizabeth A. EOP/WHO](#)
Subject: Re: urgent submission to clearance
Date: Monday, April 20, 2020 11:37:12 AM

I gave minor edits to staff sec

I'm good once staff sec clears

Sent from my iPhone

On Apr 20, 2020, at 11:24 AM, McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov> wrote:

It's going through staff sec now. We will post it after we have reconciled any comments we get back.

Get [Outlook for iOS](#)

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Monday, April 20, 2020 11:19:22 AM
To: McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Cc: Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: urgent submission to clearance

Hi Kyle,
I don't have an issue with this going up. We are currently in the meeting call with governors so we were prepping on this so just catching up on your email.
Doug- any problem on your end?

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 20, 2020, at 8:35 AM, McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov> wrote:

Good morning, attached is the draft guidance that USDA and CDC have developed for the meat packing industry. Can we get clearance to post this on our website by noon today? We'd like to have this posted before the 1:30 call with states. Let me know if you have questions.

Kyle

Get [Outlook for iOS](#)

<20200420 COVID-19 Product Communications Plan-Interim Meat Processing Guidance.docx>

<20200420 Meat Poultry Guidance Webpage V5.docx>

From: [Porter, Madison F. EOP/WHO](#)
To: [Ghee, Hailey - OSEC, Washington, DC](#); [Staff Secretary](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Bennett, Elizabeth T. EOP/WHO](#); [Newsome, Shawna - OSEC, Washington, DC](#)
Subject: RE: FOR FLASH REVIEW: CDC/USDA Meat Processing Guidance
Date: Monday, April 20, 2020 10:16:24 AM

Thanks! Confirming these are the same edits that were sent to the other chain?

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Monday, April 20, 2020 10:11 AM
To: Staff Secretary <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsone@usda.gov>
Subject: RE: FOR FLASH REVIEW: CDC/USDA Meat Processing Guidance

USDA edits attached. Thank you!

Hailey Ghee
Special Assistant to the Secretary
Office of the Secretary
Cell: 202-450-9387

From: Staff Secretary <(b) (6)>
Sent: Monday, April 20, 2020 10:02 AM
To: DL Chief of Staff Office <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Short, Marc T. EOP/OVP <(b) (6)>; Birx, Deborah L. EOP/NSC <(b) (6)>; McGuffee, Tyler Ann A. EOP/OVP <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Grogan, Joseph J. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Miller, Julie L. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Pottinger, Matthew F. EOP/WHO <(b) (6)>; Hoelscher, Douglas L. EOP/WHO <(b) (6)>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Farah, Alyssa A. EOP/WHO <(b) (6)>; Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>; Gidley, Hogan H. EOP/WHO <(b) (6)>; Salvi, Mary E. EOP/WHO <(b) (6)>; Philbin, Patrick F. EOP/WHO <(b) (6)>; Eisenberg, John A. EOP/WHO <(b) (6)>; Miller, Katie R. EOP/OVP <(b) (6)>; Boyse, Natalie (OS/ASPA) <Natalie.Boyse@hhs.gov>; Rinat, Ory S. EOP/WHO <(b) (6)>; john.gountanis@hq.dhs.gov; Blackwell, Juliana <juliana.blackwell@HQ.DHS.GOV>; Kushner, Jared C. EOP/WHO <(b) (6)>; Bolen, Brittany <bolen.brittany@epa.gov>; Bartley, Catherine - OSEC <Bartley.Catherine@dol.gov>; Navarro, Peter K. EOP/WHO <(b) (6)>

Cc: Staff Secretary <(b) (6)>

Subject: FOR FLASH REVIEW: CDC/USDA Meat Processing Guidance

Attached is draft guidance that USDA and CDC have developed for the meatpacking industry. This guidance is intended to be published online.

Please review and let Staff Sec know **by 11:00 am** this morning if you have any edits, comments or feedback.

Thanks and reach out directly with questions.

Staff Sec

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From: [Nevins, Kristan K. EOP/WHO](#)
To: [Agrella, Austin J. EOP/WHO](#)
Subject: Fwd: ESF15 Daily Briefing Points 4.19.20
Date: Sunday, April 19, 2020 10:39:55 AM
Attachments: [image002.png](#)
[ATT00001.htm](#)
[ESF15_DailyBriefingPoints_20200419_FINAL.pdf](#)
[ATT00002.htm](#)

All,

Please find attached today's briefing points.

Thank you,
Kristan

Sent from my iPhone

Begin forwarded message:

From: FEMA-ESF15-Coordination <FEMA-ESF15-Coordination@fema.dhs.gov>
Date: April 19, 2020 at 10:28:38 AM EDT
Subject: ESF15 Daily Briefing Points 4.19.20

Coronavirus (COVID-19) Pandemic Whole-of-America Response

Sunday, April 19, 2020

"AS THE AMERICAN PEOPLE ALWAYS SHOW IN CHALLENGING TIMES, WHEN HARDSHIP COMES, AMERICANS COME TOGETHER. WE RISE TO THE CHALLENGE."
- VICE PRESIDENT PENCE

Topline Briefing Points and Messages

<!--[if !supportLists]-->■ <!--[endif]-->On April 16, President Trump released [Guidelines for Opening America Up Again](#), providing a plan for rolling back social distancing measures and reopening the country's economy in several phases, depending on location.

<!--[if !supportLists]-->□ <!--[endif]-->Under the guidelines, states will need to meet six metrics that include demonstrating a downward trajectory of COVID-19 cases over a 14-day period and a robust system for testing health care workers before they can proceed to a phased opening.

<!--[if !supportLists]-->□ <!--[endif]-->The guidelines also outline state

responsibilities to have in place before moving into a reopening plan: protecting workers in critical industry, particularly protecting the most vulnerable, those who live and work in senior care facilities, and having a plan for testing symptomatic individuals with a focus on vulnerable populations.

The federal government will continue to work with governors across the country to ensure that they have the equipment and the supplies and the testing resources to reopen safely and responsibly.

As of April 18, FEMA, HHS, and the private sector combined have coordinated the delivery of or are currently shipping: 55.8 million N95 respirators, 77.1 million surgical masks, 6.1 million face shields, 11.4 million surgical gowns, 564 million gloves, 10,998 ventilators and 8,450 federal medical station beds.

FEMA continues to expedite movement of commercially pre-sourced and commercially procured critical supplies from the global market to medical distributors in various locations across the U.S. through [Project Airbridge](#).

On **April 17**, Vice President Pence issued a letter to the nation's governors summarizing all the medical equipment and supplies that have been distributed to each state from FEMA between the first of this month and April 14th through Project Airbridge and through the commercial supply network.

- The U.S. Department of Agriculture announced the [Coronavirus Food Assistance Program \(CFAP\)](#), an immediate relief program that provides \$19 billion in support to farmers and ranchers, maintains the integrity of our food supply chain and ensures access to food for those in need.

Direct support to farmers and ranchers provides \$16 billion based on actual losses for agricultural producers.

USDA will partner with regional and local distributors to purchase \$3 billion in fresh produce, dairy and meat products. The distributors and wholesalers will provide these items to food banks, community and faith-based organizations and other non-profits serving people in need.

Supply Chain Task Force

The FEMA/HHS Supply Chain Stabilization Task Force increases supply of medical supplies and equipment to front line healthcare workers.

Supply is executed through a four-pronged approach: Preservation, Acceleration, Expansion, and Allocation, to rapidly increase supply today and expand domestic production of medical supplies and equipment to increase supply long-term.

As of April 18, [Project Airbridge](#) has completed 64 flights with an additional 50 scheduled for a total of approximately 114 flights.

On **April 18**, four flights landed in Chicago.

Two flights are tentatively scheduled to land today (**April 19**) in Chicago.

It is important to note that any number of variables can affect international flight schedules, causing unexpected delays, cancellations or variations in final cargo quantities.

<!--[if !supportLists]-->■ <!--[endif]-->Through Project Airbridge, the following supplies have been delivered from overseas manufacturers to the U.S. and into private sector supply chains from March 29 to April 18:

<!--[if !supportLists]-->□ <!--[endif]-->More than 760,000 N95 masks

<!--[if !supportLists]-->□ <!--[endif]-->More than 527 million gloves

<!--[if !supportLists]-->□ <!--[endif]-->More than 43.5 million surgical masks

<!--[if !supportLists]-->□ <!--[endif]-->More than 6.3 million surgical gowns

<!--[if !supportLists]-->□ <!--[endif]-->Nearly 1.9 million thermometers

<!--[if !supportLists]-->□ <!--[endif]-->More than 562,000 face shields

<!--[if !supportLists]-->■ <!--[endif]-->FEMA established the airbridge to shorten the time it takes for U.S. medical supply distributors to get commercially pre-sourced and procured personal protective equipment and other critical supplies into the country for their respective customers.

<!--[if !supportLists]-->□ <!--[endif]-->FEMA covers the cost to fly supplies into the U.S. from overseas factories, cutting the time it takes to ship supplies from weeks to days. FEMA does not have detailed visibility on PPE amounts until cargo is loaded.

<!--[if !supportLists]-->□ <!--[endif]-->As part of the current agreement with distributors, 50 percent of supplies on each plane are directed by the distributors to customers within hotspot areas with the most critical needs. These areas are determined by HHS and FEMA based on CDC data.

<!--[if !supportLists]-->□ <!--[endif]-->FEMA is providing distributors with up-to-date information on the locations across the country hardest hit by COVID-19 or in most need of resources now and in the future.

<!--[if !supportLists]-->□ <!--[endif]-->The remaining 50 percent is fed into that distributors' normal supply chain and onto their customers across the U.S. in order to not disrupt the current supply chain system.

<!--[if !supportLists]-->■ <!--[endif]-->The strategy to allocate medical supplies and equipment is based on COVID-19 disease activity and its effects, as well as the need to facilitate distribution of limited supplies to areas where resources are needed most urgently.

<!--[if !supportLists]-->□ <!--[endif]-->Leveraging quantitative data sets provided by FEMA, HHS, and Centers for Disease Control and Prevention (CDC), FEMA's National Resource Prioritization Cell combines these data streams, analyzes the available COVID-19 disease activity data to determine current and potential future areas that most urgently require resources.

<!--[if !supportLists]-->□ <!--[endif]-->The team of experts works through this process every 96-hours to ensure resource prioritization recommendations are driven by the best available or most current data.

<!--[if !supportLists]-->■ <!--[endif]-->Since April 12, three flights have been completed to expedite shipments of approximately 10 million FEMA-procured N95 masks from 3M. The first 2 million have arrived in the U.S. and additional flights are being scheduled for the balance.

<!--[if !supportLists]-->■ <!--[endif]-->To date, 8.5 million N95 masks from the Department of Defense have been distributed to cities prioritized by the White House Task Force; an additional 1.65 million were delivered to New York, Michigan, and Illinois.

<!--[if !supportLists]-->■ <!--[endif]-->Another 3.4 million DoD N95 masks were shipped to distribution centers in five states for further movement to Veterans Affairs medical centers across the nation.

<!--[if !supportLists]-->■ <!--[endif]-->The Defense Logistics Agency awarded a contract to Battelle for sixty N95 Critical Care Decontamination System units for

the sanitation and reuse of N95 respirators.

<!--[if !supportLists]-->□ <!--[endif]-->Nine systems have been deployed: two to New York and one each to California, Connecticut, Illinois, Massachusetts, New Jersey, Ohio, Rhode Island, and Washington. Systems are en route to Colorado, District of Columbia, Georgia, Maryland, and Pennsylvania.

<!--[if !supportLists]-->□ <!--[endif]-->Additional units are planned for deployment across the U.S. by early May.

<!--[if !supportLists]-->■ <!--[endif]-->The Supply Chain Task Force is working with private sector companies to help augment the supply chain by facilitating conversion of their manufacturing lines to produce PPE such as masks, gowns and other items in need.

<!--[if !supportLists]-->■ <!--[endif]-->The Task Force is also connecting companies with suppliers of high demand materials required to produce PPE. For instance, the Task Force connected Medline, a company that manufactures hand sanitizer, with the Renewable Fuels Association and Plastic Industry Association. These partnerships will allow Medline to continue hand sanitizer production.

<!--[if !supportLists]-->■ <!--[endif]-->The Strategic National Stockpile has begun shipping doses of hydroxychloroquine to locations in New York State, California, Michigan, Mississippi, Nevada, North Carolina, Ohio, Kentucky, Louisiana, Florida, Missouri, South Dakota, Texas, the Seminole Tribe of Florida, the U.S. Virgin Islands, West Virginia, and the Department of Veterans Affairs by request.

Alexa Fortuna

Emergency Management Specialist | FEMA ESF 15 Coordination | Office of External Affairs

Mobile: (b) (6)

FEMA-ESF15-Coordination@fema.dhs.gov

Federal Emergency Management Agency
[fema.gov](https://www.fema.gov)

<!--[if !vml]-->

Coronavirus (COVID-19) Pandemic

Whole-of-America Response

Sunday, April 19, 2020

"AS THE AMERICAN PEOPLE ALWAYS SHOW IN CHALLENGING TIMES, WHEN HARDSHIP COMES, AMERICANS COME TOGETHER. WE RISE TO THE CHALLENGE."
- VICE PRESIDENT PENCE

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 - Under the guidelines, states will need to meet six metrics that include demonstrating a downward trajectory of COVID-19 cases over a 14-day period and a robust system for testing health care workers before they can proceed to a phased opening.
 - The guidelines also outline state responsibilities to have in place before moving into a reopening plan: protecting workers in critical industry, particularly protecting the most vulnerable, those who live and work in senior care facilities, and having a plan for testing symptomatic individuals with a focus on vulnerable populations.
 - The federal government will continue to work with governors across the country to ensure that they have the equipment and the supplies and the testing resources to reopen safely and responsibly.
- As of **April 18**, FEMA, HHS, and the private sector combined have coordinated the delivery of or are currently shipping: 55.8 million N95 respirators, 77.1 million surgical masks, 6.1 million face shields, 11.4 million surgical gowns, 564 million gloves, 10,998 ventilators and 8,450 federal medical station beds.
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 - On **April 17**, Vice President Pence issued a letter to the nation's governors summarizing all the medical equipment and supplies that have been distributed to each state from FEMA between the first of this month and April 14th through Project Airbridge and through the commercial supply network.
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 - More than 527 million gloves
 - More than 43.5 million surgical masks
 - More than 6.3 million surgical gowns
 - Nearly 1.9 million thermometers
 - More than 562,000 face shields
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 - As part of the current agreement with distributors, 50 percent of supplies on each plane are directed by the distributors to customers within hotspot areas with the most critical needs. These areas are determined by HHS and FEMA based on CDC data.
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 - The team of experts works through this process every 96-hours to ensure resource prioritization recommendations are driven by the best available or most current data.

DAILY BRIEFING POINTS: COVID-19 WHOLE-OF-AMERICA RESPONSE

- Since **April 12**, three flights have been completed to expedite shipments of approximately 10 million FEMA-procured N95 masks from 3M. The first 2 million have arrived in the U.S. and additional flights are being scheduled for the balance.
- To date, 8.5 million N95 masks from the Department of Defense have been distributed to cities prioritized by the White House Task Force; an additional 1.65 million were delivered to New York, Michigan, and Illinois.
- Another 3.4 million DoD N95 masks were shipped to distribution centers in five states for further movement to Veterans Affairs medical centers across the nation.
- The Defense Logistics Agency awarded a contract to Battelle for sixty N95 Critical Care Decontamination System units for the sanitation and reuse of N95 respirators.
 - Nine systems have been deployed: two to New York and one each to California, Connecticut, Illinois, Massachusetts, New Jersey, Ohio, Rhode Island, and Washington. Systems are en route to Colorado, District of Columbia, Georgia, Maryland, and Pennsylvania.
 - Additional units are planned for deployment across the U.S. by early May.
- The Supply Chain Task Force is working with private sector companies to help augment the supply chain by facilitating conversion of their manufacturing lines to produce PPE such as masks, gowns and other items in need.
- The Task Force is also connecting companies with suppliers of high demand materials required to produce PPE. For instance, the Task Force connected Medline, a company that manufactures hand sanitizer, with the Renewable Fuels Association and Plastic Industry Association. These partnerships will allow Medline to continue hand sanitizer production.
- The Strategic National Stockpile has begun shipping doses of hydroxychloroquine to locations in New York State, California, Michigan, Mississippi, Nevada, North Carolina, Ohio, Kentucky, Louisiana, Florida, Missouri, South Dakota, Texas, the Seminole Tribe of Florida, the U.S. Virgin Islands, West Virginia, and the Department of Veterans Affairs by request.

By the Numbers

- Forty-two states, four territories and more than 37 tribes have issued stay-at-home orders.
- All 50 states, five territories, and Washington, D.C., have been approved for major disaster declarations to assist with additional needs identified.
- As of **April 18**, FEMA and HHS have provided or are currently shipping 10,571 ventilators from the Strategic National Stockpile and the Defense Department to: Alaska (60), Arizona (100), California/LA County (170), Colorado (100), Commonwealth of the Northern Mariana Islands (25), Connecticut (350), Delaware (50), District of Columbia (200), Florida (200), Georgia (150), Guam (55), Illinois (600), Indiana (100), Louisiana (350), Maryland (470), Massachusetts (400), Michigan (700), the Navajo Nation (50), Nevada (150), New Jersey (1,558), New York (4,400), Oregon (140), Rhode Island (100), Washington (73) and the Federal Bureau of Prisons (20).
 - Governor Brown of Oregon sent the state's 140 ventilators directly to New York; and,
 - Governor Inslee of Washington returned 427 of the state's 500 ventilators to the SNS to be deployed to areas of greatest need.
 - Governor Newsom of California is sending 500 state-owned ventilators to medical hotspots across the country through Emergency Management Assistance Compacts (EMAC). States that will receive these ventilators include New York (100), New Jersey

DAILY BRIEFING POINTS: COVID-19 WHOLE-OF-AMERICA RESPONSE

(100), Illinois (100), Maryland (100), Delaware (50), Washington, D.C. (50), and Nevada (50).

- The federal government has approximately 9,055 total ventilators available: 8,855 in the Strategic National Stockpile; 200 from the Department of Defense.
- As of **April 18**, FEMA has obligated \$5.7 billion in support of COVID-19 efforts.
- FEMA currently has 3,038 employees supporting COVID-19 pandemic response out of a total 20,443 agency employees ready to respond to other emergencies should they occur.
- As of **April 18**, 80 agencies across 27 states, the District of Columbia, one tribe and one U.S. territory have sent 189 text messages via the Wireless Emergency Alert system; 48 messages to broadcast stations via the Emergency Alert System.
- To date, the President has approved 44 National Guard requests for federal support for the use of National Guard personnel in a Title 32 duty status, with seven requests pending approval.
 - Pursuant to this approval, the federal government will fund 100 percent of the cost share for National Guard orders up to 31 days. These orders of duty must be effective no later than April 20.
 - This approach allows National Guard members to receive additional benefits associated with 31-day deployments and allow states additional time to issue new orders.
 - More than 28,748 National Guard troops have activated to help with testing and other response efforts.
- To date, CDC, state, and local public health labs and other laboratories have tested more than four million samples.
 - To date, the federal Community Based Testing Sites have screened more than 100,088 individuals.
- The U.S. Public Health Service deployed more than 1,500 officers in support of nation-wide efforts to mitigate the virus' potential spread.
- The U.S. Military working with HHS has deployed thousands of personnel to design and build 79 temporary hospitals and alternate care facilities with 33,786 projected beds in 22 states, two territories, and the District of Columbia.
- The U.S. Army Corps of Engineers has awarded contracts for the design and build of 30 alternate care facilities in Alaska, Arizona, California, Colorado, District of Columbia, Florida, Illinois, Maryland, Michigan, Missouri, New Jersey, New Mexico, New York, Tennessee, and Wisconsin.
 - As of **April 18**, 1,815 USACE personnel are activated to support the COVID-19 mission, with more than 15,000 personnel engaged in additional response efforts.

FEMA and HHS Response

- FEMA, HHS, and our federal partners work with state, local, tribal and territorial governments to execute a whole-of-America response to COVID-19 pandemic and protect the health and safety of the American people.

FEMA

- On **March 13**, President Trump declared a nationwide emergency pursuant to Stafford Act
 - 50 states, the District of Columbia, five territories, and 37 tribes are working directly with FEMA.

DAILY BRIEFING POINTS: COVID-19 WHOLE-OF-AMERICA RESPONSE

- A tribal government may choose to be a subrecipient under a state that has chosen to be a recipient of FEMA assistance, or choose to be a direct recipient of FEMA.
 - All 10 Regional Response Coordination Centers and emergency operations centers in all states and territories are active and supporting response efforts across the country.
- Requests for assistance, especially for critical supplies, should be routed through the proper channels as soon as possible. The most efficient way to identify critical gaps and get results:
 - Consistent with the principle of locally executed, state managed, and federally supported response, requests for assistance at the local and county levels should first be routed to their respective state.
 - Any needs that cannot be met by the state or tribe should then be sent to the respective FEMA regional office. FEMA regions will direct requests to the FEMA NRCC in Washington, D.C. for fulfillment.
- HHS and FEMA have expanded items supplied by the [International Reagent Resource \(IRR\)](#) to help public health labs access free diagnostics supplies and reagents for COVID-19 testing.
 - Consolidating testing supplies under the IRR simplifies the resource request process for states and territories and alleviates the burden on public health labs on needing to work with separate suppliers for swabs, reagents and other diagnostic testing supplies.
- HHS and FEMA deployment of ventilators from the stockpile have helped ensure that hospitals in states such as New York have not run out of ventilator capacity while working to save lives.
 - The federal government has adopted a process to manage allocation of federal ventilator resources to ensure the right number of ventilators are shipped to the right states to sustain life within a 72-hour window.
 - Emergency managers and public health officials submit requests for ventilators to FEMA/HHS, providing detailed data on total medical/ hospital beds; total acute care (ICU) beds; normal occupancy; predicted surge occupancy; and number of ventilators available in the state.
- On **April 15**, FEMA Administrator Pete Gaynor [issued a letter to the nation's emergency managers](#) outlining lessons learned from the first 30 days of FEMA leading the "Whole-of-America" response to the coronavirus (COVID-19) pandemic.
 - Lessons learned addressed preservation and prioritization of scarce resources; use of data-driven decision making; utilization of key federal medical staff, Federal Medical Stations and Large-Format Alternative Care Sites; mitigation efforts to flatten the curve; strengthening the supply chain; as well as the importance of busting myths.
 - This guidance is a follow-on to the Administrator's [first letter to emergency managers](#) on March 27, which requested key actions and outlined critical steps for the initial COVID-19 response
- On **April 15**, FEMA's Office of Equal Rights issued a [bulletin outlining best practices](#) to assist state, local, tribal and territorial partners in anticipating and attending to civil rights concerns during the COVID-19 response and recovery.
- On **April 13**, The Department of Homeland Security and FEMA announced the funding notice for an additional \$100 million in supplemental Emergency Management Performance Grant Program funds.
 - The money is available to all 56 states, territories and the District of Columbia as part of the Coronavirus Aid, Relief, and Economic Security (CARES) Act. All applications must be submitted on [Grants.gov](#) by April 28.

DAILY BRIEFING POINTS: COVID-19 WHOLE-OF-AMERICA RESPONSE

- On **April 12**, FEMA [issued guidance](#) on the framework, policy details and requirements for determining the eligibility for FEMA reimbursement of states purchasing and distributing food to meet the immediate needs of those who do not have access to food as a result of COVID-19 and to protect the public from the spread of the virus.
- On **April 9**, FEMA announced that it is [suspending rent for disaster survivors](#) living in FEMA-purchased temporary housing units in California, Florida, North Carolina and Texas. The temporary suspension means residents will not have to pay rent in April, May or June.
- On **March 26**, FEMA issued a [request for quotation](#) for vendors who have medical equipment and supplies to sell to the agency. The RFQ can be found on www.sam.gov.

U.S. Department of Health and Human Services Agencies and Offices

- On **April 13**, HHS announced five new contracts for ventilator production rated under the Defense Production Act (DPA), to General Electric, Hill-Rom, Medtronic, ResMed, and Vyair, as well as two other contracts for ventilator production, to Hamilton and Zoll.
 - Combined with contracts with [General Motors](#), [Philips](#) and [GE](#) rated under the DPA issued last week, the contracts will provide a total of 187,431 ventilators by the end of 2020.
 - The thousands of ventilators delivered to the Strategic National Stockpile starting this month, continuing through the spring and summer, will provide more capacity to respond to the pandemic as it evolves.
- Beginning **April 10**, [HHS and FEMA are working with states with federal Community-Based Testing Sites](#) to clarify whether sites want to continue as they are now, or transition to full state control.
- On **April 10**, HHS began delivering the initial [\\$30 billion in relief funding](#) to providers in support of the national response to COVID-19, with \$26 of the \$30 billion expected to be delivered to providers' bank accounts the same day.
- On **April 10**, HHS Secretary Azar sent a follow up letter to hospital administrators, reinforcing the need for data to be provided daily to facilitate planning, monitoring, and resource allocation in response to COVID-19.
- On **April 8**, HHS, through the Health Resources and Services Administration [awarded more than \\$1.3 billion to 1,387 health centers](#). These centers will help communities across the country detect coronavirus; prevent, diagnose, and treat COVID-19; and maintain or increase health capacity and staffing levels to address this public health emergency.
- On **April 6**, HHS [announced it will release \\$186 million in additional CDC funding](#) to state and local jurisdictions with accelerating or rapidly accelerating COVID-19 cases to support response activities and surveillance capabilities.
- On **March 24**, HHS [announced \\$250 million in grants](#) from the Administration for Community Living to help states, territories and tribes provide meals to older adults.
- Also on **March 24**, HHS [awarded \\$100 million](#) to support HHS health resources and services administration-funded health centers across the country to address screening and testing needs, acquire medical supplies and boost telehealth capacity.
- HHS identified [\\$80 million dollars specifically for tribes](#), tribal organizations, and tribal health service providers.
- On **March 21**, HHS awarded contracts to five companies to purchase approximately 600 million N95 respirators over the next 18 months.

Centers for Disease Control and Prevention

- The nation's [Slow the Spread](#) campaign continues through **April 30**. CDC [recommends that everyone use a cloth face covering](#) in community settings to help reduce the spread of COVID-19.
- CDC continues to encourage use of [personal protective equipment optimization strategies](#) for healthcare providers to optimize resources, deal with limited resources, and make contingency plans or alternative strategies when supplies are limited.
- On **April 8**, CDC issued [additional guidance](#) to help ensure critical infrastructure workers can perform their jobs safely after potential exposure to the virus.
- On **April 3**, CDC launched [COVIDView](#), a weekly report that summarizes and interprets key indicators from a number of existing surveillance systems.
- On **March 28**, the Centers for Medicare and Medicaid Services sent a letter to the nation's hospitals requesting they report data to HHS, CDC, and the CDC's National Healthcare Safety Network (NHSN) COVID-19 Patient Impact and Hospital Capacity Module. These daily reports include bed capacity and supplies.
- On **March 17**, CDC issued a Level 3 [Travel Health Notice for cruise ship travel](#). CDC recommends that all people defer travel on cruise ships, including river cruises, worldwide. On April 10, CDC extended guidelines for an additional 100 days.

Food and Drug Administration (FDA)

- FDA approved a Phase-3 clinical trial using a rheumatoid arthritis drug for treatment of severe COVID-19 pneumonia.
- FDA has granted [30 Emergency Use Authorizations](#) of commercially available diagnostic tests, including one antibody test to be used in hospital laboratories.
- On **April 16**, the FDA [announced an expansion of testing options](#) through use of synthetic swabs – with a design similar to Q-tips – to test patients by collecting a sample from the front of the nose.
- On **April 14**, the FDA issued a consumer update: [How You Can Make a Difference During the Coronavirus Pandemic](#), outlining ways to help such as donating blood or saving PPE for frontline workers.
- On **April 3**, the [FDA announced](#) a new national effort to bring blood-related therapies for COVID-19 to market as fast as possible.
 - The U.S. Department of Health and Human Services and the Assistant Secretary for Preparedness and Response's Biomedical Advanced Research and Development Authority (BARDA) will collaborate with American Red Cross and three companies on [the development of convalescent plasma and hyperimmune globulin immunotherapies](#) to make safe and effective treatments available.
- On **March 28**, FDA issued an [Emergency Use Authorization \(EUA\)](#) to allow hydroxychloroquine sulfate and chloroquine phosphate products donated to the Strategic National Stockpile to be distributed and used for certain hospitalized patients with COVID-19.

Other Federal Agencies

- American Red Cross and the American Association of Blood Banks (AABB) continue to seek blood and convalescent plasma donations. To find where you can donate blood, visit [aabb.org](#).

DAILY BRIEFING POINTS: COVID-19 WHOLE-OF-AMERICA RESPONSE

- People who have fully recovered from COVID-19 have antibodies in their plasma that can attack the virus and may be able to help others fighting the infection [by donating plasma](#).
- On **April 17**, the Department of Homeland Security distributed a guide on COVID-19 funding available to law enforcement to stakeholders. This document includes descriptions of programs, eligibility requirements, applications, and application deadlines.
- On **April 17**, the Cybersecurity and Infrastructure Security Agency released version 3.0 of the [Essential Critical Infrastructure Workers guidance](#) to help state and local jurisdictions and the private sector identify and manage their essential workforce while responding to COVID-19.
- As of **April 16**, the U.S. Coast Guard was tracking one cruise ship due to arrive in Los Angeles on April 20 with 111 passengers and 378 crew members onboard. USCG is also tracking 124 cruise ships moored, at anchor, or underway in vicinity of a U.S. port with approximately 9,500 crew members onboard.
- On **April 15**, the White House announced [a collaboration by Schema.org](#) to help Americans find the most up-to-date public health guidance through use of standard tags in website code to make webpages easier to find in online search engine results.
- On **April 15**, Immigration and Customs Enforcement Homeland Security Investigations launched [Operation Stolen Promise](#) to combat COVID-19 related fraud and other criminal activity.
- As of **April 13**, the Small Business Administration's [Paycheck Protection Program](#) has approved 880,000 Paycheck Protection Program loans for \$217 billion. More than 4,400 lending institutions have participated in making these SBA-backed loans.
- On **April 9**, the [U.S. Department of Education announced](#) more than \$6 billion from the CARES Act will be distributed to colleges and universities to provide direct emergency cash grants to college students whose lives and educations have been disrupted by the coronavirus outbreak.
- On **April 3**, President Trump issued "[Memorandum on Allocating Certain Scarce or Threatened Health and Medical Resources to Domestic Use](#)" directing DHS and FEMA, in consultation with the HHS, to use the Defense Production Act to keep scarce medical resources within the United States for domestic use. CBP is assisting FEMA in temporarily detaining export shipments of PPE.
- On **April 2**, the U.S. Department of Housing and Urban Development allocated \$3 billion in CARES Act funding to communities to address COVID-19. The CARES Act provided a total of \$12 billion to HUD.
- On **March 24**, the Department of Justice created a national task force to actively look for and act on hoarding and price gouging.
- Many telecommunication companies are working with the Federal Communications Commission to "[Keep Americans Connected](#)." This pledge is designed to ensure that Americans do not lose their broadband or telephone connectivity during the COVID-19 response.
- The U.S. Department of Labor [announced availability of up to \\$100 million for Dislocated Worker Grants](#) to help address the workforce-related impacts related to COVID-19.

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#)
Subject: 19 B story on Fox News right now
Date: Sunday, April 19, 2020 7:20:46 AM

Has a rice farmer talking it up right now.

Sent from my iPhone

From: [Hoelscher, Douglas L. EOP/WHO](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Cc: [Brady, Lillie - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Willits, Ashley - OSEC, Washington, DC](#); [Troye, Olivia EOP/NSC](#); [Grogan, Joseph J. EOP/WHO](#); [Bennett, Elizabeth T. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Crozer, William F. EOP/WHO](#); [Troye, Olivia EOP/NSC](#); [Obenshain, Tucker T. EOP/OVP](#)
Subject: RE: Analysis of Meatpacking Presence by State
Date: Saturday, April 18, 2020 7:11:40 PM

Thanks. Some input on agenda below.

+ a few others for awareness

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Saturday, April 18, 2020 6:58 PM
To: Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsomed@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>
Subject: RE: Analysis of Meatpacking Presence by State

Hi Doug,

We went through & looked at the top livestock & poultry processing states:

- Cattle - Nebraska, Kansas, Texas, Colorado, California, Wisconsin, Washington, Pennsylvania
- Hog - Iowa, Minnesota, Illinois, Indiana, Missouri, Oklahoma, Pennsylvania
- Chicken - Georgia, Arkansas, Alabama
- Turkey - Minnesota, North Carolina, Arkansas

Think we should also include South Dakota, given the issues they've had recently.

We can reduce the list, if this is too many states (19).

Draft State list for call:

- Nebraska
- Kansas
- Texas
- Colorado
- California
- Wisconsin
- Washington
- Pennsylvania
- Iowa
- Minnesota
- Illinois
- Indiana
- Missouri

- Oklahoma
- Georgia
- Arkansas
- Alabama
- North Carolina
- South Dakota

Draft Agenda:

b(5) DPP

Please let us know if you have questions/comments/changes. Also, we're happy to hop on a call again tomorrow to discuss if helpful.

Thanks,

Blake

From: Hoelscher, Douglas L. EOP/WHO <(b) (6)>

Sent: Saturday, April 18, 2020 6:11 PM

To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: Analysis of Meatpacking Presence by State

Hi Blake and Joby,

Do you have the analysis of where 80% of the Nation's meatpacking plants are, identifying the top

states that you can send over? Want to help educate my team and have them start thinking through.

Thanks,
Doug

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From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Walker, Lorren - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Young, Stewart B. EOP/WHO](#)
Subject: Touch Base this Evening?
Date: Saturday, April 18, 2020 5:23:29 PM
Attachments: [SmallFarmsBackonTrack Lorren Draft.docx](#) (b)(5)-Deliberative (2 pages)

Hey Lorren-

Thanks for taking our call last night. Attached is a recap Stewart and I put together if you wouldn't mind taking a look for accuracy/ workability? Joby had a chance to take a look at it (and I think maybe connect with you?) earlier today. Is there a chance you have time to discuss it this evening or tomorrow? We can do any time after 7:15 if that works for you? Apologies for the late notice. To keep things efficient on the call, I summarized our questions for you:

For Lorren-

b(5)(PCP)

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Fwd: Follow-up
Date: Saturday, April 18, 2020 11:38:58 AM
Attachments: [SmallFarmsBackonTrack.docx](#) (b)(5)(PCP)-Deliberative (2 pages)
[ATT00001.htm](#)

Sent from my iPhone

Begin forwarded message:

From: "Bennett, Elizabeth T. EOP/WHO" <(b) (6)>
Date: April 17, 2020 at 10:26:00 PM EDT
To: "Young, Stewart B. EOP/WHO" <(b) (6)>
Subject: Follow-up

Hey Stewart! Hope all is well. What a week!

Do you mind taking a look at the attached document to see if this captures our discussions with USDA so far. There are lots of follow-up ?'s for Lorren in the comments. Let me know your thoughts and once you are good, perhaps we can get this to Lorren and schedule a call to get answers to those follow-up ?'s from him tomorrow? Feel free to add any new ideas you might have too or anything I may have missed.

I'm also thinking more on the retailer angle you posed earlier and how the logistics would work. Let me noodle on that and hopefully we can add that piece to the document tomorrow. After speaking to Lorren, I wasn't sure what our ask of (b) (6), etc. would be, but we can figure out their place and add this segment into the living doc tomorrow. Sound OK?

Look forward to hearing back from you. Fun project.

Tate

From: [Keller, Catherine B. EOP/WHO](#)
To: [Ghee, Hailey - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Rodgers, Meghan - OC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#)
Cc: [Staff Secretary](#)
Subject: RE: Today's Press Conference: USDA
Date: Friday, April 17, 2020 5:15:04 PM

Yes, thank you. Here is the language they recommend, for your awareness (revised in red):

b(5)(PCP)

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Friday, April 17, 2020 5:13 PM
To: Keller, Catherine B. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: RE: Today's Press Conference: USDA

Catherine,

We understand that OMB is making changes and will defer to them. Thanks!

Hailey Ghee
Special Assistant to the Secretary
Office of the Secretary
Cell: 202-450-9387

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Friday, April 17, 2020 4:47 PM
To: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: RE: Today's Press Conference: USDA

Here is the current language in the remarks – please do send any feedback you may have as soon as possible:

b(5)(PCP)

b(5)(PCP)

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Friday, April 17, 2020 12:52 PM
To: Keller, Catherine B. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: RE: Today's Press Conference: USDA

Please see attached.

Hailey Ghee
Special Assistant to the Secretary
Office of the Secretary
Cell: 202-450-9387

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Friday, April 17, 2020 12:28 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: RE: Today's Press Conference: USDA

Thank you. Do you have an ETA on when we can expect them? Appreciate your attention to it.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Friday, April 17, 2020 10:02 AM
To: Keller, Catherine B. EOP/WHO <(b) (6)>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: RE: Today's Press Conference: USDA

Yes. We will have you something back ASAP.



Joby Young

Chief of Staff
United States Department of Agriculture

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Friday, April 17, 2020 9:59 AM
To: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: Today's Press Conference: USDA

USDA – we understand there is a (b)(5)(PCP) ([>>>https://www.jsonline.com/story/news/2020/04/14/trump-usda-unveil-15-5-billion-aid-farmers/2989623001/](https://www.jsonline.com/story/news/2020/04/14/trump-usda-unveil-15-5-billion-aid-farmers/2989623001/)<<<); or other significant announcement that the speechwriters may want to include in the President's remarks for today's press conference. Could you confirm and provide some high level talking points?

Thank you.

Catherine Bellah Keller

Deputy Assistant to the President
Deputy White House Staff Secretary

(b) (6) (direct)
(b) (6) (mobile)

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From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Pasted below from Brian
Date: Friday, April 17, 2020 5:12:17 PM

Use... b(5)(PCP)

Strike... b(5)(PCP)

Sent from my iPhone

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Boswell, Kristi - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: Fwd: Sec Perdue meeting
Date: Friday, April 17, 2020 4:08:00 PM

Heads up

Sent from my iPhone

Begin forwarded message:

From: "McCormack, Brian V. EOP/OMB"
<(b) (6)>
Date: April 17, 2020 at 4:06:18 PM EDT
To: "Butterfield, Nicholas W. EOP/WHO"
<(b) (6)>, "Bennett, Elizabeth T. EOP/WHO"
<(b) (6)>
Cc: "Brooke, Francis J. Jr. EOP/WHO" <(b) (6)>, Staff
Secretary <(b) (6)>
Subject: RE: Sec Perdue meeting

Staff Sec:

b(5)(PCP)

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Brady, Lillie - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Rodgers, Meghan - OC, Washington, DC](#); [Smith, Ashley - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Barbic, Ken - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [CloverAdams, Jamie - OSEC, Washington, DC](#); [Walker, Lorren - OSEC, Washington, DC](#); [DeCesaro, Anne - OSEC, Washington, DC](#); [Johansson, Robert - OCE, Washington, DC](#); [Lee, Evan - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Willits, Ashley - OSEC, Washington, DC](#); [Varsamis, Alec - OC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Lindsay, Sally - OSEC Washington, DC](#); [Smith, Ashley - OSEC, Washington, DC](#); [Adams, Kiki - OSEC, Washington, DC](#)
Subject: RE: Documents for 2:15 pm
Date: Friday, April 17, 2020 3:36:49 PM
Attachments: [image001.png](#)

Still waiting for a readout. Standby.

From: Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Sent: Friday, April 17, 2020 3:32 PM
To: Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Smith, Ashley - OSEC, Washington, DC <Ashley.Smith3@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; CloverAdams, Jamie - OSEC, Washington, DC <jamie.cloveradams@usda.gov>; Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>; DeCesaro, Anne - OSEC, Washington, DC <Anne.DeCesaro@usda.gov>; Johansson, Robert - OCE, Washington, DC <robert.johansson@usda.gov>; Lee, Evan - OSEC, Washington, DC <evan.lee@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>; Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>; Smith, Ashley - OSEC, Washington, DC <Ashley.Smith3@usda.gov>; Adams, Kiki - OSEC, Washington, DC <kiki.adams@usda.gov>
Subject: RE: Documents for 2:15 pm

Attached is the call list. I will add more for Blake and I in the distributor space, but for times sake wanted to send.

Ashley Smith, please add to the SharePoint!

From: [Pottebaum, Nic D. EOP/WHO](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Hoelscher, Douglas L. EOP/WHO](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#); [Taylor, Elizabeth A. EOP/WHO](#)
Subject: RE: WH IGA Pre-Call with USDA & CDC
Date: Friday, April 17, 2020 3:20:46 PM
Attachments: [image001.png](#)

+ Elizabeth to schedule

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Friday, April 17, 2020 3:07 PM
To: Hoelscher, Douglas L. EOP/WHO <(b) (6)>
Cc: Pottebaum, Nic D. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: WH IGA Pre-Call with USDA & CDC

Hi Doug, thanks for taking my call earlier.

As we discussed, think there's value in a pre-call tomorrow with WH IGA, USDA's team, and CDC. Purpose would be to get on the same page for the call with states.

We think Deb Houry (vjz7@cdc.gov) is the right person from CDC to present on the call with states. She's the Director of the National Center for Injury Prevention & Control and has been the POC for our team to work with on meat processing plants. Also, Kyle McGowan (omc2@cdc.gov) CDC's Chief of staff could join as well.

We agree with your objectives for the call, and think we can be particularly helpful in ensuring that the state health official & the state ag official are communicating together.

Is there a good time where we can huddle up tomorrow for 15 min? Will WH IGA host the pre-call?

Thanks again,
Blake



Blake Rollins

Deputy Chief of Staff

United States Department of Agriculture
Office: (202) 897-6275 (cell)

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From: [Troye, Olivia EOP/NSC](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Amerau, Colin C LT USN JS J4 \(USA\)](#); [Young, Joby - OSEC, Washington, DC](#); [Hickey, Jonathan P. EOP/OVP](#); [Lin, Merry S. EOP/WHO](#); [Fantinato, Jessica - OHS, Washington, DC](#); [Pulz, Jessica - OHS, Washington, DC](#); [Adcock, Rebeckah - OSEC, Washington, DC](#); (b) (6); [Boggs, Phillip](#); [Shufro, Nick](#)
Subject: Re: PPE Requirements
Date: Friday, April 17, 2020 7:38:51 AM

Thanks Mary. We appreciate the update.

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 16, 2020, at 8:01 PM, Beal, Mary Dee - OSEC, Washington, DC
<MaryDee.Beal@usda.gov> wrote:

Hi all –

Wanted to close the loop regarding the highlighted below and confirm that the attached list was sent to Admiral Polowczyk and staff this evening. As an additional note for awareness, USDA has reached out to all meat packing companies who replied to that data call and identified a need for “masks” and asked for additional information to share with FEMA for the cloth mask distribution effort initiated this week. We will share that with FEMA tomorrow for action (along with USDA/FDA’s other outreach in this space). Please reach out with any questions.

Mary Dee

From: [Policy Coordinator](#)
To: [Meadows, Mark R. EOP/WHO](#); [SP3,PS3 - OSEC, Washington, DC](#); [Vought, Russell T. EOP/OMB](#); [Short, Marc T. EOP/OVP](#); [Kudlow, Larry A. EOP/WHO](#); [Philbin, Patrick F. EOP/WHO](#); [Cipollone, Pat A. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Olmstead, Andrew J. EOP/WHO](#); [\(b\) \(6\)](#) [Ivanka Trump](#)
Cc: [Liddell, Christopher P. EOP/WHO](#); [Butterfield, Nicholas W. EOP/WHO](#)
Subject: SOC: Principals Call on USDA Farmers Package
Date: Thursday, April 16, 2020 5:48:12 PM
Attachments: [CFAP - Coronavirus Food Assistance Program Overview 4-15-20 FINAL FINAL.docx](#)

Good afternoon:

Thank you for joining yesterday's Principals call on USDA's proposal to support farmers (attached for reference). A summary of conclusions is below.

Summary of Conclusions:

-

1. Principals agreed that the USDA package is approved to move forward
2. DCOS/P will work with Scheduling/COS to schedule a POTUS briefing on the consensus proposal (*non-decisional*)
3. To the extent appropriate, we should make sure the package supports our Nation's small farmers
4. USDA will ensure that resources are available to support farmers should additional pressures manifest later this year
5. We should make sure to focus resources and attention, as appropriate, on those farmers who have been cut off from the supply chain

Please contact Policy Coordinator **by end of day today, April 16**, with any comments or additions/subtractions to this list.

Thank you,
Policy Coordinator

President Trump's \$19 Billion Coronavirus Food Assistance Program (CFAP)

President Trump's plan will provide critical support to our farmers, maintain the integrity of our food supply chain, and ensure every American continues to receive and have access to the food they need during this national crisis.

Using the funding and authorities provided in the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), Families First Coronavirus Response Act (FFCRA), and utilizing USDA existing authorities, the Secretary is announcing a robust package that will:

1. Provide immediate relief to farmers and ranchers who have been impacted by COVID-19 market disruptions;
2. Purchase commodities, including produce and dairy, whose traditional markets to restaurants and food service establishments have been lost or greatly reduced; and
3. Put America's distribution partners, who normally service restaurants and food services, back to work delivering USDA purchased domestically grown food products to food banks and other non-profits so Americans in need have access to our agricultural abundance.

The COVID Food Assistance Program includes 2 major elements: 1) Direct Support (approx. \$16B~) and 2) USDA Purchase and Distribution (approx. \$3B~). **The Coronavirus Assistance Program with both elements would total approximately \$19 Billion.**

1. Direct Support to Producers (approx. \$16 Billion after accounting for payment limits and AGI thresholds).

The program will provide direct support based on actual losses for producers where prices and market supply chains have been impacted and will assist producers with additional adjustment and marketing costs resulting from lost demand and short-term oversupply for the 2020 marketing year caused by COVID-19.

We anticipate that those funding amounts will include, after accounting for payment limits and eligibility criteria, **approximately**:

- \$2.1B to losses in specialty crops
- \$9.6B in livestock and dairy losses
- \$3.9B to row crop producers
- \$0.5 billion for other commodity sectors experiencing significant losses.

USDA proposes to use a \$125,000 payment limit per commodity, with an overall payment limit of \$250,000 per individual/entity and a \$900,000 Adjusted Gross Income limit for individuals that do not derive 75 percent of their income from farming.

2. USDA Purchase and Distribution (approx. \$3 Billion).

COVID-19 Fresh Produce, Dairy, and Meat Industry Support Utilizing such sums as necessary under the FFCRA, USDA will purchase fresh produce, dairy, and meat products utilizing multiple acquisitions, beginning with the procurement of an estimated **\$100 million per month in fresh fruits and vegetables and \$100 million per month in a variety of dairy products.**

USDA will contract with regional and local distributors, whose workforce has been significantly impacted by the closure of many restaurants, hotels, and other food service entities, to supply a pre-approved box of fresh produce, dairy products (primarily cheese and butter), and potentially meat products (primarily pork) to food banks and other non-profits serving Americans in need. In addition to the produce and dairy food boxes, this program also proposes USDA will contract directly with milk handlers to support the delivery of fluid milk by allowing dairy processors and manufacturers to work directly with nonprofits (food banks, churches, schools, community organizations, etc) to provide immediate delivery of that highly perishable product. Similarly, USDA will engage with produce shipper/handlers and meat processors to work directly with nonprofits to provide immediate delivery of these products to those in need.

On top of these targeted programs USDA will utilize other available funding sources to purchase and distribute food to those in need.

- USDA has up to an additional **\$873.3 million available in Section 32 funding** to purchase a variety of agricultural products for distribution to food banks. The use of these funds will be determined by industry requests, USDA agricultural market analysis, and food bank needs.
- The FFCRA and CARES Act provided an at least **\$850 million for food bank administrative costs and USDA food purchases, of which a minimum of \$600 million will be designated for food purchases.** The use of these funds will be determined by food bank need and product availability.

From: [Crews, John G. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Cc: [Liske, Kyle - OSEC, Washington, DC](#); [Lindsay, Sally - OSEC Washington, DC](#); [Cox, Emory E. EOP/WHO](#)
Subject: RE: PPP FAQs for Treasury
Date: Thursday, April 16, 2020 10:42:43 AM
Attachments: [image001.png](#)

Great. I added Emory Cox, who can nail down a time. Maybe 1pm?

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Thursday, April 16, 2020 10:41 AM
To: Crews, John G. EOP/WHO <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>
Cc: Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>; Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Subject: Re: PPP FAQs for Treasury

Yes John. I'll probably pull Kyle in as our SME if that works for you.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Crews, John G. EOP/WHO <(b) (6)>
Sent: Thursday, April 16, 2020 10:40:20 AM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Olmem, Andrew J. EOP/WHO <(b) (6)>
Cc: Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>
Subject: RE: PPP FAQs for Treasury

Thanks. I will elevate with Treasury/SBA.

Joby, do you have a couple of minutes to chat this afternoon?

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Thursday, April 16, 2020 9:56 AM
To: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Olmem, Andrew J. EOP/WHO <(b) (6)>
Cc: Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>; Crews, John G. EOP/WHO <(b) (6)>
Subject: RE: PPP FAQs for Treasury

+Adding John Crews who is all over PPP. John, I'll circle up with you today on this.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Thursday, April 16, 2020 9:48 AM

To: Olmem, Andrew J. EOP/WHO <(b) (6)>; Bennett, Elizabeth T.
EOP/WHO <(b) (6)>

Cc: Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>

Subject: Fwd: PPP FAQs for Treasury

Hoping to get your assistance in resolving these issues. Particularly so that this can be squared away thoroughly if/when more funds are available for PPP.

Thanks-

Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Lindsay, Sally - OSEC Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Op Policy agenda
Date: Thursday, April 16, 2020 8:06:31 AM

Thank you!

Sent from my iPhone

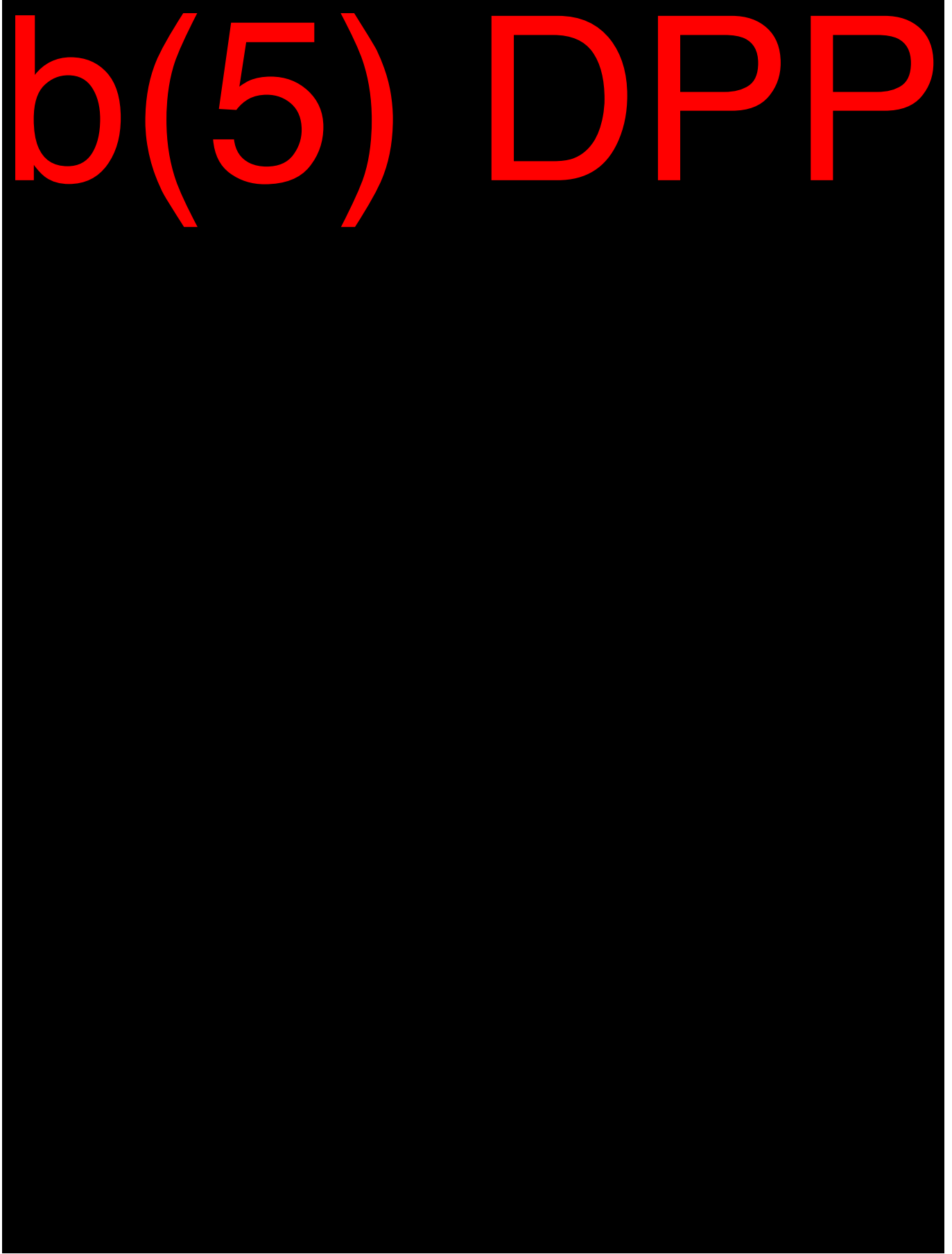
On Apr 16, 2020, at 8:02 AM, Lindsay, Sally - OSEC Washington, DC
<Sally.Lindsay@usda.gov> wrote:

Deliberative Confidential Pre decisional

AGENDA Daily 4.16.20

b(5) DPP

b(5) DPP



b(5) DPP

Sally Q. Lindsay

Office of the Secretary

202-880-2098

Sally.Lindsay@usda.gov

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<FEMA_FactSheet_COVID19_Best PracticesPPEPreservation_20200412 EA.pdf>

From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Cc: [Hickey, Jonathan P. EOP/OVP](#)
Subject: FW: Smithfield Press Release re: Closing their Sioux Falls, SD Plant Indefinitely
Date: Thursday, April 16, 2020 6:40:12 AM

FYSA. I'm sure you know this already, but forwarding just in case.

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: chris.delacy@hklaw.com <chris.delacy@hklaw.com>
Sent: Wednesday, April 15, 2020 8:40 PM
To: Short, Marc T. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: [EXTERNAL] RE: Smithfield Press Release re: Closing their Sioux Falls, SD Plant Indefinitely

FYI – this time plants in MO and WI are closing:

<https://www.smithfieldfoods.com/press-room/company-news/smithfield-foods-to-close-two-additional-meat-processing-facilities>

We are happy to provide more detail if you would like it.

Thank you.

Chris

Christopher DeLacy | Holland & Knight

Partner
Holland & Knight LLP
800 17th Street N.W., Suite 1100 | Washington, District of Columbia 20006
Office 202.457.7162 | Mobile (b) (6)
chris.delacy@hklaw.com | www.hklaw.com

[Add to address book](#) | [View professional biography](#)

From: Short, Marc T. EOP/OVP <(b) (6)>
Sent: Monday, April 13, 2020 9:43 AM
To: DeLacy, Christopher (WAS - X77162) <chris.delacy@hklaw.com>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: RE: Smithfield Press Release re: Closing their Sioux Falls, SD Plant Indefinitely

[External email]

Thanks, Chris. Is there a policy recommendation advocated by Smithfield they would like us to consider?

From: chris.delacy@hklaw.com <chris.delacy@hklaw.com>

Sent: Monday, April 13, 2020 9:31 AM

To: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Short, Marc T. EOP/OVP <(b) (6)>

Subject: [EXTERNAL] Smithfield Press Release re: Closing their Sioux Falls, SD Plant Indefinitely

Hi Jonathan and Marc,

As you probably have heard, Smithfield Foods was forced to close their Sioux Falls, SD plant indefinitely. Please let me know if you would like any additional information - I am happy to set-up a call to provide additional details.

Thank you!

Chris

Christopher Delacy | **Holland & Knight**

Partner

Holland & Knight LLP

800 17th Street N.W., Suite 1100 | Washington, District of Columbia 20006

Office 202.457.7162 | Mobile (b) (6)

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From: [Keller, Catherine B. EOP/WHO](#)
To: [Ghee, Hailey - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Staff Secretary](#)
Subject: RE: RFI - speechwriting request for press conference remarks
Date: Wednesday, April 15, 2020 3:40:04 PM

Hailey – making sure this language is ok for the President’s remarks and Sec Perdue is still planning to speak. Thank you.

A short time ago, CDC issued public health guidelines for critical industries. In a few moments, Agriculture Secretary Sonny Perdue will elaborate on how these guidelines apply to our nation’s dedicated workers in food processing who are keeping our grocery store shelves fully stocked

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Wednesday, April 15, 2020 10:16 AM
To: Keller, Catherine B. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Staff Secretary <(b) (6)>
Subject: RE: RFI - speechwriting request for press conference remarks

Hi Catherine,

Please see below from USDA:

b(5) DPP

Hailey Ghee
Special Assistant to the Secretary
Office of the Secretary
Cell: 202-450-9387

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Tuesday, April 14, 2020 9:52 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Staff Secretary <(b) (6)>
Subject: RFI - speechwriting request for press conference remarks

Joby and Hailey,

Speechwriting has a question for USDA to inform tomorrow’s press conference remarks. Could you please provide any feedback by noon tomorrow? Thank you.

b(5)(PCP)

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From: Lin, Merry S. EOP/WHO
To: wiley.deck@dot.gov; jim.rice@trade.gov; frank.yiannas@fda.hhs.gov; (b) (6); McCormack, Brian V. EOP/OMB; D'Angelo, Gregory B. EOP/OMB; McGuire, Denzel E. EOP/OMB; Duffey, Michael P. EOP/OMB; Hayes, Bradley F. EOP/OMB; Ginn, Vance V. EOP/OMB; Frazier, Ashley N. EOP/OMB; Bonfitto, Jordan P. EOP/WHO; Brooke, Francis J. Jr. EOP/WHO; Pottebaum, Nic D. EOP/WHO; Russo, Joseph H. EOP/WHO; Goyer, Jim L. IV EOP/WHO; Young, Joby - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Jonas, Seth H. EOP/NSC; Simon.amy.e@dol.gov; Lowry, Patrick J. EOP/NSC; Stuft, Julie M. EOP/NSC; Adcock, Rebeckah - OSEC, Washington, DC; Moorhead, Quellie U. EOP/WHO; Fantinato, Jessica - OHS, Washington, DC; Troye, Olivia EOP/NSC; Eugene.Shearer@fema.dhs.gov; Nevins, Kristan K. EOP/WHO; DeValliere, Ian C. EOP/WHO; Bedan, Morgan E. EOP/WHO; Colby, Michelle - OHS, Washington, DC; Johansson, Robert - OCE, Washington, DC; Lucas, Adrienne E. EOP/OMB; Saunders, Ruth D. EOP/OMB; Glenn, Robert; Packer, Shawn M - ETA; Reilly, Tom M. EOP/OMB; Garufi, Marc A. EOP/OMB; Davenport, Joanne Chow C. EOP/OMB; Bruno, Grace A. EOP/OMB; Brashears, Mindy - OSEC, Washington, DC; Semsar, Joseph (Federal); dunn.alexandra@epa.gov; Elisabeth.Kann@ttb.gov; matthew.s.davies@cbp.dhs.gov; Croghan, Mary E. EOP/WHO; Meadows, Carrie Vicenta; michael.rubino@noaa.gov; (b) (6); Rubini, Jeffrey H. EOP/NSC; Jennison, Peter J. EOP/NSC; Gajewski, Kimberly N. EOP/NSC; Hickey, Jonathan P. EOP/OVP; Beck, Nancy B. EOP/OMB; Balagtas, Joseph V. EOP/CEA; paul.n.doremus@noaa.gov; Bonner, Maria K. EOP/WHO; Liske, Kyle - OSEC, Washington, DC; Jackson, LeeAnne; Chaffee, Christopher L. EOP/WHO; Williams, James H. EOP/WHO; nick.shuffro@fema.dhs.gov; Rollins, Blake - OSEC, Washington, DC; Newsome, Shawna - OSEC, Washington, DC; Bennett, Elizabeth T. EOP/WHO
Cc: Beal, Mary Dee - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC; (b) (6)
Subject: Today's Call (1pm) — Re: Due Outs (4/7): COVID-19/Food Supply Chain Call
Date: Wednesday, April 15, 2020 12:44:15 PM
Attachments: CI PPE Memo FEMA DRAFT - DRAFT -041020 .docx (b)(5)-Deliberative (9 pages)

With thanks to DHS/CISA, please find attached a **draft** advisory memo on prioritizing PPEs to non-healthcare essential critical infrastructure workers. This is for today's discussion only; it's still unclear how and if this paper will be distributed.

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Tuesday, April 14, 2020 9:02 AM
To: wiley.deck@dot.gov; jim.rice@trade.gov; frank.yiannas@fda.hhs.gov; (b) (6); McCormack, Brian V. EOP/OMB <(b) (6)>; D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; joby.young@usda.gov; MaryDee.Beaal@usda.gov; Jonas, Seth H. EOP/NSC <(b) (6)>; Simon.amy.e@dol.gov; Lowry, Patrick J. EOP/NSC <(b) (6)>; Stuft, Julie M. EOP/NSC <(b) (6)>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Moorhead, Quellie U. EOP/WHO <(b) (6)>; Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>; Eugene.Shearer@fema.dhs.gov; Nevins, Kristan K. EOP/WHO <(b) (6)>; DeValliere, Ian C. EOP/WHO <(b) (6)>; Bedan, Morgan E. EOP/WHO <(b) (6)>; Colby, Michelle - OHS, Washington, DC <michelle.colby@usda.gov>; Johansson, Robert - OCE, Washington, DC <robert.johansson@usda.gov>; Lucas, Adrienne E. EOP/OMB <(b) (6)>; Saunders, Ruth D. EOP/OMB <(b) (6)>; Glenn, Robert <robert.glenn@fema.dhs.gov>; Packer, Shawn M - ETA <Packer.Shawn.M@dol.gov>; Reilly, Tom M. EOP/OMB <(b) (6)>; Garufi, Marc A. EOP/OMB <(b) (6)>; Davenport, Joanne Chow C. EOP/OMB <(b) (6)>; Bruno, Grace A. EOP/OMB <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Semsar, Joseph (Federal)

<JSemsar@doc.gov>; dunn.alexandra@epa.gov; Elisabeth.Kann@ttb.gov;
matthew.s.davies@cbp.dhs.gov; Croghan, Mary E. EOP/WHO <(b) (6)>;
Meadows, Carrie Vicenta <Meadows.CarrieVicenta@epa.gov>; michael.rubino@noaa.gov; (b) (6),
(b) (6) <(b) (6)>; Rubini, Jeffrey H. EOP/NSC <(b) (6)>;
Jennison, Peter J. EOP/NSC <(b) (6)>; Gajewski, Kimberly N. EOP/NSC
<(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>;
Beck, Nancy B. EOP/OMB <(b) (6)>; Balagtas, Joseph V. EOP/CEA
<(b) (6)>; paul.n.doremus@noaa.gov; Bonner, Maria K. EOP/WHO
<(b) (6)>; Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>; Jackson,
LeeAnne <LeeAnne.Jackson@fda.hhs.gov>; Chaffee, Christopher L. EOP/WHO
<(b) (6)>; Williams, James H. EOP/WHO
<(b) (6)>; nick.shufro@fema.dhs.gov; blake.rollins@usda.gov;
shawna.newsome@usda.gov; Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov; (b) (6) >
Subject: Call rescheduled for Wednesday at 1pm — Re: Due Outs (4/7): COVID-19/Food Supply Chain
Call

Due to a conflict, today's 2pm call is rescheduled for tomorrow (Wednesday) at 1pm. I'll adjust the calendar invite.

Thanks all for your continued efforts on this important issue. Here are topics for tomorrow's call; please let me know if there are others you'd like to add:

b(5)(PCP)

Sent from my iPhone

On Apr 7, 2020, at 7:24 PM, Lin, Merry S. EOP/WHO <(b) (6)> wrote:

Here are the due-outs and next steps from today's call. I included relevant notes from today's WH Task Force meeting in blue. Please let me know if I missed anything, and please continue to flag any issues that require immediate attention:

b(5)(PCP)

b(5)(PCP)

b(5)(PCP)

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)

From: Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>
Sent: Tuesday, April 7, 2020 4:03 PM
Subject: FDA - Face Coverings in Food & Beverage

All:

Based on CDC's recent guidance, we posted an update on use of face coverings in food production and retail food establishments. We coordinated closely with USDA.

There's a link below, but I've copied and pasted the position here.

[Should employees in retail food and food production settings wear face coverings to prevent exposure to COVID-19? \(Posted April 4, 2020\)](#)

On April 3, the CDC released an updated [recommendation](#) regarding the use of cloth face coverings to help slow the spread of COVID-19. CDC recommends the use of simple cloth face coverings as a voluntary public health measure in public settings where other social distancing measures are difficult to maintain (e.g., grocery stores and pharmacies).

For workers on farms, and in food production, processing, and retail settings who do not typically wear masks as part of their jobs, consider the following if you choose to use a cloth face covering to slow the spread of COVID-19:

- Maintain face coverings in accordance with parameters in [FDA's Model Food Code](#) sections 4-801.11 Clean Linens and 4.802.11 Specifications.
- Launder reusable face coverings before each daily use.
- CDC also has [additional information on the use of face coverings](#), including washing instructions and information on how to make homemade face covers.

NOTE: The cloth face coverings recommended by CDC are not surgical masks or N-95 respirators. Those are critical supplies that must continue to be reserved for healthcare workers and other medical first responders, as recommended by current CDC guidance.

Any questions, please let me know.

Thanks

Frank Yiannas

Deputy Commissioner, Food Policy & Response

U.S. Food and Drug Administration

10903 New Hampshire Ave.

Silver Spring, Maryland 20993

Tel: (b) (6)

frank.yiannas@fda.hhs.gov



Center for Food Safety and Applied Nutrition COVID-19 Updates

***An update of interest to our Constituent Update and Retail Food
Protection subscribers***

April 4, 2020

The following information is now available on [Food Safety and the Coronavirus Disease 2019 \(COVID-19\)](#) :

- New FAQ: [Should employees in retail food and food production settings wear face coverings to prevent exposure to COVID-19?](#)



U.S. Food and Drug Administration
10903 New Hampshire Avenue, Silver Spring, MD 20993
1-888-INFO-FDA (1-888-463-6332)

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<CO2 Shortage - Briefing Doc - 7-Apr-2020.PCC.docx>
<(FOUO) NCF_EssntlWrkFrcePPE_Food_Ag_v6_CLEAN.docx>
<Food Supply Chain Task Force PPE Prioritization Guidelines (FINAL) APRIL 02 2020.pdf>
<Food Supply Chain Task Force Initial Report (FINAL VERSION).pdf>

From: [Keller, Catherine B. EOP/WHO](#)
To: [Ghee, Hailey - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Staff Secretary](#)
Subject: RE: RFI - speechwriting request for press conference remarks
Date: Wednesday, April 15, 2020 10:28:50 AM

Thank you

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Wednesday, April 15, 2020 10:16 AM
To: Keller, Catherine B. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Staff Secretary <(b) (6)>
Subject: RE: RFI - speechwriting request for press conference remarks

Hi Catherine,

Please see below from USDA:

b(5) DPP

Hailey Ghee
Special Assistant to the Secretary
Office of the Secretary
Cell: 202-450-9387

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Tuesday, April 14, 2020 9:52 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Staff Secretary <(b) (6)>
Subject: RFI - speechwriting request for press conference remarks

Joby and Hailey,

Speechwriting has a question for USDA to inform tomorrow's press conference remarks. Could you please provide any feedback by noon tomorrow? Thank you.

b(5)(PCP)

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From: [Troye, Olivia EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Secretary Perdue Podium Remarks
Date: Wednesday, April 15, 2020 10:18:46 AM

Super helpful. Thank you! Have you all heard anything back from our comms team?....

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 14, 2020 6:58 PM
To: Troye, Olivia EOP/NSC <(b) (6)>
Subject: Re: Secretary Perdue Podium Remarks

I asked her to send you a quick draft in case you had some comments. Want to make sure we hit the right points but don't want to crowd your inbox! Thanks.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Tuesday, April 14, 2020 18:53
To: Rodgers, Meghan - OC, Washington, DC
Cc: Young, Joby - OSEC, Washington, DC; O'Malley, Devin M. EOP/OVP; Miller, Katie R. EOP/OVP
Subject: RE: Secretary Perdue Podium Remarks

Hi Meghan,
Yes, we spoke about the ongoing PPE challenges as well as tomorrow, but for the below, adding our comms team for their insights and follow up.
Thank you,
Olivia

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Tuesday, April 14, 2020 6:46 PM
To: Troye, Olivia EOP/NSC <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Secretary Perdue Podium Remarks

Olivia –

I understand that you just spoke to Joby about the Secretary's remarks at the podium tomorrow night – I've pasted our draft version below. Please let me know if there are any main points that we have missing or anything else you'd like to add to these.

b(5) DPP

b(5) DPP



b(5) DPP



Thanks very much,
Meghan



Meghan Rodgers
Acting Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (202) 515-6850

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From: [Bennett, Elizabeth T. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Fwd:
Date: Wednesday, April 15, 2020 10:07:54 AM

Sent from my iPhone

Begin forwarded message:

From: "Olmem, Andrew J. EOP/WHO" <(b) (6)>
Date: April 15, 2020 at 9:55:03 AM EDT
To: "Butterfield, Nicholas W. EOP/WHO"
<(b) (6)>
Cc: "Bennett, Elizabeth T. EOP/WHO" <(b) (6)>

Can you add Ivanka to 1 pm Ag call? Thanks

Sent from my iPhone

From: [Troye, Olivia EOP/NSC](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#); [Amerau, Colin C LT USN JS J4 \(USA\)](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Hickey, Jonathan P. EOP/OVP](#); [Lin, Merry S. EOP/WHO](#); [Fantinato, Jessica - OHS, Washington, DC](#); [Pulz, Jessica - OHS, Washington, DC](#); [Adcock, Rebeckah - OSEC, Washington, DC](#); [\(b\) \(6\)](#); [Boggs, Phillip](#); [Shufro, Nick](#)
Subject: RE: PPE Requirements
Date: Wednesday, April 15, 2020 10:07:12 AM

Hi Mary,

I was on the call last night as well and am tracking the below with Colin. We look forward to your insights from the food supply chain group on PPE. It should all then feed into the overall prioritization as I've stated before. We'll be tracking it from that point of view at the task force level. The list Secretary Perdue asked for is a result of the conversation during yesterday's task force meeting. Thank you for working to put that list together for all of us.

Best,

Olivia

Olivia Troye
Special Advisor to the Vice President for
Homeland Security and Counterterrorism
Office of the Vice President, National Security Affairs
White House Coronavirus Task Force
O: [\(b\) \(6\)](#) | M: [\(b\) \(6\)](#) (Does not receive texts)
[\(b\) \(6\)](#)

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Sent: Wednesday, April 15, 2020 8:28 AM

To: [\(b\)\(6\)-DOD](#)

Cc: [\(b\)\(6\)-DOD](#)

Subject: Re: PPE Requirements

Hi [\(b\)\(6\)-DOD](#) -

Thanks for the follow up.

A couple things I want to flag. First, I believe yesterday's call was leaders in the meat packing sector, which is certainly a high priority right now. I do want to note though that it would not be quite accurate to extrapolate their needs/status across the entire food supply chain.

Second, on the issue of needs of meat packets specifically, Secretary Perdue has asked us (USDA team) to get a more specific list of their needs over the next 30-90 days. I think that list will likely reflect your takeaways from the call, but in a more tangible form. We hope to return that to you by tomorrow.

Last, we (USDA and FDA) are working with different equities at FEMA to engage with primary industrial distributors of food supply chain PPE to build out an understanding of their supply chains/prioritization, etc. As we have insights, we will share. You or someone from Admiral P's staff is welcome to listen in when that call is scheduled.

A couple of us from USDA will be onsite at FEMA again today (8th floor) so please feel free to come find me to discuss any of this further.

Copied in folks for continuity of communications. Thanks!

Mary Dee

Mary Dee Beal

From: (b)(6)-DOD
Sent: Wednesday, April 15, 2020 8:13 AM
To: Beal, Mary Dee - OSEC, Washington, DC
Subject: PPE Requirements

Mary Dee,

Thank you for stopping by yesterday. I apologize for any confusion with what we are looking for.

We had a pretty productive call with various CEOs from around the food industry yesterday. They said they weren't really in need of N95s, just protective face coverings (attached) as well as some other PPE items. The CoS from USDA (name is escaping me right now) was on the call as well.

Bottom line is we are in contact with the right people. I may need help with contact information for other companies but will let you know.

Thank you for your help on this.

(b)(6)-DOD

(b)(6)-DOD

From: (b)(6)-DOD

Sent: Wednesday, April 15, 2020 8:11:42 AM

To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: PPE Requirements

Mary Dee,

Thank you for stopping by yesterday. I apologize for any confusion with what we are looking for.

We had a pretty productive call with various CEOs from around the food industry yesterday. They said they weren't really in need of N95s, just protective face coverings (attached) as well as some other PPE items. The CoS from USDA (name is escaping me right now) was on the call as well.

Bottom line is we are in contact with the right people. I may need help with contact information for other companies but will let you know.

Thank you for your help on this.

(b)(6)-DOD

(b)(6)-DOD

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From: [Riggs, Charlotte R. EOP/WHO](#)
To: [Sullivan, Lauren - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#)
Subject: RE: Call: USDA Farmers Support Package
Date: Wednesday, April 15, 2020 8:50:00 AM

Great, thank you Lauren!

From: Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>
Sent: Wednesday, April 15, 2020 8:29 AM
To: Riggs, Charlotte R. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Subject: RE: Call: USDA Farmers Support Package

Hi Charlotte,

Secretary Perdue is available at 1pm. Thank you.

Lauren

From: Riggs, Charlotte R. EOP/WHO <(b) (6)>
Sent: Wednesday, April 15, 2020 7:58 AM
To: Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>; Conant, Ann M. EOP/OMB <(b) (6)>; Hurst, Natalie R. EOP/OVP <(b) (6)>; Varga, Susan C. EOP/WHO <(b) (6)>; Lair, Kate E. EOP/WHO <(b) (6)>; Thurston, Eliza C. EOP/WHO <(b) (6)>
Subject: RE: Call: USDA Farmers Support Package

Hi all,

There have been many scheduling shifts today therefore we need to do this call at 1PM. Please let me know if this is an issue for your principal.

Thank you for your understanding,
Charlotte

From: Riggs, Charlotte R. EOP/WHO
Sent: Tuesday, April 14, 2020 9:52 AM
To: 'lauren.sullivan@usda.gov' <(b) (6)>; Conant, Ann M. EOP/OMB <(b) (6)>; Hurst, Natalie R. EOP/OVP <(b) (6)>; Varga, Susan C. EOP/WHO <(b) (6)>; Lair, Kate E. EOP/WHO <(b) (6)>; Thurston, Eliza C. EOP/WHO <(b) (6)>
Subject: Call: USDA Farmers Support Package

Hi all,

We're trying to pull together a call on USDA farmer's support package sometime tomorrow. Please let me know which of the following windows work for your principal:

4/15:

9:00 – 9:30 AM

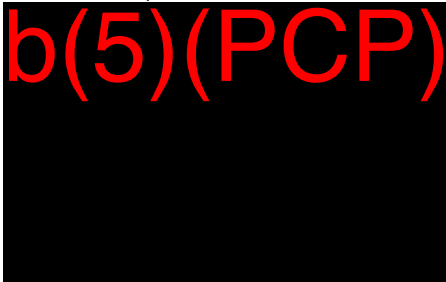
10:30 – 11:00 AM

1:00 – 2:30 PM

4:30 – 6:00 PM

Participants:

b(5)(PCP)



Thanks,
Charlotte

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From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: FW: Priority sectors
Date: Tuesday, April 14, 2020 5:11:21 PM

Sec. Perdue briefly touched on PPEs, noting that you're working with FEMA. He focused on South Dakota and Colorado.

From: Lin, Merry S. EOP/WHO
Sent: Tuesday, April 14, 2020 5:10 PM
To: (b) (6) >
Cc: (b) (6) >
Subject: RE: Priority sectors

Thanks! Would be interested in CISA engagements with industry more broadly (not just limited to food/ag) and channels for soliciting feedback.

From: (b) (6) >
Sent: Tuesday, April 14, 2020 5:06 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: (b) (6) >
Subject: RE: Priority sectors

Happy to provide an update tomorrow. USDA already gave us some pretty detailed PPE requirements.

We are focusing on these areas from the ECIW list:

- food and agriculture;
- energy;
- law enforcement,
- public safety, and other first responders;
- water and wastewater;
- communications;
- hazardous materials;
- chemical;
- hygiene products and services; and
- transportation and logistics

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Tuesday, April 14, 2020 4:51 PM
To: (b) (6) >
Subject: Priority sectors

CAUTION: This email originated from outside of DHS. DO NOT click links or open attachments unless you recognize and/or trust the sender. Contact your component SOC with questions or concerns.

Hi Dan,

Acting Sec. Wolf briefed on CISA/FEMA efforts to identify the next tier of critical infrastructure sectors for prioritizing PPEs during today's Task Force meeting. He noted that CISA is conducting outreach with stakeholders on their PPE needs. Do you have the full list? Would you be able to provide an update on this effort during tomorrow's food supply chain call at 1pm?

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)

From: [Butterfield, Nicholas W. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: USDA Farmers Support Package
Date: Tuesday, April 14, 2020 3:42:02 PM

Do you have a second to connect about something on a different topic, but related to food security?

(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 14, 2020 3:29 PM
To: Policy Coordinator <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>
Cc: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>
Subject: Re: USDA Farmers Support Package

Copy that. We'll be ready.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Policy Coordinator <(b) (6)>
Sent: Tuesday, April 14, 2020 15:04
To: Young, Joby - OSEC, Washington, DC; Olmem, Andrew J. EOP/WHO
Subject: USDA Farmers Support Package

All,

b(5)(PCP)

Thank you,
Policy Coordinator

Dial information:

Participant Dial: (b) (6)

Participant Code: (b) (6)

Participants:

b(5)(PCP)

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From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Tomorrow's food supply chain call
Date: Tuesday, April 14, 2020 1:43:57 PM

Thanks!

-----Original Message-----

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Tuesday, April 14, 2020 1:42 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Tomorrow's food supply chain call

Steve Kong from SBA: Stephen.kong@sba.gov

-----Original Message-----

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Monday, April 13, 2020 9:35 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Tomorrow's food supply chain call

On SBA, I understand Joby has been in touch with them. Do you have recommendations on SBA POCs to add? What are the sticking points that could be resolved in the PCC call?

Sent from my iPhone

> On Apr 13, 2020, at 9:30 PM, Lin, Merry S. EOP/WHO <(b) (6)> wrote:
>
> Thanks, Mary Dee. Will include these and add Blake and Shawna. On SBA, will need to see if an appropriate POC can join.
>
> Tomorrow's WH Task Force meeting will start at 2:30pm so I will need to hop off the line at that point. Alternatively, would moving the call to Wednesday 1:00pm work?
>
> Sent from my iPhone
>
>> On Apr 13, 2020, at 8:14 PM, Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov> wrote:
>>
>> Hi Merry -
>>
>> We're continuing to track issues related to SBA -- ensuring that federal economic impact/recovery programs adequately serve the food and ag sector.
>>
>> Additionally, due to increased impacts at food manufacturing facilities over the last week (with meat packing being the highest profile), we'd raise the continued need for messaging, communication, and coordination with state and local officials on the critical importance of maintaining the food supply chain.
>> Closely tied to this issue of continuity is PPE, as you know, and, in the last week, access to rapid testing capabilities as well.
>>
>> Relatedly, as build out of the "reopening" conversation last week, USDA and FDA are initiating more in depth conversations about improving guidance to facilities that have undertaken COVID-related closures/slow downs regarding best practices for resuming operations.

>>

>> I would add the above topics to the agenda. Also, could you add Shawna newsome and blake rollins from USDA to the invite? I would forward, but then they don't get updates to call in info, etc. Their emails are below.

>>

>> Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>

>>

>> Thanks!

>>

>> MDB

>>

>> -----Original Message-----

>> From: Lin, Merry S. EOP/WHO <(b) (6)>

>> Sent: Monday, April 13, 2020 1:58 PM

>> To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

>> Subject: Tomorrow's food supply chain call

>>

>> Here are issues I'm tracking. Are there others?

>>

b(5)(PCP)

>> Sent from my iPhone

>>

>>

>>

>>

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From: [Troye, Olivia EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Follow up on call - Livestock Producer/Packer Impacts
Date: Tuesday, April 14, 2020 12:23:12 PM

Got it! Thank you!

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 14, 2020 12:22 PM
To: Troye, Olivia EOP/NSC <(b) (6)>
Subject: Re: Follow up on call - Livestock Producer/Packer Impacts

Yes. Just sent. Thanks .

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Tuesday, April 14, 2020 12:19:34 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Follow up on call - Livestock Producer/Packer Impacts

Okay great. Task force meeting is at 2:30pm today. I'm sure you're tracking but just in case.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 14, 2020 12:11 PM
To: Troye, Olivia EOP/NSC <(b) (6)>
Subject: Re: Follow up on call - Livestock Producer/Packer Impacts

Yes. SP had some changes. I'll send it very shortly.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Tuesday, April 14, 2020 11:59:48 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Follow up on call - Livestock Producer/Packer Impacts

Hi Joby,
Did you have a memo you were sending? We haven't received it and I need to get it to our admin team for print outs etc. Thanks!

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 13, 2020 6:03 PM

To: Short, Marc T. EOP/OVP <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Follow up on call - Livestock Producer/Packer Impacts

Pre-Decisional/Deliberative

Marc, Olivia, John-

See below follow up info following Sec. Perdue's call with the VP today. Three policy recommendations at the end where we'd propose the WH/task force can assist on this issue. These would reinforce and be in addition to mitigation measures we are taking at USDA such as our proposed economic assistance program. Finally, SP will be prepared to speak to this issue as well as the broader food supply issues should he present to the task force tomorrow. We'll prepare a memo accordingly.

-Joby

From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Tomorrow's food supply chain call
Date: Tuesday, April 14, 2020 9:52:47 AM

Heard that Sec. Perdue will join today's Task Force meeting to present on food supply chain challenges. Please let me know if there's anything I can flag for Larry in advance.

Sent from my iPhone

On Apr 14, 2020, at 8:28 AM, Lin, Merry S. EOP/WHO
<(b) (6)> wrote:

Thanks. I can be reached at (b) (6). Look forward to connecting.

Sent from my iPhone

On Apr 14, 2020, at 6:44 AM, Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov> wrote:

Sure.

Joby May have a conflict, but I can.

Mary Dee Beal

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Monday, April 13, 2020 9:39:27 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Tomorrow's food supply chain call

Great, I'll move the group call to Wednesday at 1pm. Can we touch base tomorrow (2pm) by phone?

Sent from my iPhone

> On Apr 13, 2020, at 9:35 PM, Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov> wrote:

>

> Wednesday at 1 works if better for you, thanks!

>

> -----Original Message-----

> From: Lin, Merry S. EOP/WHO <(b) (6)>

> Sent: Monday, April 13, 2020 9:30 PM
 > To: Beal, Mary Dee - OSEC, Washington, DC
 <MaryDee.Bea@usda.gov>
 > Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
 > Subject: Re: Tomorrow's food supply chain call
 >
 > Thanks, Mary Dee. Will include these and add Blake and Shawna. On
 SBA, will need to see if an appropriate POC can join.
 >
 > Tomorrow's WH Task Force meeting will start at 2:30pm so I will need
 to hop off the line at that point. Alternatively, would moving the call to
 Wednesday 1:00pm work?
 >
 > Sent from my iPhone
 >
 >> On Apr 13, 2020, at 8:14 PM, Beal, Mary Dee - OSEC, Washington,
 DC <MaryDee.Bea@usda.gov> wrote:
 >>
 >> Hi Merry -
 >>
 >> We're continuing to track issues related to SBA -- ensuring that federal
 economic impact/recovery programs adequately serve the food and ag
 sector.
 >>
 >> Additionally, due to increased impacts at food manufacturing facilities
 over the last week (with meat packing being the highest profile), we'd
 raise the continued need for messaging, communication, and coordination
 with state and local officials on the critical importance of maintaining the
 food supply chain.
 >> Closely tied to this issue of continuity is PPE, as you know, and, in the
 last week, access to rapid testing capabilities as well.
 >>
 >> Relatedly, as build out of the "reopening" conversation last week,
 USDA and FDA are initiating more in depth conversations about
 improving guidance to facilities that have undertaken COVID-related
 closures/slow downs regarding best practices for resuming operations.
 >>
 >> I would add the above topics to the agenda. Also, could you add
 Shawna newsome and blake rollins from USDA to the invite? I would
 forward, but then they don't get updates to call in info, etc. Their emails
 are below.
 >>
 >> Newsome, Shawna - OSEC, Washington, DC
 <Shawna.News@usda.gov>; Rollins, Blake - OSEC, Washington,
 DC <blake.rollins@usda.gov>
 >>
 >> Thanks!
 >>
 >> MDB
 >>
 >> -----Original Message-----
 >> From: Lin, Merry S. EOP/WHO <(b) (6)>
 >> Sent: Monday, April 13, 2020 1:58 PM

>> To: Beal, Mary Dee - OSEC, Washington, DC
<MaryDee.Beal@usda.gov>; Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov>
>> Subject: Tomorrow's food supply chain call
>>
>> Here are issues I'm tracking. Are there others?
>>

b(5)(PCP)

>> Sent from my iPhone
>>
>>
>>
>>

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From: [Troye, Olivia EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Short, Marc T. EOP/OVP](#); [Hickey, Jonathan P. EOP/OVP](#); [Gray, John W. EOP/OVP](#); [Hodgson, Christopher M. EOP/OVP](#)
Cc: [Bennett, Elizabeth T. EOP/WHO](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: RE: Follow up on call - Livestock Producer/Packer Impacts
Date: Monday, April 13, 2020 7:03:19 PM

Thanks Joby for the follow up. There are a number of items as you know that we're working through as part of the overall effort. I know we've discussed some of these. I have DHS tee'd up to talk about the other critical infrastructure sectors as well and the prioritization of them for the agenda tomorrow, so that will then lead into this conversation, which will be productive. I'll standby for the read ahead.

Best,
Olivia

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 13, 2020 6:03 PM
To: Short, Marc T. EOP/OVP <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Follow up on call - Livestock Producer/Packer Impacts

Pre-Decisional/Deliberative

Marc, Olivia, John-

See below follow up info following Sec. Perdue's call with the VP today. Three policy recommendations at the end where we'd propose the WH/task force can assist on this issue. These would reinforce and be in addition to mitigation measures we are taking at USDA such as our proposed economic assistance program. Finally, SP will be prepared to speak to this issue as well as the broader food supply issues should he present to the task force tomorrow. We'll prepare a memo accordingly.

-Joby

b(5) DPP

b(5) DPP



b(5) DPP

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From: [McBride, Emily J. EOP/WHO](#)
To: [Sullivan, Lauren - OSEC, Washington, DC](#); [Connor, Cameron M. EOP/WHO](#)
Cc: [Ghee, Hailey - OSEC, Washington, DC](#); [Lindsay, Sally - OSEC Washington, DC](#); [Croghan, Mary E. EOP/WHO](#)
Subject: RE: 3pm Tomorrow
Date: Monday, April 13, 2020 5:10:07 PM

Thank you for the heads up! We will keep you posted.

Emily J. McBride

Director of Agency Outreach

Office of Cabinet Affairs

The White House

C: (b) (6)

D: (b) (6)

(b) (6)

From: Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>
Sent: Monday, April 13, 2020 5:06 PM
To: McBride, Emily J. EOP/WHO <(b) (6)>; Connor, Cameron M. EOP/WHO <(b) (6)>
Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>; Croghan, Mary E. EOP/WHO <(b) (6)>
Subject: RE: 3pm Tomorrow

Hi Emily,

Understood- we will do whatever is standard, just wanted to ask! Just let me know.

As an FYI- The Secretary is doing media at 2:20pm on Pebble Beach (Dana Perino), so will be over there before the 3:00pm meeting.

Thanks again,
Lauren

From: McBride, Emily J. EOP/WHO <(b) (6)>
Sent: Monday, April 13, 2020 4:53 PM
To: Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>; Connor, Cameron M. EOP/WHO <(b) (6)>
Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>; Croghan, Mary E. EOP/WHO <(b) (6)>
Subject: RE: 3pm Tomorrow

Hi Lauren!

No other Cabinet Members have been permitted plus ones in these meetings, since WHSR has limited space and we are trying to observe social distancing practices.

That being said, there might be room in an overflow room. Mary (cc'd) is going to flag any/all details that OVP puts out about the meeting, and we can ask them if Joby might be permitted to join in some capacity.

Stay tuned!

Emily J. McBride

Director of Agency Outreach

Office of Cabinet Affairs

The White House

C: (b) (6)

D: (b) (6)

(b) (6)

From: Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>

Sent: Monday, April 13, 2020 4:50 PM

To: Connor, Cameron M. EOP/WHO <(b) (6)>; McBride, Emily J. EOP/WHO <(b) (6)>

Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>

Subject: RE: 3pm Tomorrow

Hi again! Wondering if Secretary Perdue is permitted to have a plus one for the 3pm meeting tomorrow? Joby Young, his COS, would attend if that was acceptable. Let me know when you have a chance.

Thank you!

Lauren

From: Sullivan, Lauren - OSEC, Washington, DC

Sent: Monday, April 13, 2020 2:21 PM

To: Connor, Cameron M. EOP/WHO <(b) (6)>

Cc: Hailey Ghee (hailey.ghee@usda.gov) <hailey.ghee@usda.gov>

Subject: 3pm Tomorrow

Hello!

Just following up on our call from earlier. Joby indicated that VP staffer Olivia Troye asked for the Secretary to join the Coronavirus Task Force Meeting tomorrow to present on food supply chain issues.

Can you send over the meeting details when you have a chance?

Thank you!

Lauren

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From: [Butterfield, Nicholas W. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Cc: [Bennett, Elizabeth T. EOP/WHO](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Nevins, Kristan K. EOP/WHO](#)
Subject: Re: Policy scheduling request
Date: Monday, April 13, 2020 2:44:30 PM

Great, thanks much. Standing by.

On Apr 13, 2020, at 2:19 PM, Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov> wrote:

Nick,

Sending to you shortly. I think there are some adjustments of the numbers on the memo given some feedback that we got from SP this morning.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Sent: Monday, April 13, 2020 1:26:36 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Policy scheduling request

Hey Joby, could you send the proposal, when you have a chance? Thanks!

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 13, 2020 12:34 PM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>; McCormack, Brian V. EOP/OMB <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Subject: Policy scheduling request

Kristan,

As follow up to Sec. Perdue's conversation with POTUS last week about the Ag assistance program, he would like to request policy time to present his proposal this week, schedule permitting.

I've copied Brian as we are pursuing the process with the OMB team as well.

Our scheduling folks are copied. Thank you.

-Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Rader, John N. EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Fwd: Food/Ag PPE Supply Follow up
Date: Monday, April 13, 2020 1:52:11 PM

Joby -

Calling about the below. I've been at FEMA trying to push this along.

I feel like we have movement but give me a call.

John

Begin forwarded message:

From: "Beal, Mary Dee - OSEC, Washington, DC" <MaryDee.Beaal@usda.gov>
Date: April 13, 2020 at 1:45:52 PM EDT
To: "Dozor, Joshua" <Joshua.Dozor@fema.dhs.gov>, "Roy, William" <william.f.roy@fema.dhs.gov>, "Turi, Keith" <Keith.Turi@fema.dhs.gov>
Cc: "Lipps, Brandon - OSEC, Washington, DC" <brandon.lipps@usda.gov>, "DeCesaro, Anne - OSEC, Washington, DC" <Anne.DeCesaro@usda.gov>, "Shuford, Campbell - OSEC, Washington, DC" <campbell.shuford@usda.gov>, "Greenberg, Jeremy" <jeremy.greenberg@fema.dhs.gov>, "Wombacher, Matthew" <(b) (6)>, "Boggs, Phillip" <(b) (6)>, "Farmer, Robert" <Robert.Farmer2@fema.dhs.gov>, "Nelms, Jordan" <jordan.nelms@fema.dhs.gov>, "Fantinato, Jessica - OHS, Washington, DC" <jessica.fantinato@usda.gov>, "(b) (6)" <(b) (6)>, "Rader, John N. EOP/NSC" <(b) (6)>, "Reid, Danielle" <Danielle.Reid@fema.dhs.gov>, "Fantinato, Jessica - OHS, Washington, DC" <jessica.fantinato@usda.gov>, "Pulz, Jessica - OHS, Washington, DC" <Jessica.Pulz@usda.gov>, "Adcock, Rebeckah - OSEC, Washington, DC" <Rebeckah.Adcock@usda.gov>
Subject: RE: Food/Ag PPE Supply Follow up

Hi Josh –

Happy to connect; will defer to your folks to set up and will make sure the right folks from our end are represented.

On your ask, we can have someone at FEMA tomorrow and for the next few days to get plugged in and go from there. Perhaps we can make the meeting referenced part in-person/part telecon to provide that initial connectivity.

Mary Dee

From: Dozor, Joshua <Joshua.Dozor@fema.dhs.gov>
Sent: Monday, April 13, 2020 12:44 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Roy, William <william.f.roy@fema.dhs.gov>; Turi, Keith <Keith.Turi@fema.dhs.gov>
Cc: Lipps, Brandon - OSEC, Washington, DC <brandon.lipps@usda.gov>; DeCesaro, Anne - OSEC, Washington, DC <Anne.DeCesaro@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Greenberg, Jeremy <jeremy.greenberg@fema.dhs.gov>; Wombacher, Matthew <(b) (6)>; Boggs, Phillip <(b) (6)>; Farmer, Robert <Robert.Farmer2@fema.dhs.gov>; Nelms, Jordan <jordan.nelms@fema.dhs.gov>; (b) (6)>; RADER, JOHN <(b) (6)>; Reid, Danielle <Danielle.Reid@fema.dhs.gov>
Subject: Food/Ag PPE Supply Follow up

Hi Mary Dee

Following up on the PPE requirement issue raised by the Food/Ag Sector. Here is a status of activities so far and some proposed next steps that I can use your help with. Including our CISA and Supply Chain TF folks.

First the ask: I think it would be useful for USDA to have someone here to be present with the Supply Chain Task Force and engage with the Food Supply TF efforts to both witness and understand our processes; as well as to inform those efforts.

Second, our CISA sector folks will set up a call to walk you through our prioritization process, example products (e.g., Prioritization Bulletin) and how we convey those priorities to private distributors. The purpose of this would be to help model and adapt it for the food/Ag sector.

Our Prioritization Cell met with CISA today to walk through their analysis of sectors that have urgent PPE and other demands for consideration. From looking at that information, we will likely need some more details on the specific types and amount of PPE required; as well as the priority sub-sectors requiring the PPE. Happy to talk through this on the future call CISA sets up.

Doz

Joshua C. Dozor
Deputy Assistant Administrator for Response
DHS - Federal Emergency Management Agency
Cell: (b) (6)

From: [Nevins, Kristan K. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Cc: [Boswell, Kristi - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Sullivan, Lauren - OSEC, Washington, DC](#); [McCormack, Brian V. EOP/OMB](#); [Bennett, Elizabeth T. EOP/WHO](#); [Olmern, Andrew J. EOP/WHO](#); [Butterfield, Nicholas W. EOP/WHO](#); [Agrella, Austin J. EOP/WHO](#)
Subject: RE: Policy scheduling request
Date: Monday, April 13, 2020 1:24:17 PM

Thank you, Joby. Tate is going to begin working on this and will follow-up with your team shortly.

All the best,
Kristan

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 13, 2020 12:34 PM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>; McCormack, Brian V. EOP/OMB <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Olmern, Andrew J. EOP/WHO <(b) (6)>; Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Subject: Policy scheduling request

Kristan,

As follow up to Sec. Perdue's conversation with POTUS last week about the Ag assistance program, he would like to request policy time to present his proposal this week, schedule permitting.

I've copied Brian as we are pursuing the process with the OMB team as well.

Our scheduling folks are copied. Thank you.

-Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Short, Marc T. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Troye, Olivia EOP/NSC](#)
Subject: FW: Smithfield Press Release re: Closing their Sioux Falls, SD Plant Indefinitely
Date: Monday, April 13, 2020 9:45:05 AM
Attachments: [Smithfield Foods To Close Sioux Falls SD Plant Indefinitely Amid COVID19 041220 \(003\).pdf](#)

The larger consequences to our food supply chain also came up in our 0800 senior staff meeting. It was explained that food supply to restaurants is separate from food supply to grocery stores

Are there policy recommendations to implement now?

From: chris.delacy@hklaw.com <chris.delacy@hklaw.com>
Sent: Monday, April 13, 2020 9:31 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Short, Marc T. EOP/OVP <(b) (6)>
Subject: [EXTERNAL] Smithfield Press Release re: Closing their Sioux Falls, SD Plant Indefinitely

Hi Jonathan and Marc,

As you probably have heard, Smithfield Foods was forced to close their Sioux Falls, SD plant indefinitely. Please let me know if you would like any additional information - I am happy to set-up a call to provide additional details.

Thank you!

Chris

Christopher Delacy | Holland & Knight

Partner

Holland & Knight LLP

800 17th Street N.W., Suite 1100 | Washington, District of Columbia 20006

Office 202.457.7162 | Mobile (b) (6)

chris.delacy@hklaw.com | www.hklaw.com

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FOR IMMEDIATE RELEASE

Smithfield Foods To Close Sioux Falls, SD Plant Indefinitely Amid COVID-19

SMITHFIELD, Va., April 12, 2020—Smithfield Foods, Inc. announced today that its Sioux Falls, SD facility will remain closed until further notice. The plant is one of the largest pork processing facilities in the U.S., representing four to five percent of U.S. pork production. It supplies nearly 130 million servings of food per week, or about 18 million servings per day, and employs 3,700 people. More than 550 independent family farmers supply the plant.

“The closure of this facility, combined with a growing list of other protein plants that have shuttered across our industry, is pushing our country perilously close to the edge in terms of our meat supply. It is impossible to keep our grocery stores stocked if our plants are not running. These facility closures will also have severe, perhaps disastrous, repercussions for many in the supply chain, first and foremost our nation’s livestock farmers. These farmers have nowhere to send their animals,” said Kenneth M. Sullivan, president and chief executive officer, for Smithfield.

“Unfortunately, COVID-19 cases are now ubiquitous across our country. The virus is afflicting communities everywhere. The agriculture and food sectors have not been immune. Numerous plants across the country have COVID-19 positive employees. We have continued to run our facilities for one reason: to sustain our nation’s food supply during this pandemic. We believe it is our obligation to help feed the country, now more than ever. We have a stark choice as a nation: we are either going to produce food or not, even in the face of COVID-19,” he concluded.

In preparation for a full shutdown, some activity will occur at the plant on Tuesday to process product in inventory, consisting of millions of servings of protein. Smithfield will resume operations in Sioux Falls once further direction is received from local, state and federal officials. The company will continue to compensate its employees for the next two weeks and hopes to keep them from joining the ranks of the tens of millions of unemployed Americans across the country.

According to the [U.S. Food & Drug Administration \(FDA\)](#), there is no evidence of food or food packaging being associated with the transmission of COVID-19. More information on Smithfield’s COVID-19 response can be found [here](#).

About Smithfield Foods, Inc.

Headquartered in Smithfield, Va. since 1936, Smithfield Foods, Inc. is an American food company with agricultural roots and a global reach. Our 40,000 U.S. employees are dedicated to producing “Good food. Responsibly.®” and have made us one of the world’s leading vertically integrated protein companies. We have pioneered

sustainability standards for more than two decades, including many industry firsts, such as our ambitious commitment to cut our carbon impact by 25 percent by 2025. We believe in the power of protein to end food insecurity and have donated hundreds of millions of food servings to our neighbors in need. Smithfield boasts a portfolio of high-quality iconic brands, such as Smithfield®, Eckrich® and Nathan's Famous®, among many others. For more information, visit www.smithfieldfoods.com, and connect with us on [Facebook](#), [Twitter](#), [LinkedIn](#) and [Instagram](#).

###

Contact:

Keira Lombardo

Executive Vice President, Corporate Affairs and Compliance

Smithfield Foods, Inc.

(757) 365-3050

klombardo@smithfield.com

From: [Troye, Olivia EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Cc: [Short, Marc T. EOP/OVP](#); [Hickey, Jonathan P. EOP/OVP](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: Re: PPE needs
Date: Sunday, April 12, 2020 8:22:55 PM

Thanks Joby. I'll follow up on this.

I'm aware of the second item. As discussed, there's an effort coming together as we look at the various sectors. I know the food supply chain group has been tracking. I'm working with the overall supply chain effort to figure this out.

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 12, 2020, at 11:59 AM, Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov> wrote:

Draft, Deliberative, Pre-decisional

Marc and Olivia-

See below in response to Marc's query to me yesterday. Happy to talk through it more.

-Joby

Attached is a sheet that captures PPE needs that have been shared with the USDA **over the last week** (TITLED: DRAFT DELIBERATIVE Food Supply Chain PPE Asks_20.11.04).

This is a collection of data as it has come into us (i.e. it is not standardized across companies or further vetted by USDA). The first three tabs are the meat industry companies who identified PPE needs on Tuesday's call with the VP and Secretary Perdue. OVP shared the contact information for the companies with the Supply Chain Stabilization Task Force for action; therefore, USDA does not have additional information regarding their specific needs.

Additionally, USDA has previously shared the second attachment with numerous channels at FEMA and the Supply Chain Stabilization task force (TITLED: DRAFT DELIBERATIVE PPE and sanitation needs collated 4.1). This is the summary result of a USDA data call to build out FEMA/Supply Chain Stabilization Task Force understanding of food supply chain PPE needs. This data was collected and collated as of 4.1.20, and USDA cannot confirm if the identified needs have been met through market channels or if companies are still in need of the identified goods. This sheet identifies needs by food supply chain sector, but, as needed, USDA can provide company names and contact information for data call respondents.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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<DRAFT DELIBERATIVE Food Supply Chain PPE Asks_20.04.11.xlsx>

<DRAFT DELIBERATIVE PPE and sanitation needs collated list 4.1 (002).xlsx>

From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Troye, Olivia EOP/NSC](#)
Cc: [Gray, John W. EOP/OVP](#); [Pinkos, Stephen M. EOP/OVP](#); [Dittmeier, Kerry W. EOP/OVP](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Smithfield Plant Closure - USDA Request
Date: Sunday, April 12, 2020 12:12:47 PM

Thanks, Olivia.

Sent from my iPhone

On Apr 12, 2020, at 11:35 AM, Troye, Olivia EOP/NSC

<(b) (6)> wrote:

Thanks Jon. I spoke with Joby yesterday. I'll follow up with him again this afternoon.

Happy Easter to all of you!

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 12, 2020, at 9:26 AM, Hickey, Jonathan P. EOP/OVP

<(b) (6)> wrote:

Good morning, Olivia,

Below is a link to a report regarding the South Dakota Governor's shutting down of Smithfield's pork processing plant yesterday. I'm sure you are already tracking this, but wanted to forward just in case. The plant processes 5% of pork consumed in the U.S. and has over 200 COVID-19 infections, accounting for approximately half of the state's confirmed cases.

Secretary Perdue is asking if there is a plan to send tests to this plant similar to the JBS plant. Do you happen to know, or is there someone we can connect the Secretary or his chief of staff (Joby Young – Cc'd above) with to get this answered?

Also, would you be willing to get on the phone with Secretary Perdue and/or Joby? Secretary Perdue is asking for a briefing on the strategy for

dealing with these meat/food processing plant shutdowns going forward. The concern is that this is the 2nd major plant to go down in as many days and more are likely to come. The Secretary would like to understand the strategy to address this so he can support it and ensure alignment across the USG when working with USDA's constituency.

Happy to facilitate a call/discussion.

Thanks,
Jon

<https://www.newscenter1.tv/governor-noem-sioux-falls-mayor-ask-smithfield-foods-to-temporarily-shutdown/>

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Saturday, April 11, 2020 9:19 PM
To: Troye, Olivia EOP/NSC <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: Chat

Can we talk tomorrow? Want to update you on some developments from the meat sector.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Cc: [Trove, Olivia EOP/NSC](#)
Subject: Re: Chat
Date: Sunday, April 12, 2020 7:40:19 AM

I'm happy to talk anytime, Joby.

Sent from my iPhone

On Apr 11, 2020, at 9:18 PM, Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov> wrote:

Can we talk tomorrow? Want to update you on some developments from the meat sector.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Short, Marc T. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Hickey, Jonathan P. EOP/OVP](#); [Gray, John W. EOP/OVP](#)
Cc: [Nevins, Kristan K. EOP/WHO](#)
Subject: RE: WSJ article on meat situation
Date: Friday, April 10, 2020 4:45:46 PM

Thanks, Joby. I think the story was fine and we have been working with state and congressional leaders on this throughout the dayThank you to USDA for your help in bringing the food supply chain concerns to our attention earlier this week – it allowed us to expedite the new guidance for critical workers getting back into the workplace

...but to be clear, the WSJ story does not say a White House official ... it says “Trump administration official” confirmed. They usually delineate between officials at the WH versus administration officials serving in agencies.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Friday, April 10, 2020 9:18 AM
To: Short, Marc T. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>
Cc: Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Fwd: WSJ article on meat situation

Good morning-

This article has spurred growing inquiries from industry (b)(5) DPP
[REDACTED]

We can tweet or otherwise publicly communicate that (b)(5) DPP
[REDACTED]

b(5) DPP

Thanks,

Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: [O'Malley, Devin M. EOP/OVP](#)
To: [Hickey, Jonathan P. EOP/OVP](#)
Cc: [Gray, John W. EOP/OVP](#); [Young, Joby - OSEC, Washington, DC](#); [Miller, Darin B. EOP/OVP](#); [Rodgers, Meghan - OC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: RE: WSJ article on meat situation
Date: Friday, April 10, 2020 1:56:09 PM
Attachments: [RE USDA WSJ Inquiry.msg](#)

b(5)(PCP)

We can work on language here that can be communicated via USDA public liaison/whomever communicates with industry (over the phone), or potentially have OPL here at the White House do it.

b(5)(PCP)

From: Hickey, Jonathan P. EOP/OVP <b(6)>
Sent: Friday, April 10, 2020 1:21 PM
To: O'Malley, Devin M. EOP/OVP <b(6)>
Cc: Hickey, Jonathan P. EOP/OVP <b(6)>; Gray, John W. EOP/OVP <b(6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hickey, Jonathan P. EOP/OVP <b(6)>; Miller, Darin B. EOP/OVP <b(6)>
Subject: FW: WSJ article on meat situation

Hi Devin,

I discussed with John Gray and he recommended seeking guidance from you.

As an alternative to USDA's draft statement in Joby's e-mail, I was thinking something like below to focus more on what we are doing, vice what we are not doing.

b(5)(PCP)

Jon Hickey
Special Advisor for Domestic Policy

Office of the Vice President

(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Friday, April 10, 2020 9:18 AM

To: Short, Marc T. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>

Cc: Nevins, Kristan K. EOP/WHO <(b) (6)>

Subject: Fwd: WSJ article on meat situation

Good morning-

This article has spurred growing inquiries from industry (b)(5) DPP

We can tweet or otherwise publicly communicate that (b)(5) DPP

(b)(5) DPP

Thanks,

Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: [O'Malley, Devin M. EOP/OVP](#)
To: [Fetalvo, Ninio J. EOP/OVP](#); [Rodgers, Meghan - OC, Washington, DC](#); [Love, Kelly A. EOP/OVP](#)
Subject: RE: USDA WSJ Inquiry
Attachments: [image001.jpg](#)

b(5)(PCP)

From: Fetalvo, Ninio J. EOP/OVP
Sent: Thursday, April 9, 2020 11:04 AM
To: Rodgers, Meghan - OC, Washington, DC ; Love, Kelly A. EOP/OVP
Cc: O'Malley, Devin M. EOP/OVP
Subject: RE: USDA WSJ Inquiry
[Looping in Devin here given specific Task Force conversations.](#)

From: Rodgers, Meghan - OC, Washington, DC
Sent: Thursday, April 9, 2020 11:01 AM
To: Fetalvo, Ninio J. EOP/OVP ; Love, Kelly A. EOP/OVP
Subject: RE: USDA WSJ Inquiry
Sorry about that – updated is below.

From: Fetalvo, Ninio J. EOP/OVP
Sent: Thursday, April 9, 2020 10:57 AM
To: Rodgers, Meghan - OC, Washington, DC ; Love, Kelly A. EOP/OVP
Subject: RE: USDA WSJ Inquiry
[Hi Meghan—The inquiry section is blank. Do you mind resending? Thanks.](#)

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Thursday, April 9, 2020 10:54 AM
To: Fetalvo, Ninio J. EOP/OVP <(b) (6)>; Love, Kelly A. EOP/OVP
<(b) (6)>
Subject: USDA WSJ Inquiry

Good morning Kelly and Ninio –

We got the below inquiry from the Wall Street Journal, I have our proposed response below it.
Please let me know if you have any issues:

Inquiry – Jacob Bunge, WSJ

We're told by an administration official that Mr. Pence has had these discussions outlined in my email earlier, and that the task force is looking to the USDA to explore whether and how these quick tests could be made available to meat plants and other food-producing facilities, along with other solutions, as ways to get workers back on the job and feel comfortable performing their role in the US food supply chain. We were told that the task force has asked USDA to figure out details, at the agency's discretion. I wanted to see whether Secretary Perdue could briefly talk to us a bit about this, even if it's in the early stages, given the continued rise in Covid-19 cases at meat plants and the shutdowns we have seen so far. Either way it's likely we will write on this Thursday, so please let me know.

Email from yesterday that he references:

I spoke with a meat company that said VP Pence and USDA are exploring a plan to get those Abbott Labs 15-minute tests for Covid-19 to food plants to help test workers. Several beef, pork and chicken plants have had to slow or shut down production over the past week due to workers getting sick, others staying home because they're afraid to come to work, etc. This is something we may write on

and I'd like to get your read on it, since I believe Secretary Perdue has been working on this also.

Suggested USDA Response

b(5) DPP

Thanks!
Meghan



Meghan Rodgers
Acting Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (202) 515-6850

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Hickey, Jonathan P. EOP/OVP](#); [O'Malley, Devin M. EOP/OVP](#)
Cc: [Hickey, Jonathan P. EOP/OVP](#); [Gray, John W. EOP/OVP](#); [Miller, Darin B. EOP/OVP](#); [Rodgers, Meghan - OC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: Re: WSJ article on meat situation
Date: Friday, April 10, 2020 1:31:36 PM

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Friday, April 10, 2020 1:21:26 PM
To: O'Malley, Devin M. EOP/OVP <(b) (6)>
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Miller, Darin B. EOP/OVP <(b) (6)>
Subject: FW: WSJ article on meat situation

Hi Devin,

I discussed with John Gray and he recommended seeking guidance from you.

As an alternative to USDA's draft statement in Joby's e-mail, I was thinking something like below to focus more on what we are doing, vice what we are not doing.

b(5)(PCP)

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Friday, April 10, 2020 9:18 AM
To: Short, Marc T. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>
Cc: Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Fwd: WSJ article on meat situation

Good morning-

This article has spurred growing inquiries from industry b(5) DPP
[REDACTED]

We can tweet or otherwise publicly communicate that b(5) DPP
[REDACTED]

1.

b(5) DPP

Thanks,

Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>

Sent: Friday, April 10, 2020 07:58

To: Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC; Newsome, Shawna - OSEC, Washington, DC; Walker, Lorren - OSEC, Washington, DC

Subject: Fwd: WSJ article on meat situation

FYI — this is the issue Meghan was flagging yesterday evening.

From: Julie Anna Potts <japotts@meatinstitute.org>

Sent: Friday, April 10, 2020 7:57:22 AM

To: Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>

Subject: FW: WSJ article on meat situation

Good morning, is there anything you can share with me about this that would help in my discussions with members? Thanks for the call last night. Standing by for more this morning. Appreciate all you are doing. Jon Hickey confirmed we are not on the schedule but if something changes he will let me know. Best, JAP

Trump Administration Exploring Coronavirus Testing for U.S. Food Plants

The Trump administration is weighing a plan to provide coronavirus tests and other solutions to U.S. food-processing plants, as a way to soothe workers' fears and keep the country's food system functioning through the pandemic.

The federal Covid-19 task force headed by Vice President Mike Pence this week discussed the prospect with meatpackers and food producers, according to people involved in the talks. The task force is looking to the U.S. Department of Agriculture to work out details of what such a plan could look like, at the agency's discretion, an administration official said.

A USDA spokeswoman had no comment on details of the potential plan. But a Trump administration official confirmed the talks.

"They are working on a solution with the plants that not only makes the plants happy but the workers comfortable to come in," the official said. Asked if tests are part of the considerations, the official said, "100%."

Food producers are struggling as a rising number of processing-plant employees contract the coronavirus, and more stay home rather than risk catching it in the close quarters that are typical in plants. Over the past week meat processors JBS USA Holdings Inc., Tyson Foods Inc., Cargill Inc. and Smithfield Foods temporarily closed plants in Pennsylvania, Iowa and South Dakota after employees came down with Covid-19 or displayed symptoms. Other plants have slowed processing operations.

Those shutdowns and slowdowns are seeding fears of a broader disruption hitting the U.S. food industry, after shoppers in recent weeks cleared out staples from supermarkets in anticipation of weeks or months of eating at home. Domestic supplies of meat and other food commodities have been high heading into the pandemic.

The U.S. government has called on major food processors to continue operating. Mr. Pence this week spoke to executives of U.S. meat and grain

companies including Tyson and Hormel Foods Corp., he said at a briefing Tuesday.

Mr. Pence said in the briefing that food-industry workers are vital as the U.S. navigates the pandemic: "We need you to continue, as a part of what we call our critical infrastructure, to show up and do your job and know that we're going to continue to work tirelessly in working with all of your companies to make sure that that workplace is safe."

Being able to quickly test employees for the coronavirus, such as with Abbott Laboratories' new 15-minute test debuted last week, would help identify positive cases and assure other workers' safety, a meat industry official said.

Dozens of meat-plant workers across the country have been confirmed to have contracted Covid-19, including two dozen employees of a Tyson pork plant in Iowa, the company has said, and more than 80 workers at a Smithfield Foods pork plant in Sioux Falls, S.D., according to state health officials.

Kim Cordova, president of a United Food and Commercial Workers union representing workers at a JBS beef plant in Greeley, Colo., estimated around 50 cases among plant employees there. One worker died this week after being hospitalized due to the virus, she said. A spokesman for JBS, which has increased some safety and sanitation practices, had no immediate comment.

The Retail, Wholesale and Department Store Union, which represents meatpacking workers, this week said that two Tyson employees at a Georgia plant had died after contracting the coronavirus. A Tyson spokesman said the company is working to keep its employees safe, separating processing-line workers with barriers, offering masks and installing infrared temperature scanners.

Smithfield on Thursday said it would close its Sioux Falls plant for three days for extra cleaning, but Chief Executive Kenneth Sullivan said in a

statement that the company, the largest U.S. pork processor, needed to keep running its farms and plants. "People need to eat," he said.

To keep workers coming in, some food processors have temporarily boosted pay, while staggering shift start times and breaks so that large numbers of employees aren't gathering close together. Some plants have handed out masks, and erected barriers between each worker's spot on processing lines.

Some workers have walked off the job and called on companies to do more or shut down plants temporarily to reduce the risk to workers.

As agricultural labor concerns mount, the State Department last month eased requirements on seasonal foreign-worker visas, after the agriculture industry warned that harvests could be disrupted if coronavirus-related curbs on immigration reduced the number of available workers.

Write to Jacob Bunge at jacob.bunge@wsj.com and Alex Leary at alex.leary@wsj.com

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From: [Keller, Catherine B. EOP/WHO](#)
To: [Ghee, Hailey - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Rodgers, Meghan - OC, Washington, DC](#)
Cc: [Worthington, Ross P. EOP/WHO](#); [Haley, Vincent M. EOP/WHO](#); [Staff Secretary](#)
Subject: RE: POTUS FLAG: President Trump Announces He's Directed Sec. Perdue to Expedite Help to Farmers
Date: Friday, April 10, 2020 11:31:02 AM

Thank you!

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Friday, April 10, 2020 11:28 AM
To: Keller, Catherine B. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Haley, Vincent M. EOP/WHO <(b) (6)>; Staff Secretary <(b) (6)>
Subject: RE: POTUS FLAG: President Trump Announces He's Directed Sec. Perdue to Expedite Help to Farmers

Hi Catherine,

Please see USDA comments below.

- I have directed Secretary Perdue to very quickly provide relief to our farmers, especially to the smaller farmers who are hurting right now.
- Secretary Perdue will be using all the financial tools he has been given to develop a program of at least \$16 billion – and I've got him looking for more - that will provide immediate relief to our patriotic farmers, ranchers and producers that have been impacted by COVID-19.
- The program will include direct payments to farmers. Plus it will include purchasing lots of food – like dairy and produce – and get that food to people in need.
- The American food supply chain is safe and strong, and we all know that starts with America's farmers and ranchers.
- Our farmers have been in the fields, planting, and doing what they do every Spring to feed the American people, even with the pandemic right now.
- This Administration is standing behind our farmers and Secretary Perdue will make sure they are taken care of.

Hailey Ghee
Special Assistant to the Secretary
United States Department of Agriculture
(202) 450-9387

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Friday, April 10, 2020 11:01 AM

To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Haley, Vincent M. EOP/WHO <(b) (6)>; Staff Secretary <(b) (6)>
Subject: FW: POTUS FLAG: President Trump Announces He's Directed Sec. Perdue to Expedite Help to Farmers

USDA team:

For the President's remarks shortly, could you provide more information that we could incorporate regarding the announcement in the President's tweet below? We would need it as soon as possible – by 11:30? Thank you!

Donald J. Trump
@realDonaldTrump

I have directed [@SecretarySonny](#) to expedite help to our farmers, especially to the smaller farmers who are hurting right now. I expect Secretary Purdue to use all of the funds and authorities at his disposal to make sure that our food supply is stable, strong, and safe....

-
><https://twitter.com/realDonaldTrump/status/1248410989306859520><

....We will always be there for our Great Farmers, Cattlemen, Ranchers, and Producers!

-
><https://twitter.com/realDonaldTrump/status/1248410991437611010><

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From: [Liske, Kyle - OSEC, Washington, DC](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Olmem, Andrew J. EOP/WHO](#)
Subject: RE: Chat
Date: Friday, April 10, 2020 11:27:12 AM
Attachments: [USDA PPP Topics 4.9.2020.docx](#) (b)(5)-Deliberative (1 page)

Hey Andrew,

Below is the email I sent to Tanner Black at Treasury a few days ago. And attached is the memo I've shared with Administrator Carranza. It'd be great to see a draft of any rules or FAQs coming out on these topics before they are published.

Thanks,
Kyle

Here's my running list for PPP:

b(5) DPP

Those are probably the most pressing issues I have right now. I understand another Interim Final and FAQs might becoming out soon. Any chance I can review them before they're published?

Really appreciate it,
Kyle

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Thursday, April 9, 2020 5:43 PM
To: Olmem, Andrew J. EOP/WHO <(b) (6)>
Cc: Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>
Subject: Re: Chat

Andrew, circling back to update you that we haven't yet seen the documents you and I discussed

last night. Kyle has shared input, that's all.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, April 8, 2020 9:10:06 PM
To: Olmem, Andrew J. EOP/WHO <(b) (6)>
Cc: Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>
Subject: Re: Chat

Kyle Liske, copied.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Olmem, Andrew J. EOP/WHO <(b) (6)>
Sent: Wednesday, April 8, 2020 8:23:34 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Chat

Just called you.

Sent from my iPhone

On Apr 8, 2020, at 7:49 PM, Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov> wrote:

Give me a ring if you have a sec please.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Rollins, Blake - OSEC, Washington, DC](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Letter-Testing for Food Plant/Critical Infrastructure Workers
Date: Friday, April 10, 2020 11:15:30 AM

Thanks, Blake!

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Friday, April 10, 2020 10:55 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Letter-Testing for Food Plant/Critical Infrastructure Workers

Jon, flagging the attached letter from several trade associations on the importance of testing for critical infrastructure workers.

Thanks,
Blake

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From: [Nevins, Kristan K. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)
Date: Friday, April 10, 2020 10:21:05 AM

No worries. Just always want to make sure you are in the loop.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Friday, April 10, 2020 7:42 AM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Re: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Yes. Was on the phone last night with VP team. Sorry should have looped you in.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Thursday, April 9, 2020 10:25:39 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Fwd: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Assume it has reached your level?

Sent from my iPhone

Begin forwarded message:

From: "Hoelscher, Douglas L. EOP/WHO"
<(b) (6)>
Date: April 9, 2020 at 9:51:06 PM EDT
To: "Nevins, Kristan K. EOP/WHO" <(b) (6)>
Subject: FW: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

fyi

From: Pottebaum, Nic D. EOP/WHO <(b) (6)>
Sent: Thursday, April 9, 2020 9:43 PM
To: Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Crozer, William F. EOP/WHO <(b) (6)>
Subject: Fwd: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

FYI

Begin forwarded message:

From: "Pottebaum, Nic D. EOP/WHO"

<(b) (6)>

Date: April 9, 2020 at 9:42:44 PM EDT

To: "Obenshain, Tucker T. EOP/OVP" <(b) (6)>

Subject: Re: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

b(5)(PCP)

On Apr 9, 2020, at 9:34 PM, Obenshain, Tucker T. EOP/OVP

<(b) (6)> wrote:

See below. USDA just pinged us on it too. Have y'all heard from Polis yet?

Tucker Obenshain

Office of the Vice President

C: (b) (6)

Begin forwarded message:

From: "Hodgson, Christopher M. EOP/OVP"

<(b) (6)>

Date: April 9, 2020 at 9:20:27 PM EDT

To: DL OVP Rapid Response

<(b) (6)>

Cc: "Short, Marc T. EOP/OVP"

<(b) (6)>

Subject: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Sen. Gardner called and flagged an issue at the JBS meat packing facility (one of the largest in the country) in Greeley, CO, which he has also raised with Secretary Perdue as it is an Ag supply chain issue. There are about 30 employees at the JBS facility that have tested positive for coronavirus and they had already seen a drop in employees showing up for work out of fear that they might be exposed. According to Sen. Gardner, the Governor wants to shut the plant down through the weekend and won't agree to reopen it until all employees have been tested (this could require 3,000-6,000 people to be tested). The Governor has reportedly agreed to use the National Guard to help conduct the testing for the employees, but it is unclear what testing platform they plan to use and how many testing supplies are needed to carry this out.

This plant typically processes 5,000 head of a cattle per day (production has dropped in recent weeks as they've had to reduce the number of employees working), which is why this could become a larger food supply chain issue if the plant has to remain closed for an extended period of time. It doesn't appear that this has become a major story outside of CO yet, but that could change if and when the decision from Gov. Polis becomes public. And depending on the company's ability to get employees tested, I think the VP and others in the Administration will likely hear from Gov. Polis and Sen. Gardner in the coming days.

Chris Hodgson
Director of Legislative Affairs
Office of the Vice President
C: (b) (6)

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From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: FW: Safety Masks
Date: Friday, April 10, 2020 6:50:48 AM

FYSA

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Thursday, April 9, 2020 2:26 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: RE: Safety Masks

Got it. I'll pass it along. I'll circle back once I get some feedback on the calls so that you're aware of what happened. Thank you!

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 11:43 AM
To: Troye, Olivia EOP/NSC <(b) (6)>
Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: RE: Safety Masks

Hi Olivia,

Direct contact info for three CEOs that were on the call with the VP. All three companies have reached out to FEMA for PPE with negative results. Is it possible to have the FEMA folks contact all three?

- Jim Snee - Hormel CEO
 - o ipsnee@hormel.com
 - o (b) (6)
- Tim Klein- National Beef CEO
 - o Tim.Klein@nationalbeef.com
 - o (b) (6)
- Ken Sullivan-Smithfield CEO
 - o ksullivan@smithfield.com
 - o (b) (6) (cell)

Thanks, Olivia!
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Thursday, April 9, 2020 10:08 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: RE: Safety Masks

Thanks Jon!

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 9:47 AM
To: Troye, Olivia EOP/NSC <(b) (6)>
Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: RE: Safety Masks

Working on it. Will get right back to you!

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Thursday, April 9, 2020 9:44 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: RE: Safety Masks

One quick question. Can I get the actual CEO's number? I just double checked and the below is the VP for sourcing. We'd like to have them call the CEO directly.

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 8:58 AM
To: Troye, Olivia EOP/NSC <(b) (6)>
Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: RE: Safety Masks

Roger that, Olivia. Thank you!

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Thursday, April 9, 2020 8:38 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: Re: Safety Masks

Jon,
I have his name, email and cell phone number. Let him know someone will be following up from the supply chain stabilization task force.
Thanks,
Olivia

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 9, 2020, at 7:43 AM, Hickey, Jonathan P. EOP/OVP <(b) (6)> wrote:

Hi Olivia,

Per below, I need to respond to the CEO of Smithfield regarding PPE (he was one of the CEOs on the call with the VP on Tuesday). I would like to refer him to the right folks at FEMA to engage. Last night on our call you mentioned that the companies should engage their regional FEMA EOCs? Can you provide me a good POC for the Virginia region that I can refer Mr. Reeves to?

Thanks!
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Dittmeier, Kerry W. EOP/OVP <(b) (6)>

Sent: Wednesday, April 8, 2020 1:58 PM

To: Hickey, Jonathan P. EOP/OVP <(b) (6)>

Cc: Gray, John W. EOP/OVP <(b) (6)>

Subject: FW: Safety Masks

Hickey – not sure if John has already passed along, but do you mind following up with him if not?

Thanks,

Kerry

From: Reeves, Paul W <preeves@smithfield.com>

Sent: Tuesday, April 7, 2020 4:08 PM

To: Gray, John W. EOP/OVP <(b) (6)>

Subject: [EXTERNAL] Safety Masks

John,

I was sent your way for assistance in finding masks for our employees to use.

We are struggling in finding ample supply to provide to Smithfield employees.

It is my understanding that there are masks on the way to the US from China – but, it will be a couple weeks before they are available.

Any guidance you can provide is appreciated,

Thanks

<ATT00001.png>

Paul W Reeves

Vice President, Strategic Sourcing

p: (b) (6) **c:** (b) (6)

e: preeves@smithfield.com

1911 S. Church St.
Smithfield, VA 23430

smithfieldfoods.com

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From: [Obenshain, Tucker T. EOP/OVP](#)
To: [Troye, Olivia EOP/NSC](#)
Cc: [Hickey, Jonathan P. EOP/OVP](#); [Gray, John W. EOP/OVP](#); [Scully, Bethany S. EOP/OVP](#); [Pinkos, Stephen M. EOP/OVP](#); [Dittmeier, Kerry W. EOP/OVP](#); [Kundinger, Kelly R. EOP/OVP](#); [Young, Joby - OSEC, Washington, DC](#); [Hodgson, Christopher M. EOP/OVP](#)
Subject: Re: JBS Plant in Greely, CO
Date: Thursday, April 9, 2020 9:36:49 PM

Just pinged (b)(5)(POPI) to see if Polis is on us on this already too.

Tucker Obenshain
Office of the Vice President
C: (b) (6)

On Apr 9, 2020, at 9:31 PM, Troye, Olivia EOP/NSC
<(b) (6)> wrote:

Hi Jon-
Our leg affairs team has flagged this. I'm adding Chris to this thread as well.

I'm following up for Chris.
Will close the loop.
Thanks,
Olivia

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 9, 2020, at 9:30 PM, Hickey, Jonathan P. EOP/OVP
<(b) (6)> wrote:

John,

Just got a call from USDA Chief of Staff, Joby Young (copied)...Gov. Polis's team has informed JBS that he plans to shut down their slaughter facility with in Greely, Colorado tonight that employs 3,500 due to approximately 20-30 COVID infections amongst workers at the plant unless JBS can provide tests to all of their employees. Senator Gardner just called Secretary Perdue requesting 3500 COVID tests be shipped to the plant as soon as possible to allow for testing which would take at least a couple of days to test.

Not only a big concern for the single plant (top 5 slaughter plants in U.S.), but USDA very concerned about larger implications across industry if this sets a precedent.

I think there are two options:

b(5)(PCP)

v/r,
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Subject: Re: Information in response to request
Date: Thursday, April 9, 2020 9:28:56 PM

Ok great. Let me know what else you need.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Thursday, April 9, 2020 20:21
To: Young, Joby - OSEC, Washington, DC
Subject: Re: Information in response to request

Yes sir, perfect.

Sent from my iPhone

On Apr 9, 2020, at 8:14 PM, Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov> wrote:

Does this answer your questions?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Sent: Thursday, April 9, 2020 8:01:25 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Fwd: Information in response to request

Joby,

The below should respond completely to the information requested.

Lorren

Message sent via mobile device.

The platforms we use for the SARS-CoV-2:

To prepare the samples – extraction instrumentation is the Kingfisher flex

automated extraction instrument

<https://www.thermofisher.com/us/en/home/life-science/dna-rna-purification-analysis/automated-purification-extraction/kingfisher-flex.html>

For running the real-time PCR, we use a Thermofisher 7500 Fast PCR System machine

<https://www.thermofisher.com/search/browse/results?customGroup=7500+Fast+Real-time+PCR+System>

Other key supplies include:

- Primers and probes for the PCR from Integrated DNA Technologies which synthesizes them. To date there have been no limits on our orders or issues identified.
- Extraction kits – Mag Max 1836 from Thermofisher – this is not used in the human testing in public health labs, we are coordinating with Thermofisher to ensure adequate supplies for NVSL and NAHLN labs for overall animal testing needs
- Enzymes – AgPath from Thermofisher – this is not used in human testing in public health labs, we are coordinating with Thermofisher to ensure adequate supplies for NVSL and NAHLN labs for overall animal testing needs

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From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Hickey, Jonathan P. EOP/OVP](#)
Subject: FW: Follow-Up: COVID-19 National Briefing Call with State-Local-Tribal Leaders (April 8)
Date: Thursday, April 9, 2020 7:31:20 PM
Attachments: [image001.png](#)

FYSA...word from OVP leadership is no second call at this time.

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Hickey, Jonathan P. EOP/OVP
Sent: Thursday, April 9, 2020 7:30 PM
To: 'Julie Anna Potts' <japotts@meatinstitute.org>
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: FW: Follow-Up: COVID-19 National Briefing Call with State-Local-Tribal Leaders (April 8)

Good evening, Julie Anna,

Please see below that went out to 20,000+ State, local, and tribal officials. Below includes the updated guidance from the CDC for critical infrastructure. We will also be engaging all Governors on this topic with a specific focus on the food supply chain to raise the issues you rose today on Monday's Governor's call.

Thanks for your continued leadership and engagement on this and please keep us apprised of any developments.

Best,
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Crozer, William F. EOP/WHO <(b) (6)>
Sent: Thursday, April 9, 2020 5:19 PM
Subject: Follow-Up: COVID-19 National Briefing Call with State-Local-Tribal Leaders (April 8)

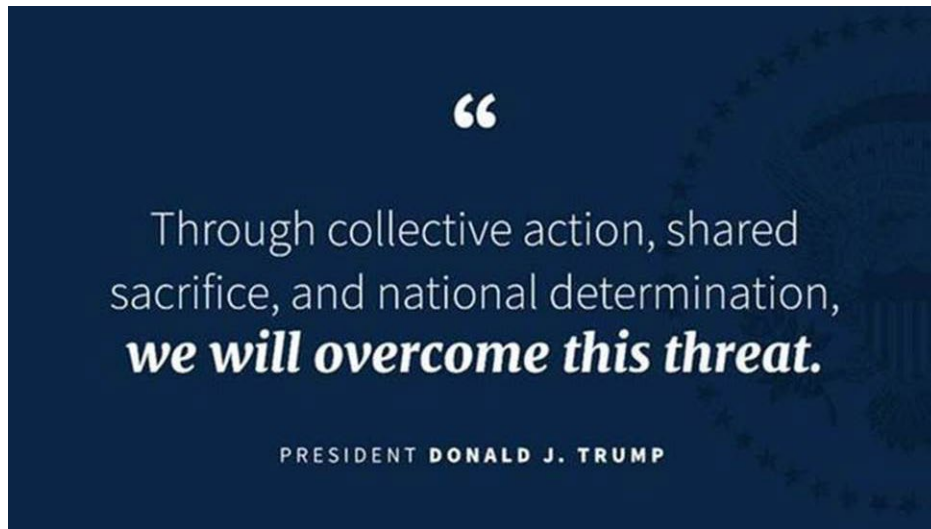


State, Local, and Tribal Leaders –

Thank you for joining President Donald J. Trump and Senior Administration Officials for the White House briefing call on the Administration's commitment to empower State, local, and Tribal leaders to effectively respond to COVID-19 and provide updates on CARES Act implementation. As President Trump stated, we are deeply grateful for your partnership and close coordination with the Administration in our campaign to vanquish the virus. While there are signs that our collective strategy to slow the spread is working, we are in a crucial phase, and it is important for State, Local, and Tribal leaders to remain committed to the distancing guidelines. Below, please find a recap of the call. We would also like to highlight several important announcements:

- **CDC Updates Guidance Regarding Use of Cloth Face Coverings to Help Slow the Spread of COVID-19:** On Friday, April 3, the Centers for Disease Control and Prevention (CDC) issued new guidance recommending individuals wear cloth face coverings *in public settings where other social distancing measures are difficult to maintain* (e.g. grocery stores and pharmacies), particularly in areas of significant community-based transmission. More [here](#).
- **CDC Provides Interim Guidance for Critical Infrastructure Workers Who May Have Had Exposure to COVID-19:** On Wednesday, April 8, the CDC released new guidelines regarding when people in critical infrastructure roles can return to work after being exposed to a confirmed or suspected case of COVID-19. The guidelines advise that critical infrastructure workers may be permitted to continue work following potential exposure to COVID-19, provided they remain asymptomatic and additional precautions are implemented to protect them and the community. More [here](#). Additional information about identifying critical infrastructure during COVID-19 can be found on the DHS CISA website [here](#).
- **The U.S. Department of the Treasury and Federal Reserve Board Announce New and Expanded Lending Programs to Provide Up To \$2.3 Trillion in Financing:** On Thursday, April 9, Treasury launched a Main Street Business Lending program and a Municipal Liquidity Facility to support the flow of credit to American workers, businesses, states, counties, and cities impacted by the coronavirus pandemic. The Municipal Liquidity Facility (MLF) will provide up to \$500 billion in direct financing to states, counties, and cities to help ensure they have the funds necessary to provide essential services to citizens and respond to the coronavirus pandemic. More [here](#). MLF term sheet and guidance can be found [here](#).
- **President Trump Announces #AmericaWorksTogether:** On Tuesday, April 7, President Trump announced a new hashtag to highlight Americans helping one another during the coronavirus pandemic. The President and Administration officials will use the #AmericaWorksTogether hashtag to promote companies that are hiring employees in the middle of the economic turmoil caused by the virus and

those who are donating food and other supplies to front line health care workers. The President will also encourage people to use the hashtag when posting examples of Americans helping others during the crisis. We hope that you will join the President and Administration in using #AmericaWorksTogether.



COVID-19: Important Resources for State, Local, and Tribal Officials

- **Coronavirus Guidelines for America:** On Monday, March 16, the White House Coronavirus Task Force issued guidelines to help protect Americans during the global coronavirus outbreak. To keep the momentum going to #StopTheSpread and #BendtheCurve, on Tuesday, March 31, the White House Coronavirus Task Force issued revised guidelines – [30 Days to Slow the Spread \(Español\)](#) – to extend the guidance for an additional 30 days. Even if you are young and otherwise healthy, you are at risk, and your activities can increase the risk of contracting the Coronavirus for others. Everyone can do their part. The recommendations are simple to follow but will have a resounding impact on public health.
- **Up-To-Date Information:** The most up-to-date, verified information and guidance can be found via the Centers for Disease Control and Prevention Coronavirus Disease 2019 website – www.coronavirus.gov. The Coronavirus Task Force holds frequent briefings, which can be viewed live [here](#).
- **COVID-19 Response and Recovery Primer:** Response and recovery efforts are locally executed, state managed, and federally supported. It is important that requests for assistance, including for critical supplies, get routed through the proper channels as soon as possible. Learn more about the response and recovery process via this important resource – [Coronavirus \(COVID-19\) Pandemic: Response and Recovery Through Federal-State-Local-Tribal Partnership](#). FEMA’s public assistance guidance for COVID-19 response efforts can be found [here](#). Guidance for Tribal Governments can be found [here](#).
- **Critical Infrastructure Workforce Guidelines:** On March 16th, the Department of Homeland Security (DHS) issued updated critical infrastructure guidance in response to the COVID-19 emergency. DHS issued revised guidance on March 28th (see [Memorandum on Identification of Essential Critical Infrastructure](#)

[Workers During COVID-19 Response](#)). The [guidance](#), and accompanying list, is intended to help State, local, tribal and territorial officials as they work to protect their communities, while ensuring continuity of functions critical to public health and safety, as well as economic and national security. The list is advisory in nature and is not a federal directive or standard.

- **Coronavirus Fact vs. Myth:** Rumors can easily circulate within communities during a crisis. FEMA setup a [website](#) to help the public distinguish between rumors and facts regarding the response to the coronavirus pandemic.
- **Fraud & Scam Protection:** The Department of Justice is remaining vigilant in detecting, investigating, and prosecuting wrongdoing related to the crisis. Find out how you can protect yourself and helpful resources on DOJ's Coronavirus Fraud Prevention [website](#). The Federal Trade Commission has also established a [website](#) with helpful information to help consumers avoid coronavirus-related scams.
- **Social Media Resources:** Download the [Apple COVID-19 Screening Tool](#). Follow the White House on [Twitter](#) and [Facebook](#). Also follow HHS ([Twitter/Facebook](#)) and CDC ([Twitter/Facebook](#)) You can also find informational videos from Coronavirus Task Force members on mitigation, social distancing, etc. on the White House's [YouTube](#) page.
- **Mental Health Resources:** Natural disasters – including such pandemics as the coronavirus outbreak – can be overwhelming and also can seriously affect emotional health. The Substance Abuse and Mental Health Administration's (SAMHSA) Disaster Distress Helpline – 1-800-985-5990 (or text TalkWithUs to 66746) – provides 24/7, 365-day-a-year crisis counseling and support to anyone who is seeking help in coping with the mental or emotional effects caused by developments related to the coronavirus pandemic. Learn more about the Disaster Distress Helpline [here](#).
- **Administration Actions and Federal Agency Resources:** USA.gov is cataloging all U.S. government activities related to coronavirus. From actions on health and safety to travel, immigration, and transportation to education, find pertinent actions [here](#). Each Federal Agency has also established a dedicated coronavirus website, where you can find important information and guidance. They include: Health and Human Services ([HHS](#)), Centers of Medicare and Medicaid ([CMS](#)), Food and Drug Administration ([FDA](#)), Department of Education ([DoED](#)), Department of Agriculture ([USDA](#)), Small Business Administration ([SBA](#)), Department of Labor ([DOL](#)), Department of Homeland Security ([DHS](#)), Department of State ([DOS](#)), Department of Veterans Affairs ([VA](#)), Environmental Protection Agency ([EPA](#)), Department of Energy ([DOE](#)), Department of Commerce ([DOC](#)), Department of Justice ([DOJ](#)), Department of Housing and Urban Development ([HUD](#)), Department of the Treasury ([USDT](#)), Internal Revenue Service ([IRS](#)), Office of the Director of National Intelligence ([ODNI](#)), Army Corps of Engineers ([USACE](#)), and U.S. Election Assistance Commission ([EAC](#)).

Thank you again for your partnership in this whole-of-government, All-of-America effort to defeat the coronavirus. The White House Office of Intergovernmental Affairs (WH IGA) will continue to share pertinent information as it becomes available. Please do not hesitate to reach out to our office if we can be of assistance. As a reminder, WH IGA is the primary liaison between the White House and the country's State and Local elected officials and Tribal Governments.

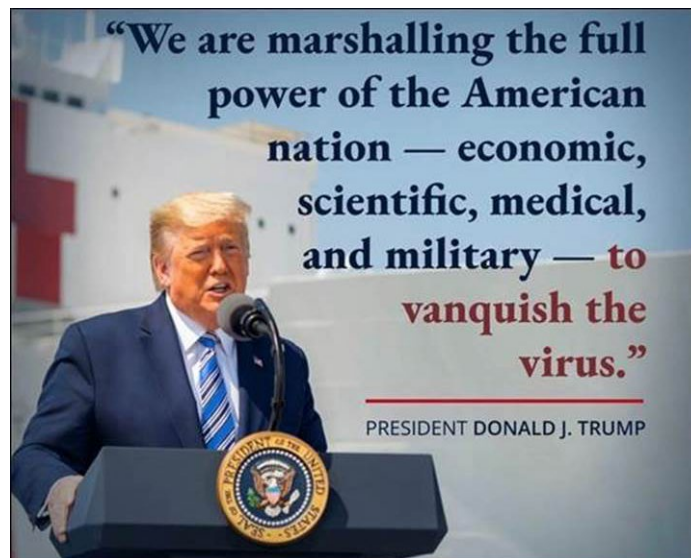
The White House Office of Intergovernmental Affairs

William F. Crozer
Special Assistant to the President/Deputy Director
White House Office of Intergovernmental Affairs



Download the COVID-19 App

White House COVID-19 National Briefing Call Readout *April 8, 2020*



Topline

- Last week, the White House announced updated “[Coronavirus Guidelines for America](#)” – extending efforts through April 30 – the best way you all can help is to utilize your leadership platform to echo the “30 Days to Stop the Spread.” There are initial signs that these efforts are paying dividends and it is critical that everyone continues to follow this guidance, even as we see a leveling out of cases in some areas of the country.
- The President has approved major disaster declaration requests quickly as the governors have requested – 51 governors have had their requests approved as of last night – meaning that requests from 23 states/territories were approved since the April 1 national update call.
- As of Tuesday, April 7, for 37 states that have requested, the President has approved 100% of National Guard deployment costs under Title 32 to assist w/ response & logistics support, while ensuring governors remain in command.
- Through Project Air Bridge, FEMA has continued to coordinate the transportation of critically needed personal protective equipment (or PPE) across the country. The air bridge is helping reduce the time it takes for U.S. medical supply distributors to receive

PPE and other critical supplies into the country for health care professionals and other key professionals, including law enforcement. Learn more about Project Air Bridge and FEMA's supply chain efforts [here](#).

U.S. Department of Health and Human Services

- **Topline:** The CARES Act makes vital investments in the key elements of our public health response to the virus, with more than \$100 billion for hospitals and healthcare providers and \$27 billion in funds for vaccines, therapeutics, and personal protective equipment.
- **Public Health and Social Services Emergency Fund:** On Wednesday, April 8, HHS announced new steps on the \$100 billion provided by the CARES Act to support healthcare providers directly.
 - HHS will begin the initial distribution of these payments to hospitals and healthcare providers across the nation distributed based on how much relative revenue they receive from Medicare.
 - HHS has endeavored to make this process extremely simple and is expecting 500,000 providers will receive funding this week.
 - The next allocation of funds will prioritize those providers that do not typically serve the Medicare population or where Medicare is not a dominant payor, like nursing homes and certain types of hospitals.
- **CDC State and Local Preparedness Grants:** CDC is working to distribute \$1.5 billion in state and local preparedness grants, which, combined with the first supplemental, amount to a total of about \$2.5 billion provided for state, tribal, territorial, and local needs.
 - HHS distributed \$186 million in CDC funds from the first supplemental earlier this week to assist with testing and surveillance activities.
 - There is a set-aside in the CDC's grant program for tribal health needs, and the CARES Act also includes more than \$1 billion provided for critical response needs in Indian Country, including supplies, staffing, and increased telehealth capacity. More [here](#).
- **Mental Health:** Recognizing that mental health is going to be a challenge, the CARES Act provides \$250 million for Certified Community Behavioral Health Clinics, \$50 million in new money for suicide prevention, and \$100 million in flexible emergency funding for states and tribes to use to address mental health needs. The Substance Abuse and Mental Health Services Administration (SAMHSA) has now posted the funding opportunity announcement for that flexible emergency funding. More [here](#).
- **Administration for Children & Families:** HHS's Administration for Children and Families is receiving \$6.3 billion in funding under the CARES Act, which it is working to operationalize expeditiously with a focus on supporting Head Start providers and augmenting LIHEAP, Child Care and Development Block Grant and Community Services Block Grant funds. This funding will help human service providers whether they serve vulnerable youth, families, or older Americans, are under strain. More [here](#).
- **Administration for Community Living:** The Administration for Community Living also received \$955 million to support aging and disability services programs, like getting meals to seniors. HHS has already disbursed some new money from the earlier economic relief legislation. More [here](#).

U.S. Department of the Treasury

- **Paycheck Protection Program**

- Paycheck Protection Program (PPP) launched on Friday, April 3rd. The PPP program provides forgivable loans to small businesses with under 500 employees. As of Thursday, April 9, more than 454,000 loans totaling \$118 billion across 3,500 lenders have been distributed.
- In order to ensure that every business is able to take advantage of the PPP, the Administration has requested to Congress an increase in PPP commitments to \$600 billion—a \$250 billion increase.
- The Employee Retention Credit is available for businesses not eligible for the PPP. This is a refundable credit of up to \$5,000 per employee, who is retained instead of being laid off. More [here](#).
- Updated guidance and frequently asked questions can be found [here](#). A new lender application form can be found [here](#).
- More information on the Paycheck Protection Program [here](#).

- **Economic Impact Payments**

- Treasury expect that the electronic payment of \$2,400 per married couple, plus \$500 per child, will begin to be made around April 15. Treasury has banking information for some 60 million taxpayer, who will be a part of the first tranche of payments.
- Social Security recipients who do not file tax returns will automatically receive economic impact payments. More [here](#).
- Treasury is establishing a portal for those who are not a part of the first tranche to provide their banking information and ensure that they receive their payment promptly. Treasury is also investigating ways to effectively get Economic Impact Payment funds into the hands of the unbanked.

- **Coronavirus Relief Fund**

- State, eligible units of local government, and Tribal governments will receive funds from the Coronavirus Relief Fund. Treasury expects that the \$150 billion provided to the Fund will be distributed no later than April 24.
- Treasury is developing a website portal for eligible governments to provide information necessary to be able to deposit the advance payments. The portal is expected to be online as early as Saturday, April 11.
- Treasury is developing guidance in advance of funding release regarding reimbursable expenses.

- **Main Street Business Lending Program and Municipal Liquidity Facility**

- Treasury launched a Main Street Business Lending program and a Municipal Liquidity Facility to support the flow of credit to American workers, businesses, States, counties, and cities impacted by the coronavirus pandemic. The Municipal Liquidity Facility (MLF) will provide up to \$500 billion in direct financing to states, counties, and cities to help ensure they have the funds necessary to provide essential services to citizens and respond to the coronavirus pandemic. More [here](#). MLF term sheet and guidance can be found [here](#).

U.S. Department of Agriculture

- **Topline:** The CARES Act provides \$9.5 billion provided for relief to farmers and ranchers. The Act enables support of agricultural producers who experience market losses due to COVID-19. USDA is actively monitoring all food and

agriculture commodity markets and the supply chain of food from farm to table during the COVID 19 outbreak. USDA will provide more information regarding program delivery later this Spring. More information about USDA resources in response to COVID-19 can be found here:

<https://www.usda.gov/coronavirus>.

- On Thursday, April 9, USDA announced the first state, Michigan, has been approved to operate Pandemic Electronic Benefit Transfer (EBT), a new program authorized by the Families First Coronavirus Act. The is a supplemental food purchasing benefit to current SNAP participants and as a new EBT benefit to other eligible households to offset the cost of meals that would have otherwise been consumed at school. More [here](#).

- **Rural Economic Development**

- The CARES Act provides \$100 million for the ReConnect Loan and Grant Program. USDA extended the open application window through April 15th and will use the CARES Act funding to augment grant awards to qualified applicants. More information about the ReConnect Loan and Grant Program can be found here <https://www.usda.gov/reconnect>.
- The CARES Act provides \$1 billion provided for the Business and Industry Guaranteed Loan Program USDA will administer the increase in program level concurrent with the traditional program, a Notice of Funding Availability announcing the increased program level will issue in April/May. More information about the Business and Industry Guaranteed Loan Program can be found here:
<https://www.rd.usda.gov/programs-services/business-industry-loan-guarantees>.
- The CARES Act provides \$25 million provided for the Distance Learning and Telemedicine Grant Program. USDA announced a new award window for FY2020 will open from April 14th through July 13th. More information about the Distance Learning and Telemedicine Grant Program can be found here: <https://www.rd.usda.gov/programs-services/distance-learning-telemedicine-grants>.

- **Rural Economic Relief**

- The CARES Act provides foreclosure and eviction relief provided for rural renters and homeowners. Effective March 19th, the Rural Housing Service is providing 60-day relief from eviction and foreclosure to all USDA multi-family housing tenants and single-family home mortgage borrowers. More information about USDA Rural Development's actions in response to COVID-19 can be found here: <https://www.rd.usda.gov/coronavirus>.

- **Nutrition**

- The CARES Act provides \$15.5 billion in contingency funding for the Supplemental Nutrition Assistance Program. The Food and Nutrition Service intends to use all available flexibilities to service program participants, including exercising newly authorized waivers ease program operations and protect the health of participants.
- The CARES Act provides \$100 million for the Food Distribution Program on Indian Reservations program. The Food and Nutrition Service distributes food and administrative funds to Indian Tribal Organizations and state agencies to support nutritional needs of Native American families.
- The CARES Act provides \$8.8 billion provided for the Child Nutrition Program. Funding supports ongoing activities under the existing program.
- The CARES Act provides \$450 million for the Emergency Food Assistance Program (TEFAP). The Food and Nutrition Service's Emergency Food Assistance Program provides food and administrative funds to food banks to support the nutrition of vulnerable populations. Funding supports ongoing activities under the existing program. More information about Food and Nutrition Service actions to respond to COVID-19 can be found here: <https://www.fns.usda.gov/disaster/pandemic/covid-19>.

U.S. Department of Labor

- **Topline:** On March 27, 2020, President Donald Trump signed into law the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). The legislation, in part, created three new programs designed to provide unemployment benefits to American workers: Federal Pandemic Unemployment Compensation, Pandemic Unemployment Assistance, and Pandemic Emergency Unemployment Compensation.
 - These programs are administered by each state workforce agency or equivalent. Depending on the state technology infrastructure and other factors, states may vary in the implementation and timing of first benefit payments to eligible individuals. Benefits are retroactive to dates as specified in guidance from the Department. This and future guidance is and will be available at <https://wdr.doleta.gov/directives/>.
- The following is a brief summary of each newly established program pursuant to the CARES Act:
 - **Federal Pandemic Unemployment Compensation:** The FPUC program allows states to provide an additional \$600 per week in benefits to individuals collecting regular Unemployment Compensation or certain other benefits. The CARES Act specifies that FPUC benefit payments will end after payments for the last week of unemployment before July 31, 2020.

- **Pandemic Unemployment Assistance:** States are permitted to provide Pandemic Unemployment Assistance (PUA) to individuals who are self-employed, seeking part-time employment, or who otherwise would not qualify for regular unemployment compensation. To qualify for PUA benefits, you must not be eligible for regular unemployment benefits and be unemployed, partially unemployed, or unable or unavailable to work because of certain health or economic consequences of the COVID-19 pandemic.
- **Pandemic Emergency Unemployment Compensation:** The program covers most individuals who have exhausted all rights to regular unemployment compensation under state or federal law and who are able to work, available for work, and actively seeking work as defined by state law. Importantly, the CARES Act gives states flexibility in determining whether you are “actively seeking work” if you are unable to search for work because of COVID-19, including because of illness, quarantine, or movement restrictions.
- For more information on unemployment compensation, and links to your State Unemployment Insurance Office, please click [here](#).

U.S. Department of Education

- **Elementary and Secondary Education**
 - The CARES Act includes \$13.2 billion in K-12 formula grants to States (Economic Stabilization Fund). This grant is distributed to states based on their share of ESEA Title I-A funds. State education agencies will then distribute at least 90% of funds to school districts and public charter schools based on their share of Title I-A funds.
 - Under the CARES Act, the U.S. Department of Education has [streamlined the waiver application process](#) for states to gain flexibilities to allow schools to repurpose existing K-12 education funds for technology infrastructure and teacher training on distance learning, among other flexibilities to move resources to areas of highest need during the national emergency.
 - This action follows the Department’s [announcement](#) of a turnkey waiver process allowing states to cancel federally-mandated standardized testing. The Department has approved waivers for all 50 states and the District of Columbia.
- **Post-Secondary Education**

- The CARES Act includes \$12.2 billion for the Higher Education Emergency Relief fund to help institutions of higher education weather the costs associated with COVID-19. Funds will be available through September 30, 2021. More [here](#).
- The Department has also provided [additional flexibilities and regulatory relief](#) for institutions of higher education, their students, and others effective through June 30, 2020, including waiving requirements relating to academic terms, approved leaves of absence, distance education, and student aid verification. Additional flexibilities provided under the CARES Act will expire on September 30, 2020.
- The Department also announced that any aid provided to students in the form of Emergency Grants to Students under the CARES Act will not be included in future determinations of a student's eligibility for Federal Student Aid programs. In addition, institutions do not need to make adjustments to a student's current financial aid award, even if these emergency grants result in an over-award.
- The Department of Education has established a dedicated Coronavirus [webpage](#), which includes resources for institutions of higher education and for K-12.

U.S. Department of Commerce

- The **National Oceanic and Atmospheric Administration (NOAA)** will distribute \$300 million in fisheries assistance to states, Tribes, and territories in coordination with Interstate Marine Fishery Commissions.
 - These funds will support commercial fishing, charter fishing, dealers, processors, aquaculture, and Tribal as well as subsistence sectors that have been directly or indirectly negatively impacted by covid-19.
 - NOAA Fisheries is collecting information from fishermen, seafood farmers, and other seafood processing/distribution companies, as well as from the recreational fishing sector, on disruptions to supply and demand resulting from COVID-19.
 - NOAA is assessing immediate and long term needs to secure and enhance the resilience of the US seafood and fisheries industries.
 - For more on CARES and other NOAA COVID-19 related activities, visit [here](#).
- The **Economic Development Administration (EDA)** received \$1.5 billion to prevent, prepare for, and respond to the coronavirus.
 - EDA will provide grants to communities impacted by the coronavirus

pandemic with immediate and long-term economic recovery assistance.

- EDA grants will support a wide range of economic planning and technical assistance, innovation, capitalization and recapitalization of Revolving Loan Funds (RLF), and construction and non-construction assistance across the nation.
- The majority of the funding will be distributed out of EDA's six regional offices, which are responsible for reviewing the eligibility and merit of applications through a competitive process.
- For more information on EDA and Disaster Recovery, visit [here](#).
- The **Minority Business Development Agency (MBDA)** will utilize \$10 million to educate, train, and advise minority business enterprises concerning the impact of and recovery from the COVID-19.
 - These grants are available to minority business centers and minority chambers of commerce.
 - For more information on MBDA and Disaster Recovery, visit [here](#).
- The **United States Patent and Trademark Office (USPTO)** has released a series of FAQs for patent and trademark filers regarding USPTO's previously announced extension of certain patent and trademark-related timing deadlines under the CARES Act. More [here](#).

U.S. Department of Housing and Urban Development

- **Topline:** The CARES Act includes over \$12 billion in new funding for HUD programs to provide additional funding to prevent, prepare for, and respond to the coronavirus pandemic (COVID-19).
- **Primary Allocations**
 - **Community Development Block Grants (CDBG):** The CARES Act provides \$5 billion to enable nearly 1,240 states, counties, and cities to rapidly respond to COVID-19 and the economic and housing impacts caused by it, including the expansion of community health facilities, childcare centers, food banks, and senior services. More [here](#).
 - **Emergency Solutions Grants (ESG):** The CARES Act provides \$4 billion to address the impact of COVID-19 among individuals and families who are homeless or at risk of homelessness, and to support additional homeless assistance, prevention, and eviction prevention assistance. More on homelessness assistance programs [here](#).

- **Tenant-Based Rental Assistance:** The CARES Act provides \$1.25 billion for additional funds for PHAs to maintain normal operations and take other necessary action during the period that the program is impacted by COVID-19, in addition to administrative expenses and other expenses for Section 8 programs, including Mainstream vouchers. More information here ([COVID-19 FAQs for Public Housing Agencies](#)).
- **Public Housing Operating Fund:** \$685 million for PHAs to maintain normal operations and take other necessary actions during the period that the program is impacted by COVID-19; funds are to be combined with FY20 funds and awarded using the Operating Fund formula and may be used for both capital and operating expenses.
- **Native American Programs:** \$200 million for activities and assistance under title I of NAHASDA and under title I of the Housing and Community Development Act of 1974, including Native American Housing Block Grants, to be distributed using the FY20 formula. More [here](#).
- **Housing Opportunities for Persons with AIDS (HOPSA):** The CARES Act provides \$65 million for additional HOPWA funds to maintain operations and for rental assistance, supportive services and other necessary actions. More [here](#).
- The CARES Act also includes the following general provisions that affect HUD and HUD programs:
 - Rescinds and appropriates funds for a youth homelessness demonstration under the “Homeless Assistance Grants” demonstration in the FY18 appropriations act;
 - Allows for temporary hiring flexibility for HUD to prevent, prepare for, or respond to COVID-19;
 - Provides a foreclosure moratorium for borrowers with Federally backed mortgages experiencing financial hardships due to COVID-19;
 - Provides the opportunity for multifamily borrowers with Federally backed mortgages experiencing financial hardship to request a forbearance; and
 - Enables a temporary moratorium on eviction filings.

U.S. Department of Justice

- The CARES Act provides assistance to state and local law enforcement to assist in preparing for and responding to COVID-19. Specifically, the Act includes \$850 million for the **Byrne-Justice Assistance Grant Program (Byrne-JAG)**. The JAG Program provides states, tribes, and local governments with critical funding necessary to support a range of program areas including law enforcement, prosecution, indigent

defense, courts, crime prevention and education, corrections and community corrections, drug treatment and enforcement, planning, evaluation, technology improvement, and crime victim and witness initiatives and mental health programs and related law enforcement and corrections programs, including behavioral programs and crisis intervention teams. More [here](#).

From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Trump Administration Exploring Coronavirus Testing for U.S. Food Plant Workers
Date: Thursday, April 9, 2020 6:18:58 PM

Interesting article for sure. I hadn't seen your e-mail yet and just sent the same to Blake and Mary Dee haha. Let's keep pressing for testing!

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Thursday, April 9, 2020 4:48 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: Fwd: Trump Administration Exploring Coronavirus Testing for U.S. Food Plant Workers

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Thursday, April 9, 2020 4:41:23 PM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Weeks, Audra - OSEC, Washington, DC <Audra.Weeks@usda.gov>
Subject: Trump Administration Exploring Coronavirus Testing for U.S. Food Plant Workers

Trump Administration Exploring Coronavirus Testing for U.S. Food Plant Workers

The federal Covid-19 task force headed by Vice President Mike Pence this week discussed the prospect with meatpackers and food producers, according to people involved in the talks

The Wall Street Journal
Jacob Bunge
4.9.20

The Trump administration is weighing a plan to provide coronavirus tests and other solutions to U.S. food-processing plants, as a way to soothe [workers' fears](#) and keep the country's food system functioning through [the pandemic](#).

The federal Covid-19 task force headed by Vice President Mike Pence this week discussed the prospect with meatpackers and food producers, according to people involved in the talks. The task

force is looking to the U.S. Department of Agriculture to work out details of what such a plan could look like, at the agency's discretion, an administration official said.

A USDA spokeswoman had no comment on details of the potential plan. But a Trump administration official confirmed the talks.

"They are working on a solution with the plants that not only makes the plants happy but the workers comfortable to come in," the official said. Asked if tests are part of the considerations, the official said, "100%."

Food producers are struggling as a rising number of processing-plant employees contract the coronavirus, and more stay home rather than risk catching it in the close quarters that are typical in plants. Over the past week meat processors JBS USA Holdings Inc., [Tyson Foods Inc.](#), Cargill Inc. and Smithfield Foods [temporarily closed plants](#) in Pennsylvania, Iowa and South Dakota after employees came down with Covid-19 or displayed symptoms. Other plants have slowed processing operations.

Those shutdowns and slowdowns are seeding fears of a broader [disruption hitting the U.S. food industry](#), after shoppers in recent weeks cleared out staples from supermarkets in anticipation of weeks or months of eating at home. Domestic supplies of meat and other food commodities [have been high](#) heading into the pandemic.

The U.S. government has called on major food processors to continue operating. Mr. Pence this week spoke to executives of U.S. meat and grain companies including Tyson and [Hormel Foods Corp.](#), he said at a briefing Tuesday.

Mr. Pence said in the briefing that food-industry workers are vital as the U.S. navigates the pandemic: "We need you to continue, as a part of what we call our critical infrastructure, to show up and do your job and know that we're going to continue to work tirelessly in working with all of your companies to make sure that that workplace is safe."

Being able to quickly test employees for the coronavirus, such as with [Abbott Laboratories' new 15-minute test](#) debuted last week, would help identify positive cases and assure other workers' safety, a meat industry official said.

Dozens of meat-plant workers across the country have been confirmed to have contracted Covid-19, including two dozen employees of a Tyson pork plant in Iowa, the company has said, and more than 80 workers at a Smithfield Foods pork plant in Sioux Falls, S.D., according to state health officials.

Kim Cordova, president of a United Food and Commercial Workers union representing workers at a JBS beef plant in Greeley, Colo., estimated around 50 cases among plant employees there. One worker died this week after being hospitalized due to the virus, she said. A spokesman for JBS, which has increased some safety and sanitation practices, had no immediate comment.

The Retail, Wholesale and Department Store Union, which represents meatpacking workers, this week said that two Tyson employees at a Georgia plant had died after contracting the coronavirus. A

Tyson spokesman said the company is working to keep its employees safe, separating processing-line workers with barriers, offering masks and installing infrared temperature scanners.

Smithfield on Thursday said it would close its Sioux Falls plant for three days for extra cleaning, but Chief Executive Kenneth Sullivan said in a statement that the company, the largest U.S. pork processor, needed to keep running its farms and plants. "People need to eat," he said.

To keep workers coming in, some food processors have [temporarily boosted pay](#), while staggering shift start times and breaks so that large numbers of employees aren't gathering close together. Some plants have handed out masks, and erected barriers between each worker's spot on processing lines.

Some workers have walked off the job and called on companies to do more or shut down plants temporarily to reduce the risk to workers.

As agricultural labor concerns mount, the State Department last month [eased requirements](#) on seasonal foreign-worker visas, after the agriculture industry warned that harvests could be disrupted if coronavirus-related curbs on immigration reduced the number of available workers.

###



Meghan Rodgers
Acting Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (202) 515-6850

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From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Hickey, Jonathan P. EOP/OVP](#)
Subject: FW: just off a call with the CEOs
Date: Thursday, April 9, 2020 2:46:20 PM

FYSA. Will keep you posted.

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 2:45 PM
To: Obenshain, Tucker T. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>
Cc: Scully, Bethany S. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>; Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Kunding, Kelly R. EOP/OVP <(b) (6)>
Subject: FW: just off a call with the CEOs

John / Tucker / Olivia,

Per below e-mail and phone call I just had with Julie Anna Potts (President & CEO of the North American Meat Institute), the problem in the meat packing industry has shifted from worker absenteeism to state and local health officials working to shut down meat plants where positive COVID cases are discovered.

It seems to me that between the VP's recent messaging on the critical importance of the food supply chain and CDC's updated guidance for worker safety in the essential critical infrastructure sectors, this could be relatively easily addressed via clear messaging to the Governors. Is there a good way (e.g. Governor's Call?) to do this? Happy to assist in any way here.

I've also shared with USDA. USDA Chief of Staff is working up comms now to get out to the State food safety/health inspectors.

Also, per Julie Anna, the CEOs are eternally grateful for the VP's messaging on the importance of the ag/food industry. They would really like another call with the VP to convey the criticality of this issue with state and local health officials. I am happy to coordinate if desired, but I think the priority/focus of effort would be to get the message out to the state leadership.

v/r,
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Julie Anna Potts <japotts@meatinstitute.org>
Sent: Thursday, April 9, 2020 1:24 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: [EXTERNAL] just off a call with the CEOs

Jon, more bad news coming from our meat plants...I have some specific stories to share in a phone call with you. They are getting lots of pressure from state and local governments to shut down when there are positive COVID cases discovered and the frustration level is boiling over. Understanding the local health authorities have jurisdiction over such matters, they feel that the WH designation that food suppliers have a special duty to perform during this crisis needs to be conveyed to governors with some additional understanding of the consequences to producers (cattlemen and pork producers), animals, and consumers if they don't. Normally, if there's a single plant shut down, others can take up the slack. Right now, we are seeing the whole system veering toward collapse.

They have asked me to seek another meeting with the VP to sharpen the ask for his intervention with governors, local officials and some indication the WH is saying that we need and expect plants to keep operating even with COVID positive tests. We are seeking to bring the pork and beef producer groups and a retailer or two to this conversation as well. Could we possibly speak by phone where I could provide additional detail?

Thank you. I know you appreciate the urgency and I know you too are under the gun. Anything you can do to assist would be fantastic. My number is (b) (6).

Best, JAP

Julie Anna Potts
President & CEO
North American Meat Institute
japotts@meatinstitute.org

(b) (6) (o)
(b) (6) (c)



From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Cc: [Brady, Lillie - OSEC, Washington, DC](#)
Subject: RE: just off a call with the CEOs
Date: Thursday, April 9, 2020 2:41:38 PM

Great Joby! Thanks!

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Thursday, April 9, 2020 2:40 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Cc: Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: RE: just off a call with the CEOs

Jon-

We can spin up a communication with Gov offices ASAP and proceed accordingly thereafter.

-Joby



Joby Young
Chief of Staff
United States Department of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 2:33 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: FW: just off a call with the CEOs

Joby / Blake / Mary Dee,

FYSA. I also just spoke with Julie Anna. I will push this up my chain to a) See if we can't coordinate another call between the VP and CEOs; and more importantly b) See if we can't get the message to the Governors asap.

v/r,
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Julie Anna Potts <japotts@meatinstitute.org>
Sent: Thursday, April 9, 2020 1:24 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: [EXTERNAL] just off a call with the CEOs

Jon, more bad news coming from our meat plants...I have some specific stories to share in a phone call with you. They are getting lots of pressure from state and local governments to shut down when there are positive COVID cases discovered and the frustration level is boiling over. Understanding the local health authorities have jurisdiction over such matters, they feel that the WH designation that food suppliers have a special duty to perform during this crisis needs to be conveyed to governors with some additional understanding of the consequences to producers (cattlemen and pork producers), animals, and consumers if they don't. Normally, if there's a single plant shut down, others can take up the slack. Right now, we are seeing the whole system veering toward collapse.

They have asked me to seek another meeting with the VP to sharpen the ask for his intervention with governors, local officials and some indication the WH is saying that we need and expect plants to keep operating even with COVID positive tests. We are seeking to bring the pork and beef producer groups and a retailer or two to this conversation as well. Could we possibly speak by phone where I could provide additional detail?

Thank you. I know you appreciate the urgency and I know you too are under the gun. Anything you can do to assist would be fantastic. My number is (b) (6).

Best, JAP

Julie Anna Potts
President & CEO
North American Meat Institute
japotts@meatinstitute.org
(b) (6) (o)
(b) (6) (c)



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From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: FW: Mike Pence gave a shout out to Tyson Foods
Date: Thursday, April 9, 2020 11:39:58 AM

FYSA

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Mika, Matt <Matt.Mika@tyson.com>
Sent: Thursday, April 9, 2020 10:12 AM
To: Cantrell, Benjamin B. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: [EXTERNAL] Mike Pence gave a shout out to Tyson Foods

What we sent to our Team members and playing in our plants! Thanks guys – its huge!!!!

Matthew Mika, Director

Government Relations

Tyson Foods, Inc.

Office (b) (6) or Desk (b) (6) or Cell (b) (6)

Matt.Mika@tyson.com

In case you are not aware, we got a pretty big shout out from Vice President Mike Pence. [Watch the 30 second clip here](#). Amy asked that I share the clip because it's proof positive that the work Tyson Foods is doing is having an enormous impact during this crisis and because it's cool to get a mention from the White House.

We've also shared the content on our [Twitter](#) account, please like and retweet if you are so inclined.

This email and any files transmitted with it are confidential and intended solely for the use of the addressee. If you are not the intended addressee, then you have received this email in error and any use, dissemination, forwarding, printing, or copying of this email is strictly prohibited. Please notify us immediately of your unintended receipt by reply and then delete this email and your reply. Tyson Foods, Inc. and its subsidiaries and affiliates will not be held liable to any person resulting from the unintended or unauthorized use of any information contained in this email or as a result of any additions or deletions of information originally contained in this email.

From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: RE: Safety Masks
Date: Thursday, April 9, 2020 11:24:33 AM

Got it! Thanks, Blake!

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Thursday, April 9, 2020 10:20 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Safety Masks

- Jim Snee - Hormel CEO
 - o ipsnee@hormel.com
 - o (b) (6)
- Tim Klein- National Beef CEO
 - o Tim.Klein@nationalbeef.com
 - o (b) (6)
- Ken Sullivan-Smithfield CEO
 - o ksullivan@smithfield.com
 - o (b) (6) (cell)

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 10:04 AM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Safety Masks

Great, thanks, Blake. Standing by and will send up the chain together.

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Thursday, April 9, 2020 10:02 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Safety Masks

- Jim Snee - Hormel CEO
 - o ipsnee@hormel.com
 - o (b) (6)
- Tim Klein- National Beef CEO
 - o Tim.Klein@nationalbeef.com
 - o (b) (6)
- Ken Sullivan-Smithfield CEO
 - o ksullyian@smithfield.com
 - o (b) (6) (cell)

Will follow up with #'s for the others.

Tracking down now.

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 9:47 AM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: FW: Safety Masks

Hi guys, can I get the actual CEO numbers for Smithfield, Hormel, and the other company?

Thanks!

Jon

Jon Hickey
 Special Advisor for Domestic Policy
 Office of the Vice President
 (b) (6)

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Thursday, April 9, 2020 9:44 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: RE: Safety Masks

One quick question. Can I get the actual CEO's number? I just double checked and the below is the VP for sourcing. We'd like to have them call the CEO directly.

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 8:58 AM
To: Troye, Olivia EOP/NSC <(b) (6)>
Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: RE: Safety Masks

Roger that, Olivia. Thank you!

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Thursday, April 9, 2020 8:38 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: Re: Safety Masks

Jon,
I have his name, email and cell phone number. Let him know someone will be following up from the supply chain stabilization task force.
Thanks,
Olivia

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 9, 2020, at 7:43 AM, Hickey, Jonathan P. EOP/OVP <(b) (6)> wrote:

Hi Olivia,

Per below, I need to respond to the CEO of Smithfield regarding PPE (he was one of the CEOs on the call with the VP on Tuesday). I would like to refer him to the right folks at FEMA to engage. Last night on our call you mentioned that the companies should engage their regional FEMA EOCs? Can you provide me a good POC for the Virginia region that I can refer Mr. Reeves to?

Thanks!
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Dittmeier, Kerry W. EOP/OVP <(b) (6)>
Sent: Wednesday, April 8, 2020 1:58 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Gray, John W. EOP/OVP <(b) (6)>
Subject: FW: Safety Masks

Hickey – not sure if John has already passed along, but do you mind following up with him if not?

Thanks,

Kerry

From: Reeves, Paul W <preeves@smithfield.com>
Sent: Tuesday, April 7, 2020 4:08 PM
To: Gray, John W. EOP/OVP <(b) (6)>
Subject: [EXTERNAL] Safety Masks

John,

I was sent your way for assistance in finding masks for our employees to use.

We are struggling in finding ample supply to provide to Smithfield employees.
It is my understanding that there are masks on the way to the US from China – but, it will be a couple weeks before they are available.

Any guidance you can provide is appreciated,
Thanks

<ATT00001.png>

Paul W Reeves
Vice President, Strategic Sourcing
p: (b) (6) c: (b) (6)
e: preeves@smithfield.com
1911 S. Church St.
Smithfield, VA 23430
smithfieldfoods.com

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From: [Rader, John N. EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: any progress?
Date: Thursday, April 9, 2020 9:32:39 AM

Are you any closer on issuing your guidance, though? I didn't see that in the larger update.

John

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, April 8, 2020 9:16 PM
To: Rader, John N. EOP/NSC <(b) (6)>
Subject: Re: any progress?

Yes progress. Connected with Daniel as well as ADM. P. Just forwarded a larger update.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Wednesday, April 8, 2020 5:38:12 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: any progress?

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From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Hickey, Jonathan P. EOP/OVP](#)
Subject: FW: Safety Masks
Date: Thursday, April 9, 2020 9:01:11 AM
Attachments: [ATT00001.png](#)

FYSA

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 9:00 AM
To: preeves@smithfield.com
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Dittmeier, Kerry W. EOP/OVP <(b) (6)>
Subject: FW: Safety Masks

Good morning, Mr. Reeves,

Sir, my name is Jon Hickey, I work for John Gray, and he has asked me to follow up with you.

We have passed your contact information to the Supply Chain Stabilization Task Force. Someone from the Task Force will be contacting you shortly to follow up on safety masks.

Thank you, Sir.

Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Reeves, Paul W <preeves@smithfield.com>
Sent: Tuesday, April 7, 2020 4:08 PM
To: Gray, John W. EOP/OVP <(b) (6)>
Subject: [EXTERNAL] Safety Masks

John,
I was sent your way for assistance in finding masks for our employees to use.

We are struggling in finding ample supply to provide to Smithfield employees.
It is my understanding that there are masks on the way to the US from China – but, it will be a couple weeks before they are available.

Any guidance you can provide is appreciated,
Thanks



Paul W Reeves
Vice President, Strategic Sourcing
p: (b) (6) c: (b) (6)
e: preeves@smithfield.com
1911 S. Church St.
Smithfield, VA 23430
smithfieldfoods.com

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From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: RE: Yesterday's call
Date: Wednesday, April 8, 2020 7:35:34 PM

Hi Team, I think it would be good to have a call if you have 3 minutes tomorrow to discuss what I've learned about the rapid COVID-19 testing availability.

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Hickey, Jonathan P. EOP/OVP
Sent: Wednesday, April 8, 2020 7:07 PM
To: 'Julie Anna Potts' <japotts@meatinstitute.org>
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>; 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Yesterday's call

Hi Julie Anna,

So great to hear from you and just want to say that I greatly appreciate all you are doing to keep us all fed and especially your engagement on these critical issues!

I can assure you that USDA and I are working with the WH and FEMA on these very issues. I think you will see progress very soon.

Please keep pressing and letting us know what is needed most on the ground.

Thank you!
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Lin, Merry S. EOP/WHO](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: RE: Follow up to phone call: PPE for food and ag sector
Date: Wednesday, April 8, 2020 7:28:32 PM

Got it! Thanks so much, Mary Dee!

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Wednesday, April 8, 2020 6:07 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: RE: Follow up to phone call: PPE for food and ag sector

Thanks! The pasted email chain came through (attachments still show up as error messages).
Thanks for sharing the readout with us; heard during the WH Task Force that Adm. P was going follow up with Joby.

Hopefully your highlighting the NRCC food supply task force and POC will help FEMA connect the dots internally.

-----Original Message-----

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Wednesday, April 8, 2020 6:01 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: RE: Follow up to phone call: PPE for food and ag sector

Hi Merry/Jon -

Copied and pasted the email chain below. Let's see if that works.

Mary Dee

*****88

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Sent: Wednesday, April 8, 2020 5:32 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Hickey, Jonathan P. EOP/OVP
<(b) (6)>
Cc: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Young, Joby - OSEC,
Washington, DC <joby.young@usda.gov>
Subject: FW: Follow up to phone call: PPE for food and ag sector

Hi Merry and Jon -

Wanted to flag that Joby and I connected with Admiral Polowczyk today re: PPE and food supply chain. (b)(5) DPP.

As indicated below, USDA (in collaboration with FDA) stands ready to help inform this effort.

As a flag - I am not sure if/how this effort will fit into what's going on at NRCC. Candidly, on this particular issue, I am not sure what is going on at NRCC. We will continue to work through those channels as we can.

Mary Dee

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Sent: Wednesday, April 8, 2020 5:20 PM
To: (b) (6)
Cc: Amerau, Colin C LT USN JS J4 (USA) <(b) (6)>; Young, Joby - OSEC,
Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC
<MaryDee.Beaal@usda.gov>
Subject: Follow up to phone call: PPE for food and ag sector

Admiral Polowczyk:

Thank you for the time today. As promised, following up with some additional information. Please reach out to me (marydee.beaal@usda.gov, 202-441-1826) as a conduit to USDA on this issue at any time.

First, for awareness, we have been working these issues through the FEMA NRCC - Josh Dozor (Joshua.Dozor@fema.dhs.gov) and Will Roy (william.f.roy@fema.dhs.gov) specifically. Additionally, FEMA has stood up a food supply chain task force, which is being led by (b) (6). The FSCTF has inter-agency representatives, including support from USDA and FDA (we share jurisdiction over the food supply and work closely on these issues). That group has done work developing prioritization guidelines for PPE in the food supply chain; I have attached their initial report. I have also attached an initial report they developed on the landscape of PPE needs in the food supply chain.

Additionally, attached please find an initial data set (excel file) produced as of 4/1/20 (please note

that this was prior to CDC guidance on face coverings so resulting needs are not reflected) from voluntary submissions from our food supply chain partners responding to a query for their PPE sanitation/cleaning supply needs over the next 30 days. We have tried to organize the information consistent with the CISA ECIW guidance for continuity as well as reflective by state.

Additionally, our data team was able to capture data from the sanitation and PPE needs spreadsheet into visualized data. I think this may be helpful to the effort of folks trying to build out a picture of food supply chain need. Some additional notes/instructions for usability:

- * Attached are the slides and Tableau workbook that you can share-anybody with the Tableau Reader application installed will be able to open and interact with the dashboard.
- * Caution must be taken interpreting unit counts in the dashboard due to entries including unit details in the item name.

As a quick reminder, this is not intended to be a comprehensive picture of need across the food supply chain but a robust sampling. We have received additional data inputs since this was put together. We're happy to compile that to share with you as well if helpful.

Please let me know as we can provide additional information; we stand ready to use our resources and expertise to inform your effort.

Mary Dee Beal
Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0907
Cell: 202.441.1826

-----Original Message-----

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Wednesday, April 8, 2020 5:57 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Follow up to phone call: PPE for food and ag sector

Attachment not coming through.

-----Original Message-----

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>

Sent: Wednesday, April 8, 2020 5:42 PM

To: Lin, Merry S. EOP/WHO <(b) (6)>; Hickey, Jonathan P. EOP/OVP
<(b) (6)>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC,
Washington, DC <MaryDee.Beal@usda.gov>

Subject: FW: Follow up to phone call: PPE for food and ag sector

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From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Hickey, Jonathan P. EOP/OVP](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: FW: PPE for Ag/Food Industry follow your
Date: Wednesday, April 8, 2020 5:57:52 PM

Joby / Mary Dee,

FYSA.

v/r,
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Wednesday, April 8, 2020 5:42 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Gray, John W. EOP/OVP <(b) (6)>; Dittmeier, Kerry W. EOP/OVP
<(b) (6)>; Pinkos, Stephen M. EOP/OVP
<(b) (6)>
Subject: Re: PPE for Ag/Food Industry follow your

b(5)(PCP)

. I'll call George about his list and make sure this is feeding into a greater process or will circle back since there are discussions at the Principal level. There are a number of moving pieces on this. I'll call you in about 2 hours to follow up.

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 8, 2020, at 2:58 PM, Hickey, Jonathan P. EOP/OVP
<(b) (6)> wrote:

Hi Olivia, USDA CoS just reached out to me. They have some concerns. Do you have some time to chat?

b(5)(PCP)

When is a good time to discuss best way forward?

Thanks!

Jon

Jon Hickey

Special Advisor for Domestic Policy

Office of the Vice President

(b) (6)

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Wednesday, April 8, 2020 10:04 AM
To: Gray, John W. EOP/OVP <(b) (6)>
Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: PPE for Ag/Food Industry follow your

All- (internal only)

The supply chain team connected with USDA. USDA is sending the data they have in terms of locations, data, needs etc. Once we have that we can develop a plan to get them what they need.

Thanks,

Olivia

Olivia Troye

Special Advisor for Homeland Security and Counterterrorism

Office of the Vice President

White House Coronavirus Task Force

Office: (b) (6)

Mobile: (b) (6) (Does not receive texts)

On Apr 8, 2020, at 8:36 AM, Troye, Olivia EOP/NSC

<(b) (6)> wrote:

Yes, got it. You're correct that's how we do it. But I'm gonna let FEMA

and ADM P take the lead on how they execute it. I spoke with them last night. They're working through it. I also will reiterate to you the conversation with the VP and others that the companies may be asked to purchase the masks for their employees and we will assist with connecting them to a vendor.

Thanks Jon!

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 7, 2020, at 8:48 PM, Hickey, Jonathan P. EOP/OVP
<(b) (6)> wrote:

Thanks, Olivia. One idea that I would offer as food for thought is – I believe FEMA flow of PPE is based on outbreak data to prioritize shipment of PPE to hot zones. While that makes perfect sense for medical PPE, it might not be optimal for other critical infrastructure sectors. For example, the bulk of the ag/food production industry is in rural areas (e.g., Midwest, Southeast) and not necessarily close to the urban center hot zones. I know you all are much deeper into this and have a much broader understanding of the associated challenges, but thought it was offering as something for the team to consider.

V/r,
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Tuesday, April 7, 2020 7:05 PM
To: Hickey, Jonathan P. EOP/OVP
<(b) (6)>
Cc: Gray, John W. EOP/OVP <(b) (6)>;
Dittmeier, Kerry W. EOP/OVP

<(b) (6)>; Rollins, Blake - OSEC,
Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee -
OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Pinkos,
Stephen M. EOP/OVP <(b) (6)>;
(b) (6) v>

Subject: RE: PPE for Ag/Food Industry

Jon,

This is correct. I'll circle back once we coordinate with FEMA
on the way forward on this and will follow up with USDA.

This guidance is part of a greater guidance on critical
infrastructure sectors. Administrator Gaynor will likely also
reach out directly and I know Secretary Wolf is tracking this
closely. George, happy to follow up with you as needed. I
know you're in the PCCs.

Best,
Olivia

From: Hickey, Jonathan P. EOP/OVP

<(b) (6)>

Sent: Tuesday, April 7, 2020 6:12 PM

To: Troye, Olivia EOP/NSC <(b) (6)>

Cc: Hickey, Jonathan P. EOP/OVP

<(b) (6)>; Gray, John W. EOP/OVP

<(b) (6)>; Dittmeier, Kerry W. EOP/OVP

<(b) (6)>; Rollins, Blake - OSEC,
Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee -
OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Pinkos,
Stephen M. EOP/OVP <(b) (6)>;

(b) (6) >

Subject: PPE for Ag/Food Industry

Hi Olivia,

I understand that the VP asked the Task Force (CDC and
FEMA) to work on developing guidance for PPE
requirements and procurement for the food/ag industry
today subsequent to his call with meat industry CEOs and
trade associations. This is great news. Just wanted to offer
any help you might need/want from me and/or my
colleagues at USDA (Blake Rollins and Mary Dee Beal) that
were all on the call. We are all happy to support the effort.
I've also copied George Bamford as he has been helping with

this effort as part of the Food Supply Chain PCC.

Thanks!

Jon

Jon Hickey

Special Advisor for Domestic Policy

Office of the Vice President

(b) (6)

From: [Lin, Merry S. EOP/WHO](#)
To: [Troye, Olivia EOP/NSC](#); [DeValliere, Ian C. EOP/WHO](#); [Bedan, Morgan E. EOP/WHO](#); [Lucas, Adrienne E. EOP/OMB](#); [Saunders, Ruth D. EOP/OMB](#); [Garufi, Marc A. EOP/OMB](#); [Hickey, Jonathan P. EOP/OVP](#); [Glenn, Robert](#); [Bonner, Maria K. EOP/WHO](#); [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); [frank.viannas@fda.hhs.gov](#); [\(b\) \(6\)](#); [McCormack, Brian V. EOP/OMB](#); [D'Angelo, Gregory B. EOP/OMB](#); [McGuire, Denzel E. EOP/OMB](#); [Duffey, Michael P. EOP/OMB](#); [Hayes, Bradley F. EOP/OMB](#); [Ginn, Vance V. EOP/OMB](#); [Frazier, Ashley N. EOP/OMB](#); [Bonfitto, Jordan P. EOP/WHO](#); [Brooke, Francis J. Jr. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#); [Simon.amy.e@dol.gov](#); [Lowry, Patrick J. EOP/NSC](#); [Stuftt, Julie M. EOP/NSC](#); [Adcock, Rebeckah - OSEC, Washington, DC](#); [Moorhead, Quellie U. EOP/WHO](#); [Fantinato, Jessica - OHS, Washington, DC](#); [Eugene.Shearer@fema.dhs.gov](#); [Nevins, Kristan K. EOP/WHO](#); [Colby, Michelle - OHS, Washington, DC](#); [Johansson, Robert - OCE, Washington, DC](#); [Packer, Shawn M - ETA](#); [Reilly, Tom M. EOP/OMB](#); [Davenport, Joanne Chow C. EOP/OMB](#); [Bruno, Grace A. EOP/OMB](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Semsar, Joseph \(Federal\)](#); [dunn.alexandra@epa.gov](#); [Elisabeth.Kann@ttb.gov](#); [matthew.s.davies@cbp.dhs.gov](#); [Croghan, Mary E. EOP/WHO](#); [Meadows, Carrie Vicenta](#); [michael.rubino@noaa.gov](#); [\(b\) \(6\)](#); [Rubini, Jeffrey H. EOP/NSC](#); [Jennison, Peter J. EOP/NSC](#); [Gajewski, Kimberly N. EOP/NSC](#); [Beck, Nancy B. EOP/OMB](#); [Balagtas, Joseph V. EOP/CEA](#); [paul.n.doremus@noaa.gov](#); [Malpass, Robert H. EOP/WHO](#); [Daniels, Jarad](#); [Zerbi, Nohemi](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Liske, Kyle - OSEC, Washington, DC](#); [Jackson, LeeAnne](#); [Chaffee, Christopher L. EOP/WHO](#); [Beck, Nancy B. EOP/OMB](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [\(b\) \(6\)](#)
Cc:
Subject: 2:00PM Food Supply Chain Call
Date: Tuesday, April 7, 2020 1:13:38 PM
Attachments: [CO2 Shortage - Briefing Doc - 7-Apr-2020.PCC.docx](#) (b)(5)-Deliberative (3 pages)

All: here are the topics I'm tracking for today's call at 2:00pm. Please let me know if there are other topics:

b(5)(PCP)

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)

From: [Nevins, Kristan K. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Industry Specific videos
Date: Tuesday, April 7, 2020 12:06:06 PM

We might just have POTUS push these out on his social media.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 7, 2020 11:00 AM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Fwd: Industry Specific videos

Original: <https://twitter.com/SecretarySonny/status/1239972372993597441?s=20>

Original with Spanish subtitles: <https://youtu.be/AOGuTRViNCw>

Industry specific below-

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Friday, March 27, 2020 14:30
To: Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; Brady, Lillie - OSEC, Washington, DC; Willits, Ashley - OSEC, Washington, DC
Cc: Varsamis, Alec - OC, Washington, DC; Weeks, Audra - OSEC, Washington, DC
Subject: Industry Specific videos

Hey guys –

The industry specific videos are all finished and ready to go, see below. Do you want to send the appropriate ones to everyone who asked for them and we can keep the others for when the requests trickle in?

Equipment - <https://youtu.be/D7DQGtmrUeQ>
Seedfert - <https://youtu.be/YN8IFsJ86AE>
Farmers - <https://youtu.be/0QZs5Br5SMA>
Ethanol - <https://youtu.be/OtoD7efrwAQ>
Packers/Processors - <https://youtu.be/WAQVNWmL78E>
Grocers - <https://youtu.be/w9QrkJBIL9c>
Truckers - <https://youtu.be/qpbzazrON7w>

Let me know what you think is the best way to go about doing this, I am very open to ideas.

Meghan



Meghan Rodgers
Deputy Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (202) 515-6850

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From: [Bolduc, Brian J. EOP/OVP](#)
To: [Short, Marc T. EOP/OVP](#); [Nevins, Kristan K. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#)
Cc: [Troye, Olivia EOP/NSC](#)
Subject: RE: Talking points
Date: Tuesday, April 7, 2020 10:47:36 AM

Will do. Thank you!

From: Short, Marc T. EOP/OVP <(b) (6)>
Sent: Tuesday, April 7, 2020 10:46 AM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Bolduc, Brian J. EOP/OVP <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>
Subject: RE: Talking points

Per conversation with Joby, I think VP will just incorporate these into his remarks today.

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Tuesday, April 7, 2020 10:40 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Short, Marc T. EOP/OVP <(b) (6)>
Subject: RE: Talking points

Thank you, Joby. I circulated the talking points last week to the communicators to try and get ahead of this but I will circulate the updated guidance once again.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 7, 2020 10:27 AM
To: Short, Marc T. EOP/OVP <(b) (6)>; Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Fwd: Talking points

Marc and Kristan-

The VP spoke with Sec. Perdue this AM. Passing along the talking points our team has suggested be incorporated into the daily briefing.

Blake is also reaching out to Jon Hickey to move forward on the call that the VP requested with the meat packer executives. I think we are tracking for 2:15PM.

I had promised Kristan a couple of examples of closures. Here are a few of the more notable closures or slow downs in the past week due employee absenteeism or positive COVID cases in the workforce:

1. JBS beef plant in Souderton, PA - reduced operations through April 14.

2. JBS plant in Grand island, NE - slow down due to absenteeism and worker intent to walk off and file unemployment. NE Governor's office issued guidance I believe to clarify unemployment issue.
3. Tyson's pork plant in NE Iowa - due to cleaning from positive cases

There are some others which the team is gathering but hopefully that provides a flavor of what we are seeing. There are other issues like labor issues in grocery stores and availability of PPE across the food supply chain.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>

Sent: Tuesday, April 7, 2020 9:40:48 AM

To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: Talking points

I have sent these over a few times now.. let me know if you need anything else.

Thank you to the food supply chain workers

- The entire country is counting on the patriotic work being done by those in our food supply chain.
- These dedicated workers include farmers and ranchers, packers and producers, truckers and grocery store workers.
- The work they are doing is critical to ensuring America's food supply remains safe and secure.
- America depends on these folks on the front lines if we are going to have the food we need to feed our families, they are the ones who are making that happen.
- To all the workers in the food supply chain – we need you to continue showing up to work. Your work is valued, arguably now more than ever. You are critical to ensuring the American public has access to food.
- As an entire nation, we are truly thankful for the work they are doing and recognize that they are true patriotic heroes during this pandemic.

###



Meghan Rodgers
Deputy Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (202) 515-6850

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From: [Keller, Catherine B. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Staff Secretary](#); [Ghee, Hailey - OSEC, Washington, DC](#)
Cc: [Staff Secretary](#)
Subject: RE: RFI: USDA Info for Press Conference
Date: Tuesday, April 7, 2020 10:44:29 AM

Wonderful, thank you.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 7, 2020 10:44 AM
To: Staff Secretary <(b) (6)>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: Re: RFI: USDA Info for Press Conference

Hi Staff Sec,

We'll get you some info. Hailey will forward along.

-Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Staff Secretary <(b) (6)>
Sent: Tuesday, April 7, 2020 9:23:05 AM
To: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: RFI: USDA Info for Press Conference

Good morning,

To help inform the President's press conference remarks, Speechwriting would appreciate any information you can provide to address the below request, when possible. Thank you.

Department of Agriculture:

b(5)(PCP)

From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); (b) (6)
Subject: RE: PPE issue
Date: Tuesday, April 7, 2020 8:43:58 AM

Thanks, very helpful. I can recommend that we include food supply chain in the tier with first responders.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Tuesday, April 7, 2020 8:42 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; (b) (6)
Subject: RE: PPE issue

I do not know that we have specific anecdotes at this time. However, we have broadly heard from stakeholders large and small (b)(5) DPP, (b) (6) increasing concerns with their ability to procure PPE (most urgently masks and thermometers). I think the larger flag from our perspective is that, as we continue to see more PPE resource needs in health care over the coming weeks, that causes further supply chain compression (i.e. limits available supplies for critical infrastructure industries who also need it, and we'd place the food supply chain at the top of that list). We need to build an operational understanding of what those resource needs are now, as well as a clear process for entities to work through to obtain those goods if their normal supply channels, and all other creative efforts, are exhausted.

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Tuesday, April 7, 2020 8:09 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; (b) (6)
>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: PPE issue

Thanks, Joby. I'll flag this. Are there anecdotes of how much PPE is left on hand for some of the major producers? I recall (b)(5)(PCP), (b) (6).

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 7, 2020 7:55 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>; (b) (6)
>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: PPE issue

Hi Merry,

I think I'm answering your question when I say that yes, PPE needs in the food supply chain should be flagged as a growing concern at senior leadership levels.

Right now I'd probably say that (b)(5) DPP

We are seeing some facilities idled or closed. Past that, there are PPE/sanitation regulatory and safety requirements that if not met, certain facilities can not operate.

We are currently endeavoring to finalize guidance to be distributed to food supply private sector for submission of urgent PPE needs to FEMA through their standing process.

Hope this helps. MDB can add.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Tuesday, April 7, 2020 7:37:10 AM
To: (b) (6) >
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: PPE issue

Thanks, George. Joby/Mary Dee?

Sent from my iPhone

> On Apr 7, 2020, at 7:35 AM, (b) (6) <(b) (6)> wrote:
>
> I defer to USDA since I do not have direct knowledge of the Sec Perdue call with Tyson's.
> I am prepared to give an update on the DRAFT Food and Ag Sector Prioritization product.
>
> Thx.
>
> --geo
>
> -----Original Message-----
> From: Lin, Merry S. EOP/WHO <(b) (6)>
> Sent: Tuesday, April 7, 2020 7:32 AM
> To: (b) (6) >; joby.young@usda.gov;
MaryDee.Beal@usda.gov
> Subject: PPE issue
>
> CAUTION: This email originated from outside of DHS. DO NOT click links or open attachments unless you recognize and/or trust the sender. Contact your component SOC with questions or concerns.
>
>
> Morning,
>
> Wanted to quickly touch base on the status of the PPE issue before 9am. I have a sub-WH Task

Force call and wanted to see if this issue needs to be elevated the VP and Principals.

>

> Thanks,

> Merry

>

> Sent from my iPhone

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From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Topics for tomorrow?
Date: Monday, April 6, 2020 8:59:44 PM

Great, thanks. I'll see if I can find a POC on the **b(5)(PCP)**.

-----Original Message-----

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Monday, April 6, 2020 8:58 PM
To: Lin, Merry S. EOP/WHO <**(b) (6)**>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Topics for tomorrow?

b(5) DPP

-----Original Message-----

From: Lin, Merry S. EOP/WHO <**(b) (6)**>
Sent: Monday, April 6, 2020 6:51 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Topics for tomorrow?

Thanks, Mary Dee. I don't have **b(5)(PCP)**. Is there a particular issue we'd like them to address? That will help me locate a POC.

Is there something more specific on **b(5)(PCP)**?

-----Original Message-----

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Monday, April 6, 2020 6:41 PM
To: Lin, Merry S. EOP/WHO <**(b) (6)**>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Topics for tomorrow?

A few others we are tracking:

b(5) DPP

-----Original Message-----

From: Lin, Merry S. EOP/WHO <**(b) (6)**>
Sent: Monday, April 6, 2020 6:14 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Topics for tomorrow?

I'll ask for an update on **b(5)(PCP)**. Are there other topics to put on tomorrow's agenda?

Sent from my iPhone

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From: [Wiggins, Jeremy G. EOP/WHO](#)
To: [Boswell, Kristi - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: CARES Act Funds
Date: Monday, April 6, 2020 7:14:54 PM

Kristi,

Thank you for the quick response. Sounds great, I know you're probably currently swamped with all of the incoming from stakeholders so no rush.

Thank you,
Jeremy

From: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Sent: Monday, April 6, 2020 5:47 PM
To: Wiggins, Jeremy G. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: CARES Act Funds

Jeremy,

Hey, we are working on a lot of different elements currently. Happy to hop on a call, but we are having another conversation with the Secretary tomorrow afternoon. I think it would be good to wait to connect until after that. There are a lot of different factors and complexities within each sector, which shifts literally hour by hour so would be good to have the latest from the Secretary before we discuss. Does that sound good?

Thanks,

Kristi J. Boswell

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.9990
Cell: 202.281.5695

From: Wiggins, Jeremy G. EOP/WHO <(b) (6)>
Sent: Monday, April 6, 2020 4:16 PM
To: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: CARES Act Funds

Hello Kristi,

I hope all is well during these hectic times. I have been getting pinged by several people internally about the (b)(5)(PCP). Jordan Bonfitto recommended that I reach out to

you about getting plugged in on this. I'm trying to get a high level understanding of USDA's priorities for the funding so that I can relay to folks on up the chain when asked. Thank you.

Best,
Jeremy

Jeremy Wiggins
National Economic Council

(b) (6)

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From: [Rader, John N. EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Checking In
Date: Sunday, April 5, 2020 4:40:22 PM

Of course

Sent from my iPhone

On Apr 5, 2020, at 4:39 PM, Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov> wrote:

Actually I might need your help spurring the guidance project to conclusion on the FEMA end. Can we chat in the morning?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Sunday, April 5, 2020 4:33:13 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Checking In

Hey Joby:

Just thought I'd check in to see if we're doing ok on the food side of things.

Best –

John

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From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Food and Ag Sector Approach for PPE and Critical Supplies
Date: Saturday, April 4, 2020 10:51:24 AM

Great, sounds good.

Sent from my iPhone

On Apr 4, 2020, at 10:50 AM, Beal, Mary Dee - OSEC, Washington, DC
<MaryDee.Beal@usda.gov> wrote:

Yes. We hope to have cleared FEMA and distributed to our stakeholders by then. We will be in touch.

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Saturday, April 4, 2020 10:50 AM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Food and Ag Sector Approach for PPE and Critical Supplies

Thanks. Will you be able to provide an update on Tuesday?

Sent from my iPhone

On Apr 4, 2020, at 10:47 AM, Beal, Mary Dee - OSEC, Washington, DC
<MaryDee.Beal@usda.gov> wrote:

FYSA

From: Beal, Mary Dee - OSEC, Washington, DC
Sent: Saturday, April 4, 2020 10:47 AM
To: Dozor, Joshua <Joshua.Dozor@fema.dhs.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>; Pulz, Jessica - OHS, Washington, DC <Jessica.Pulz@usda.gov>; Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>; Jackson, LeeAnne <LeeAnne.Jackson@fda.hhs.gov>; (b) (6) <(b) (6)>
Subject: Food and Ag Sector Approach for PPE and Critical Supplies

Josh:

Earlier this week, USDA connected with MG Roy to identify how we could provide additional resources to the food supply chain re: PPE needs.

One key deliverable of that conversation was developing a clear SOP for food and ag sector folks to request PPE resources should they not be able to source critical goods through private sector distribution channels.

The attached guidance has been developed by USDA and FDA, in concert with FEMA.

FROM FEMA: We're looking to secure concurrence with the approach, as well as confirmation that the ready.gov site linked is a good link to local emergency management offices, and dissemination through emergency management channels.

Upon FEMA's concurrence/distribution through your channels, USDA/FDA will then work in concert to circulate with our industry and state partners.

Please let me know if I can provide additional information. We hope to distribute this as soon as possible.

Mary Dee Beal

<image002.png>

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0907
Cell: 202.441.1826

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<Draft Approach for Industry re PPE 4 April 2020 1028.docx>

From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: FW: URGENT:: Food Supply Chain Risk - Front Line Messaging
Date: Friday, April 3, 2020 3:28:21 PM
Attachments: [USDA Ag CEO Call w Sec Perdue.msg](#) Message is shown below on page 187.

FYSA.

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Friday, April 3, 2020 3:26 PM
To: Gray, John W. EOP/OVP <(b) (6)>; Dittmeier, Kerry W. EOP/OVP <(b) (6)>
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Bolduc, Brian J. EOP/OVP <(b) (6)>; Stafford, Steven J. EOP/OVP <(b) (6)>; Wood, Jordan T. EOP/OVP <(b) (6)>
Subject: URGENT:: Food Supply Chain Risk - Front Line Messaging

John / Kerry,

Got a URGENT issue here.

Just got off the a call with Secretary Perdue and CEOs from the Ag Industry, mainly Meat Industry (Cargil, Hormel, Smithfield, etc).

Key issue is employees are increasingly NOT COMING TO WORK, which is majorly threatening the food supply chain. They have seen such a spike in last 3 days that they have many plants with 20% reduced capacity; several with 50% reduced, and some fully shut down. Huge concern.

b(5)(PCP)

My notes from the call are attached.

v/r,
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Friday, April 3, 2020 3:12 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Subject: RE: Should I say something??

Thanks, Jon. Really glad you joined!

Can the Secretary speak to the VP this afternoon to discuss?

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Friday, April 3, 2020 3:07 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: RE: Should I say something??

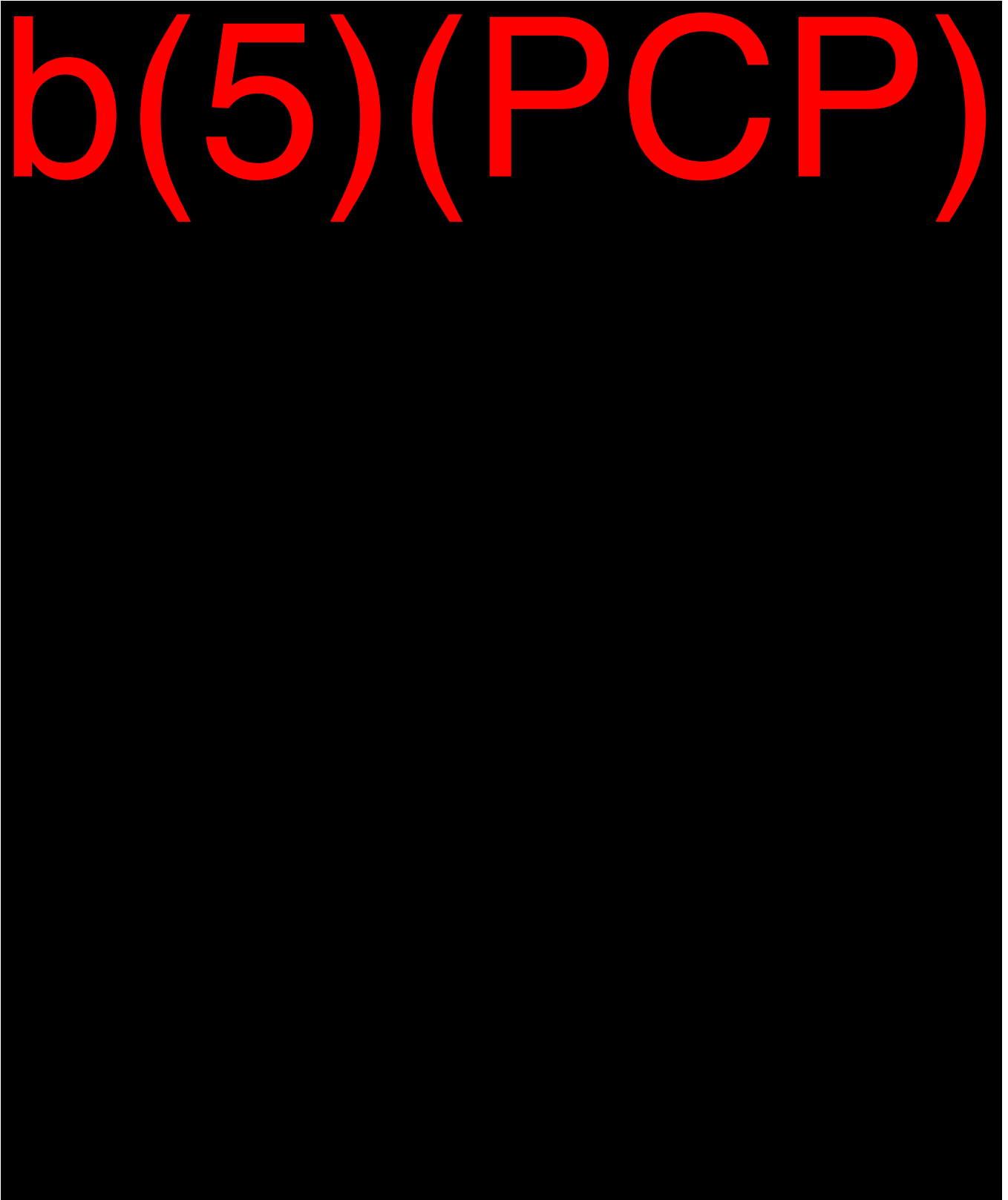
I'll do my level best to get some messaging into VP's TPs tonight

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: [Hickey, Jonathan P. EOP/OVP](#)
To: [Hickey, Jonathan P. EOP/OVP](#)
Subject: USDA Ag CEO Call w/ Sec Perdue
Date: Friday, April 3, 2020 3:26:07 PM

b(5)(PCP)



b(5)(PCP)

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: [Lin, Merry S. EOP/WHO](#)
To: [Hafemeister, Jason - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Osterlind, Anna - OSEC-TFAA-USEC, Washington, DC](#)
Subject: RE: Points
Date: Friday, April 3, 2020 1:36:55 PM

Thanks – wanted to check whether USDA would like me to move this through WH Task Force channels.

From: Hafemeister, Jason - OSEC, Washington, DC <Jason.Hafemeister1@usda.gov>
Sent: Thursday, April 2, 2020 9:46 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Osterlind, Anna - OSEC-TFAA-USEC, Washington, DC <Anna.Osterlind@usda.gov>
Subject: RE: Points

Hi Merry,

Check out the two points on this paper, plus lots of background.

USDA is not in a position at this point in time to weigh in on export restrictions, but we have food and we are happy to supply the world.

Let me know if you have questions,

jh

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Wednesday, April 1, 2020 9:49 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hafemeister, Jason - OSEC, Washington, DC <Jason.Hafemeister1@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Osterlind, Anna - OSEC-TFAA-USEC, Washington, DC <Anna.Osterlind@usda.gov>
Subject: RE: Points

Thanks, that sounds good.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, April 1, 2020 9:48 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Hafemeister, Jason - OSEC, Washington, DC <Jason.Hafemeister1@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Osterlind, Anna - OSEC-TFAA-USEC, Washington, DC <Anna.Osterlind@usda.gov>
Subject: Re: Points

Hey, thanks for following up. We got some feedback from the secretary on his preferred approach and can follow up with you tomorrow if that's ok.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>

Sent: Wednesday, April 1, 2020 9:42:44 PM

To: Hafemeister, Jason - OSEC, Washington, DC <Jason.Hafemeister1@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Osterlind, Anna - OSEC-TFAA-USEC, Washington, DC <Anna.Osterlind@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: Points

Touching base on whether USDA would still like to tee up what we discussed today for the WH Task Force.

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)

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From: [Rader, John N. EOP/NSC](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: PPE and sanitation needs collated list 4.1.xlsx
Date: Friday, April 3, 2020 10:41:55 AM

Mary:

I'm happy to keep those points top of mind in meetings on this subject. I'm confident leadership is now aware that this issue is a priority for the secretary.

John

On Apr 3, 2020, at 10:19 AM, Beal, Mary Dee - OSEC, Washington, DC
<MaryDee.Beal@usda.gov> wrote:

Thanks John, to the extent you can be continue to be helpful with the highlighted, I think it would be valuable, specifically helping to make sure that decisions/announcements re: face coverings take into account the below.

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Friday, April 3, 2020 9:45 AM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: PPE and sanitation needs collated list 4.1.xlsx

Wonderful. Thank you, Mary.

Based on the below, I will simply be standing by in the event you need something from me. If you request affirmative action from me (which I don't see below), please let me know.

John

On Apr 3, 2020, at 9:07 AM, Beal, Mary Dee - OSEC, Washington, DC
<MaryDee.Beal@usda.gov> wrote:

Hi John –

Joby asked me to follow up with you and share with you the lay of the

land as relates to PPE for the food supply chain from our perspective.



As we can provide any additional information/insights, please let me know.

Mary Dee Beal

<image001.png>
Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0907
Cell: 202.441.1826

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Thursday, April 2, 2020 12:58 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: PPE and sanitation needs collated list 4.1.xlsx

Joby:

Received.

Let me see what I can do to push this forward to the right folks.

Because of my talk with you, I spoke with (b) (6) on this topic this morning so we should be on the same page.

John

Sent from my iPhone

On Apr 2, 2020, at 12:51 PM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

Deliberative, predecisional

John,

Please find attached an initial data set produced from the voluntary submissions from our food supply chain partners responding to our query for their PPE sanitation/cleaning supply needs over the next 30 days.

This list is what was passed along to us as of April 1, 2020. We'll be providing this to you as well as the food supply chain taskforce stood up at FEMA with (b) (6) in lead.

We have tried to organize the information consistent with

the CISA guidance for continuity as well as reflective by state. Please let me know if we can reflect this in a more helpful or useful way. We are standing by to help.

I'll also note that our team is working to make sure that food supply chain entities are aware of the standing FEMA process for submitting urgent needs. Mary Dee can chime in if I have failed to note anything essential.

-Joby

Joby Young

Chief of Staff

United States Department of Agriculture

<image001.jpg>

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<DRAFT, DELIBERATIVE PPE and sanitation needs collated list 4.1.xlsx>

From: [Nevins, Kristan K. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Talking points
Date: Thursday, April 2, 2020 7:08:09 PM

Thank you for these. I have passed them along to both VP comms, Task Force comms and WH comms.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Thursday, April 2, 2020 1:39 PM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Fwd: Talking points

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Thursday, April 2, 2020 12:33
To: Young, Joby - OSEC, Washington, DC
Subject: Talking points

Let me know if you have any edits – if not, I'll send to VP comms.

Thank you to the food supply chain workers

- The entire country is counting on the patriotic work being done by those in our food supply chain.
- These dedicated workers include farmers and ranchers, packers and producers, truckers and grocery store workers.
- The work they are doing is critical to ensuring America's food supply remains safe and secure.
- America depends on these folks on the front lines if we are going to have the food we need to feed our families, they are the ones who are making that happen.
- As an entire nation, we are truly thankful for the work they are doing and recognize that they are true patriotic heroes during this pandemic.



Meghan Rodgers
Deputy Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (202) 515-6850

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From: [Nevins, Kristan K. EOP/WHO](#)
To: [Rollins, Brooke L. EOP/WHO](#)
Subject: CARES Act action plan
Date: Wednesday, April 1, 2020 10:53:13 PM

All,

The COVID-19 pandemic has brought much of America to a halt, but the President and his Administration continue to serve the American people.

President Trump signed the CARES Act last Friday which will provide many of the affected people, businesses, and communities throughout the country an opportunity to recover from the disease's aftermath.

We kindly ask your agency to identify the components of the CARES Act most relevant to your agency's assistance and revitalization of communities and businesses. Moreover, for each component, please describe the projected timeline for release of funds/resources.

If you could please have this information sent to Grant Cooper at Grant.A.Cooper@hud.gov no later than OOB Monday, April 6th it would be greatly appreciated. Thank you for your cooperation and partnership on this.

All the best,

Kristan

From: [Lin, Merry S. EOP/WHO](#)
To: [Saunders, Ruth D. EOP/OMB](#); [dunn.alexandra@epa.gov](#); [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); [frank.viannas@fda.hhs.gov](#); [Pottebaum, Nic D. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#); [Simon.amy.e@dol.gov](#); [Adcock, Rebeckah - OSEC, Washington, DC](#); [Moorhead, Quellie U. EOP/WHO](#); [Trove, Olivia EOP/NSC](#); [Packer.Shawn.M@DOL.gov](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Elisabeth.Kann@ttb.gov](#); [Meadows.CarrieVicenta@epa.gov](#); [michael.rubino@noaa.gov](#); [Rubini, Jeffrey H. EOP/NSC](#); [Jennison, Peter J. EOP/NSC](#); [Gajewski, Kimberly N. EOP/NSC](#); [Chaffee, Christopher L. EOP/WHO](#); [O'Malley, Devin M. EOP/OVP](#); [Pataki, Tim A. EOP/WHO](#); [paul.n.doremus@noaa.gov](#)
Cc: (b) (6)
Subject: Coord (by 6:30pm): Food Sector PPE Prioritization Recommendations
Date: Wednesday, April 1, 2020 2:55:35 PM
Attachments: [FSCTF_PPE_Prioritization_Draft_v3_20200401.docx](#) (b)(5)-Deliberative (3 pages)

All – per yesterday's call, attached are draft recommendations that the NRCC food supply chain task force developed on PPEs for workers in the food sector. Would appreciate if you review and provide **any feedback by 6:30PM today**. The food supply task force will consolidate input and move these to NRCC leadership tomorrow at 10am.

Thanks,
Merry

From: Lin, Merry S. EOP/WHO
Sent: Wednesday, April 1, 2020 1:01 PM

With thanks to NRCC, please find attached status reports from the NRCC Food Supply Chain Task Force. The list of interagency participants is also in the attached. Please reach out to (b) (6) (b) (6) on adding any POCs.

From: Lin, Merry S. EOP/WHO
Sent: Tuesday, March 31, 2020 8:48 PM
Subject: RE: Due-Outs (3/31): COVID-19/Food Supply Chain Call

Added ongoing due-outs to the original note, and with thanks to FEMA:

b(5)(PCP)

b(5)(PCP)

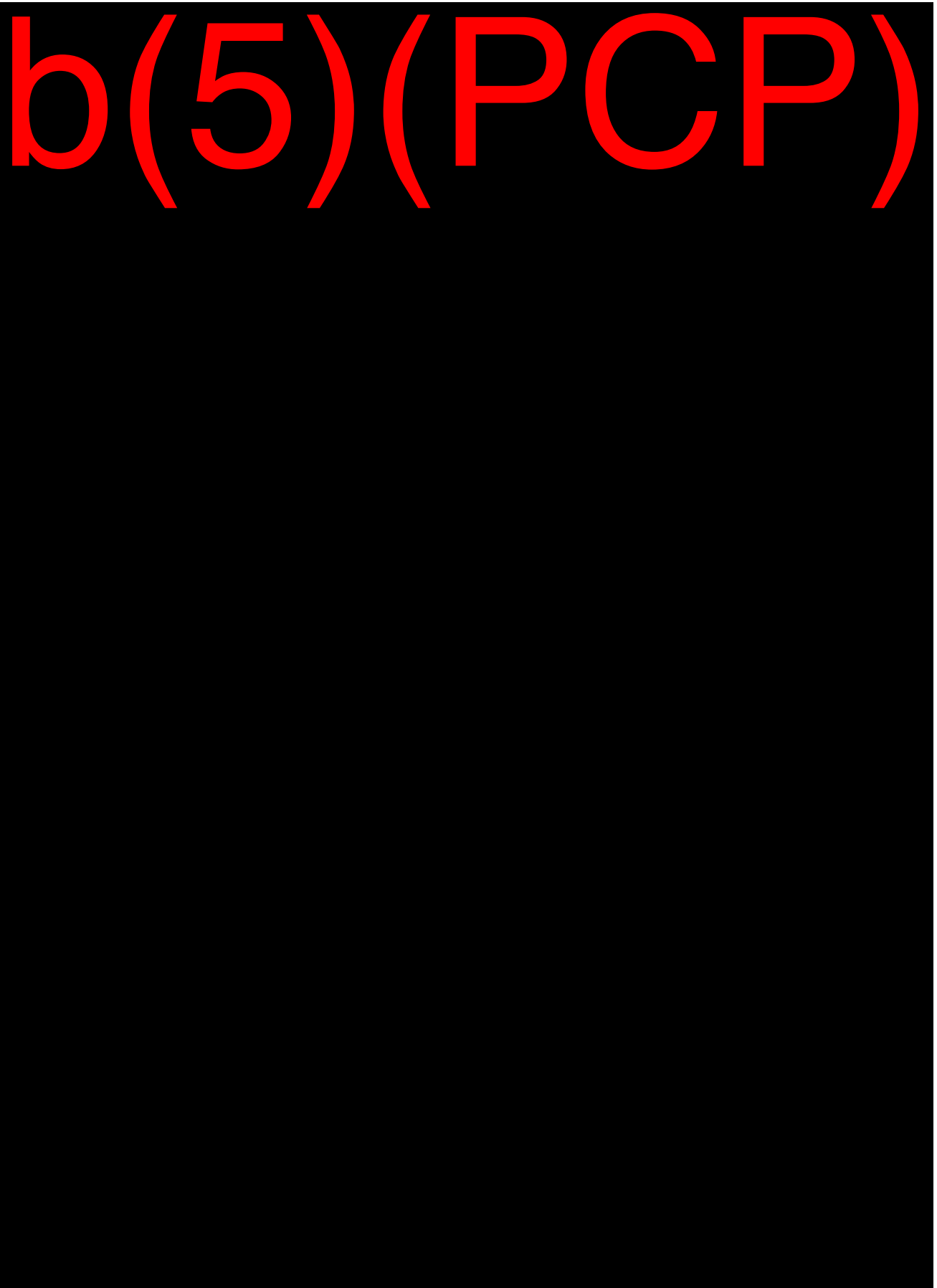
From: Lin, Merry S. EOP/WHO

Sent: Tuesday, March 31, 2020 6:26 PM

Subject: Due-Outs (3/31): COVID-19/Food Supply Chain Call

Thanks all for joining today's call and your work on this important issue. Here are the due-outs, organized by topic; please let me know if I missed anything. As reminder, we will switch to a weekly call, with the next one on Tuesday, April 7 at 2:00pm. Please continue to flag any issues that require immediate attention.

b(5)(PCP)



b(5)(PCP)

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council

Phone: (b) (6) | Cell: (b) (6)

From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Eugene.Shearer@fema.dhs.gov](#); (b) (6); [Young, Joby - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#)
Subject: Re: Due-Outs (3/31): COVID-19/Food Supply Chain Call
Date: Wednesday, April 1, 2020 9:29:52 AM

Thanks, Mary Dee. I'll listen in.

Sent from my iPhone

On Apr 1, 2020, at 9:08 AM, Beal, Mary Dee - OSEC, Washington, DC
<MaryDee.Beal@usda.gov> wrote:

Hi Merry:

Related to this SCAN analysis and the potential issues it raises re: (b)(5) DPP, I want to flag that we have a call later today between FEMA (George/Gene included) and our nutrition team at USDA. We want to make sure there is strong connectivity between FEMA and USDA on this issue, and coordinated information flow up the chain to the WHTF.

I believe you are on the calendar invite as well if you'd like to listen in. Will keep you posted as needed. Thanks!

Mary Dee

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Tuesday, March 31, 2020 8:49 PM
To: DeValliere, Ian C. EOP/WHO <(b) (6)>; Bedan, Morgan E. EOP/WHO <(b) (6)>; Lucas, Adrienne E. EOP/OMB <(b) (6)>; Saunders, Ruth D. EOP/OMB <(b) (6)>; Garufi, Marc A. EOP/OMB <(b) (6)>; dunn.alexandra@epa.gov; wiley.deck@dot.gov; jim.rice@trade.gov; frank.yiannas@fda.hhs.gov; (b) (6); McCormack, Brian V. EOP/OMB <(b) (6)>; D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>

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<(b) (6)>; Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC
<MaryDee.Beal@usda.gov>; Jonas, Seth H. EOP/NSC <(b) (6)>;
Simon.amy.e@dol.gov; Lowry, Patrick J. EOP/NSC <(b) (6)>;
Stuftt, Julie M. EOP/NSC <(b) (6)>; Adcock, Rebeckah - OSEC,
Washington, DC <Rebeckah.Adcock@usda.gov>; Moorhead, Quellie U. EOP/WHO
<(b) (6)>; Fantinato, Jessica - OHS, Washington, DC
<jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>;
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Shawn M - ETA <Packer.Shawn.M@DOL.gov>; Reilly, Tom M. EOP/OMB
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<(b) (6)>; Brashears, Mindy - OSEC, Washington, DC
<Mindy.Brashears@usda.gov>; Semsar, Joseph (Federal) <JSemsar@doc.gov>;
Elisabeth.Kann@ttb.gov; matthew.s.davies@cbp.dhs.gov; Croghan, Mary E. EOP/WHO
<(b) (6)>; Meadows, Carrie Vicenta
<Meadows.CarrieVicenta@epa.gov>; michael.rubino@noaa.gov; (b) (6)
<(b) (6)>; Rubini, Jeffrey H. EOP/NSC
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<(b) (6)>; Gajewski, Kimberly N. EOP/NSC
<(b) (6)>; Chaffee, Christopher L. EOP/WHO
<(b) (6)>; Beck, Nancy B. EOP/OMB
<(b) (6)>; O'Malley, Devin M. EOP/OVP
<(b) (6)>; Hickey, Jonathan P. EOP/OVP
<(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee -
OSEC, Washington, DC <MaryDee.Beal@usda.gov>; (b) (6)
<(b) (6)>

Subject: RE: Due-Outs (3/31): COVID-19/Food Supply Chain Call

Added ongoing due-outs to the original note, and with thanks to FEMA:

b(5)(PCP)

b(5)(PCP)

From: Lin, Merry S. EOP/WHO

Sent: Tuesday, March 31, 2020 6:26 PM

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<(b) (6)>; Garufi, Marc A. EOP/OMB <(b) (6)>; 'dunn.alexandra@epa.gov' <dunn.alexandra@epa.gov>; 'wiley.deck@dot.gov' <wiley.deck@dot.gov>;

'jim.rice@trade.gov' <jim.rice@trade.gov>; 'frank.yiannas@fda.hhs.gov' <frank.yiannas@fda.hhs.gov>; (b) (6) <(b) (6)>; (b) (6) <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; joby.young@usda.gov; MaryDee.Beal@usda.gov; Jonas, Seth H. EOP/NSC <(b) (6)>; 'Simon.amy.e@dol.gov' <Simon.amy.e@dol.gov>; Lowry, Patrick J. EOP/NSC <(b) (6)>; Stuftt, Julie M. EOP/NSC <(b) (6)>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Moorhead, Quellie U. EOP/WHO <(b) (6)>; Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>; 'Eugene.Shearer@fema.dhs.gov' <Eugene.Shearer@fema.dhs.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>; Colby, Michelle - OHS, Washington, DC <michelle.colby@usda.gov>; Johansson, Robert - OCE, Washington, DC <robert.johansson@usda.gov>; Glenn, Robert <robert.glenn@fema.dhs.gov>; Packer, Shawn M - ETA <Packer.Shawn.M@DOL.gov>; Reilly, Tom M. EOP/OMB <(b) (6)>; Davenport, Joanne Chow C. EOP/OMB <(b) (6)>; Bruno, Grace A. EOP/OMB <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Semsar, Joseph (Federal) <JSemsar@doc.gov>; 'Elisabeth.Kann@ttb.gov' <Elisabeth.Kann@ttb.gov>; 'matthew.s.davies@cbp.dhs.gov' <matthew.s.davies@cbp.dhs.gov>; Croghan, Mary E. EOP/WHO <(b) (6)>; Meadows, Carrie Vicenta <Meadows.CarrieVicenta@epa.gov>; michael.rubino@noaa.gov; (b) (6) <(b) (6)>; Rubini, Jeffrey H. EOP/NSC <(b) (6)>; Jennison, Peter J. EOP/NSC <(b) (6)>; Gajewski, Kimberly N. EOP/NSC <(b) (6)>; Chaffee, Christopher L. EOP/WHO <(b) (6)>; (b) (6) <(b) (6)>; Nancy Beck <(b) (6)>; O'Malley, Devin M. EOP/OVP <(b) (6)>; <(b) (6)>

Cc: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; (b) (6) <(b) (6)>

Subject: Due-Outs (3/31): COVID-19/Food Supply Chain Call

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b(5)(PCP)

b(5)(PCP)



b(5)(PCP)

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council

Phone: (b) (6) | Cell: (b) (6)

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To: [DeValliere, Ian C. EOP/WHO](#); [Bedan, Morgan E. EOP/WHO](#); [Lucas, Adrienne E. EOP/OMB](#); [Saunders, Ruth D. EOP/OMB](#); [Garufi, Marc A. EOP/OMB](#); [dunn.alexandra@epa.gov](#); [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); [frank.viannas@fda.hhs.gov](#); (b) (6); [McCormack, Brian V. EOP/OMB](#); [D'Angelo, Gregory B. EOP/OMB](#); [McGuire, Denzel E. EOP/OMB](#); [Dunfee, Michael P. EOP/OMB](#); [Hayes, Bradley F. EOP/OMB](#); [Ginn, Vance V. EOP/OMB](#); [Frazier, Ashley N. EOP/OMB](#); [Bonfatto, Jordan P. EOP/WHO](#); [Brooke, Francis J. Jr. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Gover, Jim L. IV EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#); [Simon.amy.e@dol.gov](#); [Lowry, Patrick J. EOP/NSC](#); [Stuft, Julie M. EOP/NSC](#); [Adcock, Rebeckah - OSEC, Washington, DC](#); [Moorhead, Quellie U. EOP/WHO](#); [Fantinato, Jessica - OHS, Washington, DC](#); [Troye, Olivia EOP/NSC](#); [Eugene.Shearer@fema.dhs.gov](#); [Nevins, Kristan K. EOP/WHO](#); [Colby, Michelle - OHS, Washington, DC](#); [Johansson, Robert - OCE, Washington, DC](#); [Glenn, Robert](#); [Packer, Shawn M - ETA](#); [Reilly, Tom M. EOP/OMB](#); [Davenport, Joanne Chow C. EOP/OMB](#); [Bruno, Grace A. EOP/OMB](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Semsar, Joseph \(Federal\)](#); [Elisabeth.Kann@ttb.gov](#); [matthew.s.davies@cbp.dhs.gov](#); [Croghan, Mary E. EOP/WHO](#); [Meadows, Carrie Vicenta](#); [michael.rubino@noaa.gov](#); (b) (6); [Rubini, Jeffrey H. EOP/NSC](#); [Jennison, Peter J. EOP/NSC](#); [Gajewski, Kimberly N. EOP/NSC](#); [Chaffee, Christopher L. EOP/WHO](#); [Beck, Nancy B. EOP/OMB](#); [O'Malley, Devin M. EOP/OVP](#); [Hickey, Jonathan P. EOP/OVP](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); (b) (6)
Subject: RE: Due-Outs (3/31): COVID-19/Food Supply Chain Call
Date: Tuesday, March 31, 2020 8:49:43 PM
Attachments: [SCAN Ecosystem Assessment Greater New York covid 3 31 2020 FINAL.pdf](#) (b)(5)(DPP)(PCP)-Deliberative (5 pages)
[2020-03-21 - SCAN-NYC Traffic 20200331 with Appendix.pdf](#) (b)(5)(DPP)(PCP)-Deliberative (18 pages)
[2020-03-31 - SCAN-TriState Supply Chain Overview.pdf](#) (b)(5)(DPP)(PCP)-Deliberative (11 pages)

Added ongoing due-outs to the original note, and with thanks to FEMA:

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From: Lin, Merry S. EOP/WHO

Sent: Tuesday, March 31, 2020 6:26 PM

To: DeValliere, Ian C. EOP/WHO <(b) (6)>; Bedan, Morgan E. EOP/WHO <(b) (6)>; Adrienne E. EOP/OMB Lucas <(b) (6)>; Ruth D. EOP/OMB Saunders <(b) (6)>; Garufi, Marc A. EOP/OMB <(b) (6)>; 'dunn.alexandra@epa.gov' <dunn.alexandra@epa.gov>; 'wiley.deck@dot.gov' <wiley.deck@dot.gov>; 'jim.rice@trade.gov' <jim.rice@trade.gov>; 'frank.yiannas@fda.hhs.gov' <frank.yiannas@fda.hhs.gov>; (b) (6) <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>

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'Eugene.Shearer@fema.dhs.gov' <Eugene.Shearer@fema.dhs.gov>; Nevins, Kristan K. EOP/WHO
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ETA <Packer.Shawn.M@DOL.gov>; Reilly, Tom M. EOP/OMB <(b) (6)>;
Davenport, Joanne Chow C. EOP/OMB <(b) (6)>; Bruno, Grace A.
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<Mindy.Brashears@usda.gov>; Semsar, Joseph (Federal) <JSemsar@doc.gov>;
'Elisabeth.Kann@ttb.gov' <Elisabeth.Kann@ttb.gov>; 'matthew.s.davies@cbp.dhs.gov'
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Meadows, Carrie Vicenta <Meadows.CarrieVicenta@epa.gov>; michael.rubino@noaa.gov; (b) (6)
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<(b) (6)>; Jennison, Peter J. EOP/NSC <(b) (6)>;
Gajewski, Kimberly N. EOP/NSC <(b) (6)>; Chaffee, Christopher L.
EOP/WHO <(b) (6)>; (b) (6) ' Nancy Beck
<(b) (6)>; O'Malley, Devin M. EOP/OVP <(b) (6)>
Cc: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Beal, Mary Dee - OSEC,
Washington, DC <MaryDee.Beal@usda.gov>; (b) (6) >
Subject: Due-Outs (3/31): COVID-19/Food Supply Chain Call

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b(5)(PCP)

b(5)(PCP)



b(5)(PCP)

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)

From: [Pinkos, Stephen M. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE:
Date: Monday, March 30, 2020 4:55:59 PM

No worries at all. Glad they are working with y'all.
Hang in there – great Administration-wide team effort going on!

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, March 30, 2020 4:44 PM
To: Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: RE:

Just realized I never replied here. Sorry about that. But some good results with Panera. We'll continue to explore expansion potential.



Joby Young
Chief of Staff
United States Department of Agriculture

From: Pinkos, Stephen M. EOP/OVP <(b) (6)>
Sent: Wednesday, March 18, 2020 4:03 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE:

I spoke with their CEO. They are standing up a program in Ohio – have been working with Gov DeWine's team. They are looking for USG help to replicate and coordinate in other locations. Do you think USDA is best situated to explore that?

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, March 18, 2020 11:37 AM
To: Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: Re:

I believe that Panera is in contact with our folks but please make the connection and I will make sure of it.

Joby Young

Chief of Staff
U.S. Dept. of Agriculture

From: Pinkos, Stephen M. EOP/OVP <(b) (6)>
Sent: Wednesday, March 18, 2020 11:20:57 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject:

Joby,

Another offer of assistance for your consideration. If there is interest in working with them, please let me know and I will facilitate the introduction because this came via a close friend of the Vice President.

Thanks,
Steve

Stephen Pinkos
Deputy Assistant to the President and
Deputy National Security Advisor to the Vice President
EEOB 291
(b) (6)

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From: [Lin, Merry S. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: RE: Food Supply Chain Task Force INITIAL REPORT (FINAL DRAFT) for review
Date: Monday, March 30, 2020 4:25:19 PM

Thanks, Joby. That makes sense to me. I'll shift these to a weekly standing call and convene additional ones as needed.

Thoughts on tomorrow's agenda? I'll see if the FEMA task force lead can join to describe what the FEMA effort is focused on, as well as to deconflict.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, March 30, 2020 2:34 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: Food Supply Chain Task Force INITIAL REPORT (FINAL DRAFT) for review

I think we should continue the PCC level calls at least once per week. (b)(5) DPP
[REDACTED]

We are working to sync up with that as much as possible as we go along. Also, there are issues outside of that purview as well that can benefit from these senior level discussions.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Monday, March 30, 2020 11:50
To: Young, Joby - OSEC, Washington, DC
Cc: Beal, Mary Dee - OSEC, Washington, DC
Subject: Re: Food Supply Chain Task Force INITIAL REPORT (FINAL DRAFT) for review

Thanks for confirming. I want to make sure we're not duplicating efforts on food supply issues. Have you received feedback from USDA staff who have been part of the FEMA calls on FEMA's process? That is, how useful is it to continue the PCC-level calls?

Sent from my iPhone

On Mar 30, 2020, at 10:31 AM, Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov> wrote:

SP has not had a conversation with Wolf.

Joby Young

Chief of Staff
U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Sunday, March 29, 2020 7:45:03 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Subject: Re: Food Supply Chain Task Force INITIAL REPORT (FINAL DRAFT) for review

Thanks, Joby.

Sent from my iPhone

On Mar 29, 2020, at 7:08 PM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

Merry,

I'm not aware of him talking to wolf but I will check in the morning.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Sunday, March 29, 2020 4:04:55 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Subject: FW: Food Supply Chain Task Force INITIAL REPORT (FINAL DRAFT) for review

Hi Joby, Mary Dee – I heard that Sec. Perdue spoke with A/Sec. Wolf about food supply chains. Are you aware of the outcome of that discussion?

From: (b) (6)
Sent: Friday, March 27, 2020 2:18 PM
To: (b) (6)
(b) (6)
(b) (6)
(b) (6)
(b) (6)
(b) (6)
(b) (6)

(b) (6)

Cc: (b) (6)

Subject: FW: Food Supply Chain Task Force INITIAL REPORT (FINAL DRAFT)
for review

FYI. Food Supply Chain Task Force Initial Report (Draft) attached.
I will submit to NRCC at 1600 today. Oral brief tomorrow at noon.

Please advise of questions/concerns.

Thx.

(b) (6)

From: (b) (6)

Sent: Friday, March 27, 2020 2:13 PM

To: jimmy.w.wortham@usda.gov; FEMA-NRCC-NRCSD <(b) (6)>; Serach, Michael (usda.gov) <michael.j.serach@usda.gov>; (b) (6) <(b) (6)>; Wenning, Stephanie (@epa.gov) <wenning.stephanie@epa.gov>; Gaytan, Hugo A MST1 <Hugo.A.Gaytan@uscg.mil>; (b) (6)

>; LeeAnne Jackson <LeeAnne.Jackson@fda.hhs.gov>; Dinsmore, Ben - FSIS

<ben.dinsmore@usda.gov>; (b) (6)
>; Colby, Michelle - OHS, Washington, DC
<michelle.colby@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC
<MaryDee.Beal@usda.gov>; Sindall, Johanna
<Johanna.Sindall@usda.gov>; (b) (6)
>; Lawver.Christopher.J@dol.gov; (b) (6)
>; cdetlefsen@nmpf.org;
RGordon@ngfa.org; (b) (6)
>; Esswein, Eric J. (CDC/NIOSH/WSD)
(CTR) <eje1@cdc.gov>
Cc: (b) (6) >;
Booren, Betsy <BBooren@consumerbrandsassociation.org>; Jennifer
McEntire <jmcentire@unitedfresh.org>; Michael Roberson
<Michael.Roberson@publix.com>; Sanjay Gummalla
<sgummalla@affi.com>; Hilary S. Thesmar (FMI) <hthesmar@fmi.org>;
Moore, Melissa - FSIS <Melissa.Moore1@usda.gov>; Fantinato, Jessica -
OHS, Washington, DC <jessica.fantinato@usda.gov>; Adcock, Rebeckah -
OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Sheaffer, Geoffrey
- OHS, Washington, DC <Geoffrey.Sheaffer@usda.gov>; (b) (6)
>; Bill Hyjek <bill.hyjek@othsolutions.net>;
(b) (6) >; Luca Sciallo
<luca.sciallo@othsolutions.net>; (b) (6)
>

Subject: Food Supply Chain Task Force INITIAL REPORT (FINAL DRAFT) for
review

Team:

1. I will submit attached document today at 1600 to NRCC. Request any comments/suggested edits by 1530 today.
2. I received request for oral brief tomorrow (Saturday) at noon. I will send info to SCC/GCC leads, John Martin and Taylor Compton for participation.

Thank you all for your support and contributions. Stay buckled in, because we're gonna keep on truckin'!

Best,

(b) (6)

(b) (6)

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From: [Staff Secretary](#)
To: [Salvi, Mary E. EOP/WHO](#); [Miller, Julie L. EOP/OMB](#); [DL OMB ExecSec](#); [Ditto, Jessica E. EOP/WHO](#); [Grisham, Stephanie A. EOP/WHO](#); [Gidley, Hogan H. EOP/WHO](#); [Hahn, Julia A. EOP/WHO](#); [Rinat, Ory S. EOP/WHO](#); [Hoelscher, Douglas L. EOP/WHO](#); [Crozer, William F. EOP/WHO](#); [Troutman, Joel D. EOP/WHO](#); [Chalkey, Richard J. EOP/WHO](#); [Wiggins, Jeremy G. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Rollins, Brooke L. EOP/WHO](#); [Greer, Jamieson L. EOP/USTR](#); [Dorval, Haley M. EOP/USTR](#); [DL Chief of Staff Office](#); [Radford, Julie T. EOP/WHO](#); [Lahasky, Rosemary A. EOP/WHO](#); [Butterfield, Nicholas W. EOP/WHO](#); [Hudson, Renee R. EOP/WHO](#); [Pataki, Tim A. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#); [Veletsis, Alexandra E. EOP/WHO](#)
Cc: [Staff Secretary](#)
Subject: For Quick Review: POTUS Tweet - National Ag Week
Date: Friday, March 27, 2020 5:02:01 PM

For your review below are draft POTUS tweets for National Ag Week, which runs from March 22 – March 28. These tweets have been recommended by DPC, IGA, and OPL. The link at the bottom is intended to be included with the tweet.

Affirmative clearances are requested from **WHCO and USDA**. All others are also welcome to comment.

Please review and send all edits and clearances to STAFF SEC **by 6:30 p.m. today**.

Thank you,

STAFF SEC

Option 1:

b(5)(PCP)

Option 2:

b(5)(PCP)

Link to proclamation: <https://www.whitehouse.gov/presidential-actions/proclamation-national-agriculture-day-2020/>

From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: USDA email
Date: Friday, March 27, 2020 12:01:43 PM

Thanks! I had an initial call with (b) (6), who's the FEMA lead for food supply task force. It sounds like it would be useful to continue the PCC calls on policy issues to give him and his team a steer on priorities. We'll have further conversations.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Friday, March 27, 2020 11:57 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: USDA email

Hi Merry –

The email is still active. Some inquiries are internal to USDA, so we process those. Some are asks relevant to our federal partners (DOT for example), and we share as warranted. If anything comes through that is “operational” – i.e. PPE needed in x location, we push it through to those channels.

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Friday, March 27, 2020 10:26 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: USDA email

Hi Joby, Mary Dee – wanted to see if the foodsupply@usda.gov email is still active, now that the FEMA NRCC effort is established. How are you deconflicting?

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)

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penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Today
Date: Friday, March 27, 2020 11:18:18 AM

(b) (6), who is DHS/CISA's rep to FEMA. Looped you in with him on a separate email.

FEMA said the Food Supply Task Force will present the PPE issue to Adm. Polowczyk this afternoon.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Friday, March 27, 2020 11:04 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Today

Hi Merry –

We are keeping track of asks and information we get, (b)(5) DPP
 . I think what would be helpful to be made clear is where exactly at FEMA these asks should go (from their perspective) and to ensure those different inputs are connected there. I talked to (b)(5) DPP reps this week; there is some nuance to 10 day situation. I'm happy to hop on the phone to talk through.

Mary dee

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Friday, March 27, 2020 10:54 AM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Today

Is USDA tracking companies running out of PPE and how much supply they have on hand? For example, we're hearing about (b)(5)(PCP) down to 10 days of PPE. FEMA is looking for a list – can you send this through the ESF rep?

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Thursday, March 26, 2020 6:45 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Subject: RE: Today

Well, we're getting inquiries on a couple of different fronts:

b(5) DPP

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Thursday, March 26, 2020 6:11 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Today

Thanks. On PPEs, what have been USDA's talking points/responses to industry?

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Thursday, March 26, 2020 10:55 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Subject: RE: Today

Specifically, I think it's worth elevating a discussion on access to soap (hand soap) for food supply. Heard some serious concerns today on this.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Thursday, March 26, 2020 10:44 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Subject: Re: Today

Hi Merry —

I think it could be helpful to have an interagency call whereby you or others in WH could help make sure folks understand the larger supply chain work stream, to prevent additional and bifurcated work.

The two big picture issues I'm tracking are very important, and I think worth continued interagency conversations are below. I would note though they are not relegated to food supply chain only:

b(5) DPP

Mary Dee Beal

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Thursday, March 26, 2020 10:30:40 AM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Today

Hi Mary Dee — are there sufficient policy-level issues for a call today?

Sent from my iPhone

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From: [Lin, Merry S. EOP/WHO](#)
To: [Yiannas, Frank](#)
Cc: [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); (b) (6); [McCormack, Brian V. EOP/OMB](#); [D'Angelo, Gregory B. EOP/OMB](#); [McGuire, Denzel E. EOP/OMB](#); [Duffey, Michael P. EOP/OMB](#); [Hayes, Bradley F. EOP/OMB](#); [Ginn, Vance V. EOP/OMB](#); [Frazier, Ashley N. EOP/OMB](#); [Bonfitto, Jordan P. EOP/WHO](#); [Brooke, Francis J. Jr. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Troye, Olivia EOP/NSC](#)
Subject: Re: New York Trucking Issue - NEED HELP ASAP
Date: Friday, March 27, 2020 9:32:35 AM

Frank — this is in process with Principals. Yesterday, the WH Task Force reviewed a draft statement from CDC clarifying this issue. A few adjustments were needed.

Sent from my iPhone

On Mar 27, 2020, at 9:29 AM, Yiannas, Frank <Frank.Yiannas@fda.hhs.gov> wrote:

Merry/All

Following recent advice given on one of the White House press briefings that “individuals who have been in New York City and left should self-quarantine for 14 days”, there has been a literal interpretation of that guidance by some in the trucking community that simply drive in and out of NY City to drop off goods. We’ve also heard that this is discouraging truck drivers from being willing to make drop-offs in New York City.

Call to Action – (b)(5) DPP

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Thoughts on this and anyone on this group that can help?

Thanks

Frank Yiannas

Deputy Commissioner, Food Policy & Response

U.S. Food and Drug Administration

10903 New Hampshire Ave.
 Silver Spring, Maryland 20993
 Tel: (b) (6)
frank.yiannas@fda.hhs.gov

From: Trodden, Jennifer (AGRICULTURE) <Jennifer.Trodden@agriculture.ny.gov>

Sent: Friday, March 27, 2020 8:59 AM
To: Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>
Cc: Farrar, Jeff A. <Jeff.Farrar@fda.hhs.gov>; Ball, Richard (AGRICULTURE) <Richard.Ball@agriculture.ny.gov>
Subject: New York Trucking Issue - NEED HELP ASAP
Importance: High

Good morning Frank,

See below. I really need you help with this. We cannot stop food trucks or trucks carry essential supplies from coming to New York State or New York City.

Thanks so much for your efforts so far. Your letter and announcement were both extremely helpful!!

Jennifer C Trodden MS, CSP
Deputy Commissioner

NYS Department of Agriculture and Markets
10B Airline Drive, Albany, NY 12235
(b) (6) | jennifer.trodden@agriculture.ny.gov
>www.agriculture.ny.gov<

From: Phil Boyle <(b) (6)>
Date: March 27, 2020 at 6:16:21 AM EDT
To: Dana Carotenuto <Dana.Carotenuto@exec.ny.gov>
Subject: Fwd: New York Trucking Issue

Dana,

This is the trucking issue to which I was referring during our conference call. The concern is this could soon cause a major problem with food and goods (maybe even medical supplies) being trucked into our state.

Thank you so much for looking into it!

Phil Boyle

Sent from my iPhone

Begin forwarded message:

From: Bill Simmons <Bill.Simmons@dutkogr.com>
Date: March 26, 2020 at 3:00:10 PM EDT
To: "(b) (6)" <(b) (6)>
Subject: New York Trucking Issue

Phil,

Per our communications, a truck driver that was hired by CH Robinson (largest 3rd party logistics player in the country) was not allowed to even pickup his load of cheese today in Iowa simply because he had been in New York delivering a different load in the last 14 days.

In order to prevent what is growing into a enormous issue regarding getting truck drivers willing to deliver product into New York, the State of New York working with USDOT must communicate clearly and in a public way that truck drivers delivering loads into New York should not be deemed “high risk” for transferring COVID 19 for simply having delivered the loads into New York. Without this - you will see very few truck driver willing to accept to take loads into New York.

We really appreciate your help in resolving what is growing into a very significant problem.

Thank you very much, Bill

Bill Simmons
Managing Director
Dutko Government Relations
Cell. (b) (6)

From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: FW: FEMA SCAN Grocery Supply Chain Assessment For Greater NYC
Date: Wednesday, March 25, 2020 7:49:57 PM
Attachments: [SCAN Ecosystem Assessment Greater New York covid 3 25 2020 FINAL \(002\).pdf](#)

From: Shearer, Eugene <eugene.shearer@fema.dhs.gov>

Sent: Wednesday, March 25, 2020 7:47 PM

To: Webster, Russell <Russell.Webster@fema.dhs.gov>; Von Essen, Thomas <thomas.vonessen@fema.dhs.gov>; Tierney, MaryAnn <MaryAnn.Tierney@fema.dhs.gov>; Szczech, Gracia <Gracia.Szczech@fema.dhs.gov>; Joseph, James K (FEMA) <james.k.joseph@fema.dhs.gov>; Robinson, Tony <Tony.Robinson@fema.dhs.gov>; Taylor, Paul <paul.taylor@fema.dhs.gov>; Depalo, Lee <lee.depalo@fema.dhs.gov>; Fenton, Robert <Robert.Fenton@fema.dhs.gov>; O'Hare, Michael <michael.ohare@fema.dhs.gov>; Dozor, Joshua <Joshua.Dozor@fema.dhs.gov>; Glenn, Robert <robert.glenn@fema.dhs.gov>

Cc: Nalepa, Jessica <jessica.nalepa@fema.dhs.gov>; Greenberg, Jeremy <jeremy.greenberg@fema.dhs.gov>; Dorko, Jeffrey <Jeffrey.Dorko@fema.dhs.gov>; Penn, Damon <Damon.Penn@fema.dhs.gov>; FEMA-NRCC-rssc <FEMA-NRCC-rssc@fema.dhs.gov>; FEMA-NRCC-rcbd <FEMA-NRCC-rcbd@fema.dhs.gov>; Ransom, Darrell <Darrell.Ransom@fema.dhs.gov>; Gammon, Carla <Carla.Gammon@fema.dhs.gov>; Goetz, Joseph <jgoetz@dewberry.com>; Polowczyk, John P (MIL) <(b) (6)>; Dorko, Jeffrey <Jeffrey.Dorko@fema.dhs.gov>; Bibo, David <David.Bibo@fema.dhs.gov>; Ransom, Darrell <Darrell.Ransom@fema.dhs.gov>; Glenn, Robert <robert.glenn@fema.dhs.gov>; Doolin, Joel <joe.doolin@fema.dhs.gov>; Dozor, Joshua <Joshua.Dozor@fema.dhs.gov>; Macintyre, Anthony <Anthony.Macintyre@hq.dhs.gov>; Long, John (FCO) <John.Long2@fema.dhs.gov>; Goetz, Joseph <jgoetz@dewberry.com>; Robbins, Ronald <ronald.robbs@fema.dhs.gov>; Evenson, Jonathan <jonathan.evenson@fema.dhs.gov>; Ransom, Darrell <Darrell.Ransom@fema.dhs.gov>; Holt, Brett <Brett.Holt@fema.dhs.gov>; Allen, Tristan (COM) <tristan.allen@commerce.wa.gov>; Taylor Hennessee <Taylor.Hennessee@mil.wa.gov>; Green, Daniel W <Daniel.Green@fema.dhs.gov>; Cuartas, Jesus (JB) <jb.cuartas@fema.dhs.gov>; Frego, Michael <michael.frego@fema.dhs.gov>; Thomas, Jerry <Jerry.Thomas@fema.dhs.gov>; Goetz, Joseph <jgoetz@dewberry.com>; McNamara, Jason <McNamaraj@cna.org>; Wolf, Laura (OS/ASPR/SIIM) <Laura.Wolf@hhs.gov>; Seiler, Brittney (OS/ASPR/SIIM) <Brittney.Seiler@hhs.gov>; Brown, James (CDC/SNS/DSNS) <nhe0@cdc.gov>; Tombaugh, William <william.tombaugh@fema.dhs.gov>; Peake, Nick <Nick.Peake@fema.dhs.gov>; Reid, Katherine <katherine.reid@fema.dhs.gov>; Polowczyk, John P (MIL) <(b) (6)>; Baitel, Rachael (USAID) <rbaitel@usaid.gov>; Lin, Merry S. EOP/WHO <(b) (6)>; Ignacio, Joselito <joselito.ignacio@fema.dhs.gov>; Wind, Jason <Jason.Wind@fema.dhs.gov>; <(b) (6)>; itannenbaum@oem.nyc.gov; Erika Amaya <eamaya@OEM.NYC.GOV>; O'Reilly, Lawrence <Lawrence.O'Reilly@fema.dhs.gov>; R02-RRCC-PSC <r02-rrcc-psc@fema.dhs.gov>; Psota, Nathan <nathan.psota@fema.dhs.gov>; Sheard, John <john.sheard@fema.dhs.gov>; Thomas, Brian S <Brian.Thomas@fema.dhs.gov>; Hanson, Lars <Hansonl@cna.org>; Goetz, Joseph <jgoetz@Dewberry.com>; Jason.biermann@snoco.org; Stiefel, David - OHS, Washington, DC <david.stiefel@usda.gov>; Jackson, LeeAnne (FDA/CFSAN) <LeeAnne.Jackson@fda.hhs.gov>; Days-

Austin, Rosalynn (usda.gov) <rosalynn.days-austin@usda.gov>; Sullivan, Christine (OGA) <Christine.Sullivan2@usda.gov>; Colby, Michelle - OHS, Washington, DC <michelle.colby@usda.gov>; Ryan.Newkirk@fda.hhs.gov; FEMA-NRCC-NBEOC, <FEMA-NRCC-NBEOC@fema.dhs.gov>; DL OVP Comms COVID <(b) (6)>

Subject: FEMA SCAN Grocery Supply Chain Assessment For Greater NYC

FEMA Leaders,

In response to extreme demand, the grocery supply chain has demonstrated remarkable adaptation by increasing production, distribution and transportation capacity; **there is no current evidence that the grocery supply chain cannot supply real needs.**

With dine-in restaurants largely side-lined, non-grocery food distributors now have excess supply capacity that they are shifting to the grocery supply chain. **Food processors previously delivering to the non-grocery sector are now increasing flow to the grocery sector.**

Over the last week **inbound deliveries to many grocery distribution centers serving the Greater New York region have shown what seem to be sustainable increases.**

Barring virus-related workforce losses, the grocery supply chain should be able to sustain and enhance flows.

The most significant *current* impediments to grocery flows are rigorous Non-Pharmaceutical Interventions that are perceived by many truckers as signaling increased personal risk. Legacy regulations, such as weight restrictions and delivery curfews, also reduce system capacity.

SCAN Recommendations:

Work with states and other jurisdictions in the region to **reduce unintended network fragmentation, mitigate local constrictions on freight flows, and enhance the readiness of truckers and other front-line workers to continue operating where needed to deliver food to the people.**

- **Minimize or lift preexisting constrictions**, such as state weight limitations and local delivery curfews.
- **Reevaluate and seek to minimize the effects of New regulatory measures**, such as intrastate "Essential Employee Credentialing"

Small local constrictions accumulate to fragment wide-area networks, reducing velocity, and volume delivered. Similar measures in China eventually caused systemic and extended supply chain disruption.

v/r



Gene Shearer, PMP
Supply Chain Advisor
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Emergent Issues related to Grocery Demand and Supply Networks Impacted by the COVID-19 Pandemic

As of 1200 Hours (Eastern) on Wednesday, March 25, 2020

This Ecosystem Assessment is focused on the US Census designated New York-New Jersey-Connecticut-Pennsylvania Combined Statistical Area (see map on final page). **There is particular concern related to the grocery supply chain serving the City of New York.** This region is served by grocery supply networks that extend well-beyond the boundaries of the Combined Statistical Area.

Consensus Assessment: Based on available data and consultations with knowledgeable regional observers, **the Greater New York grocery supply chain is experiencing extreme demand. In response, the grocery supply chain has increased production, distribution and transportation capacity. There is no current evidence that the grocery supply chain cannot supply real needs.** During March, national and regional grocery supply chains have demonstrated remarkable adaptation to sustained demand exceeding any prior holiday or disaster period. Barring virus-related workforce losses, the grocery supply chain should be able to sustain and enhance flows. **The most significant current impediments to grocery flows are rigorous Non-Pharmaceutical Interventions that are perceived by many truckers as signaling increased personal risk.** Legacy regulations, such as weight restrictions and delivery curfews, also reduce system capacity. Given ultra-high demand, these novel and legacy measures complicate, slow, and could over-time systemically degrade the flow of groceries that feed the people of the region. But the flow of grocery through Tuesday midnight was very strong.

Force on Target: The City of New York has more confirmed cases of covid-19 than any other jurisdiction in the nation. As of Tuesday, March 24 the CDC reported more than 15,000 confirmed cases in the City of New York. In the remainder of New York state plus New Jersey plus Connecticut the number of confirmed cases totals more than 9000. This is by far the most numerous concentration in the United States. Attempting to contain this pandemic, Connecticut, New Jersey, New York, and Pennsylvania have imposed mandatory measures restricting travel and commercial operations.

While transmission of covid-19 is implicated, **the current threat to grocery supply chains—and other supply chains—is not caused directly by the pandemic.** For example, virus-related illness has not yet resulted in significant reduction of the grocery supply chain's workforce. Rather, the extraordinary level of demand has increased hiring by the grocery supply chain. So far, **the force that is disrupting the supply chain serving Greater New York is a combination of anxiety-induced consumer demand (aka shopper stockpiling and/or hoarding) and the unintended constriction of supply chains by so-called stay-at-home or shelter-in-place measures.** For example, since the New Rochelle containment area was established on March 10 truckers have been much more likely to reject offers to deliver into the core of the region. The rejection rate also peaked on March 17, the day after California declared a state-wide shelter-in-place order and New York City moved to close dine-in restaurants (see pages 3 and 4).

Geography Targeted: This Ecosystem Assessment is focused on a region encompassing **over 8000 square miles** between the Connecticut-Massachusetts state lines to Atlantic City including parts of eastern Pennsylvania. Similar supply chain challenges apply to most major urban areas in the United States, especially where wide-area school closings are in-place or other rigorous Non-Pharmaceutical Interventions (NPIs) have been imposed on large geographic areas.

Population Targeted: The Combined Statistical Area's population is more than 23 million. The population of the City of New York is more than 8.6 million. Covid-19's target is any effective host.

Status of Consumer-Facing Inventories: The grocery or food-at-home (FAH) sector is a subset within the food sector. Nationwide an average of 34 percent of calories are consumed as food-away-from-home (FAFH). Some credible studies have estimated that **up to one-half of calories consumed in the City of New York are non-grocery FAFH**. While pick-up, curbside, and delivery restaurant sales are permitted, restaurants and their upstream supply chain vendors have seen a significant loss of market share. When restaurant dine-in service was discontinued on March 17, consumption migrated to grocery and fast-service food outlets. This is a **structural increase in grocery demand not related to high-anxiety consumer behavior**. In 2019 the New York metro grocery market generated over \$30 billion in annual sales. **Two grocery distributors are responsible for roughly 60 percent of groceries consumed in the region**. Grocery distributors and the retailers they serve report that each day during March consumer demand has doubled to tripled year-to-year average sales. This extraordinary demand is, however, concentrated in a rather narrow range of products.

Status of Supplier-Facing Inventories: The Greater New York region draws on **very diverse sources of supply**. For example, according to US Department of Agriculture data for Bronx County, New York, no other county in the nation is the source for more than 4.8 percent of inbound food by weight (8.2 percent by dollar value). Food processors serving the region are widely dispersed across the mid-Atlantic and extend west to Chicago. Over the last three weeks these sources have optimized existing capacity by shifting production from lower demand to high demand products and reducing the feature range of products (e.g. producing one size instead of three sizes of the same product). With dine-in restaurants largely side-lined, non-grocery food distributors now have excess supply capacity that they are shifting to the grocery supply chain. Food processors previously delivering to the non-grocery sector are now increasing flow to the grocery sector. Over the last week inbound deliveries to many grocery distribution centers serving the Greater New York region have shown what seem to be sustainable increases.

Status of Network Flows: Overall **freight flows have soared to meet extraordinary grocery demand**. Distribution **velocity is assisted by reduced commuter traffic** inside the Greater New York region. The transportation sector is rapidly reorganizing itself to shift trucking capacity from now-idled non-grocery supply chains. With more trucking assets and less competition for space on the Interstates and streets, there has been an increase in overall network flow capacity. But **preexisting constrictions** persist, such as state weight limitations and local delivery curfews. **New regulatory measures**, such as intrastate "Essential Employee Credentialing" have also added friction. **New constrictions are implied by a pattern of market reaction to each escalation in official measures to control virus transmission**. Despite best intentions to the contrary, Non-Pharmaceutical Interventions do reduce the flow of essential supplies. Small local constrictions accumulate to fragment wide-area networks, reducing velocity, and volume delivered. Similar measures in China eventually caused systemic and extended supply chain disruption.

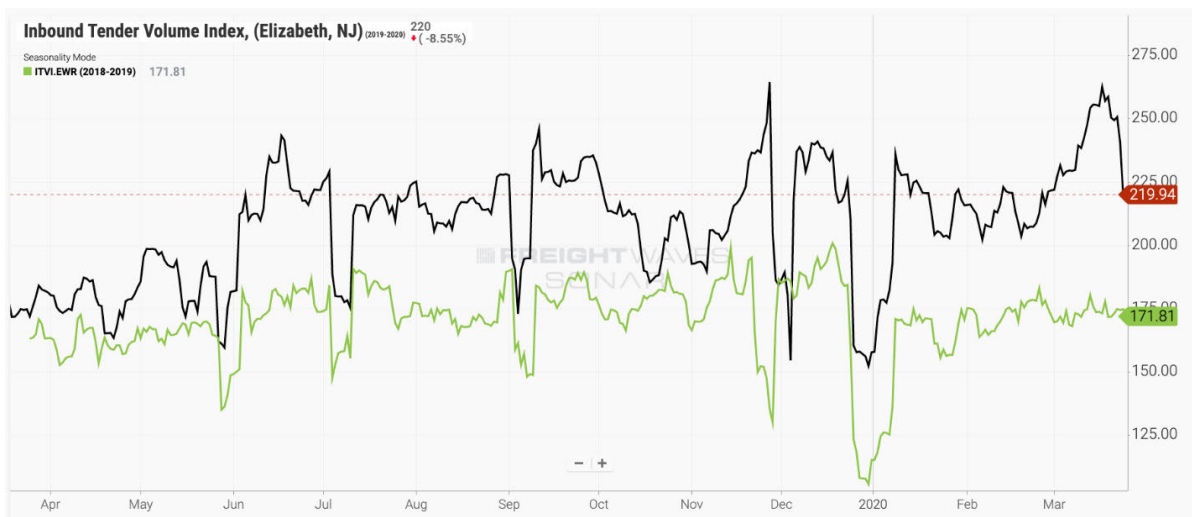
Data Indicators: Ecosystem Assessments are a synthesis of "sentinel indicators" and data indicators. Sentinels are well-informed individuals inside demand and supply networks who provide experienced context-aware insight into the current status of flows, bottlenecks, and other behaviors. The Ecosystem Assessment team (EAt) also utilizes industry analysis based on a wide array of data sets. This pandemic is a dynamic and uncertain context in which neither data nor experience are unimpeachable sources, but together they provide a more complete picture for decisionmakers.

Nationwide freight volumes were seasonal and flat into late February but beginning about February 24 started climbing. During the third week in March, volumes [hit a new high, the highest in the past three years.](#)

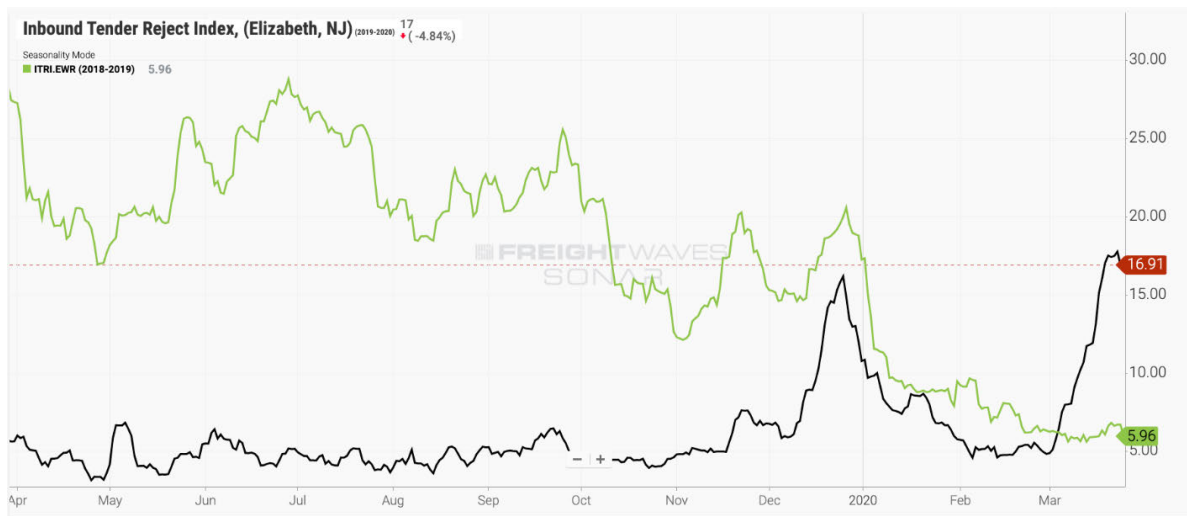
This Ecosystem Assessment considers Tender Volume Index (TVI) to be an indicator of freight volumes. The Tender Reject Index (TRI) is an indicator of carrier behavior. The TVI is a daily snapshot of how the market is tendering offers to transport products. Tender Lead Time, which is time it takes to accept or reject a load from when it is offered (~2-3 days for outbound and inbound in these markets), combined with TVI, telegraphs future flows. The TRI is a daily snapshot of how the market is accepting or rejecting tenders; a high TRI indicates that carriers dislike or are unable to move loads to or from an area. These indices are not grocery-specific. These indices reflect total freight flows.

To assess freight flows in the Greater New York region, this Ecosystem Assessment focused on established transportation markets for Brooklyn, Elizabeth (NJ), Hartford (CT), Allentown (PA), and Harrisburg (PA). In each of these markets inbound tenders have been trending upward since the beginning of 2020, with an unusually strong inbound spike beginning in mid-February. Very strong *outbound* tenders for Pennsylvania markets may reflect warehouse, distribution center, and related activity responding to increased consumer demand across the mid-Atlantic.

The Elizabeth, New Jersey transportation market encompasses three-times the volume of other markets referenced. Given its location, Elizabeth (EWR) helpfully mirrors freight flow for the core of the Greater New York region. The chart immediately below displays the Tender Volume Index for Elizabeth (the black line represents 2019-2020; green line represents 2018-2019). Since early March this volume indicator suggests flows substantially above any other period in the last twelve months and about one-quarter above typical seasonal flows – until the last two days of precipitous declines.



On the next page is a chart showing Elizabeth's Inbound Tender Reject Index (TRI). As inbound volume saturates existing capacity, it is typical for tender rejects to also increase, typically lagging by four to seven days. Already busy carriers cannot accept new tenders as quickly. This behavior can, for example, be seen on the next page in the increased rejections associated with December holiday volumes.



In the first week of March **Elizabeth's rejection rate shows a sharp and sustained surge**. Carriers began rejecting tenders at rates much higher than the typical gap between constrained supply and increasing demand. Transportation insiders ("sentinels") explain that this reflects **an increasing reluctance by drivers to serve the Greater New York market**. As perceived health risks mount and driver services disappear (e.g. closed Interstate rest areas and truck stop restaurants) drivers and the firms employing them are more likely to reject offers to move product into Elizabeth. Rejection rates for shorter-haul deliveries (e.g. under 100 miles or for 251-400 miles) have been especially high. Long haul tenders (more than 800 miles) have not experienced a significant shift. Similar patterns have been experienced in the lower-volume Brooklyn transportation market.

The sudden reversal in both TVI and TRI since Friday, March 20 reflects a radical reorganization of transportation assets, players, and channels in response to so-called stay-at-home or shelter-in-place orders restricting most commercial activities beyond food-related and healthcare supply chains.

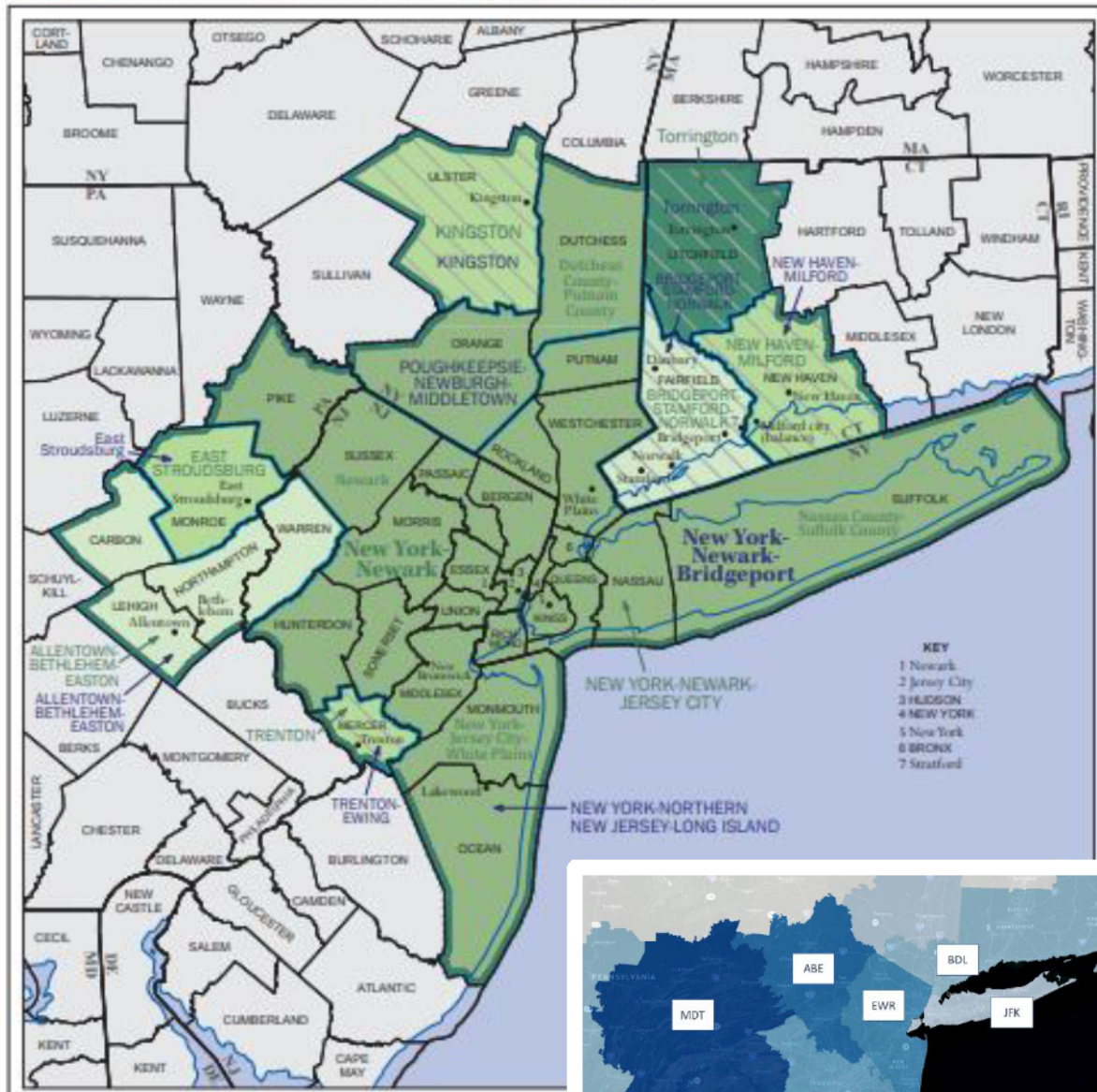
The current strategic context for the grocery supply chain serving Greater New York can be summarized as featuring extreme demand, increased capacity to fulfill demand, extreme volumes of flow, and increased friction resulting from volume congestion, network fragmentation, and fear of contagion.

SCAN is intended to answer two questions:

- 1) Are key demand and supply networks failing?
- 2) If so, when, where, why – and with whom can FEMA engage to be most effective in reversing failure?

In the current judgment of the Ecosystem Assessment team, **grocery demand and supply networks in the Greater New York region are *not* failing**. Instead the grocery supply chain has demonstrated remarkable resilience under considerable duress. It would, nonetheless, be helpful for FEMA to **work with states and other jurisdictions in the region to reduce unintended network fragmentation, mitigate local constrictions on freight flows, and enhance the readiness of truckers and other front-line workers** to continue operating where needed to deliver food to the people.

New York-Newark, NY-NJ-CT-PA Combined Statistical Area



Right: Five transportation markets to which the Ecosystem Assessment gave focused attention.

[The Supply Chain Analysis Network (SCAN) is intended to provide two evidence-based products to FEMA. Within the first twenty-four hours – and thereafter as needed – an “ecosystem assessment” is developed focusing on inbound and outbound flow, principal nodes, links and/or channels, critical dependencies, and a strategic assessment. This is followed by a regularly updated “lifelines assessment” that provides more detail on individual flows, network behavior, and observed changes. The information above is intended as an ecosystem assessment. The ecosystem assessment attempts to synthesize a strategic view. The lifelines assessment attempts to analyze operational progress. These products are intended to depend on open sources.]

From: [Lin, Merry S. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Some Good News
Date: Wednesday, March 25, 2020 4:56:39 PM

Excellent. Thanks for the flag!

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, March 25, 2020 3:23 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Subject: FW: Some Good News

FYI- Go team.



Joby Young
Chief of Staff
United States Department of Agriculture

From: Herzfeld, Shannon <Shannon.Herzfeld@adm.com>
Sent: Wednesday, March 25, 2020 2:04 PM
To: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Some Good News

Hello Steve and Joby,

In light of the hand sanitizer shortage, we at ADM are adding to our processing lines in Decatur IL, with the capability to produce 6500 gallons per day of USP grade alcohol which can be used immediately by hand sanitizer makers. The remarkable point is that we filed for a permit yesterday with the Dept. of Treasury (production requires a permit from TTB - (formerly ATF)) and they turned around approval in under 24 hours.

These trucks will be rolling very soon.

(FWIW I am told a back of the envelope estimate is that a truckload of USP grade alcohol - approx. 6500 gallons - supports the production of 170,000 bottles of hand sanitizer. This is a great use of our midwest grown corn.)

Kudos to your Treasury colleagues and to Secty Perdue's tireless advocacy. American agriculture is part of the solution.

Regards,

Shannon Herzfeld

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From: [Ueland, Eric M. EOP/WHO](#)
To: [Barbic, Ken - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Missed call
Date: Wednesday, March 25, 2020 8:44:21 AM

b(5)(PCP), sir!

From: Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>
Sent: Wednesday, March 25, 2020 8:44 AM
To: Ueland, Eric M. EOP/WHO <**b(5)(6)**>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Missed call

Is it also true **b(5) DPP**?

Ken Barbic
 U.S. Department of Agriculture
 202-768-5221 (cell)

From: Ueland, Eric M. EOP/WHO <**b(5)(6)**>
Sent: Wednesday, March 25, 2020 8:42:12 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>
Subject: RE: Missed call

b(5)(PCP), but I know it will still be a hell of a challenge for y'all to handle between now and 9/30. eric

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, March 25, 2020 8:33 AM
To: Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Ueland, Eric M. EOP/WHO <**b(5)(6)**>
Subject: Re: Missed call

Thanks for your work on the Ag piece Eric.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>
Sent: Wednesday, March 25, 2020 8:31:47 AM
To: Ueland, Eric M. EOP/WHO <**b(5)(6)**>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Missed call

Yes, I've been in touch with Terry and approps staff through the night and morning, but wasn't able

to get our OGC person when they had the language done around 2am, but got them at 6 this morning, so I think we are in a good place on TA side of things, waiting for final confirmation from appropriations.

From: "Ueland, Eric M. EOP/WHO" <(b) (6)>
Date: Wednesday, March 25, 2020 at 8:29 AM
To: Joby Young <joby.young@usda.gov>
Cc: "Barbic, Ken - OSEC, Washington, DC" <Ken.Barbic@usda.gov>
Subject: RE: Missed call

Joby, good morning—

Thank you. On behalf of Terry Van Dorn, had wanted to check a few matters with Team USDA, but know he's in contact this morning with Ken as everything finishes up there on the Hill.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, March 25, 2020 8:27 AM
To: Ueland, Eric M. EOP/WHO <(b) (6)>
Cc: Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>
Subject: Missed call

Eric,

I see I missed you in the midnight hour. Sorry about that. I know Ken is in contact with you as well as folks in the Senate to help so hope you got what you needed. I'm available in the event you need me.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

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From: [Lin, Merry S. EOP/WHO](#)
To: [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); [frank.viannas@fda.hhs.gov](#); (b) (6); [McCormack, Brian V. EOP/OMB](#); [D'Angelo, Gregory B. EOP/OMB](#); [McGuire, Denzel E. EOP/OMB](#); [Duffey, Michael P. EOP/OMB](#); [Hayes, Bradley F. EOP/OMB](#); [Ginn, Vance V. EOP/OMB](#); [Frazier, Ashley N. EOP/OMB](#); [Bonfitto, Jordan P. EOP/WHO](#); [Brooke, Francis J. Jr. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#); [Jonas, Seth H. EOP/NSC](#); [Simon.amy.e@dol.gov](#); [Lowry, Patrick J. EOP/NSC](#); [Stuftt, Julie M. EOP/NSC](#); [Adcock, Rebeckah - OSEC, Washington, DC](#); [Moorhead, Quellie U. EOP/WHO](#); [Fantinato, Jessica - OHS, Washington, DC](#); [Trove, Olivia EOP/NSC](#); [Eugene.Shearer@fema.dhs.gov](#); [Nevins, Kristan K. EOP/WHO](#); [DeValliere, Ian C. EOP/WHO](#); [Bedan, Morgan E. EOP/WHO](#); [Colby, Michelle - OHS, Washington, DC](#); [Johansson, Robert - OCE, Washington, DC](#); [Lucas, Adrienne E. EOP/OMB](#); [Saunders, Ruth D. EOP/OMB](#); [Glenn, Robert; Packer, Shawn M - ETA](#); [Reilly, Tom M. EOP/OMB](#); [Garufi, Marc A. EOP/OMB](#); [Davenport, Joanne Chow C. EOP/OMB](#); [Bruno, Grace A. EOP/OMB](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Semsar, Joseph \(Federal\); dunn.alexandra@epa.gov](#); [Elisabeth.Kann@ttb.gov](#); [matthew.s.davies@cbp.dhs.gov](#); [Croghan, Mary E. EOP/WHO](#); [Bolen, Derrick](#); [O'Malley, Devin M. EOP/OVP](#); [Fetalvo, Ninio J. EOP/OVP](#); [Love, Kelly A. EOP/OVP](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc:
Subject: Due-Outs (3/24): COVID-19/Food Supply Chain Call
Date: Tuesday, March 24, 2020 9:39:58 PM
Attachments: [SCAN Recommendations \(March 24 2020\) \(002\).pdf](#) See attachment below.
[4pm DRAFT COVID-19 Guidance for Restaurants 032420.docx](#) (b)(5)(DPP)(ACP)-Deliberative (5 pages)

Thanks all for joining today's call. With thanks to FEMA and FDA, attached are updated SCAN grocery supply chain recommendations and temporary guidance for restaurant food. Pasted below is DOT's notice that eases the process for companies to enter into interstate commerce.

Here are the due-outs and next steps from today's call. Please let me know if I missed anything:

b(5)(PCP)

b(5)(PCP)

From: Deck, Wiley (OST) <wiley.deck@dot.gov>
Sent: Tuesday, March 24, 2020 2:32 PM
Subject: USDOT/FMCSA NEDD and Guidance and Waivers on CDL/CLP

I wanted to provide everyone with an update as to recent actions taken by the Federal Motor Carrier Safety Administration (FMCSA).

FMCSA issued a Notice of Enforcement Discretion Decision on Friday that eases the process for companies to enter into interstate commerce. The Notice waives the registration fee and expedites the process from 2-3 weeks to 2-3 days and will last for 90 days and can be renewed. The Department is aware of several companies interested in becoming interstate property carriers and should help on capacity issues.

The Agency also heard from many in the industry concerned with retaining drivers whose Commercial Driver's License and Commercial Learner's Permits were expiring and the state driver's licensing agencies being closed. So they issued additional guidance and waivers to address these issues.

Notice of Enforcement Discretion Decision (NEDD) - Emergency Declaration 2020-002 - COVID-19 - 03-20-2020

<https://www.fmcsa.dot.gov/emergency/notice-enforcement-discretion-emergency-declaration-2020-002-covid-19-03-20-2020>

Notice to State Drivers Licensing Agencies of the Federal Motor Carrier Safety Administration's Policy Regarding Effect of Actions during COVID-19 Emergency

<https://www.fmcsa.dot.gov/emergency/notice-state-drivers-licensing-agencies-federal-motor-carrier-safety-administrations>

FMCSA CDL Waiver-3.24.20

<https://www.fmcsa.dot.gov/emergency/fmcsa-cdl-waiver-32420>

Enforcement Notice on Expiring CDLs 3.24.20

<https://www.fmcsa.dot.gov/emergency/enforcement-notice-expiring-cdl-32420>

Let me know if you have any questions.

Wiley Deck
Senior Policy Advisor to the Secretary
Office of the Secretary
U.S. Department of Transportation
1200 New Jersey Ave SE
Washington, DC 20590
Office: 202-366-8729

From: [Lin, Merry S. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: FW: SCAN Grocery Supply Chain Recommendation
Date: Tuesday, March 24, 2020 9:07:06 PM
Attachments: [SCAN Recommendations \(March 24 2020\) \(002\).pdf](#)

From: Shearer, Eugene <eugene.shearer@fema.dhs.gov>

Sent: Tuesday, March 24, 2020 8:07 PM

To: Webster, Russell <Russell.Webster@fema.dhs.gov>; Von Essen, Thomas <thomas.vonessen@fema.dhs.gov>; Tierney, MaryAnn <MaryAnn.Tierney@fema.dhs.gov>; Szczech, Gracia <Gracia.Szczech@fema.dhs.gov>; Joseph, James K (FEMA) <james.k.joseph@fema.dhs.gov>; Robinson, Tony <Tony.Robinson@fema.dhs.gov>; Taylor, Paul <paul.taylor@fema.dhs.gov>; Depalo, Lee <lee.depalo@fema.dhs.gov>; Fenton, Robert <Robert.Fenton@fema.dhs.gov>; O'Hare, Michael <michael.ohare@fema.dhs.gov>; Dozor, Joshua <Joshua.Dozor@fema.dhs.gov>

Cc: Nalepa, Jessica <jessica.nalepa@fema.dhs.gov>; Greenberg, Jeremy <jeremy.greenberg@fema.dhs.gov>; Dorko, Jeffrey <Jeffrey.Dorko@fema.dhs.gov>; Penn, Damon <Damon.Penn@fema.dhs.gov>; FEMA-NRCC-rssc <FEMA-NRCC-rssc@fema.dhs.gov>; FEMA-NRCC-rcbd <FEMA-NRCC-rcbd@fema.dhs.gov>; Ransom, Darrell <Darrell.Ransom@fema.dhs.gov>; Gammon, Carla <Carla.Gammon@fema.dhs.gov>; Goetz, Joseph <jgoetz@dewberry.com>; Polowczyk, John P (MIL) <(b) (6)>; Dorko, Jeffrey <Jeffrey.Dorko@fema.dhs.gov>; Bibo, David <David.Bibo@fema.dhs.gov>; Ransom, Darrell <Darrell.Ransom@fema.dhs.gov>; Glenn, Robert <robert.glenn@fema.dhs.gov>; Doolin, Joel <joe.doolin@fema.dhs.gov>; Macintyre, Anthony <Anthony.Macintyre@hq.dhs.gov>; Long, John (FCO) <John.Long2@fema.dhs.gov>; Goetz, Joseph <jgoetz@dewberry.com>; Robbins, Ronald <ronald.robbs@fema.dhs.gov>; Evenson, Jonathan <jonathan.evenson@fema.dhs.gov>; Ransom, Darrell <Darrell.Ransom@fema.dhs.gov>; Holt, Brett <Brett.Holt@fema.dhs.gov>; Allen, Tristan (COM) <tristan.allen@commerce.wa.gov>; Taylor Hennessee <Taylor.Hennessee@mil.wa.gov>; Green, Daniel W <Daniel.Green@fema.dhs.gov>; Cuartas, Jesus (JB) <jb.cuartas@fema.dhs.gov>; Frego, Michael <michael.frego@fema.dhs.gov>; Thomas, Jerry <Jerry.Thomas@fema.dhs.gov>; Goetz, Joseph <jgoetz@dewberry.com>; McNamara, Jason <McNamaraj@cna.org>; Wolf, Laura (OS/ASPR/SIIM) <Laura.Wolf@hhs.gov>; Seiler, Brittney (OS/ASPR/SIIM) <Brittney.Seiler@hhs.gov>; Brown, James (CDC/SNS/DSNS) <nhe0@cdc.gov>; Tombaugh, William <william.tombaugh@fema.dhs.gov>; Peake, Nick <Nick.Peake@fema.dhs.gov>; Reid, Katherine <katherine.reid@fema.dhs.gov>; Polowczyk, John P (MIL) <(b) (6)>; Baitel, Rachael (USAID) <rbaitel@usaid.gov>; Lin, Merry S. EOP/WHO <(b) (6)>; Ignacio, Joselito <joselito.ignacio@fema.dhs.gov>; Wind, Jason <Jason.Wind@fema.dhs.gov>; Cuartas, Jesus (JB) <jb.cuartas@fema.dhs.gov>; itannenbaum@oem.nyc.gov; Erika Amaya <eamaya@OEM.NYC.GOV>; O'Reilly, Lawrence <Lawrence.O'Reilly@fema.dhs.gov>; R02-RRCC-PSC <r02-rrcc-psc@fema.dhs.gov>; Psota, Nathan <nathan.psota@fema.dhs.gov>; Sheard, John <john.sheard@fema.dhs.gov>; Thomas, Brian S <Brian.Thomas@fema.dhs.gov>; Hanson, Lars <Hansonl@cna.org>; Goetz, Joseph <jgoetz@Dewberry.com>; Jason.biermann@snoco.org

Subject: SCAN Grocery Supply Chain Recommendation

FEMA Leaders,

Not many changes to the SCAN top ten grocery supply chain recommendations, but there are some nuances that we would like to highlight that may cause us to make adjustments in the future. Please see the footnotes on the bottom of our Top 10 list for details.

We are encouraged by the fact that all of the states have so far exempted essential employees from the SIP orders and the media are often highlighting that grocery employees as well as supply chain employees upstream of the retail stores are part of the “emergency employees” who have to continue to work during this emergency.

With that said, we are becoming **increasingly concerned about item #5 and item #7 on our Top 10 list (targeted SIP containment zones and supply chain fatigue)**. The containment zones are most pronounced in urban/suburban population centers where COVID-19 rates are increasing exponentially. There is more political and peer pressure on grocery supply chain employees in these areas to stay at home either to comply with SIP or because they are sick and should stay at home.

The principal source of volume and velocity in the grocery supply chain are often on the outskirts of the urban/suburban areas, but the employees that work at the DCs may live in the more containment zones. The flow of goods will depend on key freight hubs such as ports, airports, intermodal terminals, fuel terminals, and others that are located within or very close to large urban areas. **If either the workforce for the major distribution centers or key freight nodes are hampered by increased absenteeism and illness, the supply chains will struggle to maintain their normal flow.**

Coming Soon: NYC Analysis Products and 2nd National Level Freight Assessment.

v/r



Gene Shearer, PMP
Supply Chain Advisor
FEMA Logistics Management Directorate
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Washington DC 20472
(b) (6) (cell)



Grocery Supply Chain Recommendations (March 24, 2020)

1. **Expand the definition of essential businesses to the upstream supply chain.** A grocery retailer relies on a chain of supply nodes (e.g. warehouse/DC, manufacturing) which may be owned by distinct businesses in non-targeted sectors (e.g. third party logistics providers or 3PLs). They must remain open even if operating in a containment zone.
2. **Expand the definition of essential businesses to include essential workers.** Truck drivers are often employed by carriers and not retailers or manufacturers. Service technicians who support safe and resilient facilities are often outsourced. These workers also have a special responsibility to maintain a normal work schedule.
3. **Provide for the safety of these essential workers.** The supply chain comprises a variety of workplace environments (e.g., stores, warehouses, truck stops) and transactions (e.g. truck loading/unloading, retail checkout, home delivery). Employers are struggling to adapt healthcare workplace standards to these varied work environments. These essential workers may also require priority for testing to preserve safe operations.
4. **Coordinate public messaging with grocery retailers and pharmacies.** Communities with confidence in “normal” operations for grocery stores and pharmacies in China and Italy tended to be more cooperative in quarantine restrictions. Coordinated messaging also facilitates critical feedback in providing support to essential retailers.
5. **Where possible implement mandatory shutdowns and containment zones in a precision-targeted way.** Precision-targeting involving areas of less than nine square miles, for example, allows demand and supply networks to adapt.
6. **Monitor and preserve freight transportation.** Freight movement is the backbone for safe and speedy resupply of medical facilities, grocery stores, pharmacies, and other community supply points. Delays in accessing restricted areas directly reduce overall transportation capacity.
7. **Be prepared for fatigue in supply chains.** Demand and supply networks will degrade as containment zones are maintained over time. In China, the preexisting volume and velocity seemed to persist for about two weeks until increasing fragmentation incrementally depleted flows. U.S. freight flows continue to be robust and effective, but increasing restrictive measures can degrade network health by a thousand cuts.
8. **Learn from South Korean best practices in detailed transparency for confirmed cases and especially clusters.** Transparency is the foundation for differentiating restrictive policies and procedures. Business planning is greatly enhanced with open-source geospatial tracking.
9. **As testing capacity increases the evidence base for community spread, prepare for targeted reopening of business.** In most of China -- outside the Hubei epicenter -- the most rigorous restrictions began to be lifted after four weeks. Contingency planning for strategic and tactical options should be prepared early.
10. **Offer early consultations with private sector stakeholders regarding restriction lifting.** Early shifts in business planning away from worst case scenarios will accelerate economic recovery.

Notes:

- Items highlighted in green appear to be working well. States/cities are identifying grocery supply chain industries and their employees as emergency essential and exempt from SIP

restrictions. We recommend states maintain DOT staffing (including DOT contractors and consultants) that are responsible for monitoring and maintaining traffic operations, and that are responsible for maintenance and clearing of incidents from roadways as emergency essential.

- Items highlighted in yellow/amber appear to be becoming more critical as COVID-19 spreads. Supply chain fatigue includes employee illness, burn out from increased flow/velocity, peer pressure to follow SIP restrictions, etc.. If containment zones include road closures, jurisdictions should set closure points in a manner that allows for efficient access to supply chain trucks.

From: [Olmem, Andrew J. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: FW: NEEDS CLEARANCE TONIGHT: CCC & SNAP
Date: Tuesday, March 24, 2020 1:30:29 PM
Attachments: [CCC-SNAP proposals v2.5.docx](#) (b)(5)(PCP)-Deliberative (5 pages)

Thoughts?

From: Telle, Adam R. EOP/WHO
Sent: Tuesday, March 24, 2020 1:29 PM
To: McGuire, Denzel E. EOP/OMB <(b) (6)>
Cc: Hodgson, Christopher M. EOP/OVP <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Grogan, Joseph J. EOP/WHO <(b) (6)>; Ford, Les A. EOP/WHO <(b) (6)>; Yaworske, Jason A. EOP/OMB <(b) (6)>; Braid, James C. EOP/OMB <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Swonger, Amy H. EOP/WHO <(b) (6)>; McKenna, Michael A. EOP/WHO <(b) (6)>; Planning, David M. EOP/WHO <(b) (6)>
Subject: RE: NEEDS CLEARANCE TONIGHT: CCC & SNAP

Attached is what Schumer is now offering on SNAP/CCC.

Please share thoughts.

From: McGuire, Denzel E. EOP/OMB <(b) (6)>
Sent: Tuesday, March 24, 2020 7:02 AM
To: Telle, Adam R. EOP/WHO <(b) (6)>
Cc: Hodgson, Christopher M. EOP/OVP <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Grogan, Joseph J. EOP/WHO <(b) (6)>; Ford, Les A. EOP/WHO <(b) (6)>; Yaworske, Jason A. EOP/OMB <(b) (6)>; Braid, James C. EOP/OMB <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Swonger, Amy H. EOP/WHO <(b) (6)>; McKenna, Michael A. EOP/WHO <(b) (6)>; Planning, David M. EOP/WHO <(b) (6)>
Subject: Re: NEEDS CLEARANCE TONIGHT: CCC & SNAP

Sorry missed this.

Here is info I received yesterday afternoon when this started to bounce around.

b(5) DPP

b(5) DPP

Sent from my iPhone

On Mar 23, 2020, at 11:16 PM, Telle, Adam R. EOP/WHO

<(b) (6)> wrote:

+DM

From: Hodgson, Christopher M. EOP/OVP <(b) (6)>

Sent: Monday, March 23, 2020 11:14 PM

To: Telle, Adam R. EOP/WHO <(b) (6)>; Olmem, Andrew J.

EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO

<(b) (6)>; Bonfitto, Jordan P. EOP/WHO

<(b) (6)>; Grogan, Joseph J. EOP/WHO

<(b) (6)>; Ford, Les A. EOP/WHO

<(b) (6)>; Yaworske, Jason A. EOP/OMB

<(b) (6)>; Braid, James C. EOP/OMB

<(b) (6)>; McCormack, Brian V. EOP/OMB

<(b) (6)>; Gray, John W. EOP/OVP

<(b) (6)>

Cc: Swonger, Amy H. EOP/WHO <(b) (6)>; McKenna, Michael

A. EOP/WHO <(b) (6)>; Planning, David M. EOP/WHO

<(b) (6)>

Subject: RE: NEEDS CLEARANCE TONIGHT: CCC & SNAP

+John Gray from OVP

From: Telle, Adam R. EOP/WHO <(b) (6)>

Sent: Monday, March 23, 2020 11:10 PM

To: Olmem, Andrew J. EOP/WHO <(b) (6)>; Brooke, Francis J.

Jr. EOP/WHO <(b) (6)>; Bonfitto, Jordan P. EOP/WHO

<(b) (6)>; Grogan, Joseph J. EOP/WHO

<(b) (6)>; Ford, Les A. EOP/WHO

<(b) (6)>; Yaworske, Jason A. EOP/OMB

<(b) (6)>; Braid, James C. EOP/OMB

<(b) (6)>; McCormack, Brian V. EOP/OMB

<(b) (6)>; Hodgson, Christopher M. EOP/OVP

<(b) (6)>

Cc: Swonger, Amy H. EOP/WHO <(b) (6)>; McKenna, Michael

A. EOP/WHO <(b) (6)>; Planning, David M. EOP/WHO

<(b) (6)>

Subject: NEEDS CLEARANCE TONIGHT: CCC & SNAP

All,

As you may have heard, in order to agree to a \$20 billion loan authority lift and replenishment of CCC to assist farmers, Schumer is demanding a 15% increase to SNAP benefits. USDA back of the envelope thinks (b)(5)(PCP)

. I'll leave the mathing to OMB.

b(5)(PCP)

Adam

Sec. XXX. Commodity Credit Corporation

- (a) In General.— Section 4(i) of the Commodity Credit Corporation Charter Act (15 USC 714b(i)) is amended by striking “\$30,000,000,000” and inserting in its place “\$50,000,000,000” : *Provided*, That the Secretary may use up to \$20,000,000,000 to prevent, prepare for, and respond to coronavirus.

(b) Prospective Repeal.— Effective at the end of the month following the month in which a public health emergency designation is lifted, section 4(i) of the Commodity Credit Corporation Charter Act (15 USC 714b(i)) is amended by striking “\$50,000,000,000” and inserting in its place “\$30,000,000,000”.

(c) Reimbursement of Present Net Realized Losses.— Amounts provided herein may be used, prior to the completion of the report described in 15 U.S.C. 713a-11, to reimburse the Commodity Credit Corporation for net realized losses sustained, but not previously reimbursed, as reflected in the June 2020 report of its financial condition.

(d) Definitions.—In this section the term public health emergency designation means the declaration of a public health emergency, based on an outbreak of coronavirus with pandemic potential, by the Secretary of Health and Human Services under section 319 of the Public Health Service Act (42 U.S.C. 247d).

(e) Emergency Designation.—The amount provided by this section is designated by the Congress as being for an emergency requirement pursuant to section 251(b)(2)(A)(i) of the Balanced Budget and Emergency Deficit Control Act of 1985.

From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Update on Food Supply Chain PCC policy issues
Date: Tuesday, March 24, 2020 11:00:01 AM
Attachments: [image001.png](#)

Many thanks for this. I found POCs for **b(5)(PCP)**.

I'll do the roll call and introduce each topic, then turn to you to lead substance of discussion. I'll turn to DHS first on the critical infrastructure.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Sent: Tuesday, March 24, 2020 9:02 AM
To: Lin, Merry S. EOP/WHO <**(b) (6)**>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Update on Food Supply Chain PCC policy issues

Hi Merry, I put some responses to your questions below in red. Also, below is a proposed agenda for today:

Tuesday, March 24, 2020
Food Supply Chain PCC Agenda
Roll Call

b(5) DPP

b(5) DPP

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Monday, March 23, 2020 8:26 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Update on Food Supply Chain PCC policy issues

Thanks, Mary Dee, for this readout/update. I missed seeing this yesterday. Responses below:

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Sunday, March 22, 2020 10:01 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Update on Food Supply Chain PCC policy issues

Hi Merry –

b(5) DPP, b(5)(PCP)

b(5)(PCP)





Mary Dee Beal

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0907
Cell: 202.441.1826

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From: [Olmem, Andrew J. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Fwd: NEEDS CLEARANCE TONIGHT: CCC & SNAP
Date: Monday, March 23, 2020 11:35:00 PM
Attachments: [ELT20283.pdf](#) (b)(5)(PCP)-Deliberative (2 pages)
[ATT00001.htm](#)
[ELT20282.pdf](#) (b)(5)(PCP)-Deliberative (2 pages)
[ATT00002.htm](#)

What are your answers to the three questions?

Sent from my iPhone

Begin forwarded message:

From: "Telle, Adam R. EOP/WHO" <(b) (6)>
Date: March 23, 2020 at 11:10:04 PM EDT
To: "Olmem, Andrew J. EOP/WHO" <(b) (6)>, "Brooke, Francis J. Jr. EOP/WHO" <(b) (6)>, "Bonfitto, Jordan P. EOP/WHO" <(b) (6)>, "Grogan, Joseph J. EOP/WHO" <(b) (6)>, "Ford, Les A. EOP/WHO" <(b) (6)>, "Yaworske, Jason A. EOP/OMB" <(b) (6)>, "Braid, James C. EOP/OMB" <(b) (6)>, "McCormack, Brian V. EOP/OMB" <(b) (6)>, "Hodgson, Christopher M. EOP/OVP" <(b) (6)>
Cc: "Swonger, Amy H. EOP/WHO" <(b) (6)>, "McKenna, Michael A. EOP/WHO" <(b) (6)>, "Planning, David M. EOP/WHO" <(b) (6)>
Subject: NEEDS CLEARANCE TONIGHT: CCC & SNAP

All,

As you may have heard, in order to agree to a \$20 billion loan authority lift and replenishment of CCC to assist farmers, Schumer is demanding a 15% increase to SNAP benefits. USDA back of the envelope thinks (b)(5)(PCP)

. I'll leave the mathing to OMB.

b(5)(PCP)

b(5)(PCP)

We need to settle this tonight. Please let me know if you have questions.

Adam

Sec. XXX. Commodity Credit Corporation

<!--[if !supportLists]-->(a) <!--[endif]-->In General.— Section 4(i) of the Commodity Credit Corporation Charter Act (15 USC 714b(i)) is amended by striking “\$30,000,000,000” and inserting in its place “\$50,000,000,000” : *Provided*, That the Secretary may use up to \$20,000,000,000 to prevent, prepare for, and respond to coronavirus.

(b) Prospective Repeal.— Effective at the end of the month following the month in which a public health emergency designation is lifted, section 4(i) of the Commodity Credit Corporation Charter Act (15 USC 714b(i)) is amended by striking “\$50,000,000,000” and inserting in its place “\$30,000,000,000”.

(c) Reimbursement of Present Net Realized Losses.— Amounts provided herein may be used, prior to the completion of the report described in 15 U.S.C. 713a-11, to reimburse the Commodity Credit Corporation for net realized losses sustained, but not previously reimbursed, as reflected in the June 2020 report of its financial condition.

(d) Definitions.—In this section the term public health emergency designation means the declaration of a public health emergency, based on an outbreak of coronavirus with pandemic potential, by the Secretary of Health and Human Services under section 319 of the Public Health Service Act (42 U.S.C. 247d).

(e) Emergency Designation.—The amount provided by this section is designated by the Congress as being for an emergency requirement pursuant to section 251(b)(2)(A)(i) of the Balanced Budget and Emergency Deficit Control Act of 1985.

From: O'Malley, Devin M. EOP/OVP
To: Lin, Merry S. EOP/WHO; "Yiannas, Frank"; DeValliere, Ian C. EOP/WHO; Bedan, Morgan E. EOP/WHO; Adcock, Rebeckah - OSEC, Washington, DC; "Eugene.Shearer@fema.dhs.gov"; McCormack, Brian V. EOP/OMB; Lucas, Adrienne E. EOP/OMB; Saunders, Ruth D. EOP/OMB; "Glenn, Robert"; "wiley.deck@dot.gov"; "jim.rice@trade.gov"; "(b) (6)"; D'Angelo, Gregory B. EOP/OMB; McGuire, Denzel E. EOP/OMB; Duffey, Michael P. EOP/OMB; Hayes, Bradley F. EOP/OMB; Ginn, Vance V. EOP/OMB; Frazier, Ashley N. EOP/OMB; Bonfitto, Jordan P. EOP/WHO; Brooke, Francis J. Jr. EOP/WHO; Pottebaum, Nic D. EOP/WHO; Russo, Joseph H. EOP/WHO; Goyer, Jim L. IV EOP/WHO; Young, Joby - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Jonas, Seth H. EOP/NSC; "Simon.amy.e@dol.gov"; Lowry, Patrick J. EOP/NSC; Stuft, Julie M. EOP/NSC; Moorhead, Quellie U. EOP/WHO; Fantinato, Jessica - OHS, Washington, DC; Troye, Olivia EOP/NSC; Nevins, Kristan K. EOP/WHO; Colby, Michelle - OHS, Washington, DC; Johansson, Robert - OCE, Washington, DC; "Packer, Shawn M - ETA"; Reilly, Tom M. EOP/OMB; Garufi, Marc A. EOP/OMB; Davenport, Joanne Chow C. EOP/OMB; Bruno, Grace A. EOP/OMB
Cc: Beal, Mary Dee - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC
Subject: RE: Due-Outs (3/19): COVID-19/Food Supply Chain Call
Date: Monday, March 23, 2020 9:57:17 PM

Disregard, just saw that this went online this afternoon.

From: O'Malley, Devin M. EOP/OVP
Sent: Monday, March 23, 2020 9:54 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>; DeValliere, Ian C. EOP/WHO <(b) (6)>; Bedan, Morgan E. EOP/WHO <(b) (6)>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Eugene.Shearer@fema.dhs.gov; McCormack, Brian V. EOP/OMB <(b) (6)>; Lucas, Adrienne E. EOP/OMB <(b) (6)>; Saunders, Ruth D. EOP/OMB <(b) (6)>; Glenn, Robert <robert.glenn@fema.dhs.gov>; wiley.deck@dot.gov; jim.rice@trade.gov; (b) (6); D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; joby.young@usda.gov; MaryDee.Beal@usda.gov; Jonas, Seth H. EOP/NSC <(b) (6)>; Simon.amy.e@dol.gov; Lowry, Patrick J. EOP/NSC <(b) (6)>; Stuft, Julie M. EOP/NSC <(b) (6)>; Moorhead, Quellie U. EOP/WHO <(b) (6)>; Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>; Nevins, Kristan K. EOP/WHO <(b) (6)>; Colby, Michelle - OHS, Washington, DC <michelle.colby@usda.gov>; Johansson, Robert - OCE, Washington, DC <robert.johansson@usda.gov>; Packer, Shawn M - ETA <Packer.Shawn.M@DOL.gov>; Reilly, Tom M. EOP/OMB <(b) (6)>; Garufi, Marc A. EOP/OMB <(b) (6)>; Davenport, Joanne Chow C. EOP/OMB <(b) (6)>; Bruno, Grace A. EOP/OMB <(b) (6)>
Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov

Subject: RE: Due-Outs (3/19): COVID-19/Food Supply Chain Call

I don't want to get out of my comms lane here, but in the highlighted section below, can we say
 (b)(5)(PCP) And then in the highlighted section after that (b)(5)(PCP)
 Thanks for humoring me!

Devin

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Monday, March 23, 2020 8:38 PM
To: Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>; DeValliere, Ian C. EOP/WHO
 <(b) (6)>; Bedan, Morgan E. EOP/WHO <(b) (6)>;
 Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>;
 Eugene.Shearer@fema.dhs.gov; McCormack, Brian V. EOP/OMB
 <(b) (6)>; Lucas, Adrienne E. EOP/OMB
 <(b) (6)>; Saunders, Ruth D. EOP/OMB
 <(b) (6)>; Glenn, Robert <robert.glenn@fema.dhs.gov>;
 wiley.deck@dot.gov; jim.rice@trade.gov; (b) (6); D'Angelo, Gregory B.
 EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB
 <(b) (6)>; Duffey, Michael P. EOP/OMB
 <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>;
 Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB
 <(b) (6)>; Bonfitto, Jordan P. EOP/WHO
 <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO
 <(b) (6)>; Pottebaum, Nic D. EOP/WHO
 <(b) (6)>; Russo, Joseph H. EOP/WHO
 <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>;
 joby.young@usda.gov; MaryDee.Beal@usda.gov; Jonas, Seth H. EOP/NSC
 <(b) (6)>; Simon.amy.e@dol.gov; Lowry, Patrick J. EOP/NSC
 <(b) (6)>; Stuftt, Julie M. EOP/NSC <(b) (6)>; Moorhead,
 Quellie U. EOP/WHO <(b) (6)>; Fantinato, Jessica - OHS, Washington,
 DC <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>; Nevins,
 Kristan K. EOP/WHO <(b) (6)>; Colby, Michelle - OHS, Washington, DC
 <michelle.colby@usda.gov>; Johansson, Robert - OCE, Washington, DC
 <robert.johansson@usda.gov>; Packer, Shawn M - ETA <Packer.Shawn.M@DOL.gov>; Reilly, Tom M.
 EOP/OMB <(b) (6)>; Garufi, Marc A. EOP/OMB
 <(b) (6)>; Davenport, Joanne Chow C. EOP/OMB
 <(b) (6)>; Bruno, Grace A. EOP/OMB
 <(b) (6)>; O'Malley, Devin M. EOP/OVP <(b) (6)>
Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov
Subject: RE: Due-Outs (3/19): COVID-19/Food Supply Chain Call

Thanks, Frank and team. When do you expect this to be made public?

From: Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>

Sent: Monday, March 23, 2020 12:12 PM

To: Lin, Merry S. EOP/WHO <(b) (6)>; DeValiere, Ian C. EOP/WHO <(b) (6)>; Bedan, Morgan E. EOP/WHO <(b) (6)>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Eugene.Shearer@fema.dhs.gov; McCormack, Brian V. EOP/OMB <(b) (6)>; Lucas, Adrienne E. EOP/OMB <(b) (6)>; Saunders, Ruth D. EOP/OMB <(b) (6)>; Glenn, Robert <robert.glenn@fema.dhs.gov>; wiley.deck@dot.gov; jim.rice@trade.gov; (b) (6); D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; joby.young@usda.gov; MaryDee.Beal@usda.gov; Jonas, Seth H. EOP/NSC <(b) (6)>; Simon.amy.e@dol.gov; Lowry, Patrick J. EOP/NSC <(b) (6)>; Stuftt, Julie M. EOP/NSC <(b) (6)>; Moorhead, Quellie U. EOP/WHO <(b) (6)>; Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>; Nevins, Kristan K. EOP/WHO <(b) (6)>; Colby, Michelle - OHS, Washington, DC <michelle.colby@usda.gov>; Johansson, Robert - OCE, Washington, DC <robert.johansson@usda.gov>; Packer, Shawn M - ETA <Packer.Shawn.M@DOL.gov>; Reilly, Tom M. EOP/OMB <(b) (6)>; Garufi, Marc A. EOP/OMB <(b) (6)>; Davenport, Joanne Chow C. EOP/OMB <(b) (6)>; Bruno, Grace A. EOP/OMB <(b) (6)>

Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov

Subject: RE: Due-Outs (3/19): COVID-19/Food Supply Chain Call

Hi Merry/All

Per our last meeting, FDA agreed to take the lead role in providing clarification on how to interpret social distancing guidance as it relates to the food & ag sector, as they're considered critical infrastructure and the 6 ft guidance isn't always achievable in manufacturing.

Below is a Q&A regarding the topic that we developed in partnership with USDA. The below language is cleared by CDC and FDA and should provide some practicality in how the sector and local jurisdictions apply/interpret the guidance.

Frank Yiannas

Deputy Commissioner, Food Policy & Response

U.S. Food and Drug Administration

How do I maintain social distancing in my food production/processing facility and food retail establishment where employees typically work within close distances?

Workers in the food and agriculture sector fill critical and essential roles within communities. To prevent spread of COVID-19, CDC is recommending individuals employ social distancing or maintaining approximately 6 feet from others, when possible. In food production/processing facilities and retail food establishments, an evaluation should be made to identify and implement operational changes that increase employee separation. However, social distancing to the full 6 feet **will not be possible in some food facilities**.

The risk of an employee transmitting COVID-19 to another is dependent on distance between employees, the duration of the exposure, and the effectiveness of employee hygiene practices and sanitation. **When** it's impractical for employees in these settings to maintain social distancing, effective hygiene practices should be maintained to reduce the chance of spreading the virus.

IMPORTANT: Maintaining social distancing in the absence of effective hygiene practices may not prevent the spread of this virus. Food facilities should be vigilant in their hygiene practices, including frequent and proper hand-washing and routine cleaning of all surfaces.

Because the intensity of the COVID-19 outbreak may differ according to geographic location, coordination with state and local officials is strongly encouraged for all businesses so that timely and accurate information can guide appropriate responses in each location where their operations reside.

Sick employees should follow the CDC's [What to do if you are sick with coronavirus disease 2019 \(COVID-19\)](#).

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Thursday, March 19, 2020 6:13 PM
To: DeValliere, Ian C. EOP/WHO <(b) (6)>; Bedan, Morgan E. EOP/WHO <(b) (6)>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Eugene.Shearer@fema.dhs.gov; McCormack, Brian V. EOP/OMB <(b) (6)>; Lucas, Adrienne E. EOP/OMB <(b) (6)>; Saunders, Ruth D. EOP/OMB <(b) (6)>; Glenn, Robert <robert.glenn@fema.dhs.gov>; wiley.deck@dot.gov; jim.rice@trade.gov; Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>; (b) (6); D'Angelo, Gregory B. EOP/OMB <(b) (6)>;

McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB
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 joby.young@usda.gov; MaryDee.Beal@usda.gov; Jonas, Seth H. EOP/NSC
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 <(b) (6)>; Davenport, Joanne Chow C. EOP/OMB
 <(b) (6)>; Bruno, Grace A. EOP/OMB
 <(b) (6)>

Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov

Subject: Due-Outs (3/19): COVID-19/Food Supply Chain Call

Thanks all for joining today's call. I've attached the list of IGA contacts at departments and agencies. Here are the due-outs and next steps. Please let me know if I missed anything:

b(5)(PCP)

b(5)(PCP)

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)

From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Recommended staff additions for Food Supply Chain Call tomorrow
Date: Monday, March 23, 2020 8:42:09 PM
Attachments: [image001.png](#)

Thanks for clarifying. This is very useful. Will see if I can find a POC.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Monday, March 23, 2020 8:40 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Recommended staff additions for Food Supply Chain Call tomorrow

First, apologies for the multiple email conversations; I saw your email as I hit send on this.

I should have been more specific. Think we may need someone from the (b)(5) DPP

Our understanding is that there is (b)(5) DPP

This issue may be being addressed via health supply chain or other channels. But wanted to flag as it is an inflection point our folks have identified in our ability to produce (b)(5) DPP

b(5) DPP

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Monday, March 23, 2020 8:29 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Recommended staff additions for Food Supply Chain Call tomorrow

Thanks. (b)(5)(PCP)?

From: Beal, Mary Dee - OSEC, Washington, DC <[MaryDee.Beal@usda.gov](#)>

Sent: Monday, March 23, 2020 8:28 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Recommended staff additions for Food Supply Chain Call tomorrow

Hi Merry –

Wanted to flag that, based on the issues we're tracking in the food supply space, we'd recommend including folks from the following agencies to our call tomorrow. Working on a proposed agenda now.

b(5) DPP



Mary Dee Beal

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0907
Cell: 202.441.1826

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From: [Lin, Merry S. EOP/WHO](#)
To: [Yiannas, Frank](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#)
Subject: RE: Due-Outs (3/19): COVID-19/Food Supply Chain Call
Date: Monday, March 23, 2020 8:38:40 PM
Attachments: [image001.png](#)

Thanks for this and for being in contact with retail associations to redouble the message.

From: Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>
Sent: Monday, March 23, 2020 1:07 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>
Subject: RE: Due-Outs (3/19): COVID-19/Food Supply Chain Call

All:

I wanted to get back with you and close the loop on grocers asking if store workers should wear masks.

We had already addressed this in previously posted Q&A by FDA. See below. Nevertheless, we're in contact with retail trade associations such as FMI to redouble the message that masks are not necessary, nor recommended.

Thanks

Frank

><https://www.fda.gov/emergency-preparedness-and-response/mcm-issues/coronavirus-disease-2019-covid-19-frequently-asked-questions><

Q: Since restaurant workers and other service industry employees have ongoing contact with the public, are there any special precautions these workers should take to avoid becoming sick with a respiratory illness, such as wearing masks?

A: CDC does not recommend that people who are well wear a facemask to protect themselves from respiratory diseases, including COVID-19. Facemasks should be used by people who show symptoms of COVID-19 to help prevent the spread of the disease to others. The use of facemasks is also crucial for health workers and people who are taking care of someone with COVID-19 in close settings (at home or in a health care facility).

CDC recommends everyday preventive actions for everyone, including service industry workers and customers:

- Avoid close contact with people who are sick.
- Avoid touching your eyes, nose, and mouth.

- Stay home when you are sick.
- Cover your cough or sneeze with a tissue, then throw the tissue in the trash.
- Wash your hands often with soap and water for at least 20 seconds, especially after going to the bathroom; before eating; and after blowing your nose, coughing, or sneezing.
 - If soap and water are not readily available, use an alcohol-based hand sanitizer with at least 60% alcohol. Always wash hands with soap and water if hands are visibly dirty.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>

Sent: Thursday, March 19, 2020 7:28 PM

To: Lin, Merry S. EOP/WHO <(b) (6)>; Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>

Subject: RE: Due-Outs (3/19): COVID-19/Food Supply Chain Call

Thanks Merry. Tracking a work stream on this issue and will circle back.

Frank and co. at FDA may have a more immediate answer on this question specifically.

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Sent: Thursday, March 19, 2020 6:28 PM

To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>; frank.yiannas@fda.hhs.gov

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: RE: Due-Outs (3/19): COVID-19/Food Supply Chain Call

Thanks. Related to food supply chain PPEs, U.S. grocers have started asking about guidance on whether store workers need to wear masks. They believe their workers will soon because Italy and France have required store workers to wear these. If experts don't think masks are needed, it would be useful to communicate this.

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Sent: Thursday, March 19, 2020 6:17 PM

To: Lin, Merry S. EOP/WHO <(b) (6)>; DeValliere, Ian C. EOP/WHO

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Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Due-Outs (3/19): COVID-19/Food Supply Chain Call

Thanks Merry. Tracking a few others:

b(5) DPP



Mary Dee Beal

Senior Advisor to the Secretary

United States Department of Agriculture

Office: 202.720.0907

Cell: 202.441.1826

From: Lin, Merry S.
EOP/WHO

<(b) (6)>

Sent: Thursday, March 19, 2020 6:13 PM

To: DeValliere, Ian C. EOP/WHO <(b) (6)>; Bedan, Morgan E. EOP/WHO

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<Rebeckah.Adcock@usda.gov>; Eugene.Shearer@fema.dhs.gov; McCormack, Brian V. EOP/OMB

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 <(b) (6)>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Young, Joby - OSEC,
 Washington, DC <joby.young@usda.gov>
Subject: Due-Outs (3/19): COVID-19/Food Supply Chain Call

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b(5)(PCP)

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Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)

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From: [Butterfield, Nicholas W. EOP/WHO](#)
To: [Boswell, Kristi - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: h2A connect
Date: Monday, March 23, 2020 5:29:23 PM

Great, thank you! I'm at (b) (6)

From: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Sent: Monday, March 23, 2020 4:41 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Subject: RE: h2A connect

Absolutely. Nick what is the best number to call you on? I'm on a call now, but should have time around 515.

Kristi J. Boswell
Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.9990
Cell: 202.281.5695

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, March 23, 2020 4:38 PM
To: Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: h2A connect

Kristi,

Can you connect with Butterfield to give him the download on the H2A situation as well?



Joby Young
Chief of Staff
United States Department of Agriculture

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From: [Ueland, Eric M. EOP/WHO](#)
To: [SP3.PS3 - OSEC, Washington, DC](#)
Cc: [Barbic, Ken - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Negotiations Input
Date: Monday, March 23, 2020 5:29:10 PM

Secretary, thank you! We are working on this with the senate leadership. Eric

On Mar 23, 2020, at 2:43 PM, SP3.PS3 - OSEC, Washington, DC
<Sp3@usda.gov> wrote:

Eric,

We have provided much technical assistance to Senator Hoeven and other Senate offices on the CCC language that was in the McConnell draft stimulus bill, this included

b(5) DPP

I know you all are trying to get these negotiations across the finish line, but I just wanted to reiterate the importance of these provisions for farmers across the country, these provisions will provide the President with critical flexibility to address the impact this crisis will have in farm country in the months ahead.

If you need anything else from me, I stand by ready to assist.

Thank you,
Sonny

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From: [Lin, Merry S. EOP/WHO](#)
To: [Yiannas, Frank](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); matthew.behnke@fema.dhs.gov
Subject: RE: Due-Outs (3/19): COVID-19/Food Supply Chain Call
Date: Monday, March 23, 2020 1:24:35 PM
Attachments: [image001.png](#)

Thanks for this, Frank. +Matt from FEMA if they're getting similar questions through the NRCC

From: Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>
Sent: Monday, March 23, 2020 1:07 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsone@usda.gov>
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From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>

Sent: Thursday, March 19, 2020 7:28 PM

To: Lin, Merry S. EOP/WHO <(b) (6)>; Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>

Subject: RE: Due-Outs (3/19): COVID-19/Food Supply Chain Call

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Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

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b(5) DPP



Mary Dee Beal

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 <(b) (6)>; Duffey, Michael P. EOP/OMB
 <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>;
 Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB
 <(b) (6)>; Bonfitto, Jordan P. EOP/WHO
 <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO
 <(b) (6)>; Pottebaum, Nic D. EOP/WHO
 <(b) (6)>; Russo, Joseph H. EOP/WHO
 <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>;
 Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington,
 DC <MaryDee.Beal@usda.gov>; Jonas, Seth H. EOP/NSC <(b) (6)>;
Simon.amy.e@dol.gov; Lowry, Patrick J. EOP/NSC <(b) (6)>; Stuftt, Julie M.
 EOP/NSC <(b) (6)>; Moorhead, Quellie U. EOP/WHO
 <(b) (6)>; Fantinato, Jessica - OHS, Washington, DC
 <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>; Nevins, Kristan K.
 EOP/WHO <(b) (6)>; Colby, Michelle - OHS, Washington, DC
 <michelle.colby@usda.gov>; Johansson, Robert - OCE, Washington, DC
 <robert.johansson@usda.gov>; Packer, Shawn M - ETA <Packer.Shawn.M@DOL.gov>; Reilly, Tom M.
 EOP/OMB <(b) (6)>; Garufi, Marc A. EOP/OMB
 <(b) (6)>; Davenport, Joanne Chow C. EOP/OMB
 <(b) (6)>; Bruno, Grace A. EOP/OMB
 <(b) (6)>

Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Young, Joby - OSEC,
 Washington, DC <joby.young@usda.gov>

Subject: Due-Outs (3/19): COVID-19/Food Supply Chain Call

Thanks all for joining today's call. I've attached the list of IGA contacts at departments and agencies. Here are the due-outs and next steps. Please let me know if I missed anything:

b(5)(PCP)

b(5)(PCP)

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)

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From: [Davis, May M. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#)
Subject: RE: connecting - H2A
Date: Monday, March 23, 2020 9:48:49 AM

Thanks! Kristi, can you give me a call whenever you have a second?

May Davis
Associate Counsel to the President
Office of White House Counsel

O: (b) (6)

C: (b) (6)

(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, March 23, 2020 9:48 AM
To: Davis, May M. EOP/WHO <(b) (6)>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: connecting - H2A

Kristi,

Connecting you with May. Can you reach out to her to provide the latest on H2A?

Joby Young

Chief of Staff
United States Department of Agriculture



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From: [Davis, May M. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Can you call me on H-2A?
Date: Monday, March 23, 2020 9:35:24 AM

May Davis
Associate Counsel to the President
Office of White House Counsel

O: (b) (6)

C: (b) (6)

(b) (6)

From: [Rader, John N. EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Jose Andres
Date: Sunday, March 22, 2020 11:21:10 PM

Thanks man. All good for now

Sent from my iPhone

On Mar 22, 2020, at 9:15 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

I did not understand him to have an immediate ask for his non profit. He shared their approach and capabilities and the general ask was to stay in communication as they could supplement where our nutrition programs did not have reach. Our folks agreed to keep in communication going forward and established that (b) (6) (I believe that was his name) that worked with him would be the POC. The conversation was more forward looking to more drastic challenges that may emerge. I can check on what the follow on has been.

We did talk with the (b) (6) that he is connected with. The proposal was for them to assist with their capabilities in Kansas. They are trying to figure out how to make our set rates work for them to deliver meals.

I'm happy to connect again if we've crossed wires somehow. Please let me know.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Sunday, March 22, 2020 19:45
To: Young, Joby - OSEC, Washington, DC
Subject: Re: Jose Andres

My boss just asked me again: what is he asking vs what can we do?

Sent from my iPhone

On Mar 22, 2020, at 3:55 PM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

Yes we did. He is in contact with our nutrition folks. Happy to follow

up with him again.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Sunday, March 22, 2020 3:50:23 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Jose Andres

Hey Joby:

Did you all ever connect?

I continue to get incoming, and I just wanted to make sure he had been connected over there.

Best -

John

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From: [Rader, John N. EOP/NSC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Jose Andres
Date: Sunday, March 22, 2020 4:00:02 PM

Ok thanks. Did you see his op ed in the NYT?

Sent from my iPhone

On Mar 22, 2020, at 3:55 PM, Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov> wrote:

Yes we did. He is in contact with our nutrition folks. Happy to follow up with him again.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Sunday, March 22, 2020 3:50:23 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Jose Andres

Hey Joby:

Did you all ever connect?

I continue to get incoming, and I just wanted to make sure he had been connected over there.

Best -

John

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From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Secretary Perdue Salutes the Heroes in the US Food Supply Chain
Date: Friday, March 20, 2020 1:27:43 PM

Many thanks!

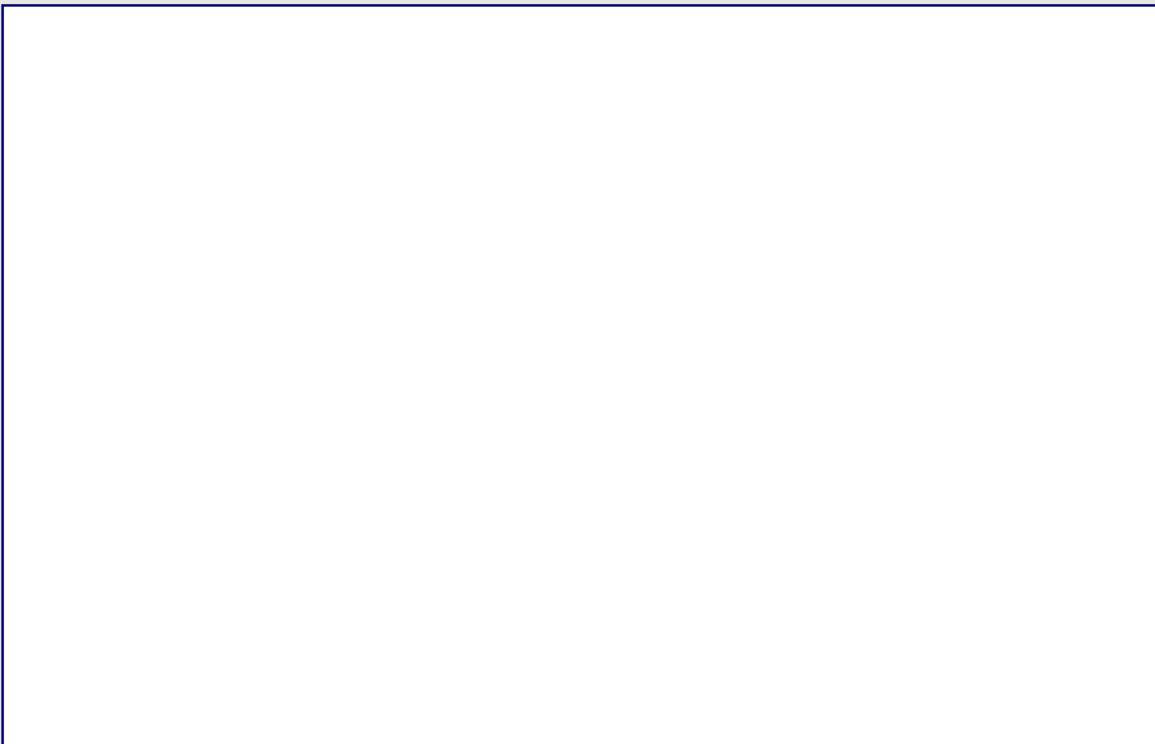
From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Friday, March 20, 2020 10:01 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: FW: Secretary Perdue Salutes the Heroes in the US Food Supply Chain

Hi Merry –

Wanted to flag that this release went out. Please circulate as would be helpful.

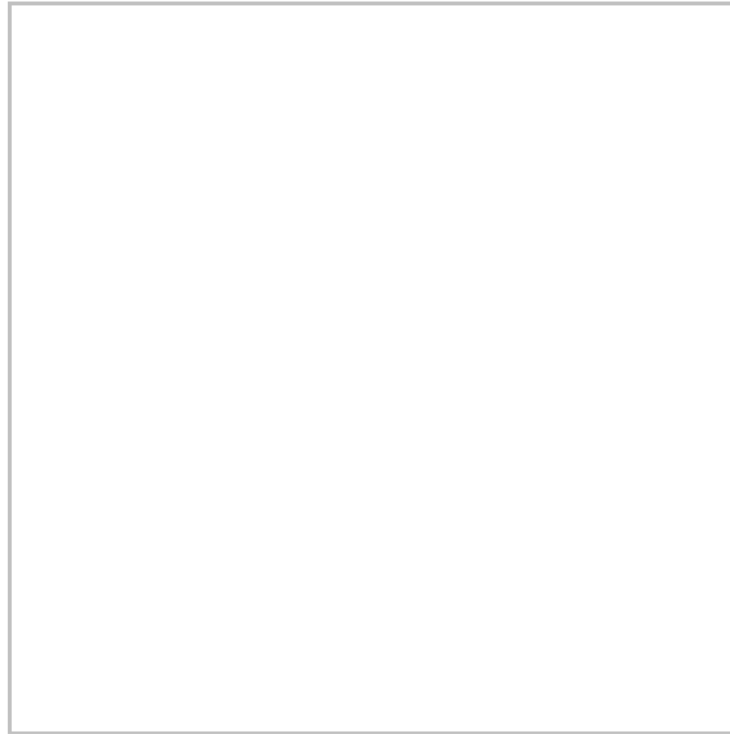
Mary Dee

From: USDA Office of Communications <feedback@oc.usda.gov>
Sent: Friday, March 20, 2020 9:46 AM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Secretary Perdue Salutes the Heroes in the US Food Supply Chain



United States Department of Agriculture USDA Office of Communications press@oc.usda.gov

Secretary Perdue Salutes the Heroes in the US Food Supply Chain



(You may click [HERE](#) or on the image above to view Secretary Perdue's message)

Script:

Good morning, I'm Sonny Perdue, Secretary of Agriculture for the United States Department of Agriculture. And this morning I just really want to speak from my heart to all you folks out there that are working at the front lines of our food supply chain. You know, we're spoiled in America. You've provided such abundant, healthy, wholesome, affordable, available food that we take you for granted. And for all you people from the people who are stocking those shelves, from the people who are driving the trucks to get this food to us, the people who are processing the food and the people who grow the food and all the vendors that supplied our farmers to help them grow this food whether it's fertilizer or feed or seed or any other input. Thank you so much for what you're doing. And I know these are uncertain times, but I just want to tell you from my heart, as an American citizen, I am so grateful for what you're doing. And I want to thank you for doing that. I know there's been a lot of confusion about teleworking and all that kind of stuff. You all have jobs that can't telework, and we know that. We've got our Food Safety Inspection workers on the front line, day in and day out to make sure our food is safe, just like we always have. But you're the real heroes in this effort. In World War II we actually had agricultural deferments because the food supply chain was so important. And that's essentially what you all are doing. From the person that makes the equipment, that supplies the farmers, to the seed, the fertilizer, the farmers that go day in and day out to produce this food and all through the processing, and the packaging, and the logistics, and the stocking of the shelves, to greeting and checking out people – you are vital to our economy and you are vital to our needs of America having a strong food supply. You've probably heard me say before, our motto at USDA is, "Do Right and Feed Everyone." We can't do that alone at USDA, but you are doing it. And I want to just thank you from the bottom of my

heart for what you are doing day in and day out. Stay at the job. You know that America depends on you if we are going to have the food we need to feed our families, you are the ones that can make that happen. Thank you. God Bless you. Stay safe. And God bless America.

###



Department of Agriculture | 1400 Independence Ave., S.W., Washington, DC 20250

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Sent by [feedback@oc.usda.gov](#)

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From: [Lin, Merry S. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Nevins, Kristan K. EOP/WHO](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#); [Rich, Michawn - OC, Washington, DC](#); [Ditto, Jessica E. EOP/WHO](#); [O'Malley, Devin M. EOP/OVP](#); [Troye, Olivia EOP/NSC](#); [Pataki, Tim A. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#)
Subject: RE: video link
Date: Thursday, March 19, 2020 6:22:38 PM

+Jim

From: Lin, Merry S. EOP/WHO
Sent: Thursday, March 19, 2020 3:42 PM
To: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Ditto, Jessica E. EOP/WHO <(b) (6)>; O'Malley, Devin M. EOP/OVP <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>
Subject: RE: video link

Thanks, Joby. This message will be really helpful in responding to companies' concerns about keeping workers on the line. Adding in others.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Thursday, March 19, 2020 3:10 PM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>; Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>
Subject: Fwd: video link

Hey guys,

This is the clip that we are planning to tweet and put out to food supply chain companies and trade groups to be shared with their workforce.

We'd coordinate this appropriately with our sharing of the DHS guidance that should be dropping any time. Our thought would be that it would be easy to share from the White House channels as you all deem appropriate (or not) without you having to create additional content.

Please take a look and let me know your thoughts. This link is private right now. 2 mins long.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>

Sent: Thursday, March 19, 2020 3:00:18 PM

To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: video link

><https://www.youtube.com/watch?v=PTjMAfUmlCc&feature=youtu.be><

Michawn Rich

Communications Director

U.S. Department of Agriculture

Office: 202.720.4623

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From: [Lin, Merry S. EOP/WHO](#)
To: [Osterlind, Anna - OSEC-TFAA-USEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Food supply chain
Date: Thursday, March 19, 2020 6:19:20 PM
Attachments: [image001.png](#)

Thanks, Anna. I can chat after 7:30pm today or at 8:30am tomorrow. Should be a quick call.

From: Osterlind, Anna - OSEC-TFAA-USEC, Washington, DC <Anna.Osterlind@usda.gov>
Sent: Thursday, March 19, 2020 6:12 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Jonas, Seth H. EOP/NSC <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Food supply chain

Thanks, MDB.

Merry – Do you have a minute for a quick call this evening or tomorrow? Might help to better understand what's in the works so I can make sure we're plugged in appropriately.

Thanks!

Anna Osterlind
 Chief of Staff
 USDA Trade and Foreign Agricultural Affairs
 (b) (6)

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Thursday, March 19, 2020 6:11 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Jonas, Seth H. EOP/NSC <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Osterlind, Anna - OSEC-TFAA-USEC, Washington, DC <Anna.Osterlind@usda.gov>
Subject: RE: Food supply chain

Thanks! Anna – please let us know who from USDA should be added to the work stream on international guidance.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Thursday, March 19, 2020 4:06 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Jonas, Seth H. EOP/NSC <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Osterlind, Anna - OSEC-TFAA-USEC, Washington, DC <Anna.Osterlind@usda.gov>
Subject: Food supply chain

Merry –

One do out from our call today was to connect with you to get our Trade and Foreign Ag team connected with folks at CBP and State working through issues related to international guidance on critical infrastructure/essential workers, as well as questions related to border closures.

Anna Osterlind Jones, Chief of Staff, in our Trade and Foreign Agriculture Mission Area is copied here. Can you please help facilitate this connection? Many thanks!



Mary Dee Beal

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0907
Cell: 202.441.1826

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From: [Lin, Merry S. EOP/WHO](#)
To: [DeValliere, Ian C. EOP/WHO](#); [Bedan, Morgan E. EOP/WHO](#); [Adcock, Rebeckah - OSEC, Washington, DC](#); [Eugene.Shearer@fema.dhs.gov](#); [McCormack, Brian V. EOP/OMB](#); [Lucas, Adrienne E. EOP/OMB](#); [Saunders, Ruth D. EOP/OMB](#); [Glenn, Robert](#); [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); [frank.viannas@fda.hhs.gov](#); [b\(5\) DPP](#); [D'Angelo, Gregory B. EOP/OMB](#); [McGuire, Denzel E. EOP/OMB](#); [Duffey, Michael P. EOP/OMB](#); [Hayes, Bradley F. EOP/OMB](#); [Ginn, Vance V. EOP/OMB](#); [Frazier, Ashley N. EOP/OMB](#); [Bonfitto, Jordan P. EOP/WHO](#); [Brooke, Francis J. Jr. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#); [Simon.amy.e@dol.gov](#); [Lowry, Patrick J. EOP/NSC](#); [Stuftt, Julie M. EOP/NSC](#); [Moorhead, Quellie U. EOP/WHO](#); [Fantinato, Jessica - OHS, Washington, DC](#); [Troye, Olivia EOP/NSC](#); [Nevins, Kristan K. EOP/WHO](#); [Colby, Michelle - OHS, Washington, DC](#); [Johansson, Robert - OCE, Washington, DC](#); [Packer, Shawn M - ETA](#); [Reilly, Tom M. EOP/OMB](#); [Garufi, Marc A. EOP/OMB](#); [Davenport, Joanne Chow C. EOP/OMB](#); [Bruno, Grace A. EOP/OMB](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: Due-Outs (3/19): COVID-19/Food Supply Chain Call
Date: Thursday, March 19, 2020 6:14:16 PM
Attachments: [SCAN Ecosystem Assessment Pandemic 0530 03 18.pdf](#) (b)(5)(DPP)(PCP)-Deliberative (4 pages)
[SCAN Recommendations \(March 19, 2020\).docx](#) (b)(5)(DPP)(PCP)-Deliberative (1 page) [Federal](#)
[Agency Intergovernmental Affairs Contact List.pdf](#) (b)(5)(DPP)(PCP)-Deliberative (1 page)

Thanks all for joining today's call. I've attached the list of IGA contacts at departments and agencies. Here are the due-outs and next steps. Please let me know if I missed anything:

b(5)(PCP)

b(5)(PCP)

Thanks,
Merry

Merry S. Lin, CFA

Senior Advisor

National Economic Council

Phone: (b) (6) | Cell: (b) (6)

From: [Lin, Merry S. EOP/WHO](#)
To: [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); [frank.yiannas@fda.hhs.gov](#); (b) (6); [McCormack, Brian V. EOP/OMB](#); [D'Angelo, Gregory B. EOP/OMB](#); [McGuire, Denzel E. EOP/OMB](#); [Duffey, Michael P. EOP/OMB](#); [Hayes, Bradley F. EOP/OMB](#); [Ginn, Vance V. EOP/OMB](#); [Frazier, Ashley N. EOP/OMB](#); [Bonfitto, Jordan P. EOP/WHO](#); [Brooke, Francis J. Jr. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#); [Simon.amy.e@dol.gov](#); [Lowry, Patrick J. EOP/NSC](#); [Stuft, Julie M. EOP/NSC](#); [Adcock, Rebeckah - OSEC, Washington, DC](#); [Moorhead, Quellie U. EOP/WHO](#); [Fantinato, Jessica - OHS, Washington, DC](#); [Troye, Olivia EOP/NSC](#); [Eugene.Shearer@fema.dhs.gov](#); [Nevins, Kristan K. EOP/WHO](#); [DeValiere, Ian C. EOP/WHO](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#)
Subject: RE: Due-Outs: COVID-19/Food Supply Chain Call
Date: Thursday, March 19, 2020 1:46:57 PM
Attachments: [FINAL GUIDANCE of Essential Workers 3192020.docx](#) (b)(5)(DPP)(PCP)-Deliberative (7 pages)
[FDA FAQ.docx](#) Available online: <https://www.fda.gov/food/food-safety-during-emergencies/food-safety-and-coronavirus-disease-2019-covid-19>

With thanks to FDA and DHS/CISA, please find attached FDA FAQs and guidance for essential workers. DHS's guidance is going through final edits; CISA expects to send this out broadly between 2:00 – 2:30pm.

From: Lin, Merry S. EOP/WHO
Sent: Tuesday, March 17, 2020 6:04 PM
To: 'wiley.deck@dot.gov' <wiley.deck@dot.gov>; 'jim.rice@trade.gov' <jim.rice@trade.gov>; 'frank.yiannas@fda.hhs.gov' <frank.yiannas@fda.hhs.gov>; (b) (6); (b) (6); McCormack, Brian V. EOP/OMB; (b) (6); D'Angelo, Gregory B. EOP/OMB; (b) (6); McGuire, Denzel E. EOP/OMB; (b) (6); Duffey, Michael P. EOP/OMB; (b) (6); Hayes, Bradley F. EOP/OMB (b) (6); Ginn, Vance V. EOP/OMB (b) (6); Frazier, Ashley N. EOP/OMB; (b) (6); Bonfitto, Jordan P. EOP/WHO; (b) (6); Brooke, Francis J. Jr. EOP/WHO; (b) (6); Pottebaum, Nic D. EOP/WHO; (b) (6); Russo, Joseph H. EOP/WHO; (b) (6); Goyer, Jim L. IV EOP/WHO (b) (6); 'joby.young@usda.gov' <joby.young@usda.gov>; 'MaryDee.Beal@usda.gov' <MaryDee.Beal@usda.gov>; Jonas, Seth H. EOP/NSC (b) (6); 'Simon.amy.e@dol.gov' <Simon.amy.e@dol.gov>; Lowry, Patrick J. EOP/NSC; (b) (6); Stuft, Julie M. EOP/NSC (b) (6); 'Adcock, Rebeckah - OSEC, Washington, DC' <Rebeckah.Adcock@usda.gov>; Moorhead, Quellie U. EOP/WHO; (b) (6); 'Fantinato, Jessica - OHS, Washington, DC' <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC (b) (6); 'Eugene.Shearer@fema.dhs.gov' <Eugene.Shearer@fema.dhs.gov>; Nevins, Kristan K. EOP/WHO; (b) (6); DeValiere, Ian C. EOP/WHO (b) (6);
Cc: 'MaryDee.Beal@usda.gov' <MaryDee.Beal@usda.gov>; 'joby.young@usda.gov' <joby.young@usda.gov>; Jonas, Seth H. EOP/NSC (b) (6);
Subject: RE: Due-Outs: COVID-19/Food Supply Chain Call

Added a due-out below on identifying POCs.

From: Lin, Merry S. EOP/WHO

Sent: Tuesday, March 17, 2020 5:55 PM

To: 'wiley.deck@dot.gov' <wiley.deck@dot.gov>; 'jim.rice@trade.gov' <jim.rice@trade.gov>; 'frank.yiannas@fda.hhs.gov' <frank.yiannas@fda.hhs.gov>; (b) (6) <(b) (6)>; (b) (6) <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; joby.young@usda.gov; MaryDee.Beal@usda.gov; Jonas, Seth H. EOP/NSC <(b) (6)>; 'Simon.amy.e@dol.gov' <Simon.amy.e@dol.gov>; Lowry, Patrick J. EOP/NSC <(b) (6)>; Stuftt, Julie M. EOP/NSC <(b) (6)>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Moorhead, Quellie U. EOP/WHO <(b) (6)>; Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>; 'Eugene.Shearer@fema.dhs.gov' <Eugene.Shearer@fema.dhs.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>; DeValliere, Ian C. EOP/WHO <(b) (6)>
Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov; Jonas, Seth H. EOP/NSC <(b) (6)>
Subject: Due-Outs: COVID-19/Food Supply Chain Call

Thanks all for joining today's call to launch this important effort. Here are the due-outs and next steps. Please let me know if I missed anything:

- Departments and agencies will provide feedback to the list of potential topics that this group will cover. **(All, noon 3/18)**

b(5)(PCP)

b(5)(PCP)

From: (b) (6) <(b) (6)> Merry Lin
Sent: Tuesday, March 17, 2020 10:48 AM
To: wiley.deck@dot.gov; jim.rice@trade.gov; frank.yiannas@fda.hhs.gov;
 (b) (6); McCormack, Brian V. EOP/OMB <(b) (6)>;
 D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB
 <(b) (6)>; Duffey, Michael P. EOP/OMB
 <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>;
 Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB
 <(b) (6)>; Bonfitto, Jordan P. EOP/WHO
 <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO
 <(b) (6)>; Pottebaum, Nic D. EOP/WHO
 <(b) (6)>; Russo, Joseph H. EOP/WHO
 <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>
Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov; Jonas, Seth H. EOP/NSC
 <(b) (6)>
Subject: Call at 2PM TODAY: COVID-19/Food Supply Chain

All – We are launching an effort to ensure stability and security in the food supply chain under the COVID-19 Supply Chain PCC. The first call will be today from 2:00 – 2:45pm; call-in details below. Attached are potential topics that this group could cover.

Call-in: (b) (6)
 Access code: (b) (6)

Thanks,
 Merry

Merry S. Lin, CFA

Senior Advisor

National Economic Council

Phone: (b) (6) | Cell: (b) (6)

From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: proposed agenda Food Supply Chain PCC
Date: Thursday, March 19, 2020 1:26:17 PM

Thanks! This looks great. I can kick off the roll call and intro each topic, then turn to you to lead and moderate discussion. I'll first turn to DHS on the critical infrastructure guidance to provide an update.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Thursday, March 19, 2020 1:04 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: proposed agenda Food Supply Chain PCC

Merry –

A proposed agenda for today is below. We are ready to take lead on moving through these items.

Thursday, March 19, 2020
Food Supply Chain PCC Agenda
Roll Call

b(5) DPP

b(5) DPP

From: Lin, Merry S. EOP/WHO <(b) (6)>

Sent: Wednesday, March 18, 2020 7:58 PM

To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: DHS/CISA guidance

Thanks for the call and working on tomorrow's call agenda. CISA is still adjudicating edits; I'll send it when they send me a final draft. They expect to publish between 9 – 11am tomorrow.

Thanks,
Merry

Merry S. Lin, CFA

Senior Advisor

National Economic Council

Phone: (b) (6) | Cell: (b) (6)

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From: [Lin, Merry S. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: FW: DHS Guidance of Essential Critical Infrastructure Workers
Date: Thursday, March 19, 2020 12:50:48 PM
Attachments: [CISA MEMO IDENTIFICATION OF ESSENTIAL CRITICAL INFRASTRUCTURE WORKERS DURING COVID-19 DIR Signed v3.pdf](#) (b)(5)(DPP)(PCP)-Deliberative (7 pages)
[FINAL GUIDANCE of Essential Workers 3192020.docx](#) (b)(5)(DPP)(PCP)-Deliberative (5 pages)
[CISA Talking Points and FAQs.pdf](#)

From: Kolasky, Robert <(b) (6)>
Sent: Thursday, March 19, 2020 12:43 PM
To: Gajewski, Kimberly N. EOP/NSC <(b) (6)>; Jonas, Seth H. EOP/NSC <(b) (6)>; Rubini, Jeffrey H. EOP/NSC <(b) (6)>; Lin, Merry S. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>
Cc: Cavanaugh, Brian J. EOP/NSC <(b) (6)>; (b) (6) <(b) (6)>; Wales, Brandon <(b) (6)>
Subject: DHS Guidance of Essential Critical Infrastructure Workers

EOP Colleagues:

We are aiming to go live with these two documents and related FAQs in the next couple of hours. Relatedly we are standing up a surge staff to field and respond to a series of questions that we anticipate from associations and entities. The intake method for those questions will be CISA.CAT@cisa.dhs.gov. Many of these will lead to additional policy and operational considerations and we plan to use the PCC structures and ESF 14 to raise broader issues as need be depending on what level they should be worked

The version attached is still a draft as final tweaks are being made but we wanted you to have it beforehand for your awareness

Bob

Bob Kolasky
Assistant Director, DHS Cybersecurity and Infrastructure Security Agency
National Risk Management Center
 (b) (6)



March 19, 2020

MEMORANDUM ON IDENTIFICATION OF ESSENTIAL CRITICAL INFRASTRUCTURE
WORKERS DURING COVID-19 RESPONSE

FROM: Christopher C. Krebs
Director
Cybersecurity and Infrastructure Security Agency

As the Nation comes together to slow the spread of COVID-19, on March 16, the President issued updated Coronavirus Guidance for America. This guidance states that:

"If you work in a critical infrastructure industry, as defined by the Department of Homeland Security, such as healthcare services and pharmaceutical and food supply, you have a special responsibility to maintain your normal work schedule."

The Cybersecurity and Infrastructure Security Agency (CISA) executes the Secretary of Homeland Security's responsibilities as assigned under the Homeland Security Act of 2002 to provide strategic guidance, promote a national unity of effort, and coordinate the overall federal effort to ensure the security and resilience of the Nation's critical infrastructure. CISA uses trusted partnerships with the public and private sectors, delivering infrastructure resilience assistance and guidance to a broad range of partners.

In accordance with this mandate, and in collaboration with other federal agencies and the private sector, CISA developed an initial list of Essential Critical Infrastructure Workers to help State and local officials as they work to protect their communities, while ensuring continuity of functions critical to public health and safety, and economic and national security. The list can also inform critical infrastructure community decision-making to determine the sectors, sub sectors, segments, or critical functions that should continue normal operations, appropriately modified to account for Centers for Disease Control (CDC) workforce and customer protection guidance.

The attached list identifies workers who conduct a range of operations and services that are essential to continued critical infrastructure service, including staffing operation centers, maintaining and repairing critical infrastructure, operating call centers, working construction, and performing management functions, among others. The industries they support represent, but are not limited to, medical and healthcare, telecommunications, information technology systems, defense, food and agriculture, transportation and logistics, energy, water and wastewater, law enforcement, and public works.

We recognize that State, local, tribal, and territorial governments are ultimately in charge of implementing and executing response activities in communities under their jurisdiction, while the Federal Government is in a supporting role. As State and local communities consider COVID-19-related restrictions, CISA is offering this list to assist prioritizing activities related to continuity of operations and incident response, including the appropriate movement of critical infrastructure workers within and between jurisdictions. Accordingly, this list is advisory in nature and not a federal directive or standard in and of itself. In addition, the identified sectors and works are not intended to be the authoritative list, not an exhaustive list. Instead, State and local officials will use their own authorities to issue implementation directives and guidance that balances public safety while ensuring the continued delivery of critical infrastructure services and functions. Similarly, critical infrastructure industry partners will similarly use their own judgment, informed by this list, to ensure continued delivery of critical infrastructure services and functions.

CISA will continue to work with you and our partners in the critical infrastructure community to update this list as the Nation's response to COVID-19 evolves. We also encourage you to submit how you use this list so that we can develop a repository of use cases for broad sharing across the country.

Should you have questions about this list, please contact CISA at CISA.CAT@cisa.dhs.gov.

Attachment: Guidance on the Essential Critical Infrastructure Workforce: Ensuring Community and National Resilience in COVID-19 Response

From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: DHS/CISA guidance
Date: Thursday, March 19, 2020 8:49:55 AM

Not yet. Will ping them

Sent from my iPhone

On Mar 19, 2020, at 8:48 AM, Beal, Mary Dee - OSEC, Washington, DC
 <MaryDee.Beal@usda.gov> wrote:

Thanks Merry. Will work up an agenda and get it to you as soon as possible this am.
 Checking to see if you've received a draft from CISA. We have not yet on my level.

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Wednesday, March 18, 2020 7:58 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee -
 OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: DHS/CISA guidance

Thanks for the call and working on tomorrow's call agenda. CISA is still adjudicating
 edits; I'll send it when they send me a final draft. They expect to publish between 9 –
 11am tomorrow.

Thanks,
 Merry

Merry S. Lin, CFA
 Senior Advisor
 National Economic Council
 Phone: (b) (6) | Cell: (b) (6)

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From: [Crozer, William F. EOP/WHO](#)
Cc: [Bedan, Morgan E. EOP/WHO](#)
Subject: 1:00 PM State-Local Call
Date: Wednesday, March 18, 2020 12:37:11 PM
Attachments: [COVID-19 IGA Stakeholder Call Meeting Agenda \(03-18-2020\) v2.1.docx](#) (b)(5)(PCP)-Deliberative (1 page)

All - the final agenda is attached. It includes the Speaker-line dial-in, also below. This is also included in the calendar invite we shared.

Speaker Dial-In: (b) (6)

Code: (b) (6) ##

The Vice President does plan to join the call either at the top or during. We will need to be flexible.

For the Agency speakers, as with last week, it is helpful to address some recurring questions you are hearing in your lane. Perhaps a “one question we are hearing from our State and local stakeholders” or “one question we have heard from many of you”.

Let me know if any questions. Thank you!

William F. Crozer

Special Assistant to the President/Deputy Director

White House Office of Intergovernmental Affairs

O: (b) (6) | C: (b) (6) | E: (b) (6)

From: [Ueland, Eric M. EOP/WHO](#)
To: [Barbic, Ken - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Planning, David M. EOP/WHO](#); [Telle, Adam R. EOP/WHO](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: RE: Phone call today
Date: Wednesday, March 18, 2020 11:46:11 AM
Attachments: [image001.png](#)

Ken, good morning—

Sorry to have missed this yesterday, but absolutely happy to do...let me know! Eric

From: Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>
Sent: Tuesday, March 17, 2020 8:58 AM
To: Ueland, Eric M. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Planning, David M. EOP/WHO <(b) (6)>; Telle, Adam R. EOP/WHO <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: Phone call today

Eric,

I know there is a lot on your plate right now, but would you be able to get on the phone with the Secretary for 10 minutes sometime today to give the latest lay of the land on where things are at on this 3rd round coronavirus package negotiations/dynamics and where you see things headed. Obviously, we have issues in the ag/food supply space, but I think it would be good for him to hear directly from you on the latest on where you see broader dynamics going as well.

Thanks,
 Ken



Ken Barbic

Assistant Secretary – Office of Congressional Relations
 United States Department of Agriculture
 Mobile: (202) 768-5221
 Office: (202) 720-7095

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delete the email immediately.

From: [Pinkos, Stephen M. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: World Central Kitchen
Date: Wednesday, March 18, 2020 11:34:49 AM

Thank you!

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, March 18, 2020 11:33 AM
To: Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: Re: World Central Kitchen

Thanks Steve. We met with these guys this morning. Thank you for passing along. We'll add Brian into the conversation and coordinate with them as we go along.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Pinkos, Stephen M. EOP/OVP <(b) (6)>
Sent: Wednesday, March 18, 2020 09:01
To: Young, Joby - OSEC, Washington, DC
Subject: World Central Kitchen

Hi Joby,

I hope you are well. I'm not sure if this is in USDA's lane, but seeing your work with Baylor Collaborative on Hunger and Poverty, etc. I wanted to see if y'all are familiar with World Central Kitchen? Brian Wild, who you may remember from the Hill (he worked for Speaker Boehner among others) does pro bono work for WCK and describes them this way: "first responders and typically are first on the scene to cook and deliver food. The Red Cross has outsourced all their food response to WCK. WCK provided the food for the cruise ship in Oakland and the first responders. In California and NY they are coordinating directly with the Governor offices. They have a lot of resources, aren't seeking money, just want to coordinate at the federal level the way they do at the state level. "

If you/your team thinks they could be helpful, please feel free to reach out directly to Brian.

Thanks and all the best,
 Steve

Stephen Pinkos
 Deputy Assistant to the President and
 Deputy National Security Advisor to the Vice President
 EEOB 291
 (b) (6)

Brian F. Wild

Policy Director

Brownstein Hyatt Farber Schreck, LLP

1155 F Street N.W., Suite 1200

Washington, DC 20004

202-872-5295 tel

bwild@bhfs.com

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From: [Pinkos, Stephen M. EOP/OVP](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Date: Wednesday, March 18, 2020 11:21:19 AM
Attachments: [Letter from Panera Bread.pdf](#)

Joby,

Another offer of assistance for your consideration. If there is interest in working with them, please let me know and I will facilitate the introduction because this came via a close friend of the Vice President.

Thanks,
Steve

Stephen Pinkos
Deputy Assistant to the President and
Deputy National Security Advisor to the Vice President
EEOB 291
(b) (6)



From the Desk of Niren Chaudhary

March 16, 2020

Dear Mr. Vice President:

Panera was founded on the idea of providing good food that is nourishing and good for you. In this time of crisis, we know that many children who rely on their schools' food programs risk going without healthy, nutritious food – or any food at all for that matter. We would like to do our part by helping to fill the gap.

We have put together a program that can provide a rotation of daily meals that adhere to USDA nutrition requirements and reimbursement rates (allowing for funding to organizations that administer these programs). We are able to provide this solution across the country and stand ready to assist.

If we could be put in touch with the national and/or state entities that could execute this program with us, we will urgently make it a reality within 48 hours.

Thank you for helping us help the children most in need during this crisis.

A handwritten signature in black ink, appearing to read "N Chaudhary", is written in a cursive style.

Niren Chaudhary
President/CEO
Panera Bread

Office: (b) (6)

Cell: (b) (6)

Niren.Chaudhary@panerabread.com

From: [Lin, Merry S. EOP/WHO](#)
To: [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); [frank.yiannas@fda.hhs.gov](#); (b) (6); [McCormack, Brian V. EOP/OMB](#); [D'Angelo, Gregory B. EOP/OMB](#); [McGuire, Denzel E. EOP/OMB](#); [Duffey, Michael P. EOP/OMB](#); [Hayes, Bradley F. EOP/OMB](#); [Ginn, Vance V. EOP/OMB](#); [Frazier, Ashley N. EOP/OMB](#); [Bonfitto, Jordan P. EOP/WHO](#); [Brooke, Francis J. Jr. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#); [Simon.amy.e@dol.gov](#); [Lowry, Patrick J. EOP/NSC](#); [Stufft, Julie M. EOP/NSC](#); [Adcock, Rebeckah - OSEC, Washington, DC](#); [Moorhead, Quellie U. EOP/WHO](#); [Fantinato, Jessica - OHS, Washington, DC](#); [Troye, Olivia EOP/NSC](#); [Eugene.Shearer@fema.dhs.gov](#); [Nevins, Kristan K. EOP/WHO](#); [DeValiere, Ian C. EOP/WHO](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#)
Subject: RE: Due-Outs: COVID-19/Food Supply Chain Call
Date: Tuesday, March 17, 2020 8:03:02 PM
Attachments: [FDA FAQ.docx](#) Available online: <https://www.fda.gov/food/food-safety-during-emergencies/food-safety-and-coronavirus-disease-2019-covid-19>

Attaching the FAQs as a document. Received feedback that the link doesn't work.

From: Lin, Merry S. EOP/WHO
Sent: Tuesday, March 17, 2020 7:58 PM
To: 'wiley.deck@dot.gov' <wiley.deck@dot.gov>; 'jim.rice@trade.gov' <jim.rice@trade.gov>; 'frank.yiannas@fda.hhs.gov' <frank.yiannas@fda.hhs.gov>; (b) (6); (b) (6); McCormack, Brian V. EOP/OMB; (b) (6); D'Angelo, Gregory B. EOP/OMB; (b) (6); McGuire, Denzel E. EOP/OMB; (b) (6); Duffey, Michael P. EOP/OMB; (b) (6); Hayes, Bradley F. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; 'joby.young@usda.gov' <joby.young@usda.gov>; 'MaryDee.Beal@usda.gov' <MaryDee.Beal@usda.gov>; Jonas, Seth H. EOP/NSC <(b) (6)>; 'Simon.amy.e@dol.gov' <Simon.amy.e@dol.gov>; Lowry, Patrick J. EOP/NSC <(b) (6)>; Stufft, Julie M. EOP/NSC <(b) (6)>; 'Adcock, Rebeckah - OSEC, Washington, DC' <Rebeckah.Adcock@usda.gov>; Moorhead, Quellie U. EOP/WHO <(b) (6)>; 'Fantinato, Jessica - OHS, Washington, DC' <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>; 'Eugene.Shearer@fema.dhs.gov' <Eugene.Shearer@fema.dhs.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>; DeValiere, Ian C. EOP/WHO <(b) (6)>
Cc: 'MaryDee.Beal@usda.gov' <MaryDee.Beal@usda.gov>; 'joby.young@usda.gov' <joby.young@usda.gov>; Jonas, Seth H. EOP/NSC <(b) (6)>
Subject: RE: Due-Outs: COVID-19/Food Supply Chain Call

FDA FAQs: <https://www.fda.gov/food/food-safety-during-emergencies/food-safety-and-coronavirus-disease-2019-covid-19>

From: Lin, Merry S. EOP/WHO
Sent: Tuesday, March 17, 2020 6:04 PM

To: 'wiley.deck@dot.gov' <wiley.deck@dot.gov>; 'jim.rice@trade.gov' <jim.rice@trade.gov>; 'frank.yiannas@fda.hhs.gov' <frank.yiannas@fda.hhs.gov>; (b) (6) <(b) (6)>; (b) (6) <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; 'joby.young@usda.gov' <joby.young@usda.gov>; 'MaryDee.Beal@usda.gov' <MaryDee.Beal@usda.gov>; Jonas, Seth H. EOP/NSC <(b) (6)>; 'Simon.amy.e@dol.gov' <Simon.amy.e@dol.gov>; Lowry, Patrick J. EOP/NSC <(b) (6)>; Stuftt, Julie M. EOP/NSC <(b) (6)>; 'Adcock, Rebeckah - OSEC, Washington, DC' <Rebeckah.Adcock@usda.gov>; Moorhead, Quellie U. EOP/WHO <(b) (6)>; 'Fantinato, Jessica - OHS, Washington, DC' <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>; 'Eugene.Shearer@fema.dhs.gov' <Eugene.Shearer@fema.dhs.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>; DeValliere, Ian C. EOP/WHO <(b) (6)>

Cc: 'MaryDee.Beal@usda.gov' <MaryDee.Beal@usda.gov>; 'joby.young@usda.gov' <joby.young@usda.gov>; Jonas, Seth H. EOP/NSC <(b) (6)>

Subject: RE: Due-Outs: COVID-19/Food Supply Chain Call

Added a due-out below on identifying POCs.

From: Lin, Merry S. EOP/WHO

Sent: Tuesday, March 17, 2020 5:55 PM

To: 'wiley.deck@dot.gov' <wiley.deck@dot.gov>; 'jim.rice@trade.gov' <jim.rice@trade.gov>; 'frank.yiannas@fda.hhs.gov' <frank.yiannas@fda.hhs.gov>; (b) (6) <(b) (6)>; (b) (6) <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; joby.young@usda.gov; MaryDee.Beal@usda.gov; Jonas, Seth H. EOP/NSC <(b) (6)>; 'Simon.amy.e@dol.gov' <Simon.amy.e@dol.gov>; Lowry, Patrick J.

EOP/NSC <(b) (6)>; Stuftt, Julie M. EOP/NSC <(b) (6)>;
 Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Moorhead, Quellie U.
 EOP/WHO <(b) (6)>; Fantinato, Jessica - OHS, Washington, DC
 <jessica.fantinato@usda.gov>; Troye, Olivia EOP/NSC <(b) (6)>;
 'Eugene.Shearer@fema.dhs.gov' <Eugene.Shearer@fema.dhs.gov>; Nevins, Kristan K. EOP/WHO
 <(b) (6)>; DeValliere, Ian C. EOP/WHO <(b) (6)>
Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov; Jonas, Seth H. EOP/NSC
 <(b) (6)>

Subject: Due-Outs: COVID-19/Food Supply Chain Call

Thanks all for joining today's call to launch this important effort. Here are the due-outs and next steps. Please let me know if I missed anything:

- Departments and agencies will provide feedback to the list of potential topics that this group will cover. **(All, noon 3/18)**

b(5)(PCP)

From: (b) (6) <(b) (6)> Merry Lin
Sent: Tuesday, March 17, 2020 10:48 AM
To: wiley.deck@dot.gov; jim.rice@trade.gov; frank.yiannas@fda.hhs.gov;
 (b) (6); McCormack, Brian V. EOP/OMB <(b) (6)>;
 D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB
 <(b) (6)>; Duffey, Michael P. EOP/OMB
 <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>;
 Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB
 <(b) (6)>; Bonfitto, Jordan P. EOP/WHO
 <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO
 <(b) (6)>; Pottebaum, Nic D. EOP/WHO
 <(b) (6)>; Russo, Joseph H. EOP/WHO
 <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>
Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov; Jonas, Seth H. EOP/NSC
 <(b) (6)>
Subject: Call at 2PM TODAY: COVID-19/Food Supply Chain

All – We are launching an effort to ensure stability and security in the food supply chain under the COVID-19 Supply Chain PCC. The first call will be today from 2:00 – 2:45pm; call-in details below. Attached are potential topics that this group could cover.

Call-in: (b) (6)
 Access code: (b) (6)

Thanks,
 Merry

Merry S. Lin, CFA
 Senior Advisor
 National Economic Council
 Phone: (b) (6) | Cell: (b) (6)

From: [Lin, Merry S. EOP/WHO](#)
To: [Yiannas, Frank](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: FAQ COVID-19 & Food
Date: Tuesday, March 17, 2020 7:56:55 PM

Thanks, Frank, will share. Going forward, I want to make sure others have an opportunity for a quick eyes-on before posting (unless this was already coordinated at staff level).

From: Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>
Sent: Tuesday, March 17, 2020 7:50 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: joby.young@usda.gov
Subject: FAQ COVID-19 & Food

Merry

As promised, here is the link to the FAQs we posted today about COVID-19 and food.

FAQ: <https://www.fda.gov/food/food-safety-during-emergencies/food-safety-and-coronavirus-disease-2019-covid-19>

Can you please share with the group on today's call, so we're all aligned on comms.

Thanks,

Frank Yiannas

Deputy Commissioner, Food Policy & Response

U.S. Food and Drug Administration

10903 New Hampshire Ave.

Silver Spring, Maryland 20993

Tel: (b) (6)

frank.yiannas@fda.hhs.gov

From: [Lin, Merry S. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: FW: [EXTERNAL] Food supplies at a crunch, not crisis
Date: Tuesday, March 17, 2020 7:31:29 PM

From: POLITICO Pro <politicoemail@politico.com>
Sent: Tuesday, March 17, 2020 7:30 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Subject: [EXTERNAL] Food supplies at a crunch, not crisis

Food supplies at a crunch, not crisis

By Ryan McCrimmon, Catherine Boudreau

03/17/2020 07:25 PM EDT

Don't be fooled by the barren grocery store shelves: There's plenty more food on the way.

Meat, dairy and produce groups as well as federal regulators say the U.S. has an ample amount of products in cold storage to handle the unexpected demand for food and household products from Americans.

The latest [Agriculture Department data shows record-high stocks](#) of frozen poultry, cheeses like American and Swiss and red raspberries, while frozen pork supplies are up 11 percent from last year.

Rice producers, whose grains have been flying off of store shelves along with other inexpensive and long-lasting foods, say there's no shortage and those items are being "quickly replenished."

"If you see depleted rice shelves in your local grocery store, it is not a supply problem; it is a signifier of changing logistics in the retail market," said USA Rice President Betsy Ward in a statement.

On Tuesday, federal meat inspection agencies said they continue to operate as normal. Food imports continued to flow across the Southern border despite restrictions on nonessential travel. And the Trump administration and grocery executives [stressed that the supply chain is holding firm](#), even if consumers see long lines at stores across the country.

Top retail chains like Walmart, Kroger and H-E-B have reduced store hours to give workers more time to restock high-demand products overnight, and agriculture groups insist there's no threat of food shortages.

Amazon, the largest online retailer, announced [it would hire an additional 100,00 workers](#) in its U.S. warehouses to help handle increased demand for household staples, including groceries, while temporarily halting intake of nonessential goods at distribution centers through April 5.

Meanwhile, the White House and Congress are on the verge of [what could be a \\$1 trillion](#)

[stimulus package](#) for workers and industries like airlines and small businesses. It will likely include at least \$1 billion in extra food assistance, which could see more demand as restaurant workers, service employees and other Americans are laid off or forced to stay home for an indefinite amount of time.

The food industry, for its part, is urging consumers to remain calm and avoid hoarding, suggesting that fears of shortages are overblown.

“This is a demand issue, not a supply issue,” said Heather Garlich, vice president of media and public relations at FMI, the food industry association formerly known as the Food Marketing Institute. “The supply chain isn’t broken. The warehouses are pushing out as much inventory as possible in a 24-hour period.”

Meat supplies have not been disrupted as processing plants continue to operate, according to USDA’s Food Safety and Inspection Service and groups representing major meat firms like Smithfield Foods and Cargill.

FSIS is required by law to be present at more than 6,200 plants across the country. It employs about 7,800 inspectors to ensure the safety of meat, poultry and processed eggs. Without federal inspectors, plants can’t process the more than 330 billion pounds of beef, chicken, pork, lamb and turkey produced annually.

Planning for absenteeism is a regular part of its food safety operations and the department is closely tracking the status of employees who are sick or out for other reasons, USDA said in a [statement on Tuesday](#).

Mindy Brashears, USDA’s deputy undersecretary for food safety, [assured the agriculture industry](#) that the department is protecting the health and safety of employees while still delivering services to keep the food supply moving.

“Field personnel will be working closely with establishment management and state and local health authorities to handle situations as they arise in your community,” Brashears said in a letter. “As always, communication between industry and government will be key. We are all relying on early and frequent communication with one another to overcome challenges as they arise.”

Sarah Little, spokesperson for the North American Meat Institute, said if plants are closed because of staffing shortages other facilities will likely pick up some of that capacity.

“It is impossible to predict, however, the scenarios for individual plants across the nation,” she said. “Many companies are operating normally but they have contingency plans to address the threat of coronavirus.”

Stores still getting daily deliveries

At the retail level, Kroger CEO Rodney McMullen told CNBC that grocery stores are “getting deliveries every day,” including household goods like toilet paper, though he acknowledged there’s a shortage of hand sanitizers with “very little coming in.”

McMullen spoke to President Donald Trump on Sunday along with other top grocers and food

manufacturers, and he said he urged the president to spread the message to consumers that “there’s plenty of food in the supply chain.”

Kroger, the largest U.S. supermarket chain, is also considering giving seniors and shoppers with medical conditions exclusive access to stores for an hour in the morning, allowing them to avoid crowds later in the day.

“We’re starting to test it in a few markets in the next couple of days to see how it works,” McMullen said. “If it works well, we’ll expand it to other markets as well.”

Laura Strange, a spokesperson for the National Grocers Association, which represents independent grocery stores, said the group’s members are hiring cashiers and staffing up for round-the-clock restocking.

“It’s really an all-hands-on-deck situation where everyone is lending a helping hand where they can,” including CEOs stocking shelves and manning cash registers, Strange said.

Anthony Hucker, CEO of Southeastern Grocers, whose brands include Winn-Dixie, told CNBC in a separate interview that his stores have seen demand for certain items spike as much as 200 percent, but they’re well versed in handling those surges.

Hucker said they’ve “built a very strong muscle, especially around our computer-generated ordering systems,” after dealing with catastrophic hurricanes in recent years.

He said fresh foods like produce, seafood and deli products sourced from local suppliers are readily available to shoppers.

Imported foods see no slowdowns

The U.S. imports nearly half of its fresh fruits and vegetables from Mexico. Of the \$26 billion worth of agricultural goods shipped across the southern border each year, more than \$13 billion is produce.

As of Tuesday, fresh produce continued to flow across the Arizona border without any hiccups, said Jaime Chamberlain, president of a distributing company in Nogales, Ariz., that sources peppers, squash, tomatoes and other fruits and vegetables from 14 growers in Mexico.

Chamberlain is also board chairman of the Greater Nogales and Santa Cruz County Port Authority, through which about \$3.5 billion worth of food and 360,000 trucks pass annually, he said.

“So far there are no disruptions,” Chamberlain said. “We’re in the middle of our produce season. It’s typical. Things are in short supply because of the enormous demand and some weather issues this spring, but our growing season is the same.”

Chamberlain said his business has experienced a drop in sales to restaurant and food service sectors like hotels and cruise lines, but grocery retailers have made up for those losses.

He added that he expects international trade will continue, even if Trump bans travel between the U.S. and Mexico, similar to the current restrictions on the EU.

However, heightened travel restrictions for passengers can also weigh on imports of fresh foods like berries flown in from other continents, according to Peter Friedmann, executive director of the Agriculture Transportation Coalition.

“Much of the capacity for air cargo is at the bottom of passenger flights,” he said. “Now, because there’s no passengers on the top of the plane, a lot of those airlines are just not flying those planes, and therefore we’ve lost a lot of capacity to bring air cargo into the U.S.”

Friedmann said the “severe backup in the global supply chain” emanating from China — which shut down factories and ports earlier this year, causing trans-Pacific shipments to plummet — has also led to logjams throughout the U.S.

He also called on federal transport regulators to loosen trucking rules for food and farm goods amid the crisis, like they did for medical devices and other items needed to address the outbreak.

“We need to have that same [flexibility] for agriculture, for food, because it will reduce congestion,” Friedmann said. “We’ll be able to more dependably supply supermarkets and other places where the product needs to go.”

Farm labor shortage remains a problem

One potential threat to the food supply is the temporary shutdown of U.S. embassies and consulates in Mexico, effective Wednesday, which help process visas for seasonal farm workers, according to the American Farm Bureau Federation.

The U.S. agriculture industry has already been dealing with chronic labor shortages for at least a decade, and without comprehensive immigration reform, has increasingly relied on the H-2A temporary agricultural worker program.

Applications for H-2A visas [jumped by nearly 11 percent](#) in fiscal 2019 over the previous year. The visas are to fill more than 257,000 jobs in states like Florida and California where much of America’s produce is harvested, according to Labor Department data.

“The decision to halt visa application processing in Mexico will restrict the number of immigrant workers being allowed to enter the country,” Farm Bureau President Zippy Duvall said in a statement Tuesday. “Under the new restrictions, American farmers will not have access to all of the skilled immigrant labor needed at a critical time in the planting season. This threatens our ability to put food on Americans’ tables.”

Duvall said he has urged the Trump administration to find “practical ways” to admit farm laborers under emergency visas while still protecting public health.

Immigrant laborers with previous work experience in the U.S. and who do not require in-person interviews will be allowed to return in the H-2A program.

Friedmann, of the Agriculture Transportation Coalition, suggested it could take months to unwind the knots in the food and agricultural network, but cargo can be rerouted and other changes can be made.

“The agriculture supply chain is like water. It will find the path of least resistance,” he said.

To view online:

<https://subscriber.politicopro.com/agriculture/article/2020/03/food-supplies-at-a-crunch-not-crisis-1896311>

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Arlington, VA 22209
USA

Added a due-out below on identifying POCs.

Thanks all for joining today's call to launch this important effort. Here are the due-outs and next steps. Please let me know if I missed anything:

- Page 465

b(5)(PCP)

From: (b) (6) <(b) (6)> Merry Lin
Sent: Tuesday, March 17, 2020 10:48 AM
To: wiley.deck@dot.gov; jim.rice@trade.gov; frank.yiannas@fda.hhs.gov;
 (b) (6); McCormack, Brian V. EOP/OMB <(b) (6)>;
 D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB
 <(b) (6)>; Duffey, Michael P. EOP/OMB
 <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>;
 Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB
 <(b) (6)>; Bonfitto, Jordan P. EOP/WHO
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 <(b) (6)>; Pottebaum, Nic D. EOP/WHO
 <(b) (6)>; Russo, Joseph H. EOP/WHO
 <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>
Cc: MaryDee.Beal@usda.gov; joby.young@usda.gov; Jonas, Seth H. EOP/NSC
 <(b) (6)>
Subject: Call at 2PM TODAY: COVID-19/Food Supply Chain

All – We are launching an effort to ensure stability and security in the food supply chain under the COVID-19 Supply Chain PCC. The first call will be today from 2:00 – 2:45pm; call-in details below. Attached are potential topics that this group could cover.

Call-in: (b) (6)

Access code: (b) (6)

Thanks,
Merry

Merry S. Lin, CFA

Senior Advisor

National Economic Council

Phone: (b) (6) | Cell: (b) (6)

From: [Lin, Merry S. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: FW: Smithfield Foods & Supply Chain
Date: Tuesday, March 17, 2020 2:58:45 PM

Flagging. Sounds like the forthcoming FAQs will address these questions.

From: Scott.Mason@hklaw.com <Scott.Mason@hklaw.com>
Sent: Tuesday, March 17, 2020 2:46 PM
To: Olmem, Andrew J. EOP/WHO <(b) (6)>
Cc: Lin, Merry S. EOP/WHO <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>
Subject: [EXTERNAL] Smithfield Foods & Supply Chain

Andrew – Hope you all are hanging in there and staying healthy.

I'm reaching out on behalf of Smithfield Foods on issues relating to supply chain, which we understand Mr. Kudlow is looking into. Specifically, one of Smithfield's concerns is making sure agriculture and food industry workers don't get caught up in any transportation restrictions or shelter in place orders (this just happened in several counties in California). Smithfield strongly believes that any related government messaging needs to communicate that agriculture and food workers should be reporting to work if they are healthy, otherwise there could be food supply chain disruptions - something nobody wants.

As a result of some of the messaging in the media and from government, the food production industry is at a **very high risk** that food production employees and others in critical supply chain roles stop showing up for work. They often work in close proximity to each other and are increasingly asking, 'why I am I here? The government is telling us to not be in groups of ten or more.' Smithfield encourages the White House to message to food production employees throughout the supply chain that they are excluded from shutdowns and recognize the special role they play in keeping calm across the country

Smithfield CEO Ken Sullivan is happy to jump on a call with you and/or any other interested White House officials at your convenience, and/or I can provide you his cell.

Thanks,
 Scott

Scott Mason | Holland & Knight

Senior Policy Advisor

Holland & Knight LLP

800 17th Street N.W., Suite 1100 | Washington, District of Columbia 20006

Phone 202.469.5330 | Fax 202.955.5564

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scott.mason@hklaw.com | www.hklaw.com

NOTE: This e-mail is from a law firm, Holland & Knight LLP ("H&K"), and is intended solely for the use of the individual(s) to whom it is addressed. If you believe you received this e-mail in error, please notify the sender immediately, delete the e-mail from your computer and do not copy or disclose it to anyone else. If you are not an existing client of H&K, do not construe anything in this e-mail to make you a client unless it contains a specific statement to that effect and do not disclose anything to H&K in reply that you expect it to hold in confidence. If you properly received this e-mail as a client, co-counsel or retained expert of H&K, you should maintain its contents in confidence in order to preserve the attorney-client or work product privilege that may be available to protect confidentiality.

From: [Lin, Merry S. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Today's call
Date: Tuesday, March 17, 2020 1:41:55 PM

Hi Joby, Mary Dee – here's what I'm thinking about for today's call. Please let me know what you think:

1.

b(5)(PCP)

2.

3.

4.

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor

National Economic Council

Phone: (b) (6) | Cell: (b) (6)

From: [McGuire, Denzel E. EOP/OMB](#)
To: [Lin, Merry S. EOP/WHO](#); [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); [frank.yiannas@fda.hhs.gov](#); [\(b\) \(6\)](#); [McCormack, Brian V. EOP/OMB](#); [D'Angelo, Gregory B. EOP/OMB](#); [Duffey, Michael P. EOP/OMB](#); [Hayes, Bradley F. EOP/OMB](#); [Ginn, Vance V. EOP/OMB](#); [Frazier, Ashley N. EOP/OMB](#); [Bonfitto, Jordan P. EOP/WHO](#); [Brooke, Francis J. Jr. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Jonas, Seth H. EOP/NSC](#)
Subject: RE: Call at 2PM TODAY: COVID-19/Food Supply Chain
Date: Tuesday, March 17, 2020 12:21:40 PM
Attachments: [3.16.20 NGA and NCPA Coronavirus to Congress FINAL.pdf](#)

I am sorry to miss the 2..but I wanted to alert to a labor issue that was flagged by ten National Grocers Association (they are the small independenty guys). They are afraid that sick leave provision are going suppress their ability to keep grocery stores open. Health Care workers got an exception and they are looking for one too.

It worth looking at and determine how serious and if we need to make a fix for them.

From: Lin, Merry S. EOP/WHO <(b) (6)> going
Sent: Tuesday, March 17, 2020 10:48 AM
To: [wiley.deck@dot.gov](#); [jim.rice@trade.gov](#); [frank.yiannas@fda.hhs.gov](#); [\(b\) \(6\)](#); [McCormack, Brian V. EOP/OMB](#) <(b) (6)>; [D'Angelo, Gregory B. EOP/OMB](#) <(b) (6)>; [McGuire, Denzel E. EOP/OMB](#) <(b) (6)>; [Duffey, Michael P. EOP/OMB](#) <(b) (6)>; [Hayes, Bradley F. EOP/OMB](#) <(b) (6)>; [Ginn, Vance V. EOP/OMB](#) <(b) (6)>; [Frazier, Ashley N. EOP/OMB](#) <(b) (6)>; [Bonfitto, Jordan P. EOP/WHO](#) <(b) (6)>; [Brooke, Francis J. Jr. EOP/WHO](#) <(b) (6)>; [Pottebaum, Nic D. EOP/WHO](#) <(b) (6)>; [Russo, Joseph H. EOP/WHO](#) <(b) (6)>; [Goyer, Jim L. IV EOP/WHO](#) <(b) (6)>
Cc: [MaryDee.Beal@usda.gov](#); [joby.young@usda.gov](#); [Jonas, Seth H. EOP/NSC](#) <(b) (6)>
Subject: Call at 2PM TODAY: COVID-19/Food Supply Chain

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Call-in: (b) (6)
Access code: (b) (6)

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)



March 16, 2020

The Honorable Nancy Pelosi
Speaker of the House
H-232, The Capitol
Washington, D.C. 20515

The Honorable Kevin McCarthy
House Minority Leader
H-204, The Capitol
Washington DC 20510

The Honorable Mitch McConnell
Senate Majority Leader
S-230, The Capitol
Washington D.C. 20510

The Honorable Chuck Schumer
Senate Minority Leader
S-221, The Capitol
Washington, D.C. 20515

Dear Speaker Pelosi, Minority Leader McCarthy, Majority Leader McConnell, and Minority Leader Schumer:

On behalf of the National Community Pharmacists Association (NCPA) and the National Grocers Association (NGA), we applaud Congress and the Administration for their recent actions to protect the American people by moving quickly to address the Coronavirus (COVID-19) outbreak. However, we have significant concerns with the paid sick leave provisions in H.R. 6021, the Families First Coronavirus Response Act. NCPA represents America's community pharmacists, including over 21,000 independent community pharmacies. NGA represents the nation's 8,500 independent grocery stores in all 50 states as well as their wholesalers and suppliers. Together our members employ around 1.2 million Americans on a full-time or part-time basis and provide pharmacy and grocery products to millions of Americans every day. Our organizations are serving on the front lines of responding to the coronavirus public health crisis by providing food and medicine to Americans in this time of need.

While well-intentioned, H.R. 6201 could potentially have disastrous unintended consequences on the ability of our members to continue serving the public throughout this crisis. Division E of the legislation requires that employers immediately provide 14 days of paid sick leave, while Division C immediately expands the Family Medical Leave Act (FMLA) to require all employers provide up to 12 weeks of paid family and medical leave. Although it's critical to encourage sick or quarantined workers to stay home and minimize the risk of spread, we are concerned that the bill's broad employee paid leave justifications¹ would leave supermarkets and pharmacies shorthanded during a time of crisis. Our industries are already facing staffing challenges at a time of unprecedented demand, and our members need flexibility in managing their workforce to ensure the public continues to have access to food and medicine. The Department of Homeland Security defines healthcare services, pharmacy and food supply employees as critical infrastructure industry workers. In addition to the bill's current paid leave exemptions for emergency responders and healthcare workers, we recommend that Congress extend the exemption to all critical infrastructure industry workers, including food and pharmacy supply chain workers. The vast majority of our members already have paid sick leave policies and are requiring staff to stay home if they are sick.

¹ H.R. 6201, Sec. 110(a)(2)(A) in Division E and Sec. 5102(a) in Division C

Secondly, although small to medium-sized businesses would be reimbursed by the federal government through refundable tax credits, businesses may struggle to remain viable long enough to be able to claim the credit. Independent supermarkets and pharmacies carefully manage their cash flow, and the bill presumes liquidity and a tolerance for debt that simply does not exist in the current crisis. When you add in disruptions posed by COVID-19 with this new federally mandated paid FMLA and sick leave, our members may not be able to stay afloat at a time when they are needed most to care for their communities.

While the paid leave requirements sunset at the end of the year, many small to medium-sized pharmacies and grocery stores will struggle to maintain adequate staffing levels while juggling the cost of the new mandate as cashflow is squeezed during the pandemic response. For this reason, NCPA and NGA ask that Congress consider how to provide relief to pharmacies and grocers from the mandatory leave requirement of H.R. 6021, the Families First Coronavirus Response Act, so that our industries can continue to do what they do best, provide food and medicine to the American public.

Sincerely,



Karry K. La Violette
Senior Vice President of Government Affairs & Director of the Advocacy Center
National Community Pharmacists Association



Christopher Jones
Senior Vice President of Government Relations & Counsel
National Grocers Association

cc:

The Honorable Mike Pence
Vice President of the United States

The Honorable Steve Mnuchin
Secretary of the Treasury

From: [Lin, Merry S. EOP/WHO](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Lindsay, Sally - OSEC Washington, DC](#)
Subject: RE: Retail & Food Supply Chain stability info
Date: Monday, March 16, 2020 7:40:39 PM
Attachments: [image001.png](#)

Many thanks for these, Mary Dee. WH Cabinet Affairs is helping us identify the appropriate PCC-level counterparts; they expect to have a list by 9am tomorrow.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Monday, March 16, 2020 7:31 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Subject: Retail & Food Supply Chain stability info

Merry –

Per our call this evening, we've made a few updates to the "potential issues to be addressed" agenda/topic suggestions for tomorrow's interagency call. Updated language is below. I also want to make sure you've seen the attached one-pager. It was developed by a group of food manufacturing organizations. The issue list below incorporates these issues.

Additionally, Sally Lindsey (cc'd) will forward you calendar and call in information for a 2 pm call slot tomorrow.

Please let me know how we can be further helpful.

b(5) DPP

b(5) DPP



Mary Dee Beal

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0907
Cell: 202.441.1826

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From: [Rollins, Blake - OSEC, Washington, DC](#)
To: [Pataki, Tim A. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Food and Beverage Can Industry-COVID-19
Date: Monday, March 16, 2020 3:30:04 PM

We can touch base with him

Thanks

Get [Outlook for iOS](#)

From: Pataki, Tim A. EOP/WHO <(b) (6)>
Sent: Monday, March 16, 2020 3:28 PM
To: Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC
Subject: FW: Food and Beverage Can Industry-COVID-19

FYI here. May be good to reach out and connect.

Tim

From: Sylvester Giustino <SGiustino@cancentral.com>
Sent: Monday, March 16, 2020 3:26 PM
To: Pataki, Tim A. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>
Cc: Robert Budway <RBudway@cancentral.com>
Subject: [EXTERNAL] Food and Beverage Can Industry-COVID-19

Tim/Joseph,

Our members are growing concerned that they can be forced by the federal, state or local governments to close operations. Our industry is providing vital beverage and food packaging for the country's 330 million people during this unprecedented crisis. Do you know if DHS/USDA will be granting food and beverage can manufacturers as a "critical" industry so that we can keep our factories open and the food and beverage supply up and running?

Thanks,
 Syl

Sylvester A. Giustino
 Director of Government Relations & Technical Affairs
 Can Manufacturers Institute
 Office: 202-232-4677
 Direct: (b) (6)
 Mobile: (b) (6)

From: [Bonfitto, Jordan P. EOP/WHO](#)
To: [Adcock, Rebeckah - OSEC, Washington, DC](#); [Giles, Misty - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Lindsay, Sally - OSEC Washington, DC](#)
Subject: RE: RD - Coronavirus
Date: Monday, March 16, 2020 9:45:45 AM

+ Sally – To check on time!

From: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Sent: Monday, March 16, 2020 9:01 AM
To: Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Giles, Misty - OSEC, Washington, DC <Misty.Giles@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: RD - Coronavirus

Jordan -sorry missing this - we need to include Joby in this as it involves policy decisions re RD capacities. MAC is not managing those issues for COVID so I won't be any help.
 Not sure 9:30 will work.
 + joby

Rebeckah.Adcock@USDA.gov

From: Bonfitto, Jordan P. EOP/WHO <(b) (6)>
Sent: Monday, March 16, 2020 8:53:37 AM
To: Giles, Misty - OSEC, Washington, DC <Misty.Giles@usda.gov>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: RE: RD - Coronavirus

Let's hold 9:30am and I will confirm shortly!

From: Giles, Misty - OSEC, Washington, DC <Misty.Giles@usda.gov>
Sent: Saturday, March 14, 2020 12:44 PM
To: Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: Re: RD - Coronavirus

I have my senior staff in RD at 10am and with all this, can't miss. Can we do 9:30 or 10:45?

Misty A. Giles
 Chief of Staff
 Rural Development
 C: 202-740-3613

From: Bonfitto, Jordan P. EOP/WHO <(b) (6)>
Sent: Friday, March 13, 2020 5:34:02 PM

To: Giles, Misty - OSEC, Washington, DC <Misty.Giles@usda.gov>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>

Subject: RD - Coronavirus

Reb and Misty,

As I previously mentioned, folks here are trying to wrap their heads around what loan/grant programs RD may be able to leverage to help combat the coronavirus.

Any chance y'all might be available at 10:00am on Tuesday to jump on a call? If not, let me know what dates/times would work best for y'all and I'll coordinate the folks over here.

Best,

JB

Jordan P. Bonfitto
Policy Advisor – Agriculture
National Economic Council

(b) (6)

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From: [Pataki, Tim A. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Cc: [Russo, Joseph H. EOP/WHO](#); [Brady, Lillie - OSEC, Washington, DC](#)
Subject: Re: Retail & Food Supply Chain Stability Interagency Coordination
Date: Sunday, March 15, 2020 8:39:59 PM

Glad to see this. Let me know how we can help.

Sent from my iPhone

On Mar 15, 2020, at 8:14 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

FYSA

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Sunday, March 15, 2020 8:13:11 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; McCormack, Brian <(b) (6)>; Rader, John N. EOP/NSC <(b) (6)>; Andrew J. Olmem <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>
Subject: Re: Retail & Food Supply Chain Stability Interagency Coordination

Thanks for the call Merry. Happy to hear that food supply will now be coordinated through this PCC. We are happy to lead. Copying others in WH that I have talked with on these issues for awareness.

We will plan to deliver a first draft of identified considerations midday tomorrow.

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>

Sent: Sunday, March 15, 2020 20:02
To: Young, Joby - OSEC, Washington, DC
Subject: FW: Retail & Food Supply Chain Stability Interagency Coordination

From: Kalsbeek, Amie (OST) <amie.kalsbeek@dot.gov>
Sent: Sunday, March 15, 2020 3:47 PM
To: Cavanaugh, Brian J. EOP/NSC <(b) (6)>
Cc: Glenn, Robert <robert.glenn@fema.dhs.gov>; (b) (6)
 <(b) (6)>; O'Berry, Donna (OST) <donna.o'berry@dot.gov>
Subject: Retail & Food Supply Chain Stability Interagency Coordination

Good afternoon Brian,

Reaching out to best coordinate an item of interagency concern across the right interagency parties, and aligned with WH/NSC channels, existing efforts, comms coordination.

FEMA, DHS/CISA, DOC, USDA, FDA, HHS, CDC, DOT joined via teleconference to discuss retail and grocery supply chain concerns this afternoon. As all are very aware, b(5) DPP

[REDACTED]

b(5) DPP

BL, NRCC—including ESF-14—and CISA is fielding/will field RFIs and manage the operational side of this alongside the interagency. However, wanted to flag to see if this should be addressed initially/upfront through a coordinated interagency process (maybe via the Restricted DRG/CISR SVTC on COVID-19, the COVID-19 Supply Chain PCC, or a separate engagement) to make sure we have a whole-of-government approach and message to ground D/A equities and expertise when outreach/response is needed to stakeholders.

I'll defer to FEMA and CISA for additional input.

Best,
Amie

Amie E. Kalsbeek
Policy and Plans Analyst, National Security Policy and Preparedness Division
Office of Intelligence, Security, and Emergency Response
U.S. Department of Transportation | Office of the Secretary
Office: (202) 366-9378 | Cell: (b) (6)
amie.kalsbeek@dot.gov
amie.kalsbeek@dhs.sgov.gov

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From: [Staff Secretary](#)
To: [Salvi, Mary E. EOP/WHO](#); [Eisenberg, John A. EOP/WHO](#); [Miller, Julie L. EOP/OMB](#); [DL OMB ExecSec](#); [Ditto, Jessica E. EOP/WHO](#); [Kennedy, Adam R. EOP/WHO](#); [Grisham, Stephanie A. EOP/WHO](#); [Hahn, Julia A. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Pataki, Tim A. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#); [Veletsis, Alexandra E. EOP/WHO](#); [Rinat, Ory S. EOP/WHO](#); [Parnitzke, Kate L. EOP/WHO](#); [Lahasky, Rosemary A. EOP/WHO](#); [Radford, Julie T. EOP/WHO](#); [Dumbauld, Cassidy M. EOP/WHO](#); [Hudson, Renee R. EOP/WHO](#); [Puesan, Cesar \(HHS/OS/IOS\)](#); [Agnew, Ann \(HHS/IOS\)](#); [Chalkey, Richard J. EOP/WHO](#); [Harrison, Brian \(HHS/IOS\)](#); [Troutman, Joel D. EOP/WHO](#); [Wiggins, Jeremy G. EOP/WHO](#); [Olmstead, Andrew J. EOP/WHO](#); [Hicks, Hope C. EOP/WHO](#); [Dumbauld, Cassidy M. EOP/WHO](#); [Deere, Judd P. EOP/WHO](#); [Hoelscher, Douglas L. EOP/WHO](#); [Crozer, William F. EOP/WHO](#); [Birn, Deborah L. EOP/NSC](#); [Mitchell, Austin A. EOP/WHO](#); [DL NSC PaperDeputies](#); [DL Chief of Staff Office](#); [Short, Marc T. EOP/OVP](#); [Gray, John W. EOP/OVP](#); [Pinkos, Stephen M. EOP/OVP](#); [McEntee, John D. II EOP/WHO](#); [Berkowitz, Avraham J. EOP/WHO](#); [Gidley, Hogan H. EOP/WHO](#); [Pottebaum, Nic D. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Miller, Katie R. EOP/OVP](#); [Rollins, Brooke L. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#)
Cc: [Staff Secretary](#)
Subject: RE: For FLASH Review: POTUS Tweets - Grocer Supply Chain
Date: Sunday, March 15, 2020 6:23:21 PM

Thank you all for your review. We plan to move forward the below versions of these tweets, which incorporate edits from our circulation.

STAFF SEC

b(5)(PCP)

From: Staff Secretary <(b) (6)>
Sent: Sunday, March 15, 2020 5:21 PM
To: Salvi, Mary E. EOP/WHO <(b) (6)>; Eisenberg, John A. EOP/WHO <(b) (6)>; Miller, Julie L. EOP/OMB <(b) (6)>; DL OMB ExecSec <(b) (6)>; Ditto, Jessica E. EOP/WHO <(b) (6)>; Kennedy, Adam R. EOP/WHO <(b) (6)>; Grisham, Stephanie A. EOP/WHO <(b) (6)>; Hahn, Julia A. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Pataki, Tim A. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Rinat, Ory S. EOP/WHO <(b) (6)>; Parnitzke, Kate L. EOP/WHO <(b) (6)>; Lahasky, Rosemary A. EOP/WHO

<(b) (6)>; Radford, Julie T. EOP/WHO <(b) (6)>;
 Dumbauld, Cassidy M. EOP/WHO <(b) (6)>; Hudson, Renee R. EOP/WHO
 <(b) (6)>; Puesan, Cesar (HHS/OS/IOS) <Cesar.Puesan@hhs.gov>; Agnew,
 Ann (HHS/IOS) <Ann.Agnew@hhs.gov>; Chalkey, Richard J. EOP/WHO
 <(b) (6)>; Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>; Troutman,
 Joel D. EOP/WHO <(b) (6)>; Wiggins, Jeremy G. EOP/WHO
 <(b) (6)>; Olmem, Andrew J. EOP/WHO
 <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Dumbauld,
 Cassidy M. EOP/WHO <(b) (6)>; Deere, Judd P. EOP/WHO
 <(b) (6)>; Hoelscher, Douglas L. EOP/WHO
 <(b) (6)>; Crozer, William F. EOP/WHO
 <(b) (6)>; Birx, Deborah L. EOP/NSC <(b) (6)>;
 Mitchell, Austin A. EOP/WHO <(b) (6)>; DL NSC PaperDeputies
 <DL.PaperDeputies@whmo.mil>; DL Chief of Staff Office <(b) (6)>;
 Short, Marc T. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP
 <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>;
 McEntee, John D. II EOP/WHO <(b) (6)>; Berkowitz, Avraham J. EOP/WHO
 <(b) (6)>; Gidley, Hogan H. EOP/WHO <(b) (6)>; Pottebaum, Nic D.
 EOP/WHO <(b) (6)>; Grogan, Joseph J. EOP/WHO
 <(b) (6)>; Miller, Katie R. EOP/OVP <(b) (6)>; Rollins,
 Brooke L. EOP/WHO <(b) (6)>; Conway, Kellyanne E. EOP/WHO
 <(b) (6)>

Cc: Staff Secretary <(b) (6)>

Subject: For FLASH Review: POTUS Tweets - Grocer Supply Chain

Importance: High

For your expedited review below are two draft POTUS tweets related to the President's call today with American grocers and supply chain executives. These tweets have been recommended by OPL.

Affirmative clearances are requested from WHCO, USDA, and Press/Comms. All others are also welcome to comment.

Please review and send all edits and clearances to STAFF SEC by 5:45 p.m.

Thank you,

STAFF SEC

1.

b(5)(PCP)

b(5)(PCP)

2.

b(5)(PCP)

From: [Keller, Catherine B. EOP/WHO](#)
To: [Pataki, Tim A. EOP/WHO](#); [Short, Marc T. EOP/OVP](#); [Miller, Katie R. EOP/OVP](#); [Rinat, Ory S. EOP/WHO](#); [McEntee, John D. II EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Grisham, Stephanie A. EOP/WHO](#); [Deere, Judd P. EOP/WHO](#); [Gidley, Hogan H. EOP/WHO](#); [Hoelscher, Douglas L. EOP/WHO](#); [Olmstead, Andrew J. EOP/WHO](#); [Birn, Deborah L. EOP/NSC](#); [Philbin, Patrick F. EOP/WHO](#); [Harrison, Brian \(HHS/IOS\)](#); [Zachary.McEntee@treasury.gov](#); [Eisenberg, John A. EOP/WHO](#); [Troye, Olivia EOP/NSC](#)
Cc: [Staff Secretary](#)
Subject: FLASH Review: Grocery/Supply Chain Call Statement
Date: Sunday, March 15, 2020 1:25:46 PM

All,

Please review the below statement regarding the President's call with grocery and supply chain executives. A rapid review and clearance is requested for a prompt release after the call. Please send any critical comments you have **by 2:00pm today.**

Statement:

b(5)(PCP)

Thank you,
Staff Secretary

From: [Office of Presidential Scheduling](#)
To: [Pataki, Tim A. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Veletsis, Alexandra E. EOP/WHO](#); [Staff Secretary](#)
Cc: [DL WHO OPERATORS](#)
Subject: UPDATED PARTICIPANTS - APA (In-House): Phone Call with Grocery and Supply Chain Executives
Date: Sunday, March 15, 2020 1:20:20 PM

This email is to inform you that a **Phone Call with Grocery and Supply Chain Executives** has been **APPROVED** and added to the President's schedule. Information regarding your event is below.

PROJECT OFFICER: Tim Pataki, Deputy Assistant to the President and Director of the Office of Public Liaison

WORKING CONTACT/POC: Alexandra Veletsis, Associate Director of Operations for the Office of Public Liaison

DATE/TIME/LENGTH OF PARTICIPATION: Sunday, March 15, 2020 at 1:30 PM EDT (30 min)

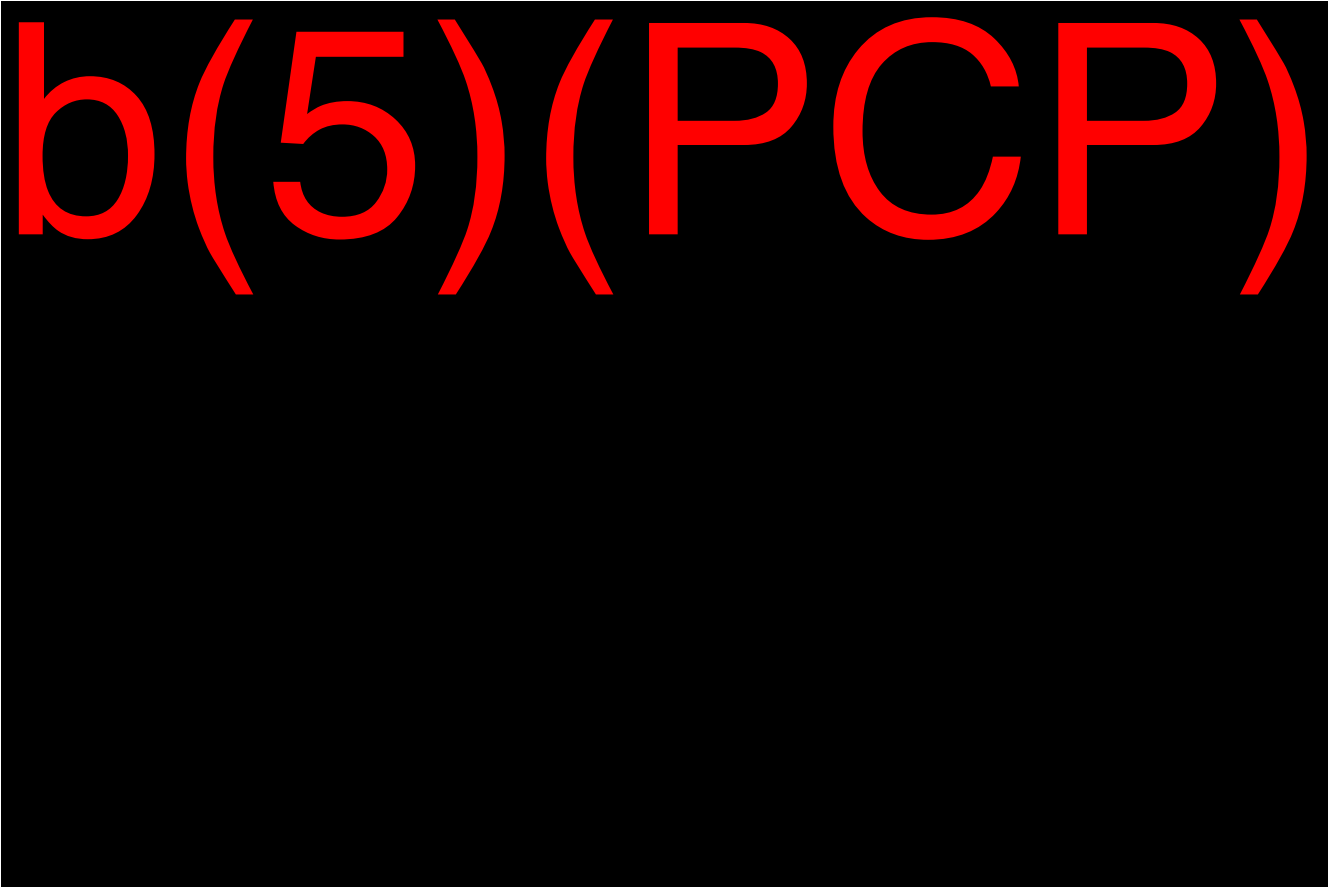
LOCATION: Residence

EVENT FORMAT/PROGRAM: Conference Call (via WH Operator)

PRESS: Closed

EXTERNAL PARTICIPANTS:

b(5)(PCP)



b(5)(PCP)

INTERNAL PARTICIPANTS:

The Vice President

Secretary Steven Mnuchin, Department of the Treasury

Secretary Sonny Perdue, Department of Agriculture

Larry Kudlow, Assistant to the President and Director of the National Economic Council

Tim Pataki, Deputy Assistant to the President and Director of the Office of Public Liaison

Please review this information to ensure accuracy. Any updates regarding your event must be shared with the Office of Presidential Appointments and Scheduling. It is the responsibility of the Project Officer or his/her designee to finalize all details of the approved activity.

Thank you,

Office of Presidential Appointments and Scheduling

From: [Staff Secretary](#)
To: [DL Chief of Staff Office](#); [Eisenberg, John A. EOP/WHO](#); [Philbin, Patrick F. EOP/WHO](#); [Kushner, Jared C. EOP/WHO](#); ["Brian.Harrison@hhs.gov"](#); [Short, Marc T. EOP/OVP](#); [Miller, Katie R. EOP/OVP](#); [Zachary.McEntee@treasury.gov"; \(b\) \(6\)](#); [Kudlow, Larry A. EOP/WHO](#); [Olmem, Andrew J. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Gountanis, John](#); [Pataki, Tim A. EOP/WHO](#); [Hoelscher, Douglas L. EOP/WHO](#); [Troye, Olivia EOP/NSC](#); [Birn, Deborah L. EOP/NSC](#); [Pottinger, Matthew F. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Ueland, Eric M. EOP/WHO](#); [Hicks, Hope C. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#); [Ditto, Jessica E. EOP/WHO](#); [Hahn, Julia A. EOP/WHO](#); [Gidley, Hogan H. EOP/WHO](#); [Grisham, Stephanie A. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#); [Radford, Julie T. EOP/WHO](#); [Rinat, Ory S. EOP/WHO](#); [Berkowitz, Avraham J. EOP/WHO](#)
Cc: [Staff Secretary](#)
Subject: RE: FOR QUICK REVIEW: One-Pager and Questions for POTUS Call with Grocery Executives
Date: Sunday, March 15, 2020 12:55:36 PM
Attachments: [Call with Grocery and Supply Chain Executives v2.docx](#) (b)(5)(PCP)-Deliberative (1 page)
[Pocket Card - Grocery Executives v2.docx](#) (b)(5)(PCP)-Deliberative (1 page)

Thanks for reviewing and providing edits. Attached are the final documents.

From: Staff Secretary

Sent: Sunday, March 15, 2020 10:28 AM

To: [DL Chief of Staff Office](#) <(b) (6)>; [Eisenberg, John A. EOP/WHO](#) <(b) (6)>; [Philbin, Patrick F. EOP/WHO](#) <(b) (6)>; [Kushner, Jared C. EOP/WHO](#) <(b) (6)>; ["Brian.Harrison@hhs.gov"](#) <Brian.Harrison@hhs.gov>; [Short, Marc T. EOP/OVP](#) <(b) (6)>; [Miller, Katie R. EOP/OVP](#) <(b) (6)>; ["Zachary.McEntee@treasury.gov"](#) <Zachary.McEntee@treasury.gov>; [\(b\) \(6\)](#); [Kudlow, Larry A. EOP/WHO](#) <(b) (6)>; [Olmem, Andrew J. EOP/WHO](#) <(b) (6)>; [Grogan, Joseph J. EOP/WHO](#) <(b) (6)>; ["Gountanis, John"](#) <John.Gountanis@hq.dhs.gov>; [Pataki, Tim A. EOP/WHO](#) <(b) (6)>; [Hoelscher, Douglas L. EOP/WHO](#) <(b) (6)>; [Troye, Olivia EOP/NSC](#) <(b) (6)>; [Birn, Deborah L. EOP/NSC](#) <(b) (6)>; [Pottinger, Matthew F. EOP/WHO](#) <(b) (6)>; [Vought, Russell T. EOP/OMB](#) <(b) (6)>; [Ueland, Eric M. EOP/WHO](#) <(b) (6)>; [Hicks, Hope C. EOP/WHO](#) <(b) (6)>; [Rollins, Brooke L. EOP/WHO](#) <(b) (6)>; [Ditto, Jessica E. EOP/WHO](#) <(b) (6)>; [Hahn, Julia A. EOP/WHO](#) <(b) (6)>; [Gidley, Hogan H. EOP/WHO](#) <(b) (6)>; [Grisham, Stephanie A. EOP/WHO](#) <(b) (6)>; ["joby.young@usda.gov"](#) <joby.young@usda.gov>; [Radford, Julie T. EOP/WHO](#) <(b) (6)>; [Rinat, Ory S. EOP/WHO](#) <(b) (6)>; [Berkowitz, Avraham J. EOP/WHO](#) <(b) (6)>

Cc: Staff Secretary <(b) (6)>

Subject: FOR QUICK REVIEW: One-Pager and Questions for POTUS Call with Grocery Executives

Importance: High

Attached for review is a one-pager along with a pocket card of potential questions the President can ask for the 1:30 pm call today with grocery executives.

Please let Staff Sec know by **11:30 am** if you have any edits or feedback.

Reach out directly with questions.

Thanks,

Staff Sec

From: [Pataki, Tim A. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: FW: APA (In-House): Phone Call with Grocery and Supply Chain Executives
Date: Sunday, March 15, 2020 12:52:17 PM

EXTERNAL PARTICIPANTS:

b(5)(PCP)

INTERNAL PARTICIPANTS:

The Vice President
Secretary Steven Mnuchin, Department of the Treasury
Secretary Sonny Perdue, Department of Agriculture
Larry Kudlow, Assistant to the President and Director of the National Economic Council
Tim Pataki, Deputy Assistant to the President and Director of the Office of Public Liaison

From: [Office of Presidential Scheduling](#)
To: [Pataki, Tim A. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Veletsis, Alexandra E. EOP/WHO](#); [Staff Secretary](#)
Cc: [DL WHO OPERATORS](#)
Subject: APA (In-House): Phone Call with Grocery and Supply Chain Executives
Date: Sunday, March 15, 2020 12:46:03 PM

This email is to inform you that a **Phone Call with Grocery and Supply Chain Executives** has been **APPROVED** and added to the President's schedule. Information regarding your event is below.

PROJECT OFFICER: Tim Pataki, Deputy Assistant to the President and Director of the Office of Public Liaison

WORKING CONTACT/POC: Alexandra Veletsis, Associate Director of Operations for the Office of Public Liaison

DATE/TIME/LENGTH OF PARTICIPATION: Sunday, March 15, 2020 at 1:30 PM EDT (30 min)

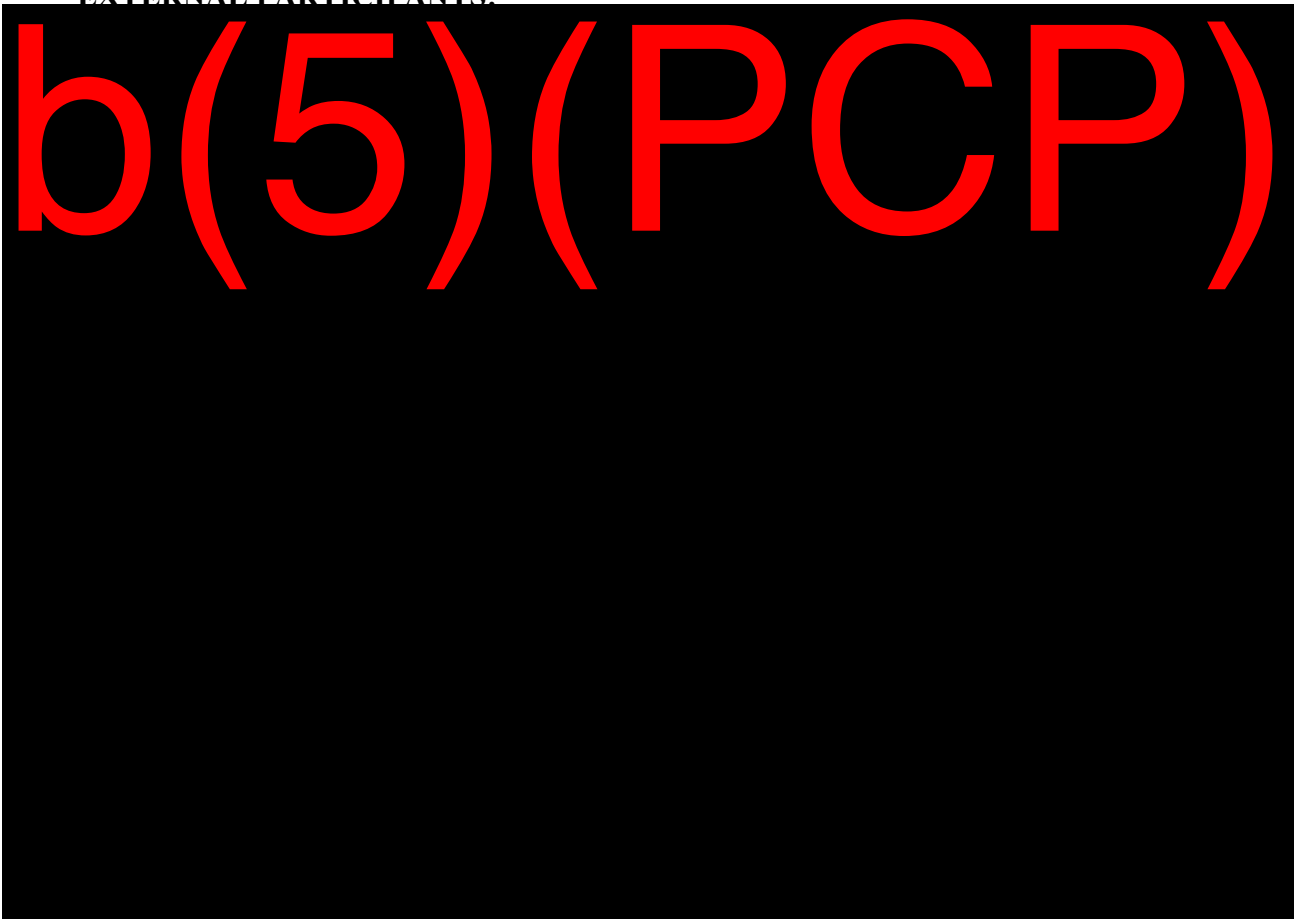
LOCATION: Residence

EVENT FORMAT/PROGRAM: Conference Call (via WH Operator)

PRESS: Closed

EXTERNAL PARTICIPANTS:

b(5)(PCP)



b(5)(PCP)**INTERNAL PARTICIPANTS:**

The Vice President

Secretary Steven Mnuchin, Department of the Treasury

Secretary Sonny Perdue, Department of Agriculture

Larry Kudlow, Assistant to the President and Director of the National Economic Council

Tim Pataki, Deputy Assistant to the President and Director of the Office of Public Liaison

Please review this information to ensure accuracy. Any updates regarding your event must be shared with the Office of Presidential Appointments and Scheduling. It is the responsibility of the Project Officer or his/her designee to finalize all details of the approved activity.

Thank you,

Office of Presidential Appointments and Scheduling

From: [Veletsis, Alexandra E. EOP/WHO](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Pataki, Tim A. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Rauch, Jack A. EOP/WHO](#)
Subject: RE: Participant List 1:30 PM Call
Date: Sunday, March 15, 2020 12:05:07 PM

Please make sure **(b)(5) DPP** RSVPs.

Thanks!

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Sunday, March 15, 2020 11:47 AM
To: Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rauch, Jack A. EOP/WHO <(b) (6)>
Subject: Re: Participant List 1:30 PM Call

(b)(5) DPP CEO will join as well

Filling in form

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From: Veletsis, Alexandra E. EOP/WHO <(b) (6)>
Sent: Sunday, March 15, 2020 11:19 AM
To: Rollins, Blake - OSEC, Washington, DC; Pataki, Tim A. EOP/WHO; Russo, Joseph H. EOP/WHO
Cc: Young, Joby - OSEC, Washington, DC; Rauch, Jack A. EOP/WHO
Subject: RE: Participant List 1:30 PM Call

Updated RSVPs below for reference. Still missing **(b)(5)(PCP)**

b(5)(PCP)

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>

Sent: Sunday, March 15, 2020 11:03 AM

To: Pataki, Tim A. EOP/WHO <(b) (6)>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: Re: Participant List 1:30 PM Call

Will do, pinging the others as well

Get [Outlook for iOS](#)

From: Pataki, Tim A. EOP/WHO <(b) (6)>

Sent: Sunday, March 15, 2020 11:01 AM

To: Rollins, Blake - OSEC, Washington, DC; Veletsis, Alexandra E. EOP/WHO; Russo, Joseph H. EOP/WHO

Cc: Young, Joby - OSEC, Washington, DC

Subject: RE: Participant List 1:30 PM Call

Great. Please make sure they register asap.

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>

Sent: Sunday, March 15, 2020 11:00 AM

To: Pataki, Tim A. EOP/WHO <(b) (6)>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: RE: Participant List 1:30 PM Call

b(5)(PCP)

From: Pataki, Tim A. EOP/WHO <(b) (6)>

Sent: Sunday, March 15, 2020 10:59 AM

To: Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>

Subject: RE: Participant List 1:30 PM Call

+Blake. We need people to RSVP asap. Continue to follow up with those who said they would have an executive on the call, ie **b(5)(PCP)**. We need an answer from them and they need to register immediately.

From: Veletsis, Alexandra E. EOP/WHO <(b) (6)>

Sent: Sunday, March 15, 2020 10:54 AM

To: Russo, Joseph H. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>

Cc: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>

Subject: Participant List 1:30 PM Call

All,

Please see below list of RSVPs we have received via the link. I know some of you have received some verbal RSVPs. Please review the list below and ensure that any verbal RSVPs complete the RSVP link ASAP so that we have one consistent list of participants.

Thank you

b(5)(PCP)

Alexandra Veletsis
Director of Operations
Office of Public Liaison, The White House

(b) (6)

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From: [Porter, Madison F. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: FOR QUICK REVIEW: One-Pager and Questions for POTUS Call with Grocery Executives
Date: Sunday, March 15, 2020 11:06:06 AM

Thanks, Joby!

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Sunday, March 15, 2020 11:05 AM
To: Staff Secretary <(b) (6)>; DL Chief of Staff Office
 <(b) (6)>; Eisenberg, John A. EOP/WHO
 <(b) (6)>; Philbin, Patrick F. EOP/WHO <(b) (6)>;
 Kushner, Jared C. EOP/WHO <(b) (6)>; 'Brian.Harrison@hhs.gov'
 <Brian.Harrison@hhs.gov>; Short, Marc T. EOP/OVP <(b) (6)>; Miller, Katie R.
 EOP/OVP <(b) (6)>; 'Zachary.McEntee@treasury.gov'
 <Zachary.McEntee@treasury.gov>; (b) (6); Kudlow, Larry A. EOP/WHO Ivanka Trump
 <(b) (6)>; Olmem, Andrew J. EOP/WHO
 <(b) (6)>; Grogan, Joseph J. EOP/WHO <(b) (6)>;
 Gountanis, John <John.Gountanis@hq.dhs.gov>; Pataki, Tim A. EOP/WHO
 <(b) (6)>; Hoelscher, Douglas L. EOP/WHO
 <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Birx,
 Deborah L. EOP/NSC <(b) (6)>; Pottinger, Matthew F. EOP/WHO
 <(b) (6)>; Vought, Russell T. EOP/OMB <(b) (6)>;
 Ueland, Eric M. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO
 <(b) (6)>; Rollins, Brooke L. EOP/WHO <(b) (6)>; Ditto, Jessica
 E. EOP/WHO <(b) (6)>; Hahn, Julia A. EOP/WHO
 <(b) (6)>; Gidley, Hogan H. EOP/WHO <(b) (6)>; Grisham,
 Stephanie A. EOP/WHO <(b) (6)>; Radford, Julie T. EOP/WHO
 <(b) (6)>; Rinat, Ory S. EOP/WHO <(b) (6)>; Berkowitz,
 Avrahm J. EOP/WHO <(b) (6)>
Subject: RE: FOR QUICK REVIEW: One-Pager and Questions for POTUS Call with Grocery Executives

Good with USDA.

Secretary Perdue will join the call. I will provide him with these materials once final for his awareness.

Joby Young

Chief of Staff
 United States Department of Agriculture



From: Staff Secretary <(b) (6)>
Sent: Sunday, March 15, 2020 10:28 AM
To: DL Chief of Staff Office <(b) (6)>; Eisenberg, John A. EOP/WHO <(b) (6)>; Philbin, Patrick F. EOP/WHO <(b) (6)>; Kushner, Jared C. EOP/WHO <(b) (6)>; 'Brian.Harrison@hhs.gov' <Brian.Harrison@hhs.gov>; Short, Marc T. EOP/OVP <(b) (6)>; Miller, Katie R. EOP/OVP <(b) (6)>; 'Zachary.McEntee@treasury.gov' <Zachary.McEntee@treasury.gov>; (b) (6); Kudlow, Larry A. EOP/WHO Ivanka Trump <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; Grogan, Joseph J. EOP/WHO <(b) (6)>; Gountanis, John <John.Gountanis@hq.dhs.gov>; Pataki, Tim A. EOP/WHO <(b) (6)>; Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Birt, Deborah L. EOP/NSC <(b) (6)>; Pottinger, Matthew F. EOP/WHO <(b) (6)>; Vought, Russell T. EOP/OMB <(b) (6)>; Ueland, Eric M. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Rollins, Brooke L. EOP/WHO <(b) (6)>; Ditto, Jessica E. EOP/WHO <(b) (6)>; Hahn, Julia A. EOP/WHO <(b) (6)>; Gidley, Hogan H. EOP/WHO <(b) (6)>; Grisham, Stephanie A. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Radford, Julie T. EOP/WHO <(b) (6)>; Rinat, Ory S. EOP/WHO <(b) (6)>; Berkowitz, Avraham J. EOP/WHO <(b) (6)>
Cc: Staff Secretary <(b) (6)>
Subject: FOR QUICK REVIEW: One-Pager and Questions for POTUS Call with Grocery Executives
Importance: High

Attached for review is a one-pager along with a pocket card of potential questions the President can ask for the 1:30 pm call today with grocery executives.

Please let Staff Sec know by **11:30 am** if you have any edits or feedback.

Reach out directly with questions.

Thanks,

Staff Sec

This electronic message contains information generated by the USDA solely for the intended recipients. Any unauthorized interception of this message or the use or disclosure of the information it contains may violate the law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and

delete the email immediately.

From: [Rollins, Blake - OSEC, Washington, DC](#)
To: [Russo, Joseph H. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: DRAFT: Upcoming Invitation to Discussion with the President
Date: Sunday, March 15, 2020 9:52:06 AM

You may not have all these folks registered yet, but here's a quick update:

b(5) DPP

Have sent additional emails to all the others on our side of the list. Thanks.

From: Russo, Joseph H. EOP/WHO <**(b) (6)**>
Sent: Sunday, March 15, 2020 8:06 AM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: RE: DRAFT: Upcoming Invitation to Discussion with the President

Thank you Blake.

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Sunday, March 15, 2020 8:05 AM
To: Russo, Joseph H. EOP/WHO <**(b) (6)**>
Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

Joe,

We have calls set up for early this AM with:

b(5) DPP

Will contact all others on our part of the list this AM by individual email.

We will not assume that we can substitute for CEO, but will run that through Alexandra.

Thanks,
Blake

Get [Outlook for iOS](#)

From: Russo, Joseph H. EOP/WHO <**(b) (6)**>

Sent: Sunday, March 15, 2020 7:26 AM

To: Young, Joby - OSEC, Washington, DC; Pataki, Tim A. EOP/WHO; Veletsis, Alexandra E. EOP/WHO; Goyer, Jim L. IV EOP/WHO

Cc: Rollins, Blake - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Brady, Lillie - OSEC, Washington, DC; Willits, Ashley - OSEC, Washington, DC

Subject: RE: DRAFT: Upcoming Invitation to Discussion with the President

Joby or Blake, could one of you give me a call as soon as possible? (b) (6).

Much appreciated.

From: Russo, Joseph H. EOP/WHO

Sent: Sunday, March 15, 2020 6:12 AM

To: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Pataki, Tim A. EOP/WHO

<(b) (6)>; Veletsis, Alexandra E. EOP/WHO

<(b) (6)>

Cc: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>

Subject: RE: DRAFT: Upcoming Invitation to Discussion with the President

Good morning, thank you again for everyone's help last night.

Last night, I spoke to several of the POC's – and I know USDA did as well – who all expressed great interest in their CEOs' participation in this afternoon's call. However, currently only (b)(5)(PCP) has formally registered to participate. Please push this morning to contact each of the contacts on your allotment in order to secure their participation and encourage them to have their CEO or alternate executive register ASAP.

If you have any questions, please do not hesitate to reach out.

Thanks,
Joe

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Saturday, March 14, 2020 11:03 PM

To: Pataki, Tim A. EOP/WHO <(b) (6)>; Veletsis, Alexandra E. EOP/WHO

<(b) (6)>

Cc: Russo, Joseph H. EOP/WHO <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>

Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

We've told the Secretary it is taking place but haven't confirmed with him now that we have the time. I'll let you know first thing in the AM.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Pataki, Tim A. EOP/WHO <(b) (6)>
Sent: Saturday, March 14, 2020 10:58:23 PM
To: Veletsis, Alexandra E. EOP/WHO <(b) (6)>
Cc: Russo, Joseph H. EOP/WHO <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>
Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

Thanks for the help so far tonight everyone. We all need to ensure maximum effort is put in to get each company to post their CEO or alternate for the 1:30 call tomorrow. Any questions anyone receives tomorrow can be run through Alexandra Veletsis in regards to alternates.

Please continue to push tonight by reaching out to each individual stakeholder you are responsible for. Tomorrow morning, please continue emailing, calling through, etc, until we will continue to finalize the RSVP list.

Joby, does the Secretary plan to join?

Tim

Sent from my iPhone

On Mar 14, 2020, at 10:15 PM, Veletsis, Alexandra E. EOP/WHO <(b) (6)> wrote:

Copy

Sent from my iPhone

On Mar 14, 2020, at 10:15 PM, Russo, Joseph H. EOP/WHO <(b) (6)> wrote:

Alexandra, please send at 10:20. Will send you a clean list for you to copy and paste on separate cover.

From: Veletsis, Alexandra E. EOP/WHO
Sent: Saturday, March 14, 2020 9:53 PM
To: Pataki, Tim A. EOP/WHO <(b) (6)>

Cc: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Russo, Joseph H. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>

Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

Ready to hit send once I hear from Russo we are good to go. Will be sure everyone receives the email

Sent from my iPhone

On Mar 14, 2020, at 9:48 PM, Pataki, Tim A. EOP/WHO <(b) (6)> wrote:

For USDA & WH OPL team, we need to speed up the process on invites. Scheduling wants to publish on the public calendar. I will ask them to hold till 10:30 PM.

Please let me know if this is an issue ASAP.

Sent from my iPhone

On Mar 14, 2020, at 9:46 PM, Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov> wrote:

Thanks, yes. We will send out tonight.

Could you bcc me on the email y'all send so we can make sure to give the same info?

Also, we recommend (b)(5) DPP unless you disagree.
Thanks

Get [Outlook for iOS](#)

From: Russo, Joseph H. EOP/WHO <(b) (6)>
Sent: Saturday, March 14, 2020 9:41 PM
To: Pataki, Tim A. EOP/WHO; Young, Joby - OSEC, Washington, DC
Cc: Veletsis, Alexandra E. EOP/WHO; Rollins,

Blake - OSEC, Washington, DC; Beal, Mary
 Dee - OSEC, Washington, DC; Brady, Lillie -
 OSEC, Washington, DC; Willits, Ashley -
 OSEC, Washington, DC

Subject: RE: DRAFT: Upcoming Invitation to
 Discussion with the President

b(5)(PCP)

An updated list is attached. Joby, can you
 please reach out to 14-26 b(5)(PCP) and
 OPL will reach out to 1-13 b(5)(PCP)

****NOTE:** No POC for b(5)(PCP). Was
 only able to locate CEO's email. ******

****NOTE:** I updated the POCs for b(5)(PCP)
 to their DC Heads of Office ******

Please let me know if there are any questions.

Thanks,
 Joe

Joe Russo
 Special Assistant to the President and Director
 of Business Outreach
 White House Office of Public Liaison
 M: 202-881-7798

From: Pataki, Tim A. EOP/WHO
Sent: Saturday, March 14, 2020 9:37 PM
To: Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov>
Cc: Veletsis, Alexandra E. EOP/WHO
 <b(6)>; Russo,
 Joseph H. EOP/WHO
 <b(6)>; Rollins, Blake
 - OSEC, Washington, DC
 <blake.rollins@usda.gov>; Beal, Mary Dee -
 OSEC, Washington, DC
 <MaryDee.Beal@usda.gov>; Brady, Lillie -
 OSEC, Washington, DC <lillie.brady@usda.gov>;
 Willits, Ashley - OSEC, Washington, DC

<ashley.willits@usda.gov>

Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

Maybe **b(5)(PCP)**?

Sent from my iPhone

On Mar 14, 2020, at 9:27 PM,
Young, Joby - OSEC,
Washington, DC
<joby.young@usda.gov> wrote:

The list seems to be shaking out
as mostly **b(5) DPP**.
Some suggestions: **b(5) DPP**
[REDACTED]

[REDACTED]

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Pataki, Tim A. EOP/WHO
<**b(6)**>
Sent: Saturday, March 14, 2020
9:01:41 PM
To: Veletsis, Alexandra E.
EOP/WHO
<**b(6)**>
Cc: Young, Joby - OSEC,
Washington, DC
<joby.young@usda.gov>; Russo,
Joseph H. EOP/WHO
<**b(6)**>;
Rollins, Blake - OSEC, Washington,
DC <blake.rollins@usda.gov>;
Beal, Mary Dee - OSEC,

Washington, DC
<MaryDee.Beal@usda.gov>;
Brady, Lillie - OSEC, Washington,
DC <lillie.brady@usda.gov>;
Willits, Ashley - OSEC,
Washington, DC
<ashley.willits@usda.gov>
Subject: Re: DRAFT: Upcoming
Invitation to Discussion with the
President

Joby, any update on the title for
potus?

Sent from my iPhone

On Mar 14, 2020,
at 8:52 PM,
Veletsis, Alexandra
E. EOP/WHO

<(b) (6)>
wrote:

Thank you

Joby, we have the
RSVP Link for the
call. I will send the
invite out shortly
once we received
the updated contact
list from you. I will
be sure you are
BCCd on the
invite.

Thanks!

Alexandra

Sent from my
iPhone

On
Mar
14,
2020,

at 8:43
PM,
Young,
Joby -
OSEC,
Washington,
DC
<joby.young@usda.gov>
wrote:

Copy.
Blake
will
supply
ASAP.

To
clarify,
regarding
the
email
invitation
draft,
do you
want
us to
send
those
emails
tonight
and
then
speak
with
them
by
phone
tomorrow
to
explain
and
provide
call-in
number
etc?

Joby
Young
Chief

of
Staff
U.S.
Dept.
of
Agriculture

From:

Russo,
Joseph
H.
EOP/WHO

<(b) (6)>

Sent:

Saturday,
March
14,
2020
8:41:07
PM

To:

Young,
Joby -
OSEC,
Washington,
DC

<joby.young@usda.gov>;

Pataki,
Tim A.
EOP/WHO

<(b) (6)>

Cc:

Rollins,
Blake -
OSEC,
Washington,
DC

<blake.rollins@usda.gov>;

Beal,
Mary

Dee -
OSEC,
Washington,
DC

<MaryDee.Beal@usda.gov>;

Brady,

Lillie -
OSEC,
Washington,
DC
<lillie.brady@usda.gov>;
Willits,
Ashley -
OSEC,
Washington,
DC
<ashley.willits@usda.gov>;
Veletsis,
Alexandra
E.
EOP/WHO
<(b) (6)>

Subject:

RE:
DRAFT:
Upcoming
Invitation
to
Discussion
with
the
President

Joby,
per our
conversation,

5(5)(PCP)

b(5)(PCP)

(b)(5)(PCP)
[REDACTED]
[REDACTED]
[REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Please
send an
updated
spreadsheet
with
contacts
for
(b)(5)(PCP)
[REDACTED]
[REDACTED]
ASAP.

Thanks,
Joe

Joe
Russo
Special
Assistant
to the
President
and
Director
of
Business
Outreach
White
House
Office
of
Public
Liaison
M: (b) (6)
[REDACTED]

(b) (6)

From:

Young,
Joby -
OSEC,
Washington,
DC
<joby.young@usda.gov>

Sent:

Saturday,
March
14,
2020
8:14
PM

To:

Pataki,
Tim A.
EOP/WHO
<(b) (6)>

Cc:

Russo,
Joseph
H.
EOP/WHO
<(b) (6)>;
Rollins,
Blake -
OSEC,
Washington,
DC
<blake.rollins@usda.gov>;
Beal,
Mary
Dee -
OSEC,
Washington,
DC
<MaryDee.Beal@usda.gov>;
Brady,
Lillie -
OSEC,
Washington,

DC
<lillie.brady@usda.gov>;
Willits,
Ashley -
OSEC,
Washington,
DC
<ashley.willits@usda.gov>

Subject:

Re:
DRAFT:
Upcoming
Invitation
to
Discussion
with
the
President

Received.

Tim,

Blake
wanted
to edit
that list
to
remove
a
couple

b(5) DPP

[REDACTED]

and
add a
couple

b(5) DPP

[REDACTED]

b(5) DPP

if that is ok for you guys. He can have it back quickly. If you'd prefer we just go with the current list for speed sake, please advise.

I'm copying the USDA team on this project.

Joby
Young
Chief
of
Staff
U.S.
Dept.
of
Agriculture

From:
Pataki,
Tim A.
EOP/WHO

<(b) (6)>

Sent:

Saturday,
March
14,
2020
8:01:49
PM

To:

Young,
Joby -
OSEC,
Washington,
DC
<joby.young@usda.gov>

Cc:

Russo,
Joseph
H.
EOP/WHO

<(b) (6)>

Subject:

DRAFT:
Upcoming
Invitation
to
Discussion
with
the
President

Good
evening,
we
wanted
to give
you a
heads
up that
an
official
White
House
invitation
will be

sent
shortly
inviting
your
CEO to
a call
with
the
President
tomorrow
afternoon.
Please
let Joe
or I
know if
you
have a
second
to
connect
via
phone
to
discuss
the
topic &
agenda.

Thank
you in
advance,

Tim

This
electronic
message
contains
information
generated
by the

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solely
for the
intended
recipients.
Any
unauthorized
interception
of this
message
or the
use or
disclosure
of the
information
it
contains
may
violate
the law
and
subject
the
violator
to civil
or
criminal
penalties.
If you
believe
you
have
received
this
message
in
error,
please
notify
the
sender
and
delete
the
email
immediately.

From: [Russo, Joseph H. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Pataki, Tim A. EOP/WHO](#); [Veletsis, Alexandra E. EOP/WHO](#)
Cc: [Rollins, Blake - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#); [Willits, Ashley - OSEC, Washington, DC](#)
Subject: RE: DRAFT: Upcoming Invitation to Discussion with the President
Date: Sunday, March 15, 2020 9:51:46 AM

We have also extended invitations to:

b(5)(PCP)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Saturday, March 14, 2020 11:03 PM
To: Pataki, Tim A. EOP/WHO <(b) (6)>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>
Cc: Russo, Joseph H. EOP/WHO <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>
Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

We've told the Secretary it is taking place but haven't confirmed with him now that we have the time. I'll let you know first thing in the AM.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Pataki, Tim A. EOP/WHO <(b) (6)>
Sent: Saturday, March 14, 2020 10:58:23 PM
To: Veletsis, Alexandra E. EOP/WHO <(b) (6)>
Cc: Russo, Joseph H. EOP/WHO <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>
Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

Thanks for the help so far tonight everyone. We all need to ensure maximum effort is put in to get each company to post their CEO or alternate for the 1:30 call tomorrow. Any questions anyone receives tomorrow can be run through Alexandra Veletsis in regards to alternates.

Please continue to push tonight by reaching out to each individual stakeholder you are responsible for. Tomorrow morning, please continue emailing, calling through, etc, until we will continue to finalize the RSVP list.

Joby, does the Secretary plan to join?

Tim

Sent from my iPhone

On Mar 14, 2020, at 10:15 PM, Veletsis, Alexandra E. EOP/WHO
<(b) (6)> wrote:

Copy

Sent from my iPhone

On Mar 14, 2020, at 10:15 PM, Russo, Joseph H. EOP/WHO
<(b) (6)> wrote:

Alexandra, please send at 10:20. Will send you a clean list for you to copy and paste on separate cover.

From: Veletsis, Alexandra E. EOP/WHO

Sent: Saturday, March 14, 2020 9:53 PM

To: Pataki, Tim A. EOP/WHO <(b) (6)>

Cc: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Russo, Joseph H. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>

Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

Ready to hit send once I hear from Russo we are good to go. Will be sure everyone receives the email

Sent from my iPhone

On Mar 14, 2020, at 9:48 PM, Pataki, Tim A. EOP/WHO <(b) (6)> wrote:

For USDA & WH OPL team, we need to speed up the process on invites. Scheduling wants to publish on the public calendar. I will ask them to hold till 10:30 PM.

Please let me know if this is an issue ASAP.

Sent from my iPhone

On Mar 14, 2020, at 9:46 PM, Rollins,
Blake - OSEC, Washington, DC
<blake.rollins@usda.gov> wrote:

Thanks, yes. We will send out tonight.

Could you bcc me on the email y'all send so
we can make sure to give the same info?

Also, we recommend **b(5) DPP**
[REDACTED]
[REDACTED] unless you disagree.
Thanks

Get [Outlook for iOS](#)

From: Russo, Joseph H. EOP/WHO
<**b(6)**>
Sent: Saturday, March 14, 2020 9:41 PM
To: Pataki, Tim A. EOP/WHO; Young, Joby -
OSEC, Washington, DC
Cc: Veletsis, Alexandra E. EOP/WHO; Rollins,
Blake - OSEC, Washington, DC; Beal, Mary
Dee - OSEC, Washington, DC; Brady, Lillie -
OSEC, Washington, DC; Willits, Ashley -
OSEC, Washington, DC
Subject: RE: DRAFT: Upcoming Invitation to
Discussion with the President

b(5)(PCP)

An updated list is attached. Joby, can you
please reach out to 14-26 **b(5)(PCP)** and
OPL will reach out to 1-13 **b(5)(PCP)**
b(5)(PCP).

****NOTE:** No POC for **b(5)(PCP)**. Was
only able to locate CEO's email. ******

****NOTE:** I updated the POCs for **b(5)(PCP)**
[REDACTED] to their DC Heads of Office ******

Please let me know if there are any questions.

Thanks,
Joe

Joe Russo
Special Assistant to the President and Director
of Business Outreach
White House Office of Public Liaison
M: (b) (6)

From: Pataki, Tim A. EOP/WHO
Sent: Saturday, March 14, 2020 9:37 PM
To: Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov>
Cc: Veletsis, Alexandra E. EOP/WHO
<(b) (6)>; Russo,
Joseph H. EOP/WHO
<(b) (6)>; Rollins, Blake
- OSEC, Washington, DC
<blake.rollins@usda.gov>; Beal, Mary Dee -
OSEC, Washington, DC
<MaryDee.Beal@usda.gov>; Brady, Lillie -
OSEC, Washington, DC <lillie.brady@usda.gov>;
Willits, Ashley - OSEC, Washington, DC
<ashley.willits@usda.gov>
Subject: Re: DRAFT: Upcoming Invitation to
Discussion with the President

Maybe (b)(5)(PCP)?

Sent from my iPhone

On Mar 14, 2020, at 9:27 PM,
Young, Joby - OSEC,
Washington, DC
<joby.young@usda.gov> wrote:

The list seems to be shaking out
as mostly (b)(5) DPP.
Some suggestions: (b)(5) DPP
[REDACTED]

[REDACTED]

(b)(5) DPP

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Pataki, Tim A. EOP/WHO

<(b) (6)>

Sent: Saturday, March 14, 2020

9:01:41 PM

To: Veletsis, Alexandra E.

EOP/WHO

<(b) (6)>

Cc: Young, Joby - OSEC,

Washington, DC

<joby.young@usda.gov>; Russo,

Joseph H. EOP/WHO

<(b) (6)>;

Rollins, Blake - OSEC, Washington,

DC <blake.rollins@usda.gov>;

Beal, Mary Dee - OSEC,

Washington, DC

<MaryDee.Beal@usda.gov>;

Brady, Lillie - OSEC, Washington,

DC <lillie.brady@usda.gov>;

Willits, Ashley - OSEC,

Washington, DC

<ashley.willits@usda.gov>

Subject: Re: DRAFT: Upcoming

Invitation to Discussion with the

President

Joby, any update on the title for
potus?

Sent from my iPhone

On Mar 14, 2020,
at 8:52 PM,
Veletsis, Alexandra
E. EOP/WHO

<(b) (6)>

wrote:

Thank you

Joby, we have the
RSVP Link for the
call. I will send the
invite out shortly
once we received
the updated contact
list from you. I will
be sure you are
BCCd on the
invite.

Thanks!

Alexandra

Sent from my
iPhone

On
Mar
14,
2020,
at 8:43
PM,
Young,
Joby -
OSEC,
Washington,
DC
<joby.young@usda.gov>
wrote:

Copy.
Blake
will
supply
ASAP.

To
clarify,
regarding
the
email
invitation
draft,
do you
want
us to

send
those
emails
tonight
and
then
speak
with
them
by
phone
tomorrow
to
explain
and
provide
call-in
number
etc?

Joby
Young
Chief
of
Staff
U.S.
Dept.
of
Agriculture

From:

Russo,
Joseph
H.
EOP/WHO

<(b) (6)>

Sent:

Saturday,
March
14,
2020
8:41:07
PM

To:

Young,
Joby -
OSEC,
Washington,

DC
<joby.young@usda.gov>;
Pataki,
Tim A.
EOP/WHO
<(b) (6)>

Cc:
Rollins,
Blake -
OSEC,
Washington,
DC
<blake.rollins@usda.gov>;
Beal,
Mary
Dee -
OSEC,
Washington,
DC
<MaryDee.Beal@usda.gov>;
Brady,
Lillie -
OSEC,
Washington,
DC
<lillie.brady@usda.gov>;
Willits,
Ashley -
OSEC,
Washington,
DC
<ashley.willits@usda.gov>;
Veletsis,
Alexandra
E.
EOP/WHO
<(b) (6)>

Subject:
RE:
DRAFT:
Upcoming
Invitation
to
Discussion
with

the
President

Joby,
per our
conversation,

(b)(5)(PCP)
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

(b)(5)(PCP)
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Please
send an
updated
spreadsheet
with
contacts
for

(b)(5)(PCP)
[REDACTED]
[REDACTED]

ASAP.

Thanks,

Joe

Joe
Russo
Special
Assistant
to the
President
and
Director
of
Business
Outreach
White
House
Office
of
Public
Liaison
M: (b) (6)

[REDACTED]
[REDACTED]

From:

Young,
Joby -
OSEC,
Washington,
DC
<joby.young@usda.gov>

Sent:

Saturday,
March
14,
2020
8:14
PM

To:

Pataki,
Tim A.
EOP/WHO

<(b) (6)>

Cc:

Russo,

Joseph
H.
EOP/WHO
<(b) (6)>;
Rollins,
Blake -
OSEC,
Washington,
DC
<blake.rollins@usda.gov>;
Beal,
Mary
Dee -
OSEC,
Washington,
DC
<MaryDee.Beal@usda.gov>;
Brady,
Lillie -
OSEC,
Washington,
DC
<lillie.brady@usda.gov>;
Willits,
Ashley -
OSEC,
Washington,
DC
<ashley.willits@usda.gov>

Subject:

Re:
DRAFT:
Upcoming
Invitation
to
Discussion
with
the
President

Received.

Tim,

Blake
wanted

to edit
that list
to
remove
a
couple
b(5) DPP

[REDACTED]

and
add a
couple
to
capture

b(5) DPP
[REDACTED]

if
that is
ok for
you
guys.
He can
have it
back
quickly.
If
you'd
prefer
we just
go
with
the
current
list for
speed
sake,
please
advise.

I'm
copying
the
USDA
team
on this
project.

Joby
Young
Chief
of
Staff
U.S.
Dept.
of
Agriculture

From:

Pataki,
Tim A.
EOP/WHO

<(b) (6)>

Sent:

Saturday,
March
14,
2020
8:01:49
PM

To:

Young,
Joby -
OSEC,
Washington,
DC
<joby.young@usda.gov>

Cc:

Russo,
Joseph
H.
EOP/WHO

<(b) (6)>

Subject:

DRAFT:
Upcoming

Invitation
to
Discussion
with
the
President

Good
evening,
we
wanted
to give
you a
heads
up that
an
official
White
House
invitation
will be
sent
shortly
inviting
your
CEO to
a call
with
the
President
tomorrow
afternoon.
Please
let Joe
or I
know if
you
have a
second
to
connect
via
phone
to
discuss

the
topic &
agenda.

Thank
you in
advance,

Tim

This
electronic
message
contains
information
generated
by the
USDA
solely
for the
intended
recipients.
Any
unauthorized
interception
of this
message
or the
use or
disclosure
of the
information
it
contains
may
violate
the law
and
subject
the
violator
to civil
or
criminal

penalties.
If you
believe
you
have
received
this
message
in
error,
please
notify
the
sender
and
delete
the
email
immediately.

From: [Russo, Joseph H. EOP/WHO](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Veletsis, Alexandra E. EOP/WHO](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#); [Pataki, Tim A. EOP/WHO](#); [Goyer, Jim L. IV EOP/WHO](#)
Subject: RE: **b(5)(PCP)**
Date: Sunday, March 15, 2020 9:21:09 AM
Attachments: [image002.png](#)

Yes, this CEO is fine to participate.

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Sunday, March 15, 2020 9:03 AM
To: Russo, Joseph H. EOP/WHO <**(b) (6)**>; Veletsis, Alexandra E. EOP/WHO <**(b) (6)**>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: **b(5) DPP**

Joe,

b(5) DPP

I spoke to **b(5) DPP**

. They would be an important part of the supply chain conversation.

They are experiencing high demand, but they have robust inventory of supply. Had a very good conversation with them this morning.

Here's a little info on their CEO. Let me know if you agree that it's fine for their CEO to join, and we'll confirm with them.

Thanks,
Blake

Steven L. Spinner Chief Executive Officer and Chairman of the Board



Steven L. Spinner has served as Chair of the Board since December 2016 and as our Chief Executive Officer and as a member of the Board since September 2008. He also served as our President from September 2008 until August 2018. Prior to joining the Company in September 2008, Mr. Spinner served as a director and as Chief Executive Officer of Performance Food Group Company ("PFG") from October 2006 to May 2008, when PFG was acquired by affiliates of The Blackstone Group and Wellspring Capital Management. Mr. Spinner previously had served as PFG's President and Chief Operating Officer beginning in May 2005. Mr. Spinner served as PFG's Senior Vice President and Chief Executive Officer—Broadline Division from February 2002 to May 2005 and as PFG's Broadline Division President from August 2001 to February 2002. Mr. Spinner has served as a Director of ArcBest Corporation since July 2011 and as its Lead Independent Director since April 2016.



Blake Rollins

Deputy Chief of Staff

United States Department of Agriculture

Office: (202) 205-4380

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From: [Baldwin, Brittany L. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rader, John N. EOP/NSC](#); [Haley, Vincent M. EOP/WHO](#)
Cc: [Worthington, Ross P. EOP/WHO](#); [Gabriel, Robert Jr. EOP/WHO](#); [Pataki, Tim A. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Veletsis, Alexandra E. EOP/WHO](#); [Lin, Merry S. EOP/WHO](#)
Subject: RE: USDA call tomorrow - building blocks for POTUS TPs
Date: Sunday, March 15, 2020 7:53:17 AM

Additional questions so I have compiled them all below:

- Is it true that supply chains are 85-90 stocked? If so, do we want to say that?
- Any asks POTUS should be prepared for, ideas or action items to request of these leaders, innovative ways we can work together, etc?
- Any specific actions USDA or any part of the government have taken that we can mention?
- Do we have a run-of-show for the call? Will someone introduce POTUS, or will he then turn it over to someone?
- Do we have an event memo?
- Understand if not, but is there a stat about how many supply chains have already increased production by x amount, or something similar?
- Any policy point/message that we want to deliver regarding concerns about a workforce shortage at supply chains/grocery stores?

From: Baldwin, Brittany L. EOP/WHO
Sent: Sunday, March 15, 2020 7:43 AM
To: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Rader, John N. EOP/NSC <(b) (6)>; Haley, Vincent M. EOP/WHO <(b) (6)>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; 'Beal, Mary Dee - OSEC, Washington, DC' <MaryDee.Beal@usda.gov>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Lin, Merry S. EOP/WHO <(b) (6)>
Subject: RE: USDA call tomorrow - building blocks for POTUS TPs

Additionally, are there any specific actions USDA or any part of the government have taken that we can mention?

From: Baldwin, Brittany L. EOP/WHO
Sent: Sunday, March 15, 2020 6:02 AM
To: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Rader, John N. EOP/NSC <(b) (6)>; Haley, Vincent M. EOP/WHO <(b) (6)>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Lin, Merry S. EOP/WHO

<(b) (6)>

Subject: RE: USDA call tomorrow - building blocks for POTUS TPs

Couple of questions:

- Do we have a run-of-show for the call? Will someone introduce POTUS, or will he then turn it over to someone?
- Do we have an event memo?
- Understand if not, but is there a stat about how many supply chains have already increased production by x amount, or something similar?
- Any policy point/message that we want to deliver regarding concerns about a workforce shortage at supply chains/grocery stores?

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Saturday, March 14, 2020 10:59 PM

To: Rader, John N. EOP/NSC <(b) (6)>; Haley, Vincent M. EOP/WHO

<(b) (6)>

Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr.

EOP/WHO <(b) (6)>; Baldwin, Brittany L. EOP/WHO

<(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>;

Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Vince,

My understanding is the call is more top-line in nature so attempting to provide some framework questions for a one pager here without stating the obvious. Please let me know if this is the sort of thing you are looking for. We can provide more if needed.

Are retailers experiencing any localized shortages of critical goods?

If so, are there any regulatory constraints that are hindering expedited production and delivery of those goods?

Where can you express confidence in your supply and logistics operations and in what areas might you see challenges?

How are you communicating supply resiliency with your customers to ensure consumer confidence?

Do you have any labor or workforce concerns in your storefront or supply chain that could impact your ability to get needed goods to customers?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Saturday, March 14, 2020 8:45:52 PM
To: Rader, John N. EOP/NSC <(b) (6)>; Haley, Vincent M. EOP/WHO <(b) (6)>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Baldwin, Brittany L. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Hey Vince,

We'll get you something back ASAP.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Saturday, March 14, 2020 8:15:09 PM
To: Haley, Vincent M. EOP/WHO <(b) (6)>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Baldwin, Brittany L. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Pataki, Tim A. EOP/WHO <(b) (6)>
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Vince:

To shorten the turnaround time, I am adding the chief of staff to USDA who can get you what you need directly. I'm also adding Tim who's dialed in on this as well.

Let me know what else you need from me.

John

> On Mar 14, 2020, at 5:59 PM, Haley, Vincent M. EOP/WHO <(b) (6)> wrote:
 >
 > Hi John -
 >
 > I know you are reaching out to USDA for building blocks / suggested questions for tomorrow's call.
 >
 > Can you share with folks on this email when you get them so we can prepare a one pager for POTUS?
 >
 > Whether a public or private call, speechwriting will want to prep a one pager.

>
> Thanks.
>
> Vince
>
> Sent from my iPhone

This electronic message contains information generated by the USDA solely for the intended recipients. Any unauthorized interception of this message or the use or disclosure of the information it contains may violate the law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

From: [Baldwin, Brittany L. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rader, John N. EOP/NSC](#); [Haley, Vincent M. EOP/WHO](#)
Cc: [Worthington, Ross P. EOP/WHO](#); [Gabriel, Robert Jr. EOP/WHO](#); [Pataki, Tim A. EOP/WHO](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: RE: USDA call tomorrow - building blocks for POTUS TPs
Date: Sunday, March 15, 2020 4:56:58 AM

Hi Joby – do you have any topline background on what we are doing to assist if they are a) having any issues with supply chains, or b) having any issues with workforce? Anything more policy specific that we can highlight that we are proactively working to partner with grocery stores, etc?

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Saturday, March 14, 2020 10:59 PM
To: Rader, John N. EOP/NSC <(b) (6)>; Haley, Vincent M. EOP/WHO <(b) (6)>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Baldwin, Brittany L. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

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Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Saturday, March 14, 2020 8:45:52 PM
To: Rader, John N. EOP/NSC <(b) (6)>; Haley, Vincent M. EOP/WHO

<(b) (6)>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Baldwin, Brittany L. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

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 Chief of Staff
 U.S. Dept. of Agriculture

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Sent: Saturday, March 14, 2020 8:15:09 PM
To: Haley, Vincent M. EOP/WHO <(b) (6)>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Baldwin, Brittany L. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Pataki, Tim A. EOP/WHO <(b) (6)>
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

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John

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 >
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 >
 > Can you share with folks on this email when you get them so we can prepare a one pager for POTUS?
 >
 > Whether a public or private call, speechwriting will want to prep a one pager.
 >
 > Thanks.
 >
 > Vince

>
> Sent from my iPhone

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From: [Russo, Joseph H. EOP/WHO](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Veletsis, Alexandra E. EOP/WHO](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Did you add the POC's (far right column) to invite?
Date: Saturday, March 14, 2020 11:11:35 PM

b(5)(PCP)

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Saturday, March 14, 2020 11:08 PM
To: Russo, Joseph H. EOP/WHO <(b) (6)>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Did you add the POC's (far right column) to invite?

b(5) DPP

Thanks

Get [Outlook for iOS](#)

From: Russo, Joseph H. EOP/WHO <(b) (6)>
Sent: Saturday, March 14, 2020 11:06:43 PM
To: Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Did you add the POC's (far right column) to invite?

Yes the far right is the list we worked off of for invitations.

Please let us know who has not received the invitation and we will make sure it was sent to them or resend.

From: Veletsis, Alexandra E. EOP/WHO
Sent: Saturday, March 14, 2020 11:05 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Russo, Joseph H. EOP/WHO <(b) (6)>
Subject: Re: Did you add the POC's (far right column) to invite?

Plus joe Russo

Sent from my iPhone

On Mar 14, 2020, at 11:03 PM, Rollins, Blake - OSEC, Washington, DC
<blake.rollins@usda.gov> wrote:

Hi Alexandra, I'm Getting pinged by folks I emailed saying they haven't received the invite.

Did you send it to the far right column POC folks too?

Thanks!
Blake

Get [Outlook for iOS](#)

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From: [Russo, Joseph H. EOP/WHO](#)
To: [Veletsis, Alexandra E. EOP/WHO](#)
Cc: [Rollins, Blake - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#)
Subject: RE: bounce backs
Date: Saturday, March 14, 2020 10:30:09 PM

Alexandra, I will send you clean copies for both.

USDA, thank you for bird dogging these.

From: Veletsis, Alexandra E. EOP/WHO
Sent: Saturday, March 14, 2020 10:30 PM
To: Russo, Joseph H. EOP/WHO <(b) (6)>
Cc: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: Re: bounce backs

Please confirm if I need to resent to below

Sent from my iPhone

On Mar 14, 2020, at 10:25 PM, Russo, Joseph H. EOP/WHO <(b) (6)> wrote:

So I am understanding – The POC for (b) (6), b(5)(PCP) :

(b) (6), b(5)(PCP)

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Saturday, March 14, 2020 10:23 PM
To: Russo, Joseph H. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: FW: bounce backs

This email went through to (b)(5) DPP. We are working on (b)(5) DPP

From: Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Sent: Saturday, March 14, 2020 10:18 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: Re: bounce backs

b(5) DPP, (b) (6)

—
Lillie Brady
Cell: 202-845-3872

Sent from my iPhone

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Saturday, March 14, 2020 10:14:36 PM
To: Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: bounce backs

Need to find diff contacts for these groups:

b(5) DPP, (b) (6)

These were the bouncebacks we got.

Blake Rollins
Deputy Chief of Staff

<image001.png>
United States Department of Agriculture
Office: (202) 205-4380

This
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From: [Russo, Joseph H. EOP/WHO](#)
To: [Pataki, Tim A. EOP/WHO](#); [Rollins, Blake - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Veletsis, Alexandra E. EOP/WHO](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#); [Willits, Ashley - OSEC, Washington, DC](#)
Subject: RE: DRAFT: Upcoming Invitation to Discussion with the President
Date: Saturday, March 14, 2020 10:07:00 PM

Blake, please let me know when you have made first contact with USDA's allotment [ASAP](#).

From: Pataki, Tim A. EOP/WHO
Sent: Saturday, March 14, 2020 9:48 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Cc: Russo, Joseph H. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>
Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

For USDA & WH OPL team, we need to speed up the process on invites. Scheduling wants to publish on the public calendar. I will ask them to hold till 10:30 PM.

Please let me know if this is an issue ASAP.

Sent from my iPhone

On Mar 14, 2020, at 9:46 PM, Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov> wrote:

Thanks, yes. We will send out tonight.

Could you bcc me on the email y'all send so we can make sure to give the same info?

Also, we recommend (b)(5) DPP, unless you disagree. Thanks

Get [Outlook for iOS](#)

From: Russo, Joseph H. EOP/WHO <(b) (6)>
Sent: Saturday, March 14, 2020 9:41 PM
To: Pataki, Tim A. EOP/WHO; Young, Joby - OSEC, Washington, DC
Cc: Veletsis, Alexandra E. EOP/WHO; Rollins, Blake - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Brady, Lillie - OSEC, Washington, DC; Willits, Ashley - OSEC, Washington, DC
Subject: RE: DRAFT: Upcoming Invitation to Discussion with the President

b(5)(PCP)

An updated list is attached. Joby, can you please reach out to 14-26 b(5)(PCP) and OPL will reach out to 1-13 b(5)(PCP).

****NOTE:** No POC for b(5)(PCP). Was only able to locate CEO's email.**

****NOTE:** I updated the POCs for b(5)(PCP) to their DC Heads of Office**

Please let me know if there are any questions.

Thanks,
Joe

Joe Russo

Special Assistant to the President and Director of Business Outreach
White House Office of Public Liaison

M: (b) (6)

From: Pataki, Tim A. EOP/WHO

Sent: Saturday, March 14, 2020 9:37 PM

To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Cc: Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>

Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

Maybe b(5)(PCP)?

Sent from my iPhone

On Mar 14, 2020, at 9:27 PM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

The list seems to be shaking out as mostly b(5) DPP. Some suggestions: b(5) DPP

[REDACTED]

b(5) DPP

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Pataki, Tim A. EOP/WHO <(b) (6)>
Sent: Saturday, March 14, 2020 9:01:41 PM
To: Veletsis, Alexandra E. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Russo, Joseph H. EOP/WHO <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>
Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

Joby, any update on the title for potus?

Sent from my iPhone

On Mar 14, 2020, at 8:52 PM, Veletsis, Alexandra E. EOP/WHO <(b) (6)> wrote:

Thank you

Joby, we have the RSVP Link for the call. I will send the invite out shortly once we received the updated contact list from you. I will be sure you are BCCd on the invite.

Thanks!

Alexandra

Sent from my iPhone

On Mar 14, 2020, at 8:43 PM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

Copy. Blake will supply ASAP.

To clarify, regarding the email invitation draft, do you want us to send those emails

tonight and then speak with them by phone tomorrow to explain and provide call-in number etc?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Russo, Joseph H. EOP/WHO

<(b) (6)>

Sent: Saturday, March 14, 2020 8:41:07 PM

To: Young, Joby - OSEC, Washington, DC

<joby.young@usda.gov>; Pataki, Tim A.

EOP/WHO <(b) (6)>

Cc: Rollins, Blake - OSEC, Washington, DC

<blake.rollins@usda.gov>; Beal, Mary Dee -

OSEC, Washington, DC

<MaryDee.Beal@usda.gov>; Brady, Lillie -

OSEC, Washington, DC <lillie.brady@usda.gov>;

Willits, Ashley - OSEC, Washington, DC

<ashley.willits@usda.gov>; Veletsis, Alexandra

E. EOP/WHO

<(b) (6)>

Subject: RE: DRAFT: Upcoming Invitation to Discussion with the President

Joby, per our conversation, (b)(5)(PCP)

[REDACTED]

(b)(5)(PCP)

[REDACTED]

[REDACTED]

Please send an updated spreadsheet with contacts for (b)(5)(PCP).

Thanks,
Joe

Joe Russo
Special Assistant to the President and Director
of Business Outreach
White House Office of Public Liaison
M: (b) (6)

From: Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov>
Sent: Saturday, March 14, 2020 8:14 PM
To: Pataki, Tim A. EOP/WHO
<(b) (6)>
Cc: Russo, Joseph H. EOP/WHO
<(b) (6)>; Rollins, Blake
- OSEC, Washington, DC
<blake.rollins@usda.gov>; Beal, Mary Dee -
OSEC, Washington, DC
<MaryDee.Beal@usda.gov>; Brady, Lillie -
OSEC, Washington, DC <lillie.brady@usda.gov>;
Willits, Ashley - OSEC, Washington, DC
<ashley.willits@usda.gov>
Subject: Re: DRAFT: Upcoming Invitation to
Discussion with the President

Received.

Tim,

Blake wanted to edit that list to remove a couple (b)(5) DPP
if that is ok
for you guys. He can have it back quickly. If
you'd prefer we just go with the current list
for speed sake, please advise.

I'm copying the USDA team on this
project.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Pataki, Tim A. EOP/WHO
<(b) (6)>
Sent: Saturday, March 14, 2020 8:01:49 PM
To: Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov>
Cc: Russo, Joseph H. EOP/WHO
<(b) (6)>
Subject: DRAFT: Upcoming Invitation to
Discussion with the President

Good evening, we wanted to give you a heads up that an official White House invitation will be sent shortly inviting your CEO to a call with the President tomorrow afternoon. Please let Joe or I know if you have a second to connect via phone to discuss the topic & agenda.

Thank you in advance,

Tim

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From: [Russo, Joseph H. EOP/WHO](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Pataki, Tim A. EOP/WHO](#); [Young, Joby - OSEC, Washington, DC](#)
Cc: [Veletsis, Alexandra E. EOP/WHO](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#); [Willits, Ashley - OSEC, Washington, DC](#)
Subject: RE: DRAFT: Upcoming Invitation to Discussion with the President
Date: Saturday, March 14, 2020 9:54:43 PM

Just sent to you.

b(5)(PCP)

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Saturday, March 14, 2020 9:47 PM
To: Russo, Joseph H. EOP/WHO <**(b) (6)**>; Pataki, Tim A. EOP/WHO <**(b) (6)**>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Veletsis, Alexandra E. EOP/WHO <**(b) (6)**>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>
Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

Thanks, yes. We will send out tonight.

Could you bcc me on the email y'all send so we can make sure to give the same info?

Also, we recommend **b(5) DPP**
(b) (6) unless you disagree. Thanks

Get [Outlook for iOS](#)

From: Russo, Joseph H. EOP/WHO <**(b) (6)**>
Sent: Saturday, March 14, 2020 9:41 PM
To: Pataki, Tim A. EOP/WHO; Young, Joby - OSEC, Washington, DC
Cc: Veletsis, Alexandra E. EOP/WHO; Rollins, Blake - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Brady, Lillie - OSEC, Washington, DC; Willits, Ashley - OSEC, Washington, DC
Subject: RE: DRAFT: Upcoming Invitation to Discussion with the President

b(5)(PCP)

An updated list is attached. Joby, can you please reach out to 14-26 **b(5)(PCP)** and OPL will reach out to 1-13 **b(5)(PCP)**.

NOTE: No POC for **b(5)(PCP). Was only able to locate CEO's email.**

NOTE: I updated the POCs for **b(5)(PCP) to their DC Heads of Office**

Please let me know if there are any questions.

Thanks,

Joe

Joe Russo

Special Assistant to the President and Director of Business Outreach
White House Office of Public Liaison

M: (b) (6)

From: Pataki, Tim A. EOP/WHO

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To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Cc: Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>

Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

Maybe (b)(5)(PCP) ?

Sent from my iPhone

On Mar 14, 2020, at 9:27 PM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

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(b)(5) DPP

[REDACTED]

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Pataki, Tim A. EOP/WHO <(b) (6)>

Sent: Saturday, March 14, 2020 9:01:41 PM

To: Veletsis, Alexandra E. EOP/WHO <(b) (6)>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Russo, Joseph H. EOP/WHO <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie - OSEC, Washington, DC

<lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC
<ashley.willits@usda.gov>

Subject: Re: DRAFT: Upcoming Invitation to Discussion with the President

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Thank you

Joby, we have the RSVP Link for the call. I will send the invite out shortly once we received the updated contact list from you. I will be sure you are BCC'd on the invite.

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Alexandra

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On Mar 14, 2020, at 8:43 PM, Young, Joby - OSEC,
Washington, DC <joby.young@usda.gov> wrote:

Copy. Blake will supply ASAP.

To clarify, regarding the email invitation draft, do you want us to send those emails tonight and then speak with them by phone tomorrow to explain and provide call-in number etc?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Russo, Joseph H. EOP/WHO

<(b) (6)>

Sent: Saturday, March 14, 2020 8:41:07 PM

To: Young, Joby - OSEC, Washington, DC

<joby.young@usda.gov>; Pataki, Tim A. EOP/WHO

<(b) (6)>

Cc: Rollins, Blake - OSEC, Washington, DC

<blake.rollins@usda.gov>; Beal, Mary Dee - OSEC,

Washington, DC <MaryDee.Beal@usda.gov>; Brady, Lillie -

OSEC, Washington, DC <lillie.brady@usda.gov>; Willits,
Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>;
Veletsis, Alexandra E. EOP/WHO
<(b) (6)>
Subject: RE: DRAFT: Upcoming Invitation to Discussion with
the President

Joby, per our conversation, (b)(5)(PCP)

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(b)(5)(PCP)

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Please send an updated spreadsheet with contacts for (b)(5)(PCP)

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Thanks,
Joe

Joe Russo
Special Assistant to the President and Director of Business
Outreach
White House Office of Public Liaison
M: (b) (6)

From: Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov>
Sent: Saturday, March 14, 2020 8:14 PM
To: Pataki, Tim A. EOP/WHO
<(b) (6)>
Cc: Russo, Joseph H. EOP/WHO
<(b) (6)>; Rollins, Blake - OSEC,
Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee -

OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Brady,
Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>;
Willits, Ashley - OSEC, Washington, DC
<ashley.willits@usda.gov>
Subject: Re: DRAFT: Upcoming Invitation to Discussion with
the President

Received.

Tim,

Blake wanted to edit that list to remove a couple
b(5) DPP [REDACTED]
[REDACTED] -if that is ok
for you guys. He can have it back quickly. If you'd
prefer we just go with the current list for speed sake,
please advise.

I'm copying the USDA team on this project.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Pataki, Tim A. EOP/WHO
<b(6) [REDACTED]>
Sent: Saturday, March 14, 2020 8:01:49 PM
To: Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov>
Cc: Russo, Joseph H. EOP/WHO
<b(6) [REDACTED]>
Subject: DRAFT: Upcoming Invitation to Discussion with the
President

Good evening, we wanted to give you a heads up that an
official White House invitation will be sent shortly inviting
your CEO to a call with the President tomorrow afternoon.
Please let Joe or I know if you have a second to connect via
phone to discuss the topic & agenda.

Thank you in advance,

Tim

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From: [Rader, John N. EOP/NSC](#)
To: [Brady, Lillie - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Pataki, Tim A. EOP/WHO](#); [Willits, Ashley - OSEC, Washington, DC](#)
Subject: Re: USDA Supply Chain Contacts
Date: Friday, March 13, 2020 4:55:27 PM
Attachments: [Supply Chain Contacts USDA 3.13.xlsx](#) (b)(5)-Deliberative
[ATT00001.htm](#)

Thank you for sending.

Adding Avi. We will be back in touch.

John

From: [Adcock, Rebeckah - OSEC, Washington, DC](#)
To: [Thallam, Satya P. EOP/OMB](#)
Subject: COVID 19
Date: Friday, February 28, 2020 11:23:00 AM

Satya –

USDA is supporting federal interagency COVID-19 efforts in many spaces, one of which includes reporting of ag econ and ag trade impacts up through the DHS managed info collection process.

It is our understanding that this data is funneled to the EOP, namely NSC, for incorporation back out to interagency system for briefings and tracking. Despite sending along econ & trade data of significance – especially given our Boss’ focus on ag impacts in China – the information seems to have yet to be reflected in any of the interagency materials. Our homeland security team has noted it to their NSC colleagues and DHS, to no avail. Any guidance on how maneuver this one within EOP?

Side note - Lots more planning and prep happening here due to the rumblings we are getting re food safety and security.

Rebeckah Freeman Adcock
Senior Advisor to the Secretary & Regulatory Officer
United States Department of Agriculture

202-720-3631 phone
rebeckah.adcock@usda.gov

From: [Thallam, Satya P. EOP/OMB](#)
To: [Adcock, Rebeckah - OSEC, Washington, DC](#)
Subject: RE: Other duties as assigned
Date: Friday, February 7, 2020 1:57:29 PM

Good flag. As we're assigned another task, we'll loop you in

From: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Sent: Friday, February 7, 2020 9:59 AM
To: Thallam, Satya P. EOP/OMB <(b) (6)>
Subject: Other duties as assigned

Satya:

Understand that you are working on Coronavirus PCC and workgroups. FYSA - USDA has several SME's in the mix on those as well – we are in the zoonotic and animal disease business and have lots of boots on the ground in China, especially in the trade-related space.

In addition to Reg Officer, I am the Senior Advisor on homeland security (other duties as assigned) and USDA MAC Chair – we are tracking things tightly here. Let me know if we can provide anything additional or fill gaps of information.

Godspeed, R

Rebeckah Freeman Adcock
 Senior Advisor to the Secretary & Regulatory Officer
 United States Department of Agriculture

202-720-3631 phone
 rebeckah.adcock@usda.gov

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From: [Lin, Merry S. EOP/WHO](#)
To: [Johansson, Robert - OCE, Washington, DC](#); [Bonfitto, Jordan P. EOP/WHO](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: Econ analysis of 2019-nCoV
Date: Monday, February 3, 2020 8:47:48 AM
Attachments: [image001.png](#)

Thanks! Do you want to be added to future invites?

From: Johansson, Robert - OCE, Washington, DC <robert.johansson@usda.gov>
Sent: Monday, February 3, 2020 8:33 AM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Econ analysis of 2019-nCoV

Hi Merry and Jordan,
 I see that we've already reached out on this account and will be sending someone.
 Disregard request below.
 Rob

From: Johansson, Robert - OCE, Washington, DC
Sent: Monday, February 3, 2020 8:32 AM
To: (b) (6); Bonfitto, Jordan P. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Econ analysis of 2019-nCoV

Hi Merry and Jordan,
 I saw that you are coordinating an econ subgroup meeting on this today at 10:30am.
 You should be aware that the Office of the Chief Economist at USDA is developing an econ analysis of the potential ag sector impacts (including trade) of this issue.
 If you want someone to join from our team we can attend the PCC meeting.
 Cheers,
 Rob



Robert Johansson, Ph.D.

Chief Economist
 U.S. Department of Agriculture
 112-A Jamie Whitten Bldg.
 Washington, DC 20250-3810

Office: (202) 720-4164
Robert.johansson@usda.gov

From: [Nevins, Kristan K. EOP/WHO](#)
To: [Adcock, Rebeckah - OSEC, Washington, DC](#)
Cc: [Young, Joby - OSEC, Washington, DC](#)
Subject: Re: Coronavirus
Date: Saturday, February 1, 2020 10:07:31 AM

This is great. Thank you, Rebeckah. I'll continue to plug on your behalf. Do you know who you spoke to at NSC? (Just for my awareness?)

Sent from my iPhone

On Feb 1, 2020, at 9:58 AM, Adcock, Rebeckah - OSEC, Washington, DC
 <Rebeckah.Adcock@usda.gov> wrote:

Kristan:

For your sit awareness, we did engage NSC initially with our request - they should have awareness. Additionally, USDA subject matter experts are participating in weekly interagency coordination calls re the current outbreak.

Here is a summary of USDA equities in combating zoonotic diseases that threaten public health, ag and or the food supply.

- Coronaviruses are a large family of viruses that are common in many different species of animals, including camels, cattle, pigs, cats, and bats. As in the case of the current outbreak, coronaviruses can infect people and then spread between people, mostly recently Middle East Respiratory Syndrome (MERS) and severe acute respiratory syndrome (SARS).

-2019-nCoV is more genetically related to SARS than MERS (its proteins are between 70 and 99 percent identical to their counterparts in the SARS virus), but both are betacoronaviruses with their origins in bats. SARS probably first jumped from bats into raccoon dogs or palm civets before making the leap to humans. All the pieces necessary to re-create SARS are circulating among bats, though that virus has not been seen since 2004. MERS jumped from bats before leaping to humans. The new coronavirus has components from bat coronaviruses, but that snakes may have passed the virus to humans. The true source remains unconfirmed.

- CDC has uploaded the entire genome of the virus from the first reported case in the United States to GenBank. b(5) DPP



- Other zoonotic diseases of particular concern known to be transmitted via

airborne particles include avian and swine influenza viruses, USDA has agreements with HHS to explore the infectivity of emerging avian influenza viruses and a similar kind of study could be done with regard to 2019-nCoV.

Let me know if you need additional information.

Kindly,
Rebeckah

Rebeckah

Rebeckah.Adcock@usda.gov

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Saturday, February 1, 2020 9:33:40 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: Re: Coronavirus

Rebeckah,

Great to meet you. I'm going to flag for our NSC team the offer to assist. Can you give me a talking point or two to share? I don't want to over/under shoot based upon my conversation with Joby.

Many thanks,
Kristan

Sent from my iPhone

On Feb 1, 2020, at 9:25 AM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

Kristan,

Connecting you to Rebeckah per our convo. She can better advise on USDA potential equities and contributions for the task force etc

Thank you,

Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Saturday, February 1, 2020 8:25:13 AM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Coronavirus

All,

Several of you are deeply involved in the coronavirus response due to leadership or participation on the task force. However, I wanted to touch base with the rest of you in the event you have any outstanding questions or response thus far.

WH Comms distributed talking points yesterday afternoon on coronavirus. If those talking points do not meet your needs, please let me know.

If you or your Principal have additional questions or needs, please feel free to reach out and we will get you an answer as best we have it.

Thank you,
Kristan

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Bennett, Elizabeth T. EOP/WHO](#)
Subject: Re: FOR QUICK REVIEW by 5.15pm Tuesday (4/28): Factsheet Regarding Meat Processor EO
Date: Tuesday, April 28, 2020 5:17:36 PM

Yes. We are submitting an edit like Nancy's

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Tuesday, April 28, 2020 5:05:36 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: FW: FOR QUICK REVIEW by 5.15pm Tuesday (4/28): Factsheet Regarding Meat Processor EO

Have you all been roped into this?

From: Beck, Nancy B. EOP/OMB <(b) (6)>
Sent: Tuesday, April 28, 2020 4:56 PM
To: McGuire, Denzel E. EOP/OMB <(b) (6)>; Ray, Paul J. EOP/OMB <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>
Cc: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: FW: FOR QUICK REVIEW by 5.15pm Tuesday (4/28): Factsheet Regarding Meat Processor EO
Importance: High

Just sending to a small group.

The fact sheet (b)(5) DPP. I have suggested an edit to the (b)(5) DPP in the attached and pasted below:

- (b)(5) DPP

Thoughts?

Best,
 Nancy

From: Dennehy, Laura C. EOP/OMB <(b) (6)>
Sent: Tuesday, April 28, 2020 4:36 PM
To: D'Angelo, Gregory B. EOP/OMB <(b) (6)>; Reilly, Tom M. EOP/OMB

<(b) (6)>; DL OMB HEALTH BC <(b) (6)>;
 McCormack, Brian V. EOP/OMB <(b) (6)>; Schoen, Ansley M.
 EOP/OMB <(b) (6)>; Abrams, Andrew D. EOP/OMB
 <(b) (6)>; Newman, Kim A. EOP/OMB
 <(b) (6)>; DL OMB Press Shop <(b) (6)>;
 Marston, Michelle C. EOP/OMB <(b) (6)>; Kan, Derek T. EOP/OMB
 <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; DL
 OMB Dir Office Legislative Affairs <(b) (6)>; Morgan, Hallee K.
 EOP/OMB <(b) (6)>; Paoletta, Mark R. EOP/OMB
 <(b) (6)>; Upadhyaya, Shraddha A. EOP/OMB
 <(b) (6)>; Walsh, Heather V. EOP/OMB
 <(b) (6)>; McCormack, Brian V. EOP/OMB
 <(b) (6)>; Schoen, Ansley M. EOP/OMB
 <(b) (6)>; Bruno, Grace A. EOP/OMB <(b) (6)>;
 Johnson, Miles M. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB
 <(b) (6)>; Biedermann, Madison A. EOP/OMB
 <(b) (6)>; Hanson, Jennifer L. EOP/OMB
 <(b) (6)>; Branson, Michael D. EOP/OMB
 <(b) (6)>; Enger, Michelle A. EOP/OMB
 <(b) (6)>; Turner, Austin F. EOP/OMB <(b) (6)>;
 Curtis, Tyler T. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB
 <(b) (6)>; Lukens, Gideon F. EOP/OMB <(b) (6)>;
 Bomberger, Melissa B. EOP/OMB <(b) (6)>; DL OMB OGC
 Coronavirus <(b) (6)>; Duffey, Michael P. EOP/OMB
 <(b) (6)>; Woollacott, Bryn E. EOP/OMB
 <(b) (6)>; Scher, Adam A. EOP/OMB <(b) (6)>;
 Sandy, Mark S. EOP/OMB <(b) (6)>; Nassif, Rob J. EOP/OMB
 <(b) (6)>; Falk Curtin, Edna T. EOP/OMB <(b) (6)>;
 Goldstein, Jeff D. EOP/OMB <(b) (6)>; O'Kane, Matt J. EOP/OMB
 <(b) (6)>; Fairweather, Rob S. EOP/OMB
 <(b) (6)>; Pipan, Joseph G. EOP/OMB
 <(b) (6)>; Lilac, Kristina E. EOP/OMB <(b) (6)>;
 Beck, Nancy B. EOP/OMB <(b) (6)>; Mancini, Dominic J. EOP/OMB
 <(b) (6)>; Lucas, Adrienne E. EOP/OMB
 <(b) (6)>; Palmieri, Rosario A. EOP/OMB <(b) (6)>;
 Lucas, Adrienne E. EOP/OMB <(b) (6)>; Saunders, Ruth D. EOP/OMB
 <(b) (6)>

Cc: DL OMB ExecSec <(b) (6)>

Subject: FOR QUICK REVIEW by 5:15pm Tuesday (4/28): Factsheet Regarding Meat Processor EO

Importance: High

Attached for quick review is a factsheet regarding the Meat Processor Executive Order.

Please send any edits or comments to Exec Sec by 5:15 pm today.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#); [Bennett, Elizabeth T. EOP/WHO](#)
Subject: Re: EO one-pager
Date: Wednesday, April 29, 2020 10:14:40 AM

Ok

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Wednesday, April 29, 2020 10:09:45 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: Re: EO one-pager

Thanks. I'm on the call. Kept the VP's very general.

Joby- I will call you after to prep for later today as well.

Olivia Troye
 Special Advisor for Homeland Security, Counterterrorism and North America
 Office of the Vice President
 White House Coronavirus Task Force
 Office: (b) (6)
 Mobile: (b) (6) (Does not receive texts)

On Apr 29, 2020, at 9:46 AM, Bennett, Elizabeth T. EOP/WHO <(b) (6)> wrote:

Thanks! I sent the other doc to GC office as a heads up.

Sent from my iPhone

On Apr 29, 2020, at 9:43 AM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

Draft talking points for 10am

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: [Young, Joby - OSEC, Washington, DC](#)
To: [McGuire, Denzel E. EOP/OMB](#); [Bennett, Elizabeth T. EOP/WHO](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [omc2@cdc.gov](#); [Mondl, Rachel E - OSEC](#)
Cc: [McCormack, Brian V. EOP/OMB](#); [Beck, Nancy B. EOP/OMB](#); [Biedermann, Madison A. EOP/OMB](#); [Schoen, Ansley M. EOP/OMB](#); [Troye, Olivia EOP/NSC](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Campbell Shuford](#)
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance
Date: Friday, April 24, 2020 2:47:00 PM

Dr. Brashears, Shawna, Dudley, Campbell, myself. All copied.

Joby Young

Chief of Staff
 United States Department of Agriculture



From: McGuire, Denzel E. EOP/OMB <(b) (6)>
Sent: Friday, April 24, 2020 2:45 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsone@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; omc2@cdc.gov; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

My understanding is that USDA is asking DOL and USDA to work this document into guidance. My assistant Madi will be emailing shortly to set up a call for 5.p.m. to see where we are on meatpacking guidance. This is policy that needs to be announced on Monday.

Joby, Rachel and Kyle please identify who in your shops need to be on this call.

Many thanks to all!

From: McGuire, Denzel E. EOP/OMB
Sent: Friday, April 24, 2020 11:27 AM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; omc2@cdc.gov; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

Hello Team

Following up on Tate's email. OMB needs to receive this document today.

Please confirm who has approved the document, where the hold up is and when OMB will receive it today.

My understanding is DOL and USDA have cleared and we are waiting to get it back from CDC. Is that accurate?

Truly – thank you everyone for the hard work and know that we here at OMB will work diligently and quickly to get this approved.

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Friday, April 24, 2020 10:34 AM
To: McGuire, Denzel E. EOP/OMB <(b) (6)>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; omc2@cdc.gov; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

Hello- Any idea when we can expect to see the revised consolidated draft for review? I know a few

offices had hoped to see it last night, so I just wanted to check. Thanks all.

Elizabeth Tate Bennett
Special Assistant to the President
National Economic Council
(b) (6) (desk)

From: McGuire, Denzel E. EOP/OMB <(b) (6)>
Sent: Thursday, April 23, 2020 9:55 AM
To: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; omc2@cdc.gov; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

+Rachel at DOL - I added the wrong Rachel to the email chain (our press person) instead of Rachel Mondl COS at Labor. Apologies.

From: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>
Sent: Thursday, April 23, 2020 9:43 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Semmel, Rachel K. EOP/OMB <(b) (6)>; omc2@cdc.gov
Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

I understand it is in final CDC clearance now. We have seen an early draft and have no major flags. Just to make sure we're on the same page – it is CDC/OSHA guidance, will not be co-branded with USDA.

Shawna Newsome

Office of Food Safety

Cell: (b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Thursday, April 23, 2020 9:37 AM

To: McGuire, Denzel E. EOP/OMB <(b) (6)>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Semmel, Rachel K. EOP/OMB <(b) (6)>; omc2@cdc.gov

Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>

Subject: Re: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

Looping in my friends Olivia and Tate as well as Shawna and Dr. Brashears, who are focused on this project at USDA.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: McGuire, Denzel E. EOP/OMB <(b) (6)>

Sent: Thursday, April 23, 2020 9:10:41 AM

To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Semmel, Rachel K. EOP/OMB <(b) (6)>; omc2@cdc.gov <omc2@cdc.gov>

Cc: McCormack, Brian V. EOP/OMB <(b) (6)>; Beck, Nancy B. EOP/OMB <(b) (6)>; Biedermann, Madison A. EOP/OMB <(b) (6)>; Schoen, Ansley M. EOP/OMB <(b) (6)>

Subject: TIMELY REQUEST - USDA/DOL/CDC Meatpacking Guidance

Hello Chiefs –

We need to nail down the USDA/DOL(OSHA)/CDC guidance on meatpacking ASAP.

We had asked all of you to produce one document. Where are we on that document and can OMB expect to see it today?

Many thanks for all that you and your teams are doing!
Denzel, Brian and Nancy

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#)
Subject: Re: I'm so sorry we are playing phone tag!
Date: Thursday, April 23, 2020 3:38:14 PM

Rgr. I can step out the rest of the day to talk

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Thursday, April 23, 2020 1:54:05 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: I'm so sorry we are playing phone tag!

No rush on my end. Just wanted to touch base on the guidance and Monday call, etc...

Olivia Troye
Special Advisor to the Vice President for
Homeland Security, Counterterrorism, and North America
Office of the Vice President, National Security Affairs
White House Coronavirus Task Force
O: (b) (6) | M: (b) (6) (Does not receive texts)
(b) (6)

From: [Adcock, Rebeckah - OSEC, Washington, DC](#)
To: [Bennett, Elizabeth T. EOP/WHO](#)
Subject: Re: Review: Treasury Customs Duty Postponement IFR
Date: Tuesday, April 21, 2020 6:40:19 PM

Yep, just talked to him

Rebeckah.Adcock@USDA.gov

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Tuesday, April 21, 2020 6:19:47 PM
To: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: Re: Review: Treasury Customs Duty Postponement IFR

Connected with Lorren. Going to try and help get a carve out. He's sending me a one pager on impacts. Standby

Sent from my iPhone

On Apr 21, 2020, at 3:14 PM, Adcock, Rebeckah - OSEC, Washington, DC
 <Rebeckah.Adcock@usda.gov> wrote:

I have not. They had a hard deadline of Sunday that I know, my understanding is that this was a higher level decision than OMB.

Rebeckah.Adcock@USDA.gov

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Tuesday, April 21, 2020 3:11:46 PM
To: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: RE: Review: Treasury Customs Duty Postponement IFR

Have you talked to Satya Thallam today/ since this became final as to why he let it go?
 I'm happy to give him a shout.

From: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Sent: Tuesday, April 21, 2020 2:42 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: Re: Review: Treasury Customs Duty Postponement IFR

APHIS is good as the burden is on the carrier not the importer, but AMS continues to see problems. In March AMS predicts a total of 11.6 million would be affected.

Rebeckah.Adcock@USDA.gov

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Tuesday, April 21, 2020 12:05:33 PM
To: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: RE: Review: Treasury Customs Duty Postponement IFR

Same but I'm not an expert. Seeing if anything in here helps you:

This temporary postponement does not apply to any entry, or withdrawal from warehouse, for consumption, or any deposit of estimated duties, taxes, or fees for the entry, or withdrawal from warehouse, for consumption, where the entry summary includes any merchandise subject to one or more of the following: antidumping duties (assessed pursuant to 19 U.S.C. 1673 *et seq.*), countervailing duties (assessed pursuant to 19 U.S.C. 1671 *et seq.*), duties assessed pursuant to Section 232 of the Trade Expansion Act of 1962 (19 U.S.C. 1862), duties assessed pursuant to Section 201 of the Trade Act of 1974 (19 U.S.C. 2251 *et seq.*), and duties assessed pursuant to Section 301 of the Trade Act of 1974 (19 U.S.C. 2411 *et seq.*).

From: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Sent: Tuesday, April 21, 2020 11:49 AM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: Re: Review: Treasury Customs Duty Postponement IFR

Yep, that's it. (b)(5) DPP.

Rebeckah.Adcock@USDA.gov

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Tuesday, April 21, 2020 11:09:42 AM
To: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: RE: Review: Treasury Customs Duty Postponement IFR

We think this might be it:

>>>[<<<::](https://s3.amazonaws.com/public-inspection.federalregister.gov/2020-08618.pdf)

Went on display at the FR yesterday. Can you see if this version still impacts yall?
 Is this the first time you are seeing it?

From: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Sent: Sunday, April 19, 2020 7:09 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>

Subject: Re: Review: Treasury Customs Duty Postponement IFR

Yep 202 313 2030

Rebeckah.Adcock@USDA.gov

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Sunday, April 19, 2020 6:21:19 PM
To: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: Re: Review: Treasury Customs Duty Postponement IFR

Can I give you a shout on the way in tomorrow? Remind me best number?
 Contacts transferring has been a nightmare

Sent from my iPhone

On Apr 19, 2020, at 4:02 PM, Adcock, Rebeckah - OSEC,
 Washington, DC <Rebeckah.Adcock@usda.gov> wrote:

FYI - they may be clearing the EO today- b(5) DPP
 . Lots of internal
 issues on your side of things I gather.

Rebeckah.Adcock@USDA.gov

From: Bennett, Elizabeth T. EOP/WHO
 <(b) (6)>
Sent: Sunday, April 19, 2020 12:56:31 PM
To: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Cc: Adcock, Rebeckah - OSEC, Washington, DC
 <Rebeckah.Adcock@usda.gov>
Subject: Re: Review: Treasury Customs Duty Postponement IFR

Thanks! Can you explain it to me on the phone tomorrow?

Sent from my iPhone

On Apr 19, 2020, at 12:45 PM, Ghee, Hailey - OSEC,
 Washington, DC <hailey.ghee@usda.gov> wrote:

Hi Tate,

Wanted to send this your way for awareness. Adding Reb
 here who can discuss further if need be!

Hailey Ghee
 Special Assistant to the Secretary
 United States Department of Agriculture
 (202) 450-9387

From: Ghee, Hailey - OSEC, Washington, DC
Sent: Sunday, April 19, 2020 11:38 AM
To: Staff Secretary <(b) (6)>
Cc: Adcock, Rebeckah - OSEC, Washington, DC
 <Rebeckah.Adcock@usda.gov>
Subject: Review: Treasury Customs Duty Postponement IFR

Good afternoon,

Please see below content from USDA in regards to the Flash COVID Review: Treasury Customs Duty Postponement IFR. We have equities in that EO.

Below are the comments from the USDA submitted to IFR supporting the EO on same. Submitted to OMB 3/22. USDA requesting review and edit of the EO:

APHIS

One APHIS concern is relatively minor and not worth making a big point of. That is, CBP collects the commercial vessel fees and the individual truck fees, i.e., for those trucks that do not purchase the full year transponder that covers a truck (most do). See 7 CFR 354.3(b)(1) and (c)(1) and 19 CFR 24.22(c)(1). These account for only about 8% of total AQI revenue. In any event, the DHS proposal purports to be a postponement, not a cancellation of the fee submissions. But perhaps OMB or DHS should clarify whether their proposed order applies to our vessel and truck fees. Perhaps the bigger issue is that this action may imply that APHIS should consider postponing the dates by which airlines should submit revenue they collect on our behalf for the passenger fee as well as the aircraft fees. The next submission is due May 1 (30 days after the end of the first calendar quarter) for fees collected January 1-March 31. Although the revenue will be dramatically lower for the last few weeks, there will be substantial revenue they collected in January and February. Collections were over \$150 million

for that quarter in 2019. That means we might have to essentially liquidate the reserve very quickly and far sooner than anticipated. This is why the OMB/OBPA order to limit the AQI number to \$55 million in the last supplemental was so short-sighted. While I would not be surprised to see airlines not make the required submissions so they can hold the cash flow, I can see how airlines might argue that the order issued under the authority of 19 U.S.C. 1318(b)(1)(C) gives them the express right to do so.

AMS

AMS oversees 21 research and promotion programs, many of which include assessments on imported commodities. If these fees are not collected for 90 days, it will have a negative impact on their budgets. This is particularly the case for commodities such as mangoes and avocados for which import assessments comprise a significant portion of their budget. While the programs are required to maintain a reserve to ensure continuity of operations, this may still have negative impacts on their program delivery.

Hailey Ghee
Special Assistant to the Secretary
United States Department of Agriculture
(202) 450-9387

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Butterfield, Nicholas W. EOP/WHO](#)
Subject: Re: Question
Date: Tuesday, April 21, 2020 2:33:55 PM

One more quick question if you can buzz me back.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Sent: Tuesday, April 21, 2020 2:05:53 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Question

I have an update when you have a moment to connect – (b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 21, 2020 9:47 AM
To: Butterfield, Nicholas W. EOP/WHO <(b) (6)>; Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>
Cc: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: Re: Question

Roger that. We'll stand by for now. If the team tells me they think earlier I'll circle back with you. Thanks for the feedback.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Sent: Tuesday, April 21, 2020 9:38:00 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>
Cc: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: RE: Question

We have a meeting with POTUS at 1230 to go over the intent behind his tweet. My understanding is that he intends to b(5)(PCP), but there is some risk in jumping ahead. If you need a tweet now, I can check with COS.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Tuesday, April 21, 2020 9:36 AM

To: Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>; Butterfield, Nicholas W. EOP/WHO <(b) (6)>

Cc: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>

Subject: Question

Checking with you guys if you are ok if we tweet and otherwise communicate that H2A and other guest workers working in the food supply chain will not be included in any upcoming restrictions alluded to in last night's tweet?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Bennett, Elizabeth T. EOP/WHO](#)
Subject: Re: H2A TP.
Date: Tuesday, April 21, 2020 11:32:22 AM

Rgr

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Tuesday, April 21, 2020 11:00:29 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: FW: H2A TP.

Meant to reply and add you too.

From: Bennett, Elizabeth T. EOP/WHO
Sent: Tuesday, April 21, 2020 11:00 AM
To: 'Boswell, Kristi - OSEC, Washington, DC' <kristi.boswell@usda.gov>
Subject: RE: H2A TP.

Thanks! Suggest Joby send to Nick too.

From: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Sent: Tuesday, April 21, 2020 10:42 AM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: H2A TP.

b(5) DPP

Kristi J. Boswell
Senior Advisor to the Secretary
United States Department of Agriculture

Office: 202.720.9990
Cell: 202.281.5695

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Bennett, Elizabeth T. EOP/WHO](#); [Boswell, Kristi - OSEC, Washington, DC](#)
Subject: RE: Question
Date: Tuesday, April 21, 2020 10:37:00 AM

Ok thanks

Joby Young



Chief of Staff
 United States Department of Agriculture

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Tuesday, April 21, 2020 10:04 AM
To: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: FW: Question

I'll get a read out from the 12:30 and call you, Kristi.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 21, 2020 9:47 AM
To: Butterfield, Nicholas W. EOP/WHO <(b) (6)>; Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>
Cc: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Subject: Re: Question

Roger that. We'll stand by for now. If the team tells me they think earlier I'll circle back with you. Thanks for the feedback.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Sent: Tuesday, April 21, 2020 9:38:00 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>
Cc: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Nevins, Kristan K.

EOP/WHO <(b) (6)>

Subject: RE: Question

We have a meeting with POTUS at 1230 to go over the intent behind his tweet. My understanding is that he intends to b(5)(PCP), but there is some risk in jumping ahead. If you need a tweet now, I can check with COS.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Tuesday, April 21, 2020 9:36 AM

To: Gilmartin, Kayleigh M. EOP/WHO <(b) (6)>; Butterfield, Nicholas W. EOP/WHO <(b) (6)>

Cc: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>

Subject: Question

Checking with you guys if you are ok if we tweet and otherwise communicate that H2A and other guest workers working in the food supply chain will not be included in any upcoming restrictions alluded to in last nights tweet?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Subject: Re: Please share with your bosses
Date: Monday, April 20, 2020 9:42:18 AM

Shared

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Monday, April 20, 2020 8:34:32 AM
To: Agrella, Austin J. EOP/WHO <(b) (6)>
Subject: Please share with your bosses

All,

The President asked that I share this tweet with the Cabinet.

<https://twitter.com/realdonaldtrump/status/1252046878314770432?s=21>

Thank you,
Kristan

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Keller, Catherine B. EOP/WHO](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Meghan Rodgers](#); [Boswell, Kristi - OSEC, Washington, DC](#)
Cc: [Staff Secretary](#)
Subject: RE: Today's Press Conference: USDA
Date: Friday, April 17, 2020 10:01:00 AM

Yes. We will have you something back ASAP.

Joby Young



Chief of Staff
 United States Department of Agriculture

From: Keller, Catherine B. EOP/WHO <(b) (6)>
Sent: Friday, April 17, 2020 9:59 AM
To: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: Today's Press Conference: USDA

USDA – we understand there is a \$(b)(5)(PCP) (<https://www.jsonline.com/story/news/2020/04/14/trump-usda-unveil-15-5-billion-aid-farmers/2989623001/>) or other significant announcement that the speechwriters may want to include in the President's remarks for today's press conference. Could you confirm and provide some high level talking points?

Thank you.

Catherine Bellah Keller
 Deputy Assistant to the President
 Deputy White House Staff Secretary
 (b) (6) (direct)
 (b) (6) (mobile)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Radford, Julie T. EOP/WHO](#)
Subject: Re: Quick note
Date: Friday, April 17, 2020 8:57:21 AM

Yes. I've got more. Can we chat real quick?

202-816-9260

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Radford, Julie T. EOP/WHO <(b) (6)>
Sent: Friday, April 17, 2020 8:45:39 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Quick note

This is helpful, thank you!

Any background you all have on what's been done to support so far and what more is to come esp around small farmers would be very helpful as we think through event for next week.

Sent from my iPhone

On Apr 15, 2020, at 9:09 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

Hi-

We are working up more numbers to share up about how the proposed program design (which includes payment limits and AGI eligibility limits) effects distribution of program dollars between small v. large farm operations but here is a quick dairy specific example our economist put together to help illustrate. More to come tomorrow.

-Joby

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Bennett, Elizabeth T. EOP/WHO](#)
Cc: [Boswell, Kristi - OSEC, Washington, DC](#)
Subject: RE:
Date: Thursday, April 16, 2020 5:30:00 PM

I am very patient.

(b) (6)



Joby Young

Chief of Staff
 United States Department of Agriculture

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Thursday, April 16, 2020 5:26 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: Re:

Still waiting. Thanks for your patience.

Sent from my iPhone

On Apr 16, 2020, at 3:23 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

SP ok talking to Russ directly if we can't get policy time. Then we could reassess after that.

It's possible he could talk to potus after we get sign off to move forward if that's the only way to move quickly.

Just let us know the feedback.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Thursday, April 16, 2020 2:37:45 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: RE:

I'll have an answer within the hour per Olmem/Larry

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Thursday, April 16, 2020 1:39 PM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: RE:

rgr

Joby Young

Chief of Staff
 United States Department of Agriculture

<image001.jpg>

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Thursday, April 16, 2020 1:34 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject:

I went and found Olmem next door. He def wants (b)(5)(PCP)

Elizabeth Tate Bennett
 Special Assistant to the President for Agricultural Policy
 National Economic Council
 (b) (6) (cell)
 (b) (6) (desk)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Bennett, Elizabeth T. EOP/WHO](#)
Subject: FW: Updated USDA Policy Document
Date: Thursday, April 16, 2020 12:07:00 PM



Joby Young

Chief of Staff
 United States Department of Agriculture

From: Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Sent: Thursday, April 16, 2020 11:17 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: Re: Updated USDA Policy Document

Per Scheduling, looks like this week may be nearly impossible. I heard the Secretary on Fox News today say that he already briefed the President on the package, and we have a principal-level consensus. Can you confirm the POTUS briefing remains an active request? Thanks much.

On Apr 15, 2020, at 6:44 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

I agree on the urgency both for the announcement as for the purchases (more important).

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Sent: Wednesday, April 15, 2020 6:42:32 PM
To: Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Updated USDA Policy Document

I'd welcome Joby's opinion here too, but the sooner the decision and announcement, the sooner we get the word out, the better the response from farmers. The anxiety is

real and they need to have the information as soon as possible. Also, we want to start buying the products as soon as possible and they need us to buy it as soon as we can.

So I'd make the push for this week so we can make the announcement early next week, but I also get the scheduling challenges.

Thanks,

Kristi J. Boswell

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.9990
Cell: 202.281.5695

From: Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Sent: Wednesday, April 15, 2020 6:35 PM
To: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Updated USDA Policy Document

Thanks! So not the end of the world if we do the POTUS briefing next week? Schedule is crunched tomorrow and Friday.

On Apr 15, 2020, at 6:32 PM, Boswell, Kristi - OSEC, Washington, DC
<kristi.boswell@usda.gov> wrote:

Nick,

Hey! Sorry on the delay.

For the Direct Support, USDA is working on a Final Rule that should be over to OMB in the next couple weeks. We've already given OMB background and are answering questions to hopefully speed up their review to get the rule published as fast as possible. Our staff is already working to prepare our systems for implementation, which does take some time. Pushing the urgency, we will be able to start taking applications in early June and payments going out mid to late June.

For the Purchase and Distribution, USDA has nearly in final form the Notice of Funds Available (NOFA) and can request funding from treasury under the FFCRA funding as soon as we say go. From announcement, we can be buying food and distributing it to nonprofits and foodbanks in 2 weeks. This will have the immediate impact on the excess supply and shifting it to areas and people that need it.

Let me know if you have any other questions!

Best,

Kristi J. Boswell

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.9990
Cell: 202.281.5695

From: Butterfield, Nicholas W. EOP/WHO
<(b) (6)>
Sent: Wednesday, April 15, 2020 4:32 PM
To: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: RE: Updated USDA Policy Document

Thanks again. How soon do you plan to begin moving money out the door?

From: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Sent: Wednesday, April 15, 2020 1:20 PM
To: Butterfield, Nicholas W. EOP/WHO
<(b) (6)>
Subject: FW: Updated USDA Policy Document

Just making sure you got this for the call.

Kristi J. Boswell

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.9990
Cell: 202.281.5695

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Wednesday, April 15, 2020 1:03 PM
To: Policy Coordinator <(b) (6)>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: Updated USDA Policy Document

Good afternoon,

Please see the updated USDA Farmers Support Package briefing document for the 1:15pm call with Secretary Perdue. Thank you.

Hailey Ghee

Special Assistant to the Secretary
Office of the Secretary

<image001.png>

U.S. Department of Agriculture
Office: (202) 205-9982
Cell: (202) 450-9387

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Crews, John G. EOP/WHO](#); [Bennett, Elizabeth T. EOP/WHO](#); [Olmern, Andrew J. EOP/WHO](#)
Cc: [Liske, Kyle - OSEC, Washington, DC](#); [Lindsay, Sally - OSEC Washington, DC](#)
Subject: Re: PPP FAQs for Treasury
Date: Thursday, April 16, 2020 10:41:24 AM
Attachments: [image001.png](#)

Yes John. I'll probably pull Kyle in as our SME if that works for you.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Crews, John G. EOP/WHO <(b) (6)>
Sent: Thursday, April 16, 2020 10:40:20 AM
To: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Olmern, Andrew J. EOP/WHO <(b) (6)>
Cc: Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>
Subject: RE: PPP FAQs for Treasury

Thanks. I will elevate with Treasury/SBA.

Joby, do you have a couple of minutes to chat this afternoon?

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Thursday, April 16, 2020 9:56 AM
To: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Olmern, Andrew J. EOP/WHO <(b) (6)>
Cc: Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>; Crews, John G. EOP/WHO <(b) (6)>
Subject: RE: PPP FAQs for Treasury

+Adding John Crews who is all over PPP. John, I'll circle up with you today on this.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Thursday, April 16, 2020 9:48 AM
To: Olmern, Andrew J. EOP/WHO <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Cc: Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>
Subject: Fwd: PPP FAQs for Treasury

Hoping to get your assistance in resolving these issues. Particularly so that this can be squared away thoroughly if/when more funds are available for PPP.

Thanks-

Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>
Sent: Wednesday, April 15, 2020 8:49:15 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: PPP FAQs for Treasury

Joby,

Below are the top issues we're still looking to get resolved at Treasury on PPP. I've also attached two documents—the first is the FAQs that are currently up on our website. The second attachment is the draft FAQs that I've sent to Treasury for more clarity. The second attachment includes the issues that still need to be resolved and are summarized below:

b(5) DPP

Thanks,



Kyle M. Liske

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0158
Cell: 202.578.7052

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From: [Riley, Joseph W. EOP/NSC](#)
To: [Oudkirk, Sandra S](#); ["Lawrence, Suzanne I"](#); [Spande, Jennifer S](#); [Kleinsteiber, Meghan E](#); [Morrell, Jenny L](#); ["Klinck, Heino SES OSD OUSD POLICY \(USA\)"](#); ["Morgan, Mary Beth \(Mary Beth\) CIV OSD OUSD POLICY \(USA\)"](#); [Richard Berry](#); [Morrison, Robert K CTR PACOM PCJ0 \(USA\)](#); ["Obenchain, Jeremy R"](#); [Yortzidis, Aris CIV](#); [Torres, Roberto H CAPT](#); [Ogden, Robert F CAPT USN PACOM PCJ5 \(USA\)](#); [victoria.e.lacefield-rodriquez@uscg.mil](#); [Domenech, Douglas W](#); [Pula, Nikolao I](#); [Jorgenson, Sarah T](#); [Dalal, Nadir E. EOP/OMB](#); [Alton, Aaron T. EOP/OMB](#); [Kraft, Faride A. EOP/OMB](#); [Maria.DiGiulian@Hq.Doe.Gov](#); [Diana.Bauer@ee.doe.gov](#); [Derentz, Landon R. EOP/NSC](#); ["Benaissa, Ariadne"](#); [JENNILP3@dni.gov](#); [Bradley Murphy](#); [andreth1@dni.gov](#); ["Michael Glees"](#); ["Ann Marie Yastishock"](#); ["Theodora B Dell"](#); ["Jones, Eric"](#); [Woods, Lillian - NRCS, Washington, DC](#); [Andreozzi, Phillip C - APHIS](#); [Simon, Samantha - APHIS](#); [Elliott, Kent M -FS](#); [Harris-Clark, Angela <AWA](#); [Taylor, Benjamin \(OST](#); ["Tewell, Adam \(OS/ASPR/SPPR\)"](#); ["erika.elvander@hhs.gov"](#); ["Daniel Karlson - NOAA Federal"](#); [Timothy Gallaudet - NOAA Federal](#); [Stuart Levenbach](#); [Kevin Wheeler - NOAA Federal](#); [Bader, Christine E](#); [Cusack, Michael J CIV JS J5 \(USA\)](#); [EPA: McCarroll, John](#); [Stoker, Michael B](#); [Temmermand, Lauren <AXE](#); [Johnson, Linda M \(Canberra\)](#); [Hennessey-Niland, John \(Canberra\)](#); [OSD Pentagon OUSD Policy List EAS Oceania Team](#); [Yu, Kathleen A](#); [Feith, David](#); [DelPizzo, Charles W \(Tre\) Col USMC JS J5 \(USA\)](#); [heather.coll@noaa.gov](#); [Bailey, Russell N CIV OSD OUSD POLICY \(USA\)](#); [Berry, Richard D CIV PACOM PCJ9 \(USA\)](#); [Morrison, Robert K CTR PACOM PCJ0 \(USA\)](#); [Welch, Jennifer D. EOP/OVP](#); [Covert, Kevin T \(Wellington\)](#); [Smith, Demian \(Wellington\)](#); [Cantor, Carmen G \(Kolonias\)](#); [Cabral, Roxanne J \(Majuro\)](#); [Cella, Joseph J](#); [Goldman, Michael B \(Canberra\)](#); [Sonnek, Douglas E \(Canberra\)](#); [Covington, Andrew K](#); [Kleinsteiber, Meghan E](#); [McGee, Todd M](#); [Morrell, Jenny L](#); [Kill, John P](#); ["Ahmed, Omar"](#); ["Mullen, Kent M"](#); [Ratchford Jr, Lewis](#); [Sitterly, Daniel](#); [Laurie Farris](#); [Keith Roth](#); [Eric Holloway](#); [Bill Golike](#); [Voyles, Bibi K \(Canberra\)](#); [gilbert.gay@dol.gov](#); [Kalsbeek, Amie \(OST\)](#); [O'Berry, Donna \(OST\)](#); [Adcock, Rebeckah - OSEC, Washington, DC](#)
Cc: [DL NSC Asia](#); [DL NSC Legal](#); [DL NSC Defense](#); [DL NSC STRATCOM](#); [DL NSC Legislative](#)
Subject: RE: COVID response Sub-PCC
Date: Wednesday, April 15, 2020 7:04:32 PM

Colleagues,

We will conduct this meeting via **UNCLASSIFIED Conference Call**. **b(5)(PCP)**

b(5)(PCP). Please try to minimize the number of lines calling into the conference, and be sure to mute your phones.

Conference Details:

Participant Dial-In: **(b) (6)**

Access Code: **(b) (6)**

I am pasting the agenda below for those who are new to the list.

b(5)(PCP)

b(5)(PCP)

Best,

Joe

From: Riley, Joseph W. EOP/NSC

Sent: Tuesday, April 14, 2020 12:54 PM

To: 'Oudkirk, Sandra S' <OudkirkSS@state.gov>; 'Lawrence, Suzanne I' <LawrenceSI@state.gov>; 'Spande, Jennifer S' <SpandeJS@state.gov>; 'Kleinsteinber, Meghan E' <KleinsteinberME@state.gov>; 'Morrell, Jenny L' <MorrellJL@state.gov>; 'Klinck, Heino SES OSD OUSD POLICY (USA)' <(b) (6)>; 'Morgan, Mary Beth (Mary Beth) CIV OSD OUSD POLICY (USA)' <(b) (6)>; 'Richard Berry' <rich@richarddberry.com>; 'Morrison, Robert K CTR PACOM PCJO (USA)' <robert.morrison.ctr@pacom.mil>; 'Obenchain, Jeremy R' <ObenchainJR@state.gov>; 'Yortzidis, Aris CIV' <Aris.Yortzidis@uscg.mil>; 'Torres, Roberto H CAPT' <Roberto.H.Torres2@uscg.mil>; (b) (6) <(b) (6)>; 'Ogden, Robert F CAPT USN PACOM PCJ5 (USA)' <robert.ogden1@pacom.mil>; (b) (6) <(b) (6)>; 'victoria.e.lacefield-rodriguez@uscg.mil' <victoria.e.lacefield-rodriguez@uscg.mil>; 'Domenech, Douglas W' <douglas_domenech@ios.doi.gov>; 'Pula, Nikolao I' <Nikolao_Pula@ios.doi.gov>; 'Jorgenson, Sarah T' <sarah_jorgenson@ios.doi.gov>; Pipan, Joseph G. EOP/OMB <(b) (6)>; Crutchfield, Craig C. EOP/OMB <(b) (6)>; Dalal, Nadir E. EOP/OMB <(b) (6)>; Callanan, Greg J. EOP/OMB <(b) (6)>; Liebschutz, Jennifer E. EOP/OMB <(b) (6)>; Hoskins, Jack A. EOP/OMB <(b) (6)>; Alton, Aaron T. EOP/OMB <(b) (6)>; Falk Curtin, Edna T. EOP/OMB <(b) (6)>; Kraft, Faride A. EOP/OMB <(b) (6)>; 'Maria.DiGiulian@Hq.Doe.Gov' <Maria.DiGiulian@Hq.Doe.Gov>; 'Diana.Bauer@ee.doe.gov' <Diana.Bauer@ee.doe.gov>; 'Derentz, Landon R. EOP/NSC' <(b) (6)>; 'Benaissa, Ariadne' <ariadne.benaissa@hq.doe.gov>; 'Diane Farrell' <Diane.Farrell@trade.gov>; 'sburroughs@commerce.gov' <sburroughs@commerce.gov>; 'Buchand@jdiss.cia.gov' <Buchand@jdiss.cia.gov>; 'JENNILP3@dni.gov' <JENNILP3@dni.gov>; 'Bradley Murphy' <bradley.murphy@dni.gov>; 'andreth1@dni.gov' <andreth1@dni.gov>; 'Michael Glee' <mglees@usaid.gov>; 'Ann Marie Yastishock' <ayastishock@usaid.gov>; 'Theodora B Dell' <tdell@usaid.gov>; 'Jones, Eric' <Eric.Jones@opic.gov>; 'Jones, Eric' <Eric.Jones@opic.gov>; 'Woods, Lillian - NRCS, Washington, DC' <lillian.woods@usda.gov>; 'Andreozzi, Phillip C - APHIS' <phillip.c.andreozzi@usda.gov>; 'Simon, Samantha - APHIS' <samantha.j.simon@usda.gov>; 'Elliott, Kent M -FS' <kent.elliott@usda.gov>; 'Harris-Clark, Angela <AWA' <angela.harris-clark@faa.gov>; 'Taylor, Benjamin (OST)' <benjamin.taylor@dot.gov>; 'Hedberg, Brian (OST)' <Brian.Hedberg@dot.gov>; 'Tewell, Adam (OS/ASPR/SPPR)' <Adam.Tewell@hhs.gov>; 'erika.elvander@hhs.gov' <erika.elvander@hhs.gov>; 'Daniel Karlson - NOAA Federal' <daniel.karlson@noaa.gov>; 'Timothy Gallaudet - NOAA Federal' <timothy.gallaudet@noaa.gov>; 'Stuart Levenbach' <Stuart.Levenbach@noaa.gov>; 'Kevin Wheeler - NOAA Federal' <kevin.wheeler@noaa.gov>; 'Bader, Christine E.' <Christine.Bader@va.gov>; 'Syrek, Christopher D. (Chris)' <Christopher.Syrek@va.gov>;

'Cusack, Michael J CIV JS J5 (USA' <(b) (6)>; 'EPA: McCarroll, John' <McCarroll.John@epa.gov>; 'Stoker, Michael B.' <stoker.michael@epa.gov>; 'Temmermand, Lauren' <AXE' <lauren.temmermand@faa.gov>; 'Johnson, Linda M (Canberra' <JohnsonLM@state.gov>; 'Hennessey-Niland, John (Canberra' <Hennessey-NilandJ@state.gov>; 'OSD Pentagon OUSD Policy List EAS Oceania Team' <(b) (6)>; 'Yu, Kathleen A' <YuKA@state.gov>; 'Feith, David' <FeithD@state.gov>; 'Jones, Eric' <Eric.Jones@opic.gov>; 'DelPizzo, Charles W (Tre) Col USMC JS J5 (USA' <(b) (6)>; 'heather.coll@noaa.gov' <heather.coll@noaa.gov>; 'Bailey, Russell N CIV OSD OUSD POLICY (USA' <(b) (6)>; 'Berry, Richard D CIV PACOM PCJ9 (USA' <richard.d.berry@pacom.mil>; 'Morrison, Robert K CTR PACOM PCJO (USA' <robert.morrison.ctr@pacom.mil>; Welch, Jennifer D. EOP/OVP <(b) (6)>; 'Covert, Kevin T (Wellington)' <CovertKT@state.gov>; 'Smith, Demian (Wellington)' <SmithD3@state.gov>; 'Cantor, Carmen G (Kolonias)' <CantorCG@state.gov>; 'Cabral, Roxanne J (Majuro)' <CabralRJ@state.gov>; 'Cella, Joseph J' <CellaJJ@state.gov>; 'Goldman, Michael B (Canberra)' <GoldmanMB@state.gov>; 'Sonnek, Douglas E (Canberra)' <SonnekDE@state.gov>; 'Covington, Andrew K' <CovingtonAK@state.gov>; 'Kleinsteiber, Meghan E' <KleinsteiberME@state.gov>; 'McGee, Todd M' <McGeeTM@state.gov>; 'Morrell, Jenny L' <MorrellJL@state.gov>; 'Kill, John P' <KillJP@state.gov>; 'Ahmed, Omar' <AhmedO@state.gov>; 'Mullen, Kent M' <MullenKM@state.gov>; 'Ratchford Jr, Lewis' <Lewis.RatchfordJr@va.gov>; Sitterly, Daniel <Daniel.Sitterly@va.gov>

Cc: DL NSC Asia <DL.Asia@whmo.mil>; DL NSC Legal <DL.Legal@whmo.mil>; DL NSC Defense <DL.Defense@whmo.mil>; DL NSC STRATCOM <DL.STRATCOM@whmo.mil>; DL NSC Legislative <DL.Legislative@whmo.mil>

Subject: RE: COVID response Sub-PCC

Colleagues,

There have been some requests to host this (b)(5)(PCP)

.

(b)(5)(PCP)

.

Best,

From: Riley, Joseph W. EOP/NSC

Sent: Monday, April 13, 2020 2:42 PM

To: 'Oudkirk, Sandra S' <OudkirkSS@state.gov>; 'Lawrence, Suzanne I' <LawrenceSI@state.gov>; 'Spande, Jennifer S' <SpandeJS@state.gov>; 'Kleinsteiber, Meghan E' <KleinsteiberME@state.gov>; 'Morrell, Jenny L' <MorrellJL@state.gov>; 'Klinck, Heino SES OSD OUSD POLICY (USA)' <(b) (6)>; 'Morgan, Mary Beth (Mary Beth) CIV OSD OUSD POLICY (USA)' <(b) (6)>; 'Richard Berry' <rich@richarddberry.com>; 'Morrison, Robert K CTR PACOM PCJO (USA' <robert.morrison.ctr@pacom.mil>; 'Obenchain, Jeremy R' <ObenchainJR@state.gov>; 'Yortzidis, Aris CIV' <Aris.Yortzidis@uscg.mil>; 'Torres, Roberto H CAPT'

<Roberto.H.Torres2@uscg.mil>; (b) (6) <(b) (6)>; Ogden, Robert F CAPT USN PACOM PCJ5 (USA) <robert.ogden1@pacom.mil>; (b) (6) <(b) (6)>; 'victoria.e.lacefield-rodriquez@uscg.mil' <victoria.e.lacefield-rodriquez@uscg.mil>; 'Domenech, Douglas W' <douglas_domenech@ios.doi.gov>; 'Pula, Nikolao I' <Nikolao_Pula@ios.doi.gov>; 'Jorgenson, Sarah T' <sarah_jorgenson@ios.doi.gov>; Pipan, Joseph G. EOP/OMB <(b) (6)>; Crutchfield, Craig C. EOP/OMB <(b) (6)>; Dalal, Nadir E. EOP/OMB <(b) (6)>; Callanan, Greg J. EOP/OMB <(b) (6)>; Liebschutz, Jennifer E. EOP/OMB <(b) (6)>; Hoskins, Jack A. EOP/OMB <(b) (6)>; Alton, Aaron T. EOP/OMB <(b) (6)>; Falk Curtin, Edna T. EOP/OMB <(b) (6)>; Kraft, Faride A. EOP/OMB <(b) (6)>; 'Maria.DiGiulian@Hq.Doe.Gov' <Maria.DiGiulian@Hq.Doe.Gov>; 'Diana.Bauer@ee.doe.gov' <Diana.Bauer@ee.doe.gov>; 'Derentz, Landon R. EOP/NSC' <(b) (6)>; 'Benaissa, Ariadne' <ariadne.benaissa@hq.doe.gov>; 'Diane Farrell' <Diane.Farrell@trade.gov>; 'sburroughs@commerce.gov' <sburroughs@commerce.gov>; 'Buchand@jdiss.cia.gov' <Buchand@jdiss.cia.gov>; 'JENNILP3@dni.gov' <JENNILP3@dni.gov>; 'Bradley Murphy' <bradley.murphy@dni.gov>; 'andredh1@dni.gov' <andredh1@dni.gov>; 'Michael Glee' <mglees@usaid.gov>; 'Ann Marie Yastishock' <ayastishock@usaid.gov>; 'Theodora B Dell' <tdell@usaid.gov>; 'Jones, Eric' <Eric.Jones@opic.gov>; 'Jones, Eric' <Eric.Jones@opic.gov>; 'Woods, Lillian - NRCS, Washington, DC' <lillian.woods@usda.gov>; 'Andreozzi, Phillip C - APHIS' <phillip.c.andreozzi@usda.gov>; 'Simon, Samantha - APHIS' <samantha.j.simon@usda.gov>; 'Elliott, Kent M -FS' <kent.elliott@usda.gov>; 'Harris-Clark, Angela <AWA' <angela.harris-clark@faa.gov>; 'Taylor, Benjamin (OST' <benjamin.taylor@dot.gov>; 'Hedberg, Brian (OST' <Brian.Hedberg@dot.gov>; 'Tewell, Adam (OS/ASPR/SPPR)' <Adam.Tewell@hhs.gov>; 'erika.elvander@hhs.gov'; 'Daniel Karlson - NOAA Federal' <daniel.karlson@noaa.gov>; 'Timothy Gallaudet - NOAA Federal' <timothy.gallaudet@noaa.gov>; 'Stuart Levenbach' <Stuart.Levenbach@noaa.gov>; 'Kevin Wheeler - NOAA Federal' <kevin.wheeler@noaa.gov>; 'Bader, Christine E.' <Christine.Bader@va.gov>; 'Syrek, Christopher D. (Chris)' <Christopher.Syrek@va.gov>; 'Cusack, Michael J CIV JS J5 (USA' <(b) (6)>; 'EPA: McCarroll, John' <McCarroll.John@epa.gov>; 'Stoker, Michael B.' <stoker.michael@epa.gov>; 'Temmermand, Lauren <AXE' <lauren.temmermand@faa.gov>; 'Johnson, Linda M (Canberra' <JohnsonLM@state.gov>; 'Hennessey-Niland, John (Canberra' <Hennessey-NilandJ@state.gov>; 'OSD Pentagon OUSD Policy List EAS Oceania Team' <(b) (6)>; 'Yu, Kathleen A' <YuKA@state.gov>; 'Feith, David' <FeithD@state.gov>; 'Jones, Eric' <Eric.Jones@opic.gov>; 'DelPizzo, Charles W (Tre) Col USMC JS J5 (USA' <(b) (6)>; 'heather.coll@noaa.gov' <heather.coll@noaa.gov>; 'Bailey, Russell N CIV OSD OUSD POLICY (USA' <(b) (6)>; Berry, Richard D CIV PACOM PCJ9 (USA) <richard.d.berry@pacom.mil>; 'Morrison, Robert K CTR PACOM PCJ0 (USA' <robert.morrison.ctr@pacom.mil>; Welch, Jennifer D. EOP/OVP <(b) (6)>; 'Covert, Kevin T (Wellington)' <CovertKT@state.gov>; Smith, Demian (Wellington) <SmithD3@state.gov>; Cantor, Carmen G (Kolonias) <CantorCG@state.gov>; Cabral, Roxanne J (Majuro) <CabralRJ@state.gov>; 'Cella, Joseph J' <CellaJJ@state.gov>; Goldman, Michael B (Canberra) <GoldmanMB@state.gov>; Sonnek, Douglas E (Canberra) <SonnekDE@state.gov>; Covington, Andrew K <CovingtonAK@state.gov>; 'Kleinsteiber, Meghan E' <KleinsteiberME@state.gov>; 'McGee, Todd M' <McGeeTM@state.gov>; 'Morrell, Jenny L'

<MorrellJL@state.gov>; Kill, John P <KillJP@state.gov>; 'Ahmed, Omar' <AhmedO@state.gov>;
'Mullen, Kent M' <MullenKM@state.gov>

Cc: DL NSC Asia <DL.Asia@whmo.mil>; DL NSC Legal <DL.Legal@whmo.mil>; DL NSC Defense
<DL.Defense@whmo.mil>; DL NSC STRATCOM <DL.STRATCOM@whmo.mil>; DL NSC Legislative
<DL.Legislative@whmo.mil>

Subject: COVID response Sub-PCC

Colleagues,

We will hold a **b(5)(PCP)**

[REDACTED]

Agenda:

b(5)(PCP)
[REDACTED]

[REDACTED]

Please let me know if you have any questions or concerns. I understand that

Best,

Joe

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Radford, Julie T. EOP/WHO](#)
Subject: Re: Follow-up on Ag policy
Date: Wednesday, April 15, 2020 5:56:45 PM

Still at daily briefing. I'll get you some preliminary as soon as I can.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Radford, Julie T. EOP/WHO <(b) (6)>
Sent: Wednesday, April 15, 2020 4:20:34 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: FW: Follow-up on Ag policy

From: Price, Autumn <ALVeazey@landolakes.com>
Sent: Wednesday, April 15, 2020 4:09 PM
To: Radford, Julie T. EOP/WHO <(b) (6)>
Cc: Kappelman, Peter <PKappelman@landolakes.com>; Osterman, Shayla <SCOsterman@landolakes.com>
Subject: [EXTERNAL] Fwd: Follow-up on Ag policy

Julie-FYI here, can hop in a call if want to follow up

From: Ford, Beth <BEFord@landolakes.com>
Sent: Wednesday, April 15, 2020 4:06 PM
To: Ivanka Trump
Cc: Price, Autumn
Subject: Follow-up on Ag policy

Good afternoon Ivanka,

I was just on a CEO call with the President as he asked for suggestions about opening the economy. Productive dialogue and I know all were encouraged with the discussion.

I want to thank you for flagging the issues in Ag with the President and rest of the administration, and let you know where this stands at this point, specific to Dairy. I understand the Secretary will make decisions regarding the \$15.5 billion to be allocated to Ag and that there is a desire to make those announcements by weeks end.

There have been multiple discussions with economists, industry leaders, etc, to develop a program that will save some(likely not all) producers, stabilize the industry including processors, provide nutrition to an increasing number of citizens lacking food, while at the same time recognizing there are multiple other areas in Ag(hogs, cattle, produce) who are also facing massive issues.

The program I mentioned to you previously...\$3 per cwt to a producer for a 4-5 month period, tied to 90% of their milk production, thus incentivizing them to reduce production in an oversupplied marketplace driven by demand destruction from Covid impacts on foodservice and schools, remains the very best mechanism to get the farmers through to the economy re-opening. Full transparency, I hear some concerned that this is supply management and, as well, that there should be caps put on any payment made. On the first point, note this is no different than the push being made in energy and with OPEC at this moment. There is too much supply and it is devastating that sector. They are running out of storage. That same thing is occurring in Dairy as farmers are having to dump milk.(an environmental mess, by the way). They can't simply shut the cow off from milking and the alternative...selling their cow for meat...won't work as the cattle market has collapsed and processors have shut down. So there is no place to go with the milk and the price at the farm continues to drop in a free fall. Providing a price stabilization mechanism for a brief period will work. Dairy farmers are aligned that this is the right program.

As for caps, the problem is that there are some very large producers and very small. Capping a large producer will simply mean they'll continue to produce more and more as that will be a better financial solution for them, thus driving price down for longer period and again, hurting the small producer. Having this tied to the volume the producer had in March(as a marker) would be best course so as not to incentivize that extra production.

At the same time I understand there is concern that this seems tone deaf to the fact that there is a payment for reducing production when so many are now struggling to get a meal. One other recommendation, additive, was for USDA to buy multiple dairy products(cheese, milk, etc) and push into food banks. Purchasing in a no-bid manner, setting a floor on price and not having it priced down, would also help stabilize the marketplace.

Ivanka, any assistance you can provide to continue to push this issue with the President and with the Secretary, would be greatly appreciated. Time is getting short. Many producers are going to go bankrupt and all are waiting to understand the outline of the policy that will help stabilize the environment. The estimated cost of the recommendations above amount to \$3 billion or so. That's not small money but the result will be significant.

Please let me know if I can answer any questions for you to help clarify. I'm open to a conversation with you directly, with the President, Secretary...anybody else with whom I can explain these issues and potential solutions.

My best,
Beth

Beth E. Ford
President and CEO
Land O'Lakes, Inc

(b) (6)

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Radford, Julie T. EOP/WHO](#)
Cc: [Young, Stewart B. EOP/WHO](#)
Subject: Re: Follow up call for Beth with Ivanka
Date: Wednesday, April 15, 2020 4:01:27 PM

Sure thing. Just called you. 202-816-9260

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Radford, Julie T. EOP/WHO <(b) (6)>
Sent: Wednesday, April 15, 2020 3:48:51 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Young, Stewart B. EOP/WHO <(b) (6)>
Subject: FW: Follow up call for Beth with Ivanka

Hi! Hate to bother you but any chance you can give me some background on what she is calling Ivanka about and any points Ivanka can make?

From: Price, Autumn <ALVeazey@landolakes.com>
Sent: Wednesday, April 15, 2020 3:45 PM
To: Radford, Julie T. EOP/WHO <(b) (6)>
Cc: Kappelman, Peter <PKappelman@landolakes.com>; Osterman, Shayla <SCOsterman@landolakes.com>
Subject: [EXTERNAL] Follow up call for Beth with Ivanka

Julie,
 Quick follow up, Beth would like to talk to Ivanka today about an announcement we are hearing will be coming later today from the Administration and USDA addressing the dairy crisis. Could you help us find time for a 10-15 minute call?

I have copied Beth's executive assistant for a quick turnaround on her availability.
 Thanks!

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#)
Cc: [Sullivan, Lauren - OSEC, Washington, DC](#)
Subject: Re: just double checking..Sec Perdue isn't coming to TF correct?
Date: Wednesday, April 15, 2020 1:54:08 PM

Correct. He is not attending

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Wednesday, April 15, 2020 1:07:58 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: just double checking..Sec Perdue isn't coming to TF correct?

Our admin team is asking since they do seating. Thank you!

Olivia Troye
 Special Advisor to the Vice President for
 Homeland Security and Counterterrorism
 Office of the Vice President, National Security Affairs
 White House Coronavirus Task Force
 O: (b) (6) | M: (b) (6) (Does not receive texts)
 (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#)
Subject: Re: Secretary Perdue Podium Remarks
Date: Tuesday, April 14, 2020 6:57:39 PM

I asked her to send you a quick draft in case you had some comments. Want to make sure we hit the right points but don't want to crowd your inbox! Thanks.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Tuesday, April 14, 2020 18:53
To: Rodgers, Meghan - OC, Washington, DC
Cc: Young, Joby - OSEC, Washington, DC; O'Malley, Devin M. EOP/OVP; Miller, Katie R. EOP/OVP
Subject: RE: Secretary Perdue Podium Remarks

Hi Meghan,
 Yes, we spoke about the ongoing PPE challenges as well as tomorrow, but for the below, adding our comms team for their insights and follow up.
 Thank you,
 Olivia

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Tuesday, April 14, 2020 6:46 PM
To: Troye, Olivia EOP/NSC <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Secretary Perdue Podium Remarks

Olivia –

I understand that you just spoke to Joby about the Secretary's remarks at the podium tomorrow night – I've pasted our draft version below. Please let me know if there are any main points that we have missing or anything else you'd like to add to these.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#)
Subject: Re: 6pm call
Date: Tuesday, April 14, 2020 5:54:04 PM

Rgr. Will join.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Tuesday, April 14, 2020 5:53:30 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: 6pm call

Cleared it with the ADM and told him you would be calling in as well to listen in, etc.

(b) (6)

(b) (6) #

Olivia Troye
 Special Advisor to the Vice President for
 Homeland Security and Counterterrorism
 Office of the Vice President, National Security Affairs
 White House Coronavirus Task Force
 O: (b) (6) | M: (b) (6) (Does not receive texts)
 (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Policy Coordinator](#); [Olmem, Andrew J. EOP/WHO](#)
Cc: [Rollins, Blake - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Sullivan, Lauren - OSEC, Washington, DC](#)
Subject: Re: USDA Farmers Support Package
Date: Tuesday, April 14, 2020 3:28:31 PM

Copy that. We'll be ready.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Policy Coordinator <(b) (6)>
Sent: Tuesday, April 14, 2020 15:04
To: Young, Joby - OSEC, Washington, DC; Olmem, Andrew J. EOP/WHO
Subject: USDA Farmers Support Package

All,

We are pulling together a quick call tomorrow (Wednesday) to sync on (b)(5)(PCP). Read-ahead materials are attached.

(b)(5)(PCP)

(b)(5)(PCP)

Thank you,
 Policy Coordinator

Dial information:

Participant Dial: (b) (6)

Participant Code: (b) (6)

Participants:

(b)(5)(PCP)

From: [Young, Stewart B. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Subject: RE: General Details
Date: Tuesday, April 14, 2020 3:12:06 PM

Thank you for connecting me with Loren – let me know how best to reach him.

Thanks!

From: Young, Stewart B. EOP/WHO
Sent: Tuesday, April 14, 2020 3:06 PM
To: 'joby.young@usda.gov' <joby.young@usda.gov>
Subject: General Details

Event Tuesday the 21st

The President would host a teleconference with representatives of the farming community, food banks and other non-profits and private companies to announce a new partnership enabling farmers to support their workforce through the continued production of fresh produce, dairy, and meat products to provide needed food security to Americans impacted by COVID-19. The President would announce the launch of USDA's COVID Farmer Assistance Program (CFAP) program which will purchase dairy, fresh produce, and meat from small and larger farms economically impacted by COVID-19, and through partnerships with private sector companies (TBD) USDA will distribute these products directly to food banks and other nonprofits who are faced with increasing demand and shortages. These efforts will provide support for agricultural small business and their workforce who have been idled by the closure of restaurants and other food service businesses.

This event will highlight the relief under the CARES Act, to mitigate the financial harm the COVID-19 has caused to our nation's farmers and ranchers. The event will feature the stories of those assisted by these programs, including small farmers, dairies, food distributors, and non-profits taking part in the distribution effort.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#)
Subject: Re: Follow up on call - Livestock Producer/Packer Impacts
Date: Tuesday, April 14, 2020 12:22:30 PM

Yes. Just sent. Thanks .

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Tuesday, April 14, 2020 12:19:34 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Follow up on call - Livestock Producer/Packer Impacts

Okay great. Task force meeting is at 2:30pm today. I'm sure you're tracking but just in case.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 14, 2020 12:11 PM
To: Troye, Olivia EOP/NSC <(b) (6)>
Subject: Re: Follow up on call - Livestock Producer/Packer Impacts

Yes. SP had some changes. I'll send it very shortly.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Tuesday, April 14, 2020 11:59:48 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Follow up on call - Livestock Producer/Packer Impacts

Hi Joby,
 Did you have a memo you were sending? We haven't received it and I need to get it to our admin team for print outs etc. Thanks!

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 13, 2020 6:03 PM
To: Short, Marc T. EOP/OVP <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Bennett, Elizabeth T. EOP/WHO <(b) (6)>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Follow up on call - Livestock Producer/Packer Impacts

Pre-Decisional/Deliberative

Marc, Olivia, John-

See below follow up info following Sec. Perdue's call with the VP today. Three policy recommendations at the end where we'd propose the WH/task force can assist on this issue. These would reinforce and be in addition to mitigation measures we are taking at USDA such as our proposed economic assistance program. Finally, SP will be prepared to speak to this issue as well as the broader food supply issues should he present to the task force tomorrow. We'll prepare a memo accordingly.

-Joby

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Butterfield, Nicholas W. EOP/WHO](#)
Subject: Re: COVID Farmer Mitigation Package Overview 4-13-20 v2 FOR POTUS
Date: Monday, April 13, 2020 8:06:31 PM

Ok thanks.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Sent: Monday, April 13, 2020 6:40:26 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: COVID Farmer Mitigation Package Overview 4-13-20 v2 FOR POTUS

FYI -- will get back to you first thing tomorrow morning with an update on Policy Time.

From: Butterfield, Nicholas W. EOP/WHO
Sent: Monday, April 13, 2020 6:25 PM
To: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: RE: COVID Farmer Mitigation Package Overview 4-13-20 v2 FOR POTUS

Got it, thanks much.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 13, 2020 6:11 PM
To: Butterfield, Nicholas W. EOP/WHO <(b) (6)>; Nevins, Kristan K. EOP/WHO <(b) (6)>; Bennett, Elizabeth T. EOP/WHO <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: Fwd: COVID Farmer Mitigation Package Overview 4-13-20 v2 FOR POTUS

Nick-

See attached policy doc for our policy time request. Please let me know what else you may need.

-Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Bennett, Elizabeth T. EOP/WHO](#)
Subject: Re: Policy scheduling request
Date: Monday, April 13, 2020 6:11:08 PM

Just sent and saw this afterward.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Bennett, Elizabeth T. EOP/WHO <(b) (6)>
Sent: Monday, April 13, 2020 5:41:54 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Policy scheduling request

Let me know when you have the final doc with the right numbers. Thank you!

Sent from my iPhone

On Apr 13, 2020, at 2:19 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

Nick,

Sending to you shortly. I think there are some adjustments of the numbers on the memo given some feedback that we got from SP this morning.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Butterfield, Nicholas W. EOP/WHO <(b) (6)>
Sent: Monday, April 13, 2020 1:26:36 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Policy scheduling request

Hey Joby, could you send the proposal, when you have a chance? Thanks!

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 13, 2020 12:34 PM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>; McCormack, Brian V. EOP/OMB <(b) (6)>; Bennett, Elizabeth T. EOP/WHO

<(b) (6)>; Olmem, Andrew J. EOP/WHO
<(b) (6)>; Butterfield, Nicholas W. EOP/WHO
<(b) (6)>

Subject: Policy scheduling request

Kristan,

As follow up to Sec. Perdue's conversation with POTUS last week about the Ag assistance program, he would like to request policy time to present his proposal this week, schedule permitting.

I've copied Brian as we are pursuing the process with the OMB team as well.

Our scheduling folks are copied. Thank you.

-Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Short, Marc T. EOP/OVP](#)
Subject: Re: Call request
Date: Monday, April 13, 2020 12:24:27 PM

This evening should work. Thank you for accommodating. SP might also send along a note in advance.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Short, Marc T. EOP/OVP <(b) (6)>
Sent: Monday, April 13, 2020 11:59:33 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Call request

OK. Can it be this evening? I know it is (b)(5)(PCP)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 13, 2020 11:59 AM
To: Short, Marc T. EOP/OVP <(b) (6)>
Subject: Call request

FYI - I called you a little while ago to let you know Sec. Perdue is requesting a brief call with the VP on the meat packing issues we've been discussing.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Short, Marc T. EOP/OVP](#); [Troye, Olivia EOP/NSC](#)
Cc: [Frank Yiannas \(frank.yiannas@fda.hhs.gov\)](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Re: Smithfield Press Release re: Closing their Sioux Falls, SD Plant Indefinitely
Date: Monday, April 13, 2020 11:04:59 AM

As to the segmented nature of the supply chain (restaurant v. Retail) I think that is a large structural issue that I don't believe we have ready short term proposals to fix. We have done a fair amount of convening and facilitating of different entities to devise innovative solutions.

We've seen some success with some traditionally restaurant distributors partnering with grocers to bolster their supply chains (Kroger + US Foods is one I believe).

However, we do think we should develop a larger long term policy path to alleviate this macro structural weakness that recent events have put into focus. I've copied Frank Yiannas at FDA who I think can offer valuable thoughts in response to your question.

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Short, Marc T. EOP/OVP <(b) (6)>
Sent: Monday, April 13, 2020 09:45
To: Young, Joby - OSEC, Washington, DC; Troye, Olivia EOP/NSC
Subject: FW: Smithfield Press Release re: Closing their Sioux Falls, SD Plant Indefinitely

The larger consequences to our food supply chain also came up in our 0800 senior staff meeting. It was explained that food supply to restaurants is separate from food supply to grocery stores

Are there policy recommendations to implement now?

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#)
Subject: Re: Smithfield Plant Closure - USDA Request
Date: Monday, April 13, 2020 8:01:26 AM

Just tried you. Please call at your convenience. Thanks!

202-816-9260

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Sunday, April 12, 2020 9:49:10 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Smithfield Plant Closure - USDA Request

Yes. Absolutely. I'll call you in the AM. I'll try you around 8? Or call me.

Olivia Troye
 Special Advisor for Homeland Security and Counterterrorism
 Office of the Vice President
 White House Coronavirus Task Force
 Office: (b) (6)
 Mobile: (b) (6) (Does not receive texts)

On Apr 12, 2020, at 8:23 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

Any chance we can chat for five mins first thing in the AM? Sec. Perdue has a call with pork producers and I'd like to touch base with you prior if at all possible.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Sunday, April 12, 2020 4:36:45 PM
To: Troye, Olivia EOP/NSC <(b) (6)>
Subject: Re: Smithfield Plant Closure - USDA Request

Hi Olivia-

What time would be good to connect this evening? I should be good after 7pm if you have a few minutes.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <(b) (6)>
Sent: Sunday, April 12, 2020 11:35:28 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>; Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Smithfield Plant Closure - USDA Request

Thanks Jon. I spoke with Joby yesterday. I'll follow up with him again this afternoon.

Happy Easter to all of you!

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: (b) (6)
Mobile: (b) (6) (Does not receive texts)

On Apr 12, 2020, at 9:26 AM, Hickey, Jonathan P. EOP/OVP <(b) (6)> wrote:

Good morning, Olivia,

Below is a link to a report regarding the South Dakota Governor's shutting down of Smithfield's pork processing plant yesterday. I'm sure you are already tracking this, but wanted to forward just in case. The plant processes 5% of pork consumed in the U.S. and has over 200 COVID-19 infections, accounting for approximately half of the state's confirmed cases.

Secretary Perdue is asking if there is a plan to send tests to this plant similar to the JBS plant. Do you happen to know, or is there someone we can connect the Secretary or his chief of staff (Joby Young – Cc'd above) with to get this answered?

Also, would you be willing to get on the phone with Secretary Perdue and/or Joby? Secretary Perdue is asking for a briefing on the strategy for

dealing with these meat/food processing plant shutdowns going forward. The concern is that this is the 2nd major plant to go down in as many days and more are likely to come. The Secretary would like to understand the strategy to address this so he can support it and ensure alignment across the USG when working with USDA's constituency.

Happy to facilitate a call/discussion.

Thanks,
Jon

<https://www.newscenter1.tv/governor-noem-sioux-falls-mayor-ask-smithfield-foods-to-temporarily-shutdown/>

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Saturday, April 11, 2020 9:19 PM
To: Troye, Olivia EOP/NSC <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: Chat

Can we talk tomorrow? Want to update you on some developments from the meat sector.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Hickey, Jonathan P. EOP/OVP](#); [O'Malley, Devin M. EOP/OVP](#)
Cc: [Hickey, Jonathan P. EOP/OVP](#); [Gray, John W. EOP/OVP](#); [Miller, Darin B. EOP/OVP](#); [Rodgers, Meghan - OC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: Re: WSJ article on meat situation
Date: Friday, April 10, 2020 1:31:36 PM

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Friday, April 10, 2020 1:21:26 PM
To: O'Malley, Devin M. EOP/OVP <(b) (6)>
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Miller, Darin B. EOP/OVP <(b) (6)>
Subject: FW: WSJ article on meat situation

Hi Devin,

I discussed with John Gray and he recommended (b)(5)(PCP).

As an alternative to USDA's draft statement in Joby's e-mail, I was thinking something like below to focus more on what we are doing, vice what we are not doing.

(b)(5)(PCP)

Jon Hickey
 Special Advisor for Domestic Policy
 Office of the Vice President

(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Friday, April 10, 2020 9:18 AM
To: Short, Marc T. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>
Cc: Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Fwd: WSJ article on meat situation

Good morning-

This article has spurred growing inquiries from industry that could morph into a larger food supply chain issue (re: our discussions last night, etc.) Our comms folks were instructed not to respond to the reporter by Devin and then the article hit with an admin official on background saying we were doing this.

We can tweet or otherwise publicly communicate that this is inaccurate however I think that implicates larger administration response efforts bigger than USDA. A possible USDA tweet below. Hoping for some guidance from you all.

“USDA is not responsible for developing a plan for testing distribution. As additional rapid testing capability becomes available, USDA would support any efforts by the White House Task Force to deploy testing resources to critical infrastructure industries to ensure a consistent and uninterrupted food supply.”

Thanks,

Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Subject: Re: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)
Date: Friday, April 10, 2020 7:42:26 AM

Yes. Was on the phone last night with VP team. Sorry should have looped you in.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Thursday, April 9, 2020 10:25:39 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Fwd: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Assume it has reached your level?

Sent from my iPhone

Begin forwarded message:

From: "Hoelscher, Douglas L. EOP/WHO"
 <(b) (6)>
Date: April 9, 2020 at 9:51:06 PM EDT
To: "Nevins, Kristan K. EOP/WHO" <(b) (6)>
Subject: FW: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

fyi

From: Pottebaum, Nic D. EOP/WHO <(b) (6)>
Sent: Thursday, April 9, 2020 9:43 PM
To: Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Crozer, William F. EOP/WHO <(b) (6)>
Subject: Fwd: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

FYI

Begin forwarded message:

From: "Pottebaum, Nic D. EOP/WHO"
 <(b) (6)>
Date: April 9, 2020 at 9:42:44 PM EDT
To: "Obenshain, Tucker T. EOP/OVP" <(b) (6)>

Subject: Re: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Not at all. This type of issue is going to start popping up a lot.

b(5)(PCP)

[REDACTED]

[REDACTED]

[REDACTED]

On Apr 9, 2020, at 9:34 PM, Obenshain, Tucker T. EOP/OVP

<(b) (6)> wrote:

See below. USDA just pinged us on it too. Have y'all heard from Polis yet?

Tucker Obenshain
Office of the Vice President
C: (b) (6)

Begin forwarded message:

From: "Hodgson, Christopher M. EOP/OVP"

<(b) (6)>

Date: April 9, 2020 at 9:20:27 PM EDT

To: DL OVP Rapid Response

<(b) (6)>

Cc: "Short, Marc T. EOP/OVP"

<(b) (6)>

Subject: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Sen. Gardner called and flagged an issue at the JBS meat packing facility (one of the largest in the country) in Greeley, CO, which he has also

raised with Secretary Perdue as it is an Ag supply chain issue. There are about 30 employees at the JBS facility that have tested positive for coronavirus and they had already seen a drop in employees showing up for work out of fear that they might be exposed. According to Sen. Gardner, the Governor wants to shut the plant down through the weekend and won't agree to reopen it until all employees have been tested (this could require 3,000-6,000 people to be tested). The Governor has reportedly agreed to use the National Guard to help conduct the testing for the employees, but it is unclear what testing platform they plan to use and how many testing supplies are needed to carry this out.

This plant typically processes 5,000 head of a cattle per day (production has dropped in recent weeks as they've had to reduce the number of employees working), which is why this could become a larger food supply chain issue if the plant has to remain closed for an extended period of time. It doesn't appear that this has become a major story outside of CO yet, but that could change if and when the decision from Gov. Polis becomes public. And depending on the company's ability to get employees tested, I think the VP and others in the Administration will likely hear from Gov. Polis and Sen. Gardner in the coming days.

Chris Hodgson
Director of Legislative Affairs
Office of the Vice President
C: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Short, Marc T. EOP/OVP](#)
Subject: Fwd: JBS Plant in Greely, CO
Date: Thursday, April 9, 2020 9:32:16 PM

Marc,

Also flagging for you.

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 9:30:12 PM
To: Gray, John W. EOP/OVP <(b) (6)>
Cc: Obenshain, Tucker T. EOP/OVP <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Scully, Bethany S. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>; Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Kundinger, Kelly R. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: JBS Plant in Greely, CO

John,

Just got a call from USDA Chief of Staff, Joby Young (copied)...Gov. Polis's team has informed JBS that he plans to shut down their slaughter facility with in Greely, Colorado tonight that employs 3,500 due to approximately 20-30 COVID infections amongst workers at the plant unless JBS can provide tests to all of their employees. Senator Gardner just called Secretary Perdue requesting 3500 COVID tests be shipped to the plant as soon as possible to allow for testing which would take at least a couple of days to test.

Not only a big concern for the single plant (top 5 slaughter plants in U.S.), but USDA very concerned about larger implications across industry if this sets a precedent.

I think there are two options:

- a) (b)(5)(PCP) [REDACTED]
- b) (b)(5)(PCP) [REDACTED]

Recommend pursuing Option B at this time.

v/r,
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Campana, Alexandra D. EOP/WHO](#)
Cc: [DeValliere, Ian C. EOP/WHO](#); [Williams, Michael B. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#); [Grogan, Joseph; Crowe, Taylor - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Sullivan, Lauren - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: Re: Connect with Joe Grogan tonight
Date: Thursday, April 9, 2020 5:17:35 PM

Secretary is available to talk for the next 30 mins. Afterward he'll be out of pocket. Joe he may try you here shortly.

I'm available at any time.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Campana, Alexandra D. EOP/WHO <(b) (6)>
Sent: Thursday, April 9, 2020 5:02:47 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: DeValliere, Ian C. EOP/WHO <(b) (6)>; Williams, Michael B. EOP/WHO <(b) (6)>; Bonner, Maria K. EOP/WHO <(b) (6)>
Subject: Connect with Joe Grogan tonight

Hello Joby,

I hope you are well. Joe is hoping to connect with you and the Secretary at some point tonight. Do you have time for a ten minute call? The topic is food supply.

Best Regards,
 Alex Campana

Alexandra Campana
 Domestic Policy Council | The White House
 Cell: (b) (6) | Desk: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Gray, John W. EOP/OVP](#)
Cc: [Pinkos, Stephen M. EOP/OVP](#); [Hickey, Jonathan P. EOP/OVP](#); [Dittmeier, Kerry W. EOP/OVP](#); [Cantrell, Benjamin B. EOP/OVP](#); [Rollins, Blake - OSEC, Washington, DC](#); [MacInnis, Hannah F. EOP/OVP](#); [Bolduc, Brian J. EOP/OVP](#); [Stafford, Steven J. EOP/OVP](#); [Miller, Darin B. EOP/OVP](#); [Bauer, Zachary C. EOP/OVP](#)
Subject: Re: Tysons Feedback
Date: Thursday, April 9, 2020 3:14:53 PM

Copy. Thanks John.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Gray, John W. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 10:35:33 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Pinkos, Stephen M. EOP/OVP <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>; Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Cantrell, Benjamin B. EOP/OVP <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; MacInnis, Hannah F. EOP/OVP <(b) (6)>; Bolduc, Brian J. EOP/OVP <(b) (6)>; Stafford, Steven J. EOP/OVP <(b) (6)>; Miller, Darin B. EOP/OVP <(b) (6)>; Bauer, Zachary C. EOP/OVP <(b) (6)>
Subject: Re: Tysons Feedback

Just as a heads up: I spoke with Abbott's chief last night. While the court issue has been settled, it sounds like (b)(5)(PCP). Abbott is working to resolve, but I thought everyone should be aware.

John W. Gray
 Deputy Assistant to the President
 Director of Policy for the Vice President
 P: (b) (6)

On Apr 9, 2020, at 10:26 AM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

That's awesome. I missed that.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Pinkos, Stephen M. EOP/OVP <(b) (6)>

Sent: Thursday, April 9, 2020 8:58:19 AM

To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hickey, Jonathan P.

EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP

<(b) (6)>

Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Cantrell,

Benjamin B. EOP/OVP <(b) (6)>; Rollins, Blake - OSEC,

Washington, DC <blake.rollins@usda.gov>; MacInnis, Hannah F. EOP/OVP

<(b) (6)>; Bolduc, Brian J. EOP/OVP

<(b) (6)>; Stafford, Steven J. EOP/OVP

<(b) (6)>; Miller, Darin B. EOP/OVP

<(b) (6)>; Bauer, Zachary C. EOP/OVP

<(b) (6)>

Subject: RE: Tysons Feedback

Thanks, Joby. I thought the VP hit it out of the park on Hannity as well:

“But I have to say once again, as I said yesterday, how grateful we are for everyone who is working in our food supply chain in this country: from the farmers, to the meat packers, to the distributors, to the truckers, to the people that are coming to work every day in grocery stores. I mean, they’re keeping food on the table for the American people. And we couldn’t be more grateful for everybody keeping that food supply rolling.”

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Thursday, April 9, 2020 7:56 AM

To: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Gray, John W.

EOP/OVP <(b) (6)>

Cc: Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Cantrell,

Benjamin B. EOP/OVP <(b) (6)>; Rollins, Blake - OSEC,

Washington, DC <blake.rollins@usda.gov>; MacInnis, Hannah F. EOP/OVP

<(b) (6)>; Bolduc, Brian J. EOP/OVP

<(b) (6)>; Stafford, Steven J. EOP/OVP

<(b) (6)>; Miller, Darin B. EOP/OVP

<(b) (6)>; Pinkos, Stephen M. EOP/OVP

<(b) (6)>; Bauer, Zachary C. EOP/OVP

<(b) (6)>

Subject: Re: Tysons Feedback

Great news. We’ve gotten similar feedback from multiple sources that the messaging at the daily briefing really resonates with the workforce. Thank you guys.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Wednesday, April 8, 2020 2:53:41 PM
To: Gray, John W. EOP/OVP <(b) (6)>
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Dittmeier, Kerry W. EOP/OVP <(b) (6)>; Cantrell, Benjamin B. EOP/OVP <(b) (6)>; Rollins, Blake - OSEC, Washington, DC <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; MacInnis, Hannah F. EOP/OVP <(b) (6)>; Bolduc, Brian J. EOP/OVP <(b) (6)>; Stafford, Steven J. EOP/OVP <(b) (6)>; Miller, Darin B. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>; Bauer, Zachary C. EOP/OVP <(b) (6)>
Subject: Tysons Feedback

John,

FYSA...just got a call from Tysons. They wanted to express appreciation to VP for two things:

- 1) Press conference messaging on criticality of food supply chain workforce. Tysons is witnessing immediate positive results. Says everyone in their plants is talking about it. Already less absenteeism.
- 2) Chicken Plant in Center, TX issue is resolved. Gov Abbott's office called judge. Put judge in touch with Tysons. Tysons walked her thru workforce safety measures. Judge is satisfied.

Huge thanks from Tysons to VP.

v/r,
 Jon

Jon Hickey
 Special Advisor for Domestic Policy
 Office of the Vice President
 (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Hickey, Jonathan P. EOP/OVP](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Cc: [Lillie Brady](#)
Subject: RE: just off a call with the CEOs
Date: Thursday, April 9, 2020 2:40:00 PM

Jon-

We can spin up a communication with Gov offices ASAP and proceed accordingly thereafter.

-Joby



Joby Young

Chief of Staff
 United States Department of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Thursday, April 9, 2020 2:33 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: FW: just off a call with the CEOs

Joby / Blake / Mary Dee,

FYSA. I also just spoke with Julie Anna. I will push this up my chain to a) See if we can't coordinate another call between the VP and CEOs; and more importantly b) See if we can't get the message to the Governors asap.

v/r,
 Jon

Jon Hickey
 Special Advisor for Domestic Policy
 Office of the Vice President
 (b) (6)

From: Julie Anna Potts <japotts@meatinstitute.org>
Sent: Thursday, April 9, 2020 1:24 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>

Subject: [EXTERNAL] just off a call with the CEOs

Jon, more bad news coming from our meat plants...I have some specific stories to share in a phone call with you. They are getting lots of pressure from state and local governments to shut down when there are positive COVID cases discovered and the frustration level is boiling over. Understanding the local health authorities have jurisdiction over such matters, they feel that the WH designation that food suppliers have a special duty to perform during this crisis needs to be conveyed to governors with some additional understanding of the consequences to producers (cattlemen and pork producers), animals, and consumers if they don't. Normally, if there's a single plant shut down, others can take up the slack. Right now, we are seeing the whole system veering toward collapse.

They have asked me to seek another meeting with the VP to sharpen the ask for his intervention with governors, local officials and some indication the WH is saying that we need and expect plants to keep operating even with COVID positive tests. We are seeking to bring the pork and beef producer groups and a retailer or two to this conversation as well. Could we possibly speak by phone where I could provide additional detail?

Thank you. I know you appreciate the urgency and I know you too are under the gun. Anything you can do to assist would be fantastic. My number is (b) (6).

Best, JAP

Julie Anna Potts
President & CEO
North American Meat Institute
japotts@meatinstitute.org

(b) (6) (o)

(b) (6) (c)



From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rader, John N. EOP/NSC](#)
Subject: Re: any progress?
Date: Wednesday, April 8, 2020 9:15:39 PM

Yes progress. Connected with Daniel as well as ADM. P. Just forwarded a larger update.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Wednesday, April 8, 2020 5:38:12 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: any progress?

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rader, John N. EOP/NSC](#)
Subject: Fwd: Follow up to phone call: PPE for food and ag sector
Date: Wednesday, April 8, 2020 9:14:30 PM
Attachments: [PPE and Sanitation Needs v0.2 Screenshots.pptx](#) (b)(5)-Deliberative (11 pages)
[DRAFT DELIBERATIVE PPE and sanitation needs collated list 4.1 \(002\).xlsx](#) (b)(5)-Deliberative
[PPE and Sanitation Needs v0.2.twbx](#) This attachment does not open.
[Food Supply Chain Task Force Initial Report \(FINAL VERSION\).pdf](#)
[Food Supply Chain Task Force PPE Prioritization Guidelines \(FINAL\) APRIL 02 2020.pdf](#)

Latest update.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Wednesday, April 8, 2020 18:01
To: Lin, Merry S. EOP/WHO; Hickey, Jonathan P. EOP/OVP
Cc: Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC
Subject: RE: Follow up to phone call: PPE for food and ag sector

Hi Merry/Jon -

Copied and pasted the email chain below. Let's see if that works.

Mary Dee

*****88

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
 Sent: Wednesday, April 8, 2020 5:32 PM
 To: Lin, Merry S. EOP/WHO <Merry.S.Lin@who.eop.gov>; Hickey, Jonathan P. EOP/OVP
 <Jonathan.P.Hickey@ovp.eop.gov>
 Cc: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Young, Joby - OSEC,
 Washington, DC <joby.young@usda.gov>
 Subject: FW: Follow up to phone call: PPE for food and ag sector

Hi Merry and Jon –

Wanted to flag that Joby and I connected with Admiral Polowczyk today re: PPE and food supply chain. **(b)(5) DPP**

As indicated below, USDA (in collaboration with FDA) stands ready to help inform this effort.

As a flag – I am not sure if/how this effort will fit into what's going on at NRCC. Candidly, on this particular issue, I am not sure what is going on at NRCC. We will continue to work through those channels as we can.

Mary Dee

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Sent: Wednesday, April 8, 2020 5:20 PM

To: (b) (6)

Cc: Amerau, Colin C LT USN JS J4 (USA) <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: Follow up to phone call: PPE for food and ag sector

Admiral Polowczyk:

Thank you for the time today. As promised, following up with some additional information. Please reach out to me (marydee.beal@usda.gov, 202-441-1826) as a conduit to USDA on this issue at any time.

First, for awareness, we have been working these issues through the FEMA NRCC – Josh Dozor (Joshua.Dozor@fema.dhs.gov) and Will Roy (william.f.roy@fema.dhs.gov) specifically. Additionally, FEMA has stood up a food supply chain task force, which is being led by George Bamford (b) (6). The FSCTF has inter-agency representatives, including support from USDA and FDA (we share jurisdiction over the food supply and work closely on these issues). That group has done work developing prioritization guidelines for PPE in the food supply chain; I have attached their initial report. I have also attached an initial report they developed on the landscape of PPE needs in the food supply chain.

Additionally, attached please find an initial data set (excel file) produced as of 4/1/20 (please note that this was prior to CDC guidance on face coverings so resulting needs are not reflected) from voluntary submissions from our food supply chain partners responding to a query for their PPE sanitation/cleaning supply needs over the next 30 days. We have tried to organize the information consistent with the CISA ECIW guidance for continuity as well as reflective by state.

Additionally, our data team was able to capture data from the sanitation and PPE needs spreadsheet into visualized data. I think this may be helpful to the effort of folks trying to build out a picture of food supply chain need. Some additional notes/instructions for usability:

- Attached are the slides and Tableau workbook that you can share—anybody with the Tableau Reader application installed will be able to open and interact with the dashboard.
- Caution must be taken interpreting unit counts in the dashboard due to entries including unit details in the item name.

As a quick reminder, this is not intended to be a comprehensive picture of need across the food supply chain but a robust sampling. We have received additional data inputs since this was put together. We're happy to compile that to share with you as well if helpful.

Please let me know as we can provide additional information; we stand ready to use our resources and expertise to inform your effort.

Mary Dee Beal
Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0907
Cell: 202.441.1826

-----Original Message-----

From: Lin, Merry S. EOP/WHO <(b) (6)>
 Sent: Wednesday, April 8, 2020 5:57 PM
 To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
 Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
 Subject: RE: Follow up to phone call: PPE for food and ag sector

Attachment not coming through.

-----Original Message-----

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
 Sent: Wednesday, April 8, 2020 5:42 PM
 To: Lin, Merry S. EOP/WHO <(b) (6)>; Hickey, Jonathan P. EOP/OVP <(b) (6)>
 Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
 Subject: FW: Follow up to phone call: PPE for food and ag sector

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FOOD SUPPLY CHAIN TASK FORCE INITIAL REPORT (dtd 1200 on March 27, 2020)

BACKGROUND

In response to Operations Order (OPORD) 05-2020 Amendment #06 COVID-19, the Food Supply Chain Task Force was established by the Federal Emergency Management Agency National Response Coordination Center (NRCC) on March 25 to analyze the impact of limited personal protective equipment (PPE) to the Nation's food supply. Emergency Support Function 14 (ESF-14) was appointed by NRCC the lead for coordination and deliverable development. The task force includes broad membership across the interagency and private sector. A table detailing task force membership is included at the end of this report.

DELIVERABLES

As per OPORD, required actions by March 27, 2020 include:

1. Recommendations for allocation of PPE across the enterprise
2. Recommendations for reducing PPE requirements and associated waivers to accomplish the recommendation
3. Timeline of impact to food supply if no steps are taken

FINDINGS

To meet the requirements defined in OPORD, the task force collaboratively developed the following insights and recommendations for consideration. This task force considers this an initial fact-finding report and requests additional time and resources to meet any leadership requirements. The task force will continue exploration of the problem space with the identified federal and industry partners as required.

This is an unprecedented stress on the supply chain system. PPE shortages are exacerbating the stresses in a system that is already stressed in multiple ways, including by extreme increases in demand and disruptions in normal transportation pathways. It is difficult to predict the impact of this across the entirety of the Food and Agriculture Sector due to the diversity of its components.

1. Recommendations for allocation of PPE across the enterprise:

- a. ***At this time, all task force members (federal and private sector) acknowledged that healthcare providers should remain the primary recipient of the limited PPE.*** The Food and Agriculture Sector is developing strategies to allocate any remaining PPE across the sector.
 - i. Though the Food and Agriculture Sector can sustain supply shortages in a limited capacity currently, the continued diversion of PPE to the Healthcare Sector and the exhaustion of PPE will interrupt the food supply chain.
- b. ***Currently, there is no determined need to prioritize the allocation of PPE across the food supply chain enterprise.*** The inextricably-linked supply chain has PPE dependencies from the points of production/processing, transportation, and consumer transaction. There are no food and agriculture sector PPE standards across the food categories and supply chain nodes.

- i. PPE need-types and demand vary across the Food and Agriculture Sector. Prioritization of PPE demands in one component of the food supply chain will likely impact upstream or downstream processes negatively.
- ii. PPE (types) requirements vary:
 - 1. **Safety:** Face mask, respirators, and/or chemical-resistant gloves for high dust environments or pesticide/fertilizer application in agriculture or food facility sanitation activities
 - 2. **Sanitation:** Aprons, hairnets/beard nets, and gloves in (human and animal) food production/manufacture; sanitization products for facility cleaning or employee use
 - 3. **Consumer/employee demand:** Gloves/masks needed by retail/grocery stores for customer-facing employees at grocery and food establishments
- iii. PPE requirements differ throughout the supply chain steps of production/processing, transportation, and point of sale.
- iv. Federal, state and local inspectors use of limited PPE impacts the food supply chain. Inspector PPE inventories and food inspection schedules warrant additional consideration for impacts to the limited enterprise supplies.

2. Recommendations for reducing PPE requirements and associated waivers:

- a. ***At this time, all task force members acknowledged that there is no demand from the private sector to seek waivers for PPE use.*** Members also agreed that waivers will not provide an adoptable solution to PPE shortages. Reduction of PPE requirements associated with work safety (e.g. respirators, gloves, and eye protection) in critical demand puts worker and consumer health and safety at risk.
 - i. Reduction of PPE requirements associated with worker safety is difficult, especially with respirators, chemical-resistant gloves, and eye protection as those are in critical demand. Reducing PPE standards also puts workers at health and safety risk. Recognizing the need for adequate standards to ensure safe food processing/production and provide the health and safety of sector employees, Food and Agriculture Sector Coordinating Council leadership and its private sector participants do not have any requests, requirements, or recommendations to reduce or waive PPE standards at this time.
 - ii. Task force members acknowledged that flexibility in the use of certain PPE does exist. However, due to concerns that implementing such adaptability may then cause reductions in supplies used for other purposes (e.g., a lack of gloves may drive increased use of hand soap, which may then cause shortages for soap), the task force recommends further resources be committed to better understanding the impact of PPE substitution.

- iii. In manufacturing and processing facilities under their respective jurisdictions, the Food and Drug Administration and U.S. Department of Agriculture noted flexibility in PPE regulatory requirements (state, local, territorial, and tribal regulatory requirements can differ). Under most federal regulations for food manufacturing and processing, *specific* PPE is not required in most cases. Private sector members indicated current and future adaptability regarding specific PPE use, but expressed concerns with creating additional supply chain shortages in material substituted.
 - b. The Occupational Safety and Health Administration (OSHA) publishes and updates guidance to the private sector:
 - 1. [Guidance on Preparing Workplaces for COVID-19](#). OSHA Publication 3990, (March 2020). Also, available in [Spanish](#).
 - 2. [Temporary Enforcement Guidance - Healthcare Respiratory Protection Annual Fit-Testing for N95 Filtering Facepieces During the COVID-19 Outbreak](#). OSHA Memorandum (March 14, 2020). Note: This guidance is effective as of March 14, 2020 and will remain in effect until further notice. Updates are published on the webpage for public notification.
 - 3. [Prevent Worker Exposure to Coronavirus \(COVID-19\)](#). OSHA Alert (Publication 3989), (March 2020). Also, available in [Spanish](#).
3. **Timeline of impact to food supply if no steps are taken:**
- a. Empirical numbers vary across the Food and Agriculture Sector and would require an extensive data call to provide the task force access to such data. However, as a representative sampling, task force participants indicate that some companies may exhaust current PPE within one week. An enterprise collapse could be triggered by vulnerabilities throughout the supply chain and customer behavior. Consumer availability of products nationwide varies by disruptions (e.g., consumer behavior, closure of shipment routes, workforce health and availability of inspectors, etc.) including PPE shortages:
 - i. ***Fresh milk shortages may occur within 24 hours***
 - ii. ***Produce supplies can be impacted within several days***
 - iii. ***Meat, poultry, catfish, and processed eggs can be impacted in 2–4 weeks.***
 - iv. ***Dry goods and processed foods inventories could be exhausted as soon as four weeks***

Note: Local incidents like hurricanes or flooding may further complicate PPE availability or disrupt the food supply chain with little advance notice.
 - b. ***The task force recommends the federal government position itself to address the concerns in the event private sector can no longer solely address COVID-19 impacts to the food supply chain.*** The task force acknowledges the urgency and need to address PPE concerns across the food supply chain. The private sector continues to shift priorities and operations to assuage COVID-19 impacts.

- i. Currently, the industry is not experiencing major impacts related to COVID-19 in the workforce, but the anticipation is the number of COVID-19-positive detections will increase, which will increase the need for PPE, and create the need for downtime for cleaning, exacerbating potential disruptions in the supply chain.
 - ii. This issue is unique from other emergency responses previously confronted by the Food and Agricultural Sector. In a typical hurricane scenario, a return to normal supply chain operations might take 5–6 weeks (for a regional event). This is a national-level event, which is still growing with no reasonable prediction of a return to business as usual. At this time, the best-case estimate for supply chain recovery after return to business as usual—based on **current** impacts—would be 5–6 months.
 - c. ***Federal guidelines and codes must be harmonized with state regulators.*** Federal, state, and local governments policies and actions have additional implications on PPE availability. As certain states and localities release guidance on the required use of gloves by all grocery retail employees, additional demand is placed on supplies which are in short supply.
 - d. ***The ability of a company to withstand PPE shortages depends in part on its size and operation.*** Larger companies may be able to sustain production as they have more inventory stockpiled and the capability to move supplies around, while smaller companies are facing imminent shutdown. The needs for PPE also vary across the sector from production and manufacturing to distribution and retail. In an interdependent production chain, a shutdown at one level impacts the entire production line.
- 4. Recommendations for further action**
- While the items above answer OPORD requirements, they do not offer a solution to the identified problem(s) and the time allotted was insufficient to explore effective solutions. The task force stands by to support any further requirements requiring deeper study.

Food Supply Chain Task Force Membership

Member	Organization	Role
George Bamford	CISA	ESF 14
Dr. John Martin	CISA	
Christian Lowry	CISA	
Gwen Hess	CISA	
Stephanie Wenning	EPA	ESF10
Sarah Egan	FEMA	ESF6
Steve Elson	CISA LNO to FEMA	
Gary Mckee	FEMA	
Edwin Lyons	FEMA	
Chris Lawver	OSHA	
Clay Detlefsen, Esq		SCC co-chair
Randy Gordon		SCC co-chair
LeeAnne Jackson	FDA	GCC co-chair
Michelle M. Colby	USDA	GCC co-chair
Jimmy Wortham	USDA	ESF 11
Melissa Moore	USDA	
Ben Dinsmore	USDA	
Betsy Booren	Consumer Brand Association	Private-sector
Sanjay Gummalla	American Frozen Food Institute	Private-sector
Michael Roberson	Publix Supermarkets	Private-sector
Jennifer McEntire	United Fresh (Produce)	Private-sector
Hilary Thesmar	Food Marketing Institute	Private-sector

FOOD SUPPLY CHAIN TASK FORCE PPE Prioritization Guidelines

April 2, 2020

Recommendation: The Food Supply Chain Task Force recommends using a two-factored approach to help policy makers, owners and operators, and other stakeholders prioritize personal protective equipment (PPE) use across the Food and Agriculture Sector. The two-factored approach allows for broad application and flexible solution implementation by industry operations. The first factor establishes a category by which the sector can prioritize PPE supplies. The second factor applies characteristics of the food supply chain and availability of alternative PPE solutions. This approach will inform decisions regarding limited PPE resources. While PPE is critical to the continuity of the food supply chain, in considering this approach, users acknowledge that healthcare and emergency responders have priority of scarce PPE supplies. The approach factors are defined in further detail below.

Factor 1: Prioritization of PPE

PPE considerations in the Food and Agriculture Sector fall into three main categories and should be prioritized in the following order:

1. **Worker Safety:** Face masks, respirators¹, and/or chemical-resistant gloves for high-dust work environments or pesticide/fertilizer application in agricultural production; commodity storage, handling, and distribution; or food facility sanitation activities, consistent with Occupational Safety and Health Administration (OSHA) standards². This also includes eye protection and hearing protection, where applicable based on OSHA standards.
2. **Food Safety:** Aprons, hairnets/beard nets³, and gloves in food and animal feed production/manufacture, at retail/grocery stores for those who have direct contact with ready to eat food, and ensuring food and feed produced meet safety and quality standards for consumption.
 - a. **Disinfectant:** Food manufacturers may apply treatments throughout the production of food (e.g. antimicrobial spray or dips, irradiation, or carbon dioxide for animal stunning procedures). Exposure to those treatments may have a need for PPE.
 - b. **Sanitation:** Chemicals, PPE, and products used for facility cleaning or employee hygiene use.
3. **Consumer/Employee Confidence:** Gloves, masks, and hand sanitizer may be needed by retail/grocery stores for customer-facing employees in addition to appropriate hand-washing activities. The current driving need for PPE within this category relates to

¹ Including air-purifying respirator equipped with an organic vapor cartridge in combination with particulate filters (to provide minimum protection). Any supplied air respirator also can be used. Powered air purifying respirators with organic vapor cartridges and particulate filters also will provide minimum protection. The selection of an appropriate respirator depends on the worker's exposure. A complete respiratory protection plan also must be implemented to comply with 29 CFR 1910.134, Respiratory Protection.

² OSHA's Personal Protective Equipment (PPE) standards (in general industry, [29 CFR 1910 Subpart I](#)), which require using gloves, eye and face protection, and respiratory protection.

³ The use of aprons and hairnets is specific primarily to the Food and Agriculture Sector and therefore is not in competition with healthcare and emergency responder PPE needs.

consumer and worker perception, whereas the previous two categories are tied directly to worker and product safety and quality.

Given the current supply and inventory shortages, and the higher-priority needs within the healthcare and public health community, when PPE is not required every effort should be made to implement effective alternative solutions (e.g. plastic shields, hand-washing, and other sanitation practices versus masks and gloves for customer-facing employees). As an example, industry can identify alternative respirator types based upon worker risk and by using the Centers for Disease Control and Prevention (CDC) National Institute for Occupational Safety and Health publications on *Respirator Selection Logic 2004* and *Frequently Asked Questions about Respiratory Protection, Respirator Reuse and Extended Use*.

Food and Agriculture Sector operations should monitor PPE utilization rates within their operations, particularly regarding the use of respirators, masks, and sterile gloves. CDC released additional guidance documents relating PPE use optimization—a burn rate calculator is publicly available on CDC’s website at <https://www.cdc.gov/coronavirus/2019-ncov/hcp/ppe-strategy/burn-calculator.html>.⁴ Products released by CDC and OSHA relating to PPE use should be treated as authoritative unless explicitly stated otherwise by state or local laws or directives.

Factor 2: Consideration of Supply Chain Characteristics and Alternative PPE Solutions

When allocating PPE within the Food and Agriculture Sector, the following characteristics should be considered from a prioritization perspective:

1. Reference the [essential critical infrastructure workforce guidance](#) issued by the U.S. Department of Homeland Security’s Cybersecurity and Infrastructure Security Agency in determining workforce PPE needs (i.e. is PPE no longer needed for a certain percentage of the workforce as they are not considered essential).
2. Production, harvest, distribution, and supply chain characteristics of the commodity or product should be considered. Products with short shelf life (fresh produce, eggs, dairy, seafood, meat, and poultry) may need to be prioritized over dry/packaged goods. Prioritization should also be given to animal-based products for which processing delays could result in business decisions to cull animals, and these actions could substantially impact future supplies.
3. Determination of mandatory versus voluntary PPE requirements and the authority directing mandatory use (i.e. federal, state, local, or industry best practices). Once PPE requirements sources are determined, evaluate for recent changes in guidance (e.g. regulatory flexibility based on CDC statements or state of emergency procedures) or alternative voluntary requirements.
4. Availability of approved alternative PPE solutions for various sectors (e.g. OSHA flexibility on appropriate PPE for employees working in dusty environments or performing planting and harvesting activities, industry best management practices, etc.).

⁴ The Personal Protective Equipment (PPE) Burn Rate Calculator is a spreadsheet-based model that provides information for healthcare facilities to plan and optimize the use of PPE for response to coronavirus disease 2019 (COVID-19). Similarly, non-healthcare facilities (e.g., correctional facilities) may find this tool useful for planning and optimizing PPE use as part of the response to COVID-19. This tool can also be used for planning PPE use outside the context of COVID-19, where PPE shortages may also occur due to supply chain issues related to the COVID-19 response (e.g. manufacturing facilities).

As an example, suitable alternatives for 8ml nitrile gloves may include gloves made from butyl rubber, Teflon™, or Tychem™, which protect at a higher standard but may be reused and have available inventory.

5. Novel alternative PPE solutions for various sectors, such as the use of face masks constructed from other fabrics and respirators using filters made from other high-efficiency particulate air filter sources such as air purifiers or vacuum bags.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Hickey, Jonathan P. EOP/OVP](#); [Rollins, Blake - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Lindsay, Sally - OSEC Washington, DC](#)
Subject: Re: Yesterday's call
Date: Wednesday, April 8, 2020 7:50:54 PM

Ok Jon. What times work? Sally can schedule.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Wednesday, April 8, 2020 7:35:29 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Yesterday's call

Hi Team, I think it would be good to have a call if you have 3 minutes tomorrow to discuss what I've learned about the rapid COVID-19 testing availability.

Jon Hickey
 Special Advisor for Domestic Policy
 Office of the Vice President

(b) (6)

From: Hickey, Jonathan P. EOP/OVP
Sent: Wednesday, April 8, 2020 7:07 PM
To: 'Julie Anna Potts' <japotts@meatinstitute.org>
Cc: Hickey, Jonathan P. EOP/OVP <(b) (6)>; 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Yesterday's call

Hi Julie Anna,

So great to hear from you and just want to say that I greatly appreciate all you are doing to keep us all fed and especially your engagement on these critical issues!

I can assure you that USDA and I are working with the WH and FEMA on these very issues. I think you will see progress very soon.

Please keep pressing and letting us know what is needed most on the ground.

Thank you!
 Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Julie Anna Potts <japotts@meatinstitute.org>
Sent: Wednesday, April 8, 2020 6:58 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: [EXTERNAL] FW: Yesterday's call

Jon, I'm so sorry to be so long in getting to you to say thank you for everything you are doing to facilitate this ongoing discussion! I know there are lots of folks involved but you deserve special recognition.

There are two major asks we have after the call yesterday: (1) how to elevate the non-medical grade mask orders to high priority for our plants (National's Tim Klein said he has about a 6 day supply and Jim Snee at Hormel said he struck out with FEMA after the call with Sec. Perdue on Friday), and (2) how to acquire from FEMA or otherwise the rapid COVID tests.

Can you help me with this? What else should I be doing? I have advised the CEOs on the call yesterday to continue to use the WH food supply chain task for email to submit requests but I don't know if that is working.

Thank you!!! JAP

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Hickey, Jonathan P. EOP/OVP](#); [Lindsay, Sally - OSEC Washington, DC](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Re: Call
Date: Wednesday, April 8, 2020 12:31:44 PM

Can you join at 12:30? Same subject if you can.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Wednesday, April 8, 2020 12:29:23 PM
To: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Call

That's fine, Sally. I was under the impression Joby wanted to talk to me individually. If so, I can do it at 5:30

Jon Hickey
 Special Advisor for Domestic Policy
 Office of the Vice President

(b) (6)

From: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Sent: Wednesday, April 8, 2020 12:28 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Call

Hi Jon,

To confirm I added you to the 12:30 call and declined the 5:30.

Thanks,

Sally

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Wednesday, April 8, 2020 12:22 PM

To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Subject: RE: Call

Aye, Sir!

Jon Hickey
 Special Advisor for Domestic Policy
 Office of the Vice President
 (b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, April 8, 2020 12:21 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Subject: Re: Call

It would actually be very helpful to have you both on, even if you are mostly listening.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, April 8, 2020 12:20:14 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Subject: Re: Call

We have a call with Dan Kroese at CISA at 12:30. Can you join that call? It is about food supply chain PPE, which is what I was calling you about.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Wednesday, April 8, 2020 12:17:14 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Subject: RE: Call

Sorry Joby was on another call.

Sally, I'm free at 12:30 and 3:45 and after 5:30.

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, April 8, 2020 12:08 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Subject: Re: Call

Copying Sally to help schedule a time. When are you free?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Wednesday, April 8, 2020 10:37:36 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Call

I'm free now.

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, April 8, 2020 10:35 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: Re: Call

Free for the next hour. I can jump off other calls

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Wednesday, April 8, 2020 9:08:30 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Call

Yes, Sir. What is a good time for you?

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President

(b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, April 8, 2020 8:23 AM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Subject: Call

Do you have a moment to chat about a follow up issue from yesterday's call?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rader, John N. EOP/NSC](#); [Lindsay, Sally - OSEC Washington, DC](#)
Cc: (b) (6); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Re: Due Outs (4/7): COVID-19/Food Supply Chain Call
Date: Wednesday, April 8, 2020 12:26:49 PM

All good thanks John.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Wednesday, April 8, 2020 12:23:46 PM
To: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Cc: (b) (6) <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: Due Outs (4/7): COVID-19/Food Supply Chain Call

Unless you need me, I will leave it to the experts!

Sent from my iPhone

On Apr 8, 2020, at 12:16 PM, Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov> wrote:

12:30 works for Joby and Mary Dee

From: (b) (6) <(b) (6)>
Sent: Wednesday, April 8, 2020 12:11 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: (b) (6); Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Subject: RE: Due Outs (4/7): COVID-19/Food Supply Chain Call

John N. Rader

Could get on a call at 12:30 if that works.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, April 8, 2020 12:07 PM
To: (b) (6) <(b) (6)>
Cc: (b) (6); Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>

John N. Rader

Subject: Re: Due Outs (4/7): COVID-19/Food Supply Chain Call

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Thanks Daniel. Copying in Mary Dee. Can we get on a call?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: (b) (6) <(b) (6)>
Sent: Wednesday, April 8, 2020 10:56:24 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: (b) (6) <(b) (6)> John N. Rader
Subject: FW: Due Outs (4/7): COVID-19/Food Supply Chain Call

Joby, the PPE related attachments here represent the output from the Food Supply Chain Task Force within FEMA/NRCC (the second "bucket" of product I was referring to). Will forward a separate email thread with the first bucket.

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Tuesday, April 7, 2020 7:25 PM
To: wiley.deck@dot.gov; jim.rice@trade.gov; frank.viannas@fda.hhs.gov; (b) (6), (b) (6) <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; D'Angelo, Gregory B. EOP/OMB <(b) (6)>; McGuire, Denzel E. EOP/OMB <(b) (6)>; Duffey, Michael P. EOP/OMB <(b) (6)>; Hayes, Bradley F. EOP/OMB <(b) (6)>; Ginn, Vance V. EOP/OMB <(b) (6)>; Frazier, Ashley N. EOP/OMB <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; Pottebaum, Nickolas D. <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; joby.young@usda.gov; MaryDee.Beal@usda.gov; Jonas, Seth H. EOP/NSC <(b) (6)>; Simon.amy.e@dol.gov; Lowry, Patrick J. EOP/NSC <(b) (6)>; Stuftt, Julie M. EOP/NSC <(b) (6)>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Moorhead, Quellie U. EOP/WHO <(b) (6)>; Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>; Olivia Troye <(b) (6)>; Shearer, Eugene <eugene.shearer@fema.dhs.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>; DeValiere, Ian C. EOP/WHO <(b) (6)>; Bedan, Morgan E. EOP/WHO

<(b) (6)>; Colby, Michelle - OHS, Washington, DC
 <michelle.colby@usda.gov>; Johansson, Robert - OCE, Washington, DC
 <robert.johansson@usda.gov>; Lucas, Adrienne E. EOP/OMB
 <(b) (6)>; Saunders, Ruth D. EOP/OMB
 <(b) (6)>; Glenn, Robert <robert.glenn@fema.dhs.gov>;
 Packer, Shawn M - ETA <Packer.Shawn.M@DOL.gov>; Reilly, Tom M. EOP/OMB
 <(b) (6)>; Garufi, Marc A. EOP/OMB
 <(b) (6)>; Davenport, Joanne Chow C. EOP/OMB
 <(b) (6)>; Bruno, Grace A. EOP/OMB
 <(b) (6)>; Brashears, Mindy - OSEC, Washington, DC
 <Mindy.Brashears@usda.gov>; Semsar, Joseph (Federal) <JSemsar@doc.gov>;
 dunn.alexandra@epa.gov; Elisabeth.Kann@ttb.gov; DAVIES, MATTHEW S
 <MATTHEW.S.DAVIES@cbp.dhs.gov>; Croghan, Mary E. EOP/WHO
 <(b) (6)>; Meadows, Carrie Vicenta
 <Meadows.CarrieVicenta@epa.gov>; michael.rubino@noaa.gov; (b) (6)
 <(b) (6)>; Rubini, Jeffrey H. EOP/NSC
 <(b) (6)>; Jennison, Peter J. EOP/NSC
 <(b) (6)>; Gajewski, Kimberly N. EOP/NSC
 <(b) (6)>; Hickey, Jonathan P
 <(b) (6)>; Beck, Nancy B. EOP/OMB
 <(b) (6)>; Balagtas, Joseph V. EOP/CEA
 <(b) (6)>; paul.n.doremus@noaa.gov; Bonner, Maria K.
 EOP/WHO <(b) (6)>; Liske, Kyle - OSEC, Washington, DC
 <Kyle.Liske@usda.gov>; LeeAnne Jackson <LeeAnne.Jackson@fda.hhs.gov>; Chaffee,
 Christopher L. EOP/WHO <(b) (6)>; Williams, James H.
 EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee -
 OSEC, Washington, DC <MaryDee.Beal@usda.gov>; (b) (6)
 <(b) (6)>

Subject: Due Outs (4/7): COVID-19/Food Supply Chain Call

CAUTION: This email originated from outside of DHS. DO NOT click links or open attachments unless you recognize and/or trust the sender. Contact your component SOC with questions or concerns.

Here are the due-outs and next steps from today's call. I included relevant notes from today's WH Task Force meeting in blue. Please let me know if I missed anything, and please continue to flag any issues that require immediate attention:

- (b)(5)(PCP) [REDACTED]
- (b)(5)(PCP) [REDACTED]:
 - (b)(5)(PCP) [REDACTED]

b(5)(PCP)

o b(5)(PCP)

o b(5)(PCP)

o b(5)(PCP)

o b(5)(PCP)

o b(5)(PCP)

• b(5)(PCP)

• b(5)(PCP)

• b(5)(PCP)

Ongoing Actions

• b(5)(PCP)

- b(5)(PCP) [REDACTED]
- b(5)(PCP) [REDACTED]
- b(5)(PCP) [REDACTED]

Thanks,
Merry

Merry S. Lin, CFA
Senior Advisor
National Economic Council
Phone: (b) (6) | Cell: (b) (6)

From: Yiannas, Frank <Frank.Yiannas@fda.hhs.gov>

Sent: Tuesday, April 7, 2020 4:03 PM

Subject: FDA - Face Coverings in Food & Beverage

All:

Based on CDC's recent guidance, we posted an update on use of face coverings in food production and retail food establishments. We coordinated closely with USDA.

There's a link below, but I've copied and pasted the position here.

[Should employees in retail food and food production settings wear face coverings to prevent exposure to COVID-19? \(Posted April 4, 2020\)](#)

On April 3, the CDC released an updated [recommendation](#) regarding the use of cloth face coverings to help slow the spread of COVID-19. CDC recommends the use of simple cloth face coverings as a voluntary public health measure in public settings where other social distancing measures are difficult to maintain (e.g., grocery stores and pharmacies).

For workers on farms, and in food production, processing, and retail settings who do not typically wear masks as part of their jobs, consider the following if you choose to use a cloth face covering to slow the spread of COVID-19:

- Maintain face coverings in accordance with parameters in [FDA's Model Food Code](#) sections 4-801.11 Clean Linens and 4.802.11 Specifications.
- Launder reusable face coverings before each daily use.
- CDC also has [additional information on the use of face coverings](#), including washing instructions and information on how to make homemade face covers.

NOTE: The cloth face coverings recommended by CDC are not surgical masks or N-

95 respirators. Those are critical supplies that must continue to be reserved for healthcare workers and other medical first responders, as recommended by current CDC guidance.

Any questions, please let me know.

Thanks

Frank Yiannas

Deputy Commissioner, Food Policy & Response

U.S. Food and Drug Administration

10903 New Hampshire Ave.

Silver Spring, Maryland 20993

Tel: (b) (6)

frank.yiannas@fda.hhs.gov

Center for Food Safety and Applied Nutrition COVID-19 Updates

An update of interest to our Constituent Update and Retail Food Protection subscribers

April 4, 2020

The following information is now available on [Food Safety and the Coronavirus Disease 2019 \(COVID-19\)](#):

- New FAQ: [Should employees in retail food and food production settings wear face coverings to prevent exposure to COVID-19?](#)

U.S. Food and Drug Administration

10903 New Hampshire Avenue, Silver Spring, MD 20993

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Short, Marc T. EOP/OVP](#); [Nevins, Kristan K. EOP/WHO](#)
Subject: Re: Talking points
Date: Tuesday, April 7, 2020 6:37:04 PM

Hey Marc-

Thanks for making the VP available. That was great. I expect it will really help in finding a better path forward on some of the issues we've been working on with the food supply chain.

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Short, Marc T. EOP/OVP <(b) (6)>
Sent: Tuesday, April 7, 2020 6:34:57 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: RE: Talking points

Thanks for organizing the call today

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 7, 2020 10:27 AM
To: Short, Marc T. EOP/OVP <(b) (6)>; Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Fwd: Talking points

Marc and Kristan-

The VP spoke with Sec. Perdue this AM. Passing along the talking points our team has suggested be incorporated into the daily briefing.

Blake is also reaching out to Jon Hickey to move forward on the call that the VP requested with the meat packer executives. I think we are tracking for 2:15PM.

I had promised Kristan a couple of examples of closures. Here are a few of the more notable closures or slow downs in the past week due employee absenteeism or positive COVID cases in the workforce:

1. JBS beef plant in Souderton, PA - reduced operations through April 14.
2. JBS plant in Grand island, NE - slow down due to absenteeism and worker intent to walk off and file unemployment. NE Governor's office issued guidance I believe to clarify unemployment issue.
3. Tyson's pork plant in NE Iowa - due to cleaning from positive cases

There are some others which the team is gathering but hopefully that provides a flavor of what we are seeing. There are other issues like labor issues in grocery stores and availability of PPE across the food supply chain.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Brady, Lillie - OSEC, Washington, DC](#); [Duffy, Mike](#)
Cc: [Goyer, Jim L. IV EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#); [Pataki, Tim A. EOP/WHO](#)
Subject: Re: POTUS Tweet - 03/18/20
Date: Tuesday, April 7, 2020 1:48:55 PM
Attachments: [image001.png](#)

Mike-

Thanks for touching base. If you have any further info along the lines of Lillie's inquiry, please let us know. We are actively tracking the PPE issue.

Thank you for all you and your team there are doing to keep Americans fed in these challenging times.

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Sent: Tuesday, April 7, 2020 12:45:46 PM
To: Duffy, Mike <mduffy@cswg.com>
Cc: Goyer, Jim L. IV EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: POTUS Tweet - 03/18/20

Hi, sir.

We are working closely with FEMA and interagency partners (FDA) on this issue. Moving forward, we'd welcome any additional insights on actual supplies on hand (i.e. longevity of internal stockpiles to meet need), the burn rate of those supplies (a burn rate calculator is publicly available on the CDC website at <https://www.cdc.gov/coronavirus/2019-ncov/hcp/ppe-strategy/burn-calculator.html>), and information on particular issues they are having with their supplier(s) on procuring the PPE supplies in the marketplace.

Best,
 Lillie

From: Russo, Joseph H. EOP/WHO <(b) (6)>
Sent: Tuesday, April 7, 2020 9:38 AM
To: Duffy, Mike <mduffy@cswg.com>; Pataki, Tim A. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Goyer, Jim L. IV EOP/WHO <(b) (6)>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: RE: POTUS Tweet - 03/18/20

Hi Mike – thanks for reaching out. We will get these concerns to our colleagues handling supply chain issues. Please continue to keep us updated with what you are seeing on the ground.

Thanks,
Joe

From: Duffy, Mike <mduffy@cswg.com>
Sent: Tuesday, April 7, 2020 9:09 AM
To: Pataki, Tim A. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Goyer, Jim L. IV EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: [EXTERNAL] RE: POTUS Tweet - 03/18/20

Hi gang,

Hope you are all safe and doing well!

As we haven't had a call in a while, I wanted to reach out to see if you needed any help / perspective. PPE is still a need / priority for those in the grocery supply chain. N95 and other supplies that need to go to healthcare are obviously first priority. But keeping those that are part of the critical infrastructure safe should be right behind, especially as Governors start asking everyone to wear masks when they leave the home.

Thanks,

Mike

From: Pataki, Tim A. EOP/WHO <(b) (6)>
Sent: Thursday, March 19, 2020 10:54 AM
To: Pataki, Tim A. EOP/WHO <(b) (6)>
Cc: Goyer, Jim L. IV EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>
Subject: POTUS Tweet - 03/18/20

Good morning, wanted to flag POTUS's tweet from yesterday. We continue to thank all businesses & nonprofits across the country, small, medium, and large, for leading in their communities and setting positive examples for others to follow.

Please continue to flag for us anything you all are doing in your communities across the nation.

-Tim

#####

>><https://twitter.com/realDonaldTrump/status/1240303426254372864?s=20><<



Donald J. Trump ✓
@realDonaldTrump



Thank you to our great American businesses for going above and beyond to keep our most vulnerable citizens safe!



Target News ✓ @TargetNews · Mar 17

We're so proud of our Target teams working to keep stores open for guests during this challenging time. Read about our latest efforts, including new reduced store hours to add time for cleaning & restocking, & dedicated shopping time for vulnerable guests: tgt.biz/5vdzk

11:45 AM · Mar 18, 2020 · [Twitter for iPhone](#)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Staff Secretary](#); [Ghee, Hailey - OSEC, Washington, DC](#)
Cc: [Staff Secretary](#)
Subject: Re: RFI: USDA Info for Press Conference
Date: Tuesday, April 7, 2020 10:43:52 AM

Hi Staff Sec,

We'll get you some info. Hailey will forward along.

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Staff Secretary <(b) (6)>
Sent: Tuesday, April 7, 2020 9:23:05 AM
To: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Staff Secretary <(b) (6)>
Subject: RFI: USDA Info for Press Conference

Good morning,

To help inform the President's press conference remarks, Speechwriting would appreciate any information you can provide to address the below request, when possible. Thank you.

Department of Agriculture:

Speechwriting wants to communicate that (b)(5)(PCP)

[REDACTED]

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Lin, Merry S. EOP/WHO](#); (b) (6)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Re: PPE issue
Date: Tuesday, April 7, 2020 7:55:14 AM

Hi Merry,

I think I'm answering your question when I say that yes, PPE needs in the food supply chain should be flagged as a growing concern at senior leadership levels.

Right now I'd probably say that PPE needs and employee absenteeism are the two biggest concerns for food supply chain stability (IMO). The two are linked bc PPE availability is a factor in absenteeism as employees are perceiving a greater threat and requesting more PPE as a condition to continue to report. We are seeing some facilities idled or closed. Past that, there are PPE/sanitation regulatory and safety requirements that if not met, certain facilities can not operate.

We are currently endeavoring to finalize guidance to be distributed to food supply private sector for submission of urgent PPE needs to FEMA through their standing process.

Hope this helps. MDB can add.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Tuesday, April 7, 2020 7:37:10 AM
To: (b) (6) <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: PPE issue

Thanks, George. Joby/Mary Dee?

Sent from my iPhone

> On Apr 7, 2020, at 7:35 AM, (b) (6) <(b) (6)> wrote:
 >
 > I defer to USDA since I do not have direct knowledge of the Sec Perdue call with Tyson's.
 > I am prepared to give an update on the DRAFT Food and Ag Sector Prioritization product.
 >
 > Thx.
 >
 > --geo
 >
 > -----Original Message-----
 > From: Lin, Merry S. EOP/WHO <(b) (6)>
 > Sent: Tuesday, April 7, 2020 7:32 AM
 > To: (b) (6) <(b) (6)>; joby.young@usda.gov;

MaryDee.Beal@usda.gov

> Subject: PPE issue

>

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>

>

> Morning,

>

> Wanted to quickly touch base on the status of the PPE issue before 9am. I have a sub-WH Task Force call and wanted to see if this issue needs to be elevated the VP and Principals.

>

> Thanks,

> Merry

>

> Sent from my iPhone

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rader, John N. EOP/NSC](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Re: Food Supply Chain Guidance
Date: Monday, April 6, 2020 1:54:03 PM
Attachments: [image001.png](#)

Good deal. Thanks John! Let us know if you get any feedback.

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Monday, April 6, 2020 1:00:28 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: FW: Food Supply Chain Guidance

Looks like we got through just in time to raise it at their leadership meeting that happened at 12:30!

John

From: Behnke, Matthew <Matthew.Behnke@fema.dhs.gov>
Sent: Monday, April 6, 2020 12:59 PM
To: Rader, John N. EOP/NSC <(b) (6)>
Subject: Food Supply Chain Guidance

Supply Chain TF is expecting to have the guidance done by COB today.
 They also briefed this out on the 1230 VTC.

Matthew Behnke
 Senior Advisor | Federal Insurance | Resilience
 Mobile: (b) (6)
matthew.behnke@fema.dhs.gov

Federal Emergency Management Agency
[fema.gov](https://www.fema.gov)



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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rader, John N. EOP/NSC](#)
Subject: Re: Checking In
Date: Sunday, April 5, 2020 4:39:25 PM

Actually I might need your help spurring the guidance project to conclusion on the FEMA end. Can we chat in the morning?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Sunday, April 5, 2020 4:33:13 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Checking In

Hey Joby:

Just thought I'd check in to see if we're doing ok on the food side of things.

Best –

John

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Lin, Merry S. EOP/WHO](#); [Hafemeister, Jason - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Osterlind, Anna - OSEC-TFAA-USEC, Washington, DC](#)
Subject: Re: Points
Date: Wednesday, April 1, 2020 9:47:49 PM

Hey, thanks for following up. We got some feedback from the secretary on his preferred approach and can follow up with you tomorrow if that's ok.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>

Sent: Wednesday, April 1, 2020 9:42:44 PM

To: Hafemeister, Jason - OSEC, Washington, DC <Jason.Hafemeister1@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Osterlind, Anna - OSEC-TFAA-USEC, Washington, DC <Anna.Osterlind@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: Points

Touching base on whether USDA would still like to tee up what we discussed today for the WH Task Force.

Thanks,
 Merry

Merry S. Lin, CFA
 Senior Advisor
 National Economic Council
 Phone: (b) (6) | Cell: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rader, John N. EOP/NSC](#)
Subject: Re: Distributors
Date: Wednesday, April 1, 2020 1:35:56 PM

Thanks man.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Wednesday, April 1, 2020 10:08:57 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Distributors

b(5)(PCP)

Sent from my iPhone

From: [Nevins, Kristan K. EOP/WHO](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Levi, William \(OAG\)](#); [Cynthir2@ucia.gov](#); "Mike Walsh"; [Jennifer.Stewart@sd.mil](#); [Bailey, Nathan](#); "James Colgary"; [Harrison, Brian \(HHS/IOS\)](#); "John Gountanis"; [Hughes, Andrew](#); [Willens, Todd D](#); [Mondl, Rachel E - OSEC](#); [Marston, Michelle C. EOP/OMB](#); [AARONPL](#); [Brechtbuhl, Thomas U](#); [Inman, Todd \(OST\)](#); [Baylor.Myers@treasury.gov](#); [Zachary.McEntee@treasury.gov](#); [Greer, Jamieson L. EOP/USTR](#); [Powers, Pamela](#); [Manger, William M.](#); [Gunasekara, Mandy](#)
Subject: A few updates
Date: Tuesday, March 31, 2020 1:34:24 PM

All,

I have a few housekeeping updates for everyone.

1. Mark Meadows is officially the new White House Chief of Staff effective today. I ask that

(b)(5)(PCP)

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Mark Meadows

(b) (6)

(b) (6)

Eliza Thurston (Director of the Office of Chief of Staff)

Cell: (b) (6)

(b) (6)

The main line remains the same: (b) (6)

2. If your team is scheduling something (call, meeting, etc) with the Vice President, we ask that you not email individuals in the Vice President's office and instead use the email (b) (6). We have had a few instances where people are out of office and the Vice President's team wasn't aware of an incoming call.

3. COVID resources clarification. As our response has expanded, so has our ability to handle the public's incredible offerings to assist.

For questions relating to State and Local guidance/stay at home orders contact:

1. Critical infrastructure, functions, and workers: CISA.CAT@cisa.dhs.gov
2. PPEs for workers in non-healthcare industry: CISA.CAT@cisa.dhs.gov
3. Domestic logistics and transportation challenges: CISA.CAT@cisa.dhs.gov

For questions pertaining to supporting the supply chain and governmental response contact:

1. Other supply chain inquiries: nbeoc@max.gov and Matthew.Behnke@fema.dhs.gov, with bcc to (b) (6)
2. Donations, volunteers, or sales offers: nbeoc@max.gov,

DL NSC Supply Chain

DHSIndustryLiaison@hq.dhs.gov, Matthew.Behnke@fema.dhs.gov, and business@stopthespread.org, with bcc to (b) (6)

DL NSC Supply Chain

For any private sector inquiries stemming from the Secretarial or Deputy Secretarial level at your agency please contact Mary Croghan in the Office of Cabinet Affairs at (b) (6) for assistance. Please include in your correspondence to Mary:

- a. One sentence describing your relationship to the sender
- b. Indicate the level of priority
- c. If your boss requests follow-up/resolution on the topic
- d. As much detail as possible on the specifics of the offer

You can also direct private sector groups to the FEMA website via this link <https://www.fema.gov/coronavirus/how-to-help> for information on how to help. Companies with specific supply chain issues also can provide feedback at <https://fema.connectsolutions.com/nbeoc>.

Please do not hesitate to reach out if there is anything we can do to help you or your boss during this unprecedented time. We appreciate the work everyone is doing on behalf of the American people.

All the best,
Kristan

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Pinkos, Stephen M. EOP/OVP](#)
Subject: RE:
Date: Monday, March 30, 2020 4:43:00 PM

Just realized I never replied here. Sorry about that. But some good results with Panera. We'll continue to explore expansion potential.



Joby Young

Chief of Staff
 United States Department of Agriculture

From: Pinkos, Stephen M. EOP/OVP <(b) (6)>
Sent: Wednesday, March 18, 2020 4:03 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE:

I spoke with their CEO. They are standing up a program in Ohio – have been working with Gov DeWine's team. They are looking for USG help to replicate and coordinate in other locations. Do you think USDA is best situated to explore that?

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, March 18, 2020 11:37 AM
To: Pinkos, Stephen M. EOP/OVP <(b) (6)>
Subject: Re:

I believe that Panera is in contact with our folks but please make the connection and I will make sure of it.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Pinkos, Stephen M. EOP/OVP <(b) (6)>
Sent: Wednesday, March 18, 2020 11:20:57 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject:

Joby,

Another offer of assistance for your consideration. If there is interest in working with them, please let me know and I will facilitate the introduction because this came via a close friend of the Vice President.

Thanks,
Steve

Stephen Pinkos
Deputy Assistant to the President and
Deputy National Security Advisor to the Vice President
EEOB 291

(b) (6)

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Lin, Merry S. EOP/WHO](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Re: Food Supply Chain Task Force INITIAL REPORT (FINAL DRAFT) for review
Date: Monday, March 30, 2020 2:34:25 PM

I think we should continue the PCC level calls at least once per week. The FEMA activity is still a bit disorganized in my view.

We are working to sync up with that as much as possible as we go along. Also, there are issues outside of that purview as well that can benefit from these senior level discussions.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Monday, March 30, 2020 11:50
To: Young, Joby - OSEC, Washington, DC
Cc: Beal, Mary Dee - OSEC, Washington, DC
Subject: Re: Food Supply Chain Task Force INITIAL REPORT (FINAL DRAFT) for review

Thanks for confirming. I want to make sure we're not duplicating efforts on food supply issues. Have you received feedback from USDA staff who have been part of the FEMA calls on FEMA's process? That is, how useful is it to continue the PCC-level calls?

Sent from my iPhone

On Mar 30, 2020, at 10:31 AM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

SP has not had a conversation with (b)(5)(PCP).

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Sunday, March 29, 2020 7:45:03 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: Food Supply Chain Task Force INITIAL REPORT (FINAL DRAFT) for review

Thanks, Joby.

Sent from my iPhone

Cc: (b) (6) >;
 Booren, Betsy <BBooren@consumerbrandsassociation.org>; Jennifer
 McEntire <jmcentire@unitedfresh.org>; Michael Roberson
 <Michael.Roberson@publix.com>; Sanjay Gummalla
 <sgummalla@affi.com>; Hilary S. Thesmar (FMI) <hthesmar@fmi.org>;
 Moore, Melissa - FSIS <Melissa.Moore1@usda.gov>; Fantinato, Jessica -
 OHS, Washington, DC <jessica.fantinato@usda.gov>; Adcock, Rebeckah -
 OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Sheaffer, Geoffrey
 - OHS, Washington, DC <Geoffrey.Sheaffer@usda.gov>; (b) (6)
 >; Bill Hyjek <bill.hynek@othsolutions.net>;
 (b) (6) >; Luca Sciallo
 <luca.sciallo@othsolutions.net>; FEMA-NRCC-NBEOC, <FEMA-NRCC-
 NBEOC@fema.dhs.gov>
Subject: Food Supply Chain Task Force INITIAL REPORT (FINAL DRAFT) for
 review

Team:

1. I will submit attached document today at 1600 to NRCC. Request
 any comments/suggested edits by 1530 today.
2. I received request for oral brief tomorrow (Saturday) at noon. I will
 send info to SCC/GCC leads, John Martin and Taylor Compton for
 participation.

Thank you all for your support and contributions. Stay buckled in,
 because we're gonna keep on truckin'!

Best,

(b) (6)

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Barbic, Ken - OSEC, Washington, DC](#); [Ueland, Eric M. EOP/WHO](#)
Subject: Re: Missed call
Date: Wednesday, March 25, 2020 8:32:57 AM

Thanks for your work on the Ag piece Eric.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>
Sent: Wednesday, March 25, 2020 8:31:47 AM
To: Ueland, Eric M. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Missed call

Yes, I've been in touch with Terry and approps staff through the night and morning, but wasn't able to get our OGC person when they had the language done around 2am, but got them at 6 this morning, so I think we are in a good place on TA side of things, waiting for final confirmation from appropriations.

From: "Ueland, Eric M. EOP/WHO" <(b) (6)>
Date: Wednesday, March 25, 2020 at 8:29 AM
To: Joby Young <joby.young@usda.gov>
Cc: "Barbic, Ken - OSEC, Washington, DC" <Ken.Barbic@usda.gov>
Subject: RE: Missed call

Joby, good morning—

Thank you. On behalf of Terry Van Dorn, had wanted to check a few matters with Team USDA, but know he's in contact this morning with Ken as everything finishes up there on the Hill.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Wednesday, March 25, 2020 8:27 AM
To: Ueland, Eric M. EOP/WHO <(b) (6)>
Cc: Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>
Subject: Missed call

Eric,

I see I missed you in the midnight hour. Sorry about that. I know Ken is in contact with you as well as folks in the Senate to help so hope you got what you needed. I'm available in the event you need me.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rader, John N. EOP/NSC](#)
Subject: Re: Jose Andres
Date: Sunday, March 22, 2020 9:15:50 PM

I did not understand him to have an immediate ask for his non profit. He shared their approach and capabilities and the general ask was to stay in communication as they could supplement where our nutrition programs did not have reach. Our folks agreed to keep in communication going forward and established that Satchel (I believe that was his name) that worked with him would be the POC. The conversation was more forward looking to more drastic challenges that may emerge. I can check on what the follow on has been.

We did talk with the gate gourmet group that he is connected with. The proposal was for them to assist with their capabilities in Kansas. They are trying to figure out how to make our set rates work for them to deliver meals.

I'm happy to connect again if we've crossed wires somehow. Please let me know.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Sunday, March 22, 2020 19:45
To: Young, Joby - OSEC, Washington, DC
Subject: Re: Jose Andres

My boss just asked me again: what is he asking vs what can we do?

Sent from my iPhone

On Mar 22, 2020, at 3:55 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

Yes we did. He is in contact with our nutrition folks. Happy to follow up with him again.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Sunday, March 22, 2020 3:50:23 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Jose Andres

Hey Joby:

Did you all ever connect?

I continue to get incoming, and I just wanted to make sure he had been connected over there.

Best -

John

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Hickey, Jonathan P. EOP/OVP](#)
Cc: [Rollins, Blake - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#)
Subject: Re: Weds Presser
Date: Saturday, March 21, 2020 10:47:01 PM

We'd do it if we could but SP will be out of area at that time. Please advise on Monday. Sorry about the mix up.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Saturday, March 21, 2020 10:19:11 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>
Subject: Re: Weds Presser

Hi Joby, I will check on Monday.

Sent from my iPhone

On Mar 21, 2020, at 8:13 PM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

Jon,

Can we possibly do this next week?

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Saturday, March 21, 2020 8:07:49 PM
To: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Cc: Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Weds Presser

Predecisional/deliberative:

Hi Jon, thanks for the call. Just tried you back.

Is the date flexible? As we discussed on Friday, the Secretary is scheduled to be out of

town this week.

+Joby for awareness

Thanks again,
Blake

-----Original Message-----

From: Hickey, Jonathan P. EOP/OVP <(b) (6)>
Sent: Saturday, March 21, 2020 7:49 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: Weds Presser

Blake,

Just tried to call you. We are on for Weds at 11am press conference with Pepsi, Baylor, Panera, and Secretary Perdue.

Let's chat tomorrow if you can.

Thanks!
Jon

Sent from my iPhone

This electronic message contains information generated by the USDA solely for the intended recipients. Any unauthorized interception of this message or the use or disclosure of the information it contains may violate the law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Subject: Re: Two important COVID-19 Updates
Date: Saturday, March 21, 2020 2:17:29 PM

Thanks. Great effort and great leadership from you and others in the WH.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Saturday, March 21, 2020 2:01:40 PM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>
Cc: Croghan, Mary E. EOP/WHO <(b) (6)>; McBride, Emily J. EOP/WHO <(b) (6)>; Connor, Cameron M. EOP/WHO <(b) (6)>; Paz, Brooke L. EOP/WHO <(b) (6)>
Subject: Two important COVID-19 Updates

All,

First I want to begin with a note of thanks. All of you, and your incredible bosses, have been great partners as we continue to expand our fight against COVID-19 to the whole of government. I am reminded that at times such as this, you are only successful as the team that surrounds you. Just a quick moment to thank you for being part of that team.

Now, onto business. Two important items of note:

1. The private sector has been incredibly generous in their volunteering of services and products. It shows the grit of our country that people and companies are raising their hand to assist. We have seen this on everything from masks to testing supplies. If you, your boss or a senior member of your team receive such offers, please feel free to send them my way, with Mary Croghan cc'd, and we'll get them in the queue to identify where they can be utilized most. **Please include in your correspondence to Mary and me:**
 - a. One sentence describing your relationship to the sender
 - b. Indicate the level of priority
 - c. If your boss requests follow-up/resolution on the topic
 - d. As much detail as possible on the specifics of the offer
2. There has been some confusion on what type of comms needs to be cleared with the task force. Cabinet Affairs, the Coronavirus Task Force and OMB have drafted the attached guidance to assist agencies in understanding what needs to be cleared and what does not. Please circulate to your Comms team and let me know if there are any questions.

All the best,
 Kristan

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#); [Lin, Merry S. EOP/WHO](#); [Russo, Joseph H. EOP/WHO](#)
Cc: [Jonas, Seth H. EOP/NSC](#); [Mroz, Sara K. EOP/NSC](#); [Morse, Katherine M. EOP/NSC](#)
Subject: Re: Food Warehouses - About to Close - No Cleaning Supplies
Date: Saturday, March 21, 2020 12:49:05 PM

Thanks Merry and Joe. We'll add to our list for the PCC etc

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Saturday, March 21, 2020 12:05:21 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>
Cc: Jonas, Seth H. EOP/NSC <(b) (6)>; Mroz, Sara K. EOP/NSC <(b) (6)>; Morse, Katherine M. EOP/NSC <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Food Warehouses - About to Close - No Cleaning Supplies

Thanks Merry. Was tracking to call Megan today as well. Will do that and report back as I learn more.

Mary Dee Beal

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Saturday, March 21, 2020 12:03:59 PM
To: Russo, Joseph H. EOP/WHO <(b) (6)>
Cc: Jonas, Seth H. EOP/NSC <(b) (6)>; Mroz, Sara K. EOP/NSC <(b) (6)>; Morse, Katherine M. EOP/NSC <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: Food Warehouses - About to Close - No Cleaning Supplies

Thanks. Adding Joby and Mary Dee for awareness

Sent from my iPhone

On Mar 21, 2020, at 10:42 AM, Russo, Joseph H. EOP/WHO <(b) (6)> wrote:

Flagging for your awareness. Also connecting them with FEMA.

From: Megan Costello <mcostello@gcca.org>

Sent: Friday, March 20, 2020 10:29 PM

To: Russo, Joseph H. EOP/WHO <(b) (6)>

Subject: [EXTERNAL] RE: Food Warehouses - About to Close - No Cleaning Supplies

Hi Joe,

A key ask from members of the food warehouse association is to have priority access to cleaning and sanitation supplies. I've recently received word that a number of their facilities are running out or out of cleaning supplies and they can't get more. They are telling me they are going to have to close them down for the safety of the food and staff. If the cold and frozen warehouses start to shut down, trucks won't have fresh or frozen food to deliver to grocery stores. I know everyone has issues and concerns but I am continuing to hear from panicked members. We've tried a number of association partners, private sector companies and the national stockpile but no one has been able to help us so I thought I would reach out to you.

I know you are super busy and working crazy hours so thank you for all you are doing. And feel free to push me off to someone else or say you cannot help. I completely understand other industries are also higher priorities but we are getting very concerned over here at GCCA, our members are panicking.

Kind Regards,

Megan

Megan Costello

Interim President & CEO

Chief Operating Officer

Global Cold Chain Alliance (GCCA)

241 18th Street South, Suite 620 | Arlington, VA 22202

Office: +1-703-373-4300 ext. (b) (6) | Mobile: +1-(b) (6)

mcostello@gcca.org | www.gcca.org

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Cc: [Ory Rinat](#) (b) (6)
Subject: Re: Video DTC: Sec Perdue
Date: Thursday, March 19, 2020 6:11:27 PM

Great stuff. Thanks Ory. We'll retweet etc once we see it hit.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Thursday, March 19, 2020 6:00:03 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Fwd: Video DTC: Sec Perdue

Sent from my iPhone

Begin forwarded message:

From: "Rinat, Ory S. EOP/WHO" <(b) (6)>
Date: March 19, 2020 at 5:58:33 PM EDT
To: "Nevins, Kristan K. EOP/WHO" <(b) (6)>
Subject: Fwd: Video DTC: Sec Perdue

Begin forwarded message:

From: "Scott, Chase C. EOP/WHO" <(b) (6)>
Date: March 19, 2020 at 17:43:30 EDT
To: "Rinat, Ory S. EOP/WHO" <(b) (6)>, "Parnitzke, Kate L. EOP/WHO" <(b) (6)>, "Anderson, Alexander J. EOP/WHO" <(b) (6)>, "Brown, Sam B. EOP/WHO" <(b) (6)>, "Lawrence, Ross R. Jr. EOP/OA" <(b) (6)>, "Garnier, Noelle E. EOP/WHO" <(b) (6)>
Subject: Video DTC: Sec Perdue

All,

DTC with Sec Perdue dealing with supply chain:

Horizontal:

<https://vimeo.com/whods/review/398977465/b5dc4977b2>

Vertical: <https://vimeo.com/whods/review/398977452/e42be8cef8>

Password: (b) (6)

Thanks,
Chase

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Pinkos, Stephen M. EOP/OVP](#)
Subject: Re: World Central Kitchen
Date: Wednesday, March 18, 2020 11:33:03 AM

Thanks Steve. We met with these guys this morning. Thank you for passing along. We'll add Brian into the conversation and coordinate with them as we go along.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Pinkos, Stephen M. EOP/OVP <(b) (6)>
Sent: Wednesday, March 18, 2020 09:01
To: Young, Joby - OSEC, Washington, DC
Subject: World Central Kitchen

Hi Joby,

I hope you are well. I'm not sure if this is in USDA's lane, but seeing your work with Baylor Collaborative on Hunger and Poverty, etc. I wanted to see if y'all are familiar with World Central Kitchen? Brian Wild, who you may remember from the Hill (he worked for Speaker Boehner among others) does pro bono work for WCK and describes them this way: "first responders and typically are first on the scene to cook and deliver food. The Red Cross has outsourced all their food response to WCK. WCK provided the food for the cruise ship in Oakland and the first responders. In California and NY they are coordinating directly with the Governor offices. They have a lot of resources, aren't seeking money, just want to coordinate at the federal level the way they do at the state level. "

If you/your team thinks they could be helpful, please feel free to reach out directly to Brian.

Thanks and all the best,
 Steve

Stephen Pinkos
 Deputy Assistant to the President and
 Deputy National Security Advisor to the Vice President
 EEOB 291

(b) (6)

Brian F. Wild
 Policy Director
 Brownstein Hyatt Farber Schreck, LLP

1155 F Street N.W., Suite 1200
Washington, DC 20004
202-872-5295 tel
bwild@bhfs.com

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rader, John N. EOP/NSC](#)
Cc: [Jose Andres; Lindsay, Sally - OSEC Washington, DC](#)
Subject: RE: [EXTERNAL] Hi! Thanks
Date: Tuesday, March 17, 2020 6:12:00 PM

Thanks John. Hi Jose, I'm happy to connect and discuss how we can work together. Might a call tomorrow work for you? If so, I have copied Sally who can propose a good time.

Look forward to connecting.

Thank you,

Joby

Joby Young

Chief of Staff
 United States Department of Agriculture

-----Original Message-----

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Tuesday, March 17, 2020 1:45 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Jose Andres <(b) (6)>
Subject: Re: [EXTERNAL] Hi! Thanks

Dead Ivanka -

Thank you so much for your note. We are thrilled to hear of Jose's interest in finding ways to help.

I am moving you to bcc for your convenience and copying Joby Young to this chain, Chief of Staff at the U.S. Department of Agriculture. He is our point person on this line of effort.

I will leave it to those folks to connect directly.

Sincerely,

John

> On Mar 17, 2020, at 10:49 AM, "(b) (6)" <(b) (6)> wrote: **Ivanka Trump**
 >
 > Looping in the team.
 > John, Jose wants to help with food distribution and support our efforts.

> Can you pls connect him with the right folks? He already has a vast network on the ground doing this work in affected communities.

> thanks

>

> -----Original Message-----

> From: Jose Andres <(b) (6)>

> Sent: Tuesday, March 17, 2020 9:55 AM

> To: (b) (6) Ivanka Trump

> Subject: [EXTERNAL] Hi! Thanks

>

>

>

> - José Andrés

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Lin, Merry S. EOP/WHO](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Lindsay, Sally - OSEC Washington, DC](#)
Subject: Re: Retail & Food Supply Chain stability info
Date: Tuesday, March 17, 2020 2:06:49 PM
Attachments: [image001.png](#)

We are on now.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, March 17, 2020 2:01:23 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Cc: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Subject: Re: Retail & Food Supply Chain stability info

Please stand by. Troubleshooting.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Tuesday, March 17, 2020 1:58:05 PM
To: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Subject: RE: Retail & Food Supply Chain stability info

Hi Sally – the (b) (6) number doesn't work.

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Sent: Monday, March 16, 2020 7:31 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Subject: Retail & Food Supply Chain stability info

Merry –

Per our call this evening, we've made a few updates to the "potential issues to be addressed" agenda/topic suggestions for tomorrow's interagency call. Updated language is below. I also want to make sure you've seen the attached one-pager. It was developed by a group of food manufacturing organizations. The issue list below incorporates these issues.

Additionally, Sally Lindsey (cc'd) will forward you calendar and call in information for a 2 pm call slot tomorrow.

Please let me know how we can be further helpful.

Potential Issues to be Addressed by PCC:

b(5) DPP



b(5) DPP

**Mary Dee Beal**

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0907
Cell: 202.441.1826

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Lin, Merry S. EOP/WHO](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Greer, Jamieson L. EOP/USTR](#)
Subject: Re: Federal Uniformity Request
Date: Tuesday, March 17, 2020 12:47:05 PM

Copy. I just hung up from a call with a stakeholder on this issue as well.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Tuesday, March 17, 2020 12:29:12 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Cc: Greer, Jamieson L. EOP/USTR <(b) (6)>
Subject: FW: Federal Uniformity Request

Joby/Mary Dee – believe this is a (b)(5) DPP . Please raise on the call.

Jamieson – just fysa that we’re taking this for action

From: Pataki, Tim A. EOP/WHO <(b) (6)>
Sent: Monday, March 16, 2020 8:50 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Cavanaugh, Brian J. EOP/NSC <(b) (6)>
Subject: FW: Federal Uniformity Request

FYI on issues below while you guys are thinking through the supply chain

From: Smucker, Tim <tim.smucker@jmsmucker.com>
Sent: Monday, March 16, 2020 6:36 PM
To: Pataki, Tim A. EOP/WHO <(b) (6)>
Cc: Foley, Molly L. EOP/USTR <(b) (6)>; Sabin, Julia <julia.sabin@jmsmucker.com>; Madriaga, Michael <Michael.Madriaga@jmsmucker.com>; Smucker, Richard <richard.smucker@jmsmucker.com>; Greer, Jamieson L. EOP/USTR <(b) (6)>
Subject: [EXTERNAL] Federal Uniformity Request

Dear Tim,

Thank you for the “Stakeholder Conference Call” tonight at 6:00 pm. I serve on Ambassador Lighthizer’s ACTPN (Advisory Committee for Trade Policy and Negotiations). Could you please provide assistance and direction on how to best request federal uniformity for food manufacturers and essential services definitions. I have listed below three points and a request:

1. Issue of Concern: Louisiana's ban on gatherings of 50 people and how that policy relates to manufacturing and production.
2. Each state is defining differently what are deemed essential services/production.
3. Any government directive to close business must NOT include grocery stores, manufacturers, suppliers and the transportation and warehousing services that are required to store and deliver food products to customers and consumers.

REQUEST: Food manufacturers need uniformity in essential services definition and food manufacturing facilities should be defined as essential services federally to preempt states from differing definitions.

Again, thank the President and your team for the public/private partnership you are leading. Any guidance or direction on the above request would be greatly appreciated.

Sincerely,
Tim

Timothy P. Smucker | Chairman Emeritus

One Strawberry Lane, Orrville, OH 44667 | Phone: (b) (6) | Cell: (b) (6)



The J. M. Smucker Company



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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Cc: [Rich, Michawn - OC, Washington, DC](#)
Subject: Re: USDA FLAG: USDA employee threatens to withhold food from someone who criticized him on Twitter
Date: Tuesday, March 17, 2020 12:36:35 PM
Attachments: [image001.png](#)

Apparently not a USDA employee. Our comms folks are addressing. Copying Michawn to close the loop with you all appropriately.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Tuesday, March 17, 2020 12:28:33 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: FW: USDA FLAG: USDA employee threatens to withhold food from someone who criticized him on Twitter

From: News Alerts <(b) (6)>
Sent: Tuesday, March 17, 2020 12:27 PM
Subject: USDA FLAG: USDA employee threatens to withhold food from someone who criticized him on Twitter

Sean Davis
 @seanmdav

A employee of the USDA appears to be threatening to withhold food in the event of rationing from someone who criticized him on Twitter.

 **Robert Caruso**  @robertcaruso · Mar 16

Replying to @marcorandazza

This is happening, whether you like it or not. There will be curfews, freedom of assembly restricted, and—boy, it was not wise to snap at me—if it gets really bad, food will be rationed. Take a wild guess which department would ration the food. twitter.com/KristenhCNN/st...

<https://twitter.com/seanmdav/status/1239930931953221633>

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Staff Secretary](#)
Subject: FW: FOR EXPEDITED REVIEW: Materials for POTUS Call with Fast Food Execs
Date: Tuesday, March 17, 2020 8:08:00 AM
Attachments: [Pocket Card - Fast Food Execs.docx](#) (b)(5)(PCP)(DPP)-Deliberative (1 page)
[Call with Fast Food Executives_v2.docx](#) (b)(5)(PCP)(DPP)-Deliberative (1 page)

Staff Sec,

Can you guys please add Hailey back on your list? She helps as redundancy for me to ensure we get these circulated timely when I'm running around and may not see the message as fast.

Thank you,

Joby



Joby Young

Chief of Staff
 United States Department of Agriculture

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Tuesday, March 17, 2020 7:36 AM
To: Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: FW: FOR EXPEDITED REVIEW: Materials for POTUS Call with Fast Food Execs

FYI for quick turnaround. Apologies for the delay but it looks like I've fallen off the staff sec distribution list...

Thanks!

Hailey Ghee
 Special Assistant to the Secretary
 Office of the Secretary
 Cell: 202-450-9387

From: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Sent: Tuesday, March 17, 2020 7:32 AM
To: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: FW: FOR EXPEDITED REVIEW: Materials for POTUS Call with Fast Food Execs

+Hailey

From: Staff Secretary <(b) (6)>
Sent: Monday, March 16, 2020 11:06 PM
To: DL Chief of Staff Office <(b) (6)>; Eisenberg, John A. EOP/WHO <(b) (6)>; Philbin, Patrick F. EOP/WHO <(b) (6)>; Kushner, Jared C. EOP/WHO <(b) (6)>; 'Brian.Harrison@hhs.gov' <Brian.Harrison@hhs.gov>; Short, Marc T. EOP/OVP <(b) (6)>; Miller, Katie R. EOP/OVP <(b) (6)>; 'Zachary.McEntee@treasury.gov' <Zachary.McEntee@treasury.gov>; (b) (6); Kudlow, Larry A. EOP/WHO Ivanka Trump <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; Grogan, Joseph J. EOP/WHO <(b) (6)>; Gountanis, John <John.Gountanis@hq.dhs.gov>; Pataki, Tim A. EOP/WHO <(b) (6)>; Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Bix, Deborah L. EOP/NSC <(b) (6)>; Pottinger, Matthew F. EOP/WHO <(b) (6)>; Vought, Russell T. EOP/OMB <(b) (6)>; Ueland, Eric M. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Rollins, Brooke L. EOP/WHO <(b) (6)>; Ditto, Jessica E. EOP/WHO <(b) (6)>; Hahn, Julia A. EOP/WHO <(b) (6)>; Gidley, Hogan H. EOP/WHO <(b) (6)>; Grisham, Stephanie A. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Radford, Julie T. EOP/WHO <(b) (6)>; Rinat, Ory S. EOP/WHO <(b) (6)>; Berkowitz, Avraham J. EOP/WHO <(b) (6)>
Cc: Staff Secretary <(b) (6)>
Subject: RE: FOR EXPEDITED REVIEW: Materials for POTUS Call with Fast Food Execs

Updated one-pager attached along with the original set of questions. Please let Staff Sec know by **8:00 am** tomorrow if you have any remaining, critical edits.

Thanks,

Staff Sec

From: Staff Secretary
Sent: Monday, March 16, 2020 7:45 PM
To: DL Chief of Staff Office <(b) (6)>; Eisenberg, John A. EOP/WHO <(b) (6)>; Philbin, Patrick F. EOP/WHO <(b) (6)>; Kushner, Jared C. EOP/WHO <(b) (6)>; 'Brian.Harrison@hhs.gov' <Brian.Harrison@hhs.gov>; Short, Marc T. EOP/OVP <(b) (6)>; Miller, Katie R. EOP/OVP <(b) (6)>; 'Zachary.McEntee@treasury.gov' <Zachary.McEntee@treasury.gov>; Ivanka Trump <(b) (6)>; Kudlow, Larry A. EOP/WHO <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; Grogan, Joseph J. EOP/WHO <(b) (6)>; 'Gountanis, John' <John.Gountanis@hq.dhs.gov>; Pataki, Tim A.

EOP/WHO <(b) (6)>; Hoelscher, Douglas L. EOP/WHO
 <(b) (6)>; Troye, Olivia EOP/NSC <(b) (6)>; Birx,
 Deborah L. EOP/NSC <(b) (6)>; Pottinger, Matthew F. EOP/WHO
 <(b) (6)>; Vought, Russell T. EOP/OMB <(b) (6)>;
 Ueland, Eric M. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO
 <(b) (6)>; Rollins, Brooke L. EOP/WHO <(b) (6)>; Ditto, Jessica
 E. EOP/WHO <(b) (6)>; Hahn, Julia A. EOP/WHO
 <(b) (6)>; Gidley, Hogan H. EOP/WHO <(b) (6)>; Grisham,
 Stephanie A. EOP/WHO <(b) (6)>; 'joby.young@usda.gov'
 <joby.young@usda.gov>; Radford, Julie T. EOP/WHO <(b) (6)>; Rinat, Ory S.
 EOP/WHO <(b) (6)>; Berkowitz, Avraham J. EOP/WHO <(b) (6)>
Cc: Staff Secretary <(b) (6)>

Subject: FOR EXPEDITED REVIEW: Materials for POTUS Call with Fast Food Execs

Attached for review is a one-pager along with a pocket card of potential questions the President can ask for the 9:30 am call with fast food executives.

Please let Staff Sec know by **9:30 pm tonight** have any edits or feedback.

Reach out directly with questions.

Thanks,

Staff Sec

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Merry S. Lin](#) (b) (6)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Tim Pataki](#) (b) (6); [Rollins, Blake - OSEC, Washington, DC](#); [Russo, Joseph H. EOP/WHO](#); [McCormack, Brian](#)
Subject: Fwd: COVID fallout for American farmers - URGENT
Date: Tuesday, March 17, 2020 7:45:51 AM

Merry,

I recommend State be added to the food supply chain PCC please. See below.

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Tuesday, March 17, 2020 7:27:57 AM
To: Pataki, Tim A. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: Re: COVID fallout for American farmers - URGENT

Thanks, Tim.

Yes, this is a very significant issue for growers right now.

+ Kristi for added awareness

Get [Outlook for iOS](#)

From: Pataki, Tim A. EOP/WHO <(b) (6)>
Sent: Monday, March 16, 2020 9:38 PM
To: Rollins, Blake - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC
Subject: FW: COVID fallout for American farmers - URGENT

From: Pataki, Tim A. EOP/WHO
Sent: Monday, March 16, 2020 9:38 PM
To: Russo, Joseph H. EOP/WHO <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Grewe, Brenda L. EOP/NSC <(b) (6)>; Stufft, Julie M. EOP/NSC <(b) (6)>
Cc: Goyer, Jim L. IV EOP/WHO <(b) (6)>; Chaffee, Christopher L. EOP/WHO <(b) (6)>

Subject: RE: COVID fallout for American farmers - URGENT

United Fresh and the Apple Growers sent the same. Assume we will be receiving similar from the Ag community.

From: Russo, Joseph H. EOP/WHO <(b) (6)>
Sent: Monday, March 16, 2020 9:34 PM
To: Olmem, Andrew J. EOP/WHO <(b) (6)>; Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Grewe, Brenda L. EOP/NSC <(b) (6)>; Stufft, Julie M. EOP/NSC <(b) (6)>
Cc: Pataki, Tim A. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; Chaffee, Christopher L. EOP/WHO <(b) (6)>
Subject: FW: COVID fallout for American farmers - URGENT
Importance: High

Western Growers are saying the State Department will stop processing all non-immigrant visas, including H2A's, causing crops to be lost and a massive food shortage. If this is the case, we will be hearing from the ag community en masse about how this will affect them and food production.

NSC/NEC – do we have any insight or guidance we can share with them?

From: Dave Puglia <DPuglia@WGA.com>
Sent: Monday, March 16, 2020 9:08 PM
To: Russo, Joseph H. EOP/WHO <(b) (6)>
Subject: [EXTERNAL] COVID fallout for American farmers - URGENT
Importance: High

Mr. Russo,

First, thanks to you and your team for going to such great effort to inform the business community on all that is happening. We have a critical situation to raise. As [today's WH guidelines](#) properly note, agriculture and food production are classified by [Dept. of Homeland Security](#) as a "Critical Infrastructure Sector." However we have just learned that the [State Dept.](#) will cease processing all non-immigrant visas at all U.S. facilities in Mexico beginning Wednesday. This will do immense damage to the agriculture and food production sector given the extreme reliance of American farmers on the federal H-2A program, which facilitates temporary foreign workers on farms throughout the country.

I am being overwhelmed with calls and emails from major growers and processors in the fresh produce sector and I am aware that our partner associations representing agriculture throughout the country are hearing the same.

This is a very urgent situation. If an exception is not made for H-2A visa applications very quickly, thousands of farmers will almost certainly lose their crops and we will have created a food supply

shortage for our people.

I am desperately seeking your help.

Sincerely,

Dave Puglia

President and CEO

(b) (6) direct

(b) (6) cell

Western Growers

15525 Sand Canyon Ave | Irvine | CA | 92618

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Lin, Merry S. EOP/WHO](#)
Subject: Re: Checking in on USDA plan
Date: Monday, March 16, 2020 1:31:56 PM

b(5) DPP

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>

Sent: Monday, March 16, 2020 1:29:25 PM

To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: RE: Checking in on USDA plan

Here are the questions:

- how many people do you need on the team
- how are you going to coordinate
- how are you going to prioritize items
- what teams need to be involved
- do you have dedicated POCs at every aspect of the supply chain
- **where are the gaps
- **then how do you solve them

-----Original Message-----

From: Lin, Merry S. EOP/WHO

Sent: Monday, March 16, 2020 1:29 PM

To: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>

Subject: RE: Checking in on USDA plan

Do you have the prelim document we discussed? Need it in 2 minutes

-----Original Message-----

From: Lin, Merry S. EOP/WHO <(b) (6)>

Sent: Monday, March 16, 2020 12:34 PM

To: joby.young@usda.gov

Subject: Checking in on USDA plan

Joby — please can you send me the prelim document?

Sent from my iPhone

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Merry S. Lin](#) (b) (6)
Subject: Fwd: Retail & Food Supply Chain Stability Interagency Coordination
Date: Monday, March 16, 2020 1:30:08 PM
Attachments: [image001.png](#)

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Sent: Monday, March 16, 2020 1:16:44 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; McCormack, Brian V. EOP/OMB <(b) (6)>; Rader, John N. EOP/NSC <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Cavanaugh, Brian J. EOP/NSC <(b) (6)>
Subject: RE: Retail & Food Supply Chain Stability Interagency Coordination

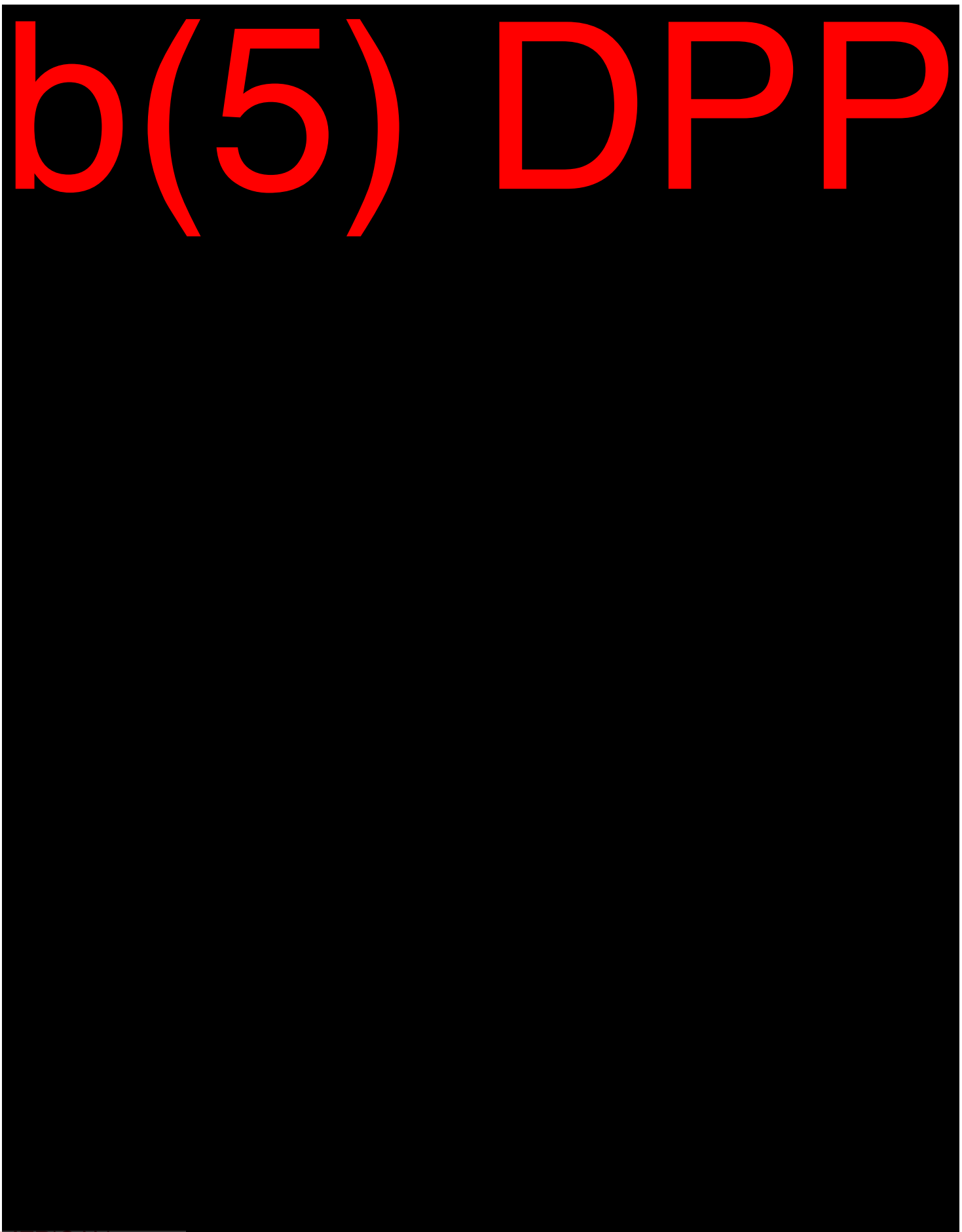
Merry –

Per our conversation, below is some very high-level input from UDSA re: (b)(5) DPP
 (b)(5) DPP We will continue to
 (b)(5) DPP
 Thanks!

Mary Dee

b(5) DPP

b(5) DPP



b(5) DPP


Mary Dee Beal

Senior Advisor to the Secretary

United States Department of Agriculture

Office: 202.720.0907

Cell: 202.441.1826

From: Lin, Merry S.
EOP/WHO

<(b) (6)>

Sent: Sunday, March 15, 2020 9:04 PM

To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Cc: Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; McCormack, Brian V.

EOP/OMB <(b) (6)>; Rader, John N. EOP/NSC

<(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>;

Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; CLS1, SLC1 - OSEC, Washington,

DC <SLC1@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Adcock,

Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Rollins, Blake - OSEC,

Washington, DC <blake.rollins@usda.gov>; Barbic, Ken - OSEC, Washington, DC

<Ken.Barbic@usda.gov>; Cavanaugh, Brian J. EOP/NSC <(b) (6)>

Subject: RE: Retail & Food Supply Chain Stability Interagency Coordination

Many thanks, Joby. Look forward to the draft tomorrow. Per our call, we'll hold the first Supply Chain PCC meeting on Wednesday. Will circulate the invite when ready.

Merry

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Sunday, March 15, 2020 8:13 PM

To: Lin, Merry S. EOP/WHO <(b) (6)>

Cc: Brooke, Francis J. Jr. EOP/WHO <(b) (6)>; McCormack, Brian V.

EOP/OMB <(b) (6)>; Rader, John N. EOP/NSC

<(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>;

Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; CLS1, SLC1 - OSEC, Washington,

DC <SLC1@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Adcock,

Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Rollins, Blake - OSEC,

Washington, DC <blake.rollins@usda.gov>; Barbic, Ken - OSEC, Washington, DC

<Ken.Barbic@usda.gov>

Subject: Re: Retail & Food Supply Chain Stability Interagency Coordination

Thanks for the call Merry. Happy to hear that food supply will now be coordinated through this PCC. We are happy to lead. Copying others in WH that I have talked with on these issues for awareness.

We will plan to deliver a first draft of identified considerations midday tomorrow.

-Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Sunday, March 15, 2020 20:02
To: Young, Joby - OSEC, Washington, DC
Subject: FW: Retail & Food Supply Chain Stability Interagency Coordination

From: Kalsbeek, Amie (OST) <amie.kalsbeek@dot.gov>
Sent: Sunday, March 15, 2020 3:47 PM
To: Cavanaugh, Brian J. EOP/NSC <(b) (6)>
Cc: Glenn, Robert <robert.glenn@fema.dhs.gov>; Kolasky, Robert <(b)(5) DPP>; O'Berry, Donna (OST) <donna.o'berry@dot.gov>
Subject: Retail & Food Supply Chain Stability Interagency Coordination

Good afternoon Brian,

Reaching out to best coordinate an item of interagency concern across the right interagency parties, and aligned with WH/NSC channels, existing efforts, comms coordination.

FEMA, DHS/CISA, DOC, USDA, FDA, HHS, CDC, DOT joined via teleconference to discuss retail and grocery supply chain concerns this afternoon. As all are very aware, (b)(5) DPP

[REDACTED]

(b)(5) DPP [REDACTED]

BL, NRCC—including ESF-14—and CISA is fielding/will field RFIs and manage the operational side of this alongside the interagency. However, wanted to flag to see if this should be

addressed initially/upfront through a coordinated interagency process (maybe via the Restricted DRG/CISR SVTC on COVID-19, the COVID-19 Supply Chain PCC, or a separate engagement) to make sure we have a whole-of-government approach and message to ground D/A equities and expertise when outreach/response is needed to stakeholders.

I'll defer to FEMA and CISA for additional input.

Best,
Amie

Amie E. Kalsbeek
Policy and Plans Analyst, National Security Policy and Preparedness Division
Office of Intelligence, Security, and Emergency Response
U.S. Department of Transportation | Office of the Secretary
Office: (202) 366-9378 | Cell: (b) (6)
amie.kalsbeek@dot.gov
amie.kalsbeek@dhs.gov

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From: [Bonfitto, Jordan P. EOP/WHO](#)
To: [Giles, Misty - OSEC, Washington, DC](#); [Adcock, Rebeckah - OSEC, Washington, DC](#)
Subject: RE: RD - Coronavirus
Date: Monday, March 16, 2020 8:53:45 AM

Let's hold 9:30am and I will confirm shortly!

From: Giles, Misty - OSEC, Washington, DC <Misty.Giles@usda.gov>
Sent: Saturday, March 14, 2020 12:44 PM
To: Bonfitto, Jordan P. EOP/WHO <(b) (6)>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: Re: RD - Coronavirus

I have my senior staff in RD at 10am and with all this, can't miss. Can we do 9:30 or 10:45?

Misty A. Giles
 Chief of Staff
 Rural Development
 C: 202-740-3613

From: Bonfitto, Jordan P. EOP/WHO <(b) (6)>
Sent: Friday, March 13, 2020 5:34:02 PM
To: Giles, Misty - OSEC, Washington, DC <Misty.Giles@usda.gov>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: RD - Coronavirus

Reb and Misty,

As I previously mentioned, folks here are trying to wrap their heads around what (b)(5)(PCP)

(b) (6)

Any chance y'all might be available at 10:00am on Tuesday to jump on a call? If not, let me know what dates/times would work best for y'all and I'll coordinate the folks over here.

Best,

JB

Jordan P. Bonfitto
 Policy Advisor – Agriculture
 National Economic Council
 (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Lin, Merry S. EOP/WHO](#)
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs
Date: Sunday, March 15, 2020 7:34:08 PM

That works.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Sunday, March 15, 2020 7:18:25 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: USDA call tomorrow - building blocks for POTUS TPs

Have a call at 7:30pm. How does 8pm look?

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Sunday, March 15, 2020 7:18 PM
To: Lin, Merry S. EOP/WHO <(b) (6)>
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Hi Merry?

Can I call you in about 30?

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <(b) (6)>
Sent: Sunday, March 15, 2020 6:23:31 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: USDA call tomorrow - building blocks for POTUS TPs

Thanks, Joby. We are setting up an interagency line of effort on food supplies (as part of the Supply Chain PCC) to monitor the issues you note below. Please let me know if you have some time to chat today. I can be reached at (b) (6).

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Sunday, March 15, 2020 11:49 AM
To: Baldwin, Brittany L. EOP/WHO <(b) (6)>; Rader, John N. EOP/NSC <(b) (6)>
Cc: Haley, Vincent M. EOP/WHO <(b) (6)>; Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Russo,

Joseph H. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC
<MaryDee.Beal@usda.gov>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>;
Lin, Merry S. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO
<(b) (6)>; Lyons, Derek S. EOP/WHO <(b) (6)>; Beal, Mary Dee -
OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Rollins, Blake - OSEC, Washington, DC
<blake.rollins@usda.gov>

Subject: RE: USDA call tomorrow - building blocks for POTUS TPs

Apologies in advance as ideally I'd have the benefit of our SMEs to provide you guys something more thorough. My answers in red:

b(5) DPP

b(5) DPP

Joby Young



Chief of Staff
United States Department of Agriculture

From: Baldwin, Brittany L. EOP/WHO <(b) (6)>
Sent: Sunday, March 15, 2020 10:11 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rader, John N. EOP/NSC <(b) (6)>
Cc: Haley, Vincent M. EOP/WHO <(b) (6)>; Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Lin, Merry S. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Lyons, Derek S. EOP/WHO <(b) (6)>
Subject: RE: USDA call tomorrow - building blocks for POTUS TPs

Thanks, Joby – we have several follow up questions – can you and your team help answer within the hour?

b(5)(PCP)

b(5)(PCP)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Sunday, March 15, 2020 8:44 AM

To: Rader, John N. EOP/NSC <(b) (6)>; Baldwin, Brittany L. EOP/WHO <(b) (6)>

Cc: Haley, Vincent M. EOP/WHO <(b) (6)>; Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Lin, Merry S. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Lyons, Derek S. EOP/WHO <(b) (6)>

Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Closing the loop that Brittany and I were able to connect and talk it through.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>

Sent: Sunday, March 15, 2020 7:57:36 AM

To: Baldwin, Brittany L. EOP/WHO <(b) (6)>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Haley, Vincent M. EOP/WHO <(b) (6)>; Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Lin, Merry S. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Lyons, Derek S. EOP/WHO <(b) (6)>

Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Adding Hope who spoke with the President about the call and had a sense for how the run of show might work, and Derek for situational awareness.

Joby -

Deferring to you and your team for the subject matter questions.

John

On Mar 15, 2020, at 5:42 AM, Baldwin, Brittany L. EOP/WHO
<(b) (6)> wrote:

Additionally, are there any specific actions USDA or any part of the government have taken that we can mention?

From: Baldwin, Brittany L. EOP/WHO

Sent: Sunday, March 15, 2020 6:02 AM

To: 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Rader, John N. EOP/NSC <(b) (6)>; Haley, Vincent M. EOP/WHO <(b) (6)>

Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Russo, Joseph H. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Lin, Merry S. EOP/WHO <(b) (6)>

Subject: RE: USDA call tomorrow - building blocks for POTUS TPs

Couple of questions:

- Do we have a run-of-show for the call? Will someone introduce POTUS, or will he then turn it over to someone?
- Do we have an event memo?
- Understand if not, but is there a stat about how many supply chains have already increased production by x amount, or something similar?
- Any policy point/message that we want to deliver regarding concerns about a workforce shortage at supply chains/grocery stores?

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Saturday, March 14, 2020 10:59 PM

To: Rader, John N. EOP/NSC <(b) (6)>; Haley, Vincent M. EOP/WHO <(b) (6)>

Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Baldwin, Brittany L. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Vince,

My understanding is the call is more top-line in nature so attempting to provide some framework questions for a one pager here without stating the obvious. Please let me know if this is the sort of thing you are looking for. We can provide more if needed.

b(5) DPP

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Saturday, March 14, 2020 8:45:52 PM
To: Rader, John N. EOP/NSC <(b) (6)>; Haley, Vincent M. EOP/WHO <(b) (6)>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Baldwin, Brittany L. EOP/WHO <(b) (6)>; Pataki, Tim A. EOP/WHO <(b) (6)>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Hey Vince,

We'll get you something back ASAP.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Saturday, March 14, 2020 8:15:09 PM
To: Haley, Vincent M. EOP/WHO <(b) (6)>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>; Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Baldwin, Brittany L. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <(b) (6)>

<joby.young@usda.gov>; Pataki, Tim A. EOP/WHO <(b) (6)>

Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Vince:

To shorten the turnaround time, I am adding the chief of staff to USDA who can get you what you need directly. I'm also adding Tim who's dialed in on this as well.

Let me know what else you need from me.

John

> On Mar 14, 2020, at 5:59 PM, Haley, Vincent M. EOP/WHO

<(b) (6)> wrote:

>

> Hi John -

>

> I know you are reaching out to USDA for building blocks / suggested questions for tomorrow's call.

>

> Can you share with folks on this email when you get them so we can prepare a one pager for POTUS?

>

> Whether a public or private call, speechwriting will want to prep a one pager.

>

> Thanks.

>

> Vince

>

> Sent from my iPhone

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Staff Secretary](#)
Subject: Re: For FLASH Review: POTUS Tweets - Grocer Supply Chain
Date: Sunday, March 15, 2020 5:28:07 PM

Good with USDA.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Staff Secretary <(b) (6)>
Sent: Sunday, March 15, 2020 5:21:06 PM
To: Salvi, Mary E. EOP/WHO <(b) (6)>; Eisenberg, John A. EOP/WHO <(b) (6)>; Miller, Julie L. EOP/OMB <(b) (6)>; DL OMB ExecSec <(b) (6)>; Ditto, Jessica E. EOP/WHO <(b) (6)>; Kennedy, Adam R. EOP/WHO <(b) (6)>; Grisham, Stephanie A. EOP/WHO <(b) (6)>; Hahn, Julia A. EOP/WHO <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Pataki, Tim A. EOP/WHO <(b) (6)>; Goyer, Jim L. IV EOP/WHO <(b) (6)>; Veletsis, Alexandra E. EOP/WHO <(b) (6)>; Rinat, Ory S. EOP/WHO <(b) (6)>; Parnitzke, Kate L. EOP/WHO <(b) (6)>; Lahasky, Rosemary A. EOP/WHO <(b) (6)>; Radford, Julie T. EOP/WHO <(b) (6)>; Dumbauld, Cassidy M. EOP/WHO <(b) (6)>; Hudson, Renee R. EOP/WHO <(b) (6)>; Puesan, Cesar (HHS/OS/IOS) <Cesar.Puesan@hhs.gov>; Agnew, Ann (HHS/IOS) <Ann.Agnew@hhs.gov>; Chalkey, Richard J. EOP/WHO <(b) (6)>; Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>; Troutman, Joel D. EOP/WHO <(b) (6)>; Wiggins, Jeremy G. EOP/WHO <(b) (6)>; Olmem, Andrew J. EOP/WHO <(b) (6)>; Hicks, Hope C. EOP/WHO <(b) (6)>; Dumbauld, Cassidy M. EOP/WHO <(b) (6)>; Deere, Judd P. EOP/WHO <(b) (6)>; Hoelscher, Douglas L. EOP/WHO <(b) (6)>; Crozer, William F. EOP/WHO <(b) (6)>; Bix, Deborah L. EOP/NSC <(b) (6)>; Mitchell, Austin A. EOP/WHO <(b) (6)>; DL NSC PaperDeputies <DL.PaperDeputies@whmo.mil>; DL Chief of Staff Office <(b) (6)>; Short, Marc T. EOP/OVP <(b) (6)>; Gray, John W. EOP/OVP <(b) (6)>; Pinkos, Stephen M. EOP/OVP <(b) (6)>; McEntee, John D. II EOP/WHO <(b) (6)>; Berkowitz, Avrahm J. EOP/WHO <(b) (6)>; Gidley, Hogan H. EOP/WHO <(b) (6)>; Pottebaum, Nic D. EOP/WHO <(b) (6)>; Grogan, Joseph J. EOP/WHO <(b) (6)>; Miller, Katie R. EOP/OVP <(b) (6)>; Rollins, Brooke L. EOP/WHO <(b) (6)>; Conway, Kellyanne E. EOP/WHO <(b) (6)>
Cc: Staff Secretary <(b) (6)>
Subject: For FLASH Review: POTUS Tweets - Grocer Supply Chain

For your expedited review below are two draft POTUS tweets related to the President's call today with American grocers and supply chain executives. These tweets have been recommended by OPL.

Affirmative clearances are requested from WHCO, USDA, and Press/Comms. All others are also welcome to comment.

Please review and send all edits and clearances to STAFF SEC by 5:45 p.m.

Thank you,

STAFF SEC

1. **b(5)(PCP)** [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
2. **b(5)(PCP)** [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Pataki, Tim A. EOP/WHO](#)
Cc: [Veletsis, Alexandra E. EOP/WHO](#)
Subject: RE: Who are people the Sec will call on?
Date: Sunday, March 15, 2020 1:17:00 PM

This is who I highlighted for him as suggestions based on your suggestions.

b(5) DPP



Joby Young

Chief of Staff
United States Department of Agriculture

-----Original Message-----

From: Pataki, Tim A. EOP/WHO <(b) (6)>
Sent: Sunday, March 15, 2020 1:15 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Veletsis, Alexandra E. EOP/WHO <(b) (6)>
Subject: Who are people the Sec will call on?

Sent from my iPhone

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Haley, Vincent M. EOP/WHO](#)
Cc: [Baldwin, Brittany L. EOP/WHO](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs
Date: Saturday, March 14, 2020 11:09:07 PM

Ok. Brittany, happy to talk in the morning. Can help if we need more of the general questions articulated or more specific.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Haley, Vincent M. EOP/WHO <(b) (6)>
Sent: Saturday, March 14, 2020 11:06:22 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Baldwin, Brittany L. EOP/WHO <(b) (6)>
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Thanks Joby. Brittany may follow up if she has additional questions. She is speechwriting lead.

Sent from my iPhone

On Mar 14, 2020, at 11:00 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

Sorry about that. Was trying to get some more feedback to give you something more detailed. Let me know if that is the sort of thing you are looking for.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Haley, Vincent M. EOP/WHO <(b) (6)>
Sent: Saturday, March 14, 2020 10:51:07 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Hi Joby - will you be able to send tonight?

Sent from my iPhone

On Mar 14, 2020, at 8:45 PM, Young, Joby - OSEC, Washington, DC
 <joby.young@usda.gov> wrote:

Hey Vince,

We'll get you something back ASAP.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rader, John N. EOP/NSC <(b) (6)>
Sent: Saturday, March 14, 2020 8:15:09 PM
To: Haley, Vincent M. EOP/WHO <(b) (6)>
Cc: Worthington, Ross P. EOP/WHO <(b) (6)>;
 Gabriel, Robert Jr. EOP/WHO <(b) (6)>; Baldwin,
 Brittany L. EOP/WHO <(b) (6)>; Young, Joby -
 OSEC, Washington, DC <joby.young@usda.gov>; Pataki, Tim A. EOP/WHO
 <(b) (6)>
Subject: Re: USDA call tomorrow - building blocks for POTUS TPs

Vince:

To shorten the turnaround time, I am adding the chief of staff to USDA who can get you what you need directly. I'm also adding Tim who's dialed in on this as well.

Let me know what else you need from me.

John

> On Mar 14, 2020, at 5:59 PM, Haley, Vincent M. EOP/WHO
 <(b) (6)> wrote:
 >
 > Hi John -
 >
 > I know you are reaching out to USDA for building blocks / suggested
 questions for tomorrow's call.
 >
 > Can you share with folks on this email when you get them so we can
 prepare a one pager for POTUS?
 >
 > Whether a public or private call, speechwriting will want to prep a one
 pager.
 >
 > Thanks.
 >
 > Vince
 >
 > Sent from my iPhone

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Cc: [DuRant, Ryann - OC, Washington, DC](#)
Subject: Re: Coronavirus Talking Points 3.2
Date: Tuesday, March 3, 2020 11:22:15 AM

What do you expect the ETA on the workforce messaging?

We're trying to square away our internal comms on this.

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Monday, March 2, 2020 9:26:05 AM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Coronavirus Talking Points 3.2

All,

Please see talking points distributed to your communications teams earlier this morning.

I want to flag that we are currently working on (b)(5)(PCP). We ask that you please hold any message to your workforce until we have this one ready to go. You can then use this as a baseline for information and you can make additions as it relates to your employees.

In addition, we also ask that any policy decisions that touch upon the coronavirus, please direct through the task force. We want to maintain decision making on coronavirus topics with the task force so if you have topics, please flag for me so I can work them into the review pipeline.

Thank you for your assistance on these topics,
 Kristan

From: Miller, Katie R. EOP/OVP <(b) (6)>
Sent: Monday, March 2, 2020 7:05 AM
To: Miller, Katie R. EOP/OVP <(b) (6)>
Cc: Devin.O'Malley@treasury.gov
Subject: Coronavirus Talking Points 3.2

Good morning – Attached is the transcript of the Vice President's interviews from Sunday with what I believe is helpful Q&A. Additionally, attached is the latest talking points for use.

Below is the TV schedule for today from HHS as well as their media schedule.

Please let me know if you have any questions,
Katie

Surgeon General Adams

Fox & Friends @ 6:20AM

Media Avail with Gov. Lamont (CT) @ 11:10AM

Dr. Fauci

CNN New Day @ 7:00AM

Dr. Messonnier

Regular CDC telebriefing @ 12:15PM

Monday, March 2

- 11 am CDC numbers updated on CDC.gov
- 12:15 pm CDC telebriefing (Dr. Messonnier) – focus on *Diamond Princess* repatriation and California community spread update
- Time TBD (afternoon) Travis AFB briefing – CDC SME participate in county press briefing, remarks/Q&A
- Time TBD (afternoon) Lackland AFB briefing – CDC SME participate in county press briefing, remarks/Q&A

Tuesday, March 3 – *Super Tuesday*

- 10 am – Senate HELP Committee Hearing: An Emerging Disease Threat: How the U.S. Is Responding to COVID-19, the Novel Coronavirus (Dr. Schuchat)

Wednesday, March 4

- 11 am CDC numbers updated on CDC.gov
- 2:30-4:30pm Senate Commerce, Science and Transportation Subcommittee on Aviation and Space Hearing on Coronavirus (Dr. Messonnier)
- 6pm Vaccine Supper Club, Emory University remarks on COVID-19 (Dr. Butler)

Thursday, March 5

Friday, March 6

- 11 am CDC numbers updated on CDC.gov
- 11 am two tentative *MMWR* Early Release reports on COVID-19 (*Diamond Princess*; Active Monitoring)
- 12:15 pm CDC telebriefing (Dr. Messonnier) – general update

Katie Miller

Press Secretary
Vice President Mike Pence
Cell: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Subject: Re: Coronavirus Comms
Date: Monday, March 2, 2020 12:51:37 PM

copy

--



Joby Young

Chief of Staff

United States Department of Agriculture

From: Kristan Nevins

<(b) (6)>

Date: Monday, March 2, 2020 at 11:09 AM

To: Kristan Nevins <(b) (6)>

Subject: Coronavirus Comms

All,

I want to flag that the VP's team is holding twice daily comms calls circa 10:45am and 5:00pm. I highly encourage your comms teams to join these calls to ask questions, offer agency updates and receive information as well. They are quick and helpful calls to coordinate everyone's efforts on coronavirus.

Also, please note, that we want to better control conflicting messages on national press. If you have anyone from your agency planning on going on national television to speak on any topic, please run it through the VP's team first. As you can imagine, any appearance on national press is going to result in questions on coronavirus and we are being vigilant in the timing of these messages and we do not want conflicting messages. This pertains to not just the Secretaries but Dep Secs and below too. We are certainly not restricting appearances, just simply want the messages coordinated.

To coordinate national press, please reach out to Katie Miller at (b) (6) or Devin O'Malley at Devin.O'Malley@treasury.gov (surged to OVP).

Do not hesitate if there are any questions,
 Kristan

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Subject: Re: Coronavirus talking points
Date: Wednesday, February 19, 2020 12:39:58 PM

Received and will distribute!

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Wednesday, February 19, 2020 11:47:45 AM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Coronavirus talking points

All,

Please find updated talking points on the Coronavirus. Do not hesitate if you have any questions.

All the best,
Kristan

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Hoskins, Dudley - OSEC, Washington, DC](#); [Deeley, Blake R. EOP/WHO](#)
Cc: [Lindsay, Sally - OSEC Washington, DC](#); [Lockwood, Amanda - OSEC](#); [Marklund, Chris - OSEC](#)
Subject: Re: Thanks
Date: Tuesday, February 18, 2020 7:55:43 PM

Thanks Blake. We will circle back.

-Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>
Sent: Tuesday, February 18, 2020 19:11
To: Deeley, Blake R. EOP/WHO
Cc: Young, Joby - OSEC, Washington, DC; Lindsay, Sally - OSEC Washington, DC; Lockwood, Amanda - OSEC; Marklund, Chris - OSEC
Subject: RE: Thanks

Hi Blake – thanks for the note and follow-up.

Appreciated the conversation earlier today. I think we are also going to huddle up internally when we can find a few minutes on the calendar, so touching base later this week (maybe Friday) could be a good next step if that timeline works for you.

I will loop in the Secretary's scheduler to see if that date/time are workable on his end.

More soon and many thanks - dudley

From: Deeley, Blake R. EOP/WHO <(b) (6)>
Sent: Tuesday, February 18, 2020 6:48 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>
Cc: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>; Lockwood, Amanda - OSEC <amanda.lockwood@usda.gov>
Subject: Thanks

Thanks again for chat today. Very helpful. Good conversation w/ WHCO tonight as well. Worth us touching base later this week.

In the meantime, can you please let me know if Sec. Perdue would be able to participate on 3/11 event (anytime b/w 1-4PM).

If not we will (b)(5)(PCP).

-Blake

Blake Deeley

Office of American Innovation

The White House

(b) (6) (c) | (b) (6) (w)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Subject: Re: Introduction
Date: Sunday, February 2, 2020 9:03:40 AM

Thanks!

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Sunday, February 2, 2020 9:02:37 AM
To: Victoria.Newhouse@tsa.dhs.gov <Victoria.Newhouse@tsa.dhs.gov>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Cc: Ruggiero, Anthony J. EOP/NSC <(b) (6)>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Introduction

Victoria,

As I mentioned on our call Rebeckah Adcock at USDA remains on standby and is willing and able to assist on the supply chain and food safety aspect as it relates to Coronavirus. I wanted to put the two of you in direct contact to be helpful.

All the best,
Kristan

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Cc: [Adcock, Rebeckah - OSEC, Washington, DC](#)
Subject: Re: Coronavirus
Date: Saturday, February 1, 2020 9:25:41 AM

Kristan,

Connecting you to Rebeckah per our convo. She can better advise on USDA potential equities and contributions for the task force etc

Thank you,

Joby

Joby Young
 Chief of Staff
 U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <(b) (6)>
Sent: Saturday, February 1, 2020 8:25:13 AM
To: Nevins, Kristan K. EOP/WHO <(b) (6)>
Subject: Coronavirus

All,

Several of you are deeply involved in the coronavirus response due to leadership or participation on the task force. However, I wanted to touch base with the rest of you in the event you have any outstanding questions or response thus far.

WH Comms distributed talking points yesterday afternoon on coronavirus. If those talking points do not meet your needs, please let me know.

If you or your Principal have additional questions or needs, please feel free to reach out and we will get you an answer as best we have it.

Thank you,
 Kristan

From: [Adcock, Rebeckah - OSEC, Washington, DC](#)
To: [Bonfitto, Jordan P. EOP/WHO](#)
Subject: Re: WH Coronavirus Taskforce?
Date: Friday, January 31, 2020 4:06:29 PM

All good. **b(5) DPP** I have answer

Rebeckah

Rebeckah.Adcock@usda.gov

From: Bonfitto, Jordan P. EOP/WHO <**b(5) DPP**>
Sent: Friday, January 31, 2020 3:57:20 PM
To: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: RE: WH Coronavirus Taskforce?

I heard you and Nancy connected. Do you still need this?

From: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Sent: Friday, January 31, 2020 2:42 PM
To: Bonfitto, Jordan P. EOP/WHO <**b(5) DPP**>; Beck, Nancy B. EOP/WHO <**b(5) DPP**>
Subject: Fwd: WH Coronavirus Taskforce?

Please tell me who to find in **b(5) DPP**

b(5) DPP

Rebeckah

Rebeckah.Adcock@usda.gov

From: Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>
Sent: Friday, January 31, 2020 2:38:29 PM
To: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: RE: WH Coronavirus Taskforce?

Understood. I asked for a name for us to follow up with in my response to them. But it took them 24 hours and a follow up email just to get this response from them...

Jessica Fantinato



Director
Office of Homeland Security
United States Department of Agriculture

Office: (b) (6)

Mobile: (b) (6)

USDA Operations Center:
202.720.5711 and OpsCenter@dm.usda.gov

From: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Sent: Friday, January 31, 2020 2:37 PM
To: Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>
Subject: Re: WH Coronavirus Taskforce?

Yes I need a name - Joby just asked

Rebeckah

Rebeckah.Adcock@usda.gov

From: Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>
Sent: Friday, January 31, 2020 2:35:36 PM
To: Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>
Subject: FW: WH Coronavirus Taskforce?

Rebeckah-

Please see the response from NSC below with regard to the composition of the White House Coronavirus Task Force. NSC indicated that they did not determine the members of the Task Force. I asked who this issue should be escalated to at the White House but have not yet heard back. Just wanted to provide you with an update. I will continue to keep you posted as I get additional information.

Thanks.

Jessica

Jessica Fantinato

Director
Office of Homeland Security
United States Department of Agriculture



Office: (b) (6)

Mobile: (b) (6)

USDA Operations Center:
202.720.5711 and OpsCenter@dm.usda.gov

From: Ferro, Phil J. EOP/NSC <(b) (6)>
Sent: Friday, January 31, 2020 1:41 PM
To: Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>; Chafin, Kelly B. EOP/NSC <(b) (6)>
Cc: Colby, Michelle - OHS, Washington, DC <michelle.colby@usda.gov>
Subject: RE: WH Coronavirus Taskforce?

Hi Jessica,

Thank you for the message. The composition of the task force was decided by (b)(5)(PCP)

[REDACTED]

[REDACTED]

FYSA - (b)(5)(PCP)

[REDACTED]

All the best,

Phil

Philip J. Ferro, PhD, MS
Director for Countering Biological Threats
National Security Council

(b) (6) (O) (b) (6) (cell)

(b) (6)

From: Fantinato, Jessica - OHS, Washington, DC <jessica.fantinato@usda.gov>
Sent: Friday, January 31, 2020 1:32 PM
To: Ferro, Phil J. EOP/NSC <(b) (6)>; Chafin, Kelly B. EOP/NSC <(b) (6)>
Cc: Colby, Michelle - OHS, Washington, DC <michelle.colby@usda.gov>
Subject: RE: WH Coronavirus Taskforce?

Phil and Kelly-
 Just checking in on the status of the USDA request below.

Please advise.
Thanks.
Jessica

Jessica Fantinato

Director
Office of Homeland Security
United States Department of Agriculture



Office: (b) (6)

Mobile: (b) (6)

USDA Operations Center:
202.720.5711 and OpsCenter@dm.usda.gov

From: Fantinato, Jessica - OHS, Washington, DC
Sent: Thursday, January 30, 2020 11:30 AM
To: Ferro, Phil J. EOP/NSC <(b) (6)>; Chafin, Kelly B. EOP/NSC <(b) (6)>
Cc: Colby, Michelle (michelle.colby@usda.gov) <michelle.colby@usda.gov>
Subject: FW: WH Coronavirus Taskforce?
Importance: High

Phil and Kelly-

Good morning. USDA just learned (through the press release) that the White House has established a Coronavirus Task Force.

<https://www.whitehouse.gov/briefings-statements/statement-press-secretary-regarding-presidents-coronavirus-task-force/>

As I am sure you are aware, Coronaviruses are a large family of viruses that are common in many different species of animals, including camels, cattle, pigs, cats, and bats. Rarely, animal coronaviruses can infect people and then spread between people, such as with Middle East Respiratory Syndrome (MERS) and severe acute respiratory syndrome (SARS). Both MERS and SARS can cause severe illness in people. 2019-nCoV is more genetically related to SARS than MERS (its proteins are between 70 and 99 percent identical to their counterparts in the SARS virus), but both are betacoronaviruses with their origins in bats. SARS probably first jumped from bats into raccoon dogs or palm civets before making the leap to humans. All the pieces necessary to re-create SARS are circulating among bats, though that virus has not been seen since 2004. MERS jumped from bats before leaping to humans. A paper published January 22 in the Journal of Medical Virology suggests that the new coronavirus has components from bat coronaviruses, but that snakes may have passed the virus to humans; however, many virologists are skeptical that snakes are behind the outbreak.

CDC has uploaded the entire genome of the virus from the first reported case in the United States to GenBank. As you may not be aware, USDA is (b)(5) DPP [REDACTED]

[REDACTED]. Other zoonotic diseases of particular concern known to be transmitted via airborne particles include avian and swine influenza viruses, USDA has agreements with HHS to explore the infectivity of emerging avian influenza viruses (b)(5) DPP [REDACTED].

Given the points above, USDA leadership strongly recommends including USDA in the White House Coronavirus Task Force.

Please let me know how we can proceed to get USDA membership on the Task Force.

Thank you.

Jessica

Jessica Fantinato

Director
Office of Homeland Security
United States Department of Agriculture



Office: (b) (6) [REDACTED]

Mobile: (b) (6) [REDACTED]

USDA Operations Center:
202.720.5711 and OpsCenter@dm.usda.gov

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