



Centers for Disease Control  
and Prevention (CDC)  
Atlanta GA 30333

December 15, 2020

***SENT VIA EMAIL***

Austin Evers  
American Oversight  
1030 15th Street NW  
Suite B255  
Washington, District of Columbia 20005  
Via email: foia@americanoversight.org

Dear Mr. Evers:

This is the final release of records returned from consultation in response to your Centers for Disease Control and Prevention and Agency for Toxic Substances and Disease Registry (CDC/ATSDR) Freedom of Information Act (FOIA) request of March 17, 2020, assigned 20-00949-FOIA, subsequently assigned #20-00003-LT, for litigation purposes.

Enclosed are 34 pages of responsive records. Some information was withheld from release pursuant to 5 U.S.C. §552 Exemptions, (b)(5), and (b)(6).

**EXEMPTION 5**

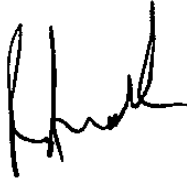
Exemption 5 protects inter-agency or intra-agency memorandums or letters which would not be available by law to a party other than an agency in litigation with the agency. Exemption 5 therefore incorporates the privileges that protect materials from discovery in litigation, including the deliberative process, attorney work-product, and attorney-client privileges. Information withheld under this exemption was protected under the deliberative process and presidential communications privileges. The deliberative process privilege protects the decision-making process of government agencies. The deliberative process privilege protects materials that are both predecisional and deliberative. The information that have been withheld under the deliberative process privilege of Exemption 5 are both predecisional and deliberative, and do not represent formal or informal agency policies or decisions. Examples of information withheld include recommendations, comments, opinions, and draft documents. The presidential communications privilege protects documents solicited and received by the President or his immediate White House advisers who have broad and significant responsibility for investigating and formulating the advice to be given to the President.

**EXEMPTION 6**

Exemption 6 protects information in personnel and medical files and similar files when disclosure would constitute a clearly unwarranted invasion of personal privacy. The information that has been withheld under Exemption 6 consists of personal information, such as names, email addresses, cell phone numbers, and conference and passcode numbers, and we have determined that the individuals to whom this information pertains have a substantial privacy interest in withholding it.

If you have any questions regarding your request, please contact U.S. Department of Justice attorney, Carol Federighi at [carol.federighi@usdoj.gov](mailto:carol.federighi@usdoj.gov) or (202) 514-1903.

Sincerely,

A handwritten signature in black ink, appearing to read 'Roger Andoh', with a stylized, cursive script.

Roger Andoh  
CDC/ATSDR FOIA Officer  
Office of the Chief Operating Officer  
Phone:(770) 488-6399  
Fax: (404) 235-1852

Enclosures

20-00003-LT

**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 29 Apr 2020 17:32:31 +0000  
**To:** CMS (b)(6) Redfield, Robert R. (CDC/OD); Brookes, Brady (CMS/OA); Corry, Thomas (CMS/OA)  
**Cc:** Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID); Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP); Jernigan, Daniel B. (CDC/DDID/NCIRD/ID); Warner, Agnes (CDC/OD/OCS)  
**Subject:** CDC's nursing home study and commission follow-up

(b)(5)

We are working with Shari Ling and Jean Moody-Williams (CDC leaders) on names for the Commission. From CDC, we recommend (b)(5) We will also recommend few names from (b)(5)

Best regards  
Anne

---

**From:** CMS (b)(6)@cms.hhs.gov>  
**Sent:** Tuesday, April 28, 2020 11:13 AM  
**To:** Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>  
**Subject:** nursing home study & sports.

I am sorry I couldn't attend this am. Had a conflict. I did review the slides and noticed the study you are doing in a few states on nursing homes (b)(5)

(b)(5). Of course, we will want CDC to participate and welcome your suggestions on external participants. (b)(5)

(b)(5)

Also, we met with the professional sports leagues today. Is the CDC planning on putting out guidelines for little leagues, etc community sports?

**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 29 Apr 2020 17:28:07 +0000  
**To:** Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP); Jernigan, Daniel B. (CDC/DDID/NCIRD/ID); Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID)  
**Cc:** Charles, Julia (CDC/OD/OCS); Srinivasan, Arjun (CDC/DDID/NCEZID/DHQP); Wester, Carolyn (CDC/DDID/NCHHSTP/DVH)  
**Subject:** RE: Just for CDC: nursing home study & sports.

Thanks Denise – I can share w Seema and Dr Refield

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**From:** Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP) <dbc0@cdc.gov>  
**Sent:** Wednesday, April 29, 2020 10:02 AM  
**To:** Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>  
**Cc:** Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Srinivasan, Arjun (CDC/DDID/NCEZID/DHQP) <beu8@cdc.gov>; Wester, Carolyn (CDC/DDID/NCHHSTP/DVH) <NHE3@cdc.gov>  
**Subject:** Just for CDC: nursing home study & sports.

Just for CDC

Below are few bullets related to the nursing home pilot:

(b)(5)

We are working with Shari Ling and Jean Moody-Williams (CDC leaders) on names for the Commission. From CDC, we plan to recommend (b)(5). We will also recommend few names from (b)(5)

Thanks,  
Denise.

---

**From:** Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>  
**Sent:** Tuesday, April 28, 2020 12:04 PM  
**To:** CMS (b)(6) <(b)(6)@cms.hhs.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>  
**Cc:** Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>; Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP) <dbc0@cdc.gov>  
**Subject:** RE: nursing home study & sports.

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2. CDC subject matter experts did some individual consultations with Major League Baseball, National Football League, and National Basketball Association as well as with Little League. We hadn't developed guidance for general release for professional sports - (b)(5)

(b)(5) and the team has done outreach with the YMCA among other partners to understand their needs. If you have specific suggestions of what you think would be useful in terms of sports our staff are happy to follow up.

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**From:** CMS (b)(6) <[cms.hhs.gov](mailto:cms.hhs.gov)>

**Sent:** Tuesday, April 28, 2020 11:13 AM

**To:** Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <[dbj0@cdc.gov](mailto:dbj0@cdc.gov)>; Redfield, Robert R. (CDC/OD) <[olx1@cdc.gov](mailto:olx1@cdc.gov)>; Schuchat, Anne MD (CDC/OD) <[acs1@cdc.gov](mailto:acs1@cdc.gov)>; Brookes, Brady (CMS/OA) <[Brady.Brookes@cms.hhs.gov](mailto:Brady.Brookes@cms.hhs.gov)>; Corry, Thomas (CMS/OA) <[Thomas.Corry@cms.hhs.gov](mailto:Thomas.Corry@cms.hhs.gov)>

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**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 28 Apr 2020 16:56:33 +0000  
**To:** McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP); Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID)  
**Cc:** Fitter, David L. (CDC/DDPHSIS/CGH/GID)  
**Subject:** Re: nursing home study & sports.

Thanks.

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**From:** McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP) <fzh7@cdc.gov>  
**Sent:** Tuesday, April 28, 2020 12:55:21 PM  
**To:** Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>  
**Cc:** Fitter, David L. (CDC/DDPHSIS/CGH/GID) <vid3@cdc.gov>  
**Subject:** RE: nursing home study & sports.

I have not seen anything (b)(5) I will reach out to Community Mitigation.

CAPT Jennifer McQuiston, co-lead, Principal Deputy IM, CDC COVID-19 Response  
[Fzh7@cdc.gov](mailto:Fzh7@cdc.gov), 404-316-9613

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**From:** Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>  
**Sent:** Tuesday, April 28, 2020 12:11 PM  
**To:** Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>  
**Cc:** McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP) <fzh7@cdc.gov>; Fitter, David L. (CDC/DDPHSIS/CGH/GID) <vid3@cdc.gov>  
**Subject:** FW: nursing home study & sports.

Not sure if we have anything but will let you look into it – community task force? Or the nRCC flow charts?

---

**From:** CMS (b)(6) <@cms.hhs.gov>  
**Sent:** Tuesday, April 28, 2020 12:09 PM  
**To:** Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>  
**Cc:** Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>; Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP) <dbc0@cdc.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>  
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<[Brady.Brookes@cms.hhs.gov](mailto:Brady.Brookes@cms.hhs.gov)>; Corry, Thomas (CMS/OA) <[Thomas.Corry@cms.hhs.gov](mailto:Thomas.Corry@cms.hhs.gov)>

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**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 28 Apr 2020 16:03:44 +0000  
**To:** CMS (b)(6) Jernigan, Daniel B. (CDC/DDID/NCIRD/ID); Redfield, Robert R. (CDC/OD); Brookes, Brady (CMS/OA); Corry, Thomas (CMS/OA)  
**Cc:** Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID); Charles, Julia (CDC/OD/OCS); Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP)  
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**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 28 Apr 2020 16:01:17 +0000  
**To:** Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID);Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP)  
**Cc:** Jernigan, Daniel B. (CDC/DDID/NCIRD/ID);McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP);Fitter, David L. (CDC/DDPHSIS/CGH/GID)  
**Subject:** FW: nursing home study & sports.

(b)(5)

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**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 12 Mar 2020 18:34:58 +0000  
**To:** CMS (b)(6)  
**Subject:** Re: Meeting with Hospital Association

Yes. Please do!!

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---

**From:** CMS (b)(6) <(b)(6)@cms.hhs.gov>  
**Sent:** Thursday, March 12, 2020 2:32:30 PM  
**To:** Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>  
**Subject:** Re: Meeting with Hospital Association

Can I share this with the hospitals?

Sent from my iPhone

On Mar 12, 2020, at 2:12 PM, Schuchat, Anne MD (CDC/OD) <[acs1@cdc.gov](mailto:acs1@cdc.gov)> wrote:

Thanks for the follow up.

(b)(5)

(b)(5)

(b)(5)

Please let us know if you have additional questions or if we can provide more information.

(b)(5)

(b)(5)

**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 12 Mar 2020 18:15:29 +0000  
**To:** Pillai, Satish K. (CDC/DDID/NCEZID/DPEI); Bell, Michael MD (CDC/DDID/NCEZID/DHQP)  
**Cc:** Patel, Anita (CDC/DDID/NCIRD/OD); Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)  
**Subject:** FW: Meeting with Hospital Association

Thanks for your help – below is what was sent up

(b)(5)

(b)(5)

(b)(5)

(b)(5)

(b)(5)

(b)(5)

**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 12 Mar 2020 17:23:37 +0000  
**To:** Hoo, Elizabeth (CDC/OD/OCS)  
**Subject:** Fwd: Meeting with Hospital Association

Can you read thru this email chain and prepare a clean email for Me to reply to Seema

(b)(5)

(b)(5)

Thanks

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---

**From:** Pillai, Satish K. (CDC/DDID/NCEZID/DPEI) <vig8@cdc.gov>  
**Sent:** Thursday, March 12, 2020 12:55 PM  
**To:** Schuchat, Anne MD (CDC/OD); Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP); Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)  
**Cc:** CDC IMS 2019 NCOV Response Policy; Messonnier, Nancy (CDC/DDID/NCIRD/OD); Bell, Michael MD (CDC/DDID/NCEZID/DHQP); Fagan, Ryan (CDC/DDID/NCEZID/DHQP)  
**Subject:** RE: Meeting with Hospital Association

(b)(5)

(b)(5)

*Satish K. Pillai, MD MPH  
Deputy Director, Division of Preparedness and Emerging Infections  
CDR, U.S. Public Health Service  
National Center for Emerging and Zoonotic Infectious Diseases  
Centers for Disease Control and Prevention*

---

**From:** Pillai, Satish K. (CDC/DDID/NCEZID/DPEI)  
**Sent:** Thursday, March 12, 2020 10:39 AM  
**To:** Schuchat, Anne MD (CDC/OD) <[acs1@cdc.gov](mailto:acs1@cdc.gov)>; Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP) <[dbc0@cdc.gov](mailto:dbc0@cdc.gov)>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <[dbj0@cdc.gov](mailto:dbj0@cdc.gov)>  
**Cc:** CDC IMS 2019 NCOV Response Policy <[eocevent209@cdc.gov](mailto:eocevent209@cdc.gov)>; Messonnier, Nancy (CDC/DDID/NCIRD/OD) <[nar5@cdc.gov](mailto:nar5@cdc.gov)>; Bell, Michael MD (CDC/DDID/NCEZID/DHQP) <[zzb8@cdc.gov](mailto:zzb8@cdc.gov)>  
**Subject:** RE: Meeting with Hospital Association

Hi Ma'am –  
Checking with team and will get back to you with anything else.  
Thanks,  
satish

---

**From:** Schuchat, Anne MD (CDC/OD) <[acs1@cdc.gov](mailto:acs1@cdc.gov)>  
**Sent:** Thursday, March 12, 2020 10:34 AM  
**To:** Pillai, Satish K. (CDC/DDID/NCEZID/DPEI) <[vig8@cdc.gov](mailto:vig8@cdc.gov)>; Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP) <[dbc0@cdc.gov](mailto:dbc0@cdc.gov)>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <[dbj0@cdc.gov](mailto:dbj0@cdc.gov)>  
**Cc:** CDC IMS 2019 NCOV Response Policy <[eocevent209@cdc.gov](mailto:eocevent209@cdc.gov)>; Messonnier, Nancy (CDC/DDID/NCIRD/OD) <[nar5@cdc.gov](mailto:nar5@cdc.gov)>; Bell, Michael MD (CDC/DDID/NCEZID/DHQP) <[zzb8@cdc.gov](mailto:zzb8@cdc.gov)>  
**Subject:** RE: Meeting with Hospital Association

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**From:** Pillai, Satish K. (CDC/DDID/NCEZID/DPEI) <[vig8@cdc.gov](mailto:vig8@cdc.gov)>  
**Sent:** Thursday, March 12, 2020 10:32 AM  
**To:** Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP) <[dbc0@cdc.gov](mailto:dbc0@cdc.gov)>; Schuchat, Anne MD

(CDC/OD) <[acs1@cdc.gov](mailto:acs1@cdc.gov)>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <[dbj0@cdc.gov](mailto:dbj0@cdc.gov)>

Cc: CDC IMS 2019 NCOV Response Policy <[eocevent209@cdc.gov](mailto:eocevent209@cdc.gov)>; Messonnier, Nancy (CDC/DDID/NCIRD/OD) <[nar5@cdc.gov](mailto:nar5@cdc.gov)>; Bell, Michael MD (CDC/DDID/NCEZID/DHQP) <[zzb8@cdc.gov](mailto:zzb8@cdc.gov)>

**Subject:** RE: Meeting with Hospital Association

(b)(5)

*Satish K. Pillai, MD MPH  
Deputy Director, Division of Preparedness and Emerging Infections  
CDR, U.S. Public Health Service  
National Center for Emerging and Zoonotic Infectious Diseases  
Centers for Disease Control and Prevention*

---

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**Sent:** Thursday, March 12, 2020 10:29 AM  
**To:** Schuchat, Anne MD (CDC/OD) <[acs1@cdc.gov](mailto:acs1@cdc.gov)>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <[dbj0@cdc.gov](mailto:dbj0@cdc.gov)>  
**Cc:** CDC IMS 2019 NCOV Response Policy <[eocevent209@cdc.gov](mailto:eocevent209@cdc.gov)>; Messonnier, Nancy (CDC/DDID/NCIRD/OD) <[nar5@cdc.gov](mailto:nar5@cdc.gov)>; Pillai, Satish K. (CDC/DDID/NCEZID/DPEI) <[vig8@cdc.gov](mailto:vig8@cdc.gov)>; Bell, Michael MD (CDC/DDID/NCEZID/DHQP) <[zzb8@cdc.gov](mailto:zzb8@cdc.gov)>  
**Subject:** Re: Meeting with Hospital Association

I believe that (b)(5) including Mike and Satish. Mike has a call with AHA today.

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**From:** Schuchat, Anne MD (CDC/OD) <[acs1@cdc.gov](mailto:acs1@cdc.gov)>  
**Sent:** Thursday, March 12, 2020 10:03:27 AM  
**To:** Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP) <[dbc0@cdc.gov](mailto:dbc0@cdc.gov)>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <[dbj0@cdc.gov](mailto:dbj0@cdc.gov)>  
**Cc:** CDC IMS 2019 NCOV Response Policy <[eocevent209@cdc.gov](mailto:eocevent209@cdc.gov)>; Messonnier, Nancy (CDC/DDID/NCIRD/OD) <[nar5@cdc.gov](mailto:nar5@cdc.gov)>  
**Subject:** FW: Meeting with Hospital Association

(b)(5)

(b)(5)

**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 12 Mar 2020 14:42:38 +0000  
**To:** Jernigan, Daniel B. (CDC/DDID/NCIRD/ID); Kuhnert-Tallman, Wendi (CDC/DDID/OD); Monroe, Steve (CDC/DDPHSS/OLSS/OD)  
**Subject:** FW: Meeting with Hospital Association

For visibility – note highlighted part from (b)(5) Already shared w  
denise cardo and Satish/bell have been dealing w #3

(b)(5)

(b)(5)

**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 12 Mar 2020 14:34:15 +0000  
**To:** Pillai, Satish K. (CDC/DDID/NCEZID/DPEI);Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP);Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)  
**Cc:** CDC IMS 2019 NCOV Response Policy;Messonnier, Nancy (CDC/DDID/NCIRD/OD);Bell, Michael MD (CDC/DDID/NCEZID/DHQP)  
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(b)(5)

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**Subject:** RE: Meeting with Hospital Association

(b)(5)

(b)(5)

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**Subject:** FW: Meeting with Hospital Association

(b)(5)

(b)(5)

**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 12 Mar 2020 14:30:55 +0000  
**To:** Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP); Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)  
**Cc:** CDC IMS 2019 NCOV Response Policy; Messonnier, Nancy (CDC/DDID/NCIRD/OD); Pillai, Satish K. (CDC/DDID/NCEZID/DPEI); Bell, Michael MD (CDC/DDID/NCEZID/DHQP)  
**Subject:** Re: Meeting with Hospital Association

That's what I thought but will be helpful to share the document and we link with cms so they can push out

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**From:** Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP) <dbc0@cdc.gov>  
**Sent:** Thursday, March 12, 2020 10:29:29 AM  
**To:** Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>  
**Cc:** CDC IMS 2019 NCOV Response Policy <eocevent209@cdc.gov>; Messonnier, Nancy (CDC/DDID/NCIRD/OD) <nar5@cdc.gov>; Pillai, Satish K. (CDC/DDID/NCEZID/DPEI) <vig8@cdc.gov>; Bell, Michael MD (CDC/DDID/NCEZID/DHQP) <zzb8@cdc.gov>  
**Subject:** Re: Meeting with Hospital Association

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**To:** Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP) <dbc0@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>  
**Cc:** CDC IMS 2019 NCOV Response Policy <eocevent209@cdc.gov>; Messonnier, Nancy (CDC/DDID/NCIRD/OD) <nar5@cdc.gov>  
**Subject:** FW: Meeting with Hospital Association

(b)(5)

(b)(5)

**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** 12 Mar 2020 14:03:27 +0000  
**To:** Cardo, Denise M. MD (CDC/DDID/NCEZID/DHQP);Jernigan, Daniel B.  
(CDC/DDID/NCIRD/ID)  
**Cc:** CDC IMS 2019 NCOV Response Policy;Messonnier, Nancy  
(CDC/DDID/NCIRD/OD)  
**Subject:** FW: Meeting with Hospital Association

(b)(5)

(b)(5)

**From:** McGowan, Robert (Kyle) (CDC/OD/OCS)  
**Sent:** 5 Mar 2020 19:54:20 +0000  
**To:** Williams, Teresa (CDC/OD/OCS)  
**Cc:** Scales, Scott L. (CDC/OD/OCS); Warner, Agnes (CDC/OD/OCS); Knotts, Ashley (CDC/OD/OCS); Bartee, Brad Allen (CDC/OD/OCS); Gershman, Lynn E. (CDC/DDPHSIS/OD)  
**Subject:** Re: Nursing Home Call Tomorrow

He can't do anything tomorrow before 12:30.

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**From:** Williams, Teresa (CDC/OD/OCS) <coo4@cdc.gov>  
**Sent:** Thursday, March 5, 2020 2:49:17 PM  
**To:** McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>  
**Cc:** Scales, Scott L. (CDC/OD/OCS) <ixj3@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>; Knotts, Ashley (CDC/OD/OCS) <vqf0@cdc.gov>; Bartee, Brad Allen (CDC/OD/OCS) <yxa0@cdc.gov>; Gershman, Lynn E. (CDC/DDPHSIS/OD) <veu4@cdc.gov>  
**Subject:** FW: Nursing Home Call Tomorrow

Hi Kyle,

Please note the request below from Adm Verma's office requesting a call tomorrow morning with the nursing home.

As requested, we have cleared Dr. Redfield's calendar until the POTUS Visit.

Please advise if we should schedule the nursing home call tomorrow morning.

Thanks,  
Teresa

---

**From:** Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>  
**Sent:** Thursday, March 5, 2020 2:43 PM  
**To:** Gershman, Lynn E. (CDC/DDPHSIS/OD) <veu4@cdc.gov>; Williams, Teresa (CDC/OD/OCS) <coo4@cdc.gov>  
**Cc:** Perez-Rivera, Diana (CMS/OA) <Diana.Perez-Rivera@cms.hhs.gov>  
**Subject:** Nursing Home Call Tomorrow  
**Importance:** High

Hi Lynn and Teresa,

It has been difficult to get ASPR on board with the nursing home call today so we are going to aim for first thing tomorrow morning. I know Dr. Redfield is getting in super early to Atlanta, but hoping we can find a time to have the first call tomorrow since it is most important that Adm Verma and Dr. Redfield be on the line. Thank you!

Meredith Good-Cohn  
Office of the Administrator  
Centers for Medicare and Medicaid Services

Cell: (b)(6)  
[Meredith.good-cohn@cms.hhs.gov](mailto:Meredith.good-cohn@cms.hhs.gov)

*Confidential and deliberative, pre-decisional communication*