

DEPARTMENT OF HEALTH & HUMAN SERVICES
Centers for Medicare & Medicaid Services
7500 Security Boulevard, Mail Stop N2-20-16
Baltimore, Maryland 21244-1850



Office of Strategic Operations and Regulatory Affairs/Freedom of Information Group

Refer to: Control Number 031720207090

2/18/2021

Austin R. Evers
AMERICAN OVERSIGHT
1030 15th Street NW, B255
Washington, DC 20005

Dear Mr. Evers:

This letter is the second interim response to your Freedom of Information Act (5 U.S.C. § 552) request of 3/17/2020, which you sent to Hugh Gilmore, Director, Division of Freedom of Information Act, Centers for Medicaid and Medicare Services (CMS). CMS assigned your FOIA request the case number 031720207090. In this request, you sought the following records for the time period January 15, 2020 to the present:

All email communications (including email messages, complete email chains, email attachments, calendar invitations, and attachments thereto) sent by the following government officials:

1. Seema Verma, Administrator
2. Deputy Administrator (and Deputy Chief of Staff), Brady Brookes
3. Demetrios Kouzoukas, Principal Deputy Administrator
4. Kimberly Brandt, Principal Deputy Administrator

Containing any of the following key words:

1. Coronavirus
2. Corona
3. Virus
4. Disease
5. Pandemic
6. Epidemic
7. Outbreak

8. containment
9. “public health emergency”
10. “COVID-19”
11. “COVID 19”
12. COVID19
13. SARS
14. “2019-nCoV”
15. POTUS
16. Test
17. Tests
18. Testing
19. EUA
20. Emergency
21. Wuhan
22. Hoax
23. Hubei
24. Princess
25. Cruise
26. Kirkland
27. Seattle
28. “New Rochelle”
29. “BioGen Conference”
30. CPAC
31. AIPAC
32. RNA
33. “Extraction kits”
34. Roche
35. Vaccine
36. Antiviral
37. Antiretroviral
38. Quarantine
39. Distancing
40. Isolation
41. N95
42. Mask
43. Respirator

By agreement of both parties, the scope of documents was narrowed as follows:

1. Processing of attachments were deferred contingent upon AO’s being able to request specific attachments of interest upon review of the emails.
2. Custodians were narrowed to only include Verma, Brookes, and Kouzoukas.
3. Key search terms were limited as follows:

- a. **Cut 33 Key Terms:** Virus, Disease, Pandemic, Epidemic, Outbreak, Containment, “Public Health Emergency”, SARS, “2019-nCoV”, Test, EUA, Emergency, Princess, Cruise, Kirkland, Seattle, “New Rochelle”, “BioGen Conference”, CPAC, AIPAC, Wuhan, Hubei, RNA, “Extraction Kits”, Roche, Antiviral, Antiretroviral, Quarantine, Distancing, Isolation, N95, Mask, and Respirator
- b. **Maintain 2 Key Terms Without Any Limitation:** POTUS and Hoax
- c. **Limit 8 Key Terms:** For the Original Key Terms in Column A, below, limit responsive records to those that also include one or more of the Limiting Key Terms in Column B, below.

Column A: Original Key Terms	Column B: Limiting Key Terms
i. Coronavirus	i. Trump
ii. Corona	ii. Pence
iii. “COVID-19”	iii. VPOTUS
iv. “COVID 19”	iv. “White House”
v. COVID19	v. “the WH”
vi. Testing	vi. Jared
vii. Tests	vii. Kushner
viii. Vaccine	viii. Birx
	ix. Azar
	x. AMA
	xi. Giroir
	xii. Fauci
	xiii. Uninsured
	xiv. Medicaid
	xv. Exchanges
	xvi. Marketplace
	xvii. Marketplaces
	xviii. SEP
	xix. Enroll
	xx. Enrollment
	xxi. “Healthcare.gov”
	xxii. Oscar
	xxiii. Parente
	xxiv. UHC
	xxv. UHG
	xxvi. Optum
	xxvii. Wichmann
	xxviii. UnitedHealthcare
	xxix. UnitedHealth
	xxx. Election

Mr. Austin Evers
February 18, 2021
Page 4

In this second interim response, we processed a total of one thousand two hundred and seventy-three (1,273) pages of records and determined that two hundred and thirteen (213) pages were responsive to your FOIA request. After careful review, we are releasing thirty-one (31) pages in full, releasing one hundred and seventeen (117) pages in part, and withholding nine (9) pages in full. There was one (1) blank page and fifty-one (51) pages were deemed responsive but duplicative. We have determined that four (4) pages did not originate with CMS; therefore, they will be sent out for consultation.

The withholdings in full and in part are pursuant to Exemption (b)(5) (5 U.S.C. § 552(b)(5)) and Exemption (b)(6) (5 U.S.C. § 552(b)(6)). The specific exemption claimed is notated on each page as withheld in full.

We are continuing our review of records potentially responsive to your requests. As additional reviews and disclosure determinations are completed, CMS will release any nonexempt records to you on a rolling basis as agreed by the parties.

Sincerely yours,

Hugh Gilmore
Hugh Gilmore
Director
Freedom of Information Group

Enclosures- 158 pages

From: "Brandt, Kimberly (CMS/OA)" [redacted] non-resp
[redacted] NR 4915

Sent: 3/18/2020 2:25:58 PM +0000

To: "Tripp, Lisa C. (CMS/CCSQ)" <Lisa.Tripp@cms.hhs.gov>; "Pace, Sandra M. (CMS/CCSQ)" <Sandra.Pace@cms.hhs.gov>

Subject: FW: AAPM&R Letter Requesting Waivers During COVID-19

Attachments: AAPMR COVID-19 Waivers Request Final.pdf

What is the best way to [redacted] (b)(5)
Are you all tracking them, should I [redacted] b(5) should [redacted] (b)(5)
[redacted] (b)(5) Happy to talk if that helps, just think [redacted] (b)(5)
[redacted] (b)(5) Thanks!

From: Reva Singh <rsingh@aapmr.org>
Sent: Wednesday, March 18, 2020 10:19 AM
To: Azar, Alex (OS/IOS) <Alex.Azar@HHS.GOV>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>; HHS Secretary (HHS/IOS) <secretary@hhs.gov>; [redacted] (b)(6) @ovp.eop.gov; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>
Cc: Hargan, Eric (OS/IOS) <Eric.Hargan@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Bennett, Jason (CMS/CM) <Jason.Bennett@cms.hhs.gov>; Kranacs, Jeanette L. (CMS/CM) <Jeanette.Kranacs@cms.hhs.gov>; Smith, Todd C. (CMS/CM) <Todd.Smith@cms.hhs.gov>; Seagrave, Susanne (CMS/CM) <SUSANNE.SEAGRAVE@cms.hhs.gov>; Schreiber, Michelle (CMS/CCSQ) <Michelle.Schreiber@cms.hhs.gov>
Subject: AAPM&R Letter Requesting Waivers During COVID-19

Good morning,

Attached please find a letter from the American Academy of Physical Medicine & Rehabilitation (AAPM&R) regarding waivers during the COVID-19 outbreak. As always, please consider AAPM&R a resource. We look forward to working with CMS during this difficult time. Thank you for your work and your time.

All my best,
Reva Singh

Reva Singh, JD MA

Director of Advocacy & Government Affairs

American Academy of Physical Medicine and Rehabilitation

9700 W Bryn Mawr Ave, Suite 200 | Rosemont, IL 60018-5701

Phone: (847) 737-6030

<https://protect2.fireeye.com/url?k=155e39c7-490b30d4-155e08f8-0cc47adb5650-83b3fe710bb5d393&u=http://www.aapmr.org/> | rsingh@aapmr.org

This e-mail communication is confidential and is intended only for the individual(s) or entity named above and others who have been specifically authorized to receive it. If you are not the intended recipient, please do not read, copy, use or disclose the contents of this communication to others. Please notify the sender that you have received this e-mail in error by replying to the e-mail or by telephoning 847-737-6000. Please then delete the e-mail and any copies of it. Thank you.

From: "Brandt, Kimberly (CMS/OA)" NR
NR
Sent: 3/27/2020 6:13:33 PM +0000
To: "Ceballos, Kelly L. (CMS/OC)" <Kelly.Ceballos@cms.hhs.gov>; "Cheevers, Jack (CMS/OC)" <jack.cheevers@cms.hhs.gov>; "Thorn, Raymond (CMS/OC)" <Raymond.Thorn@cms.hhs.gov>
Subject: RE: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Ok, will work on it as soon as I can – just trying to lead the call and can't do both – I keep trying to duplicate myself!

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Friday, March 27, 2020 2:09 PM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Thanks, and just fyi she is asking for updated materials before 3 ☺

From: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Sent: Friday, March 27, 2020 2:08 PM
To: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Ok give me 30 minutes on call with sv

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Friday, March 27, 2020 2:04 PM
To: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review
Importance: High

We need (b)(5)

Kim – see the attached – (b)(5)

From: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>
Sent: Friday, March 27, 2020 2:00 PM
To: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

(b)(5)

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Friday, March 27, 2020 10:58 AM
To: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review
Importance: High

Where does this language appear? Adding Kim in case there will be

(b)(5)

(b)(5)

From: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>
Sent: Friday, March 27, 2020 1:50 PM
To: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Kelly, Seema wrote a note to

(b)(5)

(b)(5)

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Friday, March 27, 2020 10:43 AM
To: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

And need them back by 2:45 latest!

From: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>
Sent: Friday, March 27, 2020 1:42 PM
To: Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Cc: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Thanks, Ray.

(b)(5)

From: Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Sent: Friday, March 27, 2020 10:34 AM
To: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>
Cc: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Subject: FW: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Jack –

(b)(5)

(b)(5)

I copied and pasted the items below – with the edits incorporated from folks:

(b)(5)

(b)(5)

Raymond Thorn

Media Relations Group (MRG)

Office of Communications (OC)

Centers for Medicare & Medicaid Services (CMS)

Email: raymond.thorn@cms.hhs.gov | Phone: 202-690-7747

From: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Sent: Friday, March 27, 2020 1:21 PM
To: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Cc: Leshak, Brian (CMS/OC) <Brian.Leshak@cms.hhs.gov>; Ryan, Lorraine (CMS/OC) <lorraine.ryan@cms.hhs.gov>; Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>; Aldana, Karen (CMS/OC) <Karen.Aldana@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; Worstell, Megan L. (CMS/OFM) <Megan.Worstell@cms.hhs.gov>; Toomey, Mimi C. (CMS/OC) <Mimi.Toomey@cms.hhs.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>; Venson, Shelby (CMS/OC) <Shelby.Venson@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

ASV would like the next round of these virtually sent to her with me and Brady copied please with quick turnaround. Thank you!!

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Friday, March 27, 2020 10:59 AM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; CMS OA Book <OABook@cms.hhs.gov>
Cc: Leshak, Brian (CMS/OC) <Brian.Leshak@cms.hhs.gov>; Ryan, Lorraine (CMS/OC) <lorraine.ryan@cms.hhs.gov>; Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>; Aldana, Karen (CMS/OC) <Karen.Aldana@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; Worstell, Megan L. (CMS/OFM) <Megan.Worstell@cms.hhs.gov>; Toomey, Mimi C. (CMS/OC) <Mimi.Toomey@cms.hhs.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>; Venson, Shelby (CMS/OC) <Shelby.Venson@cms.hhs.gov>
Subject: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review
Importance: High

Brady, Meredith and OA Book:

Sending forward for the Administrator's review the below comms materials:

Flexibilities rollout comms materials (in expedited comms clearance):

Press Release – updated

Background One-pager - updated

Provider Fact Sheets / Worksheets - updated

Graphics (Word and PDF versions included)

Accelerated Payment updated press release – updated (comms clearance completed)

Medicaid press release on Total State Waiver Approvals – updated (comms clearance completed)

CMS News Alert - updated

From: "Brandt, Kimberly (CMS/OA)" [REDACTED] NR
[REDACTED] NR
Sent: 4/4/2020 1:11:48 PM +0000
To: "Shulman, Evan T. (CMS/CCSQ)" <Evan.Shulman@cms.hhs.gov>
CC: "Black, Nicole L. (CMS/CMCS)" <Nicole.Black@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>; "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Howden, Catherine (CMS/OC)" <Catherine.Howden@cms.hhs.gov>; "Kanellis, Elaine (CMS/OC)" <Elaine.Kanellis@cms.hhs.gov>; "Ceballos, Kelly L. (CMS/OC)" <Kelly.Ceballos@cms.hhs.gov>
Subject: Re: Re: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico)
Great additions Evan — [REDACTED] (b)(5)

Sent from my iPhone

On Apr 4, 2020, at 12:09 AM, Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov> wrote:

Suggested edits below..

[REDACTED] (b)(5)

[REDACTED] (b)(5)

From: Black, Nicole L. (CMS/CMCS)
Sent: Friday, April 3, 2020 8:53 PM
To: Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>
Cc: Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Kanellis, Elaine (CMS/OC) <Elaine.Kanellis@cms.hhs.gov>; Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Subject: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico)

Hi all,

Please see the following question from Politico and proposed response below.

[REDACTED] (b)(5)

[REDACTED] (b)(5)

. Updated with the red. Please review

[REDACTED] (b)(5)

[REDACTED] (b)(5) Politico's deadline is Saturday night.

Thanks,
Nicole

INQUIRY

-

Hope you're doing well. I wanted to reach out for comment for a story on nursing home infections – On March 4, CMS directed state agencies to target infection controls in nursing homes a week after the Kirkland outbreak. Why did the agency decide nine days later to restrict visitors? Was there a push to do so sooner? Was their internal debate? Was the agency waiting for states to take action?

PROPOSED RESPONSE

(b)(5)

(b)(5)

From: Rachel Rouben <rroubein@politico.com>

Sent: Friday, April 3, 2020 5:03 PM

To: CMS Press <Press@CMS.hhs.gov>; Monroe, Johnathan (CMS/OC)

<Johnathan.Monroe1@cms.hhs.gov>; Ceballos, Kelly L. (CMS/OC)

<Kelly.Ceballos@cms.hhs.gov>; Susannah Luthi <sluthi@politico.com>; Joanne Kenen

<jkenen@politico.com>

Subject: request for comment

Hi all –

Hope you're doing well. I wanted to reach out for comment for a story on nursing home infections – On March 4, CMS directed state agencies to target infection controls in nursing homes a week after the Kirkland outbreak. Why did the agency decide nine days later to restrict visitors? Was there a push to do so sooner? Was their internal debate? Was the agency waiting for states to take action?

For deadline purposes, the sooner always the better – but Saturday night to possibly as late as Sunday around noon. I've CCed Joanne Kenen and Susannah Luthi, who are working on the story, too.

Thanks!

Rachel

Rachel Rouben

Politico

Health care reporter

(c): (b)(6)

From: "Brandt, Kimberly (CMS/OA)" [REDACTED] NR
[REDACTED] NR

Sent: 3/27/2020 6:41:29 PM +0000

To: "Ceballos, Kelly L. (CMS/OC)" <Kelly.Ceballos@cms.hhs.gov>; "Cheevers, Jack (CMS/OC)" <jack.cheevers@cms.hhs.gov>; "Thorn, Raymond (CMS/OC)" <Raymond.Thorn@cms.hhs.gov>

Subject: RE: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Hope this is what you needed!

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Friday, March 27, 2020 2:40 PM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Thanks = Jack do you want to make this update and resend me the PR?

From: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Sent: Friday, March 27, 2020 2:39 PM
To: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

(b)(5)

(b)(5)

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Friday, March 27, 2020 2:04 PM
To: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review
Importance: High

We need (b)(5)

Kim – see the attached – (b)(5)

From: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>
Sent: Friday, March 27, 2020 2:00 PM
To: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

(b)(5)

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Friday, March 27, 2020 10:58 AM
To: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review
Importance: High

Where does this language appear? Adding Kim in case there will be

(b)(5)

(b)(5)

From: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>
Sent: Friday, March 27, 2020 1:50 PM
To: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Kelly, Seema wrote a note to

(b)(5)

(b)(5)

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Friday, March 27, 2020 10:43 AM
To: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

And need them back by 2:45 latest!

From: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>
Sent: Friday, March 27, 2020 1:42 PM
To: Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Cc: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Thanks, Ray.

(b)(5)

From: Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>
Sent: Friday, March 27, 2020 10:34 AM
To: Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>
Cc: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Subject: FW: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Jack –

(b)(5)

(b)(5)

I copied and pasted the items below – with the edits incorporated from folks:

(b)(5)

Page 16 redacted for the following reason:

(b)(5)

(b)(5)

Raymond Thorn

Media Relations Group (MRG)

Office of Communications (OC)

Centers for Medicare & Medicaid Services (CMS)

Email: raymond.thorn@cms.hhs.gov | Phone: 202-690-7747

From: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Sent: Friday, March 27, 2020 1:21 PM
To: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Cc: Leshak, Brian (CMS/OC) <Brian.Leshak@cms.hhs.gov>; Ryan, Lorraine (CMS/OC) <lorraine.ryan@cms.hhs.gov>; Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>; Aldana, Karen (CMS/OC) <Karen.Aldana@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; Worstell, Megan L. (CMS/OFM) <Megan.Worstell@cms.hhs.gov>; Toomey, Mimi C. (CMS/OC) <Mimi.Toomey@cms.hhs.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>; Venson, Shelby (CMS/OC) <Shelby.Venson@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: RE: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

ASV would like the next round of these virtually sent to her with me and Brady copied please with quick turnaround. Thank you!!

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Friday, March 27, 2020 10:59 AM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; CMS OA Book <OABook@cms.hhs.gov>
Cc: Leshak, Brian (CMS/OC) <Brian.Leshak@cms.hhs.gov>; Ryan, Lorraine (CMS/OC) <lorraine.ryan@cms.hhs.gov>; Cheevers, Jack (CMS/OC) <jack.cheevers@cms.hhs.gov>; Thorn, Raymond (CMS/OC) <Raymond.Thorn@cms.hhs.gov>; Aldana, Karen (CMS/OC) <Karen.Aldana@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; Worstell, Megan L. (CMS/OFM) <Megan.Worstell@cms.hhs.gov>; Toomey, Mimi C. (CMS/OC) <Mimi.Toomey@cms.hhs.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>; Venson, Shelby (CMS/OC) <Shelby.Venson@cms.hhs.gov>

Subject: TO PRINT for ASV Review and Approval: Several Updated Press Releases for Review

Importance: High

Brady, Meredith and OA Book:

Sending forward for the Administrator's review the below comms materials:

Flexibilities rollout comms materials (in expedited comms clearance):

Press Release – updated

Background One-pager - updated

Provider Fact Sheets / Worksheets - updated

Graphics (Word and PDF versions included)

Accelerated Payment updated press release – updated (comms clearance completed)

Medicaid press release on Total State Waiver Approvals – updated (comms clearance completed)

CMS News Alert - updated

From: "Brandt, Kimberly (CMS/OA)" [REDACTED] NR
[REDACTED] NR
Sent: 3/28/2020 5:21:28 PM +0000
To: "Tritz, Karen L. (CMS/CCSQ)" <Karen.Tritz@cms.hhs.gov>; "Chong, Zabeen G. (CMS/CPI)" <Zabeen.Chong@cms.hhs.gov>; "Schalm, Charles F. (CMS/CPI)" <Charles.Schalm@cms.hhs.gov>
CC: "Blondiaux, Caecilia J. (CMS/CCSQ)" <Caecilia.Blondiaux@cms.hhs.gov>; "Greene, Mary G. (CMS/CPI)" <Mary.Greene1@cms.hhs.gov>; "Taylor, Morgan K. (CMS/OA)" <Morgan.Taylor@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Shulman, Evan T. (CMS/CCSQ)" <Evan.Shulman@cms.hhs.gov>
Subject: RE: RE: i think this is you all -- is it? See comment from EOP in yellow and [REDACTED] b(5) in clearance below -- [REDACTED] (b)(5) [REDACTED] (b)(5) -- thanks!
Attachments: CLEAN-CMS Round 2-Blanket Waivers (3-27-2020) - EOP Comments 1140 am.docx

Also, attaching full version of EOP comments in case the context is helpful at all – was just trying to spare you all having to hunt for it in the document!

From: Tritz, Karen L. (CMS/CCSQ) <Karen.Tritz@cms.hhs.gov>
Sent: Saturday, March 28, 2020 1:20 PM
To: Chong, Zabeen G. (CMS/CPI) <Zabeen.Chong@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Schalm, Charles F. (CMS/CPI) <Charles.Schalm@cms.hhs.gov>
Cc: Blondiaux, Caecilia J. (CMS/CCSQ) <Caecilia.Blondiaux@cms.hhs.gov>; Greene, Mary G. (CMS/CPI) <Mary.Greene1@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Subject: RE: i think this is you all -- is it? See comment from EOP in yellow and [REDACTED] b(5) [REDACTED] b(5) in clearance below -- [REDACTED] (b)(5) -- thanks!

+ Evan

[REDACTED] (b)(5)

From: Chong, Zabeen G. (CMS/CPI) <Zabeen.Chong@cms.hhs.gov>
Sent: Saturday, March 28, 2020 1:12 PM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Schalm, Charles F. (CMS/CPI) <Charles.Schalm@cms.hhs.gov>

Cc: Blondiaux, Caecilia J. (CMS/CCSQ) <Caecilia.Blondiaux@cms.hhs.gov>; Greene, Mary G. (CMS/CPI) <Mary.Greene1@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>; Tritz, Karen L. (CMS/CCSQ) <Karen.Tritz@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>

Subject: RE: i think this is you all -- is it? See comment from EOP in yellow and blanket waiver language in clearance below -- (b)(5)
-- thanks!

I'm adding Karen and David to the thread to confirm.

(b)(5)

From: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>

Sent: Saturday, March 28, 2020 1:08 PM

To: Chong, Zabeen G. (CMS/CPI) <Zabeen.Chong@cms.hhs.gov>; Schalm, Charles F. (CMS/CPI) <Charles.Schalm@cms.hhs.gov>

Cc: Blondiaux, Caecilia J. (CMS/CCSQ) <Caecilia.Blondiaux@cms.hhs.gov>; Greene, Mary G. (CMS/CPI) <Mary.Greene1@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>

Subject: i think this is you all -- is it? See comment from EOP in yellow and blanket waiver language in clearance below -- (b)(5)
thanks!

Importance: High

(b)(5)

Kimberly Brandt

Principal Deputy Administrator for Operations and Policy

Centers for Medicare & Medicaid Services

7500 Security Boulevard

Baltimore, MD 21244

410/786-3151

Kimberly.brandt1@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

From: "Brandt, Kimberly (CMS/OA)" [redacted] nr
[redacted] nr
Sent: 3/18/2020 3:13:07 PM +0000
To: "Saunders, Adriane (CMS/CCSQ)" <Adriane.Saunders@cms.hhs.gov>; "Smith, Linda D. (CMS/CCSQ)" <Linda.Smith@cms.hhs.gov>
Subject: FW: AAPM&R Letter Requesting Waivers During COVID-19
Attachments: AAPMR COVID-19 Waivers Request Final.pdf

From: Brandt, Kimberly (CMS/OA)
Sent: Wednesday, March 18, 2020 10:26 AM
To: Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>
Subject: FW: AAPM&R Letter Requesting Waivers During COVID-19

What is the best way to [redacted] b(5)
Are you all tracking them, should I [redacted] b(5) should [redacted] b(5)
[redacted] b(5) Happy to talk if that helps, just think [redacted] b(5)
[redacted] b(5) Thanks!

From: Reva Singh <rsingh@aapmr.org>
Sent: Wednesday, March 18, 2020 10:19 AM
To: Azar, Alex (OS/IOS) <Alex.Azar@HHS.GOV>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>; HHS Secretary (HHS/IOS) <secretary@hhs.gov>; [redacted] b(6); Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>
Cc: Hargan, Eric (OS/IOS) <Eric.Hargan@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Bennett, Jason (CMS/CM) <Jason.Bennett@cms.hhs.gov>; Kranacs, Jeanette L. (CMS/CM) <Jeanette.Kranacs@cms.hhs.gov>; Smith, Todd C. (CMS/CM) <Todd.Smith@cms.hhs.gov>; Seagrave, Susanne (CMS/CM) <SUSANNE.SEAGRAVE@cms.hhs.gov>; Schreiber, Michelle (CMS/CCSQ) <Michelle.Schreiber@cms.hhs.gov>
Subject: AAPM&R Letter Requesting Waivers During COVID-19

Good morning,

Attached please find a letter from the American Academy of Physical Medicine & Rehabilitation (AAPM&R) regarding waivers during the COVID-19 outbreak. As always, please consider AAPM&R a resource. We look forward to working with CMS during this

difficult time. Thank you for your work and your time.

All my best,

Reva Singh

Reva Singh, JD MA

Director of Advocacy & Government Affairs

American Academy of Physical Medicine and Rehabilitation

9700 W Bryn Mawr Ave, Suite 200 | Rosemont, IL 60018-5701

Phone: (847) 737-6030

<https://protect2.fireeye.com/url?k=155e39c7-490b30d4-155e08f8-0cc47adb5650-83b3fe710bb5d393&u=http://www.aapmr.org/> | rsingh@aapmr.org

This e-mail communication is confidential and is intended only for the individual(s) or entity named above and others who have been specifically authorized to receive it. If you are not the intended recipient, please do not read, copy, use or disclose the contents of this communication to others. Please notify the sender that you have received this e-mail in error by replying to the e-mail or by telephoning 847-737-6000. Please then delete the e-mail and any copies of it. Thank you.

From: "Brandt, Kimberly (CMS/OA)" [REDACTED] NR
[REDACTED] NR
Sent: 3/21/2020 3:35:36 AM +0000
To: "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>; "Shulman, Evan T. (CMS/CCSQ)" <Evan.Shulman@cms.hhs.gov>
CC: "Brandush, Gregg (CMS/CCSQ)" <Gregg.Brandush@cms.hhs.gov>; "Tripp, Lisa C. (CMS/CCSQ)" <Lisa.Tripp@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>
Subject: RE: RE: New snap shot of LTCF and COVID-19 for 3 18-19 2020

Sounds good – thanks Jean!

From: Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>
Sent: Friday, March 20, 2020 11:22 PM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Cc: Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>
Subject: RE: New snap shot of LTCF and COVID-19 for 3 18-19 2020

I've reached out to Denise. If no action then will probably have to have [REDACTED] (b)(5) . Jean

From: Brandt, Kimberly (CMS/OA)
Sent: Friday, March 20, 2020 6:51 PM
To: Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>
Cc: Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>
Subject: RE: New snap shot of LTCF and COVID-19 for 3 18-19 2020

I know Dr. Schuchat well and [REDACTED] (b)(5)
[REDACTED] (b)(5) . Jean – what is your recommendation? Do you want to reach out or would you like me to? Happy to help – just let me know how!

From: Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Sent: Friday, March 20, 2020 6:44 PM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>
Cc: Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ)

<Lisa.Tripp@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>

Subject: FW: New snap shot of LTCF and COVID-19 for 3 18-19 2020

Kim or Jean,

Seema is getting numbers from CDC on the number of nursing homes with COVID-19 (the below chain).

(b)(5)

(b)(5) If you know someone in CDC leadership that can make this happen, would you mind emailing them? (b)(5)

(b)(5) If you're unsure on who to email, maybe we can start with Denise Cardo.

Again, (b)(5) Their primary contacts should be Gregg, Lisa, and me (but SOG (b)(5) Sorry to bug you with this.... But we've hit a wall.

Evan

From: Moody-Williams, Jean D. (CMS/CCSQ)
Sent: Friday, March 20, 2020 4:58 PM
To: Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Cc: Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>
Subject: RE: New snap shot of LTCF and COVID-19 for 3 18-19 2020

Plus Evan and David

From: Moody-Williams, Jean D. (CMS/CCSQ)
Sent: Friday, March 20, 2020 4:55 PM
To: Hittle, Matthew (CMS/OA) <matthew.hittle@cms.hhs.gov>; Bell, Damian (CMS/OC) <damian.bell@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <kimberly.brandt1@cms.hhs.gov>
Subject: FW: New snap shot of LTCF and COVID-19 for 3 18-19 2020

From: "Brandt, Kimberly (CMS/OA)" [REDACTED] NR
[REDACTED] NR

Sent: 3/27/2020 4:41:12 PM +0000

To: "Hittle, Matthew (CMS/OA)" <matthew.hittle@cms.hhs.gov>; "Brandush, Gregg (CMS/CCSQ)" <Gregg.Brandush@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Shulman, Evan T. (CMS/CCSQ)" <Evan.Shulman@cms.hhs.gov>

CC: "Chickering, Steven D. (CMS/CCSQ)" <steven.chickering@cms.hhs.gov>; "Ay, Jean (CMS/CCSQ)" <Jean.Ay@cms.hhs.gov>; "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>; "Pace, Sandra M. (CMS/CCSQ)" <Sandra.Pace@cms.hhs.gov>; "Tripp, Lisa C. (CMS/CCSQ)" <Lisa.Tripp@cms.hhs.gov>; "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>; "Meier, Patricia A. (CMS/CQISCO)" <Patricia.Meier@cms.hhs.gov>; "Taylor, Morgan K. (CMS/OA)" <Morgan.Taylor@cms.hhs.gov>

Subject: RE: RE: Nursing Home agenda for 3/27 -- need input

Attachments: Federal Nursing Home Survey Reportmh kb032620.docx

Hi Gregg – I had combined Matt’s edits with mine as we had some similar ones – here is the combined track changes that I sent back last night. Any chance [REDACTED] (b)(5)

[REDACTED] (b)(5)

Thanks! Kim

From: Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>
Sent: Friday, March 27, 2020 12:36 PM
To: Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>
Subject: RE: Nursing Home agenda for 3/27 -- need input

I had sent Kim some edits to this yesterday, attached, but defer to Kim on what she wants to accept.

Matthew Hittle

Senior Advisor

Office of the Administrator

Centers for Medicare & Medicaid Services

Desk: 202-690-6754

Cell: (b)(6)

Deliberative, pre-decisional communication

From: Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>
Sent: Friday, March 27, 2020 12:34 PM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>
Subject: RE: Nursing Home agenda for 3/27 -- need input

This is what I have so far for the Nursing Home Federal survey dashboard. I intend to

(b)(5)

From: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Sent: Friday, March 27, 2020 11:30 AM
To: Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>
Subject: RE: Nursing Home agenda for 3/27 -- need input

(b)(5)

ok. Also, Morgan may have it, but need

(b)(5)

(b)(5)

Thanks!!

From: Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>

Sent: Friday, March 27, 2020 12:28 PM

To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>

Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>

Subject: RE: Nursing Home agenda for 3/27 -- need input

So it sounds like the agenda is now:

(b)(5)

Matthew Hittle

Senior Advisor

Office of the Administrator

Centers for Medicare & Medicaid Services

Desk: 202-690-6754

Cell: (b)(6)

Deliberative, pre-decisional communication

From: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Sent: Friday, March 27, 2020 11:39 AM
To: Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>
Subject: RE: Nursing Home agenda for 3/27 -- need input

(b)(5)

From: Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>
Sent: Friday, March 27, 2020 11:38 AM
To: Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>
Subject: RE: Nursing Home agenda for 3/27 -- need input

(b)(5)

(b)(5)

Matthew Hittle

Senior Advisor

Office of the Administrator

Centers for Medicare & Medicaid Services

Desk: 202-690-6754

Cell (b)(6)

Deliberative, pre-decisional communication

From: Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>

Sent: Friday, March 27, 2020 11:31 AM

To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>

Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>

Subject: RE: Nursing Home agenda for 3/27 -- need input

(b)(5)

Kim/Matt, (b)(5)

(b)(5)

David R. Wright, Director

Quality, Safety & Oversight Group

Center for Clinical Standards and Quality

Centers for Medicare & Medicaid Services

410.786.2000

From: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Sent: Friday, March 27, 2020 10:02 AM
To: Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>
Subject: RE: Nursing Home agenda for 3/27 -- need input

Got it – just let me know how you want to frame it for purposes of the agenda today.

From: Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>
Sent: Friday, March 27, 2020 9:55 AM
To: Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>
Subject: RE: Nursing Home agenda for 3/27 -- need input

Kim, for context:

(b)(5)

(b)(5)

Matthew Hittle

Senior Advisor

Office of the Administrator

Centers for Medicare & Medicaid Services

Desk: 202-690-6754

Cell:

(b)(6)

Deliberative, pre-decisional communication

From: Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>

Sent: Friday, March 27, 2020 9:52 AM

To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>

Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>

Subject: RE: Nursing Home agenda for 3/27 -- need input

(b)(5)

From: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>

Sent: Friday, March 27, 2020 8:51 AM

To: Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>

Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>

Subject: RE: Nursing Home agenda for 3/27 -- need input

Ok, so knowing we only have 30 minutes today – in priority order, what do we want to cover today as opposed to the next couple of meetings?

Sounds like the following are most critical: (b)(5)

(b)(5)

Thoughts?

From: Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>
Sent: Friday, March 27, 2020 9:21 AM
To: Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>
Subject: RE: Nursing Home agenda for 3/27 -- need input

(b)(5)

David R. Wright, Director
Quality, Safety & Oversight Group
Center for Clinical Standards and Quality

Centers for Medicare & Medicaid Services

410.786.2000

From: Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Sent: Friday, March 27, 2020 8:40 AM
To: Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>
Subject: RE: Nursing Home agenda for 3/27 -- need input

Below are things that are new or outstanding issues from our end. Not sure if all are ready to go to SV, but they still need to be resolved:

(b)(5)

From: Hittle, Matthew (CMS/OA)

Sent: Friday, March 27, 2020 7:33 AM

To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>

Cc: Chickering, Steven D. (CMS/CCSQ) <steven.chickering@cms.hhs.gov>; Ay, Jean (CMS/CCSQ) <Jean.Ay@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Pace, Sandra M. (CMS/CCSQ) <Sandra.Pace@cms.hhs.gov>; Brandush, Gregg (CMS/CCSQ) <Gregg.Brandush@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Meier, Patricia A. (CMS/CQISCO) <Patricia.Meier@cms.hhs.gov>; Taylor, Morgan K. (CMS/OA) <Morgan.Taylor@cms.hhs.gov>

Subject: Re: Nursing Home agenda for 3/27 -- need input

(b)(5)

Matthew Hittle

Senior Advisor

Office of the Administrator

Centers for Medicare & Medicaid Services

Desk: [202-690-6754](tel:202-690-6754)

Cell: (b)(6)

Deliberative, pre-decisional communication

On Mar 26, 2020, at 11:57 PM, Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov> wrote:

Happy Friday everyone! Hard to believe, but our two day break without NH calls is ending and we have a call with Seema today at 2:00. This is what I am tracking for an agenda, but given that I have been fully ensconced in waiverland for the past 72 hours, want to make sure I am not missing anything:

(b)(5)

(b)(5)

(b)(5)

No pressure or anything!

Thanks again to everyone for the tremendous amount of effort you all have put in this week on multiple fronts!! Fingers crossed we all have at least a bit of weekend ahead! Kim

Kimberly Brandt

Principal Deputy Administrator for Operations and Policy

Centers for Medicare & Medicaid Services

7500 Security Boulevard

Baltimore, MD 21244

410/786-3151

Kimberly.brandt1@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 4/4/2020 5:05:06 PM +0000
To: "Ceballos, Kelly L. (CMS/OC)" <Kelly.Ceballos@cms.hhs.gov>
CC: "Marcos, Nicole (CMS/OL)" <Nicole.Marcos@cms.hhs.gov>; "Black, Nicole L. (CMS/CMCS)" <Nicole.Black@cms.hhs.gov>; "Howden, Catherine (CMS/OC)" <Catherine.Howden@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Shulman, Evan T. (CMS/CCSQ)" <Evan.Shulman@cms.hhs.gov>; "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>; "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: RE: For review: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico) // Deadline is tonight

(b)(5)

Confidential and deliberative, pre-decisional communication

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Saturday, April 4, 2020 11:08 AM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: For review: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico) // Deadline is tonight
Importance: High

Brady –

We received the below inquiry early yesterday evening and have worked with Matt, Kim and the CCSQ team on the below response.

Their deadline is tonight.

Please let us know if this looks good to you.

Thanks,

Kelly

INQUIRY

-

I wanted to reach out for comment for a story on nursing home infections – On March 4, CMS directed state agencies to target infection controls in nursing homes a week after the Kirkland outbreak. Why did the agency decide nine days later to restrict visitors? Was there a push to do so sooner? Was their internal debate? Was the agency waiting for states to take action?

PROPOSED RESPONSE

(b)(5)

(b)(5)

From: Rachel Roubain <rroubein@politico.com>
Sent: Friday, April 3, 2020 5:03 PM
To: CMS Press <Press@CMS.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Susannah Luthi <sluthi@politico.com>; Joanne Kenen <jkenen@politico.com>
Subject: request for comment

Hi all –

Hope you're doing well. I wanted to reach out for comment for a story on nursing home infections – On March 4, CMS directed state agencies to target infection controls in nursing

homes a week after the Kirkland outbreak. Why did the agency decide nine days later to restrict visitors? Was there a push to do so sooner? Was their internal debate? Was the agency waiting for states to take action?

For deadline purposes, the sooner always the better – but Saturday night to possibly as late as Sunday around noon. I've CCed Joanne Kenen and Susannah Luthi, who are working on the story, too.

Thanks!

Rachel

Rachel Roubein

Politico

Health care reporter

(c): (b)(6)

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 4/4/2020 9:56:27 PM +0000
To: "Black, Nicole L. (CMS/CMCS)" <Nicole.Black@cms.hhs.gov>; "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>
CC: "Ceballos, Kelly L. (CMS/OC)" <Kelly.Ceballos@cms.hhs.gov>; "Marcos, Nicole (CMS/OL)" <Nicole.Marcos@cms.hhs.gov>; "Howden, Catherine (CMS/OC)" <Catherine.Howden@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Shulman, Evan T. (CMS/CCSQ)" <Evan.Shulman@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>; "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: RE: For review: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico) // Deadline is tonight

A few edits below (b)(5)

Confidential and deliberative, pre-decisional communication

From: Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>
Sent: Saturday, April 4, 2020 5:38 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>
Cc: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: For review: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico) // Deadline is tonight

Updated below, please let us know if this is good to go.

(b)(5),

Page 42 redacted for the following reason:

(b)(5)

Page 43 redacted for the following reason:

(b)(5)

(b)(5)

From: Brookes, Brady (CMS/OA)
Sent: Saturday, April 4, 2020 11:40 AM
To: Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>
Cc: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: Re: For review: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico) // Deadline is tonight

Thanks.

(b)(5)

Sent from my iPhone

On Apr 4, 2020, at 2:27 PM, Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov> wrote:

List looks good.

(b)(5)

(b)(5)

From: Ceballos, Kelly L. (CMS/OC)
Sent: Saturday, April 4, 2020 2:11 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: For review: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico) // Deadline is tonight

Thanks Brady, we can work with CCSQ

(b)(5)

(b)(5)

My quick list:

(b)(5)

(b)(5)

Good to go after that?

Kelly

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Saturday, April 4, 2020 1:05 PM
To: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Cc: Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
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(b)(5)

Confidential and deliberative, pre-decisional communication

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PROPOSED RESPONSE

(b)(5)

(b)(5)

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Sent: Friday, April 3, 2020 5:03 PM
To: CMS Press <Press@CMS.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Susannah Luthi <sluthi@politico.com>; Joanne Kenen <jkenen@politico.com>
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Luthi, who are working on the story, too.

Thanks!

Rachel

Rachel Rouben

Politico

Health care reporter

(c): (b)(6)

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 3/9/2020 4:16:16 PM +0000
To: "Blackford, Carol W. (CMS/CM)" <Carol.Blackford@cms.hhs.gov>; "Saxon, Bobby (CMS/CCIO)" <Bobby.Saxon@cms.hhs.gov>; "Mack, Rosa (CMS/CMCS)" <Rosa.Mack@cms.hhs.gov>; "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>; "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>; "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>; "Marcos, Nicole (CMS/OL)" <Nicole.Marcos@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>
CC: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: HHS 11 AM COVID Meeting Notes

All,

Please see below for my notes from the 11am meeting with HHS. I wanted to bring your attention to the items I highlighted in gray.

Thanks,

Brady

HHS 11AM Daily PMO Meeting March 9, 2020

(b)(5)

Updates to Healthcare System

(b)(5)

Updates to Public Health Actions

(b)(5)

Updates to Public Reaction and Engagement

(b)(5)

Updates to Supply Chain

(b)(5)

(b)(5)

Updates to Modeling

(b)(5)

Closing (*Paul Mango*) -

(b)(5)

Confidential and deliberative, pre-decisional communication

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 3/8/2020 4:49:46 PM +0000
To: "Blackford, Carol W. (CMS/CM)" <Carol.Blackford@cms.hhs.gov>; "Saxon, Bobby (CMS/CCIIO)" <Bobby.Saxon@cms.hhs.gov>; "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>; "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>; "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>
Subject: FW: FW: COVID-19 PMO Call
Attachments: CLC guidance COVID-19 5-Mar-2020 v0.1 (003)-clean.docx

FYSA

Confidential and deliberative, pre-decisional communication

From: Levine, Cheryl (OS/ASPR/EMMO) <Cheryl.Levine@hhs.gov>
Sent: Friday, March 6, 2020 11:46 AM
To: Mango, Paul (HHS/IOS) <Paul.Mango@hhs.gov>; Pollard, Ashton (OS/IOS) <Ashton.Pollard@hhs.gov>; Kadlec, Robert (OS/ASPR/IO) <Robert.Kadlec@hhs.gov>; Shuy, Bryan (OS/ASPR/IO) <Bryan.Shuy@hhs.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Imbriale, Samuel (OS/ASPR/SIIM) <Samuel.Imbriale@hhs.gov>; McCreary, Kenneth (OS/ASPR/SPPR) <Kenneth.McCreary@hhs.gov>; Perdue, Christopher (OS/ASPR/SPPR) <Christopher.Perdue@hhs.gov>; DeBord, Kristin (OS/ASPR/SPPR) <Kristin.DeBord@hhs.gov>; Phillips, Sally (OS/ASPR/SPPR) <Sally.Phillips@hhs.gov>; Pratt, Michael (OS/ASPA) <Michael.Pratt@hhs.gov>; Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; Mair, Michael (FDA/OC) <Michael.Mair@fda.hhs.gov>; Hinton, Denise (FDA/OC) <Denise.Hinton@fda.hhs.gov>; Johnston, Darcie (HHS/IEA) <Darcie.Johnston@hhs.gov>; Zebley, Kyle (HHS/OS/OGA) <Kyle.Zebley@hhs.gov>; Chang, William (HHS/OGC) <William.Chang@hhs.gov>; Trueman, Laura (HHS/IEA) <Laura.Trueman@hhs.gov>; Marston, Hilary (NIH/NIAID) [E] <hilary.marston@nih.gov>; Kerr, Lawrence (HHS/OS/OGA) <Lawrence.Kerr@hhs.gov>; Fernandez, Jose (OS/OGA) <Jose.Fernandez@hhs.gov>; Elvander, Erika (OS/OGA) <Erika.Elvander@hhs.gov>; Valentine, Steven (HHS/OASH) <Steven.Valentine@hhs.gov>; Schwartz, Erica (HHS/OASH) <Erica.Schwartz@hhs.gov>; Grigsby, Garrett (HHS/OS/OGA) <Garrett.Grigsby@hhs.gov>; Moudy, Robin (OS/ASPR/SPPR) <Robin.Moudy@hhs.gov>; Gregg, William (Joe) (CDC/DDID/NCIRD/OD) <hie6@cdc.gov>; Patel, Anita (CDC/DDID/NCIRD/OD) <bop1@cdc.gov>; Dreyzehner, John (CDC/DDPHSIS/CPR/OD) <PWN3@cdc.gov>; McNellis, Robert (AHRQ/CEPI) <Robert.McNellis@ahrq.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>; Kibunja, Julia (OS/OGA) <Julia.Kibunja@hhs.gov>; Cochran, Norris (HHS/ASFR) <norris.cochran@hhs.gov>; Dasher, David (HHS/ASFR) <David.Dasher@hhs.gov>; Bettencourt, Alice (HHS/ASFR) <alice.bettencourt@hhs.gov>; Moughalian, Jen (HHS/ASFR) <Jen.Moughalian@hhs.gov>; Hittle, Taylor (HHS/ASFR) <Taylor.Hittle@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Mignone, Alfred (FDA/OC) <Alfred.Mignone@fda.hhs.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Agnew, Ann (HHS/IOS) <Ann.Agnew@hhs.gov>; Steele, Danielle (HHS/IOS) <Danielle.Steele@hhs.gov>; Brooks, John (CMS/OA) <John.Brooks@cms.hhs.gov>;

Stannard, Paula (HHS/IOS) <Paula.Stannard@hhs.gov>; Brady, Will (HHS/IOS) <William.Brady@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Keckler, Charles (HHS/IOS) <Charles.Keckler@hhs.gov>; Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Horska, Katerina (HHS/IOS) <Katerina.Horska@hhs.gov>; Arbes, Sarah (HHS/ASL) <Sarah.Arbes@hhs.gov>

Cc: Aviles, Natalie (OS/ASPR/SIIM) <Natalie.Aviles@hhs.gov>; Knutson, Donna (CDC/DDNID/NCEH/OD) <dbk2@cdc.gov>; Austin, Meredith (uscg.mil) <Meredith.L.Austin@uscg.mil>; OS Secretarys Operations Center <hhs.soc@hhs.gov>; SOC Information Management Section Chief (OS/ASPR) <SOC.IM@hhs.gov>; Espinosa, Gregorio (OS/ASPR/SIIM) <Gregorio.Espinosa@hhs.gov>; Bermingham, John (CDC/DDPHSIS/CPR/DEO) <uvk7@cdc.gov>; Maples, David L. (CDC/DDPHSIS/CPR/DEO) <idr0@cdc.gov>; Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>; Berger, Sherri (CDC/OCOO/OD) <sob8@cdc.gov>; Hall, Bill (HHS/ASPA) <bill.hall@hhs.gov>; Orsega, Susan (OS/OASH) <Susan.Orsega@hhs.gov>; Wong, Diana (OS/ASPR/SIIM) <Diana.Wong@hhs.gov>; Asher, Jason (OS/ASPR/SIIM) (CTR) <Jason.Asher@hhs.gov>; Clay, Matt (OS/ASPR/SIIM) (CTR) <Matt.Clay@hhs.gov>; Seiler, Brittney (OS/ASPR/SIIM) <Brittney.Seiler@hhs.gov>; Saxon, Bobby (CMS/CCIIO) <Bobby.Saxon@cms.hhs.gov>; Lekan, Scott (ACF) <Scott.Lekan@acf.hhs.gov>; Payne, Skip (CMS/OA) <Skip.Payne@cms.hhs.gov>; Johnson, Robert (OS/ASPR/BARDA) <Robert.Johnson@hhs.gov>; Disbrow, Gary (OS/ASPR/BARDA) <Gary.Disbrow@hhs.gov>; Bright, Rick (OS/ASPR/BARDA) <Rick.Bright@hhs.gov>; Lambert, Linda (OS/ASPR/BARDA) <Linda.Lambert@hhs.gov>; Wallace, Rodney (OS/ASPR/BARDA) <Rodney.Wallace@hhs.gov>; Johnson, Lynn (ACF) <Lynn.Johnson@acf.hhs.gov>; Meyers, David (AHRQ/IOD) <David.Meyers@ahrq.hhs.gov>; Wolf, Laura (OS/ASPR/SIIM) <Laura.Wolf@hhs.gov>; Farmer, William (OS/ASPR/SPPR) <William.Farmer@hhs.gov>; Blackford, Carol W. (CMS/CM) <Carol.Blackford@cms.hhs.gov>; ASPR Data (HHS/ASPR) <ASPRDATA@hhs.gov>; IMTNAT Information Management (OS/ASPR) <IMTNAT.Info@hhs.gov>; Manning, Lelisa (OS/IOS) <Lelisa.Manning@hhs.gov>; IMTNAT GROUP <IMTNAT.GROUP@hhs.gov>; Robinson, Wilma (HHS/IOS) <Wilma.Robinson@hhs.gov>

Subject: RE: COVID-19 PMO Call

Please see attached COVID-19 guidance from VA on the protection of Veterans and staff for Community Living Centers.

-----Original Appointment-----

From: Mango, Paul (HHS/IOS) <Paul.Mango@hhs.gov>

Sent: Monday, March 2, 2020 10:36 AM

To: Mango, Paul (HHS/IOS); Pollard, Ashton (OS/IOS); Kadlec, Robert (OS/ASPR/IO); Shuy, Bryan (OS/ASPR/IO); McGowan, Robert (Kyle) (CDC/OD/OCS); Imbriale, Samuel (OS/ASPR/SIIM); McCreary, Kenneth (OS/ASPR/SPPR); Perdue, Christopher (OS/ASPR/SPPR); DeBord, Kristin (OS/ASPR/SPPR); Phillips, Sally (OS/ASPR/SPPR); Pratt, Michael (OS/ASPA); Lenihan, Keagan (FDA/OC); Mair, Michael (FDA/OC); Hinton, Denise (FDA/OC); Johnston, Darcie (HHS/IEA); Zebbley, Kyle (HHS/OS/OGA); Chang, William (HHS/OGC); Trueman, Laura (HHS/IEA); Marston, Hilary (NIH/NIAID) [E]; Kerr, Lawrence

(HHS/OS/OGA); Fernandez, Jose (OS/OGA); Elvander, Erika (OS/OGA); Valentine, Steven (HHS/OASH); Schwartz, Erica (HHS/OASH); Grigsby, Garrett (HHS/OS/OGA); Moudy, Robin (OS/ASPR/SPPR); Gregg, William (Joe) (CDC/DDID/NCIRD/OD); Patel, Anita (CDC/DDID/NCIRD/OD); Dreyzehner, John (CDC/DDPHSIS/CPR/OD); McNellis, Robert (AHRQ/CEPI); Levine, Cheryl (OS/ASPR/EMMO); Kouzoukas, Demetrios (CMS/OA); Kibunja, Julia (OS/OGA); Cochran, Norris (HHS/ASFR); Dasher, David (HHS/ASFR); Bettencourt, Alice (HHS/ASFR); Moughalian, Jen (HHS/ASFR); Hittle, Taylor (HHS/ASFR); Brookes, Brady (CMS/OA); Mignone, Alfred (FDA/OC); Parker, Jim (HHS/IOS); Agnew, Ann (HHS/IOS); Steele, Danielle (HHS/IOS); Brooks, John (CMS/OA); Stannard, Paula (HHS/IOS); Brady, Will (HHS/IOS); Uehlecke, Nick (HHS/IOS); Keckler, Charles (HHS/IOS); Smith, Brad (CMS/OA); Giroir, Brett (HHS/OASH); Horska, Katerina (HHS/IOS); Arbes, Sarah (HHS/ASL)

Cc: Aviles, Natalie (OS/ASPR/SIIM); Knutson, Donna (CDC/DDNID/NCEH/OD); Austin, Meredith (uscg.mil); OS Secretaries Operations Center; SOC Information Management Section Chief (OS/ASPR); Espinosa, Gregorio (OS/ASPR/SIIM); Birmingham, John (CDC/DDPHSIS/CPR/DEO); Maples, David L. (CDC/DDPHSIS/CPR/DEO); Harrison, Brian (HHS/IOS); Berger, Sherri (CDC/OCOO/OD); Hall, Bill (HHS/ASPA); Orsega, Susan (OS/OASH); Wong, Diana (OS/ASPR/SIIM); Asher, Jason (OS/ASPR/SIIM) (CTR); Clay, Matt (OS/ASPR/SIIM) (CTR); Seiler, Brittney (OS/ASPR/SIIM); Saxon, Bobby (CMS/CCIIO); Lekan, Scott (ACF); Payne, Skip (CMS/OA); Johnson, Robert (OS/ASPR/BARDA); Disbrow, Gary (OS/ASPR/BARDA); Bright, Rick (OS/ASPR/BARDA); Lambert, Linda (OS/ASPR/BARDA); Wallace, Rodney (OS/ASPR/BARDA); Johnson, Lynn (ACF); Meyers, David (AHRQ/IOD); Wolf, Laura (OS/ASPR/SIIM); Farmer, William (OS/ASPR/SPPR); Blackford, Carol W. (CMS/CM); ASPR Data (HHS/ASPR); IMTNAT Information Management (OS/ASPR); Manning, Lelisa (OS/IOS); IMTNAT GROUP; Robinson, Wilma (HHS/IOS)

Subject: COVID-19 PMO Call

When: Friday, March 6, 2020 11:15 AM-12:15 PM (UTC-05:00) Eastern Time (US & Canada).

Where: 610F/Dial In Below

(b)(6)

<< File: HHS COVID-19 PMO Description_FINAL.pdf >> << File: COVID-19 HHS PMO Daily Sync Call Agenda.docx >>

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 4/3/2020 1:11:15 PM +0000
To: "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>; "Ceballos, Kelly L. (CMS/OC)" <Kelly.Ceballos@cms.hhs.gov>; "Monroe, Johnathan (CMS/OC)" <Johnathan.Monroe1@cms.hhs.gov>; "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Black, Nicole L. (CMS/CMCS)" <Nicole.Black@cms.hhs.gov>; "Howden, Catherine (CMS/OC)" <Catherine.Howden@cms.hhs.gov>
CC: CMS Press <Press@CMS.hhs.gov>; "Kanellis, Elaine (CMS/OC)" <Elaine.Kanellis@cms.hhs.gov>
Subject: RE: RE: new nursing home stuff tonight

(b)(5)

Confidential and deliberative, pre-decisional communication

From: Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>
Sent: Friday, April 3, 2020 12:07 AM
To: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>
Cc: CMS Press <Press@CMS.hhs.gov>; Kanellis, Elaine (CMS/OC) <Elaine.Kanellis@cms.hhs.gov>
Subject: RE: new nursing home stuff tonight

Initial thoughts to begin with. Will give it more thought...

(b)(5)

(b)(5)

From: Ceballos, Kelly L. (CMS/OC)
Sent: Thursday, April 2, 2020 11:04 PM
To: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>
Cc: CMS Press <Press@CMS.hhs.gov>; Kanellis, Elaine (CMS/OC) <Elaine.Kanellis@cms.hhs.gov>
Subject: Re: new nursing home stuff tonight

Thanks Johnathan.

Adding a few others here to start this moving tonight.

Kelly

Sent from my iPhone

On Apr 2, 2020, at 10:58 PM, Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov> wrote:

For MRG

Begin forwarded message:

From: "Mathews, Anna" <anna.mathews@wsj.com>
Date: April 2, 2020 at 10:44:33 PM EDT
To: "Monroe, Johnathan (CMS/OC)" <Johnathan.Monroe1@cms.hhs.gov>
Subject: new nursing home stuff tonight

Hi Johnathan,

I saw the new nursing-home recommendations. Did the Administrator give remarks on this? If so, where could I get a transcript or video tonight?

Are you or anyone doing interviews on this?

I have some questions.

1) Why didn't CMS and CDC take these steps previously? Some of these steps, such as employees wearing masks consistently, residents covering their own mouths and noses when staff are in the room, are things that some nursing homes had already been doing. Why did CMS wait until now on those moves, and on urging separation of Covid-19-positive and negative residents, and separation of staff?

2) It seems like there has been explosive growth in the number of facilities with outbreaks, and the size of the outbreaks. Should these tougher rules have been put in place earlier?

3) Does CMS feel that these new rules will stem the rising number of cases in nursing homes?

Thank you!

best,

anna

--

Anna Wilde Mathews

REPORTER



M: (b)(6)

E: anna.mathews@wsj.com

A: 5900 Wilshire Blvd., Suite 2900
Los Angeles, CA 90036
@annawmathews



From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 4/4/2020 6:39:47 PM +0000
To: "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>
CC: "Ceballos, Kelly L. (CMS/OC)" <Kelly.Ceballos@cms.hhs.gov>; "Marcos, Nicole (CMS/OL)" <Nicole.Marcos@cms.hhs.gov>; "Black, Nicole L. (CMS/CMCS)" <Nicole.Black@cms.hhs.gov>; "Howden, Catherine (CMS/OC)" <Catherine.Howden@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Shulman, Evan T. (CMS/CCSQ)" <Evan.Shulman@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>; "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>
Subject: Re: Re: For review: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico) // Deadline is tonight

Thanks. (b)(5)

Sent from my iPhone

On Apr 4, 2020, at 2:27 PM, Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov> wrote:

List looks good. Don't know if we want to mention the Blanket Waivers released on March

(b)(5)

From: Ceballos, Kelly L. (CMS/OC)
Sent: Saturday, April 4, 2020 2:11 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: For review: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico) // Deadline is tonight

Thanks Brady, we can work with CCSQ (b)(5)

(b)(5)

My quick list:

(b)(5)

(b)(5)

Good to go after that?

Kelly

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Saturday, April 4, 2020 1:05 PM
To: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Cc: Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: RE: For review: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico) //

Deadline is tonight

(b)(5)

Confidential and deliberative, pre-decisional communication

From: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Sent: Saturday, April 4, 2020 11:08 AM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: For review: MEDIA INQUIRY: Nursing Home Visitation Guidance (Politico) //
Deadline is tonight
Importance: High

Brady –

We received the below inquiry early yesterday evening and have worked with Matt, Kim and the CCSQ team on the below response.

Their deadline is tonight.

Please let us know if this looks good to you.

Thanks,

Kelly

INQUIRY

I wanted to reach out for comment for a story on nursing home infections – On March 4, CMS directed state agencies to target infection controls in nursing homes a week after the Kirkland outbreak. Why did the agency decide nine days later to restrict visitors? Was there a push to do so sooner? Was their internal debate? Was the agency waiting for states to take action?

PROPOSED RESPONSE

(b)(5)

Page 64 redacted for the following reason:

(b)(5)

From: Rachel Rouben <rroubein@politico.com>

Sent: Friday, April 3, 2020 5:03 PM

To: CMS Press <Press@CMS.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Susannah Luthi <sluthi@politico.com>; Joanne Kenen <jkenen@politico.com>

Subject: request for comment

Hi all –

Hope you're doing well. I wanted to reach out for comment for a story on nursing home infections – On March 4, CMS directed state agencies to target infection controls in nursing homes a week after the Kirkland outbreak. Why did the agency decide nine days later to restrict visitors? Was there a push to do so sooner? Was their internal debate? Was the agency waiting for states to take action?

For deadline purposes, the sooner always the better – but Saturday night to possibly as late as Sunday around noon. I've CCed Joanne Kenen and Susannah Luthi, who are working on the story, too.

Thanks!

Rachel

Rachel Rouben

Politico

Health care reporter

(c): (b)(6)

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 4/5/2020 1:43:42 PM +0000
To: "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>
Subject: Fwd: Fwd: FOR REVIEW by 11:30AM This Morning (4/5): CBS National News Inquiry Re: HHS OIG Report
Attachments: Summary of Forthcoming OIG Hospital COV-ID Review.pdf; ATT00001.htm

Sent from my iPhone

Begin forwarded message:

From: "Ceballos, Kelly L. (CMS/OC)" <Kelly.Ceballos@cms.hhs.gov>
Date: April 5, 2020 at 8:37:32 AM EDT
To: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Cc: "Kanellis, Elaine (CMS/OC)" <Elaine.Kanellis@cms.hhs.gov>, "Monroe, Johnathan (CMS/OC)" <Johnathan.Monroe1@cms.hhs.gov>, "Aldana, Karen (CMS/OC)" <Karen.Aldana@cms.hhs.gov>, "Howden, Catherine (CMS/OC)" <Catherine.Howden@cms.hhs.gov>, "Corry, Thomas (CMS/OA)" <Thomas.Corry@cms.hhs.gov>
Subject: FW: FOR REVIEW by 11:30AM This Morning (4/5): CBS National News Inquiry Re: HHS OIG Report

Brady –

Please see the below draft response for our review from ASPA for CBS on a pending OIG report. Looks like CBS received an embargoed version of the report and has asked HHS for a response.

(b)(5)

Are there other changes you'd like to offer?

They've given us an 11:30am deadline.

Best,

Kelly

From: Myrie, Simone (OS/ASPA) <Simone.Myrie@hhs.gov>
Sent: Sunday, April 5, 2020 8:01 AM
To: Kanellis, Elaine (CMS/OC) <Elaine.Kanellis@cms.hhs.gov>; Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Aldana, Karen (CMS/OC) <Karen.Aldana@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Howden, Catherine (CMS/OC)

<Catherine.Howden@cms.hhs.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Pratt, Michael (OS/ASPA) <Michael.Pratt@hhs.gov>; Brennan, Patrick (OS/ASPA) <Patrick.Brennan@hhs.gov>
Cc: Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>; Bradley, Tasha (OS/ASPA) <Tasha.Bradley@hhs.gov>; McKeogh, Katherine (OS/ASPA) <Katherine.McKeogh@hhs.gov>; Oakley, Caitlin B. (OS/ASPA) <Caitlin.Oakley@HHS.GOV>
Subject: FOR REVIEW by 11:30AM This Morning (4/5): CBS National News Inquiry Re: HHS OIG Report
Importance: High

Good morning –

Below is an inquiry from CBS looking for comment from us regarding an upcoming OIG survey report of hospitals related to COVID-19. Attached is the version of the report we were able to get from OIG.

Please let us know if you have edits to the below draft response by 11:30AM this morning 4/5. Their deadline is noon. Thank you!

(b)(5)

Simone Myrie, MPS
Public Affairs Specialist
Office of the Assistant Secretary for Public Affairs
US Department of Health & Human Services
202-690-6453 (o)

(b)(6) c)

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From: OS Media (HHS/ASPA) <media@hhs.gov>
Sent: Friday, April 3, 2020 3:03 PM
To: CMS Press <Press@CMS.hhs.gov>
Cc: OS Media (HHS/ASPA) <media@hhs.gov>; Bradley, Tasha (OS/ASPA) <Tasha.Bradley@hhs.gov>; Myrie, Simone (OS/ASPA) <Simone.Myrie@hhs.gov>
Subject: Fw: ON DEADLINE: CBS National News Inquiry Re: HHS OIG Report

From: Keller, Nicole <KellerN@cbsnews.com>
Sent: Friday, April 3, 2020 2:49 PM
To: OS Media (HHS/ASPA) <media@hhs.gov>
Cc: Werner, Anna <WernerA@cbsnews.com>
Subject: ON DEADLINE: CBS National News Inquiry Re: HHS OIG Report

Hello,

My name is Nicole Keller and I'm a producer for CBS's national morning news program "CBS This Morning." We're working on a story about the HHS's Office of Inspector General's report that will be coming out on Monday morning.

The report includes a survey of hospital experiences responding to the COVID-19 pandemic. We're reaching out to see if the U.S. Department of Health and Human Services has a response to the report?

Sincerely,
Nicole

Nicole Keller
Producer
"CBS This Morning"
kellern@cbsnews.com
646-696-4939

From: "Kouzoukas, Demetrios (CMS/OA)" <Demetrios.Kouzoukas@cms.hhs.gov>
Sent: 4/5/2020 8:16:00 PM +0000
To: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>; "Lynch, Calder (CMS/OA)" <Calder.Lynch@cms.hhs.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Wu, Jeff (CMS/CCIIO)" <Jeff.Wu@cms.hhs.gov>; "Couch, Marion (CMS/OA)" <Marion.Couch@cms.hhs.gov>; "Blackstock, Sheila C. (CMS/CCSQ)" <Sheila.Blackstock1@cms.hhs.gov>
CC: "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Worstell, Megan L. (CMS/OFM)" <Megan.Worstell@cms.hhs.gov>; "Marcos, Nicole (CMS/OL)" <Nicole.Marcos@cms.hhs.gov>; "Greene, Mary G. (CMS/CPI)" <Mary.Greene1@cms.hhs.gov>; "Tripp, Lisa C. (CMS/CCSQ)" <Lisa.Tripp@cms.hhs.gov>; "Richter, Elizabeth (CMS/CM)" <elizabeth.richter@cms.hhs.gov>
Subject: RE: RE: WH Gov Call Tomorrow - Info needed by 5

(b)(5)

From: Brookes, Brady (CMS/OA)
Sent: Sunday, April 5, 2020 3:53 PM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>; Blackstock, Sheila C. (CMS/CCSQ) <Sheila.Blackstock1@cms.hhs.gov>
Cc: Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Worstell, Megan L. (CMS/OFM) <Megan.Worstell@cms.hhs.gov>; Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Greene, Mary G. (CMS/CPI) <Mary.Greene1@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>
Subject: RE: WH Gov Call Tomorrow - Info needed by 5

Perfect. Thank you!

Confidential and deliberative, pre-decisional communication

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Sent: Sunday, April 5, 2020 3:52 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>; Blackstock, Sheila C. (CMS/CCSQ)

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Cc: Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Worstell, Megan L. (CMS/OFM) <Megan.Worstell@cms.hhs.gov>; Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Greene, Mary G. (CMS/CPI) <Mary.Greene1@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>

Subject: RE: WH Gov Call Tomorrow - Info needed by 5

Medicare waiver team is working

(b)(5)

(b)(5)

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>

Sent: Sunday, April 5, 2020 3:50 PM

To: Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>; Blackstock, Sheila C. (CMS/CCSQ) <Sheila.Blackstock1@cms.hhs.gov>

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Subject: RE: WH Gov Call Tomorrow - Info needed by 5

Removing SV. Adding David, Shari, Megan, Sheila, and Nicole.

Can everyone get information to Nicole by 5 so we can compile and get to SV by 6?

(b)(5)

(b)(5)

Confidential and deliberative, pre-decisional communication

From: Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>

Sent: Sunday, April 5, 2020 2:12 PM

To: (b)(6) ; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Wu, Jeff (CMS/CCIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>

Subject: RE: WH Gov Call Tomorrow

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(b)(5)

(b)(5)

(b)(5)

From: (b)(6) >

Sent: Sunday, April 5, 2020 1:16 PM

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Sent: Sunday, April 5, 2020 1:12 PM
To (b)(6) ; Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov>
Subject: WH Gov Call Tomorrow

Seema,

The WH has you slated to participate in tomorrow's Governor call tentatively held 11am-12pm. Please let me know what you would like to take with you. Thanks.

(b)(5)

Meredith Good-Cohn
Senior Advisor
Office of the Administrator
Centers for Medicare and Medicaid Services
Cell: (b)(6)
Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 4/5/2020 7:52:39 PM +0000
To: "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>; "Lynch, Calder (CMS/OA)" <Calder.Lynch@cms.hhs.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Wu, Jeff (CMS/CCIIO)" <Jeff.Wu@cms.hhs.gov>; "Couch, Marion (CMS/OA)" <Marion.Couch@cms.hhs.gov>; "Kouzoukas, Demetrios (CMS/OA)" <Demetrios.Kouzoukas@cms.hhs.gov>; "Blackstock, Sheila C. (CMS/CCSQ)" <Sheila.Blackstock1@cms.hhs.gov>
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Meredith Good-Cohn

Senior Advisor

Office of the Administrator

Centers for Medicare and Medicaid Services

Cell: (b)(6)

Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 4/5/2020 7:50:23 PM +0000
To: "Lynch, Calder (CMS/OA)" <Calder.Lynch@cms.hhs.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Wu, Jeff (CMS/CCIO)" <Jeff.Wu@cms.hhs.gov>; "Couch, Marion (CMS/OA)" <Marion.Couch@cms.hhs.gov>; "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>; "Kouzoukas, Demetrios (CMS/OA)" <Demetrios.Kouzoukas@cms.hhs.gov>; "Blackstock, Sheila C. (CMS/CCSQ)" <Sheila.Blackstock1@cms.hhs.gov>
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Sent: Sunday, April 5, 2020 2:12 PM

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Meredith Good-Cohn

Senior Advisor

Office of the Administrator

Centers for Medicare and Medicaid Services

Cell: (b)(6)

Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 3/10/2020 12:58:47 AM +0000
To: "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>; "Payne, Skip (CMS/OA)" <Skip.Payne@cms.hhs.gov>; "Blackford, Carol W. (CMS/CM)" <Carol.Blackford@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>; "Saxon, Bobby (CMS/CCIO)" <Bobby.Saxon@cms.hhs.gov>
Subject: FW: FW: EPRO and OHC Combined Update for Novel Coronavirus (COVID-19): Monday, March 9, 2020
Attachments: 08MAR2020 Open Media Report - COVID-19_KB.pdf

All,

The Administrator wanted to make sure we are flagging the hot spot areas (b)(5)
(b)(5) The hot spots that we know about right now are Seattle, Northern California, Westchester NY, New York City, and areas of FL.

Thanks,

Brady

Confidential and deliberative, pre-decisional communication

From: Payne, Skip (CMS/OA) <Skip.Payne@cms.hhs.gov>
Sent: Monday, March 9, 2020 3:30 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Bonelli, Anna (CMS/OA) <Anna.Bonelli@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Blackford, Carol W. (CMS/CM) <Carol.Blackford@cms.hhs.gov>; Main, Jennifer E. (CMS/OA) <Jennifer.Main@cms.hhs.gov>; Jackson, Karen E. (CMS/OA) <karen.jackson1@cms.hhs.gov>; Grayson, April (CMS/OA) <April.Grayson@cms.hhs.gov>; Olshan, Shana W. (CMS/OIT) <Shana.Olshan@cms.hhs.gov>; Iwugo, Jeneen (CMS/CCSQ) <jeneen.iwugo@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Richards, Adam C. (CMS/CCSQ) <Adam.Richards@cms.hhs.gov>; Anderson, Cyndy (CMS/CCSQ) <Cyndy.Anderson@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>; Logan, Brett (CMS/OA) <Brett.Logan@cms.hhs.gov>; Richter, Elizabeth (CMS/CM) <elizabeth.richter@cms.hhs.gov>; Kovach, Diane (CMS/CM) <Diane.Kovach@cms.hhs.gov>; Rice, Cheri M. (CMS/CM) <Cheri.Rice@cms.hhs.gov>; Uebersax, Julie (CMS/CM) <Julie.Uebersax@cms.hhs.gov>; Lynch, Calder (CMS/OA)

<Calder.Lynch@cms.hhs.gov>; Shields, Karen (CMS/CMCS)
 <Karen.Shields1@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS)
 <AnneMarie.Costello@cms.hhs.gov>; Richards, Barbara K. (CMS/CMCS)
 <Barbara.Richards@cms.hhs.gov>; Pate, Randy (CMS/CCIIO)
 <Randy.Pate@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; McLean,
 Rogelyn (CMS/CCIIO) <Rogelyn.McLean@cms.hhs.gov>; Smith, Brad (CMS/OA)
 <Brad.Smith@cms.hhs.gov>; Tabe-Bedward, Arrah A. (CMS/CMMI)
 <arrah.tabebeward@cms.hhs.gov>; Czekai, Alina (CMS/CMMI)
 <Alina.Czekai@cms.hhs.gov>; Alexander, Alec (CMS/OA) <Alec.Alexander@cms.hhs.gov>;
 Mills, George G. (CMS/CPI) <george.mills@cms.hhs.gov>; Hurd, Raymond (CMS/CMHPO)
 <Raymond.Hurd@cms.hhs.gov>; McAdams, Lisa M. (CMS/CQISCO)
 <Lisa.McAdams@cms.hhs.gov>; Giberson, Scott F. (CMS/OHC)
 <Scott.Giberson@cms.hhs.gov>; Magnotta, David M. (CMS/OHC)
 <David.Magnotta@cms.hhs.gov>; Aramanda, Alec (CMS/OL)
 <Alec.Aramanda1@cms.hhs.gov>; Keene, Danyail S. (CMS/OL)
 <Danyail.Keene@cms.hhs.gov>; Martino, Maria (CMS/OL) <Maria.Martino@cms.hhs.gov>;
 Druckman, Jennifer (CMS/OL) <Jennifer.Druckman@cms.hhs.gov>; Corry, Thomas
 (CMS/OA) <Thomas.Corry@cms.hhs.gov>; Wallace, Mary H. (CMS/OC)
 <Mary.Wallace@cms.hhs.gov>; Aldana, Karen (CMS/OC) <Karen.Aldana@cms.hhs.gov>;
 Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Dinicolo, Kelly A. (CMS/OC)
 <Kelly.Dinicolo@cms.hhs.gov>; Brauer, Randy S. (CMS/OHI)
 <Randy.Brauer@cms.hhs.gov>; Slade, James (CMS/OHI) <James.Slade@cms.hhs.gov>;
 Bailey, James E. (CMS/OHI) <James.Bailey@cms.hhs.gov>; Saxon, Bobby (CMS/CCIIO)
 <Bobby.Saxon@cms.hhs.gov>; Payne, Skip (CMS/OA) <Skip.Payne@cms.hhs.gov>; Mack,
 Rosa (CMS/CMCS) <Rosa.Mack@cms.hhs.gov>; Weber, James W. (CMS/OSSO)
 <James.Weber@cms.hhs.gov>; Mack, Elizabeth A. (CMS/OSSO)
 <Elizabeth.Mack@cms.hhs.gov>; Proctor, Ialene M. (CMS/OSSO)
 <Ialene.Proctor@cms.hhs.gov>; Welkos, Jim (CMS/OSSO) <Jim.Welkos@cms.hhs.gov>;
 Shatto, Andrew E. (CMS/OEDA) <Andrew.Shatto@cms.hhs.gov>; Hitchcock, Katherine J.
 (CMS/OEDA) <Katherine.Hitchcock@cms.hhs.gov>; Oelschlaeger, Allison M. (CMS/OEDA)
 <Allison.Oelschlaeger@cms.hhs.gov>; Uppal, Rajiv (CMS/OIT)
 <Rajiv.Uppal@cms.hhs.gov>; Hoffmann, George C. (CMS/OIT)
 <George.Hoffmann@cms.hhs.gov>; Hogle, Mark P. (CMS/OIT)
 <Mark.Hogle@cms.hhs.gov>; Gange, Laura K. (CMS/OIT) <Laura.Gange@cms.hhs.gov>;
 Pleines, Jeannette (CMS/OIT) <Jeannette.Pleines@cms.hhs.gov>; Engelhardt, Tim
 (CMS/FCHCO) <Tim.Engelhardt@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO)
 <Sara.Vitolo@cms.hhs.gov>; Finch, Wanda (CMS/OMH) <Wanda.Finch@cms.hhs.gov>;
 Loudon, Shellae D. (CMS/OSSO) <Shellae.Loudon@cms.hhs.gov>
Subject: EPRO and OHC Combined Update for Novel Coronavirus (COVID-19): Monday,
 March 9, 2020

All,

Below is your Monday update for COVID-19. This update was collected from multiple daily updates (emails and calls) from HHS, FEMA, CDC, and the Secretary's Operations Center (SOC) updates. Some numbers may be slightly different from public media sources since the data used is coming from official sources with varied timelines for delivery.

Yours in service,

Information Related to Novel Coronavirus (COVID-19): Monday, March 9, 2020

Location	Date Most Recent Case Reported	Confirmed Cases	New Cases (~ 24 hrs.)	Deaths
US Reporting by CDC	8-Mar	559	223	19 *
Globally	8-Mar	105,186	3,656	3,584

*CDC confirmed and presumptive U.S. cases of COVID-19:

March 9, 2020 CMS OHC Updates (Notable changes since last brief):

- Received a request for 20 officers within CCSQ Survey and Operations Group to be designated as Mission Critical. (b)(5)
- (b)(5)
- One NEW CMS officer has been rostered to deploy.
- This brings the total rostered to two to deploy in the next few days.

<u>Location</u>	<u>Dates</u>
Marietta, GA	March 8 – March 22
Pending	March 18 - April 17
<u>Overall Corps Deployment Stats</u>	<u>Number</u>
Currently deployed	16
Returned from deployment	25
TOTAL	41

Locations	Currently Deployed	Returned	Total Deployed to Location
Lackland AFB, TX	3	5	8
Japan	0	4	4
Travis AFB, CA	0	5	5
CDC Quarantine Stations (ATL, Hawaii, Dulles)	3	3	6
Omaha, NE	0	1	1
March Air Reserve Ontario, CA	0	1	1
Puerto Rico	0	1	1
CBP Seattle Port of Entry Blaine	0	1	1
San Francisco, CA	2	1	3
HHS Stakeholder Eng.	1	1	1
Miramar, CA	0	1	2
Anniston, AL	0	1	1
Washington State	5	0	5
Marietta, GA	1	0	1
Unknown Location (Lee - Logistics)	1	0	1

TOTAL	16	25	41

Current Updates/Guidance Issued

Current global cases are 105, 586

- [105, 586 and 3584](#) global deaths. (Source: WHO SITREP #48, COVID-19 Response Update Mar-9-2020)
- [Between 07Mar-08Mar20](#), the following states reported new or additional presumptive positive cases of COVID-19: Connecticut, Georgia, Hawaii, Iowa, Kansas, Maryland, Missouri, New York, Oregon, Tennessee, Vermont, and Virginia. (Source: HHS Executive Summary 09 Mar20)
- [53,979](#) air travelers have been screened. (Source: SLB Update, 6-Mar-2020)
- [The U.S. Department of State recommends that U.S. citizens, particularly travelers with underlying health conditions, should not travel by cruise ship.](#) (Source: HHS Executive Summary 09 Mar20)
- [CDC enacted a Level 3 "Avoid Nonessential Travel" warning for Italy and South Korea.](#) (Source: HHS Executive Summary 09 Mar20)
- [The Grand Princess Cruise ship is scheduled to dock at Oakland, CA on 09Mar20. Approximately 2040 U.S. citizens will be will be evacuated from the Grand Princess to several DOD installations throughout the U.S. for quarantine and testing.](#) (Source: HHS Executive Summary 09 Mar20)

WHO and CMS has developed new guidance

- **COVID-19 [Risk Communication Package For Healthcare Facilities](#)**
- **CMS**
 - Guidance for [Infection Control and Prevention of COVID-19 in nursing homes](#)
 - [Suspending non-emergency inspections](#) to shift focus on COVID-19
 - FAQs and Considerations for [Patient Triage, Placement, and Hospital Discharge](#)

State and Locally Declared Emergencies

- Maryland: State of Emergency Declared (Source: SLB, 6-Mar-2020)
- Santa Cruz County, California: Local Health Emergency (Source: SLB, 6-Mar-2020)
- Pennsylvania: State Emergency Disaster Declaration (Source: SLB, 6-Mar-2020)
- Indiana: Public Health Emergency (Source: SLB, 6-Mar-2020)

- Hawaii: State of Emergency Declared (Source: SLB, 5-Mar-2020)
- Washington County, Oregon: County Emergency Declaration (Source: SLB, 5-Mar-2020)
- Hoopa Valley Tribe: Emergency Declaration (Source: SLB, 5-Mar-2020)
- West Virginia: State of Preparedness Declared (Source: SLB, 5-Mar-2020)
- California: State of Emergency Declared (Source: SLB, 5-Mar-2020)
- Washington State of Emergency Declared: All counties, February 29, 2020 (Source: SLB, 3-Mar-2020)
- Florida Public Health Emergency Declared: All counties, March 1 2020 (Source: SLB, 3-Mar-2020)
- Texas Public Health Emergencies Declared: 1 County, 1 City (San Antonio) (Source: SLB, 3-Mar-2020)
- Oregon California Public Health Emergencies Declared: 10 Counties, 3 new counties (Source: SLB, 4-Mar-2020)
- Seattle, Washington: Proclamation of Civil Emergency (Source: SLB, 4-Mar-2020)
- Public Health Emergencies Declared: 1 County (Source: SLB, 3-Mar-2020)

Public Reporting (For Awareness Only – Do Not Cite)

- Governments step up coronavirus response as U.S. cases top 500 <https://www.msn.com/en-us/news/us/governments-step-up-coronavirus-response-as-us-cases-top-500/ar-BB10UZAG?li=BBnb7Kz> (Source: Washington Post Mar-9-2020)
- CDC Warns Americans Against Taking Cruises and Long Flights as Coronavirus Cases Grow <https://www.msn.com/en-us/travel/news/cdc-warns-americans-against-taking-cruises-and-long-flights-as-coronavirus-cases-grow/ar-BB10VGTg> (Source: Times Magazine Mar-9-2020)
- Officials set to receive thousands from ship hit by virus <https://www.msn.com/en-us/news/us/officials-set-to-receive-thousands-from-ship-hit-by-virus/ar-BB10VxCs> (Source: AP Mar-9-2020)
- U.S. Health Experts Say Stricter Measures Are Required to Limit Coronavirus's Spread <https://www.msn.com/en-us/health/health-news/us-health-experts-say-stricter-measures-are-required-to-limit-coronaviruss-spread/ar-BB10UUh5> (Source: NY Times Mar-8-2020)
- Fauci: Those 'vulnerable' to coronavirus should limit travel and crowd exposure <https://www.msn.com/en-us/health/health-news/fauci-those-vulnerable-to-coronavirus-should-limit-travel-and-crowd-exposure/ar-BB10Utey> (Source: NBC News Mar-9-2020)
- US surgeon general says he thinks coronavirus is contained in certain areas of the country <https://www.msn.com/en-us/health/medical/us-surgeon-general-says-he-thinks-coronavirus-is-contained-in-certain-areas-of-the-country/ar-BB10Uq4i> (Source: CNN Mar-8-2020)

- SOC Public Sentiment Report (Attached) 3-8-2020

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 3/9/2020 4:28:06 PM +0000
To: "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>; "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>
CC: "Blackford, Carol W. (CMS/CM)" <Carol.Blackford@cms.hhs.gov>; "Saxon, Bobby (CMS/CCIIO)" <Bobby.Saxon@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Mack, Rosa (CMS/CMCS)" <Rosa.Mack@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>; "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>; "Marcos, Nicole (CMS/OL)" <Nicole.Marcos@cms.hhs.gov>
Subject: RE: RE: HHS 11 AM COVID Meeting Notes

They will not have the updated protocol until tomorrow.

Confidential and deliberative, pre-decisional communication

From: Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>
Sent: Monday, March 9, 2020 12:27 PM
To: Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Blackford, Carol W. (CMS/CM) <Carol.Blackford@cms.hhs.gov>; Saxon, Bobby (CMS/CCIIO) <Bobby.Saxon@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Mack, Rosa (CMS/CMCS) <Rosa.Mack@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>
Subject: RE: HHS 11 AM COVID Meeting Notes

(b)(5)

From: Ling, Shari (CMS/CCSQ)
Sent: Monday, March 9, 2020 12:23 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Blackford, Carol W. (CMS/CM) <Carol.Blackford@cms.hhs.gov>; Saxon, Bobby (CMS/CCIIO) <Bobby.Saxon@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Mack, Rosa (CMS/CMCS) <Rosa.Mack@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>
Subject: RE: HHS 11 AM COVID Meeting Notes

Great flag.

Thank you

Shari M. Ling, MD

Acting Chief Medical Officer

Centers for Medicare and Medicaid Services

7500 Security Blvd Mail Stop S3-02-01

Baltimore MD 21244-1850

(410) 786 6841 phone; (410) 786 6857 fax

From: Brookes, Brady (CMS/OA)

Sent: Monday, March 9, 2020 12:16 PM

To: Blackford, Carol W. (CMS/CM) <Carol.Blackford@cms.hhs.gov>; Saxon, Bobby (CMS/CCIIO) <Bobby.Saxon@cms.hhs.gov>; Mack, Rosa (CMS/CMCS) <Rosa.Mack@cms.hhs.gov>; Moody-Williams, Jean D. (CMS/CCSQ) <jean.moodywilliams@cms.hhs.gov>; Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>

Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>

Subject: HHS 11 AM COVID Meeting Notes

All,

Please see below for my notes from the 11am meeting with HHS. I wanted to bring your attention to the items I highlighted in gray.

Thanks,

Brady

HHS 11AM Daily PMO Meeting March 9, 2020

(b)(5)

(b)(5)

Updates to Healthcare System

(b)(5)

Updates to Public Health Actions

(b)(5)

Updates to Public Reaction and Engagement

(b)(5)

Updates to Supply Chain

(b)(5)

Updates to Modeling

(b)(5)

Closing (*Paul Mango*) -

(b)(5)

Confidential and deliberative, pre-decisional communication

From: "Brandt, Kimberly (CMS/OA)" [REDACTED] NR
[REDACTED] NR
Sent: 4/6/2020 12:22:59 PM +0000
To: "Bonelli, Anna (CMS/OA)" <Anna.Bonelli@cms.hhs.gov>
Subject: Fwd: Fwd: WH Gov Call Tomorrow
Attachments: Medicare Hospital Flexibility 4-2 v6abbreviated.pptx; ATT00001.htm; WH Governors Call 4.6 for ASV_BB.docx; ATT00002.htm

Sent from my iPhone

Begin forwarded message:

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Date: April 5, 2020 at 9:10:33 PM EDT
To: "Lynch, Calder (CMS/OA)" <Calder.Lynch@cms.hhs.gov> [REDACTED] b(6)
[REDACTED] b(6) "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>, "Wu, Jeff (CMS/CCIIO)" <Jeff.Wu@cms.hhs.gov>, "Couch, Marion (CMS/OA)" <Marion.Couch@cms.hhs.gov>, "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>, "Kouzoukas, Demetrios (CMS/OA)" <Demetrios.Kouzoukas@cms.hhs.gov>
Cc: "Bell, Damian (CMS/OC)" <Damian.Bell@cms.hhs.gov>, "Marcos, Nicole (CMS/OL)" <Nicole.Marcos@cms.hhs.gov>, "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>, "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>, "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
Subject: RE: WH Gov Call Tomorrow

Updated version with an abbreviated power point. Both the word and power point document are attached.

Confidential and deliberative, pre-decisional communication

From: Brookes, Brady (CMS/OA)
Sent: Sunday, April 5, 2020 9:00 PM
To: Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; [REDACTED] b(6)
Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>
Cc: Damian Bell (CMS/OC) (damian.bell@cms.hhs.gov) <damian.bell@cms.hhs.gov>; 'Nicole Marcos (CMS/OL) (nicole.marcos@cms.hhs.gov)' <nicole.marcos@cms.hhs.gov>; David R. Wright (CMS/CCSQ) (David.Wright@cms.hhs.gov); Shari Ling (CMS/CCSQ) (Shari.Ling@cms.hhs.gov) <Shari.Ling@cms.hhs.gov>; Meredith Good-Cohn (CMS/OA)

(Meredith.Good-Cohn@cms.hhs.gov) <Meredith.Good-Cohn@cms.hhs.gov>

Subject: RE: WH Gov Call Tomorrow

Seema,

Please see attached for the word doc and power point with information from the team based on the topics [REDACTED] b5

[REDACTED] b(5)

Thanks,
Brady

Confidential and deliberative, pre-decisional communication

From: Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>

Sent: Sunday, April 5, 2020 2:12 PM

To: [REDACTED] (b)(6) Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>

Subject: RE: WH Gov Call Tomorrow

Here are some thoughts below – others can add and weigh in.

[REDACTED] b(5)

Page 3 redacted for the following reason:

b5

b(5)

From: [REDACTED] b6

Sent: Sunday, April 5, 2020 1:16 PM

To: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Wu, Jeff (CMS/CCIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>

Cc: Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>

Subject: RE: WH Gov Call Tomorrow

b(5)

From: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>

Sent: Sunday, April 5, 2020 1:12 PM

To: [REDACTED] b6 ; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>

Subject: WH Gov Call Tomorrow

Seema,

The WH has you slated to participate in tomorrow's Governor call tentatively held 11am-12pm. Please let me know what you would like to take with you. Thanks.

b5

Meredith Good-Cohn
Senior Advisor
Office of the Administrator
Centers for Medicare and Medicaid Services
Cell: ([REDACTED] b(6))
Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

From: "Brandt, Kimberly (CMS/OA)" [REDACTED] NR
[REDACTED] NR
Sent: 4/6/2020 6:20:35 PM +0000
To: "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>
CC: "LoPiccolo, Maria (CMS/OC)" <Maria.LoPiccolo@cms.hhs.gov>; "Gelzer, Heidi J. (CMS/OA)" <heidi.gelzer@cms.hhs.gov>
Subject: Re: Re: For Your Review by Noon - Media Inquiry: COVID in nursing homes, EP rule, Baltimore Sun

Matt made some of the edits I was just about to send so am good with his version.

Sent from my iPhone

On Apr 6, 2020, at 2:18 PM, Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov> wrote:

A few edits

Matthew Hittle
Senior Advisor
Office of the Administrator
Centers for Medicare & Medicaid Services
Desk: 202-690-6754
Cell: [REDACTED] b(6)

Deliberative, pre-decisional communication

From: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Sent: Monday, April 6, 2020 12:20 PM
To: LoPiccolo, Maria (CMS/OC) <Maria.LoPiccolo@cms.hhs.gov>
Cc: Gelzer, Heidi J. (CMS/OA) <heidi.gelzer@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>
Subject: RE: For Your Review by Noon - Media Inquiry: COVID in nursing homes, EP rule, Baltimore Sun

[Adding Matt Hittle](#)

From: LoPiccolo, Maria (CMS/OC) <Maria.LoPiccolo@cms.hhs.gov>
Sent: Monday, April 6, 2020 11:59 AM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Cc: Gelzer, Heidi J. (CMS/OA) <heidi.gelzer@cms.hhs.gov>
Subject: FW: For Your Review by Noon - Media Inquiry: COVID in nursing homes, EP rule, Baltimore Sun
Importance: High

Hi Kim—Are you okay with OL's edits to the attached response to the Baltimore Sun regarding EP rule testing and nursing home efforts on COVID-19? A clean response will probably go to Brady next. Thanks!

From: Druckman, Jennifer (CMS/OL)
Sent: Monday, April 6, 2020 11:39 AM
To: LoPiccolo, Maria (CMS/OC) <Maria.LoPiccolo@cms.hhs.gov>
Cc: Boulanger, Jennifer L. (CMS/OL) <Jennifer.Boulanger@cms.hhs.gov>; Harris, William (CMS/OL) <William.Harris@cms.hhs.gov>; Yen, Lisa (CMS/OL) <Lisa.Yen@cms.hhs.gov>; Keene, Danyail S. (CMS/OL) <Danyail.Keene@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Gelzer, Heidi J. (CMS/OA) <heidi.gelzer@cms.hhs.gov>
Subject: FW: For Your Review by Noon - Media Inquiry: COVID in nursing homes, EP rule, Baltimore Sun

Hi Maria,

We had a few thoughts on the attached [REDACTED], let us know if you have any questions.

Thanks,
Jen

From: LoPiccolo, Maria (CMS/OC) <Maria.LoPiccolo@cms.hhs.gov>
Sent: Monday, April 6, 2020 10:52 AM
To: Boulanger, Jennifer L. (CMS/OL) <Jennifer.Boulanger@cms.hhs.gov>; Druckman, Jennifer (CMS/OL) <Jennifer.Druckman@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Cc: Gelzer, Heidi J. (CMS/OA) <heidi.gelzer@cms.hhs.gov>
Subject: For Your Review by Noon - Media Inquiry: COVID in nursing homes, EP rule, Baltimore Sun
Importance: High

Good morning—Could you please review this draft response to the Baltimore Sun (below or attached) on required testing under the Emergency Preparedness Rule in nursing homes? [REDACTED]

[REDACTED]

Reporter's Questions:

I have spoken with some experts in the field who say that the Emergency Preparedness rule implemented under CMS in 2017, requiring nursing homes to have emergency plans and to hold exercises practicing for emergencies each year, were smart and would have helped prepare a lot of facilities for this eventuality. However, they say that implementation has been weak as the Trump administration has sought to walk back some of the requirements, that auditing by

CMS works on a rolling basis and so no clear data on full compliance is available, and that many facilities – particularly small, privately-owned ones – simply can't afford to hold the exercises because the rule came with no funding mechanism. I've also heard questions about how rigorous the auditing has been, given the Trump administration's position on the matter.

Can you weigh in here? What of the Emergency Preparedness rule? Are facilities implementing? Can they afford to?

Draft Response:

b(5)

b(5)

<Revised Baltimore Sun Response on EP Rule (OL) MH.docx>

From: "Brandt, Kimberly (CMS/OA)" [REDACTED] NR
[REDACTED] nr
Sent: 4/6/2020 4:20:05 PM +0000
To: "LoPiccolo, Maria (CMS/OC)" <maria.lopiccolo@cms.hhs.gov>
CC: "Gelzer, Heidi J. (CMS/OA)" <heidi.gelzer@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <matthew.hittle@cms.hhs.gov>
Subject: RE: RE: For Your Review by Noon - Media Inquiry: COVID in nursing homes, EP rule, Baltimore Sun
Attachments: Revised Baltimore Sun Response on EP Rule (OL).docx

[Adding Matt Hittle](#)

From: LoPiccolo, Maria (CMS/OC) <Maria.LoPiccolo@cms.hhs.gov>
Sent: Monday, April 6, 2020 11:59 AM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Cc: Gelzer, Heidi J. (CMS/OA) <heidi.gelzer@cms.hhs.gov>
Subject: FW: For Your Review by Noon - Media Inquiry: COVID in nursing homes, EP rule, Baltimore Sun
Importance: High

Hi Kim—Are you okay with OL's edits to the attached response to the Baltimore Sun regarding EP rule testing and nursing home efforts on COVID-19? A clean response will probably go to Brady next.
Thanks!

From: Druckman, Jennifer (CMS/OL)
Sent: Monday, April 6, 2020 11:39 AM
To: LoPiccolo, Maria (CMS/OC) <Maria.LoPiccolo@cms.hhs.gov>
Cc: Boulanger, Jennifer L. (CMS)/OL <Jennifer.Boulanger@cms.hhs.gov>; Harris, William (CMS/OL) <William.Harris@cms.hhs.gov>; Yen, Lisa (CMS/OL) <Lisa.Yen@cms.hhs.gov>; Keene, Danyail S. (CMS/OL) <Danyail.Keene@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Gelzer, Heidi J. (CMS/OA) <heidi.gelzer@cms.hhs.gov>
Subject: FW: For Your Review by Noon - Media Inquiry: COVID in nursing homes, EP rule, Baltimore Sun

Hi Maria,

We had a few thoughts on the attached [REDACTED] b(5) let us know if you have any questions.

Thanks,

Jen

From: LoPiccolo, Maria (CMS/OC) <Maria.LoPiccolo@cms.hhs.gov>
Sent: Monday, April 6, 2020 10:52 AM
To: Boulanger, Jennifer L. (CMS)/OL <Jennifer.Boulanger@cms.hhs.gov>; Druckman, Jennifer (CMS/OL) <Jennifer.Druckman@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Cc: Gelzer, Heidi J. (CMS/OA) <heidi.gelzer@cms.hhs.gov>
Subject: For Your Review by Noon - Media Inquiry: COVID in nursing homes, EP rule, Baltimore Sun
Importance: High

Good morning—Could you please review this draft response to the Baltimore Sun (below or attached) on required testing under the Emergency Preparedness Rule in nursing homes? b(5)

b(5)

Reporter's Questions:

I have spoken with some experts in the field who say that the Emergency Preparedness rule implemented under CMS in 2017, requiring nursing homes to have emergency plans and to hold exercises practicing for emergencies each year, were smart and would have helped prepare a lot of facilities for this eventuality. However, they say that implementation has been weak as the Trump administration has sought to walk back some of the requirements, that auditing by CMS works on a rolling basis and so no clear data on full compliance is available, and that many facilities – particularly small, privately-owned ones – simply can't afford to hold the exercises because the rule came with no funding mechanism. I've also heard questions about how rigorous the auditing has been, given the Trump administration's position on the matter.

Can you weigh in here? What of the Emergency Preparedness rule? Are facilities implementing? Can they afford to?

Draft Response:

-

b(5)

Page 12 redacted for the following reason:

b(5)

From: "Brandt, Kimberly (CMS/OA)" [redacted] nr
[redacted] NR
Sent: 4/9/2020 12:01:18 AM +0000
To: "Shulman, Evan T. (CMS/CCSQ)" <Evan.Shulman@cms.hhs.gov>; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <matthew.hittle@cms.hhs.gov>
Subject: RE: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Totally no worries!

From: Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Sent: Wednesday, April 8, 2020 7:49 PM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>
Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Sorry for the mishap on the other document

From: Brandt, Kimberly (CMS/OA)
Sent: Wednesday, April 8, 2020 7:47 PM
To: Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>
Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Perfect – thanks!

From: Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Sent: Wednesday, April 8, 2020 7:45 PM
To: Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>
Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Here's the response with the latest edits.

[redacted] b(5)

[redacted] b(5)

b(5)

From: Wright, David R. (CMS/CCSQ)
Sent: Wednesday, April 8, 2020 7:31 PM
To: Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>
Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Good with both...

David R. Wright, Director
Quality, Safety & Oversight Group
Center for Clinical Standards and Quality
Centers for Medicare & Medicaid Services

410.786.2000

From: Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>
Sent: Wednesday, April 8, 2020 7:27 PM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>

Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

b(5)

From: Brandt, Kimberly (CMS/OA)
Sent: Wednesday, April 8, 2020 7:07 PM
To: Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>
Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Tried to paste in redline, but would not let me so attached the redline of my edits against David's text. No pride of authorship so feel free to edit.

b(5)

b(5)

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Any further background about what they are required to disclose regarding Covid-19 would be really helpful.

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[redacted]
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Sent: 4/9/2020 12:01:18 AM +0000
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From: Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>
Sent: Wednesday, April 8, 2020 6:19 PM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>
Cc: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Kanellis, Elaine (CMS/OC) <Elaine.Kanellis@cms.hhs.gov>; Jenkins, Courtney (CMS/OC) <Courtney.Jenkins@cms.hhs.gov>
Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)
Importance: High

Hi Kim—Checking on this also received a third question from them Packaging them all together directly below.

INITIAL INQUIRY

Are nursing homes required to disclose cases of coronavirus infection to residents and families? If not, why not? Are they required to disclose them to the public? If not, why not?

FIRST FOLLOW UP INQUIRY

I'm circling back on this because we heard the following today from New York State: While CMS guidelines require nursing home operators to notify a resident's family of illness, they do

not require notification to relatives of other residents.

I wanted to confirm that was true, and again ask what was in previous email, which was whether CMS is requiring that facilities disclose to families and residents when there are cases of Covid-19 infection in the facility, and if not why not, and if they are required to disclose them to the public, and if not, why not.

Any further background about what they are required to disclose regarding Covid-19 would be really helpful.

SECOND FOLLOW UP INQUIRY

Is there a federal requirement or guidance that nursing homes report Covid-19 cases to state and/or local public-health authorities and/or the CDC/CMS? How quickly do they have to report them and how frequently do they have to update the number of cases in that reporting? Do they have to report deaths? I know CMS does not directly regulate assisted-living facilities, but are there requirements on them or other long-term-care facilities? If so, what?

Basically, can you explain to whom nursing homes and other LTC facilities have to report this information.

If this information does not have to be reported to government agencies, why not?

Massachusetts is considering legislation that would require daily update reports to the state about Covid-19 cases and mortality in the facilities from all

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Cc: Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Howden, Catherine (CMS/OC) <catherine.howden@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <johnathan.monroe1@cms.hhs.gov>; Kanellis, Elaine (CMS/OC) <elaine.kanellis@cms.hhs.gov>; Jenkins, Courtney (CMS/OC)

<Courtney.Jenkins@cms.hhs.gov>

Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Checking on this. WSJ also followed up with the below. We continue to get a lot of these type of questions. [REDACTED]

b(5)

-

FOLLOW UP INQUIRY

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Sent: Wednesday, April 8, 2020 4:48 AM

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<Kelly.Ceballos@cms.hhs.gov>; Howden, Catherine (CMS/OC)

<Catherine.Howden@cms.hhs.gov>; Monroe, Johnathan (CMS/OC)

<Johnathan.Monroe1@cms.hhs.gov>

Cc: Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Hittle, Matthew (CMS/OA)

<Matthew.Hittle@cms.hhs.gov>

Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Thanks Nicole!

From: Black, Nicole L. (CMS/CMCS)
Sent: Wednesday, April 8, 2020 7:46 AM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>; Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Kanellis, Elaine (CMS/OC) <Elaine.Kanellis@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>
Cc: Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>
Subject: Re: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Plus my leadership.

Sent from my iPhone

On Apr 7, 2020, at 9:10 PM, Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov> wrote:

Thanks, Kim!

Sent from my iPhone

On Apr 7, 2020, at 6:59 PM, Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov> wrote:

b(5)

From: Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>
Sent: Tuesday, April 7, 2020 8:03 PM
To: Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>; Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>; Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt,

Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>

Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Got it, thanks!

David R. Wright, Director

Quality, Safety & Oversight Group

Center for Clinical Standards and Quality

Centers for Medicare & Medicaid Services

410.786.2000

From: Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>

Sent: Tuesday, April 7, 2020 7:59 PM

To: Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>;
Shulman, Evan T. (CMS/CCSQ) <Evan.Shulman@cms.hhs.gov>;
Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt,
Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>

Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

She is writing tomorrow afternoon. So you guys could send something by mid-morning tomorrow that would be great.

From: Wright, David R. (CMS/CCSQ)

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Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt,
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Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

What's the deadline?

David R. Wright, Director

Quality, Safety & Oversight Group
Center for Clinical Standards and Quality
Centers for Medicare & Medicaid Services

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From: Black, Nicole L. (CMS/CMCS) <Nicole.Black@cms.hhs.gov>
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Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Subject: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Hi Team—

The WSJ wrote in asking the following.

INQUIRY

Are nursing homes required to disclose cases of coronavirus infection to residents and families? If not, why not? Are they required to disclose them to the public? If not, why not?

Best,

Nicole

Page 43 redacted for the following reason:

b(5)

Page 44 redacted for the following reason:

b(5)

b(5)

From: [REDACTED] b(6) >
Sent: Sunday, April 5, 2020 1:16 PM
To: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>
Cc: Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>
Subject: RE: WH Gov Call Tomorrow

[REDACTED]
b(5)

b(5)

From: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Sent: Sunday, April 5, 2020 1:12 PM
To: [REDACTED] b(6) >; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: WH Gov Call Tomorrow

Seema,

The WH has you slated to participate in tomorrow's Governor call tentatively held 11am-12pm. Please let me know what you would like to take with you. Thanks.

b(5)

Meredith Good-Cohn
Senior Advisor
Office of the Administrator
Centers for Medicare and Medicaid Services
Cell [REDACTED] b(6)
Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

From: "Brandt, Kimberly (CMS/OA)" [redacted] nr
[redacted] nr
Sent: 4/8/2020 11:07:26 PM +0000
To: "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>; "Shulman, Evan T. (CMS/CCSQ)" <Evan.Shulman@cms.hhs.gov>; "Hittle, Matthew (CMS/OA)" <matthew.hittle@cms.hhs.gov>
Subject: RE: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)
Attachments: NH response.040820.docx

Tried to paste in redline, but would not let me so attached the redline of my edits against David's text. No pride of authorship so feel free to edit [redacted] b(5)

[redacted]
b(5)

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Sent: Wednesday, April 8, 2020 6:58 PM
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Subject: RE: MEDIA INQUIRY: Nursing Homes/COVID (WSJ)

Suggested answer below...sent to smaller group. Much of this is from earlier responses. It addresses the majority of questions...but not the [redacted] b(5)

[redacted]
b(5)

b(5)

David R. Wright, Director
Quality, Safety & Oversight Group
Center for Clinical Standards and Quality
Centers for Medicare & Medicaid Services

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Hittle, Matthew (CMS/OA) <Matthew.Hittle@cms.hhs.gov>; Brandt,
Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
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Center for Clinical Standards and Quality
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Hi Team—

The WSJ wrote in asking the following.

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Best,
Nicole

From: "Brandt, Kimberly (CMS/OA)" nr
nr
Sent: 4/6/2020 12:22:28 PM +0000
To: "Bonelli, Anna (CMS/OA)" <Anna.Bonelli@cms.hhs.gov>
Subject: Fwd: Fwd: WH Gov Call Tomorrow - Info needed by 5
Attachments: 2020-4-5 Acc-Adv Payment Dashboard.pdf; ATT00001.htm
Wow numbers are even higher!

Sent from my iPhone

Begin forwarded message:

From: "Worstell, Megan L. (CMS/OFM)" <Megan.Worstell@cms.hhs.gov>
Date: April 5, 2020 at 4:53:06 PM EDT
To: "Marcos, Nicole (CMS/OL)" <Nicole.Marcos@cms.hhs.gov>, "Kouzoukas, Demetrios (CMS/OA)" <Demetrios.Kouzoukas@cms.hhs.gov>, "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>, "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>, "Lynch, Calder (CMS/OA)" <Calder.Lynch@cms.hhs.gov>, "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>, "Wu, Jeff (CMS/CCIO)" <Jeff.Wu@cms.hhs.gov>, "Couch, Marion (CMS/OA)" <Marion.Couch@cms.hhs.gov>, "Blackstock, Sheila C. (CMS/CCSQ)" <Sheila.Blackstock1@cms.hhs.gov>, "Corry, Thomas (CMS/OA)" <Thomas.Corry@cms.hhs.gov>, "Ceballos, Kelly L. (CMS/OC)" <Kelly.Ceballos@cms.hhs.gov>
Cc: "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>, "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>, "Greene, Mary G. (CMS/CPI)" <Mary.Greene1@cms.hhs.gov>, "Tripp, Lisa C. (CMS/CCSQ)" <Lisa.Tripp@cms.hhs.gov>, "Richter, Elizabeth (CMS/CM)" <elizabeth.richter@cms.hhs.gov>
Subject: RE: WH Gov Call Tomorrow - Info needed by 5

Brady – Attached is the most recent data. I am summarizing below. We will not have updated numbers until tomorrow around 11 am.

b(5)

b(5)

Please let me know if you have any questions or need anything else.

Thanks!
Megan

From: Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>
Sent: Sunday, April 5, 2020 4:19 PM
To: Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Blackstock, Sheila C. (CMS/CCSQ) <Sheila.Blackstock1@cms.hhs.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>; Ceballos, Kelly L. (CMS/OC) <Kelly.Ceballos@cms.hhs.gov>
Cc: Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Worstell, Megan L. (CMS/OFM) <Megan.Worstell@cms.hhs.gov>; Greene, Mary G. (CMS/CPI) <Mary.Greene1@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>; Richter, Elizabeth (CMS/CM) <elizabeth.richter@cms.hhs.gov>
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+Tom, Kelly

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b(5)

From: Brookes, Brady (CMS/OA)
Sent: Sunday, April 5, 2020 3:53 PM
To: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>; Blackstock, Sheila C. (CMS/CCSQ) <Sheila.Blackstock1@cms.hhs.gov>
Cc: Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Worstell, Megan L. (CMS/OFM) <Megan.Worstell@cms.hhs.gov>; Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Greene, Mary G. (CMS/CPI) <Mary.Greene1@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>
Subject: RE: WH Gov Call Tomorrow - Info needed by 5

Perfect. Thank you!

Confidential and deliberative, pre-decisional communication

From: Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>
Sent: Sunday, April 5, 2020 3:52 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>; Blackstock, Sheila C. (CMS/CCSQ) <Sheila.Blackstock1@cms.hhs.gov>
Cc: Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Worstell, Megan L. (CMS/OFM) <Megan.Worstell@cms.hhs.gov>; Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>; Greene, Mary G. (CMS/CPI) <Mary.Greene1@cms.hhs.gov>; Tripp, Lisa C. (CMS/CCSQ) <Lisa.Tripp@cms.hhs.gov>
Subject: RE: WH Gov Call Tomorrow - Info needed by 5

Medicare waiver team is working o

b(5)

b(5)

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Sunday, April 5, 2020 3:50 PM
To: Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Kouzoukas, Demetrios

(CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>; Blackstock, Sheila C. (CMS/CCSQ) <Sheila.Blackstock1@cms.hhs.gov>

Cc: Ling, Shari (CMS/CCSQ) <Shari.Ling@cms.hhs.gov>; Wright, David R. (CMS/CCSQ) <David.Wright@cms.hhs.gov>; Worstell, Megan L. (CMS/OFM) <Megan.Worstell@cms.hhs.gov>; Marcos, Nicole (CMS/OL) <Nicole.Marcos@cms.hhs.gov>

Subject: RE: WH Gov Call Tomorrow - Info needed by 5

Removing SV. Adding David, Shari, Megan, Sheila, and Nicole.

Can everyone get information to Nicole by 5 so we can compile and get to SV by 6?

b(5)

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From: Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>

Sent: Sunday, April 5, 2020 2:12 PM

To [REDACTED] b(6); Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>

Subject: RE: WH Gov Call Tomorrow

Here are some thoughts below – others can add and weigh in.

b(5)

Page 60 redacted for the following reason:

b(5)

b(5)

From: b(6) >

Sent: Sunday, April 5, 2020 1:16 PM

To: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Couch, Marion (CMS/OA) <Marion.Couch@cms.hhs.gov>; Brandt, Kimberly (CMS/OA) <Kimberly.Brandt1@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>

Cc: Lynch, Calder (CMS/OA) <Calder.Lynch@cms.hhs.gov>

Subject: RE: WH Gov Call Tomorrow

b(5)

b(5)

From: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Sent: Sunday, April 5, 2020 1:12 PM
To: [REDACTED] b(6) ; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: WH Gov Call Tomorrow

Seema,

The WH has you slated to participate in tomorrow's Governor call tentatively held 11am-12pm. Please let me know what you would like to take with you. Thanks.

b(5)

Meredith Good-Cohn
Senior Advisor
Office of the Administrator
Centers for Medicare and Medicaid Services
Cell: [REDACTED] b(6)
Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication