

DEPARTMENT OF HEALTH & HUMAN SERVICES
Centers for Medicare & Medicaid Services
7500 Security Boulevard, Mail Stop C5-11-06
Baltimore, Maryland 21244-1850



Office of Strategic Operations and Regulatory Affairs/Freedom of Information Group

Refer to: Control Number 030520207113 and PIN NKDS

6/8/2023

Taylor Stoneman
American Oversight
1030 15th Street NW, Suite B255
Washington, DC 20005

Dear Sir/Madam:

This revised interim response relates to your Freedom of Information Act (5 U.S.C. § 552) request of 3/5/2020, which you sent to the Centers for Medicare & Medicaid Services. Your requests for clarification regarding our Second Interim Response are reflected in bold below followed by the CMS responses.

CMS Second Interim Response – September 14, 2020 (HHS-CMS-20-0499-C) (Note, page numbers refer to PDF)

Issue: (b)(5) Pages withheld in full pursuant to exemption (b)(5)

Pp. 1, 8–9, 11–16, 18–26, 41–76, 79–83, 84–100

Response:

Rev set 1A pages removed Exemption 5 withheld in full redaction except pages 19-21, 25-26, 79-80, 93-94, and 96-97 as deliberative process and Presidential Communications Privilege.

Issue: (b)(5) redactions of the following:

- **P. 17: part of email from Stephen Hahn re “Call with serology test CEOs”**
- **Pp. 77-78: email exchange between Sean Conley, Joseph Grogan, and Seema Verma re “Thank intro”**

Response:

Rev Set 2 pages Exemption 5 redactions removed in part, pages 77-78 have Exemption 5 and Presidential Communications Privilege in part.

Issue: Pages withheld in full pursuant to exemption (b)(5)

Pp. 1–5, 7, 10–11, 14, 15–17, 21–24, 27–29 plus top of 30, 34–37 plus top of 38, 46, 60, 66–68, 70–84, 90–91, 93–99 plus top of 100.

Response:

Pages in Rev Set 2A have all full page redaction removed except pages 11, 73-74, and 90-91 as deliberative process.

Issue: (b)(5) redactions of Description of subject lines or attachment titles

Pp. 12, 13, 61, 69.

Response: See Set 2B. All requested descriptions of subjects/attachments redactions removed with exception of page 13 which a portion is removed.

Issue: Description of Email from

- **Pp. 8-9: AS1CFW re “COVID R&D from DHS.” Any segregable, factual content?**
- **P. 12: email from Joseph Grogan to Brady Brookes**
- **Pp. 14-17: contents of email with attachment labeled “CDC Activities Update.FINAL.pptx”**

Response:

Rev Set 2C has all full-page redactions removed, pages 8-9 have partial redactions as deliberative process and Presidential Communication Privilege.

Issue: withheld in full redactions

Pp. 32, 47, 54, 59, 61, 63, 86, 88

- **redaction of top of page. Any segregable email header or factual content in these redactions?**
- **P. 47, email from Joseph Grogan to Brady Brookes and John Brooks re “90 mill in home tests”**
- **partial email content redacted despite indication in same sentence that CMS had worked to “finalize” the document.**

Response:

Rev set 2 D has all full-page redactions removed, portions of some pages redacted as deliberative process or Presidential Communication Privilege.

Issue: withheld in full redactions

Pp. 4–65, 71–80, 83–90, 98–100.

Response:

Set 3A 4-65 WIF; Set 3A 71-80 WIF; Set 3A 83-90 WIF; and Set 3A 98-100 WIF have all full page redactions removed.

Issue: Any segregable information from redaction as follows:

P. 2: redaction of top of page. Any segregable email header or factual content?

P. 68: email at 5:34pm re “Call with serology test CEOs”

P. 81: email exchange between Deborah Birx and Seema Verma

Pp. 91-96: portions of email exchange between Verma/Grogan/Giroir

Response:

CMS has removed the majority of the redactions on these pages in Set 3 PD.

Issue: withheld in full redactions

PDF pp. 1, 4, 6, 8, 11, 14-16 and 44 (listed in PDF as pp. 1-2, 5, 7, 9, 12-14, 17-41, and 69-100).

Response:

CMS has removed full page redactions from Rev 1 WIF pages from Part 4.
CMS has removed additional part redactions in Rev 2 PD Part 4.

Issue: Email redactions of contents or senders and recipients

Pp. 5: contents of email exchange re “COVID R&D from DHS

Pp. 9-10: recipient full redacted individual

Pp. 12: subject line redaction and contents of email

Pp. 16-40: redactions involving Envision Health

Pp. 41-42: SEP guidance email comment from EOP and email url redactions

Pp. 9: full redacted individual (email)

Pp. 12-13: fully redacted email and individual

Response:

Please see part redactions in Rev 2 PD Part 4 for the following:

P. 5: After equity consult, the names of the email addresses from DHS have been redacted but the employee name remains adjacent. The content remains redacted as deliberative.

Pp. 9-10: the url code redacted is for the CMS Administrator in the recipient email.

P. 12: subject line redaction removed; contents partially removed.

Pp. 16-40: redaction regarding Envision Health emails were vetted for State Department equities and content redaction were removed where applicable. Email recipients redacted contained EOP domain. The CMS email url redaction is the code for the CMS Administrator.

Pp. 41-42: portion of the redacted comment removed. CMS url redacted is the code for the CMS Administrator.

P. 9: CMS url redacted is the code for the CMS Administrator.

Pp. 12-13: same as p 9.

Issue: withheld in full redactions

Pdf pp. 1–44, 46–48, 51–55, 58–65 plus top of 66, 72–83 plus top of 84, 87-88, 92-93, 96 plus top of 97

Response: Set 5A pages 1-101 have all full page redactions removed.

Issue: email exchange re “Medicaid decision paper”

email exchange re “Meeting with Hospital Association.” Any segregable, factual content?

email thread re “Nursing homes- PPE.” Any segregable, factual content?

the top of each of these pages is redacted. Any segregable email header or factual content?

Pp. 45, 49-50, 56-57, 68, 70, 100

P. 45: redacted email sender and recipient

P. 50: redacted email addresses

P. 56: redacted email addresses

Response:

CMS removed redactions of factual content where applicable.

CMS removed redactions of email addresses except where the url is for EOP in which case the name of the person is revealed without the email url adjacent to the redaction. In the CMS redaction of email, the redaction is a code for the CMS Administrator.

CMS is working on the remaining clarification questions and will respond accordingly after proper vetting of other entities' equities.

Sincerely yours,

Hugh Gilmore
Hugh Gilmore
Director
Freedom of Information Group

Enclosure

Subject: RE: policy ideas

Yes of course. Adding Alec who is coordinating on our end. We have some broad ideas identified and are filling in with details in each area.

From: Liddell, Christopher P. EOP/WHO (b)(6)

Sent: Thursday, April 9, 2020 12:02 PM

To: CMS (b) (6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>

Subject: policy ideas

Seema

Would you mind copying me on the policy ideas that you had and mentioned on the call with Jared a couple of days ago ?

Thanks

Chris

From: [Brookes, Brady \(CMS/OA\)](#)
To: [Grogan, Joseph J. EOP/WHO](#); [Verma, Seema \(CMS/OA\)](#); [CMS](#)
Cc: [Bonner, Maria K. EOP/WHO](#)
Subject: RE: SP for insulin event
Date: Monday, April 20, 2020 8:23:38 AM

pg 8 wif

+ Seema

(b) (5)

Confidential and deliberative, pre-decisional communication

-----Original Message-----

From: Grogan, Joseph J. EOP/WHO <(b)(6)@who.eop.gov>
Sent: Monday, April 20, 2020 6:55 AM
To: Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO <(b)(6)@who.eop.gov>
Subject: SP for insulin event

(b) (5)

Sent from my iPhone

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Verma, Seema \(CMS/OA\)](#)
Cc: [Brookes, Brady \(CMS/OA\)](#); [Bonner, Maria K. EOP/WHO](#)
Subject: SP for insulin event
Date: Monday, April 20, 2020 6:54:49 AM

pg 9 wif

[REDACTED]

Sent from my iPhone

From: [Hahn, Stephen](#)
To: [Liddell, Christopher P. EOP/WHO](#)
Cc: [Grogan, Joseph J. EOP/WHO](#); CMS (b) (6); [Abernethy, Amy \(FDA/OC\)](#); [Lenihan, Keagan \(FDA/OC\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Redfield, Robert R. \(CDC/OD\)](#); [Brookes, Brady \(CMS/OA\)](#); [Amin, Stacy \(FDA/OC\)](#); [Verma, Seema \(CMS/OA\)](#); [Lane, Cliff \(NIH/NIAID\) \[E\]](#); [Collins, Francis \(NIH/OD\) \[E\]](#); [Franklin, Joseph \(FDA/OC\)](#)
Subject: Re: Oracle Platform
Date: Monday, March 23, 2020 8:59:55 AM

Chris,

(b) (5)

Steve

From: Liddell, Christopher P. EOP/WHO <(b) (6)@who.eop.gov>
Date: March 22, 2020 at 5:31:29 PM EDT
To: Hahn, Stephen <SH1@fda.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO <(b) (6)@who.eop.gov>, CMS (b) (6) (b) (6)@cms.hhs.gov>, Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>, Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>, Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>, Redfield, Robert R (CDC) <olx1@cdc.gov>, Brookes, Brady (CMS) <Brady.Brookes@cms.hhs.gov>, Amin, Stacy <Stacy.Amin@fda.hhs.gov>, Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>, Lane, Henry C (NIH) <clane@niaid.nih.gov>, Collins, Francis S (NIH) <collinsf@od.nih.gov>, Franklin, Joseph <Joseph.Franklin@fda.hhs.gov>
Subject: Re: Oracle Platform

Steve

Do you have a presentation from Oracle that explains how it is structured, what it will provide, timing etc ?

Thanks
 Chris

On Mar 22, 2020, at 4:00 PM, Hahn, Stephen <SH1@fda.hhs.gov> wrote:

Thanks, Chris. Please let me know if you have any questions.
 Steve

From: Grogan, Joseph J. EOP/WHO <(b) (6)@who.eop.gov>
Date: March 21, 2020 at 7:29:35 PM EDT
To: CMS (b) (6)@cms.hhs.gov>
Cc: Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>, Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>, Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>, Hahn, Stephen <SH1@fda.hhs.gov>, Redfield, Robert R (CDC) <olx1@cdc.gov>, Brookes, Brady (CMS) <Brady.Brookes@cms.hhs.gov>, Amin, Stacy <Stacy.Amin@fda.hhs.gov>,

Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>, Lane, Henry C (NIH) <clane@niaid.nih.gov>, Collins, Francis S (NIH) <collinsf@od.nih.gov>, Franklin, Joseph <Joseph.Franklin@fda.hhs.gov>, Liddell, Christopher P. EOP/WHO (b)(6)@who.eop.gov>
Subject: Re: Oracle Platform

Cc'ing deputy cos Chris Liddell who can help with any technical issues and can enlist US digital services if necessary.

Sent from my iPhone

On Mar 21, 2020, at 7:02 PM, CMS (b)(6)@cms.hhs.gov> wrote:

[Amy, please work through Brady Brookes for CMS issues.](#)

From: Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>
Sent: Saturday, March 21, 2020 6:59 PM
To: Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; CMS (b)(6)@cms.hhs.gov>
Cc: Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Joe Grogan (b)(6)@who.eop.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>; Lane, Cliff (NIH/NIAID) [E] <clane@niaid.nih.gov>; Collins, Francis (NIH/OD) [E] <collinsf@od.nih.gov>; Franklin, Joseph (FDA/OC) <Joseph.Franklin@fda.hhs.gov>
Subject: Re: Oracle Platform

Thanks, All.

I am in touch with John Brooks and will connect with Cliff Lane as well.

We are developing an overarching concept paper to get input/reactions and will be ready for the 5pm deadline.

Take care,

Amy

Amy P. Abernethy, MD PhD

Principal Deputy Commissioner
Acting Chief Information Officer
US Food & Drug Administration

Mobile: (b)(6)
Email: amy.abernethy@fda.hhs.gov

From: Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>
Sent: Saturday, March 21, 2020 6:53 PM
To: Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>; Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R (CDC) <olx1@cdc.gov>; Abernethy, Amy <Amy.Abernethy@fda.hhs.gov> (b)(6) <(b)(6)@cms.hhs.gov>
Cc: Amin, Stacy <Stacy.Amin@fda.hhs.gov>; Joe Grogan (b)(6) <(b)(6)@who.eop.gov>; Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>; Lane, Henry C (NIH) <clane@niaid.nih.gov>; Collins, Francis S (NIH) <collinsf@od.nih.gov>
Subject: RE: Oracle Platform

+ Seema

From: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>
Sent: Saturday, March 21, 2020 6:50 PM
To: Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R (CDC) <olx1@cdc.gov>; Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>
Cc: Amin, Stacy <Stacy.Amin@fda.hhs.gov>; Joe Grogan (b)(6) <(b)(6)@who.eop.gov>; Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>; Lane, Henry C (NIH) <clane@niaid.nih.gov>; Collins, Francis S (NIH) <collinsf@od.nih.gov>
Subject: RE: Oracle Platform

Steve:

Thanks for the note. Cliff Lane will be my designated person to work with Amy, and if there are other areas of expertise where NIH can contribute such as a person from National Library of Medicine (NLM) and/or the National Center for Advancing Translational Science (NCATS), Cliff will work with me and Dr. Francis Collins (NIH Director) to provide a name and contact information for such a person. I am also copying Dr. Collins on this e-mail.

Best regards,

Tony

From: Hahn, Stephen <SH1@fda.hhs.gov>
Sent: Saturday, March 21, 2020 4:31 PM
To: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Abernethy, Amy (FDA/OC) <Amy.Abernethy@fda.hhs.gov>
Cc: Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Joe Grogan (b)(6) <@who.eop.gov>; Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>
Subject: Oracle Platform

Tony and Bob,

This email is in follow up to our conversation an hour ago regarding the Oracle Platform. I am adding Dr. Amy Abernathy who is the Principle Deputy Commissioner of FDA. CMS Administrator Verma, Joe Grogan, Stacy Amin, Chief Legal Counsel for FDA, and Keagan Lenihan, my Chief of Staff are copied.

We have a 5 pm deadline tomorrow to deliver a plan for operationalizing the Oracle Platform with 3 key questions. Amy will lead this effort and coordinate with your agencies. I know that you will be designating participants to work with Amy. I've downloaded with Amy and she has heard about the details of our conversation earlier today. The first use case is the off label use of hydroxychloroquine.

The questions are:



The White House had made it clear that they will help us remove any barriers. If you encounter any obstacles, please funnel them to me (cell [REDACTED]) and I'll pass them along to the WH. Administrator Verma

has agreed to look into any coverage issues that might arise.

Thanks.

Steve

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Verma, Seema \(CMS/OA\)](#); [D'Angelo, Gregory B. EOP/OMB](#); [Bonner, Maria K. EOP/WHO](#); [Davis, May M. EOP/WHO](#)
Cc: [Campana, Alexandra D. EOP/WHO](#)
Subject: Reg changes to (b) (5)
Date: Monday, March 30, 2020 3:28:06 AM

Have we made any progress on regulatory changes to (b) (5) This is a really high priority.

Sent from my iPhone

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Verma, Seema \(CMS/OA\)](#); [SH1 \(fda.hhs.gov\)](#)
Subject: Fwd: Testing
Date: Monday, April 27, 2020 8:58:57 AM

Should we only pay for (b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Hicks, Hope C. EOP/WHO" (b)(6)@who.eop.gov>
Date: April 27, 2020 at 8:52:27 AM EDT
To: CMS (b)(6)@cms.hhs.gov>, "adam@dfc.gov" <adam@dfc.gov>, "Kushner, Jared C. EOP/WHO" (b)(6)@who.eop.gov>, "Grogan, Joseph J. EOP/WHO" (b)(6)@who.eop.gov>, "Short, Marc T. EOP/OVP" (b)(6)@ovp.eop.gov>, "Troye, Olivia EOP/NSC" (b)(6)@nsc.eop.gov>, "Miller, Katie R. EOP/OVP" (b)(6)@ovp.eop.gov>
Cc: "Gilmartin, Kayleigh M. EOP/WHO" (b)(6)@who.eop.gov>, "Farah, Alyssa A. EOP/WHO" (b)(6)@who.eop.gov>
Subject: RE: Testing

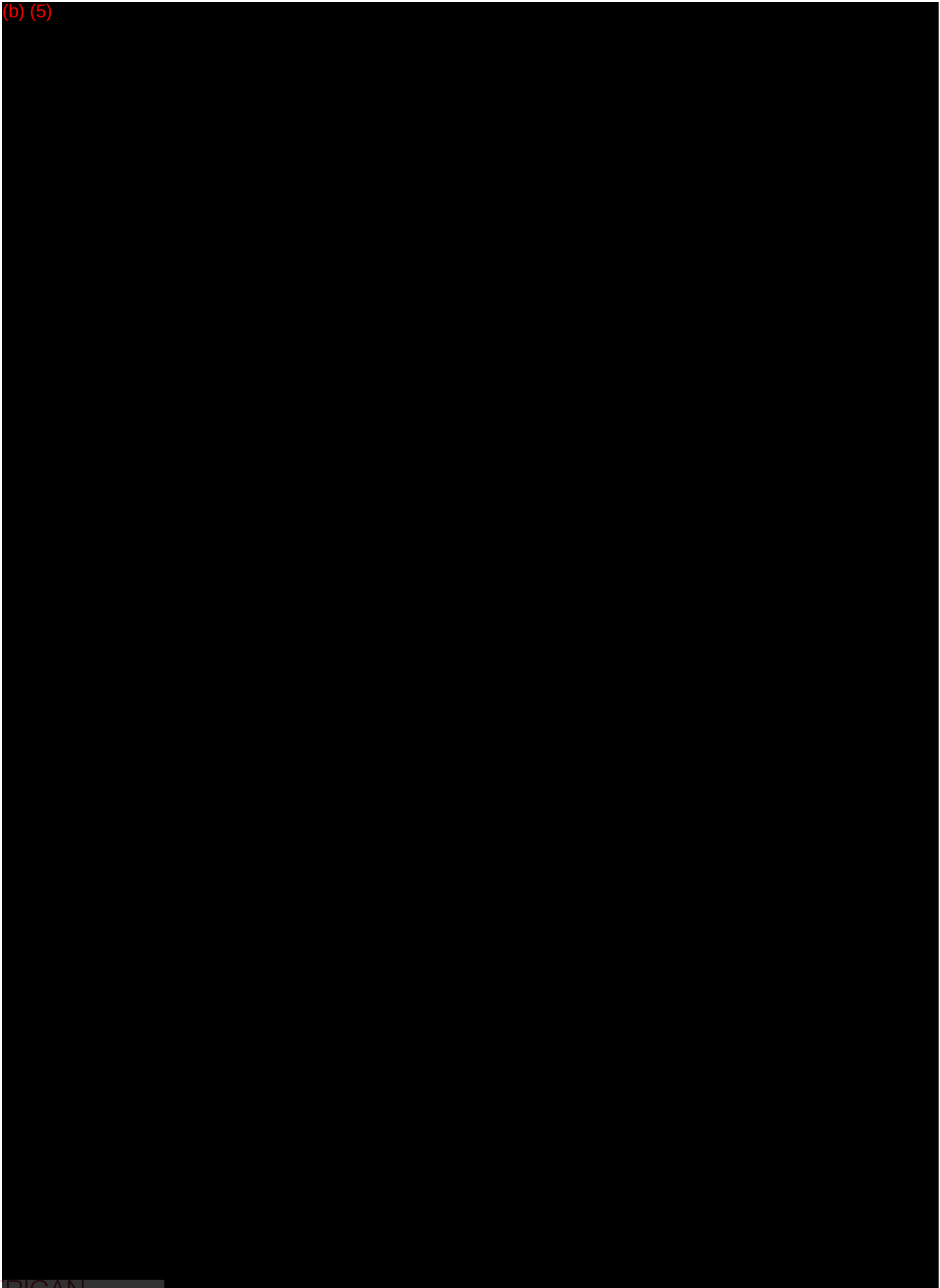
Thank you! Looping in K and A

From: CMS (b)(6)@cms.hhs.gov>
Sent: Monday, April 27, 2020 8:51 AM
To: adam@dfc.gov; Kushner, Jared C. EOP/WHO (b)(6)@who.eop.gov>; Hicks, Hope C. EOP/WHO (b)(6)@who.eop.gov>; Grogan, Joseph J. EOP/WHO (b)(6)@who.eop.gov>; Short, Marc T. EOP/OVP (b)(6)@ovp.eop.gov>; Troye, Olivia EOP/NSC (b)(6)@nsc.eop.gov>; Miller, Katie R. EOP/OVP (b)(6)@ovp.eop.gov>
Subject: Testing

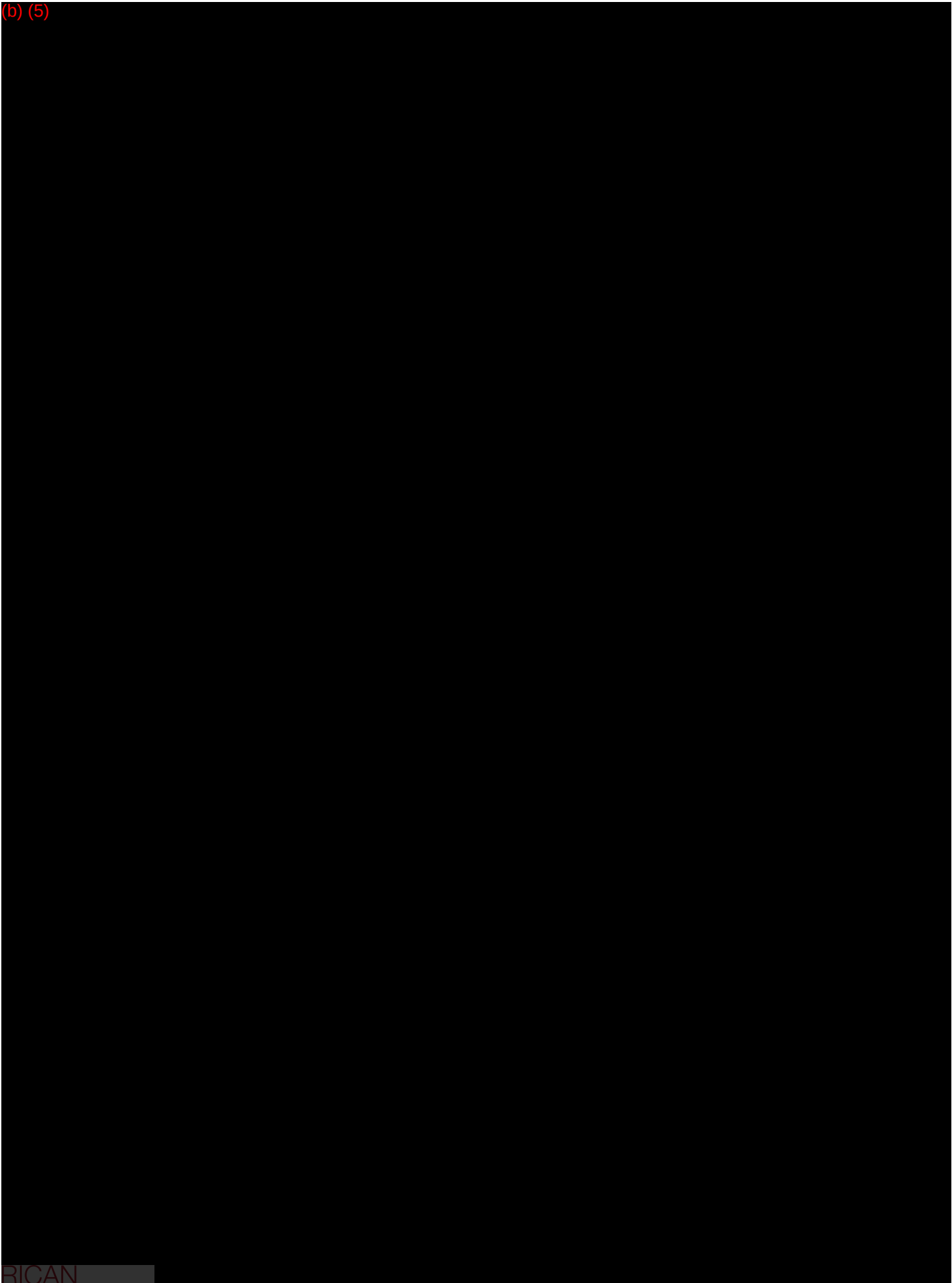
Team, here are the testing announcements that you may want to make today. Our rule will go out in the next day or so, but okay for POTUS to announce as part of your testing announcements. We send to HHS but wanted to make sure you had this. We fixed the pharmacy issue etc.

(b) (5)

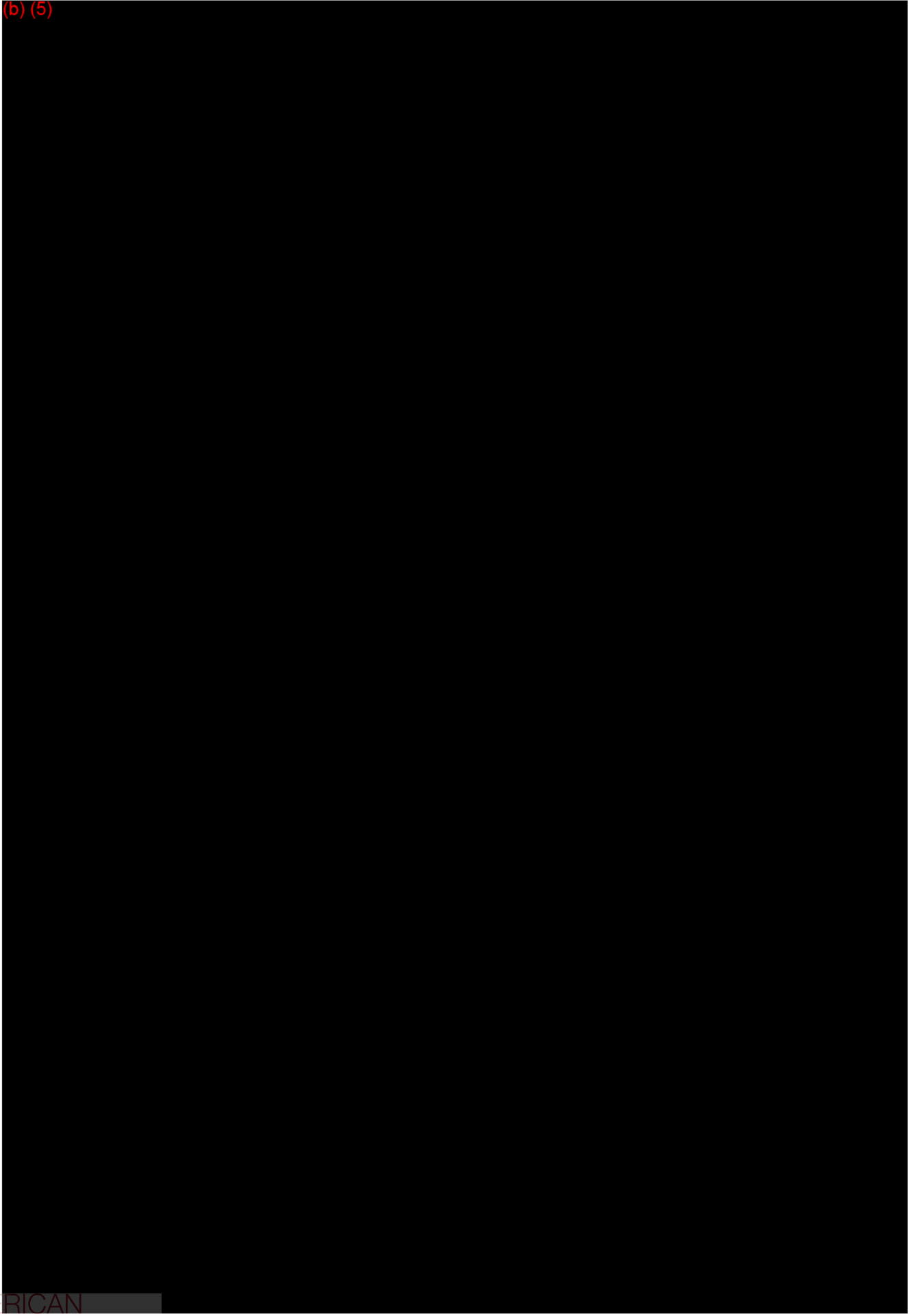
(b) (5)



(b) (5)



(b) (5)



From: [Hahn, Stephen](#)
To: [Redfield, Robert R. \(CDC/OD\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Abernethy, Amy \(FDA/OC\)](#)
Cc: [Amin, Stacy \(FDA/OC\)](#); [Joe Grogan](#); [Lenihan, Keagan \(FDA/OC\)](#); [Verma, Seema \(CMS/OA\)](#)
Subject: Oracle Platform
Date: Saturday, March 21, 2020 4:31:14 PM

Tony and Bob,

This email is in follow up to our conversation an hour ago regarding the Oracle Platform. I am adding Dr. Amy Abernathy who is the Principle Deputy Commissioner of FDA. CMS Administrator Verma, Joe Grogan, Stacy Amin, Chief Legal Counsel for FDA, and Keagan Lenihan, my Chief of Staff are copied.

We have a 5 pm deadline tomorrow to deliver a plan for operationalizing the Oracle Platform with 3 key questions. Amy will lead this effort and coordinate with your agencies. I know that you will be designating participants to work with Amy. I've downloaded with Amy and she has heard about the details of our conversation earlier today. The first use case is the off label use of hydroxychloroquine.

The questions are:

(b) (5)
[Redacted]
[Redacted]

[Redacted]
[Redacted]

[Redacted]
[Redacted]

The White House had made it clear that they will help us remove any barriers. If you encounter any obstacles, please funnel them to me (cell (b)(6)) and I'll pass them along to the WH. Administrator Verma has agreed to look into any coverage issues that might arise.

Thanks.
Steve

From: [Hahn, Stephen](#)
To: [Grogan, Joseph J. EOP/WHO](#); [Verma, Seema \(CMS/OA\)](#)
Subject: Re: Testing
Date: Monday, April 27, 2020 11:37:38 AM

Yes, only those (b) (5)

From: Grogan, Joseph J. EOP/WHO (b)(6)@who.eop.gov>
Date: April 27, 2020 at 8:58:37 AM EDT
To: Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>, Hahn, Stephen <SH1@fda.hhs.gov>
Subject: Fwd: Testing

Should we only pay for (b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Hicks, Hope C. EOP/WHO" (b)(6)@who.eop.gov>
Date: April 27, 2020 at 8:52:27 AM EDT
To: CMS (b) (6)@cms.hhs.gov>, "adam@dfc.gov" <adam@dfc.gov>, "Kushner, Jared C. EOP/WHO" (b)(6), "Grogan, Joseph J. EOP/WHO" (b)(6), "Short, Marc T. EOP/OVP" (b)(6), "Troye, Olivia EOP/NSC" (b)(6), "Miller, Katie R. EOP/OVP" (b)(6)
Cc: "Gilmartin, Kayleigh M. EOP/WHO" (b)(6), "Farah, Alyssa A. EOP/WHO" (b)(6)
Subject: RE: Testing

Thank you! Looping in K and A

From: CMS (b)(6)@cms.hhs.gov>
Sent: Monday, April 27, 2020 8:51 AM
To: adam@dfc.gov; Kushner, Jared C. EOP/WHO (b)(6); Hicks, Hope C. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); Short, Marc T. EOP/OVP (b)(6); Troye, Olivia EOP/NSC (b)(6); Miller, Katie R. EOP/OVP (b)(6)
Subject: Testing

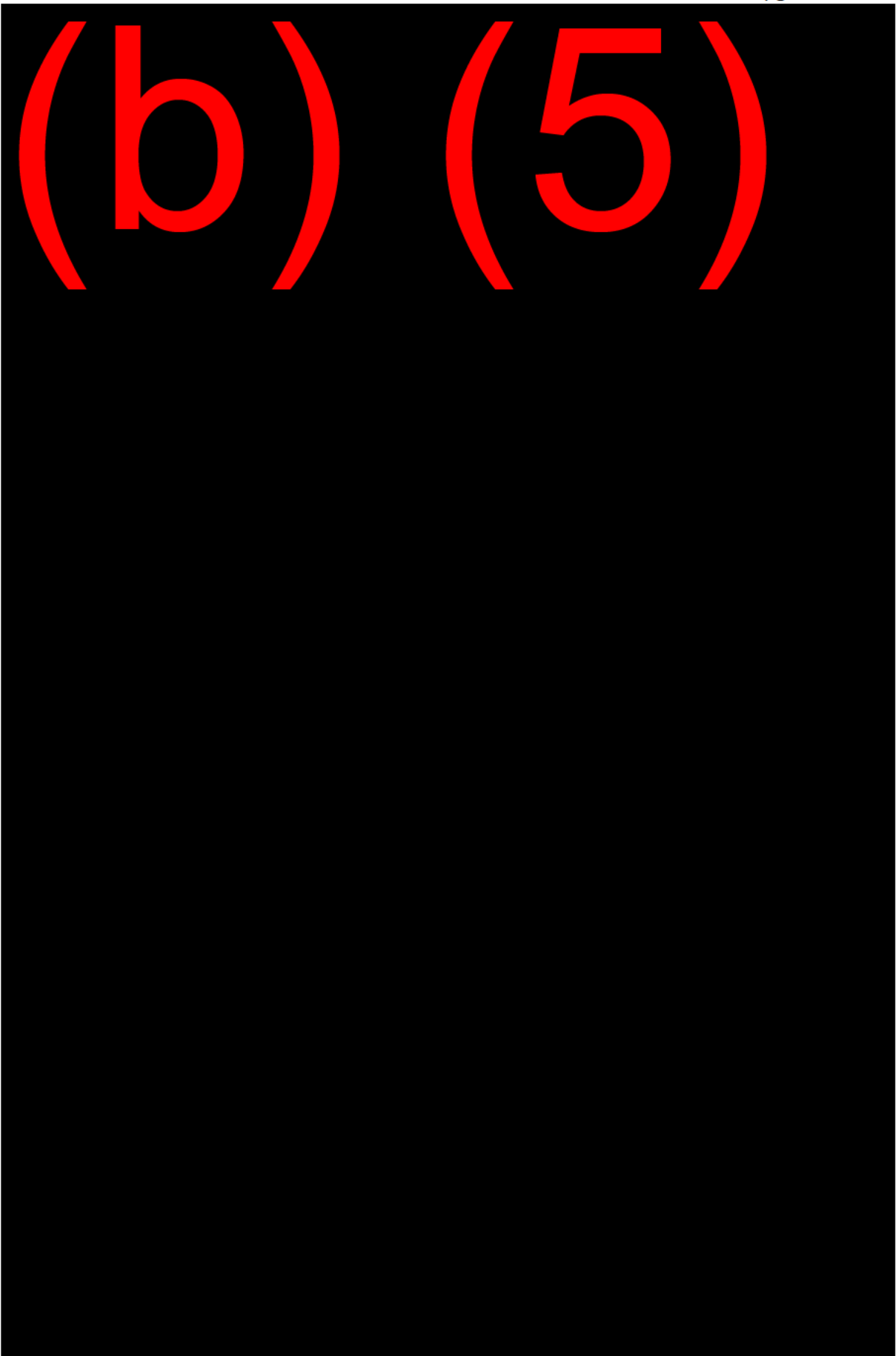
Team, here are the testing announcements that you may want to make today. Our rule will go out in the next day or so, but okay for POTUS to announce as part of your

testing announcements. We send to HHS but wanted to make sure you had this. We fixed the pharmacy issue etc.

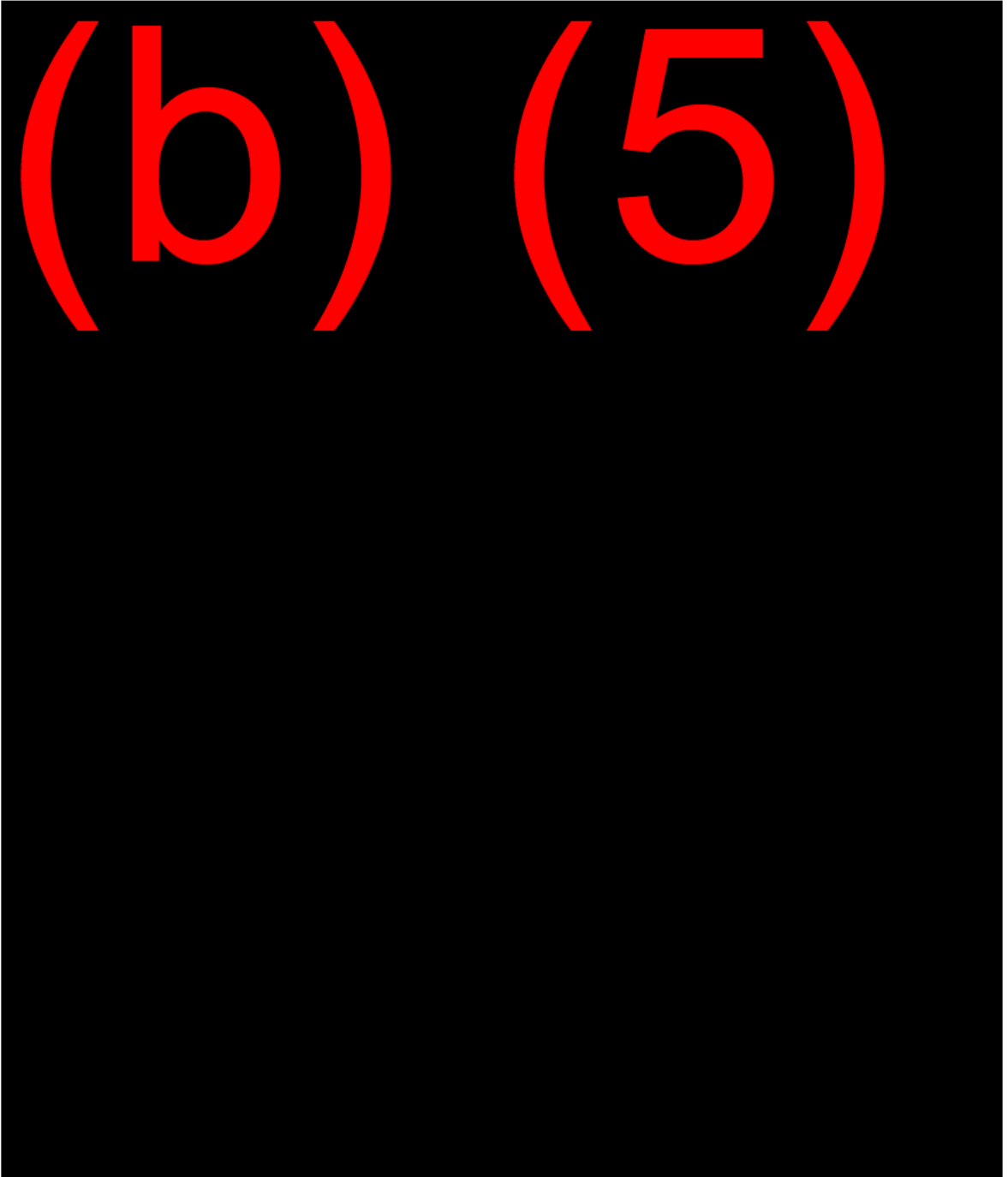
(b) (5)

(b) (5)

(b) (5)



(b) (5)



From: [Hahn, Stephen](#)
To: CMS [REDACTED]; "Grogan, Joseph J. EOP/WHO"
Cc: [Abernethy, Amy \(FDA/OC\)](#); [Lenihan, Keagan \(FDA/OC\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Redfield, Robert R. \(CDC/OD\)](#); [Brookes, Brady \(CMS/OA\)](#); [Amin, Stacy \(FDA/OC\)](#); [Verma, Seema \(CMS/OA\)](#); [Lane, Cliff \(NIH/NIAID\) \[E\]](#); [Collins, Francis \(NIH/OD\) \[E\]](#); [Franklin, Joseph \(FDA/OC\)](#); [Liddell, Christopher P. EOP/WHO](#)
Subject: RE: Oracle Platform
Date: Sunday, March 22, 2020 3:56:34 PM

Thanks, Seema.

From: CMS [REDACTED]@cms.hhs.gov>
Date: March 21, 2020 at 8:54:23 PM EDT
To: 'Grogan, Joseph J. EOP/WHO' (b)(6)
Cc: [Abernethy, Amy](#) <Amy.Abernethy@fda.hhs.gov>, [Lenihan, Keagan](#) <Keagan.Lenihan@fda.hhs.gov>, [Fauci, Anthony S \(NIH\)](#) <afauci@niaid.nih.gov>, [Hahn, Stephen](#) <SH1@fda.hhs.gov>, [Redfield, Robert R \(CDC\)](#) <olx1@cdc.gov>, [Brookes, Brady \(CMS\)](#) <Brady.Brookes@cms.hhs.gov>, [Amin, Stacy](#) <Stacy.Amin@fda.hhs.gov>, [Verma, Seema \(CMS\)](#) <Seema.Verma@cms.hhs.gov>, [Lane, Henry C \(NIH\)](#) <clane@niaid.nih.gov>, [Collins, Francis S \(NIH\)](#) <collinsf@od.nih.gov>, [Franklin, Joseph](#) <Joseph.Franklin@fda.hhs.gov>, [Liddell, Christopher P. EOP/WHO](#) (b)(6)
Subject: RE: Oracle Platform

We can help with issue number 2. Looking to see if I can (b) (5)

[REDACTED]

From: Grogan, Joseph J. EOP/WHO (b)(6)
Sent: Saturday, March 21, 2020 7:29 PM
To: CMS (b) (6)@cms.hhs.gov>
Cc: [Abernethy, Amy \(FDA/OC\)](#) <Amy.Abernethy@fda.hhs.gov>; [Lenihan, Keagan \(FDA/OC\)](#) <Keagan.Lenihan@fda.hhs.gov>; [Fauci, Anthony \(NIH/NIAID\) \[E\]](#) <afauci@niaid.nih.gov>; [Hahn, Stephen](#) <SH1@fda.hhs.gov>; [Redfield, Robert R. \(CDC/OD\)](#) <olx1@cdc.gov>; [Brookes, Brady \(CMS/OA\)](#) <Brady.Brookes@cms.hhs.gov>; [Amin, Stacy \(FDA/OC\)](#) <Stacy.Amin@fda.hhs.gov>; [Verma, Seema \(CMS/OA\)](#) <Seema.Verma@cms.hhs.gov>; [Lane, Cliff \(NIH/NIAID\) \[E\]](#) <clane@niaid.nih.gov>; [Collins, Francis \(NIH/OD\) \[E\]](#) <collinsf@od.nih.gov>; [Franklin, Joseph \(FDA/OC\)](#) <Joseph.Franklin@fda.hhs.gov>; [Liddell, Christopher P. EOP/WHO](#) (b)(6)
Subject: Re: Oracle Platform

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Subject: Re: Oracle Platform
Date: Sunday, March 22, 2020 4:00:27 PM

Thanks, Chris. Please let me know if you have any questions.
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From: Grogan, Joseph J. EOP/WHO [REDACTED]
Date: March 21, 2020 at 7:29:35 PM EDT
To: CMS [REDACTED]@cms.hhs.gov>
Cc: Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>, Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>, Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>, Hahn, Stephen <SH1@fda.hhs.gov>, Redfield, Robert R (CDC) <olx1@cdc.gov>, Brookes, Brady (CMS) <Brady.Brookes@cms.hhs.gov>, Amin, Stacy <Stacy.Amin@fda.hhs.gov>, Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>, Lane, Henry C (NIH) <clane@niaid.nih.gov>, Collins, Francis S (NIH) <collinsf@od.nih.gov>, Franklin, Joseph <Joseph.Franklin@fda.hhs.gov>, Liddell, Christopher P. EOP/WHO [REDACTED]
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Subject: Oracle Platform

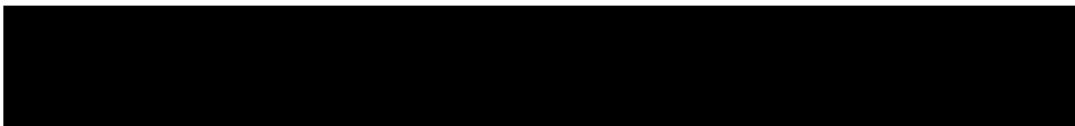
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Subject: RE: Oracle Platform
Date: Saturday, March 21, 2020 8:53:58 PM

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(b)(6) Lenihan, Keagan (FDA/OC)

<Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS/OA)

<Seema.Verma@cms.hhs.gov>

Subject: Oracle Platform

Tony and Bob,

This email is in follow up to our conversation an hour ago regarding the Oracle Platform. I am adding Dr. Amy Abernathy who is the Principle Deputy Commissioner of FDA. CMS Administrator Verma, Joe Grogan, Stacy Amin, Chief Legal Counsel for FDA, and Keagan Lenihan, my Chief of Staff are copied.

We have a 5 pm deadline tomorrow to deliver a plan for operationalizing the Oracle Platform with 3 key questions. Amy will lead this effort and coordinate with your agencies. I know that you will be designating participants to work with Amy. I've downloaded with Amy and she has heard about the details of our conversation earlier today. The first use case is the off label use of hydroxychloroquine.

The questions are:



The White House had made it clear that they will help us remove any barriers. If you encounter any obstacles, please funnel them to me (cell (b)(6)) and I'll pass them along to the WH. Administrator Verma has agreed to look into any coverage issues that might arise.

Thanks.

Steve

From: CMS [REDACTED]
To: [Abernethy, Amy \(FDA/OC\)](#); [Lenihan, Keagan \(FDA/OC\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Hahn, Stephen; Redfield, Robert R. \(CDC/OD\)](#); [Brookes, Brady \(CMS/OA\)](#)
Cc: [Amin, Stacy \(FDA/OC\)](#); [Joe Grogan](#); [Verma, Seema \(CMS/OA\)](#); [Lane, Cliff \(NIH/NIAID\) \[E\]](#); [Collins, Francis \(NIH/OD\) \[E\]](#); [Franklin, Joseph \(FDA/OC\)](#)
Subject: RE: Oracle Platform
Date: Saturday, March 21, 2020 7:02:01 PM

Amy, please work through Brady Brookes for CMS issues.

From: Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>
Sent: Saturday, March 21, 2020 6:59 PM
To: Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; CMS (b) (6) @cms.hhs.gov
Cc: Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Joe Grogan (b) (6)
 Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>; Lane, Cliff (NIH/NIAID) [E] <clane@niaid.nih.gov>; Collins, Francis (NIH/OD) [E] <collinsf@od.nih.gov>; Franklin, Joseph (FDA/OC) <Joseph.Franklin@fda.hhs.gov>
Subject: Re: Oracle Platform

Thanks, All.

I am in touch with John Brooks and will connect with Cliff Lane as well.

We are developing an overarching concept paper to get input/reactions and will be ready for the 5pm deadline.

Take care,

Amy

Amy P. Abernethy, MD PhD
 Principal Deputy Commissioner
 Acting Chief Information Officer
 US Food & Drug Administration

Mobile: (b) (6)
 Email: amy.abernethy@fda.hhs.gov

From: Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>
Sent: Saturday, March 21, 2020 6:53 PM

To: Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>; Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R (CDC) <olx1@cdc.gov>; Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>;

[\[REDACTED\]@cms.hhs.gov](mailto:[REDACTED]@cms.hhs.gov) <[\[REDACTED\]@cms.hhs.gov](mailto:[REDACTED]@cms.hhs.gov)>

Cc: Amin, Stacy <Stacy.Amin@fda.hhs.gov>; Joe Grogan <[\[REDACTED\]\(b\)\(6\)@fda.hhs.gov](mailto:[REDACTED](b)(6)@fda.hhs.gov)>; Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>; Lane, Henry C (NIH) <clane@niaid.nih.gov>; Collins, Francis S (NIH) <collinsf@od.nih.gov>

Subject: RE: Oracle Platform

+ Seema

From: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>

Sent: Saturday, March 21, 2020 6:50 PM

To: Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R (CDC) <olx1@cdc.gov>; Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>

Cc: Amin, Stacy <Stacy.Amin@fda.hhs.gov>; Joe Grogan <[\[REDACTED\]\(b\)\(6\)@fda.hhs.gov](mailto:[REDACTED](b)(6)@fda.hhs.gov)>; Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>; Lane, Henry C (NIH) <clane@niaid.nih.gov>; Collins, Francis S (NIH) <collinsf@od.nih.gov>

Subject: RE: Oracle Platform

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Best regards,

Tony

From: Hahn, Stephen <SH1@fda.hhs.gov>

Sent: Saturday, March 21, 2020 4:31 PM

To: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Abernethy, Amy (FDA/OC) <Amy.Abernethy@fda.hhs.gov>

Cc: Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Joe Grogan <[\[REDACTED\]\(b\)\(6\)@fda.hhs.gov](mailto:[REDACTED](b)(6)@fda.hhs.gov)>; Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>

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To: [Lenihan, Keagan \(FDA/OC\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Hahn, Stephen](#); [Redfield, Robert R. \(CDC/OD\)](#); [CMS](#)
Cc: [Amin, Stacy \(FDA/OC\)](#); [Joe Grogan](#); [Verma, Seema \(CMS/OA\)](#); [Lane, Cliff \(NIH/NIAID\) \[E\]](#); [Collins, Francis \(NIH/OD\) \[E\]](#); [Franklin, Joseph \(FDA/OC\)](#)
Subject: Re: Oracle Platform
Date: Saturday, March 21, 2020 6:59:56 PM

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Take care,

Amy

Amy P. Abernethy, MD PhD
Principal Deputy Commissioner
Acting Chief Information Officer
US Food & Drug Administration

Mobile: (b)(6)
Email: amy.abernethy@fda.hhs.gov

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Sent: Saturday, March 21, 2020 6:53 PM
To: [Fauci, Anthony S \(NIH\) <afauci@niaid.nih.gov>](#); [Hahn, Stephen <SH1@fda.hhs.gov>](#); [Redfield, Robert R \(CDC\) <olx1@cdc.gov>](#); [Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>](#); [@cms.hhs.gov](#); [@cms.hhs.gov](#)
Cc: [Amin, Stacy <Stacy.Amin@fda.hhs.gov>](#); [Joe Grogan](#); (b)(6); [Verma, Seema \(CMS\) <Seema.Verma@cms.hhs.gov>](#); [Lane, Henry C \(NIH\) <clane@niaid.nih.gov>](#); [Collins, Francis S \(NIH\) <collinsf@od.nih.gov>](#)
Subject: RE: Oracle Platform

+ Seema

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Sent: Saturday, March 21, 2020 6:50 PM

To: Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R (CDC) <olx1@cdc.gov>; Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>

Cc: Amin, Stacy <Stacy.Amin@fda.hhs.gov>; Joe Grogan <(b)(6)>; Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>; Lane, Henry C (NIH) <clane@niaid.nih.gov>; Collins, Francis S (NIH) <collinsf@od.nih.gov>

Subject: RE: Oracle Platform

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From: Hahn, Stephen <SH1@fda.hhs.gov>

Sent: Saturday, March 21, 2020 4:31 PM

To: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Abernethy, Amy (FDA/OC) <Amy.Abernethy@fda.hhs.gov>

Cc: Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Joe Grogan <(b)(6)>; Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>

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(b) (5)

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From: [Redfield, Robert R. \(CDC/OD\)](#)
To: [Hahn, Stephen](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Abernethy, Amy \(FDA/OC\)](#); [John Brooks](#)
Cc: [Amin, Stacy \(FDA/OC\)](#); [Joe Grogan](#); [Lenihan, Keagan \(FDA/OC\)](#); [Verma, Seema \(CMS/OA\)](#)
Subject: Re: Oracle Platform
Date: Saturday, March 21, 2020 6:54:20 PM

John Brooks is cdc's poc

Get [Outlook for iOS](#)

From: Hahn, Stephen <SH1@fda.hhs.gov>
Sent: Saturday, March 21, 2020 4:31:06 PM
To: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <AFAUCI@niaid.nih.gov>; Abernethy, Amy (FDA/OC) <Amy.Abernethy@fda.hhs.gov>
Cc: Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Joe Grogan (b)(6); Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>
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To: [Hahn, Stephen](#); [Redfield, Robert R. \(CDC/OD\)](#); [Abernethy, Amy \(FDA/OC\)](#)
Cc: [Amin, Stacy \(FDA/OC\)](#); [Joe Grogan](#); [Lenihan, Keagan \(FDA/OC\)](#); [Verma, Seema \(CMS/OA\)](#); [Lane, Cliff \(NIH/NIAID\) \[E\]](#); [Collins, Francis \(NIH/OD\) \[E\]](#)
Subject: RE: Oracle Platform
Date: Saturday, March 21, 2020 6:49:39 PM

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Cc: Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Joe Grogan <(b)(6)>
 Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>
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From: CMS [REDACTED]
To: Hahn, Stephen; Liddell, Christopher P. EOP/WHO
Cc: Grogan, Joseph J. EOP/WHO; Abernethy, Amy (FDA/OC); Lenihan, Keagan (FDA/OC); Fauci, Anthony (NIH/NIAID) [E]; Redfield, Robert R. (CDC/OD); Brookes, Brady (CMS/OA); Amin, Stacy (FDA/OC); Verma, Seema (CMS/OA); Lane, Cliff (NIH/NIAID) [E]; Collins, Francis (NIH/OD) [E]; Franklin, Joseph (FDA/OC)
Subject: RE: Oracle Platform
Date: Monday, March 23, 2020 6:55:21 PM

Team, CMS is tracking (b) (5) [REDACTED]. This could be a part of any larger announcement. Any sense of timing?

From: Hahn, Stephen <SH1@fda.hhs.gov>
Sent: Monday, March 23, 2020 9:00 AM
To: Liddell, Christopher P. EOP/WHO (b) (6) [REDACTED]
Cc: Grogan, Joseph J. EOP/WHO (b) (6) [REDACTED] CMS [REDACTED]@cms.hhs.gov; Abernethy, Amy (FDA/OC) <Amy.Abernethy@fda.hhs.gov>; Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>; Lane, Cliff (NIH/NIAID) [E] <clane@niaid.nih.gov>; Collins, Francis (NIH/OD) [E] <collinsf@od.nih.gov>; Franklin, Joseph (FDA/OC) <Joseph.Franklin@fda.hhs.gov>
Subject: Re: Oracle Platform

Chris,

(b) (5) [REDACTED]

Steve

From: Liddell, Christopher P. EOP/WHO (b) (6) [REDACTED]
Date: March 22, 2020 at 5:31:29 PM EDT
To: Hahn, Stephen <SH1@fda.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO (b) (6) [REDACTED] CMS [REDACTED]@cms.hhs.gov; Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>; Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>; Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>; Redfield, Robert R (CDC) <olx1@cdc.gov>; Brookes, Brady (CMS) <Brady.Brookes@cms.hhs.gov>; Amin, Stacy <Stacy.Amin@fda.hhs.gov>; Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>; Lane, Henry C (NIH) <clane@niaid.nih.gov>; Collins, Francis S (NIH) <collinsf@od.nih.gov>; Franklin, Joseph <Joseph.Franklin@fda.hhs.gov>
Subject: Re: Oracle Platform

Steve

Do you have a presentation from Oracle that explains how it is structured, what it will provide, timing etc ?

Thanks
 Chris

On Mar 22, 2020, at 4:00 PM, Hahn, Stephen <SH1@fda.hhs.gov> wrote:

Thanks, Chris. Please let me know if you have any questions.
Steve

From: Grogan, Joseph J. EOP/WHO (b)(6)
Date: March 21, 2020 at 7:29:35 PM EDT
To: CMS (b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>
Cc: Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>, Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>, Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>, Hahn, Stephen <SH1@fda.hhs.gov>, Redfield, Robert R (CDC) <olx1@cdc.gov>, Brookes, Brady (CMS) <Brady.Brookes@cms.hhs.gov>, Amin, Stacy <Stacy.Amin@fda.hhs.gov>, Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>, Lane, Henry C (NIH) <clane@niaid.nih.gov>, Collins, Francis S (NIH) <collinsf@od.nih.gov>, Franklin, Joseph <Joseph.Franklin@fda.hhs.gov>, Liddell, Christopher P. EOP/WHO (b)(6)
Subject: Re: Oracle Platform

Cc'ing deputy cos Chris Liddell who can help with any technical issues and can enlist US digital services if necessary.

Sent from my iPhone

On Mar 21, 2020, at 7:02 PM, CMS (b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)> wrote:

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Principal Deputy Commissioner
Acting Chief Information Officer
US Food & Drug Administration

Mobile: (b)(6)
Email: amy.abernethy@fda.hhs.gov

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Sent: Saturday, March 21, 2020 6:53 PM
To: Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>; Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R (CDC) <olx1@cdc.gov>; Abernethy, Amy <Amy.Abernethy@fda.hhs.gov> (b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>
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<Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS)
 <Seema.Verma@cms.hhs.gov>; Lane, Henry C (NIH)
 <clane@niaid.nih.gov>; Collins, Francis S (NIH) <collinsf@od.nih.gov>
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Subject: Re: Oracle Platform
Date: Sunday, March 22, 2020 5:31:25 PM

Steve

Do you have a presentation from Oracle that explains how it is structured, what it will provide , timing etc ?

Thanks
 Chris

On Mar 22, 2020, at 4:00 PM, Hahn, Stephen <SH1@fda.hhs.gov> wrote:

Thanks, Chris. Please let me know if you have any questions.
 Steve

From: Grogan, Joseph J. EOP/WHO (b)(6)
Date: March 21, 2020 at 7:29:35 PM EDT
To: CMS (b)(6) @cms.hhs.gov
Cc: Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>, Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>, Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>, Hahn, Stephen <SH1@fda.hhs.gov>, Redfield, Robert R (CDC) <olx1@cdc.gov>, Brookes, Brady (CMS) <Brady.Brookes@cms.hhs.gov>, Amin, Stacy <Stacy.Amin@fda.hhs.gov>, Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>, Lane, Henry C (NIH) <clane@niaid.nih.gov>, Collins, Francis S (NIH) <collinsf@od.nih.gov>, Franklin, Joseph <Joseph.Franklin@fda.hhs.gov>, Liddell, Christopher P. EOP/WHO (b)(6)
Subject: Re: Oracle Platform

Cc'ing deputy cos Chris Liddell who can help with any technical issues and can enlist US digital services if necessary.

Sent from my iPhone

On Mar 21, 2020, at 7:02 PM, CMS (b)(6) @cms.hhs.gov wrote:

Amy, please work through Brady Brookes for CMS issues.

From: Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>

Sent: Saturday, March 21, 2020 6:59 PM

To: Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; CMS (b) (6) @cms.hhs.gov>

Cc: Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Joe Grogan

(b)(6); Verma, Seema (CMS/OA)

<Seema.Verma@cms.hhs.gov>; Lane, Cliff (NIH/NIAID) [E]

<clane@niaid.nih.gov>; Collins, Francis (NIH/OD) [E]

<collinsf@od.nih.gov>; Franklin, Joseph (FDA/OC)

<Joseph.Franklin@fda.hhs.gov>

Subject: Re: Oracle Platform

Thanks, All.

I am in touch with John Brooks and will connect with Cliff Lane as well.

We are developing an overarching concept paper to get input/reactions and will be ready for the 5pm deadline.

Take care,

Amy

Amy P. Abernethy, MD PhD
Principal Deputy Commissioner
Acting Chief Information Officer
US Food & Drug Administration

Mobile: (b)(6)

Email: amy.abernethy@fda.hhs.gov

From: Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>

Sent: Saturday, March 21, 2020 6:53 PM

To: Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>; Hahn, Stephen

<SH1@fda.hhs.gov>; Redfield, Robert R (CDC) <olx1@cdc.gov>;

Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>; (b)(6) @cms.hhs.gov

(b)(6) @cms.hhs.gov>

Cc: Amin, Stacy <Stacy.Amin@fda.hhs.gov>; Joe Grogan
 (b)(6); Verma, Seema (CMS)
 <Seema.Verma@cms.hhs.gov>; Lane, Henry C (NIH)
 <clane@niaid.nih.gov>; Collins, Francis S (NIH) <collinsf@od.nih.gov>
Subject: RE: Oracle Platform

+ Seema

From: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>
Sent: Saturday, March 21, 2020 6:50 PM
To: Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R (CDC)
 <olx1@cdc.gov>; Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>
Cc: Amin, Stacy <Stacy.Amin@fda.hhs.gov>; Joe Grogan
 (b)(6); Lenihan, Keagan
 <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS)
 <Seema.Verma@cms.hhs.gov>; Lane, Henry C (NIH)
 <clane@niaid.nih.gov>; Collins, Francis S (NIH) <collinsf@od.nih.gov>
Subject: RE: Oracle Platform

Steve:

Thanks for the note. Cliff Lane will be my designated person to work with Amy, and if there are other areas of expertise where NIH can contribute such as a person from National Library of Medicine (NLM) and/or the National Center for Advancing Translational Science (NCATS), Cliff will work with me and Dr. Francis Collins (NIH Director) to provide a name and contact information for such a person. I am also copying Dr.Collins on this e-mail.

Best regards,

Tony

From: Hahn, Stephen <SH1@fda.hhs.gov>
Sent: Saturday, March 21, 2020 4:31 PM
To: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Abernethy, Amy (FDA/OC) <Amy.Abernethy@fda.hhs.gov>
Cc: Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Joe Grogan
 (b)(6); Lenihan, Keagan (FDA/OC)
 <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS/OA)
 <Seema.Verma@cms.hhs.gov>
Subject: Oracle Platform

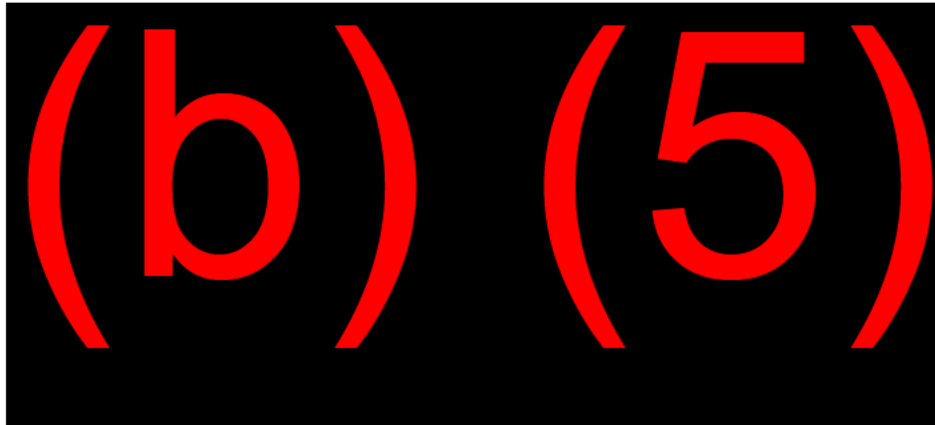
Tony and Bob,

This email is in follow up to our conversation an hour ago regarding the

Oracle Platform. I am adding Dr. Amy Abernathy who is the Principle Deputy Commissioner of FDA. CMS Administrator Verma, Joe Grogan, Stacy Amin, Chief Legal Counsel for FDA, and Keagan Lenihan, my Chief of Staff are copied.

We have a 5 pm deadline tomorrow to deliver a plan for operationalizing the Oracle Platform with 3 key questions. Amy will lead this effort and coordinate with your agencies. I know that you will be designating participants to work with Amy. I've downloaded with Amy and she has heard about the details of our conversation earlier today. The first use case is the off label use of hydroxychloroquine.

The questions are:



The White House had made it clear that they will help us remove any barriers. If you encounter any obstacles, please funnel them to me (cell (b)(6) and I'll pass them along to the WH. Administrator Verma has agreed to look into any coverage issues that might arise.

Thanks.
Steve

From: [McGuffee, Tyler Ann A. EOP/OVP](#)
To: [Redfield, Robert R. \(CDC/OD\)](#); [CMS \[REDACTED\]](#); [Hahn, Stephen](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Grogan, Joseph J. EOP/WHO](#); [Birx, Deborah L. EOP/NSC](#)
Cc: [McGowan, Robert \(Kyle\) \(CDC/OD/OCS\)](#); [Brookes, Brady \(CMS/OA\)](#); [Lenihan, Keagan \(FDA/OC\)](#); [Conrad, Patricia \(NIH/NIAID\) \[E\]](#)
Subject: 1:45-3:00pm meeting with Dr. Birx
Date: Sunday, April 12, 2020 5:13:51 PM

Good evening,

Dr. Birx would like to convene this group tomorrow at the White House from **1:45pm-3:00pm**.

This meeting would take place in a conference room that has VTC capabilities (location TBD).

I will follow up with a calendar invite, meeting location details as well as video instructions.

Administrator Verma:

Dr. Birx is requesting that your team who wrote the nursing home and vulnerable population piece join the meeting via video and be prepared to walk through the nursing home document and discuss.

Please let us know if this is not possible or if you foresee any issues with your team joining via video.

Dr. Redfield:

Dr. Birx is requesting your team who wrote the surveillance piece join the meeting via video and be prepared to walk through the surveillance document and discuss. Please let us know if this is not possible or if you foresee any issues with your team joining via video.

Sincerely,

TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House Coronavirus Response Coordinator
 Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | Mobile: (b)(6) [no text]

Email: (b)(6)

From: [Policy Coordinator](#)
To: [AMA2 \(OS/IOS\)](#); [Kushner, Jared C. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Short, Marc T. EOP/OVP](#); [Grogan, Joseph J. EOP/WHO](#); [CMS](#); [Kudlow, Larry A. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#); [Pataki, Tim A. EOP/WHO](#); [Hoelscher, Douglas L. EOP/WHO](#); [Cipollone, Pat A. EOP/WHO](#); [Ueland, Eric M. EOP/WHO](#); [Grisham, Stephanie A. EOP/WHO](#); [Philipson, Tomas J. EOP/CEA](#); [Jack, Brian T. EOP/WHO](#); [Rabbitt, Brian \(OAG\)](#)
Cc: [Liddell, Christopher P. EOP/WHO](#); [Policy Coordinator](#)
Subject: 2/12 Healthcare Principals Agenda/Read-ahead
Date: Tuesday, February 11, 2020 6:39:25 PM
Attachments: [Texas v. Azar Principals 2.12.20 + NEC edits WHCO v2.docx](#)
[ACA Litigation \(002\) + NEC WHCO.pptx](#)
[Healthcare Message Boards 2.12.20.pptx](#)

Good evening:

Here is the agenda for tomorrow's 5:30 PM healthcare principals huddle:

Agenda:

(b) (5) [REDACTED]
[REDACTED]
[REDACTED]

Read-ahead materials are attached.

Please send any feedback to Policy Coordinator **by 2:00 PM tomorrow.**

Thank you,
Policy Coordinator

From: [Policy Coordinator](#)
To: [AMA2 \(OS/IOS\)](#); [Kushner, Jared C. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Short, Marc T. EOP/OVP](#); [Grogan, Joseph J. EOP/WHO](#); [CMS](#); [Kudlow, Larry A. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#); [Pataki, Tim A. EOP/WHO](#); [Hoelscher, Douglas L. EOP/WHO](#); [Cipollone, Pat A. EOP/WHO](#); [Ueland, Eric M. EOP/WHO](#); [Grisham, Stephanie A. EOP/WHO](#); [Philipson, Tomas J. EOP/CEA](#); [Jack, Brian T. EOP/WHO](#); [Lira, Mathew L. EOP/WHO](#)
Cc: [Liddell, Christopher P. EOP/WHO](#); [Policy Coordinator](#)
Subject: 2/27 Healthcare Principals Agenda/Read-ahead
Date: Wednesday, February 26, 2020 8:52:42 PM
Attachments: [Interoperability - Top-Line Document.docx](#)
[200226 - Policy Time Healthcare Agenda v2.docx](#)

Good evening:

Here is a DRAFT agenda for tomorrow's 5:00 PM healthcare principals huddle:

Agenda



Please send any feedback to Policy Coordinator **by 2:00 PM tomorrow.**

Thank you,
Policy Coordinator

From: [Feinberg, Rebecca P. EOP/NSC](#)
To: [Charles, Julia \(CDC/OD/OCS\)](#); [Redd, Stephen C. EOP/NSC](#); [Zaidi, Irum F](#); [Vitek, Charles \(CDC/DDPHSIS/CGH/DGHT\)](#); [McGuffee, Tyler Ann A. EOP/OVP](#); [Redfield, Robert R. \(CDC/OD\)](#); [SH1 \(fda.hhs.gov\)](#); [jcharles@cdc.gov](#); [Adams, Jerome \(HHS/OASH\)](#); [CMS](#); [Schuchat, Anne MD \(CDC/OD\)](#); [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#); [Grogan, Joseph J. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Walke, Henry \(CDC/DDID/NCEZID/DPEI\)](#); [Payne, Rebecca L. \(CDC/DDID/NCHHSTP/DASH\)](#); [Greene, Carolyn M. \(CDC/DDID/NCIRD/ID\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Giroir, Brett \(HHS/OASH\)](#); [McQuiston, Jennifer H. \(CDC/DDID/NCEZID/DHCPP\)](#); [Meanev Delman, Dana M. \(CDC/DDNID/NCBDDD/DBDID\)](#); [Butler, Jay C. \(CDC/DDID/OD\)](#); [Mead, Paul \(CDC/DDID/NCEZID/DVBD\)](#); [Fitter, David L. \(CDC/DDPHSIS/CGH/GID\)](#)
Cc: [Hoo, Elizabeth \(CDC/OD/OCS\)](#); [Warner, Agnes \(CDC/OD/OCS\)](#); [Gershman, Lynn E. \(CDC/DDPHSIS/OD\)](#)
Subject: 9:15AM, Today
Date: Tuesday, April 28, 2020 9:17:52 AM

All –

There are some technical difficulties with the conference line. I am troubleshooting now with the White House Switchboard and will let you know when things are all clear.

Thanks,
 Rebecca

From: Feinberg, Rebecca P. EOP/NSC (b)(6)
Sent: Monday, April 27, 2020 8:59 PM
To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Redd, Stephen C. EOP/NSC (b)(6); Zaidi, Irum F <ZaidiIF@state.gov>; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT) <cxv3@cdc.gov>; McGuffee, Tyler Ann A. EOP/OVP (b)(6); olx1@cdc.gov; SH1@fda.hhs.gov; jcharles@cdc.gov; Jerome.Adams@hhs.gov; @cms.hhs.gov; acs1@cdc.gov; dbj0@cdc.gov; Grogan, Joseph J. EOP/WHO (b)(6); Conway, Kellyanne E. EOP/WHO (b)(6); hfw3@cdc.gov; rco0@cdc.gov; cqg4@cdc.gov; AFAUCI@niaid.nih.gov; Brett.Giroir@hhs.gov; fzh7@cdc.gov; vmo0@cdc.gov; jcb3@cdc.gov; pfm0@cdc.gov; vid3@cdc.gov
Cc: Hoo, Elizabeth (CDC/OD/OCS) <irp5@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>; Gershman, Lynn E. (CDC/DDPHSIS/OD) <veu4@cdc.gov>
Subject: Re: Scheduling for Tuesday

All -

Apologies for another email on this meeting. The meeting will begin promptly at 9:15AM. Please note, the meeting room has been updated to EEOB 374 (SMS Large). This room is a SCIF and all electronic devices must be stored in the lockers outside the room. Please use the WAVES link I sent earlier to submit for building entry. I have updated the time on the back end of the system.

The dial in information remains the same. Please remember to mute your line at the start of the meeting.

Thanks,
 Rebecca

Rebecca Feinberg

M: (b)(6)

On Apr 27, 2020, at 6:54 PM, Feinberg, Rebecca P. EOP/NSC

(b)(6) wrote:

All,

Please note this meeting will now be held from 9:15-10:15AM, tomorrow.

Thanks,
Rebecca

Rebecca Feinberg

M: (b)(6)

On Apr 27, 2020, at 2:46 PM, Feinberg, Rebecca P. EOP/NSC

(b)(6) wrote:

Hi, all –

The CDC Activities Update is confirmed for tomorrow, April 28, from 10:00-11:00AM in the White House Situation Room.

Access information is listed below.

Thanks,
Rebecca

From: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>

Sent: Monday, April 27, 2020 11:55 AM

To: Feinberg, Rebecca P. EOP/NSC

(b)(6) Redd, Stephen C. EOP/NSC

(b)(6) Zaidi, Irum F

<ZaidiIF@state.gov>; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT) <cxv3@cdc.gov>

Cc: Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Hoo, Elizabeth (CDC/OD/OCS) <irp5@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Walke, Henry (CDC/DDID/NCEZID/DPEI) <hfw3@cdc.gov>; Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH) <rco0@cdc.gov>; Greene, Carolyn M. (CDC/DDID/NCIRD/ID) <cqg4@cdc.gov>; McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP) <fzh7@cdc.gov>; Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>; Butler, Jay C. (CDC/DDID/OD)

<jcb3@cdc.gov>; Mead, Paul (CDC/DDID/NCEZID/DVBD)
<pfm0@cdc.gov>; Fitter, David L. (CDC/DDPHSIS/CGH/GID)
<vid3@cdc.gov>; Gershman, Lynn E. (CDC/DDPHSIS/OD)
<veu4@cdc.gov>

Subject: RE: Scheduling for Tuesday

Hi Rebecca,

The meeting will be held at an unclassified level and we will submit slides later today for tomorrow's meeting. Please find below a list of attendees and do let me know if you have any questions.

Thank you for your assistance!
Julia

In-person attendance:

Room: TBC

Please fill out the following WAVES Link by 8:00PM, Monday, April 27: <https://events.whitehouse.gov/?rid=27QBQ33HHM>

- Dr. Birx (b)(6)
- Dr. Redfield olx1@cdc.gov
- Dr. Hahn SH1@fda.hhs.gov
- Surgeon General Adams Jerome.Adams@hhs.gov
- Administrator Verma (b)(6)@cms.hhs.gov
- Anne Schuchat, MD, CDC Principal Deputy Director and COVID-19 Incident Manager, acs1@cdc.gov
- Daniel Jernigan, MD, MPH, CDC Liaison to NRCC, dbj0@cdc.gov
- Joe Grogan (b)(6)
- Dr. Redd
- Kellyanne Conway (b)(6)

Speaking mode:

Host Dial-In:

Leader Code: (b)(6)

- Henry Walke, MD, MPH, Deputy Incident Manager, hfw3@cdc.gov

- Rebecca Payne, MPH, NRCC Community Mitigation Taskforce Lead, rco0@cdc.gov
- Carolyn Greene, MD, CDC representative on NRCC Community Mitigation Taskforce cqg4@cdc.gov

Listen-only mode:

Participant Dial-In: (b)(6)

Participant Code: (b)(6)

- Jennifer McQuiston, DVM, MS, Principal Deputy Incident Manager, fzh7@cdc.gov
- Dana Meaney-Delman, MD, Principal Deputy Incident Manager, vmo0@cdc.gov
- Jay Butler, MD, CDC Deputy Director for Infectious Diseases, jcb3@cdc.gov
- Paul Mead, MD, MPH, CDC-NRCC liaison, pfm0@cdc.gov
- David Fitter, MD, Principal Deputy Incident Manager, vid3@cdc.gov

From: Feinberg, Rebecca P. EOP/NSC

(b)(6)

Sent: Monday, April 27, 2020 10:57 AM

To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Redd, Stephen C. EOP/NSC

(b)(6)

Subject: RE: Scheduling for Tuesday

Hi,

Could you please send the names of attendees (both in person and by phone)? Will there be an AV requirement? At what level classification will this meeting be held?

I will generate the WAVES link and conference line and will send that out once I have the information.

Thanks,
Rebecca

From: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>

Sent: Monday, April 27, 2020 10:53 AM

To: Redd, Stephen C. EOP/NSC (b)(6)
Feinberg, Rebecca P. EOP/NSC (b)(6)
Subject: RE: Scheduling for Tuesday

Thank you, Steve and Rebecca.

Also, Tyler Ann said that the meeting can be a full hour (10:00 to 11:00). Will you be sending the WAVES links? I can send the names of the attendees (in-person, by phone).

From: Redd, Stephen C. EOP/NSC (b)(6)
Sent: Monday, April 27, 2020 10:48 AM
To: Feinberg, Rebecca P. EOP/NSC (b)(6)
Cc: Charles, Julia (CDC/OD/OCS) <vyb1@cdc.gov>
Subject: FW: Scheduling for Tuesday

Rebecca, can you set up this meeting for 172. Thanks..

For the principals, everyone who was invited last week should be included this week. . Should include Dr. Fauci, Joe Grogan, ADM Giroir, in addition to the CDC team and our team.

From: Zaidi, Irum F <ZaidiIF@state.gov>
Sent: Monday, April 27, 2020 10:35
To: Redd, Stephen C. EOP/NSC (b)(6)
Subject: Fw: Scheduling for Tuesday

I think there still needs to be some smoothing over.

From: McGuffee, Tyler Ann A. EOP/OVP (b)(6)
Sent: Monday, April 27, 2020 9:46 AM
To: Charles, Julia (CDC/OD/OCS)
Cc: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID); Schuchat, Anne MD (CDC/OD); Butler, Jay C. (CDC/DDID/OD); Zaidi, Irum F; Redd, Stephen C. EOP/NSC; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT); Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID); McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP); Fitter, David L. (CDC/DDPHSIS/CGH/GID); Mead, Paul (CDC/DDID/NCEZID/DVBD); Warner, Agnes (CDC/OD/OCS)
Subject: RE: Scheduling for Tuesday

Following up with Dr. Birx availability for Tuesday, (4/28) 10:00am-10:45am

I am going to let this group handle the meeting room, calendar invite to all attendees and IT requirements.
Last time I arranged the meeting, the President's IT support team's time was wasted due to a lack of communication.

You will need to ensure all principals that attended the last meeting are available to attend/invited to this meeting.

From: McGuffee, Tyler Ann A. EOP/OVP

(b)(6)

Sent: Sunday, April 26, 2020 6:10 PM

To: Charles, Julia (CDC/OD/OCS) <vyb1@cdc.gov>

Cc: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>;

Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Butler, Jay C.

(CDC/DDID/OD) <jcb3@cdc.gov>; Zaidi, Irum F

<ZaidiIF@state.gov>; Redd, Stephen C. EOP/NSC

(b)(6)

; Vitek, Charles

(CDC/DDPHSIS/CGH/DGHT) <cxv3@cdc.gov>; Meaney Delman,

Dana M. (CDC/DDNID/NCBDDD/DBDID) <yml0@cdc.gov>;

McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP)

<fzh7@cdc.gov>; Fitter, David L. (CDC/DDPHSIS/CGH/GID)

<vid3@cdc.gov>; Mead, Paul (CDC/DDID/NCEZID/DVBD)

<pfm0@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>

Subject: Re: Scheduling for Tuesday

Request received. Will circle back tomorrow regarding exact time but yes, Tuesday.

Sincerely,

TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House

Coronavirus Response Coordinator

Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | Mobile: (b)(6) [no text]

Email:

(b)(6)

On Apr 26, 2020, at 5:31 PM, Charles, Julia
(CDC/OD/OCS) <vyb1@cdc.gov> wrote:

Hi Tyler Ann,

I hope you were able to take some semblance of a break
over the weekend.

[REDACTED] Can you please help
us find a time? Irum suggested scheduling for an hour on
Tuesday, if that helps.

Thank you,
Julia

Julia Charles, JD

CDC COVID-19 Response

o. (404) 718-6533 | m. (b)(6)

jcharles@cdc.gov

From: [Policy Coordinator](#)
To: [AMA2 \(OS/IOS\)](#); [Kushner, Jared C. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Short, Marc T. EOP/OVP](#); [Grogan, Joseph J. EOP/WHO](#); [CMS](#); [Kudlow, Larry A. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#); [Pataki, Tim A. EOP/WHO](#); [Hoelscher, Douglas L. EOP/WHO](#); [Cipollone, Pat A. EOP/WHO](#); [Ueland, Eric M. EOP/WHO](#); [Grisham, Stephanie A. EOP/WHO](#); [Philipson, Tomas J. EOP/CEA](#); [Jack, Brian T. EOP/WHO](#); [Lira, Mathew L. EOP/WHO](#)
Cc: [Liddell, Christopher P. EOP/WHO](#); [Policy Coordinator](#)
Subject: 15 Min Delay -- 2/27 Healthcare Principals Agenda/Read-ahead
Date: Thursday, February 27, 2020 4:21:43 PM

All:

Due to an unexpected scheduling issue, we have to delay the start of today's meeting by 15 minutes.

Please plan to meet in WHSR – JFK at **5:15 PM**.

Thank you,
 Policy Coordinator

From: Policy Coordinator
Sent: Thursday, February 27, 2020 12:46 PM
To: 'Alex Azar' <ama2@hhs.gov>; Kushner, Jared C. EOP/WHO (b)(6); Vought, Russell T. EOP/OMB (b)(6); Short, Marc T. EOP/OVP (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); 'CMS (b)(6) @cms.hhs.gov'; Kudlow, Larry A. EOP/WHO (b)(6); Conway, Kellyanne E. EOP/WHO (b)(6); Lyons, Derek S. EOP/WHO (b)(6); 'Rollins, Brooke L. EOP/WHO' (b)(6); Pataki, Tim A. EOP/WHO (b)(6); Hoelscher, Douglas L. EOP/WHO (b)(6); 'Cipollone, Pat A. EOP/WHO' (b)(6); Ueland, Eric M. EOP/WHO (b)(6); Grisham, Stephanie A. EOP/WHO (b)(6); Philipson, Tomas J. EOP/CEA (b)(6); Jack, Brian T. EOP/WHO (b)(6); Lira, Mathew L. EOP/WHO (b)(6)
Cc: Liddell, Christopher P. EOP/WHO (b)(6); Policy Coordinator (b)(6)
Subject: Updated Read Ahead -- 2/27 Healthcare Principals Agenda/Read-ahead

Sending along an additional read ahead for the Healthy America summits discussion.

From: Policy Coordinator
Sent: Wednesday, February 26, 2020 8:52 PM
To: 'Alex Azar' <ama2@hhs.gov>; Kushner, Jared C. EOP/WHO (b)(6); Vought, Russell T. EOP/OMB (b)(6); Short, Marc T. EOP/OVP (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); 'CMS (b)(6) @cms.hhs.gov'; Kudlow, Larry A. EOP/WHO (b)(6); Conway, Kellyanne E. EOP/WHO (b)(6); Lyons, Derek S. EOP/WHO (b)(6)

(b)(6); 'Rollins, Brooke L. EOP/WHO' (b)(6)
Pataki, Tim A. EOP/WHO (b)(6) Hoelscher, Douglas L. EOP/WHO
(b)(6); 'Cipollone, Pat A. EOP/WHO'
(b)(6); Ueland, Eric M. EOP/WHO (b)(6)
Grisham, Stephanie A. EOP/WHO (b)(6) Philipson, Tomas J.
EOP/CEA (b)(6) Jack, Brian T. EOP/WHO (b)(6)
Lira, Mathew L. EOP/WHO (b)(6)
Cc: Liddell, Christopher P. EOP/WHO (b)(6); Policy Coordinator
(b)(6)
Subject: 2/27 Healthcare Principals Agenda/Read-ahead

Good evening:

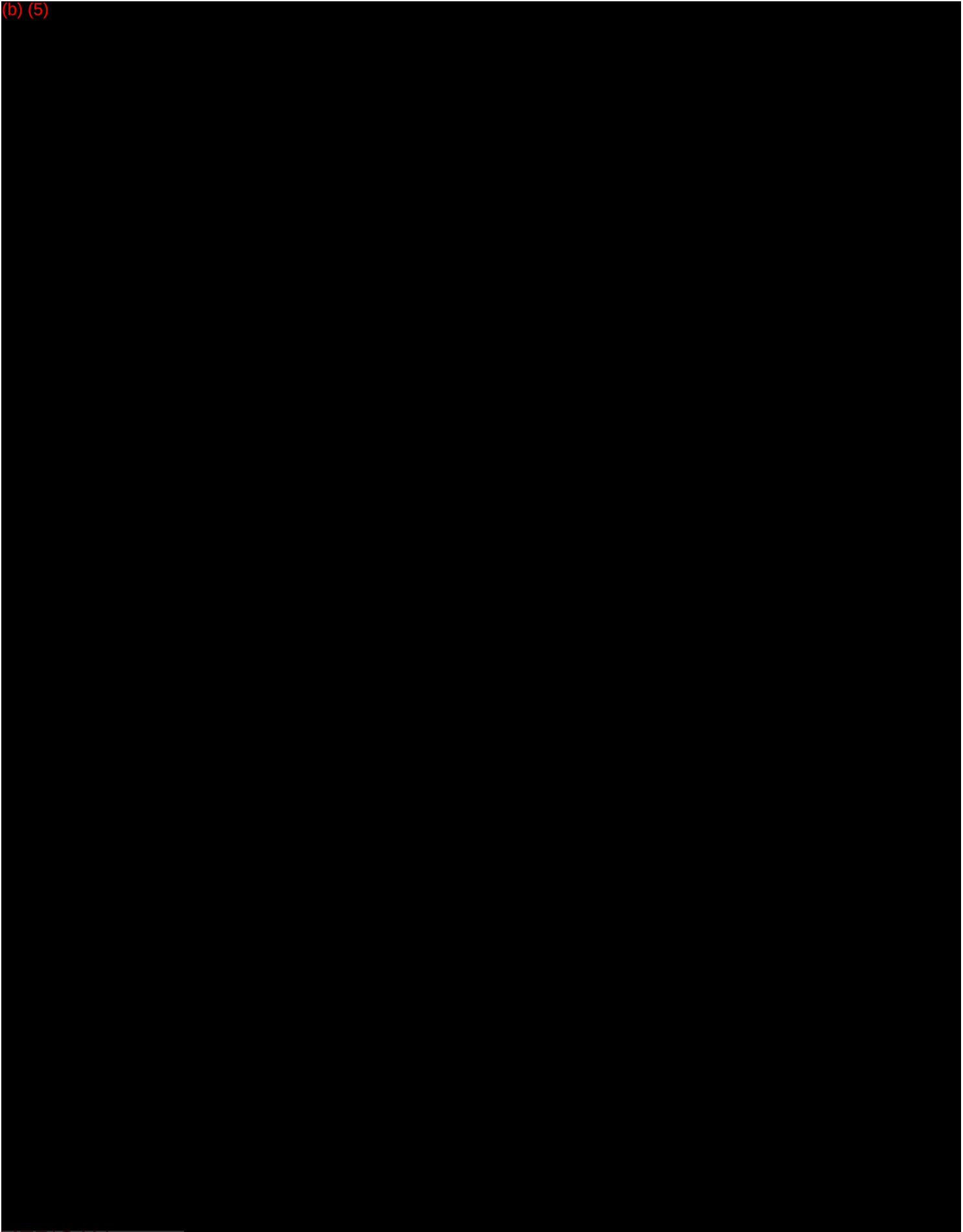
Here is a DRAFT agenda for tomorrow's 5:00 PM healthcare principals huddle:



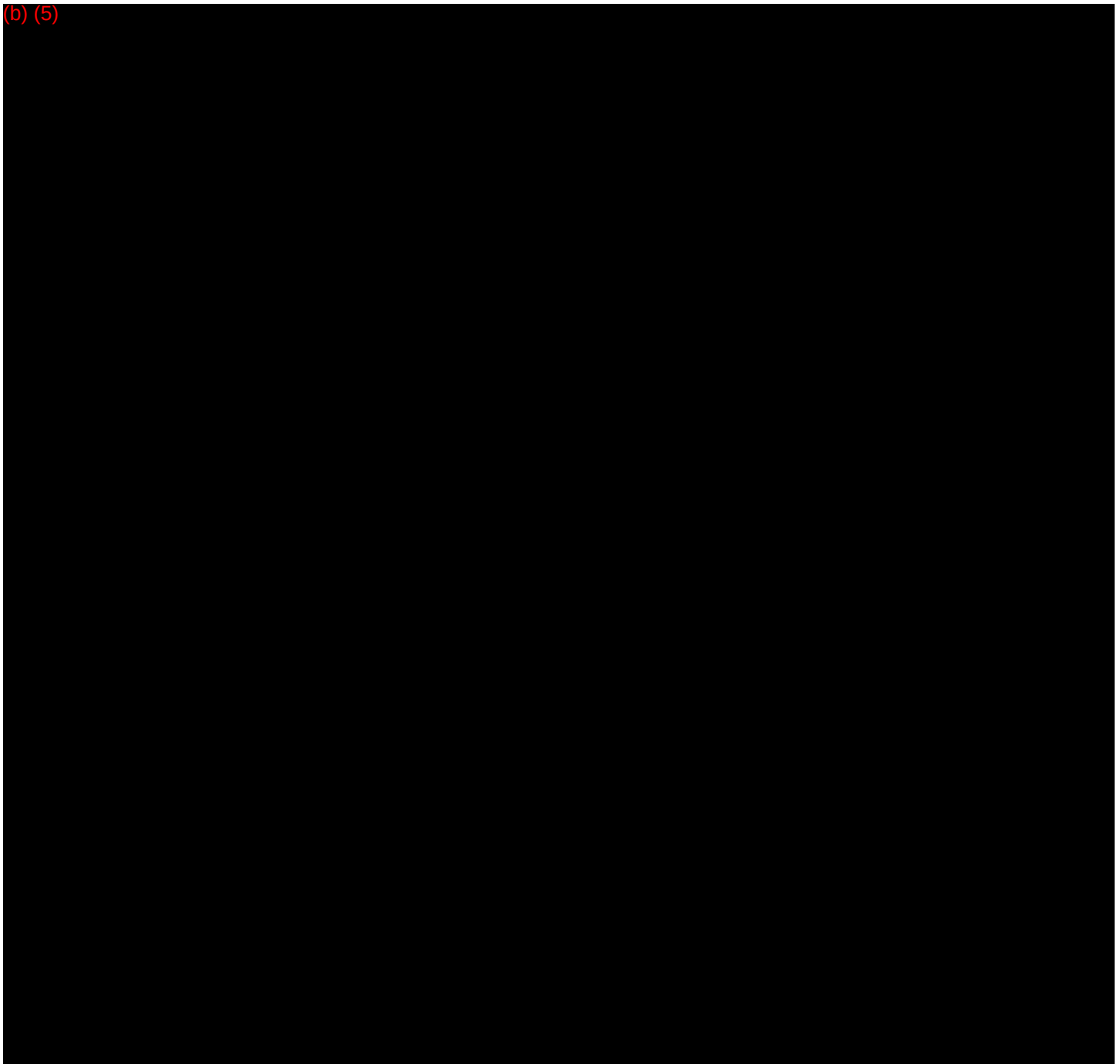
Please send any feedback to Policy Coordinator **by 2:00 PM tomorrow.**

Thank you,
Policy Coordinator

(b) (5)



(b) (5)



From: [Policy Coordinator](#)
To: [Meadows, Mark R. EOP/WHO; AMA2 \(OS/IOS\); CMS \[REDACTED\]; Vought, Russell T. EOP/OMB; Grogan, Joseph J. EOP/WHO; Miller, Stephen EOP/WHO; Liddell, Christopher P. EOP/WHO; Conway, Kellyanne E. EOP/WHO; Kudlow, Larry A. EOP/WHO; Ueland, Eric M. EOP/WHO; Kushner, Jared C. EOP/WHO; Rollins, Brooke L. EOP/WHO; Cipollone, Pat A. EOP/WHO; Philipson, Tomas J. EOP/CEA; Short, Marc T. EOP/OVP; Lyons, Derek S. EOP/WHO; Hoelscher, Douglas \(who.eop.gov\); Jack, Brian T. EOP/WHO; Pataki, Timothy \(who.eop.gov\)](#)
Cc: [Liddell, Christopher P. EOP/WHO; Policy Coordinator](#)
Subject: Agenda/Read-ahead: Provider Relief and Protection Fund PC Call
Date: Tuesday, March 31, 2020 1:13:29 PM
Attachments: [EOP Relief Fund Briefing - Decision Document 3.31.20 v2 FINAL.pptx](#)

Good afternoon:

Attached please find read-ahead materials for the upcoming Principals call on the \$100 billion Provider Relief and Protection Fund. An agenda for the call is below.

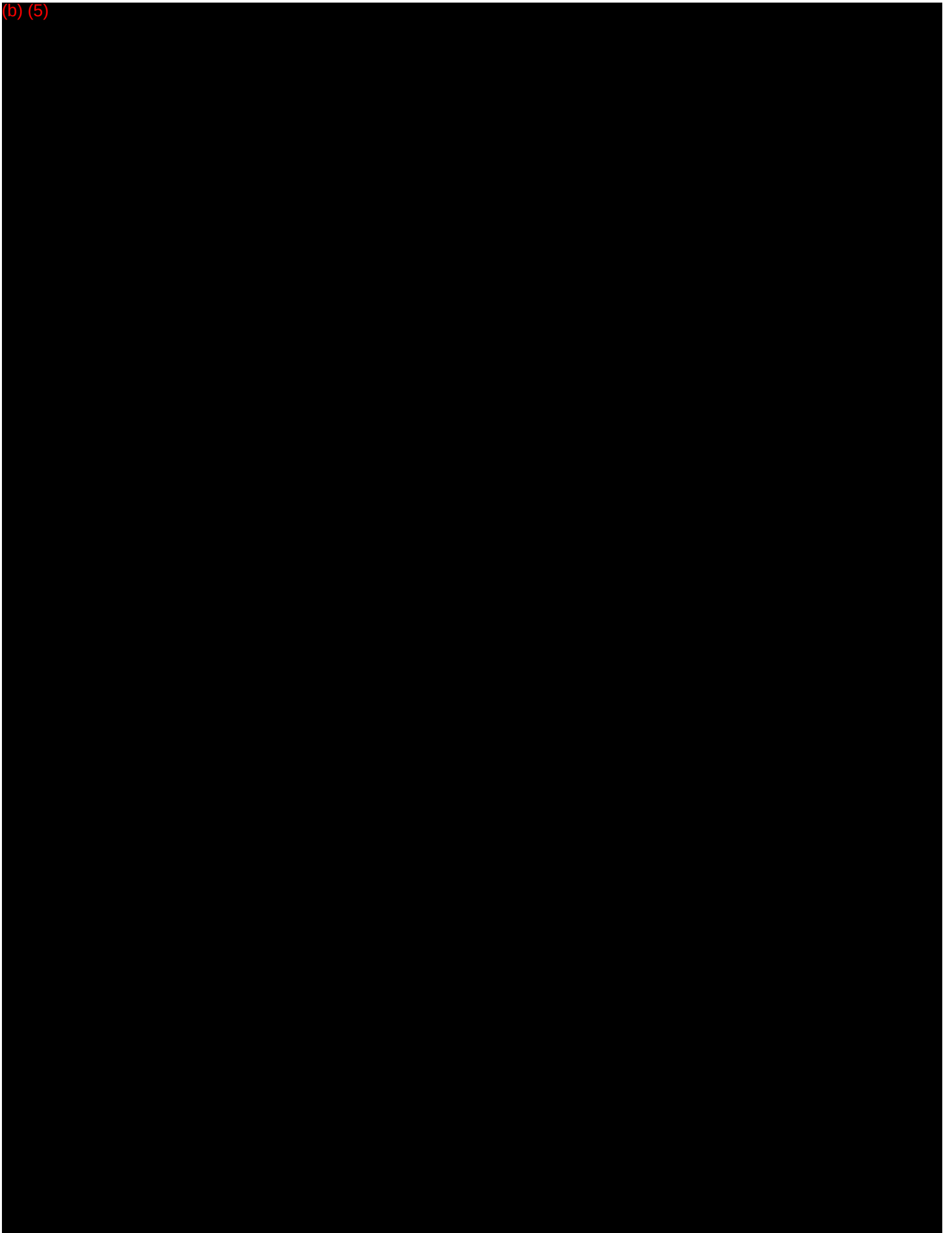
Agenda:



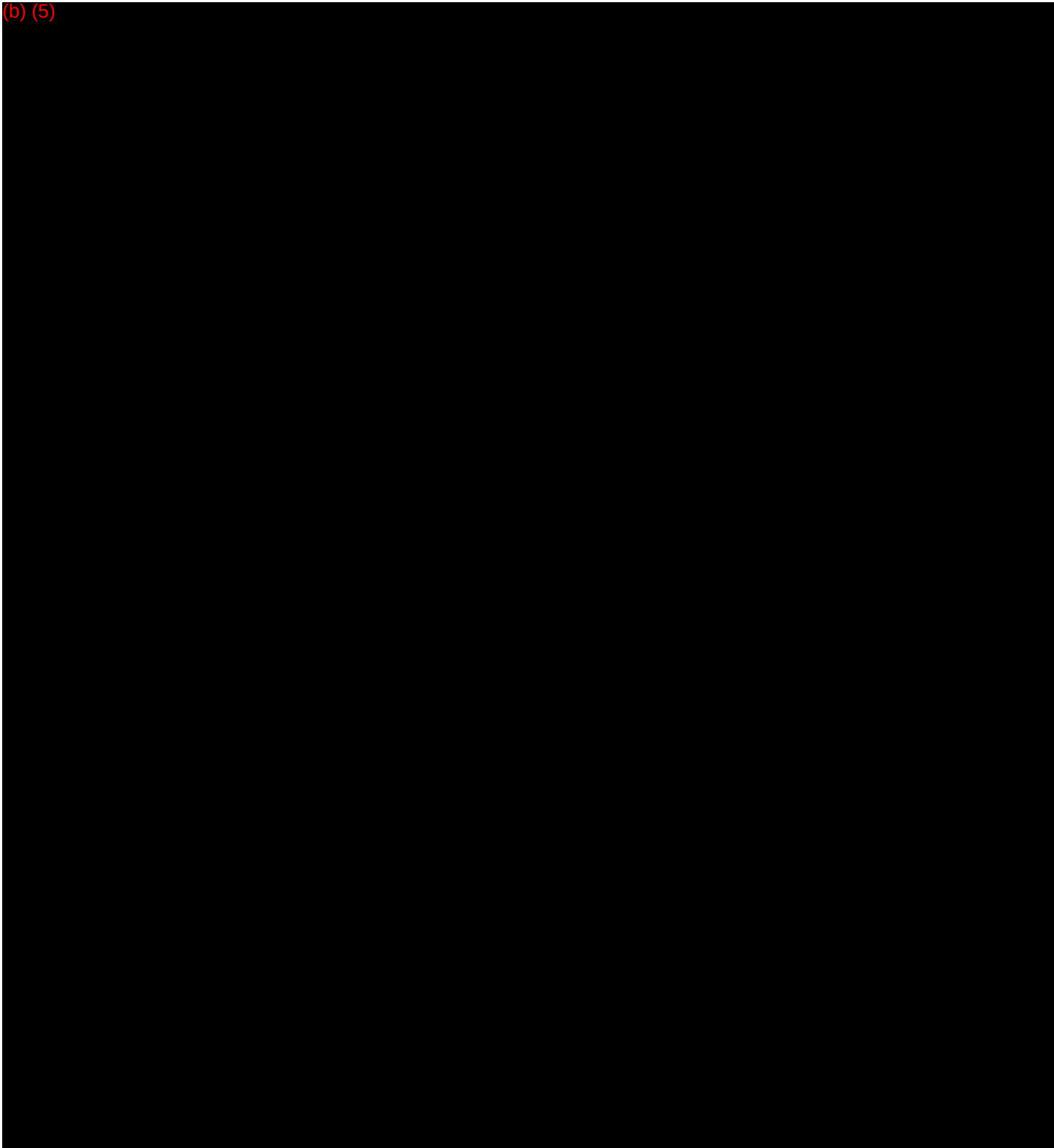
Please don't hesitate to reach out if you have any questions.

Thank you,
Policy Coordinator

(b) (5)



(b) (5)



From: [Birx, Deborah L. EOP/NSC](#)
To: [Grogan, Joseph J. EOP/WHO](#); [CMS \[REDACTED\]](#); [Redfield, Robert R. \(CDC/OD\)](#); [Kan, Derek T. EOP/OMB](#); [Smith, Brad \(CMS/OA\)](#)
Subject: Beta test
Date: Thursday, April 16, 2020 9:06:05 AM
Attachments: [beta test.pptx](#)

I think we need this on paper to make sure we are tracking on operationalizing this.

(b) (5) [REDACTED]
[REDACTED]

From: [Birx, Deborah L. EOP/NSC](#)
To: [Giroir, Brett \(HHS/OASH\)](#); [Hahn, Stephen](#); [Smith, Brad \(CMS/OA\)](#); [Michael, Nelson L CIV USARMY MEDCOM WRAIR \(USA\)](#); [Kushner, Jared C. EOP/WHO](#); [CMS](#)
Cc: [McGuffee, Tyler Ann A. EOP/OVP](#); [Rinat, Ory S. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#)
Subject: By Noon
Date: Friday, April 17, 2020 9:32:15 AM

We Need for a series of technical briefings today with you all:

Seema : (b) (5)

Brett: (b) (5)

Hahn : (b) (5)

Kushner : (b) (5)

Birx : (b) (5)

Brad : (b) (5)

Nelson – (b) (5)

Deb

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Redfield, Robert R. \(CDC/OD\)](#); [CMS](#) [REDACTED]
Cc: [Riley, Sean M. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#); [Campana, Alexandra D. EOP/WHO](#); [McGowan, Robert \(Kyle\) \(CDC/OD/OCS\)](#)
Subject: call on re-opening hospitals and measuring capacity/workforce capacity
Date: Wednesday, April 8, 2020 9:56:55 AM

Dr. Redfield and Seema, can we set up (b) (5)

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED] Sean Riley who works for Ueland but really knows this stuff can staff this for DPC.

From: [Grogan, Joseph J. EOP/WHO](#)
To: [CMS](#); [Brookes, Brady \(CMS/OA\)](#)
Cc: [Bonner, Maria K. EOP/WHO](#); [D'Angelo, Gregory B. EOP/OMB](#); [Campana, Alexandra D. EOP/WHO](#); [McMillin, Virginia D. EOP/WHO](#)
Subject: FW: [EXTERNAL] Thank you - HHS ask
Date: Saturday, March 28, 2020 2:33:08 PM
Attachments: [Federal pharmacist COVID-19 Testing 3.27.20.docx](#)
[ATT00001.htm](#)

Has anyone looped you into this? (b) (5)

From: Kushner, Jared C. EOP/WHO (b)(6)
Sent: Friday, March 27, 2020 9:52 PM
To: Grogan, Joseph J. EOP/WHO (b)(6); Cipollone, Pat A. EOP/WHO (b)(6)
Cc: Dumbauld, Cassidy M. EOP/WHO (b)(6); Rader, John N. EOP/NSC (b)(6)
Subject: Fwd: [EXTERNAL] Thank you - HHS ask

Can this be done by HHS reg?

Sent from my iPhone

Begin forwarded message:

From: (b)(6)@walgreens.com>
Date: March 27, 2020 at 8:11:01 PM EDT
To: "Kushner, Jared C. EOP/WHO" (b)(6)
Subject: [EXTERNAL] Thank you - HHS ask

Jared,

Thank you for the call earlier, really appreciative of all that you and the administration are doing to fight this virus. We continue work thru different options for how we can best respond to the COVID-19 pandemic, including allowing pharmacists to administer the COVID-19 tests in all fifty states.

With that objective in mind, attached please find language which was developed for Secretary Azar to use regulatory authority to allow pharmacists to administer COVID-19 and flu tests in all 50 states – with two different pathways. The regulatory authority would only exist during the COVID-19 pandemic. It's worth noting this language is more narrow than the legislative provision which was NOT included as part of the CARES Act.

As mentioned earlier, without the Public Health Service (PHS) team overseeing the COVID-10 testing sites as is currently the case, pharmacists will no longer be able to administer further testing.

From: [Grogan, Joseph J. EOP/WHO](#)
To: [CMS](#); [Brookes, Brady \(CMS/OA\)](#); [Brooks, John \(CMS/OA\)](#)
Cc: [Bonner, Maria K. EOP/WHO](#)
Subject: Fwd: [EXTERNAL] 90 mill in home tests
Date: Thursday, March 19, 2020 6:41:50 PM

Guys, (b) (5)
 Sent from my iPhone

Begin forwarded message:

From: (b)(6)@gulagraham.com>
Date: March 19, 2020 at 6:19:11 PM EDT
To: "Grogan, Joseph J. EOP/WHO" (b)(6)
Cc: "Freeland, Jeff K. EOP/WHO" (b)(6)
Subject: RE: [EXTERNAL] 90 mill in home tests

from (b)(6)

We are requesting that HHS funds Orb Health to provide COVID related telehealth and in-home testing services.

The President will be able to get up in front of the nation and say:

- That he is using innovative telehealth to help millions of at-risk seniors stay safe at home while talking to a medical professional who can help them
- Accelerate testing by rapidly providing in-home testing kits to people who think they may have the virus without requiring them to go anywhere and risk infection
- Get nurses who haven't been tested and can't work until they are tested, back to work
- Stimulate jobs in the telehealth sector as a visionary who will rapidly expand a whole new industry and jobs that is the healthcare model of the future
- Accelerate kids, teachers, and other school professionals are healthy so we can get our kids back in school

Tiered Payment Schedule and Needs

- HHS will fund \$189mm to quickly expand our telehealth service to millions of patients in multiple states (\$2.62 cost per patient per month) for one year.
- The in-home antibody tests will cost \$140 million and will be part of a national at-home testing program where the Orb telehealth service will send out the test to their patients if needed or if a healthcare provider requests one from a 1-800 number, the we can manage that in-home test.
- For every additional 1 mm patients that are signed up through partner healthcare providers that require telehealth, an additional \$32 mm will be added to the payment schedule for a year of service

We are ready to get this moving and be able to point to positive results very quickly which will give the President even more good news in the near future.

From: Grogan, Joseph J. EOP/WHO (b)(6)
Sent: Thursday, March 19, 2020 4:14 PM
To: (b)(6) gulagraham.com>
Cc: Freeland, Jeff K. EOP/WHO (b)(6)
Subject: RE: [EXTERNAL] 90 mill in home tests

From: [Grogan, Joseph J. EOP/WHO](#)
To: [CMS](#); [Brookes, Brady \(CMS/OA\)](#)
Cc: [Bonner, Maria K. EOP/WHO](#)
Subject: Fwd: [EXTERNAL] FW: TeleHealth - important - take 2
Date: Thursday, March 19, 2020 11:52:17 AM

Can you guys have someone take a look at this and figure out if it can be helpful.

Sent from my iPhone

Begin forwarded message:

From: (b)(6)@gulagraham.com>
Date: March 19, 2020 at 10:10:41 AM EDT
To: "Grogan, Joseph J. EOP/WHO" (b)(6)
Subject: [EXTERNAL] FW: TeleHealth - important - take 2

Joe – hope you’re doing good and getting at least 1 hour of sleep. Im good friends with Freeland who connected me to Steve Pinkos...he said to shoot this over to you....this is from the CSO of a the telehealth company Orb.....that the VP & President & governors have been talking about...chad’s company can do a ton to help....below is the thread...he is in DC Monday and can be there Friday if needed. pls check when you have a second but there is some good stuff below....he can also hop on a call

From: (b)(6)
Sent: Wednesday, March 18, 2020 12:48 PM
To: 'Pinkos, Stephen M. EOP/OVP' (b)(6)
 'jeffrey.k.freeland' (b)(6)
Subject: RE: TeleHealth - important - take 2
Importance: High

This is from (b)(6) with Orb. I honestly didn’t know how bad ass this is and what they can do. **LOTS of wins for the President...** (b)(6) can be in DC tomorrow if needed. really. Happy to step out and connect you two.

What Orb can do is not just a telehealth solution it is a jobs solutions for the President. We can put people back to work and stop the spread of the virus. This is a fact. Let me explain

Right now, we can do 90 million available in-home tests that require NO LAB. The president can say that we are accelerating the ability to do at home testing without requiring a lab for the most at risk patients.

Our telehealth team is a virtual work-from-home certified staff that requires minimal equipment to scale up immediately, and I not required to come into the office. There is also a large population of nurses who can’t go in to work because they have not be able to be tested. We are that solution. We can get people back to work and minimize the spread of the infection

this is how the President looks successful

From: [Grogan, Joseph J. EOP/WHO](#)
To: [CMS](#); [Stephen Hahn](#); [Birn, Deborah L. EOP/NSC](#); [Redfield, Robert R. \(CDC/OD\)](#)
Cc: [Campana, Alexandra D. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#); [Bonner, Maria K. EOP/WHO](#)
Subject: Fwd: [EXTERNAL] Timely Request ID Now
Date: Wednesday, April 1, 2020 7:19:15 PM

Seema are you tracking what Abbott states here? Seema can you make this clear, provided there is a Cms guidance on point?

Sent from my iPhone

Begin forwarded message:

From: (b)(6)@abbott.com>
Date: April 1, 2020 at 6:17:18 PM EDT
To: "Grogan, Joseph J. EOP/WHO" (b)(6)
Subject: [EXTERNAL] Timely Request ID Now

Hi Joe,

Thank your offering to help. Abbott has started shipping the 5-minute COVID tests around the country. But we are hearing from states and health care providers that CMS guidance on COVID testing is ambiguous as to whether the test can be used outside the hospital or core laboratory (i.e. drive-through testing, outpatient clinics, etc.). They've said they cannot test in these settings under current guidance. States and providers need clarification that the ID NOW test is waived and can be used in these settings. Can you help us get that clarification so they can start testing?

Thank you for all of your work.

(b)(6)
 202. (b)(6)



(b)(6)
 Federal Government Affairs

Abbott
 1399 New York Ave. NW
 Suite 200
 Washington, DC 20005

O: 202-378-2020
 F: 202-783-6631
 M: (b)(6)

(b)(6)

This communication may contain information that is proprietary, confidential, or exempt from disclosure. If you are not the intended recipient, please note that any other dissemination, distribution, use or copying of this communication is strictly prohibited. Anyone who receives this message in error should notify the sender immediately by telephone or by return e-mail and delete it from his or her computer.

From: [Redfield, Robert R. \(CDC/OD\)](#)
To: [CMS](#); [Grogan, Joseph](#)
Subject: Fwd: Covid Flexibility to Open Low IncidenceSV1
Date: Thursday, April 16, 2020 9:34:41 AM
Attachments: [Covid Flexibility to Open Low IncidenceSV1.docx](#)

Get [Outlook for iOS](#)

From: Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>
Sent: Thursday, April 16, 2020 8:58:10 AM
To: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>
Cc: Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>; Knotts, Ashley (CDC/OD/OCS) <vqf0@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Subject: FW: Covid Flexibility to Open Low IncidenceSV1

Dr Redfield,

Attached is the CMS document regarding elective procedures- both surgical and dental. Denise Cardo's group worked closely with CMS to finalize this and (b) (5)

[REDACTED]

Thanks,

Dana

Dana Meaney-Delman MD MPH
Principal Deputy Incident Manager
COVID-19 Response
Cell [REDACTED] (b)(6)

From: [Hahn, Stephen](#)
To: [Debi Birx MD](#); [Jared Kushner](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Redfield, Robert R. \(CDC/OD\)](#); [Joe Grogan](#); [CMS](#)
Subject: Fwd: Quick description of our app
Date: Monday, April 13, 2020 2:17:22 PM

Is this something we have an interest in?
Steve

Sent from my iPhone

Begin forwarded message:

From: (b)(6)@deerfield.com>
Date: April 13, 2020 at 12:51:47 PM EDT
To: "Hahn, Stephen" <SH1@fda.hhs.gov>
Cc: (b)(6)@deerfield.com>
Subject: Quick description of our app

Thanks Dr. Hahn – below are very quick thoughts and I am working to get your more visual material for your discussion- slides in a couple minutes

The wellness app (developed by Deerfield and Elemental Cognition) provides a mechanism to answer important questions about the epidemic that will inform risk to any given participant as well as to society or employer.



From: [Birn, Deborah L. EOP/NSC](#)
To: [CMS](#); [Grogan, Joseph J. EOP/WHO](#); [Stephen Hahn](#); [Redfield, Robert R. \(CDC/OD\)](#)
Cc: [Campana, Alexandra D. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#); [Bonner, Maria K. EOP/WHO](#)
Subject: Re: [EXTERNAL] Timely Request ID Now
Date: Wednesday, April 1, 2020 9:02:59 PM

(b) (5)

From: CMS @cms.hhs.gov>
Date: Wednesday, April 1, 2020 at 7:26 PM
To: "Grogan, Joseph J. EOP/WHO" (b)(6) Stephen Hahn <SH1@fda.hhs.gov>, "Birn, Deborah L. EOP/NSC" (b)(6) "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>
Cc: "Campana, Alexandra D. EOP/WHO" (b)(6) "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>, "Bonner, Maria K. EOP/WHO" (b)(6)
Subject: RE: [EXTERNAL] Timely Request ID Now

(b) (5)

From: Grogan, Joseph J. EOP/WHO (b)(6)
Sent: Wednesday, April 1, 2020 7:19 PM
To: CMS (b) (6) @cms.hhs.gov>; Stephen Hahn <SH1@fda.hhs.gov>; Birn, Deborah L. EOP/NSC (b)(6); Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>
Cc: Campana, Alexandra D. EOP/WHO (b)(6) Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6)
Subject: Fwd: [EXTERNAL] Timely Request ID Now

Seema are you tracking what Abbott states here? Seema can you make this clear, provided there is a Cms guidance on point?

Sent from my iPhone

Begin forwarded message:

From: (b)(6) @abbott.com>
Date: April 1, 2020 at 6:17:18 PM EDT
To: "Grogan, Joseph J. EOP/WHO" (b)(6)
Subject: [EXTERNAL] Timely Request ID Now

Hi Joe,

Thank your offering to help. Abbott has started shipping the 5-minute COVID tests around the country. But we are hearing from states and health care providers that CMS guidance on COVID testing is ambiguous as to whether the test can be used outside the hospital or core laboratory (i.e. drive-through testing, outpatient clinics, etc.). They've said they cannot test in these settings under current guidance. States and providers need clarification that the ID NOW test is waived and can be used in these settings. Can you help us get that clarification so they can start testing?

Thank you for all of your work.

(b)(6)



(b)(6)
 Federal Government Affairs

Abbott
 1399 New York Ave. NW
 Suite 200

O: 202-378-2020
 F: 202-783-6631
 M: (b)(6)

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Birx, Deborah L. EOP/NSC](#)
Cc: [CMS](#), [Stephen Hahn](#); [Redfield, Robert R. \(CDC/OD\)](#); [Campana, Alexandra D. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#); [Bonner, Maria K. EOP/WHO](#)
Subject: Re: [EXTERNAL] Timely Request ID Now
Date: Wednesday, April 1, 2020 9:45:41 PM

Good clarification. We need to make clear what it's most appropriate for.

Sent from my iPhone

On Apr 1, 2020, at 9:02 PM, Birx, Deborah L. EOP/NSC (b)(6) wrote:

(b)(5)

From: CMS (b)(6) <cms.hhs.gov>
Date: Wednesday, April 1, 2020 at 7:26 PM
To: "Grogan, Joseph J. EOP/WHO" (b)(6); Stephen Hahn <SH1@fda.hhs.gov>, "Birx, Deborah L. EOP/NSC" (b)(6); "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>
Cc: "Campana, Alexandra D. EOP/WHO" (b)(6); "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>, "Bonner, Maria K. EOP/WHO" (b)(6)
Subject: RE: [EXTERNAL] Timely Request ID Now

(b)(5)

From: Grogan, Joseph J. EOP/WHO (b)(6)
Sent: Wednesday, April 1, 2020 7:19 PM
To: CMS (b)(6) <cms.hhs.gov>; Stephen Hahn <SH1@fda.hhs.gov>; Birx, Deborah L. EOP/NSC (b)(6); Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>
Cc: Campana, Alexandra D. EOP/WHO (b)(6); Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6)
Subject: Fwd: [EXTERNAL] Timely Request ID Now

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Sent from my iPhone

Begin forwarded message:

From: (b)(6) <(b)(6)@abbott.com>
Date: April 1, 2020 at 6:17:18 PM EDT
To: "Grogan, Joseph J. EOP/WHO" (b)(6)
Subject: [EXTERNAL] Timely Request ID Now

Hi Joe,

Thank your offering to help. Abbott has started shipping the 5-minute COVID tests around the country. But we are hearing from states and health care providers that CMS guidance on COVID testing is ambiguous as to whether the test can be used outside the hospital or core laboratory (i.e. drive-through testing, outpatient clinics, etc.). They've said they cannot test in these settings under current guidance. States and providers need clarification that the ID NOW test is waived and can be used in these settings. Can you help us get that clarification so they can start testing?

From: [Grogan, Joseph J. EOP/WHO](#)
To: [AS1CFW](#)
Cc: [Birn, Deborah L. EOP/NSC](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Redfield, Robert R. \(CDC/OD\)](#); [Adams, Jerome \(HHS/OASH\)](#); [sh1@fda.hhs.gov](#); [CMS](#); [AMA2 \(OS/IOS\)](#); [Trove, Olivia \(nsc.eop.gov\)](#); [Short, Marc T. EOP/OVP](#); [Miller, Stephen EOP/WHO](#); [Gaynor, Pete \(fema.dhs.gov\)](#); [Kushner, Jared C. EOP/WHO](#); [Nevins, Kristan K. EOP/WHO](#); [Rader, John N. EOP/NSC](#); [Giroir, Brett \(HHS/OASH\)](#); [Kadlec, Robert \(OS/ASPR/IO\)](#); [Williams, Michael B. EOP/WHO](#); [Campana, Alexandra D. EOP/WHO](#); [william@whmo.mil](#)
Subject: Re: COVID R&D from DHS
Date: Wednesday, April 15, 2020 1:11:38 PM

Thank you. This is great practical research. (b) (5)
(b) (5). We'll reach to Bill Bryan.

Sent from my iPhone

On Apr 15, 2020, at 12:05 PM, AS1CFW (b) (6) > wrote:

(b) (6)

S&T's Acting Undersecretary is Bill Bryan, who can be reached at (b) (6)

(b) (6)

(b) (6)

(b)(5)

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>

Sent: Saturday, March 28, 2020 7:43 PM

To: CMS (b) (6) @cms.hhs.gov>

Subject: Data Reporting to Hospitals

<https://www.cdc.gov/nhsn/acute-care-hospital/covid19/index.html>

Confidential and deliberative, pre-decisional communication

From: [Adams, Jerome \(HHS/OASH\)](#)
To: [CMS](#) [REDACTED]
Cc: [Gaynor, Pete \(fema.dhs.gov\)](#); [adam@dfc.gov](#); [Kushner, Jared C. EOP/WHO](#); [Redfield, Robert R. \(CDC/OD\)](#); [Grogan, Joseph J. EOP/WHO](#)
Subject: Re: Data Reporting to Hospitals
Date: Sunday, March 29, 2020 6:56:21 AM

My request was for a count of onsite anesthesia ventilators, as well as anesthesia ventilators in affiliated surgical centers.

[REDACTED]
(b)(5)

VADM Jerome Adams
20th US Surgeon General

On Mar 28, 2020, at 7:47 PM, CMS [\(b\) \(6\)](#) @cms.hhs.gov> wrote:

[REDACTED]
(b)(5)

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Saturday, March 28, 2020 7:43 PM
To: CMS [\(b\) \(6\)](#) @cms.hhs.gov>
Subject: Data Reporting to Hospitals

<https://www.cdc.gov/nhsn/acute-care-hospital/covid19/index.html>

Confidential and deliberative, pre-decisional communication

<NHSN COVID-19 Patient Impact and Hospital Capacity Module- Data Elements Table of Instructions.pdf>
<NHSN COVID-19 Patient Impact and Hospital Capacity Module - How to Use the Module.pdf>

From: [Birx, Deborah L. EOP/NSC](#)
To: [CMS](#) (b) (6)
Cc: [Grogan, Joseph J. EOP/WHO](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Short, Marc T. EOP/OVP](#); [Giroir, Brett \(HHS/OASH\)](#)
Subject: Re: Done--\$100 per test.
Date: Saturday, April 11, 2020 9:00:31 PM

Will send. You are amazing. Truly.

Sent from my iPhone

On Apr 11, 2020, at 8:39 PM, CMS (b) (6) <[@cms.hhs.gov](mailto:(b) (6)@cms.hhs.gov)> wrote:

(b) (5) . Could announce on
Monday. (b) (5) Thanks! Happy
Easter.

From: [D'Angelo, Gregory B. EOP/OMB](#)
To: CMS [REDACTED]
Cc: [Grogan, Joseph J. EOP/WHO](#)
Subject: Re: Draft recommendations for Targeted Distribution of Funds in PRF
Date: Sunday, April 12, 2020 7:44:25 AM

Thanks. [REDACTED] (b)(5)

Sent from my iPhone

On Apr 11, 2020, at 11:55 PM, CMS [REDACTED] @cms.hhs.gov> wrote:

[REDACTED] (b)(5)

From: CMS [REDACTED]
Sent: Friday, April 10, 2020 11:10 AM
To: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; [REDACTED] (b)(6)
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: FW: Draft recommendations for Targeted Distribution of Funds in PRF

Team,

Nice work getting out the \$30B, I am sure providers across the nation are grateful for your efforts and it will make a real difference for many. Attached are some ideas on where you may want to focus next. I think this is consistent with the information and general ideas we have flagged earlier. Let us know if you have any questions.

<Provider Relief Fund Summary 04 10 2020 ver 5.1.docx>

From: [Garverick, J. Robert](#)
To: CMS [REDACTED] Juster, Kenneth I; AMA2 (OS/IOS); [REDACTED] (b)(6)
 (b)(6) (U) Curtis, Lisa A;
 (b)(6) (b)(6) (b)(6) Kagan, Edgard D
Subject: RE: Envision Health
Date: Thursday, March 26, 2020 11:02:51 PM

Hello from New Delhi. I have been in direct contact with [REDACTED] of Envision Health. He believes at this (b) (5)

[REDACTED]

Regards,
 Rob

J. Robert Garverick
 Minister-Counselor for Economic, Environment
 Science and Technology Affairs
 American Embassy New Delhi, India

Sent from [Workspace ONE Boxer](#)

On March 26, 2020 at 11:30:49 PM GMT+5:30, CMS [REDACTED] @cms.hhs.gov> wrote:

Let me know if you want me to explain to them how this will work. Its hopefully going to go out today or tomorrow.

From: Juster, Kenneth (b) (6) @state.gov>
Sent: Thursday, March 26, 2020 10:19 AM
To: CMS (b) (6) @cms.hhs.gov>; AMA2 (OS/IOS) <AMA2@HHS.GOV>;
 (b)(6) (b)(6)
 (b)(6) (U) Curtis, Lisa A <(b)(6)>
 (b)(6) (b)(6) (b)(6)
 Garverick, J. Robert (b) (6) @state.gov>; Kagan, Edgard D (b) (6) @state.gov>
Subject: RE: Envision Health

Rob Garverick, our Minister Counselor for Economic Affairs, will follow up on this with the CEO. (b) (5)

[REDACTED]

[REDACTED]. Please note that they are very serious and stringent about the lockdown.

From: [Liddell, Christopher P. EOP/WHO](#)
To: CMS [REDACTED]
Subject: RE: Envision Health
Date: Thursday, March 26, 2020 2:50:04 PM

(b)(5)

From: CMS (b) (6) @cms.hhs.gov>
Sent: Thursday, March 26, 2020 2:36 PM
To: Liddell, Christopher P. EOP/WHO (b)(6)
Subject: Re: Envision Health

Done

Sent from my iPhone

On Mar 26, 2020, at 2:11 PM, Liddell, Christopher P. EOP/WHO (b)(6) wrote:

Jim Rehtin
CEO
Envision Health
(b)(6) @envisionhealth.com
(b)(6)

From: CMS (b) (6) @cms.hhs.gov>
Sent: Thursday, March 26, 2020 2:08 PM
To: Liddell, Christopher P. EOP/WHO (b)(6)
Subject: RE: Envision Health

Yup, just send his contact info.

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Thursday, March 26, 2020 2:04 PM
To: CMS (b) (6) @cms.hhs.gov>
Subject: RE: Envision Health

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Nicholas W. EOP/WHO (b)(6) Riggs, Charlotte R.

EOP/WHO (b)(6) Curtis, Lisa A. EOP/NSC
 (b)(6) Birx, Deborah L. EOP/NSC
 <(b)(6) O'Brien, Robert C. EOP/WHO (b)(6)>
 Pottinger, Matthew F. EOP/WHO (b)(6) Garverick, J. Robert
 (b)(6) @state.gov>; Kagan, Edgard D (b)(6) @state.gov>
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 Garverick, J. Robert (b)(6) @state.gov>; Kagan, Edgard D (b)(6) @state.gov>
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 (b)(6) (U) Curtis, Lisa A (b)(6)
 (b)(6) (b)(6) (b)(6)
Subject: RE: Envision Health

Team,

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To: CMS (b)(6) @cms.hhs.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>
Cc: Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>; Kadlec, Robert (OS/ASPR/IO) <Robert.Kadlec@hhs.gov>
Subject: Fwd: Envision Health

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From: "Pottinger, Matthew F. EOP/WHO" <
Date: March 26, 2020 at 9:46:01 AM EDT
To: "Liddell, Christopher P. EOP/WHO" (b)(6)
 "Juster, Kenneth I" <JusterKI2@state.gov>, "Harrison, Brian (HHS/IOS)"
 <Brian.Harrison@hhs.gov>, "AMA2 (OS/IOS)" <AMA2@HHS.GOV>
Cc: "Butterfield, Nicholas W. EOP/WHO"
 (b)(6) "Riggs, Charlotte R. EOP/WHO"
 (b)(6) "Curtis, Lisa A. EOP/NSC"
 (b)(6) "Birn, Deborah L. EOP/NSC"
 (b)(6) "O'Brien, Robert C. EOP/WHO"
 (b)(6)
Subject: RE: Envision Health

+ Sec Azar's correct email.

-----Original Message-----

From: Pottinger, Matthew F. EOP/WHO
Sent: Thursday, March 26, 2020 9:41 AM
To: Liddell, Christopher P. EOP/WHO (b)(6)
 'Juster, Kenneth I' (b) (6) <JusterKI2@state.gov>; 'Harrison, Brian (HHS/IOS)'
 <Brian.Harrison@hhs.gov>
Cc: Butterfield, Nicholas W. EOP/WHO
 (b)(6); Riggs, Charlotte R. EOP/WHO
 (b)(6) Curtis, Lisa A. EOP/NSC
 (b)(6) Birn, Deborah L. EOP/NSC
 (b)(6); Azar, Alex M. II EOP/WHO
 (b)(6) O'Brien, Robert C. EOP/WHO
 (b)(6)
Subject: RE: Envision Health
Importance: High

Chris,

(b)(5)

(b)(5)

Best,
Matt

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(b)(6)

Sent: Thursday, March 26, 2020 9:27 AM

To: Pottinger, Matthew F. EOP/WHO

(b)(6)

Cc: Butterfield, Nicholas W. EOP/WHO

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(b)(6)

Subject: FW: Envision Health

Matt

See below

Is there someone at NSC or State Department that he could talk to today ?

I have no idea whether/how we could help , but seems like it should be on someone's radar ?

Thanks
Chris

On Mar 25, 2020, at 8:23 PM, Henry R. Kravis

(b)(6)

wrote:

Dear Chris

I need some help from you with an urgent issue we have with one of our US companies, Envision Health.

Envision does all of our billing for the health work we do in the US in INDIA, and now that INDIA has shut down, the company cannot get any of its medical bills processed for our procedures at the various hospitals where we work. If we can't resolve this quickly, the company will run out of money due to the substantial lost revenue from lack of billing.

Not surprising, a number of other hospital chains in the US have the same issue, such as HCA.

I would like for you to please speak with the CEO at Envision, Jim Rehtin. I am copying him on this email, so that he can connect with

you to explain in more detail the problem.

His contact information is:

Jim Rehtin

CEO

Envision Health

(b)(6)

(b)(6)

Thank you so much, Chris, for your help.

Best regards

Henry

Henry R Kravis

Sent from my iPhone

From: [Liddell, Christopher P. EOP/WHO](#)
To: CMS (b)(6)
Subject: RE: Envision Health
Date: Thursday, March 26, 2020 2:11:25 PM

Jim Rehtin
 CEO
 Envision Health

(b)(6)

(b)(6)

From: CMS (b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>
Sent: Thursday, March 26, 2020 2:08 PM
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(b)(5)

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Sent: Thursday, March 26, 2020 2:00 PM
To: Juster, Kenneth I (b)(6) <[@state.gov](mailto:(b)(6)@state.gov)>; AMA2 (OS/IOS) <AMA2@HHS.GOV>; Liddell, Christopher P. EOP/WHO (b)(6); Butterfield, Nicholas W. EOP/WHO (b)(6); Riggs, Charlotte R. EOP/WHO (b)(6); Curtis, Lisa A. EOP/NSC (b)(6); Birx, Deborah L. EOP/NSC (b)(6); O'Brien, Robert C. EOP/WHO (b)(6); Pottinger, Matthew F. EOP/WHO (b)(6); Garverick, J. Robert (b)(6) <[@state.gov](mailto:(b)(6)@state.gov)>; Kagan, Edgard D (b)(6) <[@state.gov](mailto:(b)(6)@state.gov)>
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(b)(6) (U) Curtis, Lisa A (b)(6)
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 (b)(6)
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From: "Pottinger, Matthew F. EOP/WHO" <
Date: March 26, 2020 at 9:46:01 AM EDT
To: "Liddell, Christopher P. EOP/WHO" (b)(6) "Juster, Kenneth I" (b)(6) @state.gov>, "Harrison, Brian (HHS/IOS)" <Brian.Harrison@hhs.gov>, "AMA2 (OS/IOS)" <AMA2@HHS.GOV>
Cc: "Butterfield, Nicholas W. EOP/WHO" (b)(6) "Riggs, Charlotte R. EOP/WHO" (b)(6) "Curtis, Lisa A. EOP/NSC" (b)(6), "Birx, Deborah L. EOP/NSC" (b)(6), "O'Brien, Robert C. EOP/WHO" (b)(6)
Subject: RE: Envision Health

+ Sec Azar's correct email.

-----Original Message-----

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To: Liddell, Christopher P. EOP/WHO (b)(6) 'Juster, Kenneth I' (b)(6) @state.gov>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>

Cc: Butterfield, Nicholas W. EOP/WHO (b)(6) Riggs, Charlotte R. EOP/WHO (b)(6); Curtis, Lisa A. EOP/NSC

(b)(6); Birx, Deborah L. EOP/NSC (b)(6) Azar, Alex M. II EOP/WHO <(b)(6)>; O'Brien, Robert C. EOP/WHO (b)(6)

Subject: RE: Envision Health

Importance: High

Chris,

(b)(5)

Best,
Matt

-----Original Message-----

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Sent: Thursday, March 26, 2020 9:27 AM

To: Pottinger, Matthew F. EOP/WHO (b)(6)

Cc: Butterfield, Nicholas W. EOP/WHO (b)(6) Riggs, Charlotte R. EOP/WHO (b)(6)

Subject: FW: Envision Health

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See below

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His contact information is:

Jim Rehtin

CEO

Envision Health

(b)(6)

(b)(6)

Thank you so much, Chris, for your help.

Best regards

Henry

Henry R Kravis

Sent from my iPhone

From: [Liddell, Christopher P. EOP/WHO](#)
To: [CMS](#) [REDACTED]
Subject: RE: Envision Health
Date: Thursday, March 26, 2020 2:03:57 PM

If you are happy to ring the CEO and let him know it would be very much appreciated (but not critical) – he sounded worried that he was going out of business so I am sure he would be very much relieved

From: CMS [REDACTED] <[REDACTED]@cms.hhs.gov>
Sent: Thursday, March 26, 2020 2:00 PM
To: Juster, Kenneth I [REDACTED] <[REDACTED]@state.gov>; AMA2 (OS/IOS) <AMA2@HHS.GOV>; Liddell, Christopher P. EOP/WHO [REDACTED]; Butterfield, Nicholas W. EOP/WHO [REDACTED]; Riggs, Charlotte R. EOP/WHO [REDACTED]; Curtis, Lisa A. EOP/NSC [REDACTED]; Birx, Deborah L. EOP/NSC [REDACTED]; O'Brien, Robert C. EOP/WHO [REDACTED]; Pottinger, Matthew F. EOP/WHO [REDACTED]; Garverick, J. Robert [REDACTED] <[REDACTED]@state.gov>; Kagan, Edgard D [REDACTED] <[REDACTED]@state.gov>
Subject: RE: Envision Health

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Sent: Thursday, March 26, 2020 10:19 AM
To: CMS [REDACTED] <[REDACTED]@cms.hhs.gov>; AMA2 (OS/IOS) <AMA2@HHS.GOV>; [REDACTED] (U) Curtis, Lisa A [REDACTED]; [REDACTED] Garverick, J. Robert [REDACTED] <[REDACTED]@state.gov>; Kagan, Edgard D [REDACTED] <[REDACTED]@state.gov>
Subject: RE: Envision Health

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 i [REDACTED]
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From: CMS [REDACTED] <[REDACTED]@cms.hhs.gov>
Sent: Thursday, March 26, 2020 7:42 PM
To: AMA2 (OS/IOS) <AMA2@HHS.GOV>; [REDACTED] Juster, Kenneth I <[REDACTED]@state.gov>; [REDACTED] (U) Curtis, Lisa A [REDACTED]; [REDACTED] [REDACTED]
Subject: RE: Envision Health

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Subject: RE: Envision Health

+ Sec Azar's correct email.

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(b)(6); Birx, Deborah L. EOP/NSC (b)(6) Azar, Alex M. II EOP/WHO (b)(6) O'Brien, Robert C. EOP/WHO

(b)(6)
Subject: RE: Envision Health

Importance: High

Chris,

(b)(5)

(b)(5)

Best,
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Henry R Kravis

Sent from my iPhone

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To: CMS [REDACTED]; AMA2 (OS/IOS); (b)(6); (b)(6); (b)(6); U) Curtis, Lisa A; (b)(6); (b)(6); Garverick, J. Robert; Kagan, Edgard D
Subject: RE: Envision Health
Date: Thursday, March 26, 2020 10:19:47 AM

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(b) (5)

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Sent: Thursday, March 26, 2020 7:42 PM
To: AMA2 (OS/IOS) <AMA2@HHS.GOV>; (b)(6) Juster, Kenneth I (b) (6) @state.gov>; (b)(6) (b)(6) (U) Curtis, Lisa A (b)(6); (b)(6) (b)(6)
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(b)(6)
Subject: RE: Envision Health
Importance: High

Chris,

(b)(5)

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CEO

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(b)(6)

(b)(6)

Thank you so much, Chris, for your help.

Best regards

Henry

Henry R Kravis

Sent from my iPhone

From: [Liddell, Christopher P. EOP/WHO](#)
To: CMS [REDACTED]
Subject: RE: Envision Health
Date: Thursday, March 26, 2020 10:18:41 AM

Hi Seema

Is that guidance to address this particular issue, or more generally ? when would it go out ?

Thanks for following up !

Chris

From: CMS (b) (6) @cms.hhs.gov>
Sent: Thursday, March 26, 2020 10:12 AM
To: AMA2 (OS/IOS) <AMA2@HHS.GOV>; Liddell, Christopher P. EOP/WHO
 (b) (6) (b) (6) @state.gov; Butterfield, Nicholas W. EOP/WHO
 (b) (6) Riggs, Charlotte R. EOP/WHO
 (b) (6) >; Curtis, Lisa A. EOP/NSC (b) (6) Birx,
 Deborah L. EOP/NSC (b) (6); O'Brien, Robert C. EOP/WHO
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Cc: Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>; Kadlec, Robert (OS/ASPR/IO) <Robert.Kadlec@hhs.gov>
Subject: Fwd: Envision Health

Begin forwarded message:

From: "Pottinger, Matthew F. EOP/WHO" <
Date: March 26, 2020 at 9:46:01 AM EDT
To: "Liddell, Christopher P. EOP/WHO" (b) (6) "Juster, Kenneth I" (b) (6) @state.gov>, "Harrison, Brian (HHS/IOS)" <Brian.Harrison@hhs.gov>, "AMA2 (OS/IOS)" <AMA2@HHS.GOV>
Cc: "Butterfield, Nicholas W. EOP/WHO" (b) (6) "Riggs, Charlotte R. EOP/WHO" (b) (6) "Curtis, Lisa A. EOP/NSC" (b) (6)

(b)(6) "Birx, Deborah L. EOP/NSC"
(b)(6) "O'Brien, Robert C. EOP/WHO" (b)(6)

Subject: RE: Envision Health

+ Sec Azar's correct email.

-----Original Message-----

From: Pottinger, Matthew F. EOP/WHO
Sent: Thursday, March 26, 2020 9:41 AM
To: Liddell, Christopher P. EOP/WHO <(b)(6)>; 'Juster, Kenneth I' (b)(6) <(b)(6)@state.gov>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>
Cc: Butterfield, Nicholas W. EOP/WHO (b)(6); Riggs, Charlotte R. EOP/WHO (b)(6); Curtis, Lisa A. EOP/NSC (b)(6); Birx, Deborah L. EOP/NSC (b)(6)
Azar, Alex M. II EOP/WHO (b)(6) O'Brien, Robert C. EOP/WHO (b)(6)
(b)(6)
Subject: RE: Envision Health
Importance: High

Chris,

(b)(5)

Best,
Matt

-----Original Message-----

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Thursday, March 26, 2020 9:27 AM
To: Pottinger, Matthew F. EOP/WHO (b)(6)
Cc: Butterfield, Nicholas W. EOP/WHO (b)(6); Riggs, Charlotte R. EOP/WHO (b)(6)
Subject: FW: Envision Health

Matt

See below

Is there someone at NSC or State Department that he could talk to today ?

I have no idea whether/how we could help , but seems like it should be on someone's radar ?

Thanks
Chris

On Mar 25, 2020, at 8:23 PM, Henry R. Kravis (b)(6) wrote:

Dear Chris

I need some help from you with an urgent issue we have with one of our US companies, Envision Health.

Envision does all of our billing for the health work we do in the US in INDIA, and now that INDIA has shut down, the company cannot get any of its medical bills processed for our procedures at the various hospitals where we work. If we can't resolve this quickly, the company will run out of money due to the substantial lost revenue from lack of billing.

Not surprising, a number of other hospital chains in the US have the same issue, such as HCA.

I would like for you to please speak with the CEO at Envision, Jim Rehtin. I am copying him on this email, so that he can connect with you to explain in more detail the problem.

His contact information is:

Jim Rehtin

CEO

Envision Health

(b)(6)

(b)(6)

Thank you so much, Chris, for your help.

Best regards

Henry

Henry R Kravis

Sent from my iPhone

From: [Curtis, Lisa A. EOP/NSC](#)
To: [Garverick, J. Robert](#)
Cc: [CMS](#); [Juster, Kenneth I](#); [AMA2 \(OS/IOS\)](#); [Liddell, Christopher P. EOP/WHO](#); [Butterfield, Nicholas W. EOP/WHO](#); [Riggs, Charlotte R. EOP/WHO](#); [Birn, Deborah L. EOP/NSC](#); [O'Brien, Robert C. EOP/WHO](#); [Pottinger, Matthew F. EOP/WHO](#); [Kagan, Edgard D](#)
Subject: Re: Envision Health
Date: Thursday, March 26, 2020 11:21:25 PM

Rob - Thank you, it is good to hear they have a plan for working through the challenges. (b) (5)

Thanks again, Lisa
 Sent from my iPhone

On Mar 26, 2020, at 11:02 PM, Garverick, J. Robert (b) (6) @state.gov> wrote:

Hello from New Delhi. I have been in direct contact with Jim Rehtin, CEO of Envision Health. He believes (b) (5)

Regards,
 Rob

J. Robert Garverick
 Minister-Counselor for Economic, Environment
 Science and Technology Affairs
 American Embassy New Delhi, India

 Sent from [Workspace ONE Boxer](#)

On March 26, 2020 at 11:30:49 PM GMT+5:30, CMS (b) (6) @cms.hhs.gov> wrote:

Let me know if you want me to explain to them how this will work. Its hopefully going to go out today or tomorrow.

From: Juster, Kenneth I (b) (6) @state.gov>
Sent: Thursday, March 26, 2020 10:19 AM
To: CMS (b) (6) @cms.hhs.gov>; AMA2 (OS/IOS) <AMA2@HHS.GOV>; (b) (6); (b) (6); (b) (6); (U) Curtis, Lisa A (b) (6)

(b)(6)

(b)(6)

(b)(6)

; Garverick, J. Robert (b) (6) @state.gov>;

Kagan, Edgard D (b) (6) @state.gov>

Subject: RE: Envision Health

Rob Garverick, our Minister Counselor for Economic Affairs, will follow up on this with the CEO. (b) (5)

Please note that they are very serious and stringent about the lockdown.

From: [Liddell, Christopher P. EOP/WHO](#)
To: CMS (b) (6); "Garverick, J. Robert"; Juster, Kenneth I; AMA2 (OS/IOS); Butterfield, Nicholas W. EOP/WHO; Riggs, Charlotte R. EOP/WHO; Curtis, Lisa A. EOP/NSC; Bix, Deborah L. EOP/NSC; O'Brien, Robert C. EOP/WHO; Pottinger, Matthew F. EOP/WHO; Kagan, Edgard D
Subject: RE: Envision Health
Date: Friday, March 27, 2020 6:09:28 AM

Thanks all

From: CMS (b) (6) @cms.hhs.gov>
Sent: Thursday, March 26, 2020 11:22 PM
To: 'Garverick, J. Robert' (b) (6) @state.gov>; Juster, Kenneth I (b) (6) @state.gov>; AMA2 (OS/IOS) <AMA2@HHS.GOV>; Liddell, Christopher P. EOP/WHO (b) (6); Butterfield, Nicholas W. EOP/WHO (b) (6); Riggs, Charlotte R. EOP/WHO (b) (6); Curtis, Lisa A. EOP/NSC (b) (6); Bix, Deborah L. EOP/NSC (b) (6); O'Brien, Robert C. EOP/WHO (b) (6); Pottinger, Matthew F. EOP/WHO (b) (6); Kagan, Edgard D (b) (6) @state.gov>
Subject: RE: Envision Health

I spoke with Jim today. We had a good conversation and I think he will be able to take advantage of our flexibility which should be announced this weekend.

From: Garverick, J. Robert (b) (6) @state.gov>
Sent: Thursday, March 26, 2020 11:03 PM
To: CMS (b) (6) @cms.hhs.gov>; Juster, Kenneth I (b) (6) @state.gov>; AMA2 (OS/IOS) <AMA2@HHS.GOV>; (b) (6); (b) (6); (b) (6) (U) Curtis, Lisa A (b) (6); (b) (6); (b) (6); (b) (6); Kagan, Edgard D (b) (6) @state.gov>
Subject: RE: Envision Health

Hello from New Delhi. I have been in direct contact with Jim Rehtin, CEO of Envision Health. He believes at this point (b) (6)

Regards,
 Rob

J. Robert Garverick
 Minister-Counselor for Economic, Environment
 Science and Technology Affairs
 American Embassy New Delhi, India

Sent from [Workspace ONE Boxer](#)

On March 26, 2020 at 11:30:49 PM GMT+5:30, CMS (b) (6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)> wrote:

Let me know if you want me to explain to them how this will work. Its hopefully going to go out today or tomorrow.

From: Juster, Kenneth I (b) (6) <[@state.gov](mailto:(b)(6)@state.gov)>

Sent: Thursday, March 26, 2020 10:19 AM

To: CMS (b) (6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>; AMA2 (OS/IOS) <AMA2@HHS.GOV>;

(b)(6) (b)(6)
 (b)(6) (U) Curtis, Lisa A <(b)(6)>
 (b)(6) (b)(6) (b)(6)

Garverick, J. Robert (b) (6) <[@state.gov](mailto:(b)(6)@state.gov)>; Kagan, Edgard D (b) (6) <[@state.gov](mailto:(b)(6)@state.gov)>

Subject: RE: Envision Health

Rob Garverick, our Minister Counselor for Economic Affairs, will follow up on this with the CEO. (b) (5)

(b)(5)

(b)(5) Please note that they are very serious and stringent about the lockdown.

From: [Grogan, Joseph J. EOP/WHO](#)
To: CMS [REDACTED]
Subject: Re: EOP comment on SEP guidance
Date: Wednesday, March 25, 2020 9:55:00 PM

Can you and I talk in the am? I can't right now as I'm on the phone, but I want (b) (5)

Sent from my iPhone

On Mar 25, 2020, at 8:35 PM, CMS (b) (6) <[REDACTED]@cms.hhs.gov> wrote:

See below. (b) (5)

[REDACTED] Comms materials going through clearance.

From: Pate, Randy (CMS/CCIIO)
Sent: Wednesday, March 25, 2020 7:47 PM
To: CMS (b) (6) <[REDACTED]@cms.hhs.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: RE: EOP comment on SEP guidance

We don't know, it just came from OIRA.

INFORMATION NOT RELEASABLE TO THE PUBLIC UNLESS AUTHORIZED BY LAW: This information has not been publicly disclosed and may be privileged and confidential. It is for internal government use only and must not be disseminated, distributed, or copied to persons not authorized to receive the information. Unauthorized disclosure may result in prosecution to the fullest extent of the law.
Deliberative, pre-decisional communication.

From: CMS (b) (6) <[REDACTED]@cms.hhs.gov>
Sent: Wednesday, March 25, 2020 7:46 PM
To: Pate, Randy (CMS/CCIIO) <Randy.Pate@cms.hhs.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: Re: EOP comment on SEP guidance

Who???

Sent from my iPhone

On Mar 25, 2020, at 7:39 PM, Pate, Randy (CMS/CCIIO) <Randy.Pate@cms.hhs.gov> wrote:

[REDACTED]
(b)(5)



(b)(5)

Please let me know what you want me to do.

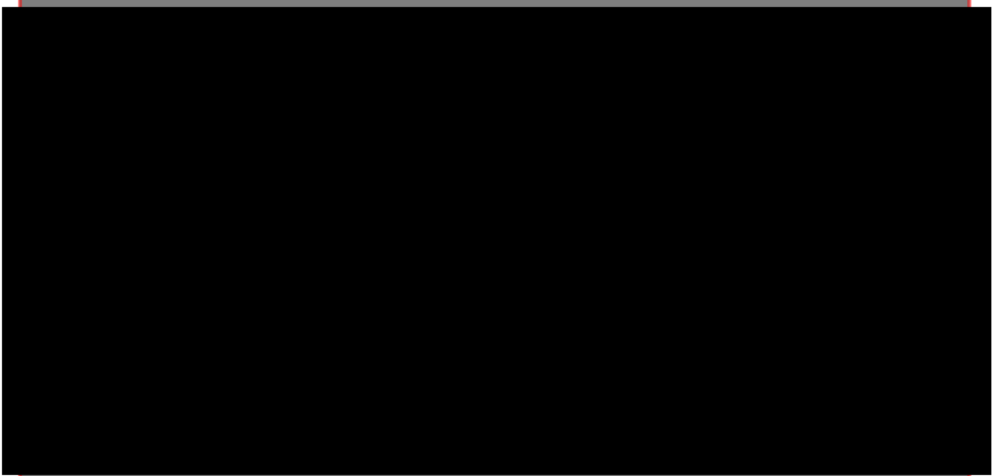
Randy

INFORMATION NOT RELEASABLE TO THE PUBLIC UNLESS AUTHORIZED BY LAW: This information has not been publicly disclosed and may be privileged and confidential. It is for internal government use only and must not be disseminated, distributed, or copied to persons not authorized to receive the information. Unauthorized disclosure may result in prosecution to the fullest extent of the law. Deliberative, pre-decisional communication.

From: Strauss, Emma (CMS/OA) <Emma.Strauss@cms.hhs.gov>
Sent: Wednesday, March 25, 2020 7:29 PM
To: Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Pate, Randy (CMS/CCIIO) <Randy.Pate@cms.hhs.gov>; Nelson, Peter (CMS/OA) <Peter.Nelson@cms.hhs.gov>
Cc: McLean, Rogelyn (CMS/CCIIO) <Rogelyn.McLean@cms.hhs.gov>; Wilson, Lisa J. (CMS/CCIIO) <lisa.wilson@cms.hhs.gov>; Koltov, Michelle K. (CMS/CCIIO) <Michelle.Koltov@cms.hhs.gov>
Subject: EOP comment on SEP guidance

Hi all,

Flagging the EOP passback on the uninsured SEP guidance bulletin for your awareness – let us know how you'd like the team to proceed.



(b)(5)

--

From: [O'Malley, Devin M. EOP/OVP](#)
To: [CMS](#) [REDACTED]
Cc: [Hicks, Hope C. EOP/WHO](#); [Miller, Katie R.](#) [REDACTED]; [Short, Marc T. EOP/OVP](#); [Troye, Olivia](#) [REDACTED]
[Grogan, Joseph J. EOP/WHO](#)
Subject: Re: Answer on SEP- proposed
Date: Wednesday, April 1, 2020 11:19:31 PM

Just a suggestion:

[REDACTED]

(b)(5)

Sent from my iPhone

On Apr 1, 2020, at 7:35 PM, CMS [\(b\) \(6\)](#) @cms.hhs.gov> wrote:

[REDACTED]

(b)(5)

From: [Short, Marc T. EOP/OVP](#)
To: [O'Malley, Devin M. EOP/OVP; CMS SV1](#)
Cc: [Hicks, Hope C. EOP/WHO; Miller, Katie R. \(b\) \(6\)](#); [Troye, Olivia \(b\) \(6\)](#); [Grogan, Joseph J. EOP/WHO](#)
Subject: RE: Answer on SEP- proposed
Date: Thursday, April 2, 2020 7:20:08 AM

better

From: O'Malley, Devin M. EOP/OVP (b)(6)
Sent: Wednesday, April 1, 2020 11:19 PM
To: CMS (b) (6) <(b)(6)@cms.hhs.gov>
Cc: Hicks, Hope C. EOP/WHO (b)(6); Miller, Katie R. EOP/OVP (b)(6); Short, Marc T. EOP/OVP <(b)(6)>; Troye, Olivia EOP/NSC (b)(6); Grogan, Joseph J. EOP/WHO (b)(6)
Subject: Re: Answer on SEP- proposed

Just a suggestion:

(b)(6)

Sent from my iPhone

On Apr 1, 2020, at 7:35 PM, CMS SV1 <SV1@cms.hhs.gov> wrote:

(b)(5)

3A pg 6 blank

From: [Hahn, Stephen](#)
To: [CMS SV1](#); [Birx, Deborah L. EOP/NSC](#); [Giroir, Brett \(HHS/OASH\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Grogan, Joseph J. EOP/WHO](#); [Redfield, Robert R. \(CDC/OD\)](#)
Subject: Re: Antibody test
Date: Tuesday, April 28, 2020 7:51:08 AM

It would be great to have additional discussion about these issues. I'm sure we are all getting a lot of questions.
Steve

From: CMS (b) (6) @cms.hhs.gov>
Date: April 27, 2020 at 1:05:45 PM EDT
To: Hahn, Stephen <SH1@fda.hhs.gov>, Birx, Deborah L. EOP/NSC
(b) (6) Giroir, Brett (OS) <Brett.Giroir@hhs.gov>, Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>, Grogan, Joseph J. EOP/WHO
(b) (6) Redfield, Robert R (CDC) <olx1@cdc.gov>
Subject: Antibody test

Steve and I were having a discussion this morning that we think the entire group should opine on.

(b) (5)

From: [Grogan, Joseph J. EOP/WHO](#)
To: [SH1 \(fda.hhs.gov\)](#); CMS (b)(6); [Birx, Deborah L. EOP/NSC](#); [Giroir, Brett \(HHS/OASH\)](#); [Fauci, Anthony \(NIH/NIAID\)](#) [E]; [Redfield, Robert R. \(CDC/OD\)](#)
Subject: RE: Antibody test
Date: Tuesday, April 28, 2020 7:51:57 AM

Ok. Ill try to set up a call for today.

From: Hahn, Stephen (b)(6)@fda.hhs.gov>
Sent: Tuesday, April 28, 2020 7:51 AM
To: CMS (b)(6)@cms.hhs.gov>; Birx, Deborah L. EOP/NSC (b)(6) Giroir, Brett (OS) <Brett.Giroir@hhs.gov>; Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>; Grogan, Joseph J. EOP/WHO (b)(6); Redfield, Robert R (CDC) <olx1@cdc.gov>
Subject: Re: Antibody test

It would be great to have additional discussion about these issues. I'm sure we are all getting a lot of questions.
Steve

From: CMS (b)(6)@cms.hhs.gov>
Date: April 27, 2020 at 1:05:45 PM EDT
To: Hahn, Stephen <SH1@fda.hhs.gov>, Birx, Deborah L. EOP/NSC (b)(6), Giroir, Brett (OS) <Brett.Giroir@hhs.gov>, Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>, Grogan, Joseph J. EOP/WHO (b)(6), Redfield, Robert R (CDC) <olx1@cdc.gov>
Subject: Antibody test

Steve and I were having a discussion this morning that we think the entire group should opine on.

(b)(5)

From: [Davis, May M. EOP/WHO](#)
To: [Ueland, Eric M. EOP/WHO](#); [CMS SV1](#); [Merkel, Theo W. EOP/WHO](#)
Cc: [Brookes, Brady \(CMS/OA\)](#); [Grogan, Joseph J. EOP/WHO](#); [Parker, Jim \(HHS/IOS\)](#); [Uehlecke, Nick \(HHS/IOS\)](#); [Bonner, Maria K. EOP/WHO](#); [Jenny, Brenna \(HHS/OGC\)](#)
Subject: RE: ASAP CMS Tasking
Date: Monday, March 16, 2020 2:07:04 PM

Besides the Hill materials, though, can we get (b) (5) ? And like I said before, Pat Cipollone is happy to chat with anyone but we would really like a 1 pager out there. Thank you!!

May Davis

C: (b)(6)

From: Ueland, Eric M. EOP/WHO (b)(6)
Sent: Monday, March 16, 2020 1:36 PM
To: CMS SV1 <SV1@cms.hhs.gov>; Merkel, Theo W. EOP/WHO (b)(6)
Cc: Davis, May M. EOP/WHO (b)(6); Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO (b)(6)
Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6)
Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>
Subject: RE: ASAP CMS Tasking

Thanks—

Hill quite resistant to adding material to the technicals package. If the bill hangs up, we'll have more opportunity...eric

From: CMS (b) (6) @cms.hhs.gov>
Sent: Monday, March 16, 2020 1:32 PM
To: Merkel, Theo W. EOP/WHO (b)(6)
Cc: Davis, May M. EOP/WHO (b)(6); Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO <(b)(6)>
Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6)
Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>; Ueland, Eric M. EOP/WHO (b)(6)
Subject: Re: ASAP CMS Tasking

(b)(5)

(b)(5)

Sent from my iPhone

On Mar 16, 2020, at 12:41 PM, Merkel, Theo W. EOP/WHO <(b)(6)>
wrote:

(b)(5)

From: CMS (b)(6) <(b)(6)@cms.hhs.gov>

Sent: Monday, March 16, 2020 12:37 PM

To: Davis, May M. EOP/WHO (b)(6)

Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J.

EOP/WHO (b)(6); Merkel, Theo W. EOP/WHO

(b)(6); Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>;

Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO

(b)(6) Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>

Subject: Re: ASAP CMS Tasking

Great! If we don't need legislation...that is wonderful. Please send us something in writing and I can add that to our rollout.

Sent from my iPhone

On Mar 16, 2020, at 12:06 PM, Davis, May M. EOP/WHO (b)(6)
wrote:

(b)(5)

May Davis

C: (b)(6)

From: CMS (b)(6) <(b)(6)@cms.hhs.gov>

Sent: Monday, March 16, 2020 12:01 PM

To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>

Cc: Grogan, Joseph J. EOP/WHO (b)(6)

Merkel, Theo W. EOP/WHO (b)(6); Parker,

Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS)

<Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO

(b)(6)

Davis, May M. EOP/WHO

<May.Davis@who.eop.gov>

Subject: Re: ASAP CMS Tasking

(b)(5)

Sent from my iPhone

On Mar 16, 2020, at 11:12 AM, Brookes, Brady (CMS/OA)

<Brady.Brookes@cms.hhs.gov> wrote:

Adding the Administrator in case she is aware of anything else on this. I believe she is coordinating on the leg piece with EOP.

(b)(5)

(b)(5)

Confidential and deliberative, pre-decisional communication

From: Grogan, Joseph J. EOP/WHO

(b)(6)

Sent: Monday, March 16, 2020 10:37 AM

To: Merkel, Theo W. EOP/WHO

(b)(6)

Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6)

Subject: Re: ASAP CMS Tasking

Agreed. Moving on two tracks. Cms guidance and also on the Hill.

Sent from my iPhone

On Mar 16, 2020, at 10:18 AM, Merkel, Theo W. EOP/WHO

(b)(6)

wrote:

Team - please see below. Hoping to move on this quickly. Let me know if there is any clarification you need from us.

Sent from my iPhone

Begin forwarded message:

From: "Davis, May M. EOP/WHO"

(b)(6)

Date: March 16, 2020 at 10:11:01 AM EDT

To: "Grogan, Joseph J. EOP/WHO"

(b)(6)

"Bonner, Maria K. EOP/WHO"

(b)(6)

"Merkel, Theo W. EOP/WHO"

(b)(6)

Subject: ASAP CMS Tasking



(b)(5)

May

May Davis
Associate Counsel to the
President
Office of White House
Counsel

O: (202) 456-5636

C: (b)(6)

(b)(6)

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Merkel, Theo W. EOP/WHO](#)
Cc: [CMS SV1](#); [Davis, May M. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#); [Parker, Jim \(HHS/IOS\)](#); [Uehlecke, Nick \(HHS/IOS\)](#); [Bonner, Maria K. EOP/WHO](#); [Jenny, Brenna \(HHS/OGC\)](#)
Subject: Re: ASAP CMS Tasking
Date: Monday, March 16, 2020 12:46:07 PM

Agreed.

Sent from my iPhone

On Mar 16, 2020, at 12:40 PM, Merkel, Theo W. EOP/WHO

(b)(6) wrote:

(b)(5)

From: CMS (b)(6) <(b)(6)@cms.hhs.gov>

Sent: Monday, March 16, 2020 12:37 PM

To: Davis, May M. EOP/WHO (b)(6)

Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO (b)(6) Merkel, Theo W. EOP/WHO

(b)(6); Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>;

Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO

(b)(6) Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>

Subject: Re: ASAP CMS Tasking

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(b)(5)

May Davis

C: (b)(6)

From: CMS (b) (6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>
Sent: Monday, March 16, 2020 12:01 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO (b)(6)
Merkel, Theo W. EOP/WHO (b)(6) Parker,
Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS)
<Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO
(b)(6); Davis, May M. EOP/WHO
(b)(6)
Subject: Re: ASAP CMS Tasking

(b)(5)

Sent from my iPhone

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<Brady.Brookes@cms.hhs.gov> wrote:

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on this. I believe she is coordinating on the leg piece with
EOP.

(b)(5)



(b)(5)

Confidential and deliberative, pre-decisional communication

From: Grogan, Joseph J. EOP/WHO

(b)(6)

Sent: Monday, March 16, 2020 10:37 AM

To: Merkel, Theo W. EOP/WHO

(b)(6)

Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6)

Subject: Re: ASAP CMS Tasking

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Sent from my iPhone

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(b)(6)

Date: March 16, 2020 at 10:11:01 AM EDT

To: "Grogan, Joseph J. EOP/WHO"

(b)(6)

"Bonner, Maria K. EOP/WHO"

(b)(6)

"Merkel, Theo W. EOP/WHO"

(b)(6)

Subject: ASAP CMS Tasking

(b)(5)

May

May Davis
Associate Counsel to the
President
Office of White House
Counsel
O: (202) 456-5636
C: (b)(6)
(b)(6)

From: [Ueland, Eric M. EOP/WHO](#)
To: [CMS](#) [Merkel, Theo W. EOP/WHO](#)
Cc: [Davis, May M. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#); [Grogan, Joseph J. EOP/WHO](#); [Parker, Jim \(HHS/IOS\)](#); [Uehlecke, Nick \(HHS/IOS\)](#); [Bonner, Maria K. EOP/WHO](#); [Jenny, Brenna \(HHS/OGC\)](#)
Subject: RE: ASAP CMS Tasking
Date: Monday, March 16, 2020 1:36:28 PM

Thanks—

Hill quite resistant to adding material to the technicals package. If the bill hangs up, we'll have more opportunity...eric

From: CMS [\(b\) \(6\)](#) < [\(b\) \(6\)@cms.hhs.gov](mailto:(b) (6)@cms.hhs.gov)>
Sent: Monday, March 16, 2020 1:32 PM
To: Merkel, Theo W. EOP/WHO [\(b\)\(6\)](#)
Cc: Davis, May M. EOP/WHO [\(b\)\(6\)](#); Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO [\(b\)\(6\)](#); Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO [\(b\)\(6\)](#); Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>; Ueland, Eric M. EOP/WHO [\(b\)\(6\)](#)
Subject: Re: ASAP CMS Tasking

[\(b\)\(5\)](#)

Sent from my iPhone

On Mar 16, 2020, at 12:41 PM, Merkel, Theo W. EOP/WHO [\(b\)\(6\)](#) wrote:

[\(b\)\(5\)](#)

From: CMS [\(b\) \(6\)](#) < [\(b\) \(6\)@cms.hhs.gov](mailto:(b) (6)@cms.hhs.gov)>
Sent: Monday, March 16, 2020 12:37 PM
To: Davis, May M. EOP/WHO <[\(b\)\(6\)](#)>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO [\(b\)\(6\)](#); Merkel, Theo W. EOP/WHO [\(b\)\(6\)](#); Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO

(b)(6) Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>
Subject: Re: ASAP CMS Tasking

Great! If we don't need legislation...that is wonderful. Please send us something in writing and I can add that to our rollout.

Sent from my iPhone

On Mar 16, 2020, at 12:06 PM, Davis, May M. EOP/WHO (b)(6) wrote:

(b)(5)

May Davis

C: (b)(6)

From: CMS (b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>

Sent: Monday, March 16, 2020 12:01 PM

To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>

Cc: Grogan, Joseph J. EOP/WHO (b)(6)

Merkel, Theo W. EOP/WHO (b)(6) Parker,

Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS)

<Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO

(b)(6) Davis, May M. EOP/WHO

(b)(6)

Subject: Re: ASAP CMS Tasking

(b)(5)

Sent from my iPhone

On Mar 16, 2020, at 11:12 AM, Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov> wrote:

Adding the Administrator in case she is aware of anything else on this. I believe she is coordinating on the leg piece with EOP.



Confidential and deliberative, pre-decisional communication

From: Grogan, Joseph J. EOP/WHO

(b)(6)

Sent: Monday, March 16, 2020 10:37 AM

To: Merkel, Theo W. EOP/WHO

(b)(6)

Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6)

Subject: Re: ASAP CMS Tasking

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Sent from my iPhone

Begin forwarded message:

From: "Davis, May M. EOP/WHO"

(b)(6)

Date: March 16, 2020 at 10:11:01 AM EDT

To: "Grogan, Joseph J. EOP/WHO"

(b)(6)

"Bonner, Maria K. EOP/WHO"

(b)(6)

"Merkel, Theo W. EOP/WHO"

(b)(6)

Subject: ASAP CMS Tasking

(b)(5)

HHS-CMS-20-0499-N-000132

May

May Davis
Associate Counsel to the
President
Office of White House
Counsel
O: (202) 456-5636
C: (b)(6)
(b)(6)

From: [Merkel, Theo W. EOP/WHO](#)
To: [CMS](#) [REDACTED]
Cc: [Brookes, Brady \(CMS/OA\)](#); [Grogan, Joseph J. EOP/WHO](#); [Parker, Jim \(HHS/IOS\)](#); [Uehlecke, Nick \(HHS/IOS\)](#); [Bonner, Maria K. EOP/WHO](#); [Davis, May M. EOP/WHO](#)
Subject: Re: ASAP CMS Tasking
Date: Monday, March 16, 2020 12:06:41 PM

[REDACTED]

(b)(5)

Sent from my iPhone

On Mar 16, 2020, at 12:03 PM, CMS [REDACTED] <[\[REDACTED\]@cms.hhs.gov](mailto:[REDACTED]@cms.hhs.gov)> wrote:

[REDACTED]

(b)(5)

Sent from my iPhone

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[REDACTED]

(b)(5)

(b) (5)

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From: Grogan, Joseph J. EOP/WHO (b)(6)
Sent: Monday, March 16, 2020 10:37 AM
To: Merkel, Theo W. EOP/WHO (b)(6)
Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6)
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Date: March 16, 2020 at 10:11:01 AM EDT
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Subject: ASAP CMS Tasking

(b)(5)



(b)(5)

May

May Davis
Associate Counsel to the President
Office of White House Counsel
O: (202) 456-5636

C: (b)(6)

(b)(6)

From: [Merkel, Theo W. EOP/WHO](#)
To: [CMS SV1](#); [Davis, May M. EOP/WHO](#)
Cc: [Brookes, Brady \(CMS/OA\)](#); [Grogan, Joseph J. EOP/WHO](#); [Parker, Jim \(HHS/IOS\)](#); [Uehlecke, Nick \(HHS/IOS\)](#); [Bonner, Maria K. EOP/WHO](#); [Jenny, Brenna \(HHS/OGC\)](#)
Subject: RE: ASAP CMS Tasking
Date: Monday, March 16, 2020 12:41:08 PM

(b)(5)

From: CMS (b)(6) <(b)(6)@cms.hhs.gov>
Sent: Monday, March 16, 2020 12:37 PM
To: Davis, May M. EOP/WHO (b)(6)
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO (b)(6); Merkel, Theo W. EOP/WHO (b)(6); Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6); Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>
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May Davis

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Subject: Re: ASAP CMS Tasking



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(b)(6)

Date: March 16, 2020 at 10:11:01 AM EDT

To: "Grogan, Joseph J. EOP/WHO"

(b)(6)

, "Bonner,
Maria K. EOP/WHO"

(b)(6)

"Merkel,
Theo W. EOP/WHO"

(b)(6)

Subject: ASAP CMS Tasking

(b)(5)

May

May Davis
Associate Counsel to the President
Office of White House Counsel
O: (202) 456-5636
C: (b)(6)
(b)(6)

From: [Merkel, Theo W. EOP/WHO](#)
To: [Brookes, Brady \(CMS/OA\)](#)
Cc: [Grogan, Joseph J. EOP/WHO](#); [Parker, Jim \(HHS/IOS\)](#); [Uehlecke, Nick \(HHS/IOS\)](#); [Bonner, Maria K. EOP/WHO](#); [CMS](#)
Subject: Re: ASAP CMS Tasking
Date: Monday, March 16, 2020 11:59:42 AM

(b)(5)

Sent from my iPhone

On Mar 16, 2020, at 11:13 AM, Brookes, Brady (CMS/OA)
 <Brady.Brookes@cms.hhs.gov> wrote:

Adding the Administrator in case she is aware of anything else on this. I believe she is coordinating on the leg piece with EOP.

(b)(5)

Confidential and deliberative, pre-decisional communication

From: Grogan, Joseph J. EOP/WHO (b)(6)
Sent: Monday, March 16, 2020 10:37 AM
To: Merkel, Theo W. EOP/WHO (b)(6)
Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6)
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Sent from my iPhone

Begin forwarded message:

From: "Davis, May M. EOP/WHO"

(b)(6)

Date: March 16, 2020 at 10:11:01 AM EDT

To: "Grogan, Joseph J. EOP/WHO"

(b)(6), "Bonner, Maria K.

EOP/WHO" (b)(6), "Merkel, Theo

W. EOP/WHO"

(b)(6)
Subject: ASAP CMS Tasking

(b)(5)

May

May Davis

Associate Counsel to the President

Office of White House Counsel

O: (202) 456-5636

C: (b)(6)

(b)(6)

From: [Davis, May M. EOP/WHO](#)
To: [CMS \(b\)\(6\)](#); [Brookes, Brady \(CMS/OA\)](#)
Cc: [Grogan, Joseph J. EOP/WHO](#); [Merkel, Theo W. EOP/WHO](#); [Parker, Jim \(HHS/IOS\)](#); [Uehlecke, Nick \(HHS/IOS\)](#); [Bonner, Maria K. EOP/WHO](#); [Jenny, Brenna \(HHS/OGC\)](#)
Subject: RE: ASAP CMS Tasking
Date: Monday, March 16, 2020 12:06:53 PM

(b)(5)

May Davis

C: (b)(6)

From: CMS (b)(6) <(b)(6)@cms.hhs.gov>
Sent: Monday, March 16, 2020 12:01 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO (b)(6) Merkel, Theo W. EOP/WHO (b)(6) Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6) Davis, May M. EOP/WHO (b)(6)
Subject: Re: ASAP CMS Tasking

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Confidential and deliberative, pre-decisional communication

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Sent: Monday, March 16, 2020 10:37 AM
To: Merkel, Theo W. EOP/WHO (b)(6)
Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6)
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Sent from my iPhone

Begin forwarded message:

From: "Davis, May M. EOP/WHO" (b)(6)
Date: March 16, 2020 at 10:11:01 AM EDT
To: "Grogan, Joseph J. EOP/WHO" (b)(6) "Bonner, Maria K. EOP/WHO" (b)(6) "Merkel, Theo W. EOP/WHO" (b)(6)
Subject: ASAP CMS Tasking



(b)(5)

May

May Davis
Associate Counsel to the President
Office of White House Counsel
O: (202) 456-5636
C: (b)(6)
(b)(6)

From: [Brookes, Brady \(CMS/OA\)](#)
To: [Grogan, Joseph J. EOP/WHO](#); [Merkel, Theo W. EOP/WHO](#)
Cc: [Parker, Jim \(HHS/IOS\)](#); [Uehlecke, Nick \(HHS/IOS\)](#); [Bonner, Maria K. EOP/WHO](#); CMS [REDACTED]
Subject: RE: ASAP CMS Tasking
Date: Monday, March 16, 2020 11:12:57 AM

Adding the Administrator in case she is aware of anything else on this. I believe she is coordinating on the leg piece with EOP.



Confidential and deliberative, pre-decisional communication

From: Grogan, Joseph J. EOP/WHO <(b)(6)>
Sent: Monday, March 16, 2020 10:37 AM
To: Merkel, Theo W. EOP/WHO <(b)(6)>
Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO <(b)(6)>
Subject: Re: ASAP CMS Tasking

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Begin forwarded message:

From: "Davis, May M. EOP/WHO" (b)(6)
Date: March 16, 2020 at 10:11:01 AM EDT
To: "Grogan, Joseph J. EOP/WHO" (b)(6)
"Bonner, Maria K. EOP/WHO" (b)(6) "Merkel,
Theo W. EOP/WHO" (b)(6)
Subject: ASAP CMS Tasking

(b)(5)

May

May Davis
Associate Counsel to the President
Office of White House Counsel
O: (202) 456-5636
C: (b)(6)
(b)(6)

From: [Davis, May M. EOP/WHO](#)
To: [Jenny, Brenna \(HHS/OGC\)](#)
Cc: [Ueland, Eric M. EOP/WHO](#); [CMS \(b\)\(6\)](#); [Merkel, Theo W. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#); [Grogan, Joseph J. EOP/WHO](#); [Parker, Jim \(HHS/IOS\)](#); [Uehlecke, Nick \(HHS/IOS\)](#); [Bonner, Maria K. EOP/WHO](#)
Subject: RE: ASAP CMS Tasking
Date: Monday, March 16, 2020 2:10:08 PM

CMS is the best – thank you!!

May Davis

C:

(b)(6)

From: Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>
Sent: Monday, March 16, 2020 2:08 PM
To: Davis, May M. EOP/WHO <(b)(6)>
Cc: Ueland, Eric M. EOP/WHO <(b)(6)> CMS (b)(6) @cms.hhs.gov;
Merkel, Theo W. EOP/WHO <(b)(6)> Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO <(b)(6)>
Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS)
<Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO <(b)(6)>
Subject: Re: ASAP CMS Tasking

(b)(5)

Brenna Jenny

(b)(6)

Sent from my iPhone

On Mar 16, 2020, at 2:07 PM, Davis, May M. EOP/WHO wrote:

(b)(6)

(b)(5)

May Davis

C:

(b)(6)

From: Ueland, Eric M. EOP/WHO <(b)(6)>
Sent: Monday, March 16, 2020 1:36 PM
To: CMS (b)(6) @cms.hhs.gov; Merkel, Theo W. EOP/WHO <(b)(6)>
Cc: Davis, May M. EOP/WHO <(b)(6)> Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO

(b)(6) Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>;
 Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO
 (b)(6) Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>
Subject: RE: ASAP CMS Tasking

Thanks—

(b)(5)

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Cc: Davis, May M. EOP/WHO (b)(6) Brookes, Brady (CMS/OA)
 <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO
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 Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO
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(b)(5)

Sent from my iPhone

On Mar 16, 2020, at 12:41 PM, Merkel, Theo W. EOP/WHO

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Sent: Monday, March 16, 2020 12:37 PM
To: Davis, May M. EOP/WHO <(b)(6)>
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EOP/WHO (b)(6) Parker, Jim (HHS/IOS)
 <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS)
 <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO
 (b)(6); Jenny, Brenna (HHS/OGC)
 <Brenna.Jenny@hhs.gov>

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[REDACTED]

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<Brady.Brookes@cms.hhs.gov>

Cc: Grogan, Joseph J. EOP/WHO

(b)(6) Merkel, Theo W.

EOP/WHO (b)(6) Parker, Jim
 (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS)

<Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO

(b)(6); Davis, May M. EOP/WHO

(b)(6)

Subject: Re: ASAP CMS Tasking

[REDACTED]

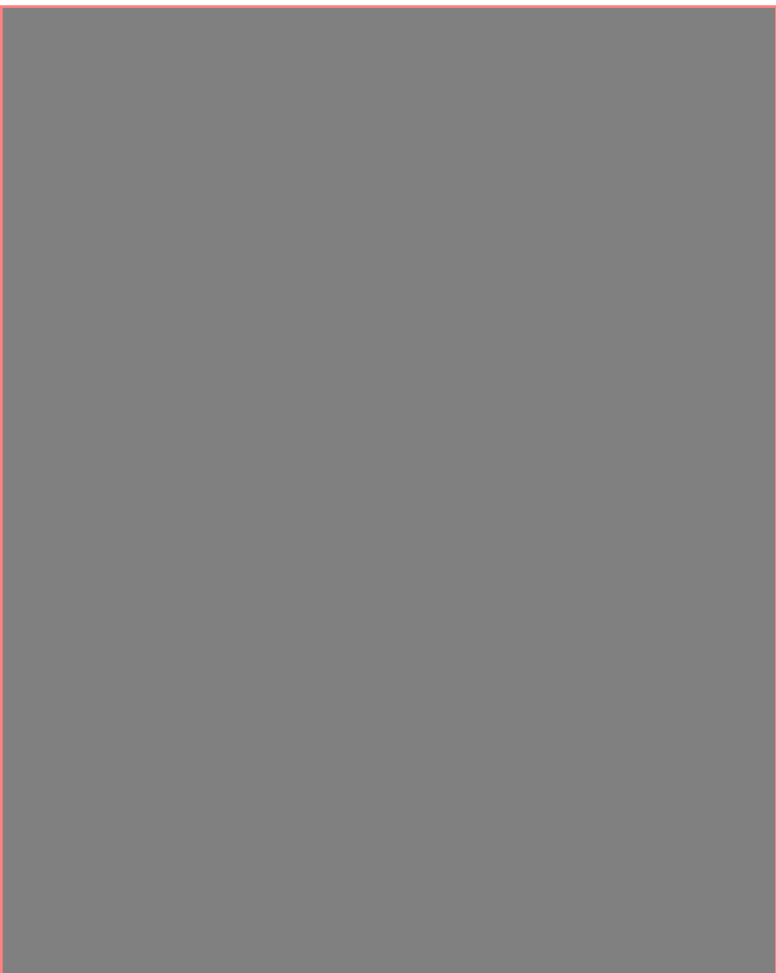


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Confidential and deliberative, pre-decisional communication

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<Jim.Parker@hhs.gov>; Uehlecke, Nick
(HHS/IOS) <Nicholas.Uehlecke@hhs.gov>;

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<Brady.Brookes@cms.hhs.gov>; Bonner, Maria
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(b)(6)

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EDT

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(b)(6)

"Bonner, Maria K.
EOP/WHO"

(b)(6)

"Merkel, Theo W.
EOP/WHO"

(b)(6)

Subject: ASAP CMS

Tasking

(b)(5)

May

May Davis
Associate Counsel
to the President
Office of White
House Counsel

O: (202) 456-5636

C: (b)(6)

(b)(6)

From: [Jenny, Brenna \(HHS/OGC\)](#)
To: [Davis, May M. EOP/WHO](#)
Cc: [Ueland, Eric M. EOP/WHO](#); [CMS \(b\)\(6\)](#); [Merkel, Theo W. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#); [Grogan, Joseph J. EOP/WHO](#); [Parker, Jim \(HHS/IOS\)](#); [Uehlecke, Nick \(HHS/IOS\)](#); [Bonner, Maria K. EOP/WHO](#)
Subject: Re: ASAP CMS Tasking
Date: Monday, March 16, 2020 2:08:23 PM

(b)(5)

Brenna Jenny

(b)(6)

Sent from my iPhone

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(b)(6)

wrote:

(b)(5)

May Davis

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(b)(6)

From: Ueland, Eric M. EOP/WHO (b)(6)
Sent: Monday, March 16, 2020 1:36 PM
To: CMS (b)(6) <(b)(6)@cms.hhs.gov>; Merkel, Theo W. EOP/WHO

(b)(6)

Cc: Davis, May M. EOP/WHO (b)(6); Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO

(b)(6)

Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO (b)(6); Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>

Subject: RE: ASAP CMS Tasking

Thanks—

(b)(5)

From: CMS (b)(6) <(b)(6)@cms.hhs.gov>

Sent: Monday, March 16, 2020 1:32 PM

To: Merkel, Theo W. EOP/WHO (b)(6)

Cc: Davis, May M. EOP/WHO (b)(6); Brookes, Brady (CMS/OA)

<Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO

(b)(6) Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>;
 Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO
 (b)(6) >; Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>;
 Ueland, Eric M. EOP/WHO (b)(6)

Subject: Re: ASAP CMS Tasking

(b)(6)

Sent from my iPhone

On Mar 16, 2020, at 12:41 PM, Merkel, Theo W. EOP/WHO

(b)(6) wrote:

(b)(5)

From: CMS (b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>

Sent: Monday, March 16, 2020 12:37 PM

To: Davis, May M. EOP/WHO (b)(6)

Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan,
 Joseph J. EOP/WHO (b)(6) Merkel, Theo W.
 EOP/WHO (b)(6); Parker, Jim (HHS/IOS)

<Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS)
 <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO

(b)(6) Jenny, Brenna (HHS/OGC)
 <Brenna.Jenny@hhs.gov>

Subject: Re: ASAP CMS Tasking

Great! (b)(5)

Sent from my iPhone

On Mar 16, 2020, at 12:06 PM, Davis, May M. EOP/WHO

(b)(6) wrote:

(b)(5)

(b) (5)

May Davis

C: (b)(6)

From: CMS SV1 <SV1@cms.hhs.gov>

Sent: Monday, March 16, 2020 12:01 PM

To: Brookes, Brady (CMS/OA)

<Brady.Brookes@cms.hhs.gov>

Cc: Grogan, Joseph J. EOP/WHO

(b)(6) Merkel, Theo W.

EOP/WHO (b)(6) Parker, Jim

(HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS)

<Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO

(b)(6); Davis, May M. EOP/WHO

(b)(6)

Subject: Re: ASAP CMS Tasking

(b)(5)

Sent from my iPhone

On Mar 16, 2020, at 11:12 AM, Brookes, Brady (CMS/OA)

<Brady.Brookes@cms.hhs.gov> wrote:

Adding the Administrator in case she is aware of anything else on this. I believe she is coordinating on the leg piece with EOP.

(b)(5)

(b)(5)

Confidential and deliberative, pre-decisional communication

From: Grogan, Joseph J. EOP/WHO

(b)(6)

Sent: Monday, March 16, 2020 10:37 AM

To: Merkel, Theo W. EOP/WHO

(b)(6)

Cc: Parker, Jim (HHS/IOS)

<Jim.Parker@hhs.gov>; Uehlecke, Nick
(HHS/IOS) <Nicholas.Uehlecke@hhs.gov>;

Brookes, Brady (CMS/OA)

<Brady.Brookes@cms.hhs.gov>; Bonner, Maria

K. EOP/WHO (b)(6)

Subject: Re: ASAP CMS Tasking

Agreed. Moving on two tracks. Cms guidance
and also on the Hill.

Sent from my iPhone

On Mar 16, 2020, at 10:18 AM,
Merkel, Theo W. EOP/WHO

(b)(6)

wrote:

Team - please see below. Hoping
to move on this quickly. Let me
know if there is any clarification
you need from us.

Sent from my iPhone

Begin forwarded message:

From: "Davis, May
M. EOP/WHO"

(b)(6)

Date: March 16,
2020 at 10:11:01 AM
EDT

To: "Grogan, Joseph
J. EOP/WHO"

(b)(6)

"Bonner, Maria K.
EOP/WHO"

(b)(6)

"Merkel, Theo W.
EOP/WHO"

(b)(6)

**Subject: ASAP CMS
Tasking**

(b)(5)

HHS-CMS-20-0499-N-000159



(b)(5)

May

May Davis
Associate Counsel
to the President
Office of White
House Counsel
O: (202) 456-5636

C: (b)(6)

(b)(6)

From: [Kan, Derek T. EOP/OMB](#)
To: [Birx, Deborah L. EOP/NSC](#)
Cc: [Grogan, Joseph J. EOP/WHO](#); [CMS SV1](#); [Redfield, Robert R. \(CDC/OD\)](#); [Smith, Brad \(CMS/OA\)](#)
Subject: Re: Beta test
Date: Thursday, April 16, 2020 9:09:13 AM

Yes
Happy to meet at your convenience

Sent from my iPhone

On Apr 16, 2020, at 9:05 AM, Birx, Deborah L. EOP/NSC

(b)(6) wrote:

I think we need this on paper to make sure we are tracking on operationalizing this.

Brad is working on the cartridges and ID Now machines that we would need. HIS has machines but will need cartridges. Can we meet to make sure we have this ready to roll next week. Deb

<beta test.pptx>

From: [Giroir, Brett \(HHS/OASH\)](#)
To: [Birx, Deborah L. EOP/NSC](#); [Hahn, Stephen](#); [Smith, Brad \(CMS/OA\)](#); [Michael, Nelson L CIV USARMY MEDCOM WRAIR \(USA\)](#); [Kushner, Jared C. EOP/WHO](#); [CMS SV1](#)
Cc: [McGuffee, Tyler Ann A. EOP/OVP](#); [Rinat, Ory S. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#); [Bante, Katie \(OS/OASH\)](#); [Haddad, Carla \(HHS/OASH\)](#)
Subject: RE: By Noon
Date: Friday, April 17, 2020 12:25:17 PM
Attachments: [Quest Diagnostics facilities.pptx](#)

Here is quest. Probably Slide 2 best.
 I did not have time to frame this

Brett P. Giroir, MD

ADM, US Public Health Service
 Assistant Secretary for Health (ASH)
 200 Independence Avenue, SW
 Washington, DC 20201
 Office Phone: 202-690-7694

From: Giroir, Brett (HHS/OASH)
Sent: Friday, April 17, 2020 11:34 AM
To: Birx, Deborah L. EOP/NSC (b)(6); Hahn, Stephen <SH1@fda.hhs.gov>; Smith, Brad (CMS/OA) <brad.smith@cms.hhs.gov>; Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA) <nelson.l.michael2.civ@mail.mil>; Kushner, Jared C. EOP/WHO <(b)(6) CMS (b)(6)@cms.hhs.gov>
Cc: McGuffee, Tyler Ann A. EOP/OVP (b)(6); Rinat, Ory S. EOP/WHO (b)(6); Lyons, Derek S. EOP/WHO (b)(6); Bante, Katie (OS/OASH) <Katie.Bante@hhs.gov>; Carla Haddad (HHS/OASH) (Carla.Haddad@hhs.gov) <Carla.Haddad@hhs.gov>
Subject: RE: By Noon

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 Testing numbers are updated today.
 LabCorp cleared this for public release. I may have Quest by the 2PM meeting

V/r
 BG

Brett P. Giroir, MD

ADM, US Public Health Service
 Assistant Secretary for Health (ASH)
 200 Independence Avenue, SW
 Washington, DC 20201
 Office Phone: 202-690-7694

From: Birx, Deborah L. EOP/NSC (b)(6)
Sent: Friday, April 17, 2020 10:26 AM
To: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Hahn, Stephen (b)(6) <[@fda.hhs.gov](mailto:(b)(6)@fda.hhs.gov)>; Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA) <nelson.l.michael2.civ@mail.mil>; Kushner, Jared C. EOP/WHO (b)(6) CMS (b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>
Cc: McGuffee, Tyler Ann A. EOP/OVP <Tyler.A.McGuffee2@ovp.eop.gov>; Rinat, Ory S. EOP/WHO (b)(6) Lyons, Derek S. EOP/WHO (b)(6)
Subject: Re: By Noon

Just a rough draft of what I am working on

From: "Birx, Deborah L. EOP/NSC" <(b)(6)>
Date: Friday, April 17, 2020 at 9:31 AM
To: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>, "Hahn, Stephen" (b)(6) <[@fda.hhs.gov](mailto:(b)(6)@fda.hhs.gov)>, "Smith, Brad (CMS/OA)" <Brad.Smith@cms.hhs.gov>, "Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA)" <nelson.l.michael2.civ@mail.mil>, "Kushner, Jared C. EOP/WHO" (b)(6) CMS (b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>
Cc: "McGuffee, Tyler Ann A. EOP/OVP" <(b)(6)> "Rinat, Ory S. EOP/WHO" (b)(6) "Lyons, Derek S. EOP/WHO" (b)(6)
Subject: By Noon

(b)(5)

Deb

From: [Michael, Nelson L CIV USARMY MEDCOM WRAIR \(USA\)](#)
To: [Birx, Deborah L. EOP/NSC](#); [Giroir, Brett \(HHS/OASH\)](#); [Hahn, Stephen](#); [Smith, Brad \(CMS/OA\)](#); [Kushner, Jared C. EOP/WHO](#); [CMS](#) [REDACTED]
Cc: [McGuffee, Tyler Ann A. EOP/OVP](#); [Rinat, Ory S. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#)
Subject: Re: By Noon
Date: Friday, April 17, 2020 9:39:16 AM

Roger, we did send a SITREP up yesterday commenting on the specific ask to us below, but we will see you shortly and can fill you in in person.

Nelson L. Michael, M.D., Ph.D.
 Department of the Army Civilian
 Director, Center for Infectious Diseases Research
 Walter Reed Army Institute of Research
 O: (301) 319-7312
 M: (b)(6)
nelson.l.michael2.civ@mail.mil

From: "Birx, Deborah L. EOP/NSC" [REDACTED]
Date: Friday, April 17, 2020 at 9:31:49 AM
To: "Giroir, Brett P ADM USPHS (USA)" <brett.giroir@hhs.gov>, "Hahn, Stephen" (b)(6) <@fda.hhs.gov>, "Smith, Brad (CMS/OA)" <Brad.Smith@cms.hhs.gov>, "Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA)" <nelson.l.michael2.civ@mail.mil>, "Kushner, Jared C. EOP/WHO" [REDACTED] "CMS (b)(6) <@cms.hhs.gov>
Cc: "McGuffee, Tyler Ann A. EOP/OVP" [REDACTED] "Rinat, Ory S. EOP/WHO" [REDACTED] "Lyons, Derek S. EOP/WHO" [REDACTED]
Subject: By Noon

(b)(5)

Deb

From: [Kushner, Jared C. EOP/WHO](#)
To: [Giroir, Brett \(HHS/OASH\)](#); [Birx, Deborah L. EOP/NSC](#); [Hahn, Stephen](#); [Smith, Brad \(CMS/OA\)](#); [Michael, Nelson L CIV USARMY MEDCOM WRAIR \(USA\)](#); [CMS SV1](#)
Cc: [McGuffee, Tyler Ann A. EOP/OVP](#); [Rinat, Ory S. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#); [Bante, Katie \(OS/OASH\)](#); [Haddad, Carla \(HHS/OASH\)](#)
Subject: RE: By Noon
Date: Friday, April 17, 2020 11:56:12 AM

(b)(5)

From: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Sent: Friday, April 17, 2020 11:34 AM
To: Birx, Deborah L. EOP/NSC (b)(6) Hahn, Stephen (b)(6)@fda.hhs.gov>; Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA) <nelson.l.michael2.civ@mail.mil>; Kushner, Jared C. EOP/WHO (b)(6) CMS (b)(6)@cms.hhs.gov>
Cc: McGuffee, Tyler Ann A. EOP/OVP (b)(6) Rinat, Ory S. EOP/WHO (b)(6) Lyons, Derek S. EOP/WHO <Derek.S.Lyons@who.eop.gov>; Bante, Katie (OS/OASH) <Katie.Bante@hhs.gov>; Haddad, Carla (HHS/OASH) <Carla.Haddad@hhs.gov>
Subject: RE: By Noon

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V/r
 BG

Brett P. Giroir, MD

ADM, US Public Health Service
 Assistant Secretary for Health (ASH)
 200 Independence Avenue, SW
 Washington, DC 20201
 Office Phone: 202-690-7694

From: Birx, Deborah L. EOP/NSC (b)(6)
Sent: Friday, April 17, 2020 10:26 AM
To: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Hahn, Stephen <SH1@fda.hhs.gov>; Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA) <nelson.l.michael2.civ@mail.mil>; Kushner, Jared C. EOP/WHO (b)(6) CMS (b)(6)@cms.hhs.gov>

Cc: McGuffee, Tyler Ann A. EOP/OVP (b)(6) Rinat, Ory S. EOP/WHO
(b)(6) Lyons, Derek S. EOP/WHO (b)(6)
Subject: Re: By Noon

Just a rough draft of what I am working on

From: "Birx, Deborah L. EOP/NSC" (b)(6)
Date: Friday, April 17, 2020 at 9:31 AM
To: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>, "Hahn, Stephen" (b)(6) <[@fda.hhs.gov](mailto:(b)(6)@fda.hhs.gov)>, "Smith, Brad (CMS/OA)" <Brad.Smith@cms.hhs.gov>, "Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA)" <nelson.l.michael2.civ@mail.mil>, "Kushner, Jared C. EOP/WHO" (b)(6) CMS (b) (6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>
Cc: "McGuffee, Tyler Ann A. EOP/OVP" (b)(6) "Rinat, Ory S. EOP/WHO" (b)(6) "Lyons, Derek S. EOP/WHO" (b)(6)
Subject: By Noon

(b)(5)

Deb

From: [Giroir, Brett \(HHS/OASH\)](#)
To: [Birx, Deborah L. EOP/NSC](#); [Hahn, Stephen](#); [Smith, Brad \(CMS/OA\)](#); [Michael, Nelson L CIV USARMY MEDCOM WRAIR \(USA\)](#); [Kushner, Jared C. EOP/WHO](#); CMS [REDACTED]
Cc: [McGuffee, Tyler Ann A. EOP/OVP](#); [Rinat, Ory S. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#); [Bante, Katie \(OS/OASH\)](#); [Haddad, Carla \(HHS/OASH\)](#)
Subject: RE: By Noon
Date: Friday, April 17, 2020 11:34:27 AM
Attachments: [SLides for Katie Miller 4.17.20.pptx](#)

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V/r
 BG

Brett P. Giroir, MD

ADM, US Public Health Service
 Assistant Secretary for Health (ASH)
 200 Independence Avenue, SW
 Washington, DC 20201
 Office Phone: 202-690-7694

From: Birx, Deborah L. EOP/NSC [REDACTED]
Sent: Friday, April 17, 2020 10:26 AM
To: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Hahn, Stephen [REDACTED]@fda.hhs.gov>; Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA) <nelson.l.michael2.civ@mail.mil>; Kushner, Jared C. EOP/WHO [REDACTED] CMS [REDACTED]@cms.hhs.gov>
Cc: McGuffee, Tyler Ann A. EOP/OVP [REDACTED]; Rinat, Ory S. EOP/WHO [REDACTED]; Lyons, Derek S. EOP/WHO [REDACTED]
Subject: Re: By Noon

Just a rough draft of what I am working on

From: "Birx, Deborah L. EOP/NSC" [REDACTED]
Date: Friday, April 17, 2020 at 9:31 AM
To: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>, "Hahn, Stephen" [REDACTED]@fda.hhs.gov>, "Smith, Brad (CMS/OA)" <Brad.Smith@cms.hhs.gov>, "Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA)" <nelson.l.michael2.civ@mail.mil>, "Kushner, Jared C. EOP/WHO" [REDACTED], CMS [REDACTED]@cms.hhs.gov>
Cc: "McGuffee, Tyler Ann A. EOP/OVP" [REDACTED], "Rinat, Ory S. EOP/WHO" [REDACTED], "Lyons, Derek S. EOP/WHO" [REDACTED]

Subject: By Noon



(b)(5)

Deb

From: [Giroir, Brett \(HHS/OASH\)](#)
To: CMS [REDACTED]
Cc: [Birx, Deborah L. EOP/NSC](#); [Hahn, Stephen](#); [Smith, Brad \(CMS/OA\)](#); [Michael, Nelson L CIV USARMY MEDCOM WRAIR \(USA\)](#); [Kushner, Jared C. EOP/WHO](#); [McGuffee, Tyler Ann A. EOP/OVP](#); [Rinat, Ory S. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#); [Bante, Katie \(OS/OASH\)](#); [Haddad, Carla \(HHS/OASH\)](#)
Subject: RE: By Noon
Date: Friday, April 17, 2020 2:58:36 PM

100%

Brett P. Giroir, MD

ADM, US Public Health Service
 Assistant Secretary for Health (ASH)
 200 Independence Avenue, SW
 Washington, DC 20201
 Office Phone: 202-690-7694

From: CMS (b) (6) @cms.hhs.gov>
Sent: Friday, April 17, 2020 2:53 PM
To: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Cc: Birx, Deborah L. EOP/NSC (b)(6) Hahn, Stephen [REDACTED]@fda.hhs.gov>;
 Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA) <nelson.l.michael2.civ@mail.mil>; Kushner, Jared C. EOP/WHO (b)(6)
 McGuffee, Tyler Ann A. EOP/OVP (b)(6) Rinat, Ory S. EOP/WHO
 (b)(6); Lyons, Derek S. EOP/WHO (b)(6); Bante, Katie (OS/OASH) <Katie.Bante@hhs.gov>; Haddad, Carla (HHS/OASH) <Carla.Haddad@hhs.gov>
Subject: Re: By Noon

(b)(5)

Sent from my iPhone

On Apr 17, 2020, at 12:25 PM, Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov> wrote:

Here is quest. Probably Slide 2 best.
I did not have time to frame this

Brett P. Giroir, MD

ADM, US Public Health Service
Assistant Secretary for Health (ASH)
200 Independence Avenue, SW
Washington, DC 20201
Office Phone: 202-690-7694

From: Giroir, Brett (HHS/OASH)

Sent: Friday, April 17, 2020 11:34 AM

To: Birx, Deborah L. EOP/NSC (b)(6); Hahn, Stephen (b)(6) <sh1@fda.hhs.gov>; Smith, Brad (CMS/OA) <brad.smith@cms.hhs.gov>; Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA) <nelson.l.michael2.civ@mail.mil>; Kushner, Jared C. EOP/WHO (b)(6); CMS (b) (6) <cms@cms.hhs.gov>
Cc: McGuffee, Tyler Ann A. EOP/OVP (b)(6) Rinat, Ory S. EOP/WHO (b)(6); Lyons, Derek S. EOP/WHO (b)(6); Bante, Katie (OS/OASH) <Katie.Bante@hhs.gov>; Carla Haddad (HHS/OASH) (<Carla.Haddad@hhs.gov> <Carla.Haddad@hhs.gov>

Subject: RE: By Noon

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V/r

BG

Brett P. Giroir, MD

ADM, US Public Health Service
Assistant Secretary for Health (ASH)
200 Independence Avenue, SW
Washington, DC 20201
Office Phone: 202-690-7694

From: Birx, Deborah L. EOP/NSC (b)(6)

Sent: Friday, April 17, 2020 10:26 AM

To: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Hahn, Stephen <SH1@fda.hhs.gov>; Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Michael,

Nelson L CIV USARMY MEDCOM WRAIR (USA) <nelson.l.michael2.civ@mail.mil>;
 Kushner, Jared C. EOP/WHO (b)(6) CMS (b)(6) <[@cms.hhs.gov](mailto:cms.hhs.gov)>
Cc: McGuffee, Tyler Ann A. EOP/OVP (b)(6); Rinat, Ory S.
 EOP/WHO (b)(6) Lyons, Derek S. EOP/WHO
 (b)(6)
Subject: Re: By Noon

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From: "Birx, Deborah L. EOP/NSC" (b)(6)
Date: Friday, April 17, 2020 at 9:31 AM
To: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>, "Hahn, Stephen" <SH1@fda.hhs.gov>, "Smith, Brad (CMS/OA)" <Brad.Smith@cms.hhs.gov>, "Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA)" <nelson.l.michael2.civ@mail.mil>, "Kushner, Jared C. EOP/WHO" (b)(6), CMS (b)(6) <[@cms.hhs.gov](mailto:cms.hhs.gov)>
Cc: "McGuffee, Tyler Ann A. EOP/OVP" (b)(6)
 "Rinat, Ory S. EOP/WHO" (b)(6) "Lyons, Derek S. EOP/WHO" (b)(6)
Subject: By Noon

(b)(5)

Deb

<Quest Diagnostics facilities.pptx>

From: [Birx, Deborah L. EOP/NSC](#)
To: [Giroir, Brett \(HHS/OASH\)](#); [Hahn, Stephen](#); [Smith, Brad \(CMS/OA\)](#); [Michael, Nelson L CIV USARMY MEDCOM WRAIR \(USA\)](#); [Kushner, Jared C. EOP/WHO](#); CMS (b)(6)
Cc: [McGuffee, Tyler Ann A. EOP/OVP](#); [Rinat, Ory S. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#)
Subject: Re: By Noon
Date: Friday, April 17, 2020 10:27:44 AM
Attachments: [Testing Strategy.pptx](#)

Just a rough draft of what I am working on

From: "Birx, Deborah L. EOP/NSC" (b)(6)
Date: Friday, April 17, 2020 at 9:31 AM
To: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>, "Hahn, Stephen" (b)(6)@fda.hhs.gov>, "Smith, Brad (CMS/OA)" <Brad.Smith@cms.hhs.gov>, "Michael, Nelson L CIV USARMY MEDCOM WRAIR (USA)" <nelson.l.michael2.civ@mail.mil>, "Kushner, Jared C. EOP/WHO" (b)(6) CMS (b)(6)@cms.hhs.gov>
Cc: "McGuffee, Tyler Ann A. EOP/OVP" (b)(6), "Rinat, Ory S. EOP/WHO" (b)(6) "Lyons, Derek S. EOP/WHO" (b)(6)
Subject: By Noon

(b)(5)

Deb

From: [Grogan, Joseph J. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [Redfield, Robert R. \(CDC/OD\)](#); [Riley, Sean M. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#); [Campana, Alexandra D. EOP/WHO](#); [McGowan, Robert \(Kyle\) \(CDC/OD/OCS\)](#)
Subject: RE: call on re-opening hospitals and measuring capacity/workforce capacity
Date: Wednesday, April 8, 2020 10:03:33 AM

Great. Can you loop Sean in on those as soon as you're ready?

From: CMS SV1 <SV1@cms.hhs.gov>
Sent: Wednesday, April 8, 2020 10:01 AM
To: Grogan, Joseph J. EOP/WHO [REDACTED]
Cc: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Riley, Sean M. EOP/WHO [REDACTED]
 [REDACTED] Bonner, Maria K. EOP/WHO [REDACTED]
 Campana, Alexandra D. EOP/WHO [REDACTED] McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Subject: Re: call on re-opening hospitals and measuring capacity/workforce capacity

We already have a joint CDC CMS nursing home team that meets daily they are being tasked with this. We can also ask them about the funding issue and this likely needs (b) (5) discussion. Let us work up something for your review.

Sent from my iPhone

On Apr 8, 2020, at 9:56 AM, Grogan, Joseph J. EOP/WHO [REDACTED] wrote:

[REDACTED]

(b)(5)

From: [Liddell, Christopher P. EOP/WHO](#)
To: [Short, Marc T. EOP/OVP](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Good-Cohn, Meredith \(CMS/OA\)](#)
Cc: [CMS](#); [Grogan, Joseph J. EOP/WHO](#)
Subject: RE: CMS Elective Surgery Recommendations
Date: Tuesday, March 17, 2020 12:22:18 PM

I just talked to Joe and he is going to put together an options paper for the TF to consider tomorrow morning

From: Short, Marc T. EOP/OVP (b)(6)
Sent: Tuesday, March 17, 2020 12:06 PM
To: Troye, Olivia EOP/NSC (b)(6) Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: CMS SV1 <SV1@cms.hhs.gov>; Liddell, Christopher P. EOP/WHO (b)(6) @who.eop.gov>; Grogan, Joseph J. EOP/WHO (b)(6)
Subject: RE: CMS Elective Surgery Recommendations

Thanks you. Chris has offered to pull together the right people to discuss today so that a recommendation can be given to task force tomorrow morning

From: Troye, Olivia EOP/NSC (b)(6)
Sent: Tuesday, March 17, 2020 11:33 AM
To: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: Short, Marc T. EOP/OVP (b)(6) CMS (b)(6) @cms.hhs.gov>
Subject: Re: CMS Elective Surgery Recommendations

Copy that. I'll follow up and make sure it's on there.

Olivia Troye
 Special Advisor for Homeland Security and Counterterrorism
 Office of the Vice President
 White House Coronavirus Task Force
 Office: [\(202\) 456-2641](tel:(202)456-2641)
 Mobile: (b)(6) Does not receive texts)

On Mar 17, 2020, at 11:14 AM, Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov> wrote:

Hi Olivia,

Administrator Verma spoke with Marc a few minutes ago and asked me to send the attached document which includes CMS recommendations for elective surgeries in light of COVID. They would like this to be a point of discussion at the next staff-level

task force meeting. Thank you.

Best,
Meredith Good-Cohn

Meredith Good-Cohn
Office of the Administrator
Centers for Medicare and Medicaid Services
Cell: (b)(6)
Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

<CMS recommendations elective surgery.docx>

From: [Troye, Olivia EOP/NSC](#)
To: [Short, Marc T. EOP/OVP](#); [Good-Cohn, Meredith \(CMS/OA\)](#)
Cc: [CMS SV1](#); [Liddell, Christopher P. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#)
Subject: RE: CMS Elective Surgery Recommendations
Date: Tuesday, March 17, 2020 12:21:53 PM

Great. I'll wait for the readout and readahead. I'll add it to my list to follow up for the task force agenda and POCs.

From: Short, Marc T. EOP/OVP (b)(6)
Sent: Tuesday, March 17, 2020 12:06 PM
To: Troye, Olivia EOP/NSC (b)(6); Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: CMS (b) (6) @cms.hhs.gov>; Liddell, Christopher P. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO (b)(6)
Subject: RE: CMS Elective Surgery Recommendations

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To: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; CMS (b) (6) @cms.hhs.gov>
Subject: Re: CMS Elective Surgery Recommendations

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Confidential and deliberative, pre-decisional communication

<CMS recommendations elective surgery.docx>

From: [Short, Marc T. EOP/OVP](#)
To: [Troye, Olivia \(nsc.eop.gov\)](#); [Good-Cohn, Meredith \(CMS/OA\)](#)
Cc: [CMS](#); [Liddell, Christopher P. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#)
Subject: RE: CMS Elective Surgery Recommendations
Date: Tuesday, March 17, 2020 12:06:09 PM

Thanks you. Chris has offered to pull together the right people to discuss today so that a recommendation can be given to task force tomorrow morning

From: Troye, Olivia EOP/NSC (b)(6)
Sent: Tuesday, March 17, 2020 11:33 AM
To: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: Short, Marc T. EOP/OVP (b)(6) CMS (b) (6) @cms.hhs.gov>
Subject: Re: CMS Elective Surgery Recommendations

Copy that. I'll follow up and make sure it's on there.

Olivia Troye
 Special Advisor for Homeland Security and Counterterrorism
 Office of the Vice President
 White House Coronavirus Task Force
 Office: [\(202\) 456-2641](tel:(202)456-2641)
 Mobile: (b)(6) (Does not receive texts)

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 Centers for Medicare and Medicaid Services
 Cell: (b)(6)
Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

<CMS recommendations elective surgery.docx>

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Good-Cohn, Meredith \(CMS/OA\)](#)
Cc: CMS (b) (6); [Liddell, Christopher P. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#)
Subject: RE: CMS Elective Surgery Recommendations
Date: Tuesday, March 17, 2020 12:25:01 PM

Meredith, can you send the document to me? Chris asked me to help tee this up for tomorrow. We'll need to have a call as well.

From: Troye, Olivia EOP/NSC (b) (6)
Sent: Tuesday, March 17, 2020 12:21 PM
To: Short, Marc T. EOP/OVP (b) (6); Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: CMS (b) (6) @cms.hhs.gov; Liddell, Christopher P. EOP/WHO (b) (6); Grogan, Joseph J. EOP/WHO (b) (6)
Subject: RE: CMS Elective Surgery Recommendations

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Sent: Tuesday, March 17, 2020 12:06 PM
To: Troye, Olivia EOP/NSC (b) (6); Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: CMS (b) (6) @cms.hhs.gov; Liddell, Christopher P. EOP/WHO (b) (6); Grogan, Joseph J. EOP/WHO (b) (6)
Subject: RE: CMS Elective Surgery Recommendations

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Sent: Tuesday, March 17, 2020 11:33 AM
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Cc: Short, Marc T. EOP/OVP (b) (6); CMS (b) (6) @cms.hhs.gov
Subject: Re: CMS Elective Surgery Recommendations

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Olivia Troye
 Special Advisor for Homeland Security and Counterterrorism
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Office of the Administrator
Centers for Medicare and Medicaid Services
Cell: (b)(6)
Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

<CMS recommendations elective surgery.docx>

From: [Good-Cohn, Meredith \(CMS/OA\)](#)
To: [Grogan, Joseph J. EOP/WHO](#)
Cc: [CMS](#); [Liddell, Christopher P. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#)
Subject: Re: CMS Elective Surgery Recommendations
Date: Tuesday, March 17, 2020 12:25:31 PM

Absolutely one second.

On Mar 17, 2020, at 12:25 PM, Grogan, Joseph J. EOP/WHO
 <(b)(6)> wrote:

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Cc: CMS (b)(6) @cms.hhs.gov; Liddell, Christopher P. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO (b)(6)
Subject: RE: CMS Elective Surgery Recommendations

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Olivia Troye
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Office of the Vice President
White House Coronavirus Task Force
Office: [\(202\) 456-2641](tel:(202)456-2641)
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Best,
Meredith Good-Cohn

Meredith Good-Cohn
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Centers for Medicare and Medicaid Services
Cell: (b)(6)
Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

<CMS recommendations elective surgery.docx>

From: [Davis, May M. EOP/WHO](#)
To: [CMS](#); [Brookes, Brady \(CMS/OA\)](#); [Birx, Deborah L. EOP/NSC](#); [Grogan, Joseph J. EOP/WHO](#)
Cc: [Charrow, Robert \(HHS/OGC\)](#); [Stimson, Brian \(HHS/OGC\)](#); [Jenny, Brenna \(HHS/OGC\)](#); [Whitaker, Henry C. \(OLC\)](#); [Engel, Steven A. \(OLC\)](#); [Hart, Rosemary](#); [Philbin, Patrick F. EOP/WHO](#); [Gorman, Elizabeth R. EOP/WHO](#); [Sandaloski, Sean M. EOP/WHO](#); [Sinclair, Michael R. EOP/NSC](#); [Eisenberg, John A. EOP/WHO](#); [Morgan, Hallee K. EOP/OMB](#); [Sheehan, Matthew J. EOP/OVP](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Hamilton, Eric J. EOP/WHO](#)
Subject: RE: CMS Waivers & National Emergency
Date: Thursday, March 12, 2020 7:26:03 PM

Next steps:

- ALL: Redline edits by 8PM
- ME: Notify WH Comms etc
- HHS OGC: Background paper by 10:30AM
- CMS: Rollout plan before signing ~3PM
- OVP GC: (b) (5)

Thanks!!

May Davis

C: (b)(6)

From: CMS (b) (6) <[redacted]@cms.hhs.gov>

Sent: Thursday, March 12, 2020 6:21 PM

To: [Brookes, Brady \(CMS/OA\)](#) <Brady.Brookes@cms.hhs.gov>; [Birx, Deborah L. EOP/NSC](#)

(b)(6) [Grogan, Joseph J. EOP/WHO](#) (b)(6)

Cc: [Davis, May M. EOP/WHO](#) <[redacted]>; [Charrow, Robert \(HHS/OGC\)](#) <Robert.Charrow@hhs.gov>; [Stimson, Brian \(HHS/OGC\)](#) <Brian.Stimson@hhs.gov>; [Jenny, Brenna \(HHS/OGC\)](#) <Brenna.Jenny@hhs.gov>; [Whitaker, Henry C. \(OLC\)](#) <Henry.Whitaker2@usdoj.gov>; [Engel, Steven A. \(OLC\)](#) <Steven.A.Engel@usdoj.gov>; [Hart, Rosemary](#) <rosemary.hart@usdoj.gov>; [Philbin, Patrick F. EOP/WHO](#) (b)(6); [Gorman, Elizabeth R. EOP/WHO](#)

(b)(6); [Sandaloski, Sean M. EOP/WHO](#)

(b)(6) [Sinclair, Michael R. EOP/NSC](#)

(b)(6) [Eisenberg, John A. EOP/WHO](#) (b)(6)

[Morgan, Hallee K. EOP/OMB](#) (b)(6) [Sheehan, Matthew J. EOP/OVP](#)

(b)(6); [Troye, Olivia EOP/NSC](#) (b)(6) [Hamilton,](#)

(b)(6)

Subject: Re: CMS Waivers & National Emergency

(b)(5)

Sent from my iPhone

On Mar 12, 2020, at 6:16 PM, [Brookes, Brady \(CMS/OA\)](#) <Brady.Brookes@cms.hhs.gov> wrote:

+ the Administrator

Confidential and deliberative, pre-decisional communication

From: Davis, May M. EOP/WHO <[REDACTED]>
Sent: Thursday, March 12, 2020 6:03 PM
To: Charrow, Robert (HHS/OGC) <Robert.Charrow@hhs.gov>; Stimson, Brian (HHS/OGC) <Brian.Stimson@hhs.gov>; Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Whitaker, Henry C. (OLC) <Henry.Whitaker2@usdoj.gov>; Engel, Steven A. (OLC) <Steven.A.Engel@usdoj.gov>; Hart, Rosemary <rosemary.hart@usdoj.gov>; Philbin, Patrick F. EOP/WHO [REDACTED]; Gorman, Elizabeth R. EOP/WHO [REDACTED]; Sandoloski, Sean M. EOP/WHO [REDACTED]; Sinclair, Michael R. EOP/NSC [REDACTED]; Eisenberg, John A. EOP/WHO [REDACTED]; Morgan, Hallee K. EOP/OMB [REDACTED]; Sheehan, Matthew J. EOP/OVP [REDACTED]; Troye, Olivia [REDACTED]; Hamilton, Eric J. EOP/WHO [REDACTED]; [REDACTED]
Subject: CMS Waivers & National Emergency

All –

[REDACTED]

(b)(5)

Thanks,

May

May Davis
 Associate Counsel to the President
 Office of White House Counsel
 O: (202) 456-5636
 C: [REDACTED]
 [REDACTED]

From: [Short, Marc T. EOP/OVP](#)
To: [CMS \(b\)\(6\)](#); [Grogan, Joseph J. EOP/WHO](#)
Cc: [Redfield, Robert R. \(CDC/OD\)](#); [Birn, Deborah L. EOP/NSC](#); [Miller, Katie R. EOP/OVP](#); [Kellogg, Joseph Keith K. Jr. EOP/OVP](#)
Subject: RE: Community spread in Wash State
Date: Thursday, March 5, 2020 12:03:41 PM

(b)(5)

From: CMS (b)(6) @cms.hhs.gov>
Sent: Thursday, March 5, 2020 11:16 AM
To: Grogan, Joseph J. EOP/WHO <(b)(6)>
Cc: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Short, Marc T. EOP/OVP
(b)(6) Birn, Deborah L. EOP/NSC (b)(6); Miller,
(b)(6); Kellogg, Joseph Keith K. Jr. EOP/OVP
(b)(6)
Subject: Re: Community spread in Wash State

(b)(5)

Sent from my iPhone

On Mar 5, 2020, at 7:13 AM, Grogan, Joseph J. EOP/WHO (b)(6) wrote:

(b)(5)

From: [Short, Marc T. EOP/OVP](#)
To: [Miller, Katie R. EOP/OVP](#); CMS [REDACTED]
Cc: [Grogan, Joseph J. EOP/WHO](#); [Redfield, Robert R. \(CDC/OD\)](#); [Birx, Deborah L. EOP/NSC](#); [Kellogg, Joseph Keith K. Jr. EOP/OVP](#)
Subject: RE: Community spread in Wash State
Date: Thursday, March 5, 2020 11:41:18 AM

[REDACTED]
(b)(5)

From: Miller, Katie R. EOP/OVP [REDACTED]
Sent: Thursday, March 5, 2020 11:34 AM
To: CMS (b) (6) @cms.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO [REDACTED] Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Short, Marc T. EOP/OVP [REDACTED] Birx, Deborah L. EOP/NSC [REDACTED] Kellogg, Joseph Keith K. Jr. EOP/OVP [REDACTED]
<(b)(6)>
Subject: Re: Community spread in Wash State

We are adding this to his remarks:

[REDACTED]
(b)(5)

Sent from my iPhone

On Mar 5, 2020, at 11:16 AM, CMS (b) (6) @cms.hhs.gov> wrote:

[REDACTED]
(b)(5)

Sent from my iPhone

On Mar 5, 2020, at 7:13 AM, Grogan, Joseph J. EOP/WHO

[REDACTED] wrote:

[REDACTED]
(b)(5)

(b)(5)

From: [Miller, Katie R. EOP/OVP](#)
To: [CMS](#) [REDACTED]
Cc: [Grogan, Joseph J. EOP/WHO](#); [Redfield, Robert R. \(CDC/OD\)](#); [Short, Marc T. EOP/OVP](#); [Birx, Deborah L. EOP/NSC](#); [Kellogg, Joseph Keith K. Jr. EOP/OVP](#)
Subject: Re: Community spread in Wash State
Date: Thursday, March 5, 2020 11:34:42 AM

We are adding this to his remarks:

[REDACTED]

(b)(5)

Sent from my iPhone

On Mar 5, 2020, at 11:16 AM, CMS [\(b\) \(6\)](#) @cms.hhs.gov> wrote:

[REDACTED]

(b)(5)

Sent from my iPhone

On Mar 5, 2020, at 7:13 AM, Grogan, Joseph J. EOP/WHO

[REDACTED]

(b)(6)

wrote:

[REDACTED]

(b)(5)

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Short, Marc T. EOP/OVP](#); [CMS](#)
Cc: [Redfield, Robert R. \(CDC/OD\)](#); [Birx, Deborah L. EOP/NSC](#); [Miller, Katie R. EOP/OVP](#); [Kellogg, Joseph Keith K. Jr. EOP/OVP](#)
Subject: RE: Community spread in Wash State
Date: Thursday, March 5, 2020 1:19:25 PM

(b)(5)

From: Short, Marc T. EOP/OVP (b)(6)
Sent: Thursday, March 5, 2020 12:03 PM
To: CMS (b)(6) <cms.hhs.gov>; Grogan, Joseph J. EOP/WHO (b)(6)
Cc: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Birx, Deborah L. EOP/NSC (b)(6); Miller, Katie R. EOP/OVP (b)(6) Kellogg, Joseph Keith K. Jr. EOP/OVP (b)(6)
Subject: RE: Community spread in Wash State

(b)(5)

From: CMS (b)(6) <cms.hhs.gov>
Sent: Thursday, March 5, 2020 11:16 AM
To: Grogan, Joseph J. EOP/WHO (b)(6)
Cc: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Short, Marc T. EOP/OVP (b)(6); Birx, Deborah L. EOP/NSC (b)(6) Miller, Katie R. EOP/OVP (b)(6) Kellogg, Joseph Keith K. Jr. EOP/OVP (b)(6)
Subject: Re: Community spread in Wash State

(b)(5)

Sent from my iPhone

On Mar 5, 2020, at 7:13 AM, Grogan, Joseph J. EOP/WHO (b)(6) wrote:

(b)(5)

(b)(5)

From: [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#)
To: [McGuffee, Tyler Ann A. EOP/OVP](#); [Biggerstaff, Matthew \(CDC/DDID/NCIRD/ID\)](#); [Payne, Rebecca L. \(CDC/DDID/NCHHSTP/DASH\)](#); [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#); [Redfield, Robert R. \(CDC/OD\)](#); [Redd, Stephen C. EOP/NSC](#); [Zaidi, Irum F](#); [Gastfriend, Daniel Z. EOP/OMB](#); [Vitek, Charles \(CDC/DDPHSIS/CGH/DGHT\)](#); [Birx, Deborah L. EOP/NSC](#); [Schuchat, Anne MD \(CDC/OD\)](#); [Meaney Delman, Dana M. \(CDC/DDNID/NCBDDD/DBDID\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [SH1 \(fda.hhs.gov\)](#); [CMS \[REDACTED\]](#); [Grogan, Joseph J. EOP/WHO](#); [Giroir, Brett \(HHS/OASH\)](#); [Adams, Jerome \(HHS/OASH\)](#); [Greene, Carolyn M. \(CDC/DDID/NCIRD/ID\)](#)
Cc: [Wright, Janet \(HHS/OASH\)](#); [McQuiston, Jennifer H. \(CDC/DDID/NCEZID/DHCPP\)](#); [Bante, Katie \(OS/OASH\)](#); [Gleason, Amy M. EOP/OMB](#)
Subject: RE: Confirmed - CDC to brief Dr. Birx re: Community Mitigation Tools
Date: Thursday, April 23, 2020 9:26:52 AM
Attachments: [Re-opening framework WHITE 4-24.pptx](#)
[Adjusting Mitigation Overview 4-21-2020_clean.docx](#)
[Camps Decision Tree.pdf](#)
[Childcare Decision Tree.pdf](#)
[Faith Based Decision Tree.pdf](#)
[Mass Transit Decision Tree.pdf](#)
[Restaurants and Bars Decision Tree.pdf](#)
[Schools Decision Tree \(1\).pdf](#)
[Workplace Decision Tree.pdf](#)
[Mitigation Adjustment Guidance CDC 04.21.20_clean.docx](#)

In case there are issues opening the earlier versions, please find slides and documents for today's presentation attached.

Thanks,
 Dan.

-----Original Appointment-----

From: McGuffee, Tyler Ann A. EOP/OVP (b)(6)
Sent: Tuesday, April 21, 2020 7:49 PM
To: McGuffee, Tyler Ann A. EOP/OVP; Biggerstaff, Matthew (CDC/DDID/NCIRD/ID); Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH); Jernigan, Daniel B. (CDC/DDID/NCIRD/ID); Redfield, Robert R. (CDC/OD); Redd, Stephen C. EOP/NSC; Zaidi, Irum F; Charles, Julia (CDC/OD/OCS); Gastfriend, Daniel Z. EOP/OMB; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT); Birx, Deborah L. EOP/NSC; Schuchat, Anne MD (CDC/OD); Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID); Fauci, Anthony (NIH/NIAID) [E]; Hahn, Stephen; CMS [REDACTED]; Grogan, Joseph J. EOP/WHO; Giroir, Brett (HHS/OASH); Adams, Jerome (HHS/OASH); Greene, Carolyn M. (CDC/DDID/NCIRD/ID)
Cc: Wright, Janet (HHS/OASH); McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP); Bante, Katie (OS/OASH); Gleason, Amy M. EOP/OMB
Subject: Confirmed - CDC to brief Dr. Birx re: Community Mitigation Tools
When: Thursday, April 23, 2020 9:30 AM-10:00 AM (UTC-05:00) Eastern Time (US & Canada).
Where: EEOB 176 or Dial-In: (b)(6)

(b)(6)

Principals

- Dr. Birx
- Dr. Redfield
- Dr. Hahn
- Surgeon General Adams
- Administrator Verma

- Dr. Fauci (*by phone*)
- ADM Giroir (*by phone*)
- Joseph Grogan

CDC Staff

Speaking mode:

- Dr. Daniel Jernigan, MD, MPH, CDC Liaison to NRCC dbj0@cdc.gov
- Dr. Matthew Biggerstaff, ScD, MPH, Co-technical Lead of NRCC Data and Analytics Taskforce, zmo2@cdc.gov
- Henry Walke, MD, MPH, Deputy Incident Manager, hfw3@cdc.gov
- Rebecca Payne, MPH, NRCC Community Mitigation Taskforce Lead, rco0@cdc.gov
- Anne Schuchat, MD, CDC Principal Deputy Director and COVID-19 Incident Manager, acs1@cdc.gov
- Carolyn Greene, MD, CDC representative on NRCC Community Mitigation Taskforce cqg4@cdc.gov

Listen only mode:

- Jennifer McQuiston, DVM, MS, Principal Deputy Incident Manager, fzh7@cdc.gov
- Dana Meaney-Delman, MD, Principal Deputy Incident Manager, vmo0@cdc.gov

Additional invited attendees

- Stephen Redd
- Irum Zaidi
- Daniel Gastfriend
- Charles Vitek

Dr Birx:

Attached are final documents on community mitigation efforts for reopening America. These include two Word documents, an overview and guidance for specific groups for adjusting through the three phases, and decision tree pdf documents for each of the specific groups. We look forward to speaking to you tomorrow on these and other community mitigation issues.

Thanks

Dan.

Daniel B. Jernigan, MD MPH
HHS CDC Lead, FEMA-HHS COVID-19 Response
Captain, USPHS (RET)
National Center for Immunization and Respiratory Diseases
Centers for Disease Control and Prevention
1600 Clifton Rd NE, Atlanta, GA 30329
Phone 404-639-2621, Cell (b)(6)
djernigan@cdc.gov, www.cdc.gov/flu/

From: [Grogan, Joseph J. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [Short, Marc T. EOP/OVP](#); [Kushner, Jared C. EOP/WHO](#); [Giroir, Brett \(HHS/OASH\)](#); [Fauci, Anthony \(NIH/NIAID\)](#) [E]; [Birn, Deborah L. EOP/NSC](#)
Subject: Re: AMA Statement FYI
Date: Sunday, March 29, 2020 9:52:20 AM

Consistent with the conversations at TF, I think (b) (5)

(b) (5)

Sent from my iPhone

On Mar 29, 2020, at 9:11 AM, CMS [REDACTED]@cms.hhs.gov> wrote:

FYI..statement from hospitals and doctors on PPE.

Sent from my iPhone

Begin forwarded message:

From: "Pollackc, Rick" (b)(6)@aha.org>
Date: March 28, 2020 at 7:37:32 PM EDT
To: "Seema Verma (sv1@cms.hhs.gov)" [REDACTED]@cms.hhs.gov>
Subject: AMA Statement FYI

**With Inadequate Supply of PPE, AMA Urges Critical Steps to Protect
 Frontline Health Care Workers During COVID-19**

March 28, 2020

<https://www.ama-assn.org/press-center/ama-statements/ama-urges-critical-steps-protect-frontline-health-care-workers>

Statement Attributed To:

Patrice A. Harris, M.D., M.A.
 President, American Medical Association

"Physicians and front-line health care workers across the country are pleading for more personal protective equipment (PPE), doing everything they can to raise awareness of this crisis. Those on the front lines of the COVID-19 pandemic are concerned that the lack of adequate PPE endangers not only themselves, but their patients and families as well.

From: [Hahn, Stephen](#)
To: [CMS](#); [Good-Cohn, Meredith \(CMS/OA\)](#); [Adams, Jerome \(HHS/OASH\)](#); [Debi Birx](#); [Giroir, Brett \(HHS/OASH\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Joe Grogan](#); [Redfield, Robert R. \(CDC/OD\)](#)
Cc: [Shah, Anand \(FDA/OC\)](#); [Shuren, Jeff \(FDA/CDRH\)](#); [Lenihan, Keagan \(FDA/OC\)](#)
Subject: RE: Call with serology test CEOs
Date: Monday, April 6, 2020 5:58:16 PM

Thanks, Seema

From: CMS [REDACTED]@cms.hhs.gov>
Date: April 6, 2020 at 5:34:26 PM EDT
To: Good-Cohn, Meredith (CMS) <Meredith.Good-Cohn@cms.hhs.gov>, Hahn, Stephen <SH1@fda.hhs.gov>, Adams, Jerome (OS) <Jerome.Adams@hhs.gov>, Debi Birx [REDACTED], Giroir, Brett (OS) <Brett.Giroir@hhs.gov>, Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>, Joe Grogan [REDACTED], Redfield, Robert R (CDC) <olx1@cdc.gov>
Cc: Shah, Anand <Anand.Shah@fda.hhs.gov>, Shuren, Jeff <Jeff.Shuren@fda.hhs.gov>, Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>
Subject: RE: Call with serology test CEOs

(b) (5)

From: Good-Cohn, Meredith (CMS/OA)
Sent: Monday, April 6, 2020 1:47 PM
To: Hahn, Stephen <SH1@fda.hhs.gov>; Adams, Jerome (HHS/OASH) <Jerome.Adams@hhs.gov>; Debi Birx <Deborah.L.Birx@nsc.eop.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Joe Grogan <Joseph.J.Grogan@who.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; CMS [REDACTED]@cms.hhs.gov>
Cc: Shah, Anand (FDA/OC) <Anand.Shah@fda.hhs.gov>; Shuren, Jeff (FDA/CDRH) <Jeff.Shuren@fda.hhs.gov>; Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>
Subject: RE: Call with serology test CEOs

+Adm Verma's correct email address – [REDACTED]@cms.hhs.gov. Thank you.

From: Hahn, Stephen <SH1@fda.hhs.gov>
Sent: Monday, April 6, 2020 1:35 PM
To: Adams, Jerome (HHS/OASH) <Jerome.Adams@hhs.gov>; Debi Birx [REDACTED] Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Joe Grogan <[REDACTED]> Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>
Cc: Shah, Anand (FDA/OC) <Anand.Shah@fda.hhs.gov>; Shuren, Jeff (FDA/CDRH) <Jeff.Shuren@fda.hhs.gov>; Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>
Subject: RE: Call with serology test CEOs

(b)(5)

From: [Birx, Deborah L. EOP/NSC](#)
To: CMS [REDACTED]; [Short, Marc T. EOP/OVP](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Kushner, Jared C. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Gaynor, Pete \(fema.dhs.gov\)](#); [O'Malley, Devin M. EOP/OVP](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Hicks, Hope C. EOP/WHO](#); [Miller, Katie R. \(ovp.eop.gov\)](#); [Kushner, Jared C. EOP/WHO](#)
Subject: Re: CMS Updates
Date: Thursday, March 26, 2020 6:01:56 AM

Seema

This is critical especially the number 2 – hearing from groups where we cancelled surgeries and we need them to be on the front lines and help with vents etc. deb

From: CMS [REDACTED]@cms.hhs.gov>

Date: Wednesday, March 25, 2020 at 8:48 PM

To: "Short, Marc T. EOP/OVP" (b)(6); "Troye, Nsc" (b)(6); "Birx, Deborah L. EOP/NSC" (b)(6); "Kushner, Jared C. EOP/WHO" (b)(6), "Grogan, Joseph J. EOP/WHO" (b)(6); "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>, "O'Malley, Devin M. EOP/OVP" (b)(6), "Troye, Nsc" (b)(6); "Hicks, Hope C. EOP/WHO" (b)(6); "Miller, Ovp" (b)(6), "Kushner, Jared C. EOP/WHO" (b)(6)
Subject: CMS Updates

Team,

Just wanted to give you the heads up on some items CMS will complete this week, pending clearance. (b) (5). We are getting thousands of requests for these waivers/flexibilities. I will be sending communications materials in the next day or so to explain more, but I wanted to flag for your planning purposes.

In light of the issues with supplies and testing, (b) (5)

The waivers of regulations are unprecedented! These are 3 separate announcements.

1. **Hospital Without Walls/Reg Burden-** As hospitals exceeded their capacity, we will waive regulations to allow them to bill for services at COVID specific sites, alternative care sites, surgery centers, hotels, tents, etc. Allow Medicare coverage for phone calls, more telehealth services, in-home testing. Help with workforce issues. This is the most significant announcement.
2. **Advance Payment for Health Care Providers-** we can advance payments to providers to help them with cash flow issues.
3. **Special Enrollment Period-** We will allow people who have lost their health insurance to apply for a tax credit to get insurance.

From: [Giroir, Brett \(HHS/OASH\)](#)
To: [Grogan, Joseph J. EOP/WHO](#); [CMS](#) [REDACTED]
Cc: [Birx, Deborah L. EOP/NSC](#)
Subject: RE: Concerns About Testing Priority for LTC Facilities
Date: Monday, March 30, 2020 8:47:45 PM
Attachments: [priority-testing-patients.pdf](#)

Brett P. Giroir, MD

ADM, US Public Health Service
Assistant Secretary for Health (ASH)
200 Independence Avenue, SW
Washington, DC 20201
Office Phone: 202-690-7694

From: Grogan, Joseph J. EOP/WHO [REDACTED] (b)(6)
Sent: Monday, March 30, 2020 8:19 PM
To: CMS [REDACTED] (b) (6) <[REDACTED]@cms.hhs.gov>
Cc: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Birx, Deborah L. EOP/NSC [REDACTED] (b)(6)
Subject: Re: Concerns About Testing Priority for LTC Facilities

Yes will
Do.

Sent from my iPhone

On Mar 30, 2020, at 6:32 PM, CMS [REDACTED] (b) (6) <[REDACTED]@cms.hhs.gov> wrote:

Can we discuss at our meeting tomorrow?

Sent from my iPhone

Begin forwarded message:

From: Scott Tittle [REDACTED] (b)(6) <[REDACTED]@NCAL.org>
Date: March 30, 2020 at 5:44:38 PM EDT
To: [REDACTED] (b) (6) <[REDACTED]@cms.hhs.gov> [REDACTED] <[REDACTED]@cms.hhs.gov>
Subject: Concerns About Testing Priority for LTC Facilities

Administrator Verma – Please find attached a letter from AHCA/NCAL President and CEO Mark Parkinson to Vice President Pence regarding very concerning information we have learned that private labs are telling long term care operators that they are not a top priority for COVID-19 testing.

This is a very urgent matter as long term care operators are not able to best prevent and contain the virus without being able to properly identify it. Mark Parkinson and Dr. David Gifford, SVP of Quality and Regulatory Affairs, are available for any additional information or questions. Thank you, Scott

Scott B. Tittle
 American Health Care Association (AHCA) / National Center for Assisted Living (NCAL)
 Executive Director, NCAL
 1201 L Street, NW
 Washington, DC 20005
 (b)(6)

Improving Lives by Delivering Solutions for Quality Care

<image001.png>

Get the latest updates: <https://protect2.fireeye.com/url?k=6bc494c0-3790bdeb-6bc4a5ff-0cc47a6d17cc-4b2f99cd21f7371e&u=https://protect2.fireeye.com/url?k=827602c8-de230b18-827633f7-0cc47a6a52de-68de8610cf92e53f&u=http://www.ahcancal.org/coronavirus>
 Email: COVID19@ahca.org

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<LTC_priority 1 testing request_AHCA.pdf>

From: [Giroir, Brett \(HHS/OASH\)](#)
To: [CMS \(b\) \(6\)](#); [Grogan, Joseph J. EOP/WHO](#)
Cc: [Birx, Deborah L. EOP/NSC](#); [Redfield, Robert R. \(CDC/OD\)](#)
Subject: RE: Concerns About Testing Priority for LTC Facilities
Date: Monday, March 30, 2020 8:51:43 PM

Time is a blur, but at least 7-10 days ago

Brett P. Giroir, MD

ADM, US Public Health Service
 Assistant Secretary for Health (ASH)
 200 Independence Avenue, SW
 Washington, DC 20201
 Office Phone: 202-690-7694

From: CMS (b) (6) @cms.hhs.gov>
Sent: Monday, March 30, 2020 8:51 PM
To: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Grogan, Joseph J. EOP/WHO (b) (6)
Cc: Birx, Deborah L. EOP/NSC (b) (6); Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>
Subject: RE: Concerns About Testing Priority for LTC Facilities

You put this out some time ago, right? (b) (5)

(b) (5)

(b) (5)

From: Giroir, Brett (HHS/OASH)
Sent: Monday, March 30, 2020 8:48 PM
To: Grogan, Joseph J. EOP/WHO (b) (6) CMS (b) (6) @cms.hhs.gov>
Cc: Birx, Deborah L. EOP/NSC (b) (6)
Subject: RE: Concerns About Testing Priority for LTC Facilities

Brett P. Giroir, MD

ADM, US Public Health Service
 Assistant Secretary for Health (ASH)
 200 Independence Avenue, SW
 Washington, DC 20201
 Office Phone: 202-690-7694

From: Grogan, Joseph J. EOP/WHO (b) (6)

Sent: Monday, March 30, 2020 8:19 PM

To: CMS (b) (6) <[REDACTED]@cms.hhs.gov>

Cc: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Birx, Deborah L. EOP/NSC

[REDACTED]
(b)(6)

Subject: Re: Concerns About Testing Priority for LTC Facilities

Yes will

Do.

Sent from my iPhone

On Mar 30, 2020, at 6:32 PM, CMS [REDACTED] <[REDACTED]@cms.hhs.gov> wrote:

Can we discuss at our meeting tomorrow?

Sent from my iPhone

Begin forwarded message:

From: Scott Tittle [REDACTED] <[REDACTED]@NCAL.org>

Date: March 30, 2020 at 5:44:38 PM EDT

To: [REDACTED] <[REDACTED]@cms.hhs.gov> [REDACTED] <[REDACTED]@cms.hhs.gov>

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Scott B. Tittle
American Health Care Association (AHCA) / National Center for Assisted Living (NCAL)
Executive Director, NCAL
1201 L Street, NW
Washington, DC 20005

[REDACTED]
(b)(6)

Improving Lives by Delivering Solutions for Quality Care

<image001.png>

Get the latest updates: <https://protect2.fireeye.com/url?k=6bc494c0-3790bdeb-6bc4a5ff-0cc47a6d17cc-4b2f99cd21f7371e&u=https://protect2.fireeye.com/url?k=827602c8-de230b18-827633f7-0cc47a6a52de-68de8610cf92e53f&u=http://www.ahcancal.org/coronavirus>
Email: COVID19@ahca.org

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This email has been scanned for viruses and malware, and may have been automatically archived by **Mimecast Ltd.**

<LTC_priority 1 testing request_AHCA.pdf>

From: [Grogan, Joseph J. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [Giroir, Brett \(HHS/OASH\)](#); [Birx, Deborah L. EOP/NSC](#)
Subject: Re: Concerns About Testing Priority for LTC Facilities
Date: Monday, March 30, 2020 8:19:34 PM

Yes will
Do.

Sent from my iPhone

On Mar 30, 2020, at 6:32 PM, CMS (b) (6) @cms.hhs.gov> wrote:

Can we discuss at our meeting tomorrow?

Sent from my iPhone

Begin forwarded message:

From: Scott Tittle (b)(6) @NCAL.org>
Date: March 30, 2020 at 5:44:38 PM EDT
To: [REDACTED] @cms.hhs.gov" [REDACTED] @cms.hhs.gov>
Subject: Concerns About Testing Priority for LTC Facilities

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Executive Director, NCAL
1201 L Street, NW
Washington, DC 20005
(b)(6)

Improving Lives by Delivering Solutions for Quality Care

From: [Birx, Deborah L. EOP/NSC](#)
To: [Giroir, Brett \(HHS/OASH\)](#)
Cc: [Hoelscher, Douglas \(who.eop.gov\)](#); [Redfield, Robert R. \(CDC/OD\)](#); [CMS \(b\)\(6\)](#); [Gaynor, Pete \(fema.dhs.gov\)](#); [Pottebaum, Nicholas \(who.eop.gov\)](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Kan, Derek T. EOP/OMB](#); [Smith, Brad \(CMS/OA\)](#); [Amerau, Colin C \(MIL\)](#); [Nalepa, Jessica \(fema.dhs.gov\)](#)
Subject: Re: Frequently Asked COVID-19 Testing Questions from States
Date: Sunday, April 19, 2020 10:00:09 PM

Brett

Were you going to send a letter answering the below or did you want to attach a letter to the materials we were putting together? I thought we would send out a PPT before the call. Deb

Sent from my iPhone

On Apr 19, 2020, at 9:39 PM, Giroir, Brett (HHS/OASH)
 <Brett.Giroir@hhs.gov> wrote:

I am really good for most of these
 GREAT intel and THANK YOU

Brett P. Giroir, MD

ADM, US Public Health Service
 Assistant Secretary for Health (ASH)
 200 Independence Avenue, SW
 Washington, DC 20201
 Office Phone: 202-690-7694

From: Hoelscher, Douglas L. EOP/WHO (b)(6)
Sent: Sunday, April 19, 2020 5:22 PM
To: Birx, Deborah L. EOP/NSC (b)(6); Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; CMS (b)(6) @cms.hhs.gov; Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>
Cc: Pottebaum, Nicholas (who.eop.gov) (b)(6) Troye, Olivia (nsc.eop.gov) (b)(6); Kan, Derek T. EOP/OMB (b)(6); Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Amerau, Colin C (MIL) <colin.c.amerau.mil@mail.mil>; Nalepa, Jessica (fema.dhs.gov) <jessica.nalepa@fema.dhs.gov>
Subject: Frequently Asked COVID-19 Testing Questions from States

Hi all,

Below please are some frequently asked testing questions for you all to think about addressing/preempting in tomorrow's testing focused call with Governors.

Sincerely,
Doug

From: Pottebaum, Nic D. EOP/WHO (b)(6)
Sent: Sunday, April 19, 2020 2:58 PM
To: Hoelscher, Douglas L. EOP/WHO (b)(6)
Cc: Darcie Johnston (darcie.johnston@hhs.gov) <darcie.johnston@hhs.gov>
Subject: Frequently Asked COVID-19 Testing Questions

Doug,

Below are the frequently asked testing questions I am getting, HHS is getting, and HHS Regional Directors are getting from governors' offices and other state staff.

While I have a good sense of the answers to most of the 13 questions below, a lot of them require state-specific and complicated responses.

(b)(5)

(b)(5)

Thanks,
Nic

From: [Giroir, Brett \(HHS/OASH\)](#)
To: [Hoelscher, Douglas \(who.eop.gov\)](#); [Birx, Deborah L. EOP/NSC](#); [Redfield, Robert R. \(CDC/OD\)](#); [CMS \[REDACTED\]](#) [Gaynor, Pete \(fema.dhs.gov\)](#)
Cc: [Pottebaum, Nicholas \(who.eop.gov\)](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Kan, Derek T. EOP/OMB](#); [Smith, Brad \(CMS/OA\)](#); [Amerau, Colin C \(MIL\)](#); [Nalepa, Jessica \(fema.dhs.gov\)](#)
Subject: RE: Frequently Asked COVID-19 Testing Questions from States
Date: Sunday, April 19, 2020 9:39:13 PM

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Brett P. Giroir, MD

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 Assistant Secretary for Health (ASH)
 200 Independence Avenue, SW
 Washington, DC 20201
 Office Phone: 202-690-7694

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To: Birx, Deborah L. EOP/NSC (b)(6); Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; CMS [REDACTED] <[REDACTED]@cms.hhs.gov>; Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>
Cc: Pottebaum, Nicholas (who.eop.gov) (b)(6); Troye, Olivia (nsc.eop.gov) (b)(6); Kan, Derek T. EOP/OMB (b)(6); Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Amerau, Colin C (MIL) <colin.c.amerau.mil@mail.mil>; Nalepa, Jessica (fema.dhs.gov) <jessica.nalepa@fema.dhs.gov>
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From: [Birx, Deborah L. EOP/NSC](#)
To: CMS [REDACTED]
Cc: [Pottebaum, Nicholas \(who.eop.gov\)](#); [Giroir, Brett \(HHS/OASH\)](#); [Hoelscher, Douglas \(who.eop.gov\)](#); [Redfield, Robert R. \(CDC/OD\)](#); [Gaynor, Pete \(fema.dhs.gov\)](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Kan, Derek T. EOP/OMB](#); [Smith, Brad \(CMS/OA\)](#); [Amerau, Colin C \(MIL\)](#); [Nalepa, Jessica \(fema.dhs.gov\)](#)
Subject: Re: Frequently Asked COVID-19 Testing Questions from States
Date: Sunday, April 19, 2020 10:38:30 PM

That would be great.

Sent from my iPhone

On Apr 19, 2020, at 10:37 PM, CMS (b) (6) @cms.hhs.gov> wrote:

Hope to give you one more on (b) (5).

From: Birx, Deborah L. EOP/NSC (b)(6)
Sent: Sunday, April 19, 2020 10:33 PM
To: Pottebaum, Nicholas (who.eop.gov) (b)(6)
Cc: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Hoelscher, Douglas (who.eop.gov) (b)(6); Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; CMS SV1 <SV1@cms.hhs.gov>; Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>; Troye, Olivia (nsc.eop.gov) (b)(6); Kan, Derek T. EOP/OMB (b)(6); Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Amerau, Colin C (MIL) <colin.c.amerau.mil@mail.mil>; Nalepa, Jessica (fema.dhs.gov) <jessica.nalepa@fema.dhs.gov>
Subject: Re: Frequently Asked COVID-19 Testing Questions from States

(b)(5)

Sent from my iPhone

On Apr 19, 2020, at 10:10 PM, Pottebaum, Nic D. EOP/WHO (b)(6) wrote:

Welcome a PPT or letter, or frankly a document with FAQ. Don't believe we need a full document prior to the 11 am call.

Recommend: (b) (5)

[REDACTED]

(b) (5)

On Apr 19, 2020, at 9:59 PM, Birx, Deborah L. EOP/NSC

(b)(6) wrote:

Brett

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Sent from my iPhone

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ADM, US Public Health Service
Assistant Secretary for Health (ASH)
200 Independence Avenue, SW
Washington, DC 20201
Office Phone: 202-690-7694

From: Hoelscher, Douglas L. EOP/WHO

(b)(6)

Sent: Sunday, April 19, 2020 5:22 PM

To: Birx, Deborah L. EOP/NSC

(b)(6) Giroir, Brett
(HHS/OASH) <Brett.Giroir@hhs.gov>; Redfield,
Robert R. (CDC/OD) <olx1@cdc.gov>; CMS SV1
<SV1@cms.hhs.gov>; Gaynor, Pete
(fema.dhs.gov) <pete.gaynor@fema.dhs.gov>

Cc: Pottebaum, Nicholas (who.eop.gov)

(b)(6); Troye,
Olivia (nsc.eop.gov)

(b)(6) Kan, Derek T.

EOP/OMB (b)(6)
 Smith, Brad (CMS/OA)
 <Brad.Smith@cms.hhs.gov>; Amerau, Colin C
 (MIL) <colin.c.amerau.mil@mail.mil>; Nalepa,
 Jessica (fema.dhs.gov)
 <jessica.nalepa@fema.dhs.gov>
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 Questions from States

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 (b)(6)
Sent: Sunday, April 19, 2020 2:58 PM
To: Hoelscher, Douglas L. EOP/WHO
 (b)(6)
Cc: Darcie Johnston (darcie.johnston@hhs.gov)
 <darcie.johnston@hhs.gov>
Subject: Frequently Asked COVID-19 Testing
 Questions

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 require state-specific and complicated
 responses.

(b)(5)



(b)(5)

(b)(5)

Thanks,
Nic

From: [Liddell, Christopher P. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [Kushner, Jared C. EOP/WHO](#); [Lira, Mathew L. EOP/WHO](#)
Subject: Re: HIIMMS
Date: Sunday, March 1, 2020 5:29:19 PM

Sure - want to just arrange a call in the next few days ?

> On Mar 1, 2020, at 4:16 PM, CMS (b) (6) [REDACTED]@cms.hhs.gov> wrote:

>

> Might want to regroup on our message for HIMMS? A lot has lot has changed with coronavirus. Happy to discuss.

>

> Sent from my iPhone

From: [Kushner, Jared C. EOP/WHO](#)
To: [Liddell, Christopher P. EOP/WHO](#)
Cc: [CMS](#); [Lira, Mathew L. EOP/WHO](#)
Subject: Re: HIIMMS
Date: Sunday, March 1, 2020 7:26:58 PM

(b)(5)

Sent from my iPhone

> On Mar 1, 2020, at 5:28 PM, Liddell, Christopher P. EOP/WHO (b)(6) wrote:

>

> Sure - want to just arrange a call in the next few days ?

>

>> On Mar 1, 2020, at 4:16 PM, CMS (b) (6) @cms.hhs.gov> wrote:

>>

>> Might want to regroup on our message for HIMMS? A lot has lot has changed with coronavirus. Happy to discuss.

>>

>> Sent from my iPhone

From: [Brookes, Brady \(CMS/OA\)](#)
To: [Grogan, Joseph J. EOP/WHO](#)
Cc: [CMS](#) [REDACTED]
Subject: Re: I'm with speechwriting on the plane
Date: Wednesday, February 19, 2020 1:38:03 PM

Hi Joe,

[REDACTED]

(b)(5)

Brady

Confidential and deliberative

Sent from my iPhone

On Feb 19, 2020, at 1:08 PM, Grogan, Joseph J. EOP/WHO
[REDACTED] wrote:

Can you send me your himms building blocks?

Sent from my iPhone

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Brookes, Brady \(CMS/OA\)](#)
Cc: [CMS](#) [REDACTED]
Subject: Re: I'm with speechwriting on the plane
Date: Wednesday, February 19, 2020 1:51:05 PM

Yes got it

Sent from my iPhone

On Feb 19, 2020, at 10:38 AM, Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov> wrote:

Hi Joe,

[REDACTED]

Brady

Confidential and deliberative
Sent from my iPhone

On Feb 19, 2020, at 1:08 PM, Grogan, Joseph J. EOP/WHO
[REDACTED] wrote:

Can you send me your himms building blocks?

Sent from my iPhone

From: [Birx, Deborah L. EOP/NSC](#)
To: [Hoelscher, Douglas \(who.eop.gov\)](#); [Grogan, Joseph J. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#); [Lichter, Jennie B. EOP/WHO](#); [Troye, Olivia \(nsc.eop.gov\)](#); CMS [REDACTED]
Subject: Re: Inclusion of Native American Information in Minority Health Data
Date: Friday, April 10, 2020 9:27:30 AM

We should be able to get this from the Indian Health Service

From: "Hoelscher, Douglas L. EOP/WHO" [REDACTED]
Date: Friday, April 10, 2020 at 8:56 AM
To: "Birx, Deborah L. EOP/NSC" [REDACTED] "Grogan, Joseph J. EOP/WHO"
 [REDACTED] "Bonner, Maria K. EOP/WHO"
 [REDACTED] "Lichter, Jennie B. EOP/WHO"
 [REDACTED] "Troye, Nsc" [REDACTED], "Seema Verma
 [REDACTED]@cms.hhs.gov" [REDACTED]@cms.hhs.gov>
Subject: Inclusion of Native American Information in Minority Health Data

Hi all,

In our remarks and presentations, if possible, I recommend [REDACTED]
 [REDACTED]
 [REDACTED]

-Doug

From: [Grogan, Joseph J. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [Birx, Deborah L. EOP/NSC](#); [Hoelscher, Douglas \(who.eop.gov\)](#); [Bonner, Maria K. EOP/WHO](#); [Lichter, Jennie B. EOP/WHO](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Faezi-Marian, Farnoosh EOP/OMB](#)
Subject: Re: Inclusion of Native American Information in Minority Health Data
Date: Friday, April 10, 2020 9:34:35 AM

Doug and Maria can handle IHS. Farnoosh from OMB HD may have it too. She is cc'd.

Sent from my iPhone

On Apr 10, 2020, at 9:29 AM, CMS (b) (6) @cms.hhs.gov wrote:

If I can do it for Medicare, I will.

From: Birx, Deborah L. EOP/NSC (b) (6)
Sent: Friday, April 10, 2020 9:27 AM
To: Hoelscher, Douglas (who.eop.gov) (b) (6); Grogan, Joseph J. EOP/WHO (b) (6); Bonner, Maria K. EOP/WHO (b) (6); Lichter, Jennie B. EOP/WHO (b) (6); Troye, Olivia (nsc.eop.gov) (b) (6); CMS (b) (6) @cms.hhs.gov
Subject: Re: Inclusion of Native American Information in Minority Health Data

We should be able to get this from the Indian Health Service

From: "Hoelscher, Douglas L. EOP/WHO" (b) (6)
Date: Friday, April 10, 2020 at 8:56 AM
To: "Birx, Deborah L. EOP/NSC" (b) (6); "Grogan, Joseph J. EOP/WHO" (b) (6); "Bonner, Maria K. EOP/WHO" (b) (6); "Lichter, Jennie B. EOP/WHO" (b) (6); "Troye, Nsc" (b) (6); "Seema Verma" @cms.hhs.gov" @cms.hhs.gov
Subject: Inclusion of Native American Information in Minority Health Data

Hi all,

In our remarks and presentations, if possible, I recommend (b) (5)

[REDACTED]

[REDACTED]

-Doug

From: [Conway, Kellyanne E. EOP/WHO](#)
To: [Kushner, Jared C. EOP/WHO](#)
Cc: [Grogan, Joseph J. EOP/WHO](#); [Liddell, Christopher P. EOP/WHO](#); [CMS](#) [Rollins, Brooke L. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Ditto, Jessica E. EOP/WHO](#)
Subject: Re: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.
Date: Sunday, February 23, 2020 6:07:09 PM

Seema -

We can continue to help (b) (5). Would you like to meet or speak by phone tomorrow or Tuesday? We can gather the group.

Thanks

Kellyanne Conway
 Counselor to The President
 Executive Office of The President
 Office: 202-456-4611

On Feb 23, 2020, at 5:33 PM, Kushner, Jared C. EOP/WHO (b)(6) wrote:

OK, I defer to you here.

JK

From: Grogan, Joseph J. EOP/WHO (b)(6)
Sent: Sunday, February 23, 2020 1:23 PM
To: Kushner, Jared C. EOP/WHO (b)(6)
Cc: Liddell, Christopher P. EOP/WHO (b)(6); CMS (b)(6)@cms.hhs.gov>; Rollins, Brooke L. EOP/WHO (b)(6)
 Conway, Kellyanne E. EOP/WHO (b)(6); Vought, Russell T. EOP/OMB (b)(6); Ditto, Jessica E. EOP/WHO (b)(6)
Subject: Re: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.

(b)(5)

Sent from my iPhone

On Feb 23, 2020, at 12:42 PM, Kushner, Jared C. EOP/WHO

(b)(6) wrote:

(b)(5)

From: Liddell, Christopher P. EOP/WHO

(b)(6)

Sent: Sunday, February 23, 2020 12:18 PM

To: CMS (b) (6) @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO

(b)(6); Rollins, Brooke L. EOP/WHO

(b)(6) Kushner, Jared C. EOP/WHO

(b)(6); Conway, Kellyanne E. EOP/WHO

(b)(6) Vought, Russell T. EOP/OMB

(b)(6) Ditto, Jessica E. EOP/WHO

(b)(6)

Subject: RE: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.

(b)(5)

From: CMS (b) (6) @cms.hhs.gov>

Sent: Sunday, February 23, 2020 11:46 AM

To: Grogan, Joseph J. EOP/WHO (b)(6)

Rollins, Brooke L. EOP/WHO (b)(6) Kushner,

Jared C. EOP/WHO (b)(6); Conway, Kellyanne E. EOP/WHO

(b)(6) Liddell, Christopher P. EOP/WHO

(b)(6) Vought, Russell T. EOP/OMB

(b)(6) Ditto, Jessica E. EOP/WHO

(b)(6)

Subject: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.

Team,

(b)(5)



(b)(5)

Please let me know if there are any concerns or other suggestions.
Thanks.

From: [Kushner, Jared C. EOP/WHO](#)
To: [Liddell, Christopher P. EOP/WHO](#); [CMS \(b\)\(6\)](#); [Grogan, Joseph J. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Ditto, Jessica E. EOP/WHO](#)
Subject: RE: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.
Date: Sunday, February 23, 2020 2:35:53 PM

(b)(5)

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Sunday, February 23, 2020 12:18 PM
To: CMS (b)(6) @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO (b)(6)
 Rollins, Brooke L. EOP/WHO (b)(6) Kushner, Jared C. EOP/WHO
 (b)(6) Conway, Kellyanne E. EOP/WHO (b)(6); Vought, Russell T.
 EOP/OMB (b)(6) Ditto, Jessica E. EOP/WHO
 (b)(6)
Subject: RE: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.

(b)(5)

From: CMS (b)(6) @cms.hhs.gov>
Sent: Sunday, February 23, 2020 11:46 AM
To: Grogan, Joseph J. EOP/WHO (b)(6) Rollins, Brooke L. EOP/WHO
 (b)(6) Kushner, Jared C. EOP/WHO (b)(6)
 Kellyanne E. EOP/WHO (b)(6) Liddell, Christopher P. EOP/WHO
 (b)(6) Vought, Russell T. EOP/OMB
 (b)(6) Ditto, Jessica E. EOP/WHO (b)(6)
Subject: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.

Team,

(b)(5)

(b)(5)

Please let me know if there are any concerns or other suggestions. Thanks.

From: [Grogan, Joseph J. EOP/WHO](#)
To: CMS [REDACTED]
Subject: Re: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.
Date: Sunday, February 23, 2020 5:20:16 PM

(b)(5)

Sent from my iPhone

On Feb 23, 2020, at 4:22 PM, CMS (b) (6) @cms.hhs.gov> wrote:

(b)(5)

Sent from my iPhone

On Feb 23, 2020, at 2:35 PM, Kushner, Jared C. EOP/WHO wrote:

(b)(6)

(b)(5)

From: Liddell, Christopher P. EOP/WHO

(b)(6)

Sent: Sunday, February 23, 2020 12:18 PM

To: CMS (b) (6) @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO

(b)(6)

; Rollins, Brooke L. EOP/WHO

(b)(6)

; Kushner, Jared C. EOP/WHO

(b)(6)

; Conway, Kellyanne E. EOP/WHO

(b)(6)

; Vought, Russell T. EOP/OMB

<(b)(6)

; Ditto, Jessica E. EOP/WHO

(b)(6)

Subject: RE: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.

(b)(5)

From: CMS (b) (6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>

Sent: Sunday, February 23, 2020 11:46 AM

To: Grogan, Joseph J. EOP/WHO <(b)(6)>
Rollins, Brooke L. EOP/WHO <(b)(6)> Kushner,
Jared C. EOP/WHO (b)(6); Conway, Kellyanne E. EOP/WHO
(b)(6); Liddell, Christopher P. EOP/WHO
<(b)(6)>; Vought, Russell T. EOP/OMB
<(b)(6)> Ditto, Jessica E. EOP/WHO
<(b)(6)>

Subject: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.

Team,

(b)(5)

Please let me know if there are any concerns or other suggestions.
Thanks.

From: [Liddell, Christopher P. EOP/WHO](#)
To: [CMS \(b\) \(6\)](#); [Grogan, Joseph J. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#); [Kushner, Jared C. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Ditto, Jessica E. EOP/WHO](#)
Subject: RE: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.
Date: Sunday, February 23, 2020 2:29:06 PM

(b)(5)

From: CMS (b) (6) @cms.hhs.gov>
Sent: Sunday, February 23, 2020 11:46 AM
To: Grogan, Joseph J. EOP/WHO (b)(6) Rollins, Brooke L. EOP/WHO
 (b)(6) Kushner, Jared C. EOP/WHO (b)(6) Conway,
 Kellyanne E. EOP/WHO <(b)(6)> Liddell, Christopher P. EOP/WHO
 (b)(6) Vought, Russell T. EOP/OMB
 (b)(6); Ditto, Jessica E. EOP/WHO (b)(6)
Subject: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.

Team,

(b)(5)

Please let me know if there are any concerns or other suggestions. Thanks.

From: [Vought, Russell T. EOP/OMB](#)
To: [CMS \[REDACTED\]](#); [D'Angelo, Gregory B. EOP/OMB](#)
Cc: [Conway, Kellyanne E. EOP/WHO](#); [Kushner, Jared C. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Liddell, Christopher P. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#); [Ditto, Jessica E. EOP/WHO](#)
Subject: Re: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.
Date: Sunday, February 23, 2020 6:58:48 PM

Working it hard. Will let folks know if there are issues

Sent from my iPhone

On Feb 23, 2020, at 6:31 PM, CMS [\(b\) \(6\)](#) @cms.hhs.gov> wrote:

Sure. Would appreciate the help. Just let me know what works for all of you. Also if it wasn't clear in my note, we are still waiting for OMB to clear this, so that needs to happen first.

Sent from my iPhone

On Feb 23, 2020, at 6:07 PM, Conway, Kellyanne E. EOP/WHO
[\(b\)\(6\)](#) wrote:

Seema -

[REDACTED]
 (b)(5)

Thanks

Kellyanne Conway
 Counselor to The President
 Executive Office of The President
[\(b\)\(6\)](#)

On Feb 23, 2020, at 5:33 PM, Kushner, Jared C.
 EOP/WHO [\(b\)\(6\)](#) wrote:

OK, I defer to you here.

JK

From: Grogan, Joseph J. EOP/WHO
[\(b\)\(6\)](#)

Sent: Sunday, February 23, 2020 1:23 PM

To: Kushner, Jared C. EOP/WHO (b)(6)

Cc: Liddell, Christopher P. EOP/WHO

(b)(6) CMS

(b)(6) @cms.hhs.gov>; Rollins, Brooke L. EOP/WHO

(b)(6); Conway, Kellyanne E.

EOP/WHO (b)(6) Vought, Russell T.

EOP/OMB (b)(6) Ditto, Jessica

E. EOP/WHO (b)(6)

Subject: Re: Insulin Model- Rollout.. Confidential,
Deliberative, Market Moving.

(b)(5)

Sent from my iPhone

On Feb 23, 2020, at 12:42 PM, Kushner, Jared
C. EOP/WHO (b)(6) wrote:

(b)(5)

From: Liddell, Christopher P. EOP/WHO

(b)(6)

Sent: Sunday, February 23, 2020 12:18 PM

To: CMS (b)(6) @cms.hhs.gov>; Grogan,
Joseph J. EOP/WHO

(b)(6) Rollins,

Brooke L. EOP/WHO

(b)(6) Kushner,

Jared C. EOP/WHO (b)(6)

Conway, Kellyanne E. EOP/WHO

(b)(6) Vought, Russell T.

EOP/OMB (b)(6)

Ditto, Jessica E. EOP/WHO

(b)(6)

Subject: RE: Insulin Model- Rollout..

Confidential, Deliberative, Market Moving.

(b)(5)

From: CMS (b) (6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>

Sent: Sunday, February 23, 2020 11:46 AM

To: Grogan, Joseph J. EOP/WHO

(b)(6) >; Rollins,

Brooke L. EOP/WHO

(b)(6) ; Kushner,

Jared C. EOP/WHO (b)(6)

Conway, Kellyanne E. EOP/WHO

(b)(6) ; Liddell, Christopher P.

EOP/WHO

(b)(6) Vought,

Russell T. EOP/OMB

(b)(6) ; Ditto,

Jessica E. EOP/WHO

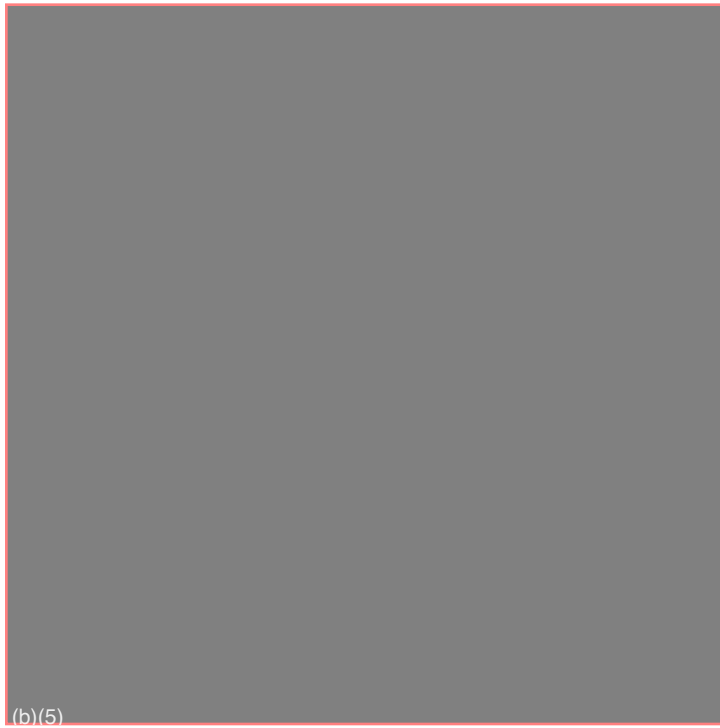
(b)(6)

Subject: Insulin Model- Rollout.. Confidential,

Deliberative, Market Moving.

Team,

(b)(5)



(b)(5)

Please let me know if there are any concerns or other suggestions. Thanks.

From: [Kushner, Jared C. EOP/WHO](#)
To: [Grogan, Joseph J. EOP/WHO](#)
Cc: [Liddell, Christopher P. EOP/WHO](#); [CMS \(b\) \(6\)](#) [Rollins, Brooke L. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Ditto, Jessica E. EOP/WHO](#)
Subject: RE: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.
Date: Sunday, February 23, 2020 5:33:59 PM

OK, I defer to you here.

JK

From: Grogan, Joseph J. EOP/WHO (b)(6)
Sent: Sunday, February 23, 2020 1:23 PM
To: Kushner, Jared C. EOP/WHO (b)(6)
Cc: Liddell, Christopher P. EOP/WHO (b)(6); CMS (b)(6) @cms.hhs.gov>; Rollins, Brooke L. EOP/WHO (b)(6) Conway, Kellyanne E. EOP/WHO (b)(6) Vought, Russell T. EOP/OMB (b)(6); Ditto, Jessica E. EOP/WHO (b)(6)
Subject: Re: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.

(b)(6)

Sent from my iPhone

On Feb 23, 2020, at 12:42 PM, Kushner, Jared C. EOP/WHO (b)(6) wrote:

(b)(5)

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Sunday, February 23, 2020 12:18 PM
To: CMS (b) (6) @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO (b)(6) Rollins, Brooke L. EOP/WHO (b)(6) Kushner, Jared C. EOP/WHO (b)(6) Conway, Kellyanne E. EOP/WHO (b)(6); Vought, Russell T. EOP/OMB (b)(6) Ditto, Jessica E. EOP/WHO (b)(6)

(b)(6)

Subject: RE: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.

(b)(5)

From: CMS (b) (5) @cms.hhs.gov>

Sent: Sunday, February 23, 2020 11:46 AM

To: Grogan, Joseph J. EOP/WHO (b)(6) Rollins, Brooke L.

EOP/WHO (b)(6); Kushner, Jared C. EOP/WHO

<jck@who.eop.gov>; Conway, Kellyanne E. EOP/WHO (b)(6); Liddell,

Christopher P. EOP/WHO (b)(6) Vought, Russell T.

EOP/OMB (b)(6); Ditto, Jessica E. EOP/WHO

(b)(6)

Subject: Insulin Model- Rollout.. Confidential, Deliberative, Market Moving.

Team,

(b)(5)

Please let me know if there are any concerns or other suggestions. Thanks.

From: [Liddell, Christopher P. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [Grogan, Joseph J. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#); [Butterfield, Nicholas W. EOP/WHO](#)
Subject: RE: Insulin Model
Date: Wednesday, February 12, 2020 1:03:28 PM

-----Original Message-----

From: CMS [REDACTED]@cms.hhs.gov>
 Sent: Tuesday, February 11, 2020 12:31 PM
 To: Liddell, Christopher P. EOP/WHO [REDACTED]
 Cc: Grogan, Joseph J. EOP/WHO [REDACTED]; Rollins, Brooke L. EOP/WHO [REDACTED]
 [REDACTED] Butterfield, Nicholas W. EOP/WHO [REDACTED]
 Subject: Re: Insulin Model

[REDACTED]
 (b)(5)

Sent from my iPhone

> On Feb 11, 2020, at 8:55 AM, Liddell, Christopher P. EOP/WHO [REDACTED] wrote:

>

> (b) (5)

>

> What do you think would be the best roll out ?

>

> -----Original Message-----

> From: CMS [REDACTED]@cms.hhs.gov>
 > Sent: Monday, February 10, 2020 6:26 PM
 > To: Liddell, Christopher P. EOP/WHO [REDACTED] Grogan, Joseph J. EOP/WHO [REDACTED]
 > [REDACTED] Rollins, Brooke L. EOP/WHO [REDACTED]
 > Subject: Insulin Model

>

> Team,

>

> (b) (5)

>

> As we discussed, this would have to be announced by the end of the month to be viable.

>

> Can we get some time to discuss next steps to make sure we are on track and how we might announce?

>

> Sent from my iPhone

From: [Liddell, Christopher P. EOP/WHO](#)
To: [CMS \(b\) \(6\)](#); [Grogan, Joseph J. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#)
Cc: [Butterfield, Nicholas W. EOP/WHO](#)
Subject: RE: Insulin Model
Date: Tuesday, February 11, 2020 8:55:21 AM

(b) (5)

What do you think would be the best roll out ?

-----Original Message-----

From: CMS (b) (6) @cms.hhs.gov>
Sent: Monday, February 10, 2020 6:26 PM
To: Liddell, Christopher P. EOP/WHO (b) (6); Grogan, Joseph J. EOP/WHO
(b) (6); Rollins, Brooke L. EOP/WHO (b) (6)
Subject: Insulin Model

Team,

(b) (5)

As we discussed, this would have to be announced by the end of the month to be viable.

Can we get some time to discuss next steps to make sure we are on track and how we might announce?

Sent from my iPhone

From: [Liddell, Christopher P. EOP/WHO](#)
To: CMS (b) (6)
Cc: [Grogan, Joseph J. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#); [Butterfield, Nicholas W. EOP/WHO](#)
Subject: RE: Insulin Model
Date: Wednesday, February 12, 2020 1:26:18 PM

Do you have a straw man we could discuss ...or can we put one together

Would 10 mins be sufficient to cover it ?

-----Original Message-----

From: CMS (b) (6)@cms.hhs.gov>
 Sent: Wednesday, February 12, 2020 1:15 PM
 To: Liddell, Christopher P. EOP/WHO (b) (6)
 Cc: Grogan, Joseph J. EOP/WHO (b) (6); Rollins, Brooke L. EOP/WHO (b) (6); Butterfield, Nicholas W. EOP/WHO (b) (6)
 Subject: RE: Insulin Model

(b) (5)

-----Original Message-----

From: Liddell, Christopher P. EOP/WHO (b) (6)
 Sent: Wednesday, February 12, 2020 1:03 PM
 To: CMS (b) (6)@cms.hhs.gov>
 Cc: Grogan, Joseph J. EOP/WHO (b) (6); Rollins, Brooke L. EOP/WHO (b) (6); Butterfield, Nicholas W. EOP/WHO (b) (6)
 Subject: RE: Insulin Model

Remind me what exactly we need to decide in the meeting this afternoon (so I can allocate time for it)

Given we need to excuse Sec then I guess we should do it either first or last)

-----Original Message-----

From: CMS (b) (6)@cms.hhs.gov>
 Sent: Tuesday, February 11, 2020 12:31 PM
 To: Liddell, Christopher P. EOP/WHO (b) (6)
 Cc: Grogan, Joseph J. EOP/WHO (b) (6); Rollins, Brooke L. EOP/WHO (b) (6); Butterfield, Nicholas W. EOP/WHO (b) (6)
 Subject: Re: Insulin Model

(b) (5)

Sent from my iPhone

> On Feb 11, 2020, at 8:55 AM, Liddell, Christopher P. EOP/WHO (b) (6) wrote:

>

> (b) (5)

>

> What do you think would be the best roll out ?

>

> -----Original Message-----

> From: CMS (b) (6) @cms.hhs.gov>
> Sent: Monday, February 10, 2020 6:26 PM
> To: Liddell, Christopher P. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO
(b)(6); Rollins, Brooke L. EOP/WHO (b)(6)
> Subject: Insulin Model
>
> Team,
>
> (b) (5)
>
> As we discussed, this would have to be announced by the end of the month to be viable.
>
> Can we get some time to discuss next steps to make sure we are on track and how we might announce?
>
> Sent from my iPhone

From: [Riggs, Charlotte R. EOP/WHO](#)
To: CMS (b) (6); [Liddell, Christopher P. EOP/WHO](#)
Cc: [Butterfield, Nicholas W. EOP/WHO](#)
Subject: RE: Latest Leg Draft - For SV Review
Date: Tuesday, April 28, 2020 8:01:06 AM

Yes, today at 2PM!

From: CMS (b) (6) @cms.hhs.gov>
Sent: Monday, April 27, 2020 8:08 PM
To: Liddell, Christopher P. EOP/WHO (b) (6)
Cc: Butterfield, Nicholas W. EOP/WHO (b) (6); Riggs, Charlotte R. EOP/WHO (b) (6)
Subject: Re: Latest Leg Draft - For SV Review

I think we are meeting tomorrow?

Sent from my iPhone

On Apr 27, 2020, at 3:54 PM, Liddell, Christopher P. EOP/WHO (b) (6) wrote:

Seema

When you are next over for one of the task force meetings, do you think we could go through these ideas and think about next steps ?

Chris

From: CMS (b) (6) @cms.hhs.gov>
Sent: Thursday, April 16, 2020 12:38 AM
To: Kushner, Jared C. EOP/WHO (b) (6); Liddell, Christopher P. EOP/WHO (b) (6)
Subject: FW: Latest Leg Draft - For SV Review

Here are the leg proposals we discussed. We are working on leg language and scoring. If there is anything you don't like or want to add let me know. Thanks.

<DRAFT_Legislative Proposals for Consideration_4.0_041620.docx>

From: [Grogan, Joseph J. EOP/WHO](#)
To: [CMS](#) [REDACTED]
Cc: [Brookes, Brady \(CMS/OA\)](#); [Campana, Alexandra D. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#)
Subject: Re: Letters from AHA and CMS
Date: Thursday, March 26, 2020 12:11:16 PM

Do you need whco help?

Sent from my iPhone

> On Mar 26, 2020, at 11:56 AM, CMS (b) (6) @cms.hhs.gov> wrote:

>

> (b)(5)

>

> Sent from my iPhone

>

>> On Mar 26, 2020, at 11:50 AM, Grogan, Joseph J. EOP/WHO (b)(6) wrote:

>>

(b)(5)

>>

>> Sent from my iPhone

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Short, Marc T. EOP/OVP](#)
Cc: [CMS](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Bonner, Maria K. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#)
Subject: Re: Medicaid decision paper
Date: Tuesday, March 17, 2020 9:56:00 PM

Good call

Sent from my iPhone

On Mar 17, 2020, at 9:13 PM, Short, Marc T. EOP/OVP
<Marc.T.Short@ovp.eop.gov> wrote:

Ok. Prefer not to add tomorrow

Sent from my iPhone

On Mar 17, 2020, at 8:30 PM, CMS **(b) (6)** @cms.hhs.gov>
wrote:

Team,

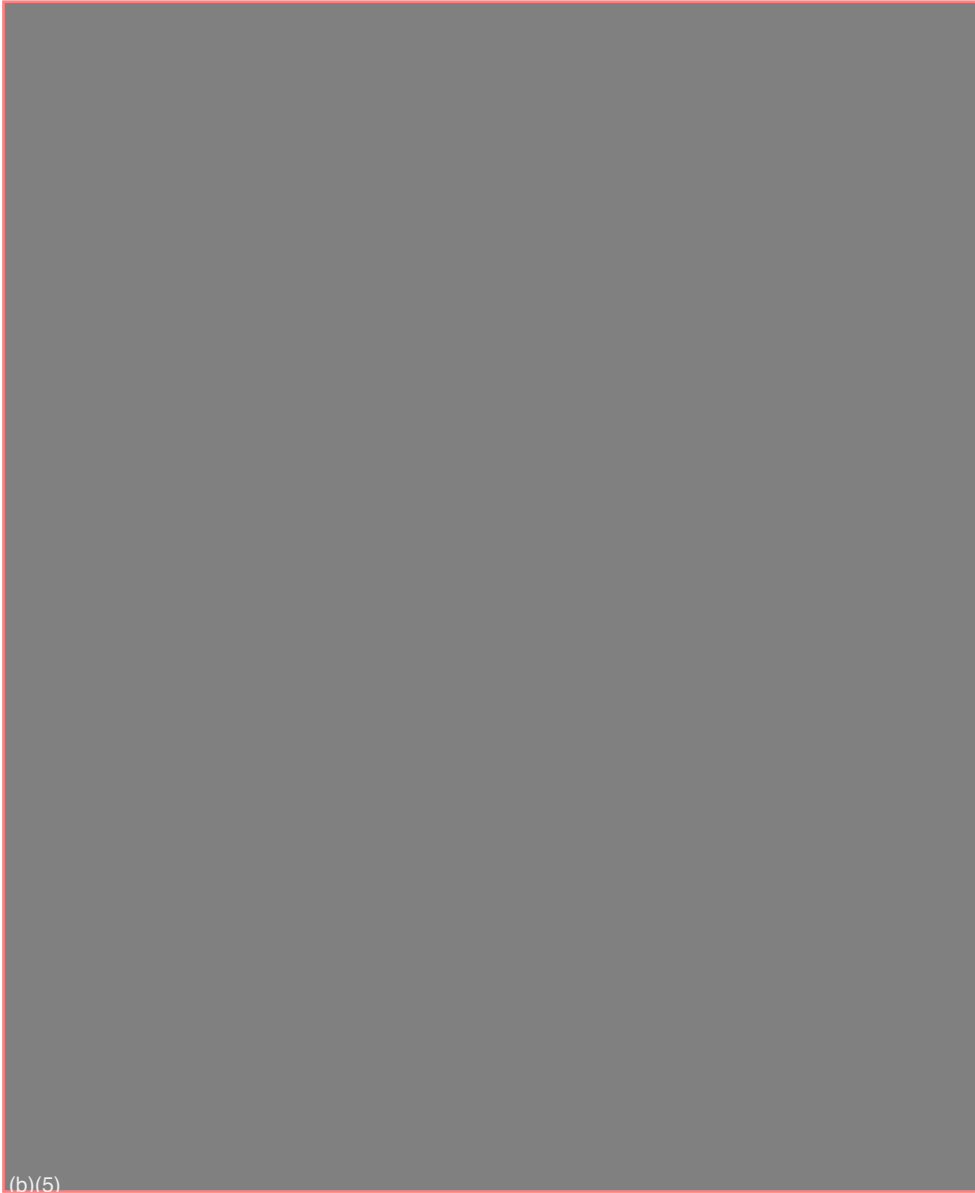
A large rectangular area of the email body is completely redacted with a solid grey fill. A red border is visible around the redacted area.

(b)(5)

Medicaid and COVID Flexibilities

A large rectangular area of the email body is completely redacted with a solid grey fill. A red border is visible around the redacted area.

(b)(5)



(b)(5)

--

Calder Lynch

Deputy Administrator and Director
CMS / Center for Medicaid & CHIP Services
Office: (202) 690-7428

<Medicaid and COVID Flexibilities CL.docx>

From: [Short, Marc T. EOP/OVP](#)
To: [Troye, Olivia \(nsc.eop.gov\)](#)
Cc: [CMS \(b\) \(5\)](#); [Grogan, Joseph J. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#)
Subject: Re: Medicaid decision paper
Date: Tuesday, March 17, 2020 9:14:50 PM

Is there (b) (5)?

Sent from my iPhone

On Mar 17, 2020, at 9:04 PM, Troye, Olivia EOP/NSC

(b)(6) wrote:

Thanks Seema. I'll follow up with you and your team and take this for action.

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: [\(202\) 456-2641](#)
Mobile: (b)(6) (Does not receive texts)

On Mar 17, 2020, at 8:30 PM, CMS (b) (6) @cms.hhs.gov>
wrote:

Team,

(b)(5)

Medicaid and COVID Flexibilities

(b)(5)



(b)(5)

--

Calder Lynch

Deputy Administrator and Director
CMS / Center for Medicaid & CHIP Services
Office: (202) 690-7428

<Medicaid and COVID Flexibilities CL.docx>

From: [Short, Marc T. EOP/OVP](#)
To: [CMS](#) [REDACTED]
Cc: [Grogan, Joseph J. EOP/WHO](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Bonner, Maria K. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#)
Subject: Re: Medicaid decision paper
Date: Tuesday, March 17, 2020 9:13:59 PM

Ok. Prefer not to add tomorrow

Sent from my iPhone

On Mar 17, 2020, at 8:30 PM, CMS [REDACTED]@cms.hhs.gov> wrote:

Team,

[REDACTED]

(b)(5)

Medicaid and COVID Flexibilities

[REDACTED]

(b)(5)

(b)(5)

--

Calder Lynch

Deputy Administrator and Director
CMS / Center for Medicaid & CHIP Services
Office: (202) 690-7428

<Medicaid and COVID Flexibilities CL.docx>

From: [Troye, Olivia EOP/NSC](#)
To: CMS [REDACTED]
Cc: [Grogan, Joseph J. EOP/WHO](#); [Short, Marc T. EOP/OVP](#); [Bonner, Maria K. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#)
Subject: Re: Medicaid decision paper
Date: Tuesday, March 17, 2020 9:05:05 PM

Thanks Seema. I'll follow up with you and your team and take this for action.

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: [\(202\) 456-2641](tel:(202)456-2641)
Mobile: (b)(6) (Does not receive texts)

On Mar 17, 2020, at 8:30 PM, CMS (b) (6) @cms.hhs.gov> wrote:

Team,

[REDACTED]

(b)(5)

Medicaid and COVID Flexibilities

[REDACTED]

(b)(5)

(b)(5)

--

Calder Lynch

Deputy Administrator and Director

CMS / Center for Medicaid & CHIP Services

Office: (202) 690-7428

<Medicaid and COVID Flexibilities CL.docx>

From: [Short, Marc T. EOP/OVP](#)
To: CMS [REDACTED]
Cc: [Troye, Olivia \(nsc.eop.gov\)](#); [Grogan, Joseph J. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#); [Brookes, Brady \(CMS/OA\)](#)
Subject: Re: Medicaid decision paper
Date: Tuesday, March 17, 2020 10:43:02 PM

That's what Bernie says

Sent from my iPhone

On Mar 17, 2020, at 10:05 PM, CMS (b) (6) @cms.hhs.gov> wrote:

Right. Money solves a lot of problems!

Sent from my iPhone

On Mar 17, 2020, at 9:14 PM, Short, Marc T. EOP/OVP
 (b)(6) wrote:

Is there (b) (5) ?

Sent from my iPhone

On Mar 17, 2020, at 9:04 PM, Troye, Olivia EOP/NSC
 <Olivia.Troye@nsc.eop.gov> wrote:

Thanks Seema. I'll follow up with you and your team
 and take this for action.

Olivia Troye
 Special Advisor for Homeland Security and Counterterrorism
 Office of the Vice President
 White House Coronavirus Task Force
 Office: [\(202\) 456-2641](tel:(202)456-2641)
 Mobile: (b)(6) (Does not receive texts)

On Mar 17, 2020, at 8:30 PM, CMS (b) (6) @cms.hhs.gov> wrote:

Team,

(b)(5)



(b)(5)

Medicaid and COVID Flexibilities



(b)(5)

(b)(5)

--

Calder Lynch

Deputy Administrator and Director
CMS / Center for Medicaid & CHIP Services
Office: (202) 690-7428

<Medicaid and COVID Flexibilities
CL.docx>

From: [Grogan, Joseph J. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [D'Angelo, Gregory B. EOP/OMB](#); [Bonner, Maria K. EOP/WHO](#)
Subject: Re: Medicaid issues/SEP etc
Date: Thursday, March 26, 2020 11:24:08 AM

Great idea. Can you work with OMB and make sure you have the data you need to present, so the TF can make an informed decision

Sent from my iPhone

On Mar 26, 2020, at 10:15 AM, CMS (b) (6) @cms.hhs.gov> wrote:

Team,

[REDACTED]

(b)(5)

From: [Schuchat, Anne MD \(CDC/OD\)](#)
To: [CMS](#) ["sh1@fda.hhs.gov"](#); ["deborah.L.Birx@nsc.eop.gov"](#); [Redfield, Robert R. \(CDC/OD\)](#); [Short, Marc T. EOP/OVP](#); [Grogan, Joseph J. EOP/WHO](#); [Short, Marc T. EOP/OVP](#); [Kadlec, Robert \(OS/ASPR/IO\)](#); [Troye, Olivia \(nsc.eop.gov\)](#)
Cc: [Brookes, Brady \(CMS/OA\)](#); [Hoo, Elizabeth \(CDC/OD/OCS\)](#); [Schuchat, Anne MD \(CDC/OD\)](#)
Subject: RE: Meeting with Hospital Association
Date: Thursday, March 12, 2020 2:12:20 PM

Thanks for the follow up. Regarding item #3, we have already taken some additional steps so wanted to provide you with our most current guidance on that point as well as the relevant links.

1. **Workforce-** they are concerned about CDC guidelines that asymptomatic staff that may have been exposed are being sent home for isolation. This is significantly impacting their workforce and their ability to have an adequate workforce. (CDC)

CDC recognizes the importance of continuing operations for hospitals during this difficult time while also ensuring that employees are safe and healthy. To that end we have developed and posted several guidance documents on our website that hospitals can use to address these concerns. In the **‘Additional Considerations’** section of [our Interim U.S. Guidance for Risk Assessment and Public Health Management of Healthcare Personnel with Potential Exposure in a Healthcare Setting to Patients with Coronavirus Disease \(COVID-19\)](#) we state that facilities could consider allowing asymptomatic HCP who have had an exposure to a COVID-19 patient to continue to work after options to improve staffing have been exhausted and in consultation with their occupational health program. This information can also be found in our [Implementation of Mitigation Strategies for Communities with Local COVID-19 Spread document](#). I have included an excerpt of the **‘Additional Considerations’** Section below with the key language highlighted for ease of reference:

“While contact tracing and risk assessment, with appropriate implementation of HCP work restrictions, of potentially exposed HCP remains the recommended strategy for identifying and reducing the risk of transmission of COVID-19 to HCP, patients, and others, it is not practical or achievable in all situations. Community transmission of COVID-19 in the United States has been reported in multiple areas. This development means some recommended actions (e.g., contact tracing and risk assessment of all potentially exposed HCP) are impractical for implementation by healthcare facilities. In the setting of community transmission, all HCP are at some risk for exposure to COVID-19, whether in the workplace or in the community. Devoting resources to contact tracing and retrospective risk assessment could divert resources from other important infection prevention and control activities. Facilities should shift emphasis to more routine practices, which include asking HCP to report recognized exposures, regularly monitor themselves for fever and symptoms of respiratory infection and not report to work when ill. Facilities should develop a plan for how they will screen for symptoms and evaluate ill HCP. This could include having HCP report absence of fever and symptoms prior to starting work each day.

Facilities could consider allowing asymptomatic HCP who have had an exposure to a COVID-19 patient to continue to work after options to improve staffing have been exhausted and in consultation with their occupational health program. These HCP should still report temperature and absence of symptoms each day prior to starting work. Facilities could have exposed HCP wear a facemask while at work for the 14 days after the exposure event if there is a sufficient supply of facemasks. If HCP develop even mild symptoms consistent with COVID-19, they must cease patient

care activities, don a facemask (if not already wearing), and notify their supervisor or occupational health services prior to leaving work.”

Please let us know if you have additional questions or if we can provide more information.

From: CMS (b) (6) @cms.hhs.gov>
Sent: Thursday, March 12, 2020 9:52 AM
To: 'sh1@fda.hhs.gov' <sh1@fda.hhs.gov>; (b) (6)
 (b) (6) Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Short, Marc T. EOP/OVP (b) (6) Grogan, Joseph J. EOP/WHO (b) (6); Short, Marc T. EOP/OVP
 (b) (6); Kadlec, Robert (OS/ASPR/IO) <Robert.Kadlec@hhs.gov>; Troye, Olivia (nsc.eop.gov) (b) (6)
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: Meeting with Hospital Association

Team, below is the read out from the meeting with the hospitals yesterday. They were very concerned about their capacity to handle this, but I think the President’s speech may have helped. In any case, these are the main issues they raised, I have tried to assign owners to each of the items. Let me know if you have any concerns. We will be having weekly meetings with the hospitals and are starting today with a call on testing that Dr. Hahn and I will host. CMS has reached out to all of our health care stakeholders (nursing homes/home health, etc, etc.) , and will hold weekly meetings with their leadership to share and receive info.

Finally, yesterday Dr. Redfield and I formally kicked off our nursing home team, a group of CMC, CDC, and ASPR staff to address nursing home issues. They are meeting daily. Can update if people are interested.

Below are the hospital issues:

1. **Testing-** They are reporting they are having great difficulty getting tests. Mayo clinic indicated they have capacity to do more test. – Steve Hahn and I will be hosting a follow up call today with a broad base of hospitals so he can tell them how to get tests and how hospitals labs might be able to help. (FDA)
2. **Supplies-** They are VERY concerned that they do not have adequate supplies, not just masks, but other protective and basic supplies (gowns, etc). They are told by their suppliers they will only be provided their normal amounts. These supplies are largely manufactured in China, with one in Mexico. Most are saying they only have supplies for a week or two. Rural hospitals are concerned if they don’t get supplies they will have to shut down and are the only source of health care. (ASPR)
3. **Workforce-** they are concerned about CDC guidelines that asymptomatic staff that may have been exposed are being sent home for isolation. This is significantly impacting their workforce and their ability to have an adequate workforce. (CDC)
4. **Telemedicine-** they are urging us to do more on this and expand the types of services that can

be cone. The supplemental bill gives CMS more authority to do this. (CMS)

5. **Emergency declarations**- in order for CMS to provide waivers of some of our regulations which we routinely do during disasters, we need disaster declarations. Hospitals are pushing for this, especially in the hot spots. (CMS)
6. **Surveys**- they are concerned that proactive surveys for infection control will get in the way of them focusing on patients. We agreed to work on a more limited survey that does not interfere with patient care. (CMS)
7. **Undocumented/Uninsured** – Safety net hospitals concerned about the potential influx of these populations and how to handle and who will pay. They will push Congress for more funding. (Dr.Birx/HRSA)
8. **Post-Acute**- Hospitals are concerned that long term care facilities and nursing homes may be reluctant to take patients after they discharge them. CMS has already put out guidance on how this should be handled, but something we will need to monitor. It's possible we may need to stand up temp. locations.
9. **Community Health Workers**- They want more guidance on the precautions that community health workers should take. (CDC)
10. **Increasing Public Health Mitigation Strategies**- I think was addressed after POTUS speech and CDC guidelines for hot spots that came out.

From: [Polowczyk, John P RADM USN JS J4 \(USA\)](#)
To: [Short, Marc T. EOP/OVP](#); [Kushner, Jared C. EOP/WHO](#); CMS [REDACTED]
Cc: [Miller, Katie R. \(ovp.eop.gov\)](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Amerau, Colin C \(MIL\)](#); [Sanford, David J Brig Gen USAF DLA AVIATION \(USA\)](#)
Subject: RE: Nursing Home Opportunity
Date: Tuesday, May 5, 2020 7:49:20 AM

Marc,

BG Dave Sanford is working the issues for the Nursing home project. (b) (5)

[REDACTED] Dave will check and get back to you.

V/r John

-----Original Message-----

From: Short, Marc T. EOP/OVP [REDACTED]
Sent: Tuesday, May 5, 2020 7:27 AM
To: Polowczyk, John P RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil>; Kushner, Jared C. EOP/WHO [REDACTED]; CMS (b) (6) <cms.hhs.gov>
Cc: Miller, Katie R. EOP/OVP [REDACTED]; Troye, Olivia EOP/NSC [REDACTED]; Amerau, Colin C LT USN JS J4 (USA) <colin.c.amerau.mil@mail.mil>
Subject: RE: Nursing Home Opportunity

Thanks, Admiral. (b) (5)

Also, don't want to waste your time on this and was working with CMS ... (b) (5)

-----Original Message-----

From: Polowczyk, John P RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil>
Sent: Tuesday, May 5, 2020 7:09 AM
To: Short, Marc T. EOP/OVP [REDACTED]; Kushner, Jared C. EOP/WHO [REDACTED]; CMS (b) (6) <cms.hhs.gov>
Cc: Miller, Katie R. EOP/OVP [REDACTED]; Troye, Olivia EOP/NSC [REDACTED]; Amerau, Colin C LT USN JS J4 (USA) <colin.c.amerau.mil@mail.mil>
Subject: Nursing Home Opportunity

(b)(5)

V/r John

From: [Short, Marc T. EOP/OVP](#)
To: [Polowczyk, John P \(MIL\)](#); [Kushner, Jared C. EOP/WHO](#); CMS [REDACTED]
Cc: [Miller, Katie R. \(ovp.eop.gov\)](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Amerau, Colin C \(MIL\)](#)
Subject: RE: Nursing Home Opportunity
Date: Tuesday, May 5, 2020 7:27:05 AM

Thanks, Admiral. (b) (5) [REDACTED]

Also, don't want to waste your time on this and was working with CMS .. (b) (5) [REDACTED]
[REDACTED]

-----Original Message-----

From: Polowczyk, John P RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil>

Sent: Tuesday, May 5, 2020 7:09 AM

To: Short, Marc T. EOP/OVP (b)(6) [REDACTED]; Kushner, Jared C. EOP/WHO (b)(6) [REDACTED]

CMS (b) (6) [REDACTED] @cms.hhs.gov>

Cc: Miller, Katie R. EOP/OVP (b)(6) [REDACTED] Troye, Olivia EOP/NSC

(b)(6) [REDACTED]; Amerau, Colin C LT USN JS J4 (USA) <colin.c.amerau.mil@mail.mil>

Subject: Nursing Home Opportunity

(b)(5) [REDACTED]

V/r John

From: [Sanford, David J Brig Gen USAF DLA AVIATION \(USA\)](#)
To: [Polowczyk, John P \(MIL\)](#); [Short, Marc T. EOP/OVP](#); [Kushner, Jared C. EOP/WHO](#); [CMS](#)
Cc: [Miller, Katie R. \(ovp.eop.gov\)](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Amerau, Colin C \(MIL\)](#); [Kuhn, Brian D COL USARMY DLA JCASO \(USA\)](#)
Subject: RE: Nursing Home Opportunity
Date: Tuesday, May 5, 2020 8:41:08 AM

Sir,

(b) (5)

VR,
 Dave

-----Original Message-----

From: Polowczyk, John P RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil>
 Sent: Tuesday, May 5, 2020 7:48 AM
 To: Short, Marc T. EOP/OVP (b)(6); Kushner, Jared C. EOP/WHO (b)(6)
 CMS (b) (6) @cms.hhs.gov>
 Cc: Miller, Katie R. EOP/OVP (b)(6); Troye, Olivia EOP/NSC
 (b)(6); Amerau, Colin C LT USN JS J4 (USA) <colin.c.amerau mil@mail.mil>; Sanford,
 David J Brig Gen USAF DLA AVIATION (USA) <David.Sanford@dla mil>
 Subject: RE: Nursing Home Opportunity

Marc,

BG Dave Sanford is working the issues for the Nursing home project. (b) (5)
 . Dave will check and get back to you.

V/r John

-----Original Message-----

From: Short, Marc T. EOP/OVP (b)(6)
 Sent: Tuesday, May 5, 2020 7:27 AM
 To: Polowczyk, John P RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail mil>; Kushner, Jared C.
 EOP/WHO (b)(6); CMS (b) (6) @cms hhs.gov>
 Cc: Miller, Katie R. EOP/OVP (b)(6); Troye, Olivia EOP/NSC
 (b)(6); Amerau, Colin C LT USN JS J4 (USA) <colin.c.amerau mil@mail.mil>
 Subject: RE: Nursing Home Opportunity

Thanks, Admiral. (b) (5)

Also, don't want to waste your time on this and was working with CMS .. (b) (5)

-----Original Message-----

From: Polowczyk, John P RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil>
 Sent: Tuesday, May 5, 2020 7:09 AM
 To: Short, Marc T. EOP/OVP (b)(6); Kushner, Jared C. EOP/WHO (b)(6)
 CMS SV1 <SV1@cms.hhs.gov>
 Cc: Miller, Katie R. EOP/OVP (b)(6); Troye, Olivia EOP/NSC
 (b)(6); Amerau, Colin C LT USN JS J4 (USA) <colin.c.amerau mil@mail.mil>
 Subject: Nursing Home Opportunity

(b)(5)



(b)(5)

V/r John

From: [Giroir, Brett \(HHS/OASH\)](#)
To: CMS [REDACTED] [Gaynor, Pete \(fema.dhs.gov\)](#); [Polowczyk, John P \(MIL\)](#); ["Birx, Deborah L. EOP/NSC"](#); [Short, Marc T. EOP/OVP](#); [Redfield, Robert R. \(CDC/OD\)](#); [Grogan, Joseph J. EOP/WHO](#); [Heidi N. EOP/WHO Overton](#); [Smith, Brad \(CMS/OA\)](#)
Subject: RE: Nursing homes- PPE
Date: Saturday, April 11, 2020 3:43:37 PM

On 1, (b) (5)

I presume (b) (5)

I will follow up (b) (5)

GREAT opportunity,

V/r

BG

Brett P. Giroir, MD

ADM, US Public Health Service
 Assistant Secretary for Health (ASH)
 200 Independence Avenue, SW
 Washington, DC 20201
 Office Phone: 202-690-7694

From: CMS (b) (6) <[REDACTED]@cms.hhs.gov>
Sent: Saturday, April 11, 2020 3:19 PM
To: Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>; Polowczyk, John P (MIL) <john.p.polowczyk.mil@mail.mil>; 'Birx, Deborah L. EOP/NSC' (b) (6) Short, Marc T. EOP/OVP (b) (6) Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Grogan, Joseph J. EOP/WHO (b) (6)
Subject: Nursing homes- PPE

See note from nursing home association. I think the best thing to do is get them set up with the CDC system, you are already using that for the hospitals right? I could put out a regulation requiring them to report cases and PPE need. Please confirm if this is helpful for you. They have also put together a spreadsheet on PPE needs, but not sure about assumptions.

1. CDC has set up the National Healthcare Safety Network (NHSN). With that, we believe, that about 25% of snf providers, voluntarily submit information on UTI's and C.diff. to CDC. This portal is confidential and HIPPA compliant. It might be the answer to the best way to order reporting. The other 75% of providers would have to open accounts, but we don't believe that would be a major obstacle.

2. Our hope is that once a building reports, it would then be a priority for PPE and testing. The focus needs to be on three areas of PPE. Those are Face shields, masks, and gowns. We have done an in-depth analysis of PPE need for a Covid positive building. Assuming 120 beds (a common size) these facilities need the following on a per day basis.

N95 Masks----216 Face Shields----184.

Gowns----196

Of course some buildings would already have some stock. Our hope would be that a Covid positive building could have discussions with CDC/FEMA and provide an inventory of their current supply and what is needed.

3. The second attachment is a calculation that we performed for every single one of the 15,000 snfs in the US. It provides the number of each critical piece of PPE that the building needs. It may be handy for CDC/FEMA to have this list. Our methodology included the preservation guidance that has already been issued. Once a building reports, CDC/FEMA could look it up on this list and come up with a number.

The information contained in this communication from the sender is confidential. It is intended solely for use by the recipient and others authorized to receive it. If you are not the recipient, you are hereby notified that any disclosure, copying, distribution or taking action in relation of the contents of this information is strictly prohibited and may be unlawful.

This email has been scanned for viruses and malware, and may have been automatically archived by **Mimecast Ltd.**

From: [Brookes, Brady \(CMS/OA\)](#)
To: [Butterfield, Nicholas W. EOP/WHO](#); [CMS \(b\)\(6\)](#); [Grogan, Joseph J. EOP/WHO](#); [Short, Marc T. EOP/OVP](#); [Birx, Deborah L. EOP/NSC](#); [Troye, Olivia \(nsc.eop.gov\)](#)
Cc: [Liddell, Christopher P. EOP/WHO](#)
Subject: RE: Options to Address the Uninsured
Date: Sunday, March 29, 2020 7:46:51 PM

Yes, we are working on this. Thanks!

Confidential and deliberative, pre-decisional communication

From: Butterfield, Nicholas W. EOP/WHO (b)(6)
Sent: Sunday, March 29, 2020 4:16 PM
To: CMS (b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO (b)(6); Short, Marc T. EOP/OVP (b)(6); Birx, Deborah L. EOP/NSC (b)(6); Troye, Olivia (nsc.eop.gov) (b)(6)
Cc: Liddell, Christopher P. EOP/WHO (b)(6)
Subject: RE: Options to Address the Uninsured

All:

(b)(5)

Thanks much,
 Nick

From: Troye, Olivia EOP/NSC (b)(6)
Sent: Sunday, March 29, 2020 12:33 PM
To: Butterfield, Nicholas W. EOP/WHO (b)(6)
Subject: FW: Options to Address the Uninsured

From: CMS (b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>
Sent: Thursday, March 26, 2020 8:30 PM
To: Grogan, Joseph J. EOP/WHO (b)(6); Short, Marc T. EOP/OVP (b)(6); Birx, Deborah L. EOP/NSC (b)(6); Troye, Olivia EOP/NSC (b)(6)
Subject: Options to Address the Uninsured

(b)(5)

From: Lynch, Calder (CMS/OA)

Sent: Thursday, March 26, 2020 7:38 PM

To: Sills, Sara R. EOP/OMB (b)(6) D'Angelo, Gregory B. EOP/OMB

(b)(6)

Cc: CMS (b) (6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>

Subject: CMS Paper - Medicaid and SEP

(b)(5)

Thanks!

Calder

--

Calder Lynch

Deputy Administrator and Director

CMS / Center for Medicaid & CHIP Services

Office: (202) 690-7428

From: [Butterfield, Nicholas W. EOP/WHO](#)
To: [CMS \(b\)\(6\)](#); [Brookes, Brady \(CMS/OA\)](#); [Grogan, Joseph J. EOP/WHO](#); [Short, Marc T. EOP/OVP](#); [Birx, Deborah L. EOP/NSC](#); [Troye, Olivia \(nsc.eop.gov\)](#)
Cc: [Liddell, Christopher P. EOP/WHO](#)
Subject: RE: Options to Address the Uninsured
Date: Sunday, March 29, 2020 4:16:08 PM
Attachments: [Options to Support Uninsured Americans amid COVID + Comments \(1615\).docx](#)

All:

(b)(5)

Thanks much,
 Nick

From: Troye, Olivia EOP/NSC (b)(6)
Sent: Sunday, March 29, 2020 12:33 PM
To: Butterfield, Nicholas W. EOP/WHO (b)(6)
Subject: FW: Options to Address the Uninsured

From: CMS (b)(6) <@cms.hhs.gov>
Sent: Thursday, March 26, 2020 8:30 PM
To: Grogan, Joseph J. EOP/WHO (b)(6); Short, Marc T. EOP/OVP
 (b)(6); Birx, Deborah L. EOP/NSC (b)(6); Troye, Olivia EOP/NSC (b)(6)
Subject: Options to Address the Uninsured

(b)(5)

From: Lynch, Calder (CMS/OA)
Sent: Thursday, March 26, 2020 7:38 PM
To: Sills, Sara R. EOP/OMB (b)(6); D'Angelo, Gregory B. EOP/OMB
 (b)(6)
Cc: CMS (b)(6) <@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>

Subject: CMS Paper - Medicaid and SEP

(b)(5)

Thanks!

Calder

--

Calder Lynch

Deputy Administrator and Director
CMS / Center for Medicaid & CHIP Services
Office: (202) 690-7428

From: [Brookes, Brady \(CMS/OA\)](#)
To: [Butterfield, Nicholas W. EOP/WHO](#); [CMS \(b\)\(6\)](#); [Grogan, Joseph J. EOP/WHO](#); [Short, Marc T. EOP/OVP](#); [Birx, Deborah L. EOP/NSC](#); [Troye, Olivia \(nsc.eop.gov\)](#)
Cc: [Liddell, Christopher P. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#)
Subject: RE: Options to Address the Uninsured
Date: Sunday, March 29, 2020 10:26:25 PM
Attachments: [Options to Support Uninsured Americans amid COVID + Comments reconciled2.docx](#)

See attached for CMS additions and edits. Apologies for the delay. Thank you!

Confidential and deliberative, pre-decisional communication

From: Butterfield, Nicholas W. EOP/WHO (b)(6)
Sent: Sunday, March 29, 2020 4:16 PM
To: CMS (b)(6) <@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO (b)(6); Short, Marc T. EOP/OVP (b)(6); Birx, Deborah L. EOP/NSC (b)(6) Troye, Olivia (nsc.eop.gov) (b)(6)
Cc: Liddell, Christopher P. EOP/WHO (b)(6)
Subject: RE: Options to Address the Uninsured

All:

(b)(5)

Thanks much,
 Nick

From: Troye, Olivia EOP/NSC (b)(6)
Sent: Sunday, March 29, 2020 12:33 PM
To: Butterfield, Nicholas W. EOP/WHO (b)(6)
Subject: FW: Options to Address the Uninsured

From: CMS (b)(6) <@cms.hhs.gov>
Sent: Thursday, March 26, 2020 8:30 PM
To: Grogan, Joseph J. EOP/WHO (b)(6); Short, Marc T. EOP/OVP (b)(6); Birx, Deborah L. EOP/NSC (b)(6) Troye, Olivia EOP/NSC (b)(6)

Subject: Options to Address the Uninsured

(b)(5)

From: Lynch, Calder (CMS/OA)

Sent: Thursday, March 26, 2020 7:38 PM

To: Sills, Sara R. EOP/OMB (b)(6); D'Angelo, Gregory B. EOP/OMB
<Gregory.B.D'Angelo@omb.eop.gov>

Cc: CMS (b) (6) <cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>

Subject: CMS Paper - Medicaid and SEP

(b)(5)

Thanks!

Calder

--

Calder Lynch

Deputy Administrator and Director

CMS / Center for Medicaid & CHIP Services

Office: (202) 690-7428

From: [Butterfield, Nicholas W. EOP/WHO](#)
To: [Brookes, Brady \(CMS/OA\)](#)
Cc: [CMS \(b\)\(6\)](#); [Grogan, Joseph J. EOP/WHO](#); [Short, Marc T. EOP/OVP](#); [Birx, Deborah L. EOP/NSC](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Liddell, Christopher P. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#)
Subject: Re: Options to Address the Uninsured
Date: Sunday, March 29, 2020 11:23:33 PM

Thanks much. I accepted your changes and circulated this to the group.

On Mar 29, 2020, at 10:26 PM, Brookes, Brady (CMS/OA)
 <Brady.Brookes@cms.hhs.gov> wrote:

See attached for CMS additions and edits. Apologies for the delay. Thank you!

Confidential and deliberative, pre-decisional communication

From: Butterfield, Nicholas W. EOP/WHO (b)(6)
Sent: Sunday, March 29, 2020 4:16 PM
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 (b)(6) Short, Marc T. EOP/OVP
 (b)(6) Birx, Deborah L. EOP/NSC
 (b)(6) Troye, Olivia (nsc.eop.gov)
 (b)(6)
Cc: Liddell, Christopher P. EOP/WHO (b)(6)
Subject: RE: Options to Address the Uninsured

All:

(b)(5)

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Subject: Options to Address the Uninsured

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Cc: CMS (b) (6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>; Brookes, Brady (CMS/OA)
 <Brady.Brookes@cms.hhs.gov>
Subject: CMS Paper - Medicaid and SEP

(b)(6)

Thanks!

Calder

--

Calder Lynch
 Deputy Administrator and Director
 CMS / Center for Medicaid & CHIP Services
 Office: (202) 690-7428

<Options to Support Uninsured Americans amid COVID + Comments
 reconciled2.docx>

From: [Grogan, Joseph J. EOP/WHO](#)
To: CMS (b) (6); [Kushner, Jared C. EOP/WHO](#)
Subject: RE: Pharmacy - COVID testing expansion
Date: Wednesday, April 1, 2020 11:36:51 AM

(b)(5)

From: CMS (b) (6) @cms.hhs.gov>
Sent: Wednesday, April 1, 2020 7:51 AM
To: Kushner, Jared C. EOP/WHO (b)(6) Grogan, Joseph J. EOP/WHO
 (b)(6)
Subject: FW: Pharmacy - COVID testing expansion

(b)(5)

From: Ashworth, Richard (b)(6) @walgreens.com>
Sent: Tuesday, March 31, 2020 10:44 PM
To: CMS (b) (6) @cms.hhs.gov>
Subject: Pharmacy - COVID testing expansion

Seema,

Thanks again for reaching out yesterday to help the effort underway to increase testing capacity for COVID-19. We continue to work towards standing up an additional two dozen testing sites, utilizing the new Abbott technology, beginning next Monday, April 6th. I want to thank you and your team for all your help with the CLIA certificate process.

We do still have one more obstacle – the ability for pharmacists to order and execute the COVID-19 tests. After working with OGC over the last two days, it appears this has to be done legislatively.

As you know, there was a strong push to have a legislative provision included in the CARES Act last week that fell just short, in part, due to opposition by the American Medical Association (AMA).

I'm pleased to shared that we talked with the AMA today and have narrowed the legislative provision with the goal of keeping them "neutral" on pharmacists conducting COVID-19 and flu tests. With that in mind, we believe an opportunity exists to have this more narrow legislative provision passed by the U.S. House and Senate by Unanimous Consent (UC) in the days ahead. The aftermath of the CARES Act suggested that absent AMA opposition, the provision would have been included.

We believe Republican and Democrat Congressional leadership strongly support, and will be hard pressed to oppose, the opportunity to increase COVID-19 testing capacity.

We will follow up with the relevant folks at the White House – Legislative Affairs, Domestic Policy Council, etc. – but I would appreciate any support you could lend to this effort as well.

We all are pushing as hard as possible to increase testing capacity in order to combat this terrible virus.

I appreciate all your support.

Thanks,

Richard

Richard Ashworth, President -Walgreens

200 Wilmot Road

Deerfield, IL 60015

M: (b)(6)

Linkedin: richardashworthpharmD

Twitter: RichardPharmD

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Kushner, Jared C. EOP/WHO](#); [CMS](#) [REDACTED]
Subject: RE: Pharmacy - COVID testing expansion
Date: Wednesday, April 1, 2020 11:35:37 AM

(b)(5)

From: Kushner, Jared C. EOP/WHO [REDACTED]
Sent: Wednesday, April 1, 2020 7:50 AM
To: CMS (b) (6) @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO [REDACTED]
Subject: FW: Pharmacy - COVID testing expansion

FYI only...

From: Ashworth, Richard [REDACTED]@walgreens.com>
Sent: Tuesday, March 31, 2020 10:42 PM
To: Kushner, Jared C. EOP/WHO [REDACTED]
Subject: [EXTERNAL] Pharmacy - COVID testing expansion

Jared,

Thank you for your call the other day, truly appreciate all you are doing to help this pandemic. As you know, we continue to work towards standing up an additional two dozen testing sites, utilizing the new Abbott technology, beginning next Monday, April 6th.

There was a strong push to have a legislative provision included in the CARES Act last week that fell just short, in part, due to opposition by the American Medical Association (AMA). I'm pleased to shared that we talked with the AMA today and have narrowed the legislative provision in order to keep them "neutral" on pharmacists conducting COVID-19 and flu tests. With that in mind, we believe an opportunity exists to have this more narrow legislative provision passed by the U.S. House and Senate by Unanimous Consent (UC) in the days ahead. The aftermath of the CARES Act suggested that absent AMA opposition, the provision would have been included.

We believe Republican and Democrat Congressional leadership strongly support, and will be hard pressed to oppose, the opportunity to increase COVID-19 testing capacity. We've had a preliminary discussion with HHS around the narrow legislative provision and they have indicated with strong support from the White House, it is realistic. If we want to get more visibility in this Country on COVID tests, enable Pharmacy to be part of the solution.

We will follow up with necessary folks at the White House – Legislative Affairs, Domestic Policy Council, etc. – but I would appreciate any support you could lend to this effort as well.

We all are pushing as hard as possible to increase testing capacity in order to combat this terrible

virus.

I appreciate all your support.

Thanks,

Richard

Richard Ashworth, President - Walgreens

200 Wilmot Road

Deerfield, IL 60015

M: (b)(6)

LinkedIn: richardashworthpharmD

Twitter: RichardPharmD

From: [Kushner, Jared C. EOP/WHO](#)
To: [Grogan, Joseph J. EOP/WHO](#); CMS [REDACTED]
Subject: RE: Pharmacy - COVID testing expansion
Date: Wednesday, April 1, 2020 11:55:27 AM

Of course

From: Grogan, Joseph J. EOP/WHO [REDACTED]
Sent: Wednesday, April 1, 2020 11:35 AM
To: Kushner, Jared C. EOP/WHO [REDACTED] CMS (b) (6) [REDACTED]@cms.hhs.gov>
Subject: RE: Pharmacy - COVID testing expansion

[REDACTED]
 (b)(5)

From: Kushner, Jared C. EOP/WHO [REDACTED]
Sent: Wednesday, April 1, 2020 7:50 AM
To: CMS (b) (6) [REDACTED]@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO [REDACTED]
Subject: FW: Pharmacy - COVID testing expansion

FYI only...

From: Ashworth, Richard [REDACTED]@walgreens.com>
Sent: Tuesday, March 31, 2020 10:42 PM
To: Kushner, Jared C. EOP/WHO [REDACTED]
Subject: [EXTERNAL] Pharmacy - COVID testing expansion

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We all are pushing as hard as possible to increase testing capacity in order to combat this terrible virus.

I appreciate all your support.

Thanks,

Richard

Richard Ashworth, President -Walgreens
200 Wilmot Road
Deerfield, IL 60015
M: (b)(6)
Linkedin: richardashworthpharmD
Twitter: RichardPharmD

From: [Grogan, Joseph J. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [Short, Marc T. EOP/OVP](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Birn, Deborah L. EOP/NSC](#); [Redfield, Robert R. \(CDC/OD\)](#); [Giroir, Brett \(HHS/OASH\)](#); [Gaynor, Pete \(fema.dhs.gov\)](#); [Cipollone, Pat A. EOP/WHO](#); [adam@dfc.gov](#); [Kushner, Jared C. EOP/WHO](#)
Subject: Re: PLEASE REVIEW: HOSPITAL LETTER. PREDECISIONAL, CONFIDENTIAL, DELIBERATIVE
Date: Friday, March 27, 2020 1:19:42 PM

Nice

Sent from my iPhone

On Mar 27, 2020, at 1:10 PM, CMS (b) (6) @cms.hhs.gov> wrote:

[REDACTED]

(b)(5)

From: Brookes, Brady (CMS/OA)
Sent: Friday, March 27, 2020 12:22 PM
To: CMS (b) (6) @cms.hhs.gov>
Subject: Draft Letter

Confidential and deliberative, pre-decisional communication

<OVP Letter to Hospitals Requesting Data 3.27.20.docx>

From: [Redfield, Robert R. \(CDC/OD\)](#)
To: CMS [REDACTED]
Cc: [Short, Marc T. EOP/OVP](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Grogan, Joseph J. EOP/WHO](#); [Deborah.L.Birx@nsc.eop.gov](#); [Giroir, Brett \(HHS/OASH\)](#); [Gaynor, Pete \(fema.dhs.gov\)](#); [Cipollone, Pat A. EOP/WHO](#); [adam@dfc.gov](#); "Kushner, Jared C. EOP/WHO"
Subject: RE: PLEASE REVIEW: HOSPITAL LETTER. PREDECISIONAL, CONFIDENTIAL, DELIBERATIVE
Date: Friday, March 27, 2020 3:18:35 PM
Attachments: [NHSN COVID-19 Patient Impact and Hospital Capacity Module - How to Use the Module.pdf](#)
[NHSN COVID-19 Patient Impact and Hospital Capacity Module- Data Elements Table of Instructions.pdf](#)
[OVP Letter to Hospitals Requesting Data 3.27.20 CDC suggestions \(003\).docx](#)

I understand this letter will make its way through official channels. To expedite for our part, attached are CDC's suggestions to the letter, along with requested attachments. These documents are also posted on the new NHSN COVID-19 website: <https://www.cdc.gov/nhsn/acute-care-hospital/covid19/index.html>

Happy to field any questions.

peace, r3

From: CMS (b) (6) <[@cms.hhs.gov](mailto:cms.hhs.gov)>
Sent: Friday, March 27, 2020 1:11 PM
To: Short, Marc T. EOP/OVP (b) (6); Troye, Olivia (nsc.eop.gov); (b) (6); Grogan, Joseph J. EOP/WHO <(b) (6)>; (b) (6); Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>; Cipollone, Pat A. EOP/WHO (b) (6); adam@dfc.gov; 'Kushner, Jared C. EOP/WHO' (b) (6)
Subject: PLEASE REVIEW: HOSPITAL LETTER. PREDECISIONAL, CONFIDENTIAL, DELIBERATIVE

[REDACTED]

From: Brookes, Brady (CMS/OA)
Sent: Friday, March 27, 2020 12:22 PM
To: CMS (b) (6) <[@cms.hhs.gov](mailto:cms.hhs.gov)>
Subject: Draft Letter

Confidential and deliberative, pre-decisional communication

From: [Aramanda, Alec \(CMS/OL\)](#)
To: [Liddell, Christopher P. EOP/WHO](#); CMS [REDACTED]
Cc: [Butterfield, Nicholas W. EOP/WHO](#)
Subject: RE: policy ideas
Date: Thursday, April 9, 2020 1:05:10 PM
Attachments: [DRAFT Legislative Proposals for Consideration 4.0.docx](#)

[REDACTED]
 (b)(5)

Thanks,

Alec

Cell: [REDACTED]
 (b)(6)

From: Liddell, Christopher P. EOP/WHO [REDACTED]
Sent: Thursday, April 9, 2020 12:09 PM
To: CMS (b)(6) @cms.hhs.gov
Cc: Aramanda, Alec (CMS/OL) <Alec.Aramanda1@cms.hhs.gov>; Butterfield, Nicholas W. EOP/WHO [REDACTED]
Subject: RE: policy ideas

Thanks – and adding Nick

From: CMS (b)(6) @cms.hhs.gov
Sent: Thursday, April 9, 2020 12:09 PM
To: Liddell, Christopher P. EOP/WHO <(b)(6)>
Cc: Aramanda, Alec (CMS/OL) <Alec.Aramanda1@cms.hhs.gov>
Subject: RE: policy ideas

Yes of course. Adding Alec who is coordinating on our end. We have some broad ideas identified and are filling in with details in each area.

From: Liddell, Christopher P. EOP/WHO [REDACTED]
Sent: Thursday, April 9, 2020 12:02 PM
To: CMS (b)(6) @cms.hhs.gov
Subject: policy ideas

Seema

Would you mind copying me on the policy ideas that you had and mentioned on the call with Jared a couple of days ago ?

Thanks
 Chris

From: [Liddell, Christopher P. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [Aramanda, Alec \(CMS/OL\)](#); [Butterfield, Nicholas W. EOP/WHO](#)
Subject: RE: policy ideas
Date: Thursday, April 9, 2020 12:09:23 PM

Thanks – and adding Nick

From: CMS (b) (6) @cms.hhs.gov>
Sent: Thursday, April 9, 2020 12:09 PM
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Cc: Aramanda, Alec (CMS/OL) <Alec.Aramanda1@cms.hhs.gov>
Subject: RE: policy ideas

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Thanks
Chris

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To: CMS (b) (6); [Aramanda, Alec \(CMS/OL\)](#)
Cc: [Butterfield, Nicholas W. EOP/WHO](#)
Subject: RE: policy ideas
Date: Thursday, April 9, 2020 1:13:54 PM

(b)(5) thanks

From: CMS (b) (6) @cms.hhs.gov>
Sent: Thursday, April 9, 2020 1:07 PM
To: Aramanda, Alec (CMS/OL) <Alec.Aramanda1@cms.hhs.gov>; Liddell, Christopher P. EOP/WHO (b)(6)
Cc: Butterfield, Nicholas W. EOP/WHO (b)(6)
Subject: RE: policy ideas

(b)(5)

From: Aramanda, Alec (CMS/OL)
Sent: Thursday, April 9, 2020 1:05 PM
To: Liddell, Christopher P. EOP/WHO (b)(6); CMS (b) (6) @cms.hhs.gov>
Cc: Butterfield, Nicholas W. EOP/WHO (b)(6)
Subject: RE: policy ideas

Thanks Seema, and hi Chris and Nick. Please see attached for a preliminary draft of legislative priorities for your consideration. As Seema noted we are updating this with additional information and will share that with you soon. Let me know if you have any questions or guidance.

Thanks,

Alec

Cell: (b)(6)

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Thursday, April 9, 2020 12:09 PM
To: CMS (b) (6) @cms.hhs.gov>
Cc: Aramanda, Alec (CMS/OL) <Alec.Aramanda1@cms.hhs.gov>; Butterfield, Nicholas W. EOP/WHO (b)(6)
Subject: RE: policy ideas

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To: Liddell, Christopher P. EOP/WHO (b)(6)
Cc: Aramanda, Alec (CMS/OL) <Alec.Aramanda1@cms.hhs.gov>

Subject: RE: policy ideas

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From: Liddell, Christopher P. EOP/WHO

(b)(6)

Sent: Thursday, April 9, 2020 12:02 PM

To: CMS (b) (6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>

Subject: policy ideas

Seema

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Thanks

Chris

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Merkel, Theo W. EOP/WHO](#)
Cc: [CMS \(b\)\(6\)](#); [D'Angelo, Gregory B. EOP/OMB](#)
Subject: Re: Price transparency rule
Date: Sunday, May 3, 2020 5:10:12 PM

September is doable.

Sent from my iPhone

> On May 3, 2020, at 5:09 PM, Merkel, Theo W. EOP/WHO (b)(6) wrote:

>

> Your team is developing the draft timeline, which we were going to circulate to all the departments to get feedback and buy in.

>

> I think we want to move as quickly as possible, while acknowledging, as your team put it, there are a lot of complicated issues in the rule that do need to be ironed out.

>

> -----Original Message-----

> From: CMS (b)(6) @cms.hhs.gov>

> Sent: Sunday, May 3, 2020 5:03 PM

> To: Grogan, Joseph J. EOP/WHO (b)(6) Merkel, Theo W. EOP/WHO

<(b)(6) D'Angelo, Gregory B. EOP/OMB (b)(6)

> Subject: Price transparency rule

>

> Is there some reason we can't get this out in September or sooner? My team can get it moving but we would need other parties to agree to a condensed timeline.

>

> Sent from my iPhone

From: [Merkel, Theo W. EOP/WHO](#)
To: [CMS \(b\) \(6\)](#); [Grogan, Joseph J. EOP/WHO](#); [D'Angelo, Gregory B. EOP/OMB](#)
Subject: RE: Price transparency rule
Date: Sunday, May 3, 2020 5:09:16 PM

Your team is developing the draft timeline, which we were going to circulate to all the departments to get feedback and buy in.

I think we want to move as quickly as possible, while acknowledging, as your team put it, there are a lot of complicated issues in the rule that do need to be ironed out.

-----Original Message-----

From: CMS (b) (6) @cms.hhs.gov>

Sent: Sunday, May 3, 2020 5:03 PM

To: Grogan, Joseph J. EOP/WHO (b) (6); Merkel, Theo W. EOP/WHO

(b) (6) D'Angelo, Gregory B. EOP/OMB (b) (6)

Subject: Price transparency rule

Is there some reason we can't get this out in September or sooner? My team can get it moving but we would need other parties to agree to a condensed timeline.

Sent from my iPhone

From: [D'Angelo, Gregory B. EOP/OMB](#)
To: [Grogan, Joseph J. EOP/WHO](#)
Cc: [Merkel, Theo W. EOP/WHO](#); CMS [REDACTED]
Subject: Re: Price transparency rule
Date: Sunday, May 3, 2020 6:15:38 PM

If CMS can send over a draft calendar I'll take a look and get back to you ASAP on feasibility

Sent from my iPhone

> On May 3, 2020, at 5:10 PM, Grogan, Joseph J. EOP/WHO [REDACTED] wrote:

>

> September is doable.

>

> Sent from my iPhone

>

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>>

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>>

>> -----Original Message-----

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>> Sent: Sunday, May 3, 2020 5:03 PM

>> To: Grogan, Joseph J. EOP/WHO [REDACTED] Merkel, Theo W. EOP/WHO

[REDACTED]; D'Angelo, Gregory B. EOP/OMB [REDACTED]

>> Subject: Price transparency rule

>>

>> Is there some reason we can't get this out in September or sooner? My team can get it moving but we would need other parties to agree to a condensed timeline.

>>

>> Sent from my iPhone

From: [Kudlow, Larry A. EOP/WHO](#)
To: [Policy Coordinator; CMS \(b\)\(6\); Vought, Russell T. EOP/OMB; Grogan, Joseph J. EOP/WHO; Miller, Stephen EOP/WHO; Conway, Kellyanne E. EOP/WHO; AMA2 \(OS/IOS\); Ueland, Eric M. EOP/WHO; Kushner, Jared C. EOP/WHO; Rollins, Brooke L. EOP/WHO; Cipollone, Pat A. EOP/WHO; Philipson, Tomas J. EOP/CEA; Short, Marc T. EOP/OVP; Lyons, Derek S. EOP/WHO; Hoelscher, Douglas \(who.eop.gov\); Jack, Brian T. EOP/WHO](#)
Cc: [Liddell, Christopher P. EOP/WHO](#)
Subject: RE: Principals Huddle on COVID and the Uninsured
Date: Sunday, March 29, 2020 2:06:22 PM

OK. Thx.

LK

From: Policy Coordinator (b)(6)
Sent: Sunday, March 29, 2020 12:52 PM
To: CMS (b)(6) @cms.hhs.gov; Vought, Russell T. EOP/OMB (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); Miller, Stephen EOP/WHO (b)(6); Conway, Kellyanne E. EOP/WHO (b)(6); Kudlow, Larry A. EOP/WHO (b)(6); 'Alex Azar' <ama2@hhs.gov>; Ueland, Eric M. EOP/WHO (b)(6); Kushner, Jared C. EOP/WHO (b)(6); Rollins, Brooke L. EOP/WHO (b)(6); Cipollone, Pat A. EOP/WHO (b)(6); Philipson, Tomas J. EOP/CEA (b)(6); Short, Marc T. EOP/OVP (b)(6); Lyons, Derek S. EOP/WHO (b)(6); Hoelscher, Douglas L. EOP/WHO (b)(6); Jack, Brian T. EOP/WHO (b)(6)
Cc: Liddell, Christopher P. EOP/WHO (b)(6); Policy Coordinator (b)(6)
Subject: Principals Huddle on COVID and the Uninsured

All:

We are pulling together a quick Principals huddle tomorrow morning to discuss a set of policy options, prepared by CMS, for supporting the uninsured during the current COVID crisis.

We will send read-ahead materials and an agenda shortly, along with an Outlook calendar invite.

Please hold **10:00 AM tomorrow, March 30.**

Thank you,
 Policy Coordinator

From: [Birx, Deborah L. EOP/NSC](#)
To: [CMS](#) [REDACTED]
Cc: [Short, Marc T. EOP/OVP](#); [Grogan, Joseph J. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#); [Troye, Olivia \(nsc.eop.gov\)](#)
Subject: Re: Prisons
Date: Wednesday, March 11, 2020 8:42:58 PM

Yes. Public housing and prisons. CDC has guidance posted but we need to send out specific alerts.

Sent from my iPhone

> On Mar 11, 2020, at 8:20 PM, CMS [\(b\) \(6\)](#) [REDACTED]@cms.hhs.gov> wrote:

>

[REDACTED]

(b)(5)

>

> Sent from my iPhone

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Birn, Deborah L. EOP/NSC](#); CMS [REDACTED]
Cc: [Short, Marc T. EOP/OVP](#); [Bonner, Maria K. EOP/WHO](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Bonner, Maria K. EOP/WHO](#)
Subject: RE: Prisons
Date: Wednesday, March 11, 2020 8:44:21 PM

Bonner will ping DOJ

-----Original Message-----

From: Birn, Deborah L. EOP/NSC [REDACTED]
 Sent: Wednesday, March 11, 2020 8:42 PM
 To: CMS (b) (6) [REDACTED]@cms.hhs.gov>
 Cc: Short, Marc T. EOP/OVP [REDACTED] Grogan, Joseph J. EOP/WHO
 [REDACTED] Bonner, Maria K. EOP/WHO [REDACTED] Troye, Olivia
 EOP/NSC [REDACTED]
 Subject: Re: Prisons

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[REDACTED]
(b)(5)

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To: [Fauci, Anthony \(NIH/NIAID\) \[E\]](#)
Cc: [Hahn, Stephen](#); [Birx, Deborah L. EOP/NSC](#); [Kushner, Jared C. EOP/WHO](#); [Redfield, Robert R. \(CDC/OD\)](#); [CMS](#)
 [REDACTED] [Sharpless, Norman \(NIH/NCI\) \[E\]](#); [Tromberg, Bruce \(NIH/NIBIB\) \[E\]](#); [Collins, Francis \(NIH/OD\) \[E\]](#); [Liddell, Christopher P. EOP/WHO](#)
Subject: Re: Quick description of our app
Date: Monday, April 13, 2020 10:12:10 PM

Let's do it. Chris Liddell is working with a number tech companies on response

Sent from my iPhone

On Apr 13, 2020, at 10:08 PM, Fauci, Anthony (NIH/NIAID) [E]
 <afauci@niaid.nih.gov> wrote:

Steve:

NIH (Sharpless and Tromberg) have an app that we should have presented to a subset of the Task Force.

Best,

Tony

From: Hahn, Stephen <SH1@fda.hhs.gov>
Sent: Monday, April 13, 2020 2:17 PM
To: Debi Birx MD [REDACTED] Jared Kushner [REDACTED]
 Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Redfield, Robert R. (CDC/OD)
 <olx1@cdc.gov>; Joe Grogan [REDACTED]; Seema Verma
 [REDACTED]@cms.hhs.gov>
Subject: Fwd: Quick description of our app

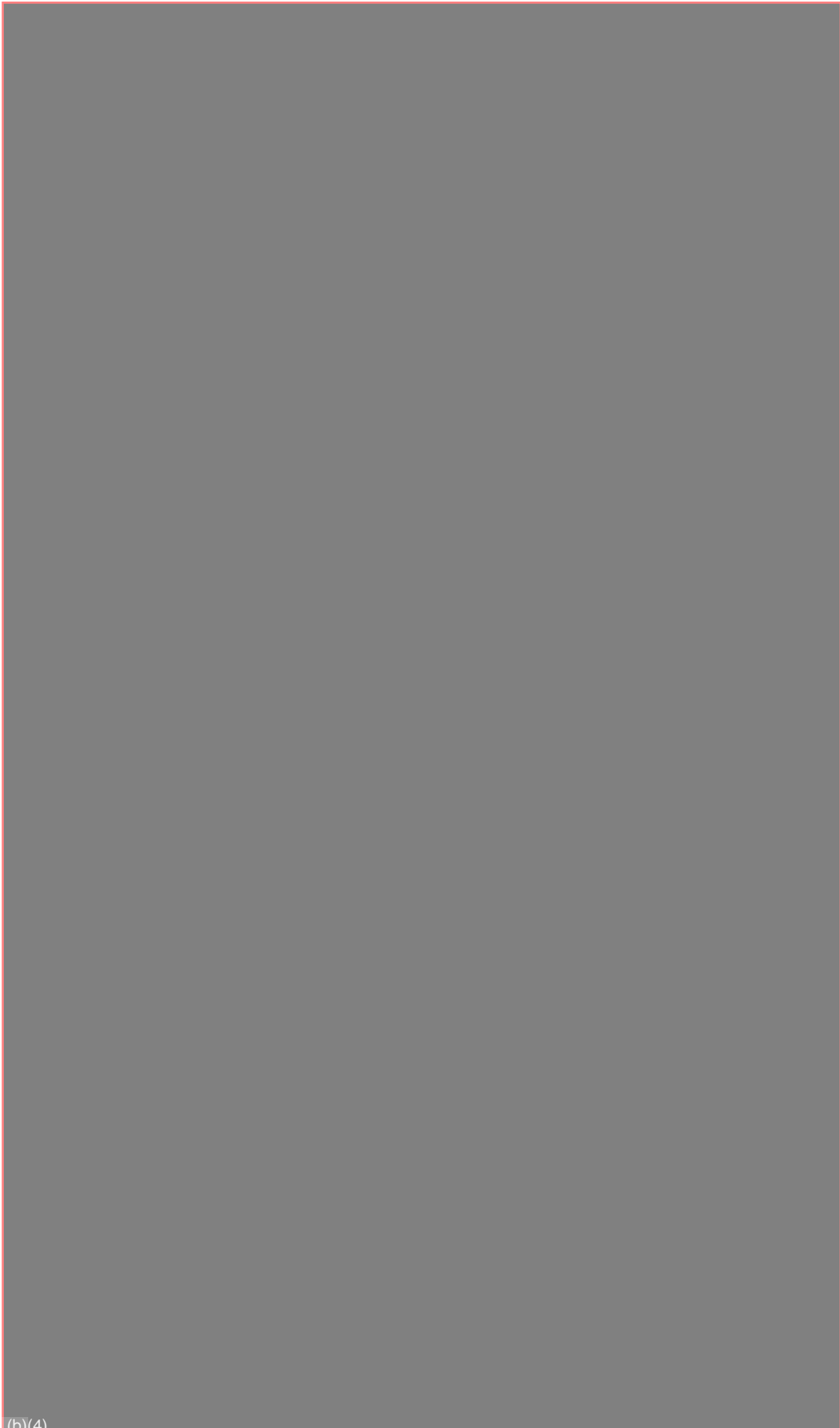
Is this something we have an interest in?
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Sent from my iPhone

Begin forwarded message:

From: Bob Jackson [REDACTED]@deerfield.com>
Date: April 13, 2020 at 12:51:47 PM EDT
To: "Hahn, Stephen" <SH1@fda.hhs.gov>
Cc: Bob Jackson [REDACTED]@deerfield.com>
Subject: Quick description of our app

Thanks Dr. Hahn – below are very quick thoughts and I am working to get your more visual material for your discussion- slides in a couple minutes



(b)(4)

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(b)(4)

Robert Jackson, MD
Chief Science Officer
Deerfield Management

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From: [Kratsios, Michael J. EOP/OSTP](#)
To: [Hahn, Stephen](#); [Liddell, Christopher P. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#)
Cc: [Birn, Deborah L. EOP/NSC](#); [Kushner, Jared C. EOP/WHO](#); [Redfield, Robert R. \(CDC/OD\)](#); [CMS](#); [Sharpless, Norman \(NIH/NCI\) \[E\]](#); [Tromberg, Bruce \(NIH/NIBIB\) \[E\]](#); [Collins, Francis \(NIH/OD\) \[E\]](#); [Butterfield, Nicholas W. EOP/WHO](#); [Droegemeier, Kelvin K. EOP/OSTP](#)
Subject: RE: Quick description of our app
Date: Tuesday, April 14, 2020 5:21:49 PM

We can reach out to him directly.

Many thanks,
Michael

From: Hahn, Stephen <SH1@fda.hhs.gov>
Sent: Tuesday, April 14, 2020 5:13 PM
To: Liddell, Christopher P. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>; Kratsios, Michael J. EOP/OSTP (b)(6)
Cc: Birn, Deborah L. EOP/NSC (b)(6); Kushner, Jared C. EOP/WHO (b)(6); Redfield, Robert R (CDC) <olx1@cdc.gov>; Seema Verma @cms.hhs.gov>; Sharpless, Norman E (NIH) <norman.sharpless@nih.gov>; Tromberg, Bruce J (NIH) <bruce.tromberg@nih.gov>; Collins, Francis S (NIH) <collinsf@od.nih.gov>; Butterfield, Nicholas W. EOP/WHO (b)(6); Droegemeier, Kelvin K. EOP/OSTP (b)(6)
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 Seema Verma (b)(6)@cms.hhs.gov>; Sharpless, Norman (NIH/NCI) [E] <norman.sharpless@nih.gov>;
 Tromberg, Bruce (NIH/NIBIB) [E] <bruce.tromberg@nih.gov>; Collins, Francis (NIH/OD) [E]
 <collinsf@od.nih.gov>; Liddell, Christopher P. EOP/WHO (b)(6)
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Subject: Fwd: Quick description of our app

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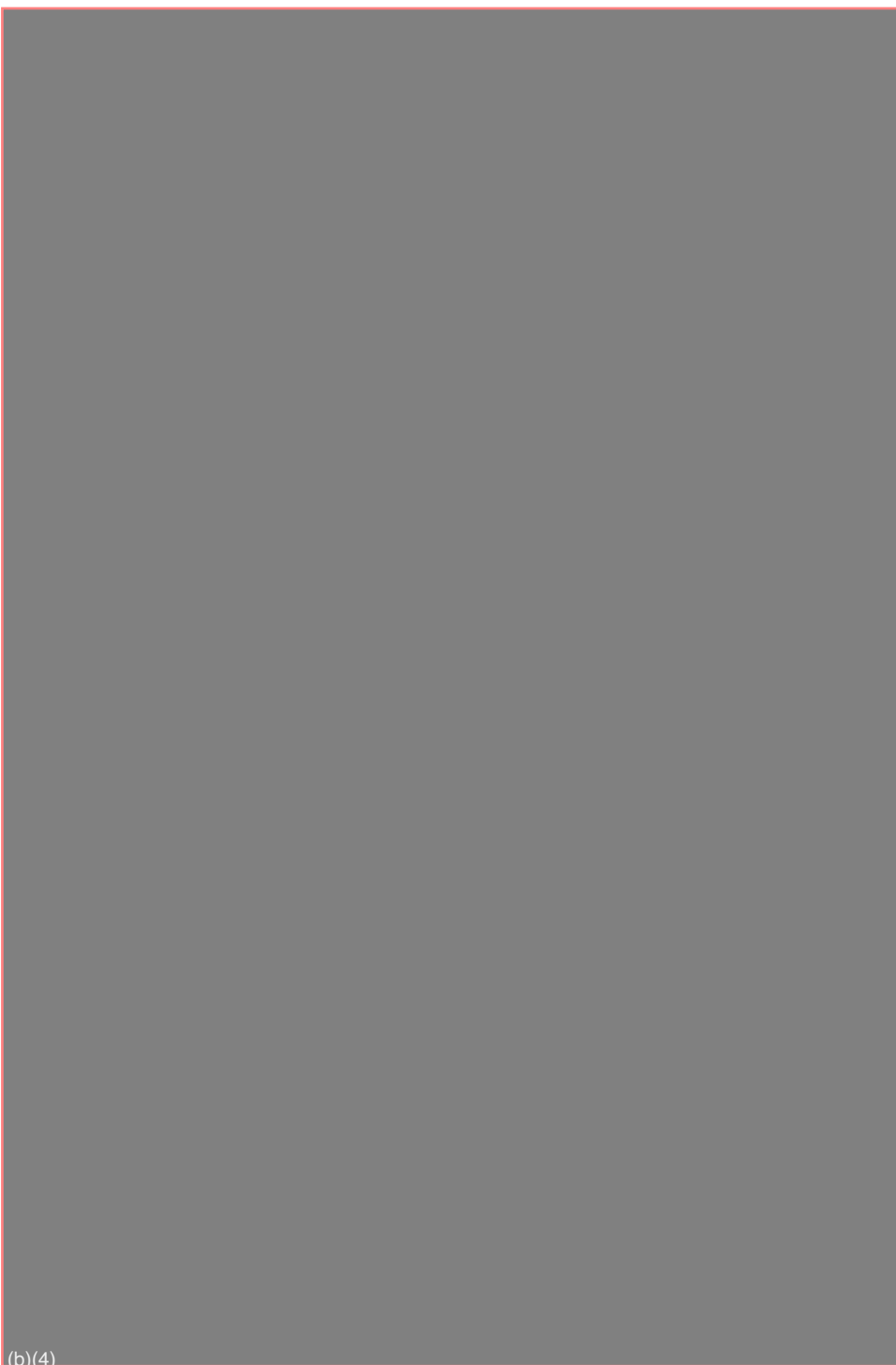
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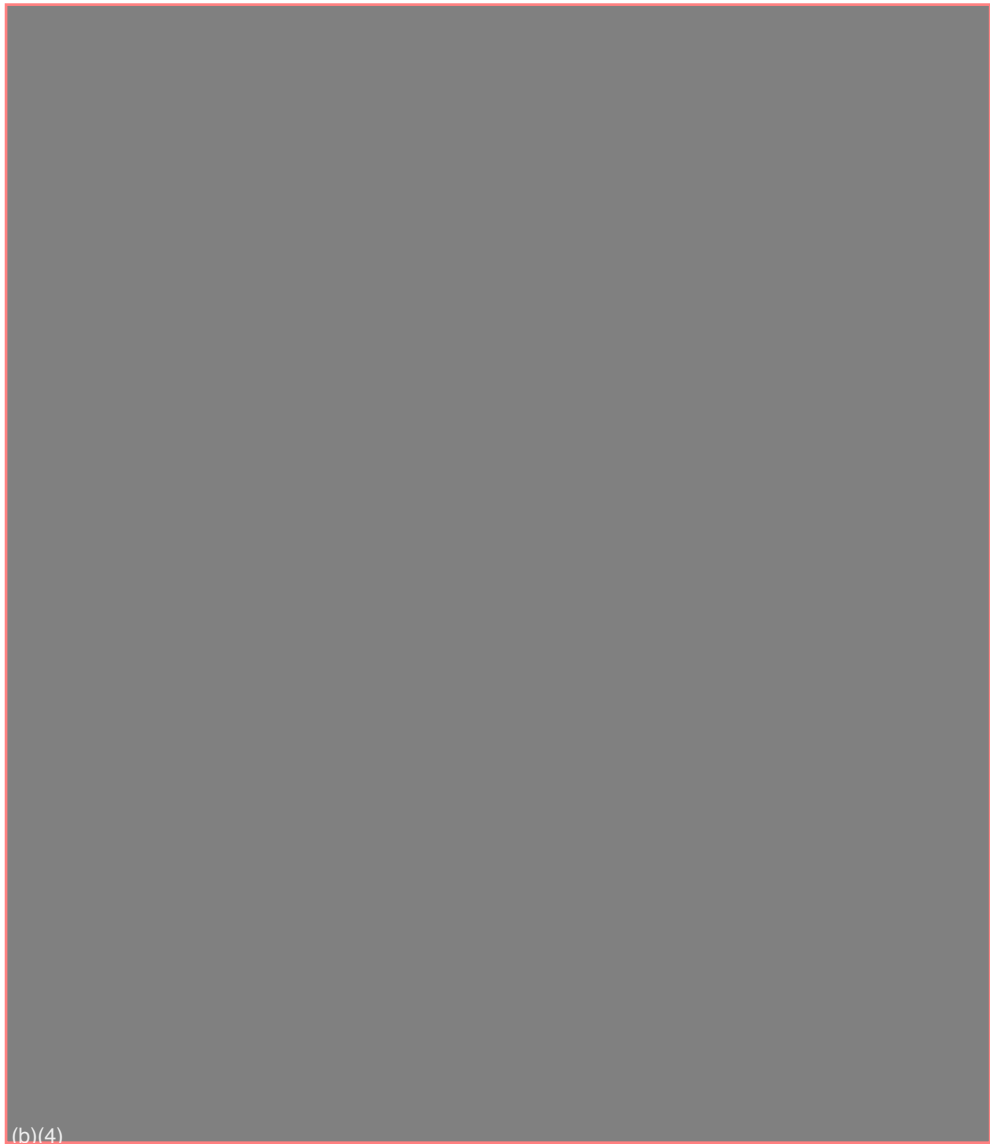
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To: "Hahn, Stephen" <SH1@fda.hhs.gov>
Cc: Bob Jackson (b)(6) <[@deerfield.com](mailto:(b)(6)@deerfield.com)>
Subject: Quick description of our app

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Deerfield Management Company, L.P. may collect personal information about you in accordance with our Privacy Policy. For additional information on our privacy practices, [please click here](#). Thank you.

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Subject: RE: Quick description of our app
Date: Tuesday, April 14, 2020 5:13:03 PM

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Cc: Hahn, Stephen <SH1@fda.hhs.gov>, Birx, Deborah L. EOP/NSC (b)(6) Kushner, Jared C. EOP/WHO (b)(6) Redfield, Robert R. (CDC) <olx1@cdc.gov>, Seema Verma (b)(6)@cms.hhs.gov>, Sharpless, Norman E (NIH) <norman.sharpless@nih.gov>, Tromberg, Bruce J (NIH) <bruce.tromberg@nih.gov>, Collins, Francis S (NIH) <collinsf@od.nih.gov>, Butterfield, Nicholas W. EOP/WHO (b)(6) Droegemeier, Kelvin K. EOP/OSTP (b)(6)
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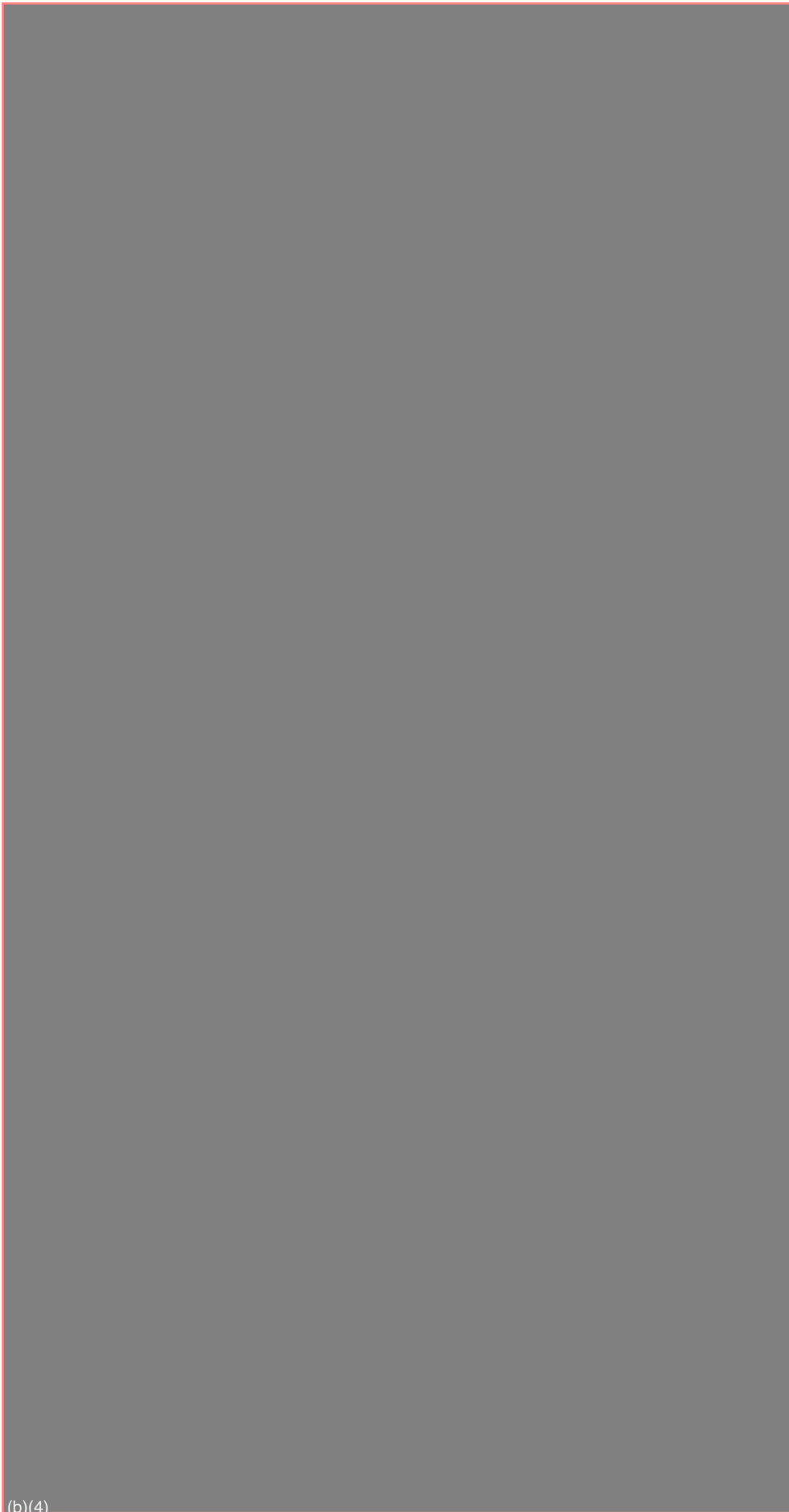
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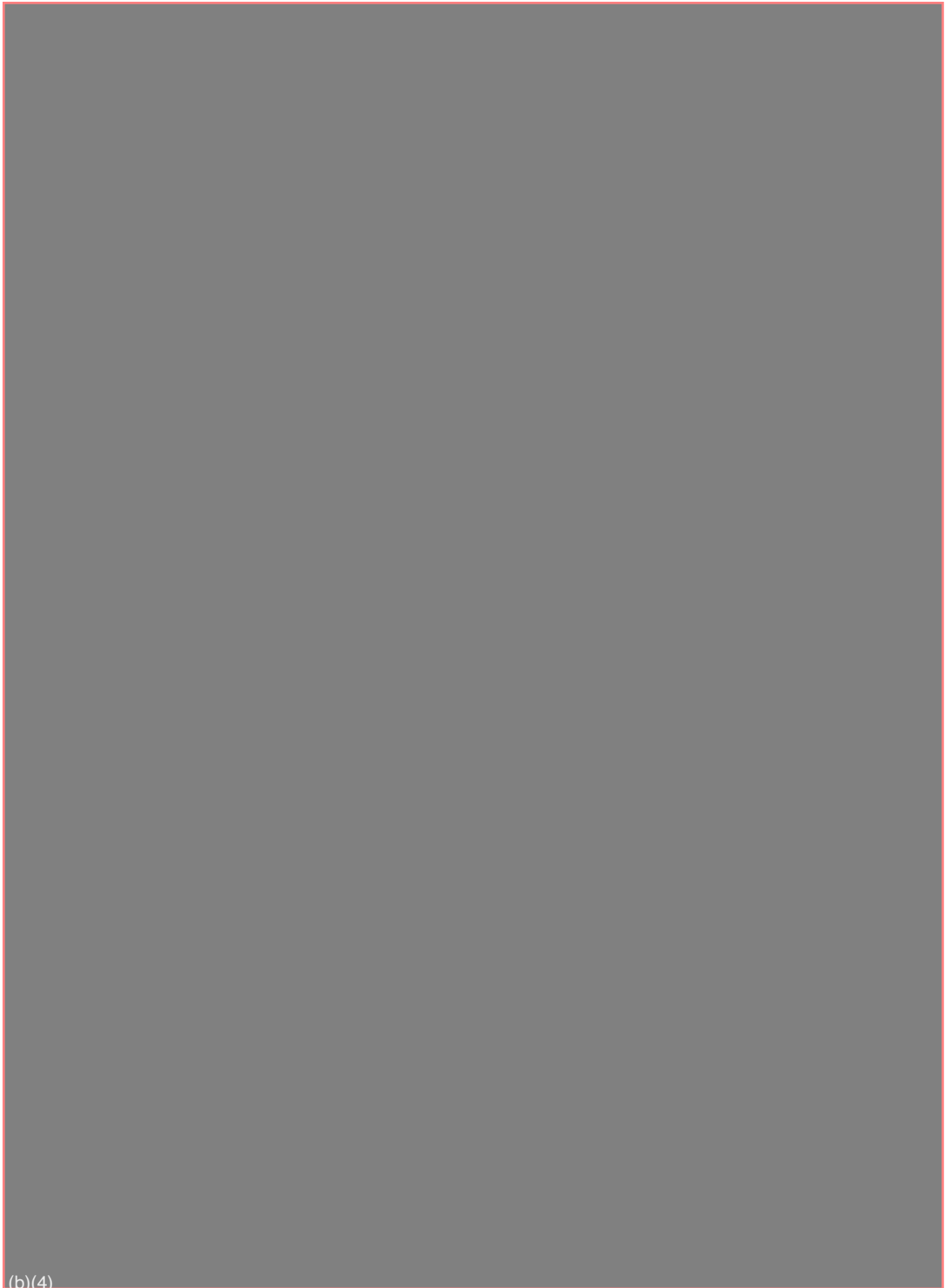
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Deerfield Management

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Cc: [Sharpless, Norman \(NIH/NCI\) \[E\]](#); [Tromberg, Bruce \(NIH/NIBIB\) \[E\]](#); [Collins, Francis \(NIH/OD\) \[E\]](#)
Subject: RE: Quick description of our app
Date: Tuesday, April 14, 2020 6:51:47 AM

Thanks, Tony. Debi, is there a mechanism for presenting this information to the task force?
 Steve

From: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>
Date: April 13, 2020 at 10:08:28 PM EDT
To: Hahn, Stephen <SH1@fda.hhs.gov>, Debi Birx MD (b)(6), Jared Kushner (b)(6), Redfield, Robert R (CDC) <olx1@cdc.gov>, Joe Grogan (b)(6), Seema Verma (b)(6)@cms.hhs.gov>
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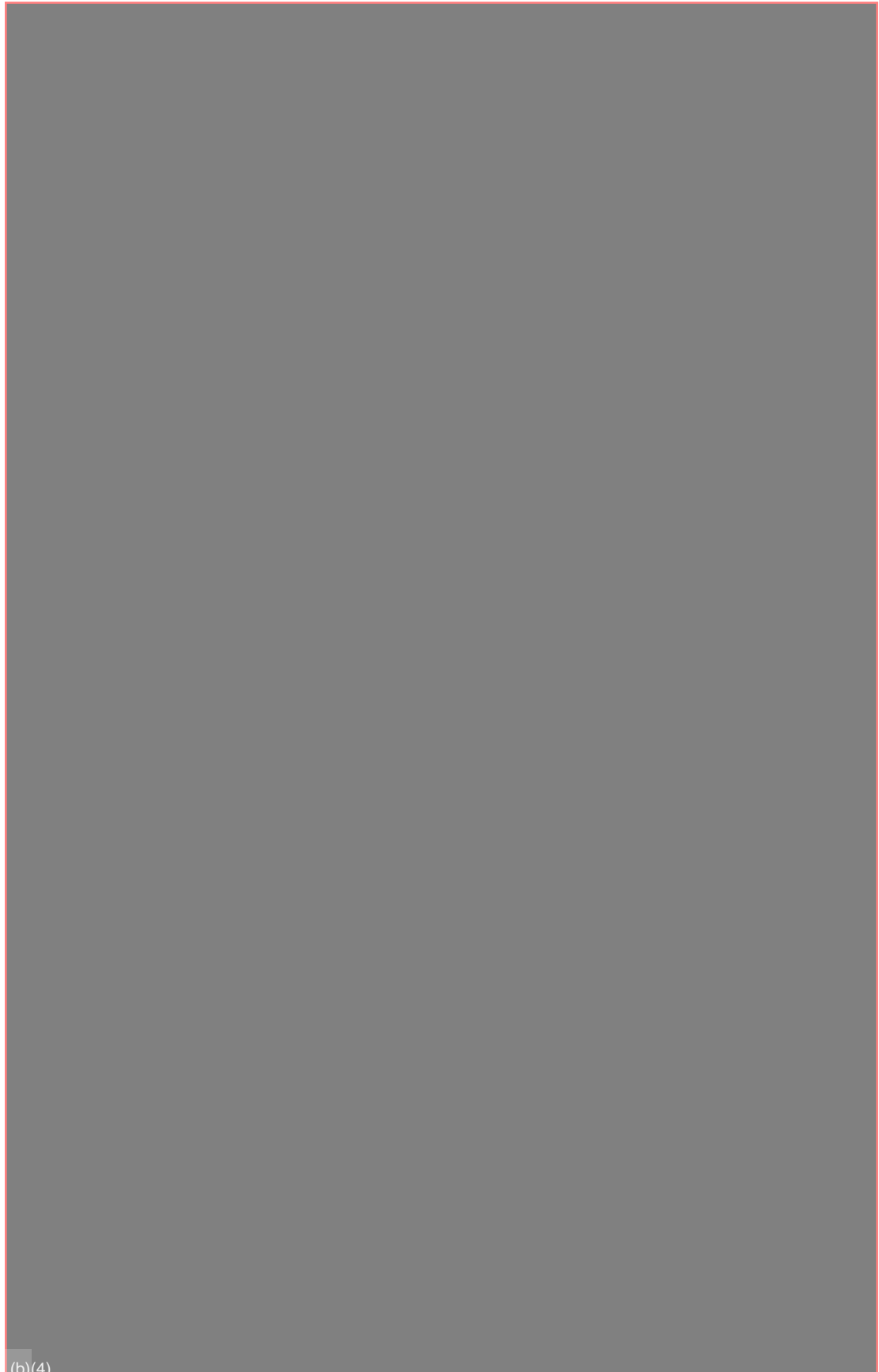
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To: [Birn, Deborah L. EOP/NSC](#); [McGuffee, Tyler Ann A. EOP/OVP](#); [Redfield, Robert R. \(CDC/OD\)](#); [CMS](#); [Hahn, Stephen](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Grogan, Joseph J. EOP/WHO](#); [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#); [Payne, Rebecca L. \(CDC/DDID/NCHHSTP/DASH\)](#); [Bresee, Joseph \(CDC/DDID/NCIRD/ID\)](#); [Brandt, Kimberly \(CMS/OA\)](#); [Moody-Williams, Jean D. \(CMS/CCSQ\)](#); [Wright, David R. \(CMS/CCSQ\)](#); [Ling, Shari \(CMS/CCSQ\)](#); [Shulman, Evan T. \(CMS/CCSQ\)](#); [Hittle, Matthew \(CMS/OA\)](#); [Meier, Patricia A. \(CMS/COISCO\)](#); [White House Executive Conference Center](#); [Shuren, Jeff \(FDA/CDRH\)](#); [Members Exec Support](#); [David.Entner@fema.dhs.gov](#); [FEMA-VOC \(fema.dhs.gov\)](#); [Aerts, Robert S. CTR WHMO/WHCA](#); [Alexander, Jonathan J. CTV WHMO/WHCA](#)
Subject: RE: Confirmed - Video Conference with Dr. Birn
Date: Monday, April 13, 2020 9:56:05 AM

Adding David Entner, WHCA VTC, FEMA VOC, and Mr. Alexander

Adding key members that will assist with creating a VTC conference bridge for today's meeting.

FEMA VOC; Can you please let us know what is required from the participants to dial into the VTC?

Regards and best,

Angela D. McLane Beyrle
WHCA/VIC/EP
White House Executive Conference Center, EEOB
O: 202-757-1357
C: (b)(6)
WHExecutiveConferenceCenter@whmo.mil
 (b)(6)

-----Original Appointment-----

From: McGuffee, Tyler Ann A. EOP/OVP (b)(6) **On Behalf Of** Birn, Deborah L. EOP/NSC

Sent: Monday, April 13, 2020 9:13 AM

To: McGuffee, Tyler Ann A. EOP/OVP; olx1@cdc.gov; [CMS](#); [Hahn, Stephen](#); AFAUCI@niaid.nih.gov; [Grogan, Joseph J. EOP/WHO](#); [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#); [Payne, Rebecca L. \(CDC/DDID/NCHHSTP/DASH\)](#); jsb6@cdc.gov; Kimberly.Brandt1@cms.hhs.gov; jean.moodywilliams@cms.hhs.gov; David.Wright@cms.hhs.gov; Shari.Ling@cms.hhs.gov; Evan.Shulman@cms.hhs.gov; Matthew.Hittle@cms.hhs.gov; Patricia.meier@cms.hhs.gov; [White House Executive Conference Center](#); Jeff.shuren@fda.hhs.gov; [Members Exec Support](#); [Members Exec Support](#)

Subject: Confirmed - Video Conference with Dr. Birn

When: Monday, April 13, 2020 1:45 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: EEOB 350; video information forthcoming

Attendees (in person): Dr. Birn, Dr. Redfield, Administrator Verma, Dr. Hahn, Dr. Fauci, Joe Grogan, Dr. Jernigan (CDC)

Attendees (via video conference/phone):

CDC: Dr. Joseph Bresee, Becky Payne, Dr. Michael Johansson

CMS: Kim Brandt, Jean Moody-Williams, David Wright, Shari Ling, Evan Shulman, Matthew Hittle, Patricia Meier

FDA: Jeff Shuren

Good evening,

Dr. Birx would like to convene this group tomorrow at the White House from **1:45pm-3:00pm**.

This meeting would take place in a conference room that has VTC capabilities (location TBD).

I will follow up with a calendar invite, meeting location details as well as video instructions.

Administrator Verma:

Dr. Birx is requesting (b) (5)

Please let us know if this is not possible or if you foresee any issues with your team joining via video.

Dr. Redfield:

Dr. Birx is requesting (b) (5)

. Please let us know if this is not possible or if you foresee any issues with your team joining via video.

Sincerely,

TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House Coronavirus Response Coordinator

Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | (b)(6) [no text]

Email: (b)(6)

From: [Brookes, Brady \(CMS/OA\)](#)
To: [Bonner, Maria K. EOP/WHO](#)
Cc: [Grogan, Joseph J. EOP/WHO](#); [CMS SV1](#)
Subject: RE: connecting
Date: Monday, March 30, 2020 5:37:15 PM

Yes.

Confidential and deliberative, pre-decisional communication

From: Bonner, Maria K. EOP/WHO (b)(6)
Sent: Monday, March 30, 2020 5:27 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO (b)(6); CMS (b) (6) @cms.hhs.gov>
Subject: connecting

Hi Brady, copying Seema & Joe:

On the pharmacists issue, can Seema be in direct touch with Joe tonight? Anytime after the presser.

Thanks, Maria

Maria K. Bonner
Special Assistant to the President
The Domestic Policy Council
The White House

This record is not identified as a copy or for convenience of reference. As such it remains a segregable presidential record under 44 U.S.C. § 2201(2)(B)(iv). To the extent this email involves the requesting or submitting of advice, legal workproduct, or presidential communications, availability of this record is subject to any rights, defenses, or privileges which the United States or any agency or person may invoke pursuant to 44 U.S.C. § 2205(2) and further restricted pursuant to 44 U.S.C. § 2204(a)(5).

<

(b)(5)

From: [Gaynor, Pete](#)
To: [Redfield, Robert R. \(CDC/OD\)](#)
Cc: [Adams, Jerome \(HHS/OASH\)](#); [Kushner, Jared C. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [CMS \(b\)\(6\)](#); [Boehler, Adam](#); [Penn, Damon \(fema.dhs.gov\)](#); [Dorko, Jeffrey \(fema.dhs.gov\)](#); [Imbriale, Samuel \(OS/ASPR/SIIM\)](#)
Subject: RE: Data Reporting to Hospitals
Date: Sunday, March 29, 2020 9:25:12 AM

Dr Redfield,

FEMA concurs with adding **Surgical masks** and **N95 masks** to the survey.

s/f

Pete

Pete Gaynor
 Administrator

Office: (202) 212-5516 | Mobile: (b)(6)
 Pete.Gaynor@fema.dhs.gov

From: Boehler, Adam <Adam.Boehler@dfc.gov>
Sent: Saturday, March 28, 2020 8:00 PM
To: CMS (b)(6) @cms.hhs.gov>
Cc: Gaynor, Pete <pete.gaynor@fema.dhs.gov>; Adams, Jerome (HHS/OASH) <Jerome.Adams@hhs.gov>; Kushner, Jared C. EOP/WHO (b)(6) Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Grogan, Joseph J. EOP/WHO (b)(6)
Subject: Re: Data Reporting to Hospitals

Hi Dr Redfield,

Could you please add the following:

(b) (5)

Adam

On Mar 28, 2020, at 7:49 PM, CMS (b)(6) @cms.hhs.gov> wrote:

(b)(5)

From: [Ueland, Eric M. EOP/WHO](#)
To: [CMS SV1](#); [Birx, Deborah L. EOP/NSC](#); [Short, Marc T. EOP/OVP](#); [Grogan, Joseph J. EOP/WHO](#); [Short, Marc T. EOP/OVP](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Jenny, Brenna \(HHS/OGC\)](#); [Bonner, Maria K. EOP/WHO](#)
Cc: [Brookes, Brady \(CMS/OA\)](#)
Subject: RE: disaster declaration & Telehealth
Date: Thursday, March 12, 2020 12:18:19 PM

Good afternoon—

(b)(5)

From: CMS (b) (6) @cms.hhs.gov>
Sent: Thursday, March 12, 2020 11:48 AM
To: Birx, Deborah L. EOP/NSC (b)(6); Short, Marc T. EOP/OVP
 (b)(6) Grogan, Joseph J. EOP/WHO (b)(6)
 Short, Marc T. EOP/OVP (b)(6); Troye, Olivia EOP/NSC
 (b)(6) Ueland, Eric M. EOP/WHO (b)(6); Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>; Bonner, Maria K. EOP/WHO
 (b)(6)
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: disaster declaration & Telehealth

Team,

(b)(5)

From: [Short, Marc T. EOP/OVP](#)
To: [Ueland, Eric M. EOP/WHO](#); [CMS \(b\) \(6\)](#); [Birx, Deborah L. EOP/NSC](#); [Grogan, Joseph J. EOP/WHO](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Jenny, Brenna \(HHS/OGC\)](#); [Bonner, Maria K. EOP/WHO](#)
Cc: [Brookes, Brady \(CMS/OA\)](#); [Philbin, Patrick F. EOP/WHO](#); [Rader, John N. EOP/NSC](#)
Subject: RE: disaster declaration & Telehealth
Date: Thursday, March 12, 2020 12:37:09 PM

Thank you, everyone. Multiple constituencies are requesting this. I believe (b) (5)

From: Ueland, Eric M. EOP/WHO (b) (6) >
Sent: Thursday, March 12, 2020 12:18 PM
To: CMS (b) (6) @cms.hhs.gov; Birx, Deborah L. EOP/NSC (b) (6); Short, Marc T. EOP/OVP (b) (6); Grogan, Joseph J. EOP/WHO (b) (6); Short, Marc T. EOP/OVP (b) (6); Troye, Olivia EOP/NSC (b) (6); Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>; Bonner, Maria K. EOP/WHO (b) (6)
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: RE: disaster declaration & Telehealth

Good afternoon—

(b) (6)

From: CMS (b) (6) @cms.hhs.gov
Sent: Thursday, March 12, 2020 11:48 AM
To: Birx, Deborah L. EOP/NSC (b) (6); Short, Marc T. EOP/OVP (b) (6); Grogan, Joseph J. EOP/WHO (b) (6); Short, Marc T. EOP/OVP (b) (6); Troye, Olivia EOP/NSC (b) (6); Ueland, Eric M. EOP/WHO (b) (6); Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>; Bonner, Maria K. EOP/WHO (b) (6)
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: disaster declaration & Telehealth

Team,

(b) (5)

(b)(5)

From: [Lira, Mathew L. EOP/WHO](#)
To: [Liddell, Christopher P. EOP/WHO](#)
Cc: [Butterfield, Nicholas W. EOP/WHO](#); CMS (b) (6)
Subject: RE: EHR ideas
Date: Friday, May 1, 2020 2:04:02 PM
Attachments: [Memo -- Post-Rule 2020 Options.docx](#)

I've attached the memo which outlines initial thoughts.

(b)(5)

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Friday, May 1, 2020 1:30 PM
To: Lira, Mathew L. EOP/WHO (b)(6)
Cc: Butterfield, Nicholas W. EOP/WHO (b)(6) CMS (b)(6)
Subject: EHR ideas

Matt

You had some good ideas about (b) (5)

Can you send a copy to Nick and Seema, and we can think about how we build them into the agenda

Chris

From: [Lira, Mathew L. EOP/WHO](#)
To: CMS (b)(6)
Cc: [Liddell, Christopher P. EOP/WHO](#); [Butterfield, Nicholas W. EOP/WHO](#)
Subject: RE: EHR ideas
Date: Friday, May 1, 2020 2:23:59 PM

(b)(5)

From: CMS (b)(6) <@cms.hhs.gov>
Sent: Friday, May 1, 2020 2:14 PM
To: Lira, Mathew L. EOP/WHO (b)(6)
Cc: Liddell, Christopher P. EOP/WHO (b)(6); Butterfield, Nicholas W. EOP/WHO (b)(6)
Subject: Re: EHR ideas

(b)(6)

Sent from my iPhone

On May 1, 2020, at 2:04 PM, Lira, Mathew L. EOP/WHO (b)(6) wrote:

I've attached the memo which outlines initial thoughts.

(b)(5)

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Friday, May 1, 2020 1:30 PM
To: Lira, Mathew L. EOP/WHO (b)(6)

Cc: Butterfield, Nicholas W. EOP/WHO (b)(6) CMS
(b) (6) @cms.hhs.gov>
Subject: EHR ideas

Matt

You had some good ideas about (b) (5)
[REDACTED]

Can you send a copy to Nick and Seema, and we can think about how we build them into the agenda

Chris

<Memo -- Post-Rule 2020 Options.docx>

From: [Liddell, Christopher P. EOP/WHO](#)
To: CMS (b) (6); [Butterfield, Nicholas W. EOP/WHO](#)
Subject: RE: EHR rule
Date: Wednesday, February 19, 2020 8:38:24 AM

Nick ,, do we know which of the speechwriters are doing this one ?

From: CMS (b) (6) @cms.hhs.gov>
Sent: Tuesday, February 18, 2020 5:36 PM
To: Kan, Derek T. EOP/OMB (b) (6)
Cc: Lira, Mathew L. EOP/WHO (b) (6); Liddell, Christopher P. EOP/WHO (b) (6); Ray, Paul J. EOP/OMB (b) (6); Kushner, Jared C. EOP/WHO (b) (6); Pataki, Tim A. EOP/WHO (b) (6); Grogan, Joseph J. EOP/WHO (b) (6); Haley, Vincent M. EOP/WHO (b) (6); Vought, Russell T. EOP/OMB (b) (6)
Subject: Re: EHR rule

Comms team meeting on rollout and rules are in good shape. Let me know who is working on the speech and happy to help on that.

Sent from my iPhone

On Feb 18, 2020, at 1:16 PM, Kan, Derek T. EOP/OMB (b) (6) wrote:

We're currently on track to have it ready for the speech. We have some more steps to go through but, as of now, we're looking good.

From: Lira, Mathew L. EOP/WHO (b) (6)
Sent: Tuesday, February 18, 2020 11:34 AM
To: Liddell, Christopher P. EOP/WHO (b) (6); Kan, Derek T. EOP/OMB (b) (6); Ray, Paul J. EOP/OMB (b) (6)
Cc: Kushner, Jared C. EOP/WHO (b) (6); CMS (b) (6) @cms.hhs.gov>; Pataki, Tim A. EOP/WHO (b) (6); Grogan, Joseph J. EOP/WHO (b) (6); Haley, Vincent M. EOP/WHO (b) (6); Vought, Russell T. EOP/OMB (b) (6)
Subject: RE: EHR rule

(b) (5)

(b)(5)

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Tuesday, February 18, 2020 11:15 AM
To: Kan, Derek T. EOP/OMB (b)(6); Ray, Paul J. EOP/OMB
 (b)(6) Lira, Mathew L. EOP/WHO
 (b)(6)
Cc: Kushner, Jared C. EOP/WHO (b)(6) CMS (b)(6) @cms.hhs.gov>;
 Pataki, Tim A. EOP/WHO (b)(6) Grogan, Joseph J.
 EOP/WHO (b)(6); Haley, Vincent M. EOP/WHO
 (b)(6) Vought, Russell T. EOP/OMB
 (b)(6)
Subject: RE: EHR rule

Hi – checking in on this – we only have 2 weeks to go, so checking that it is all but finished ?

We are working with speechwriting this week on the POTUS speech

Thanks

From: Liddell, Christopher P. EOP/WHO
Sent: Tuesday, February 11, 2020 5:03 PM
To: Kan, Derek T. EOP/OMB (b)(6) Ray, Paul J. EOP/OMB
 (b)(6); Lira, Mathew L. EOP/WHO
 (b)(6)
Cc: Kushner, Jared C. EOP/WHO (b)(6); 'CMS (b)(6) @cms.hhs.gov>;
 Pataki, Tim A. EOP/WHO (b)(6); Grogan, Joseph J.
 EOP/WHO (b)(6) Haley, Vincent M. EOP/WHO
 (b)(6); Vought, Russell T. EOP/OMB
 (b)(6)
Subject: EHR rule

(b)(5)

Vince – Matt Lira can give you background

Thanks
 Chris

From: [Kan, Derek T. EOP/OMB](#)
To: [Lira, Mathew L. EOP/WHO](#); [Liddell, Christopher P. EOP/WHO](#); [Ray, Paul J. EOP/OMB](#)
Cc: [Kushner, Jared C. EOP/WHO](#); [CMS \(b\)\(6\)](#); [Pataki, Tim A. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Haley, Vincent M. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#)
Subject: RE: EHR rule
Date: Tuesday, February 18, 2020 1:16:30 PM

We're currently on track to have it ready for the speech. We have some more steps to go through but, as of now, we're looking good.

From: Lira, Mathew L. EOP/WHO (b)(6)
Sent: Tuesday, February 18, 2020 11:34 AM
To: Liddell, Christopher P. EOP/WHO (b)(6); Kan, Derek T. EOP/OMB (b)(6); Ray, Paul J. EOP/OMB (b)(6)
Cc: Kushner, Jared C. EOP/WHO (b)(6); CMS (b)(6) @cms.hhs.gov>; Pataki, Tim A. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); Haley, Vincent M. EOP/WHO (b)(6)
Vought, Russell T. EOP/OMB (b)(6)
Subject: RE: EHR rule

(b)(5)

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Tuesday, February 18, 2020 11:15 AM
To: Kan, Derek T. EOP/OMB (b)(6); Ray, Paul J. EOP/OMB (b)(6); Lira, Mathew L. EOP/WHO (b)(6)
Cc: Kushner, Jared C. EOP/WHO (b)(6); CMS (b)(6) @cms.hhs.gov>; Pataki, Tim A. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); Haley, Vincent M. EOP/WHO (b)(6)
Vought, Russell T. EOP/OMB (b)(6)
Subject: RE: EHR rule

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We are working with speechwriting this week on the POTUS speech

Thanks

From: Liddell, Christopher P. EOP/WHO
Sent: Tuesday, February 11, 2020 5:03 PM

To: Kan, Derek T. EOP/OMB (b)(6) Ray, Paul J. EOP/OMB
(b)(6); Lira, Mathew L. EOP/WHO (b)(6)
Cc: Kushner, Jared C. EOP/WHO <jck@who.eop.gov>; 'CMS (b)(6)@cms.hhs.gov>; Pataki, Tim A.
EOP/WHO (b)(6) Grogan, Joseph J. EOP/WHO
(b)(6); Haley, Vincent M. EOP/WHO (b)(6)
Vought, Russell T. EOP/OMB (b)(6)
Subject: EHR rule

(b)(5)

Vince – Matt Lira can give you background

Thanks
Chris

From: [Lira, Mathew L. EOP/WHO](#)
To: [Liddell, Christopher P. EOP/WHO](#); [Kan, Derek T. EOP/OMB](#); [Ray, Paul J. EOP/OMB](#)
Cc: [Kushner, Jared C. EOP/WHO](#); [CMS \(b\)\(6\)](#); [Pataki, Tim A. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Haley, Vincent M. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#)
Subject: RE: EHR rule
Date: Tuesday, February 18, 2020 11:34:42 AM

(b)(5)

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Tuesday, February 18, 2020 11:15 AM
To: Kan, Derek T. EOP/OMB (b)(6); Ray, Paul J. EOP/OMB (b)(6); Lira, Mathew L. EOP/WHO (b)(6)
Cc: Kushner, Jared C. EOP/WHO (b)(6); CMS (b)(6) @cms.hhs.gov>; Pataki, Tim A. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); Haley, Vincent M. EOP/WHO (b)(6); Vought, Russell T. EOP/OMB (b)(6)
Subject: RE: EHR rule

Hi – checking in on this – we only have 2 weeks to go, so checking that it is all but finished ?

We are working with speechwriting this week on the POTUS speech

Thanks

From: Liddell, Christopher P. EOP/WHO
Sent: Tuesday, February 11, 2020 5:03 PM
To: Kan, Derek T. EOP/OMB (b)(6); Ray, Paul J. EOP/OMB (b)(6); Lira, Mathew L. EOP/WHO (b)(6)
Cc: Kushner, Jared C. EOP/WHO (b)(6); 'CMS (b)(6) @cms.hhs.gov>; Pataki, Tim A. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); Haley, Vincent M. EOP/WHO (b)(6); Vought, Russell T. EOP/OMB (b)(6)
Subject: EHR rule

(b)(5)

Vince – Matt Lira can give you background

Thanks
Chris

From: [Liddell, Christopher P. EOP/WHO](#)
To: [Kan, Derek T. EOP/OMB](#); [Ray, Paul J. EOP/OMB](#); [Lira, Mathew L. EOP/WHO](#)
Cc: [Kushner, Jared C. EOP/WHO](#); [CMS \(b\)\(6\)](#); [Pataki, Tim A. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Haley, Vincent M. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#)
Subject: RE: EHR rule
Date: Tuesday, February 18, 2020 11:14:53 AM

Hi – checking in on this – we only have 2 weeks to go, so checking that it is all but finished ?

We are working with speechwriting this week on the POTUS speech

Thanks

From: Liddell, Christopher P. EOP/WHO
Sent: Tuesday, February 11, 2020 5:03 PM
To: Kan, Derek T. EOP/OMB (b)(6) Ray, Paul J. EOP/OMB
 (b)(6) Lira, Mathew L. EOP/WHO (b)(6)
Cc: Kushner, Jared C. EOP/WHO (b)(6); 'CMS (b)(6) @cms.hhs.gov>; Pataki, Tim A. EOP/WHO (b)(6) Grogan, Joseph J. EOP/WHO
 (b)(6) Haley, Vincent M. EOP/WHO (b)(6)
 Vought, Russell T. EOP/OMB (b)(6)
Subject: EHR rule

(b)(5)

Vince – Matt Lira can give you background

Thanks

Chris

From: [Liddell, Christopher P. EOP/WHO](#)
To: CMS [REDACTED]; [Lira, Mathew L. EOP/WHO](#)
Cc: [Riggs, Charlotte R. EOP/WHO](#)
Subject: RE: EHR rule
Date: Wednesday, February 12, 2020 2:00:39 PM

[REDACTED]

(b)(5)

From: CMS (b) (6) @cms.hhs.gov>
Sent: Tuesday, February 11, 2020 9:39 PM
To: Liddell, Christopher P. EOP/WHO (b)(6)
Cc: Kushner, Jared C. EOP/WHO (b)(6); Kan, Derek T. EOP/OMB
 (b)(6); Ray, Paul J. EOP/OMB (b)(6); Lira, Mathew L.
 EOP/WHO (b)(6); Pataki, Tim A. EOP/WHO
 (b)(6); Grogan, Joseph J. EOP/WHO (b)(6)
 Haley, Vincent M. EOP/WHO (b)(6); Vought, Russell T. EOP/OMB
 (b)(6); Butterfield, Nicholas W. EOP/WHO
 (b)(6)
Subject: Re: EHR rule

[REDACTED]

(b)(5)

Sent from my iPhone

On Feb 11, 2020, at 6:55 PM, Liddell, Christopher P. EOP/WHO

(b)(6) wrote:

Correct

(b)(5)

(b)(5)

From: Kushner, Jared C. EOP/WHO (b)(6)

Sent: Tuesday, February 11, 2020 6:39 PM

To: CMS (b)(6) <@cms.hhs.gov>; Kan, Derek T. EOP/OMB

(b)(6)

Cc: Liddell, Christopher P. EOP/WHO (b)(6); Ray, Paul

J. EOP/OMB (b)(6); Lira, Mathew L. EOP/WHO

(b)(6)

Pataki, Tim A. EOP/WHO

(b)(6)

; Grogan, Joseph J. EOP/WHO

(b)(6)

; Haley, Vincent M. EOP/WHO

(b)(6)

; Vought, Russell T. EOP/OMB

(b)(6)

Subject: RE: EHR rule

(b)(5)

From: CMS (b)(6) <@cms.hhs.gov>

Sent: Tuesday, February 11, 2020 6:26 PM

To: Kan, Derek T. EOP/OMB (b)(6)

Cc: Liddell, Christopher P. EOP/WHO (b)(6); Ray, Paul

J. EOP/OMB (b)(6); Lira, Mathew L. EOP/WHO

(b)(6)

; Kushner, Jared C. EOP/WHO (b)(6)

Pataki, Tim A. EOP/WHO <(b)(6)>; Grogan, Joseph J.

EOP/WHO (b)(6); Haley, Vincent M. EOP/WHO

(b)(6)

Vought, Russell T. EOP/OMB

(b)(6)

Subject: Re: EHR rule

Assuming he will be announcing the rules during his speech?

Sent from my iPhone

On Feb 11, 2020, at 5:23 PM, Kan, Derek T. EOP/OMB

wrote:

Got it. Thanks.

From: Liddell, Christopher P. EOP/WHO

(b)(6)

Sent: Tuesday, February 11, 2020 5:03 PM

To: Kan, Derek T. EOP/OMB (b)(6) Ray, Paul J.
EOP/OMB (b)(6) ; Lira, Mathew L. EOP/WHO
(b)(6)
Cc: Kushner, Jared C. EOP/WHO (b)(6) ; CMS (b)(6)
(b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>; Pataki, Tim A. EOP/WHO
(b)(6) ; Grogan, Joseph J. EOP/WHO
(b)(6) ; Haley, Vincent M. EOP/WHO
(b)(6) ; Vought, Russell T. EOP/OMB
(b)(6)
Subject: EHR rule

(b)(6)

Vince – Matt Lira can give you background

Thanks
Chris

From: [Liddell, Christopher P. EOP/WHO](#)
To: [Kushner, Jared C. EOP/WHO](#); [CMS \(b\)\(6\)](#); [Kan, Derek T. EOP/OMB](#)
Cc: [Ray, Paul J. EOP/OMB](#); [Lira, Mathew L. EOP/WHO](#); [Pataki, Tim A. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Haley, Vincent M. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Butterfield, Nicholas W. EOP/WHO](#)
Subject: RE: EHR rule
Date: Tuesday, February 11, 2020 6:55:02 PM

Correct

(b)(5)

From: Kushner, Jared C. EOP/WHO (b)(6)
Sent: Tuesday, February 11, 2020 6:39 PM
To: CMS (b)(6) @cms.hhs.gov>; Kan, Derek T. EOP/OMB (b)(6)
Cc: Liddell, Christopher P. EOP/WHO (b)(6); Ray, Paul J. EOP/OMB (b)(6); Lira, Mathew L. EOP/WHO (b)(6); Pataki, Tim A. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); Haley, Vincent M. EOP/WHO (b)(6); Vought, Russell T. EOP/OMB (b)(6)
Subject: RE: EHR rule

(b)(5)

From: CMS (b)(6) @cms.hhs.gov>
Sent: Tuesday, February 11, 2020 6:26 PM
To: Kan, Derek T. EOP/OMB (b)(6)
Cc: Liddell, Christopher P. EOP/WHO (b)(6); Ray, Paul J. EOP/OMB (b)(6); Lira, Mathew L. EOP/WHO (b)(6); Kushner, Jared C. EOP/WHO (b)(6); Pataki, Tim A. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); Haley, Vincent M. EOP/WHO (b)(6); Vought, Russell T. EOP/OMB (b)(6)
Subject: Re: EHR rule

Assuming he will be announcing the rules during his speech?

Sent from my iPhone

On Feb 11, 2020, at 5:23 PM, Kan, Derek T. EOP/OMB (b)(6) wrote:

Got it. Thanks.

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Tuesday, February 11, 2020 5:03 PM
To: Kan, Derek T. EOP/OMB (b)(6); Ray, Paul J. EOP/OMB
(b)(6); Lira, Mathew L. EOP/WHO
(b)(6)
Cc: Kushner, Jared C. EOP/WHO (b)(6) CMS (b) (6) @cms.hhs.gov>;
Pataki, Tim A. EOP/WHO (b)(6); Grogan, Joseph J.
EOP/WHO (b)(6) Haley, Vincent M. EOP/WHO
(b)(6); Vought, Russell T. EOP/OMB
(b)(6)
Subject: EHR rule

(b)(5)

Vince – Matt Lira can give you background

Thanks
Chris

From: [Kushner, Jared C. EOP/WHO](#)
To: [CMS \[REDACTED\]](#); [Kan, Derek T. EOP/OMB](#)
Cc: [Liddell, Christopher P. EOP/WHO](#); [Ray, Paul J. EOP/OMB](#); [Lira, Mathew L. EOP/WHO](#); [Pataki, Tim A. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Haley, Vincent M. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#)
Subject: RE: EHR rule
Date: Tuesday, February 11, 2020 6:39:01 PM

(b)(5)

From: CMS [\[REDACTED\] \(b\) \(6\)](#) @cms.hhs.gov>
Sent: Tuesday, February 11, 2020 6:26 PM
To: Kan, Derek T. EOP/OMB [\[REDACTED\] \(b\)\(6\)](#)
Cc: Liddell, Christopher P. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#); Ray, Paul J. EOP/OMB [\[REDACTED\] \(b\)\(6\)](#); Lira, Mathew L. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#); Kushner, Jared C. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#); Pataki, Tim A. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#); Grogan, Joseph J. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#); Haley, Vincent M. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#); Vought, Russell T. EOP/OMB [\[REDACTED\] \(b\)\(6\)](#)
Subject: Re: EHR rule

Assuming he will be announcing the rules during his speech?

Sent from my iPhone

On Feb 11, 2020, at 5:23 PM, Kan, Derek T. EOP/OMB [\[REDACTED\] \(b\)\(6\)](#) wrote:

Got it. Thanks.

From: Liddell, Christopher P. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#)
Sent: Tuesday, February 11, 2020 5:03 PM
To: Kan, Derek T. EOP/OMB [\[REDACTED\] \(b\)\(6\)](#); Ray, Paul J. EOP/OMB [\[REDACTED\] \(b\)\(6\)](#); Lira, Mathew L. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#)
Cc: Kushner, Jared C. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#); CMS [\[REDACTED\] \(b\)\(6\)](#) @cms.hhs.gov>; Pataki, Tim A. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#); Grogan, Joseph J. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#); Haley, Vincent M. EOP/WHO [\[REDACTED\] \(b\)\(6\)](#); Vought, Russell T. EOP/OMB [\[REDACTED\] \(b\)\(6\)](#)
Subject: EHR rule

(b)(5)

Vince – Matt Lira can give you background

Thanks

Chris

From: [Kan, Derek T. EOP/OMB](#)
To: [Liddell, Christopher P. EOP/WHO](#); [Ray, Paul J. EOP/OMB](#); [Lira, Mathew L. EOP/WHO](#)
Cc: [Kushner, Jared C. EOP/WHO](#); [CMS](#); [Pataki, Tim A. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Haley, Vincent M. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#)
Subject: RE: EHR rule
Date: Tuesday, February 11, 2020 5:23:17 PM

Got it. Thanks.

From: Liddell, Christopher P. EOP/WHO (b)(6)
Sent: Tuesday, February 11, 2020 5:03 PM
To: Kan, Derek T. EOP/OMB (b)(6); Ray, Paul J. EOP/OMB
 (b)(6); Lira, Mathew L. EOP/WHO (b)(6)
Cc: Kushner, Jared C. EOP/WHO (b)(6); CMS (b)(6) @cms.hhs.gov>; Pataki, Tim A. EOP/WHO (b)(6); Grogan, Joseph J. EOP/WHO
 (b)(6); Haley, Vincent M. EOP/WHO (b)(6)
 Vought, Russell T. EOP/OMB (b)(6)
Subject: EHR rule

(b)(5)

Vince – Matt Lira can give you background

Thanks
 Chris

From: [Lira, Mathew L. EOP/WHO](#)
To: [Liddell, Christopher P. EOP/WHO](#)
Cc: [CMS SV1; Riggs, Charlotte R. EOP/WHO](#)
Subject: Re: EHR rule
Date: Wednesday, February 12, 2020 2:07:06 PM

Happy to do so. (b) (5)

FYSA - Hosted a call this morning with OIRA, DPC, NEC, HHS — emphasized (b) (5). Will need to stay on top of it ofc

On Feb 12, 2020, at 2:00 PM, Liddell, Christopher P. EOP/WHO

(b)(6) wrote:

(b)(5)

From: CMS (b) (6) <@cms.hhs.gov>

Sent: Tuesday, February 11, 2020 9:39 PM

To: Liddell, Christopher P. EOP/WHO (b)(6)

Cc: Kushner, Jared C. EOP/WHO (b)(6); Kan, Derek T. EOP/OMB

(b)(6); Ray, Paul J. EOP/OMB (b)(6); Lira,

Mathew L. EOP/WHO (b)(6); Pataki, Tim A. EOP/WHO

(b)(6); Grogan, Joseph J. EOP/WHO

(b)(6); Haley, Vincent M. EOP/WHO

(b)(6); Vought, Russell T. EOP/OMB

(b)(6); Butterfield, Nicholas W. EOP/WHO

(b)(6)

Subject: Re: EHR rule

(b)(5)

(b)(5)

Sent from my iPhone

On Feb 11, 2020, at 6:55 PM, Liddell, Christopher P. EOP/WHO

(b)(5)

wrote:

Correct

(b)(5)

From: Kushner, Jared C. EOP/WHO (b)(6)

Sent: Tuesday, February 11, 2020 6:39 PM

To: CMS (b) (6) <cms.hhs.gov>; Kan, Derek T. EOP/OMB

(b)(6)

Cc: Liddell, Christopher P. EOP/WHO

(b)(6) Ray, Paul J. EOP/OMB

(b)(6) Lira, Mathew L. EOP/WHO

(b)(6) ; Pataki, Tim A. EOP/WHO

(b)(6) Grogan, Joseph J. EOP/WHO

(b)(6) ; Haley, Vincent M. EOP/WHO

(b)(6) Vought, Russell T. EOP/OMB

(b)(6)

Subject: RE: EHR rule

Yes and what this means generally – this is a good opportunity to roll out our healthcare messaging and what we are doing to improve healthcare

From: CMS (b) (6) <cms.hhs.gov>

Sent: Tuesday, February 11, 2020 6:26 PM

To: Kan, Derek T. EOP/OMB (b)(6)

Cc: Liddell, Christopher P. EOP/WHO

(b)(6) ; Ray, Paul J. EOP/OMB

(b)(6) Lira, Mathew L. EOP/WHO

(b)(6) Kushner, Jared C. EOP/WHO

(b)(6) Pataki, Tim A. EOP/WHO

(b)(6) ; Grogan, Joseph J. EOP/WHO

(b)(6) Haley, Vincent M. EOP/WHO
(b)(6) Vought, Russell T. EOP/OMB
(b)(6)

Subject: Re: EHR rule

Assuming he will be announcing the rules during his speech?

Sent from my iPhone

On Feb 11, 2020, at 5:23 PM, Kan, Derek T. EOP/OMB

(b)(6) wrote:

Got it. Thanks.

From: Liddell, Christopher P. EOP/WHO

(b)(6)

Sent: Tuesday, February 11, 2020 5:03 PM

To: Kan, Derek T. EOP/OMB

Ray, Paul J. EOP/OMB (b)(6); Lira,

Mathew L. EOP/WHO

Cc: Kushner, Jared C. EOP/WHO <(b)(6)> CMS

SV1 <SV1@cms.hhs.gov>; Pataki, Tim A. EOP/WHO

(b)(6) Grogan, Joseph J.

EOP/WHO (b)(6) Haley, Vincent

M. EOP/WHO (b)(6) Vought,

Russell T. EOP/OMB

Subject: EHR rule

(b)(5)

Vince – Matt Lira can give you background

Thanks

Chris

From: [Butterfield, Nicholas W. EOP/WHO](#)
To: [Liddell, Christopher P. EOP/WHO](#); CMS [REDACTED]
Subject: RE: EHR rule
Date: Wednesday, February 19, 2020 9:10:51 AM

I'll check, although I doubt it's been assigned at this point (there are five rally speeches, India, CPAC, the county commissioners, and the Latino Coalition Summit between now and March 9).

Also, I'll check with Staff Sec on the status of Jared's messaging document, which we can use as building blocks for the speech.

From: Liddell, Christopher P. EOP/WHO [REDACTED]
Sent: Wednesday, February 19, 2020 8:38 AM
To: CMS [REDACTED] <[REDACTED]@cms.hhs.gov>; Butterfield, Nicholas W. EOP/WHO [REDACTED]
Subject: RE: EHR rule

Nick,, do we know which of the speechwriters are doing this one ?

From: CMS [REDACTED] <[REDACTED]@cms.hhs.gov>
Sent: Tuesday, February 18, 2020 5:36 PM
To: Kan, Derek T. EOP/OMB [REDACTED]
Cc: Lira, Mathew L. EOP/WHO [REDACTED]; Liddell, Christopher P. EOP/WHO [REDACTED]; Ray, Paul J. EOP/OMB [REDACTED] Kushner, Jared C. EOP/WHO [REDACTED]; Pataki, Tim A. EOP/WHO [REDACTED]; Grogan, Joseph J. EOP/WHO [REDACTED]; Haley, Vincent M. EOP/WHO [REDACTED]; Vought, Russell T. EOP/OMB [REDACTED]
Subject: Re: EHR rule

Comms team meeting on rollout and rules are in good shape. Let me know who is working on the speech and happy to help on that.

Sent from my iPhone

On Feb 18, 2020, at 1:16 PM, Kan, Derek T. EOP/OMB [REDACTED] wrote:

We're currently on track to have it ready for the speech. We have some more steps to go through but, as of now, we're looking good.

From: Lira, Mathew L. EOP/WHO [REDACTED]
Sent: Tuesday, February 18, 2020 11:34 AM
To: Liddell, Christopher P. EOP/WHO [REDACTED] Kan, Derek T. EOP/OMB [REDACTED] Ray, Paul J. EOP/OMB [REDACTED]

(b)(6)

Cc: Kushner, Jared C. EOP/WHO (b)(6); CMS (b)(6) @cms.hhs.gov>;
 Pataki, Tim A. EOP/WHO (b)(6) Grogan, Joseph J.
 EOP/WHO (b)(6) Haley, Vincent M. EOP/WHO
 (b)(6) Vought, Russell T. EOP/OMB

(b)(6)

Subject: RE: EHR rule

(b)(5)

From: Liddell, Christopher P. EOP/WHO (b)(6)

Sent: Tuesday, February 18, 2020 11:15 AM

To: Kan, Derek T. EOP/OMB (b)(6) Ray, Paul J. EOP/OMB

(b)(6)

(b)(6) Lira, Mathew L. EOP/WHO

(b)(6)

Cc: Kushner, Jared C. EOP/WHO (b)(6) CMS (b)(6) @cms.hhs.gov>;
 Pataki, Tim A. EOP/WHO (b)(6) Grogan, Joseph J.
 EOP/WHO (b)(6) Haley, Vincent M. EOP/WHO

(b)(6)

(b)(6); Vought, Russell T. EOP/OMB

(b)(6)

Subject: RE: EHR rule

Hi – checking in on this – we only have 2 weeks to go, so checking that it is all but finished ?

We are working with speechwriting this week on the POTUS speech

Thanks

From: Liddell, Christopher P. EOP/WHO

Sent: Tuesday, February 11, 2020 5:03 PM

To: Kan, Derek T. EOP/OMB (b)(6) Ray, Paul J. EOP/OMB

(b)(6)

(b)(6) Lira, Mathew L. EOP/WHO

(b)(6)

Cc: Kushner, Jared C. EOP/WHO (b)(6) 'CMS (b)(6) @cms.hhs.gov>;
 Pataki, Tim A. EOP/WHO (b)(6) Grogan, Joseph J.
 EOP/WHO (b)(6) Haley, Vincent M. EOP/WHO

(b)(6)

(b)(6) Vought, Russell T. EOP/OMB

(b)(6)

Subject: EHR rule

(b)(5)

Vince – Matt Lira can give you background

Thanks

Chris

From: [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#)
To: [Birx, Deborah L. EOP/NSC](#); [Grogan, Joseph J. EOP/WHO](#); [Trove, Olivia \(nsc.eop.gov\)](#); [CMS](#); [Redfield, Robert R. \(CDC/OD\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Hahn, Stephen \(FDA\)](#); [Payne, Rebecca L. \(CDC/DDID/NCHSTP/DASH\)](#); [Bresee, Joseph \(CDC/DDID/NCIRD/ID\)](#); [Schuchat, Anne MD \(CDC/OD\)](#); [Meaney Delman, Dana M. \(CDC/DDNID/NCBDDD/DBDID\)](#)
Cc: [McGuffee, Tyler Ann A. EOP/OVP](#)
Subject: RE: Follow up: Community Mitigation plan
Date: Tuesday, April 14, 2020 1:00:51 PM

Dr. Birx,

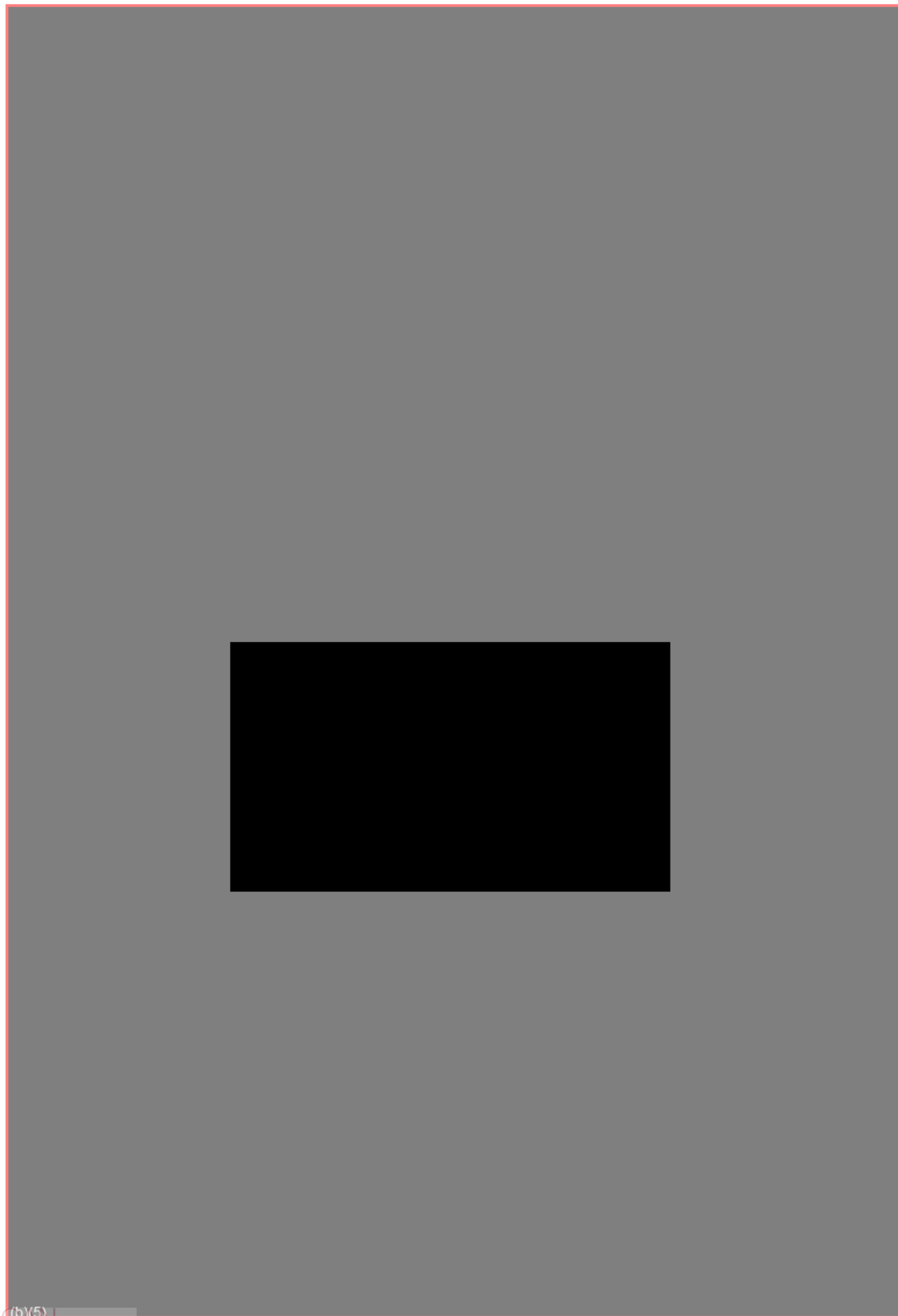
(b) (5)

Please let me know your thoughts on next steps, and if you have additional questions we can answer.

Below are responses to your specific questions, we welcome your continued input and guidance.

(b) (5)

[Redacted text block containing multiple paragraphs and bulleted points]



(b)(5)

Thanks
Dan.

Daniel B. Jernigan, MD MPH
Director, Influenza Division; HHS CDC Lead, FEMA-HHS COVID-19 Response
Captain, USPHS (RET)
National Center for Immunization and Respiratory Diseases
Centers for Disease Control and Prevention
1600 Clifton Rd NE, Atlanta, GA 30329
Phone 404-639-2621, Cell (b)(6)
djernigan@cdc.gov, www.cdc.gov/flu

From: Birx, Deborah L. EOP/NSC (b)(6)
Sent: Tuesday, April 14, 2020 5:50 AM
To: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Grogan, Joseph J. EOP/WHO (b)(6); Troye, Olivia EOP/NSC (b)(6); CMS (b)(6)@cms.hhs.gov; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <AFAUCI@niaid.nih.gov>; Hahn, Stephen (FDA) <Stephen.Hahn@fda.hhs.gov>
Cc: McGuffee, Tyler Ann A. EOP/OVP (b)(6)
Subject: Re: Follow up: Community Mitigation plan

(b)(5)

From: "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>
Date: Monday, April 13, 2020 at 7:39 PM
To: "Birx, Deborah L. EOP/NSC" (b)(6) "Grogan, Joseph J. EOP/WHO" (b)(6) "Troye, Nsc" (b)(6), CMS (b)(6)@cms.hhs.gov, "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>, "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>, "Hahn, Stephen (FDA)" <Stephen.Hahn@fda.hhs.gov>
Cc: "McGuffee, Tyler Ann A. EOP/OVP" (b)(6) "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>
Subject: Follow up: Community Mitigation plan

Dr Birx:

(b)(5)
 Dan

Daniel B. Jernigan, MD MPH
 Director, Influenza Division; HHS-CDC Lead for FEMA-HHS COVID-19 Response
dbj0@cdc.gov

404

(b)(6)

From: [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#)
To: [Birx, Deborah L. EOP/NSC](#); [Grogan, Joseph J. EOP/WHO](#); [Troye, Olivia \(nsc.eop.gov\)](#); [CMS](#) [Redfield, Robert R. \(CDC/OD\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Hahn, Stephen \(FDA\)](#)
Cc: [McGuffee, Tyler Ann A. EOP/OVP](#); [Payne, Rebecca L. \(CDC/DDID/NCHHSTP/DASH\)](#); [Meaney Delman, Dana M. \(CDC/DDID/NCBDDD/DBDID\)](#); [Schuchat, Anne MD \(CDC/OD\)](#)
Subject: RE: Follow up: Community Mitigation plan
Date: Tuesday, April 14, 2020 6:18:19 AM

Will get back to you quickly with responses.

Thanks

Dan.

From: Birx, Deborah L. EOP/NSC (b)(6)
Sent: Tuesday, April 14, 2020 5:50 AM
To: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Grogan, Joseph J. EOP/WHO (b)(6); Troye, Olivia EOP/NSC (b)(6) CMS (b)(6)@cms.hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <AFAUCI@niaid.nih.gov>; Hahn, Stephen (FDA) <Stephen.Hahn@fda.hhs.gov>
Cc: McGuffee, Tyler Ann A. EOP/OVP (b)(6)
Subject: Re: Follow up: Community Mitigation plan

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Date: Monday, April 13, 2020 at 7:39 PM
To: "Birx, Deborah L. EOP/NSC" (b)(6) "Grogan, Joseph J. EOP/WHO" (b)(6) "Troye, Nsc" (b)(6) CMS (b)(6)@cms.hhs.gov>, "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>, "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>, "Hahn, Stephen (FDA)" <Stephen.Hahn@fda.hhs.gov>
Cc: "McGuffee, Tyler Ann A. EOP/OVP" (b)(6) "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>
Subject: Follow up: Community Mitigation plan

Dr Birx:

(b)(5)

(b)(5)

Thanks,
Dan

Daniel B. Jernigan, MD MPH

Director, Influenza Division; HHS-CDC Lead for FEMA-HHS COVID-19 Response

dbj0@cdc.gov

(b)(6)

From: [Birx, Deborah L. EOP/NSC](#)
To: [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#); [Grogan, Joseph J. EOP/WHO](#); [Troye, Olivia \(nsc.eop.gov\)](#); [CMS](#); [Redfield, Robert R. \(CDC/OD\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Hahn, Stephen \(FDA\)](#)
Cc: [McGuffee, Tyler Ann A. EOP/OVP](#)
Subject: Re: Follow up: Community Mitigation plan
Date: Tuesday, April 14, 2020 5:50:23 AM

(b)(5)

From: "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>
Date: Monday, April 13, 2020 at 7:39 PM
To: "Birx, Deborah L. EOP/NSC" (b)(6) "Grogan, Joseph J. EOP/WHO" (b)(6) "Troye, Nsc" (b)(6), CMS (b)(6)@cms.hhs.gov, "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>, "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>, "Hahn, Stephen (FDA)" <Stephen.Hahn@fda.hhs.gov>
Cc: "McGuffee, Tyler Ann A. EOP/OVP" (b)(6) "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>
Subject: Follow up: Community Mitigation plan

Dr Birx:

(b)(5)

Thanks,
 Dan

Daniel B. Jernigan, MD MPH
 Director, Influenza Division; HHS-CDC Lead for FEMA-HHS COVID-19 Response
 dbj0@cdc.gov

(b)(6)

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To: [Birx, Deborah L. EOP/NSC](#); [Grogan, Joseph J. EOP/WHO](#); [Troye, Olivia \(nsc.eop.gov\)](#); [CMS](#); [Redfield, Robert R. \(CDC/OD\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Hahn, Stephen \(FDA\)](#); [Payne, Rebecca L. \(CDC/DDID/NCHHSTP/DASH\)](#); [Bresee, Joseph \(CDC/DDID/NCIRD/ID\)](#); [Schuchat, Anne MD \(CDC/OD\)](#); [Meaney Delman, Dana M. \(CDC/DDNID/NCBDDD/DBDID\)](#)
Cc: [McGuffee, Tyler Ann A. EOP/OVP](#)
Subject: RE: Follow up: Community Mitigation plan
Date: Tuesday, April 14, 2020 1:01:45 PM
Attachments: [Responses to Dr. Birx 2020-04-14.docx](#)

Also an attachment of the responses.
 Dan.

From: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)
Sent: Tuesday, April 14, 2020 1:00 PM
To: Birx, Deborah L. EOP/NSC (b)(6); Grogan, Joseph J. EOP/WHO (b)(6); Troye, Olivia EOP/NSC (b)(6) CMS (b)(6)@cms.hhs.gov; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <AFAUCI@niaid.nih.gov>; Hahn, Stephen (FDA) <Stephen.Hahn@fda.hhs.gov>; Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH) <rco0@cdc.gov>; Bresee, Joseph (CDC/DDID/NCIRD/ID) <jsb6@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>
Cc: McGuffee, Tyler Ann A. EOP/OVP (b)(6)
Subject: RE: Follow up: Community Mitigation plan

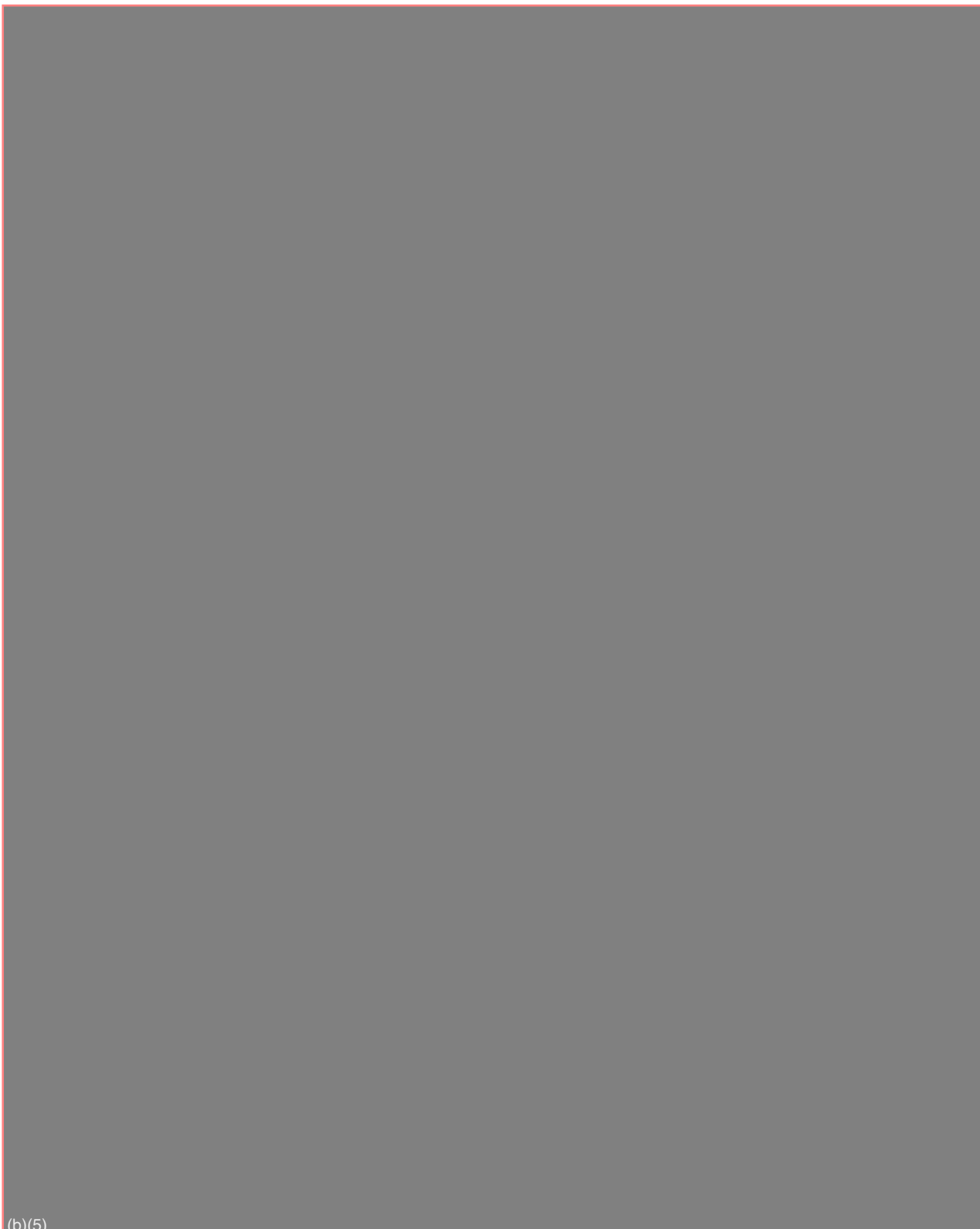
Dr. Birx,

(b)(5)

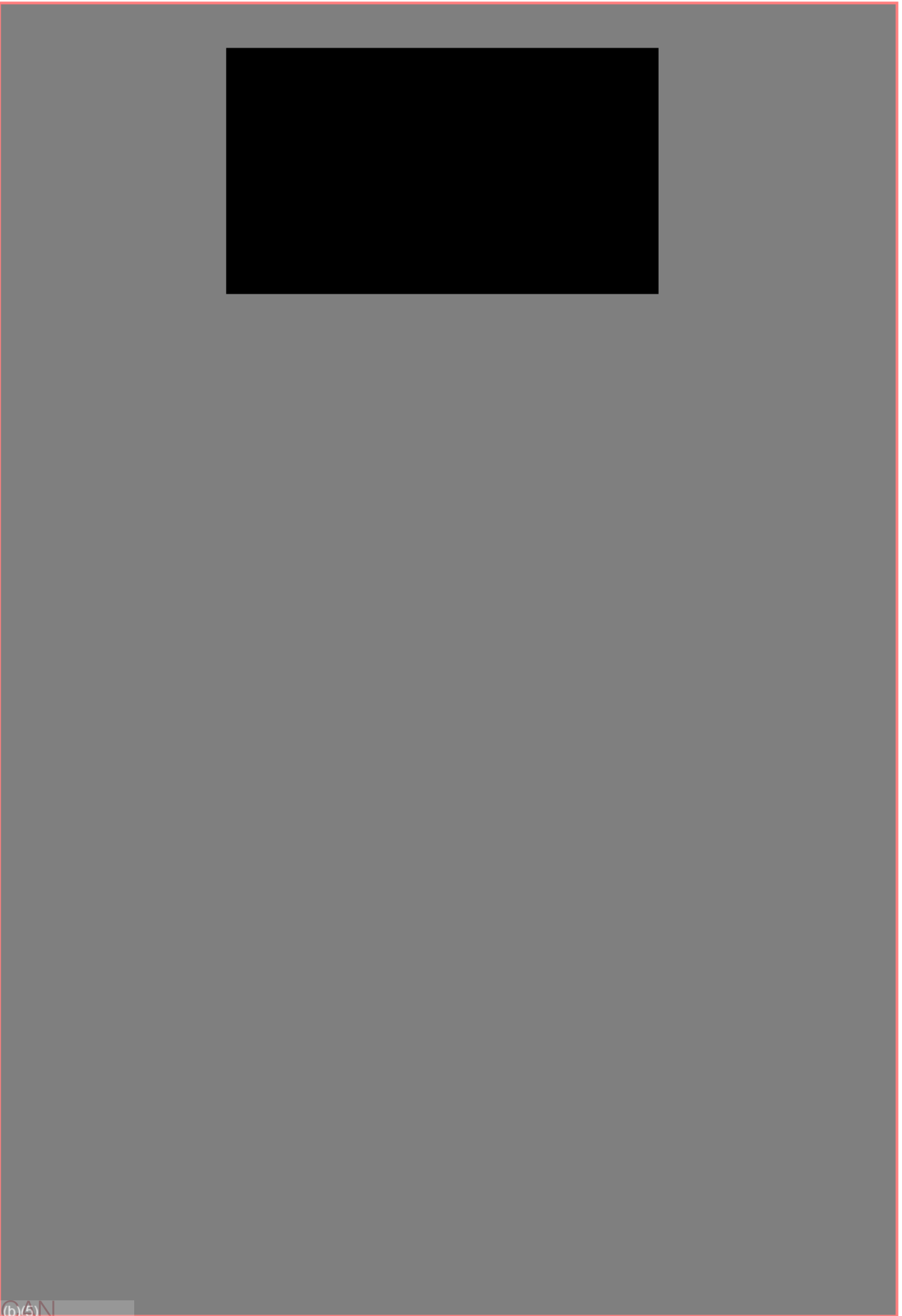
Please let me know your thoughts on next steps, and if you have additional questions we can answer.

Below are responses to your specific questions, we welcome your continued input and guidance.

(b)(5)



(b)(5)



(b)(5)

Thanks

Dan.

Daniel B. Jernigan, MD MPH
 Director, Influenza Division; HHS CDC Lead, FEMA-HHS COVID-19 Response
 Captain, USPHS (RET)
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 Centers for Disease Control and Prevention
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From: Birx, Deborah L. EOP/NSC (b)(6)
Sent: Tuesday, April 14, 2020 5:50 AM
To: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Grogan, Joseph J. EOP/WHO (b)(6) Troye, Olivia EOP/NSC (b)(6); CMS (b)(6) <cms.hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <AFAUCI@niaid.nih.gov>; Hahn, Stephen (FDA) <Stephen.Hahn@fda.hhs.gov>
Cc: McGuffee, Tyler Ann A. EOP/OVP <(b)(6)>
Subject: Re: Follow up: Community Mitigation plan

(b)(5)

From: "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>

Date: Monday, April 13, 2020 at 7:39 PM

To: "Birx, Deborah L. EOP/NSC" (b)(6) "Grogan, Joseph J. EOP/WHO"

(b)(6) "Troye, Nsc" (b)(6) CMS SV1

<SV1@cms.hhs.gov>, "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>, "Fauci, Anthony

(NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>, "Hahn, Stephen (FDA)"

<Stephen.Hahn@fda.hhs.gov>

Cc: "McGuffee, Tyler Ann A. EOP/OVP" (b)(6) "Jernigan, Daniel

B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>

Subject: Follow up: Community Mitigation plan

Dr Birx:

(b)(5)

Thanks,

Dan

Daniel B. Jernigan, MD MPH

Director, Influenza Division; HHS-CDC Lead for FEMA-HHS COVID-19 Response

dbj0@cdc.gov

(b)(6)

From: [Policy Coordinator](#)
To: [Policy Coordinator](#); [AMA2 \(OS/IOS\)](#); [CMS](#); [Meadows, Mark R. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Fleming, John C. Jr. EOP/WHO](#); ["Boehler, Adam"](#); [Ueland, Eric M. EOP/WHO](#); [Miller, Stephen EOP/WHO](#); [Kushner, Jared C. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#); [Kan, Derek T. EOP/OMB](#); [Rader, John N. EOP/NSC](#); [Overton, Heidi N. EOP/WHO](#)
Cc: [Liddell, Christopher P. EOP/WHO](#)
Subject: RE: Follow-up/Next Steps on Healthcare Effort
Date: Tuesday, May 5, 2020 5:01:01 PM

+Russ

From: Policy Coordinator
Sent: Tuesday, May 5, 2020 4:39 PM
To: 'Alex Azar' <ama2@hhs.gov>; 'CMS' (b) (6) @cms.hhs.gov; Meadows, Mark R. EOP/WHO (b) (6); Fleming, John C. Jr. EOP/WHO (b) (6) 'Boehler, Adam' <Adam.Boehler@dfc.gov>; Ueland, Eric M. EOP/WHO (b) (6) Miller, Stephen EOP/WHO (b) (6); Kushner, Jared C. EOP/WHO (b) (6) Lyons, Derek S. EOP/WHO (b) (6) Kan, Derek T. EOP/OMB (b) (6) Rader, John N. EOP/NSC (b) (6) Overton, Heidi N. EOP/WHO (b) (6)
Cc: Liddell, Christopher P. EOP/WHO (b) (6) Butterfield, Nicholas W. EOP/WHO (b) (6)
Subject: Follow-up/Next Steps on Healthcare Effort

All:

We are planning to reconvene this group on Monday to update on progress of deliverables and to discuss next steps on the healthcare planning effort.

Here is a DRAFT list of deliverables assigned in yesterday's meeting.



Please reply **by end of day today** with any proposed additions or subtractions to the list.

Thank you,
Policy Coordinator

From: Toland, Scott R. EOP/WHO
To: Liddell, Christopher P. EOP/WHO; Ditto, Jessica (who.eop.gov); CMS [REDACTED]
Cc: Staff Secretary; Lira, Mathew L. EOP/WHO; Butterfield, Nicholas W. EOP/WHO; Deere, Judd P. EOP/WHO; Cantrell, Austin D. EOP/WHO
Subject: RE: For Review: Statement from the Press Secretary - Interoperability Rule
Date: Monday, March 9, 2020 6:56:22 AM

(b)(5)

Scott

From: Liddell, Christopher P. EOP/WHO [REDACTED]
Sent: Saturday, March 7, 2020 10:46 AM
To: Ditto, Jessica E. EOP/WHO [REDACTED] CMS (b)(6) @cms.hhs.gov>
Cc: Staff Secretary [REDACTED]; Lira, Mathew L. EOP/WHO [REDACTED]
[REDACTED] Butterfield, Nicholas W. EOP/WHO [REDACTED]
[REDACTED]; Deere, Judd P. EOP/WHO [REDACTED]
Subject: RE: For Review: Statement from the Press Secretary - Interoperability Rule

Do you prefer

(b)(5)

From: Ditto, Jessica E. EOP/WHO [REDACTED]
Sent: Saturday, March 7, 2020 9:57 AM
To: CMS (b)(6) @cms.hhs.gov>
Cc: Liddell, Christopher P. EOP/WHO [REDACTED]; Staff Secretary [REDACTED]
[REDACTED] Lira, Mathew L. EOP/WHO [REDACTED]
Butterfield, Nicholas W. EOP/WHO [REDACTED]; Deere, Judd P. EOP/WHO [REDACTED]
Subject: Re: For Review: Statement from the Press Secretary - Interoperability Rule

Agree good flag Chris!

On Mar 7, 2020, at 9:46 AM, CMS SV1 <SV1@cms.hhs.gov> wrote:

(b)(5)

Sent from my iPhone

On Mar 7, 2020, at 8:07 AM, Liddell, Christopher P. EOP/WHO [REDACTED] wrote:

(b)(5)

From: Staff Secretary (b)(6)
Sent: Friday, March 6, 2020 5:52 PM
To: Salvi, Mary E. EOP/WHO (b)(6) Miller, Julie L. EOP/OMB (b)(6) DL OMB ExecSec
 (b)(6) Ditto, Jessica E. EOP/WHO
 (b)(6); Kennedy, Adam R. EOP/WHO
 (b)(6) Grisham, Stephanie A. EOP/WHO
 (b)(6); DL Chief of Staff Office
 (b)(6); Troutman, Joel D. EOP/WHO
 (b)(6) Chalkey, Richard J. EOP/WHO
 (b)(6); Wiggins, Jeremy G. EOP/WHO
 (b)(6) Agnew, Ann (HHS/IOS)
 <Ann.Agnew@hhs.gov>; Puesan, Cesar (HHS/OS/IOS)
 <Cesar.Puesan@hhs.gov>; Hoelscher, Douglas L. EOP/WHO
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 (b)(6) Hudson, Renee R. EOP/WHO
 (b)(6) Conway, Kellyanne E. EOP/WHO
 (b)(6); Liddell, Christopher P. EOP/WHO
 (b)(6) Butterfield, Nicholas W. EOP/WHO
 (b)(6)
Cc: Staff Secretary (b)(6)
Subject: For Review: Statement from the Press Secretary - Interoperability Rule

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Affirmative clearances are requested from WHCO, OMB, DPC, and HHS.

Please review and send all edits and clearances to STAFF SEC by 10 a.m. tomorrow, March 7.

Thank you,

STAFF SEC

From: [Liddell, Christopher P. EOP/WHO](#)
To: [Ditto, Jessica \(who.eop.gov\); CMS SV1](#)
Cc: [Staff Secretary; Lira, Mathew L. EOP/WHO; Butterfield, Nicholas W. EOP/WHO; Deere, Judd P. EOP/WHO](#)
Subject: RE: For Review: Statement from the Press Secretary - Interoperability Rule
Date: Saturday, March 7, 2020 10:46:22 AM

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Sent: Saturday, March 7, 2020 9:57 AM
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Cc: Liddell, Christopher P. EOP/WHO (b)(6) Staff Secretary
 (b)(6) Lira, Mathew L. EOP/WHO (b)(6)
 Butterfield, Nicholas W. EOP/WHO (b)(6) Deere, Judd P.
 EOP/WHO (b)(6)
Subject: Re: For Review: Statement from the Press Secretary - Interoperability Rule

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Sent from my iPhone

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(b)(6) wrote:

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Sent: Friday, March 6, 2020 5:52 PM
To: Salvi, Mary E. EOP/WHO (b)(6) Miller, Julie L.
 EOP/OMB (b)(6); DL OMB ExecSec
 (b)(6); Ditto, Jessica E. EOP/WHO
 <(b)(6)> Kennedy, Adam R. EOP/WHO
 <(b)(6)> Grisham, Stephanie A. EOP/WHO
 <(b)(6)> DL Chief of Staff Office
 (b)(6); Troutman, Joel D. EOP/WHO
 (b)(6); Chalkey, Richard J. EOP/WHO

(b)(6) Wiggins, Jeremy G. EOP/WHO
(b)(6) gnew, Ann (HHS/IOS)
<Ann.Agnew@hhs.gov>; Puesan, Cesar (HHS/OS/IOS)
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<(b)(6) Hudson, Renee R. EOP/WHO
<(b)(6); Conway, Kellyanne E. EOP/WHO
<(b)(6) Liddell, Christopher P. EOP/WHO
<(b)(6); Butterfield, Nicholas W. EOP/WHO
(b)(6)
Cc: Staff Secretary (b)(6)
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Thank you,

STAFF SEC

From: [Liddell, Christopher P. EOP/WHO](#)
To: [Staff Secretary](#)
Cc: [Lira, Mathew L. EOP/WHO](#); [Butterfield, Nicholas W. EOP/WHO](#); [CMS](#); [Ditto, Jessica \(who.eop.gov\)](#)
Subject: RE: For Review: Statement from the Press Secretary - Interoperability Rule
Date: Saturday, March 7, 2020 8:07:03 AM

(b)(5)

From: Staff Secretary (b)(6)
Sent: Friday, March 6, 2020 5:52 PM
To: Salvi, Mary E. EOP/WHO (b)(6); Miller, Julie L. EOP/OMB
 (b)(6) DL OMB ExecSec (b)(6); Ditto, Jessica E.
 EOP/WHO (b)(6) Kennedy, Adam R. EOP/WHO
 (b)(6); Grisham, Stephanie A. EOP/WHO
 (b)(6); DL Chief of Staff Office
 (b)(6) Troutman, Joel D. EOP/WHO
 (b)(6) Chalkey, Richard J. EOP/WHO (b)(6)
 Wiggins, Jeremy G. EOP/WHO (b)(6) Agnew, Ann (HHS/IOS)
 <Ann.Agnew@hhs.gov>; Puesan, Cesar (HHS/OS/IOS) <Cesar.Puesan@hhs.gov>; Hoelscher, Douglas
 L. EOP/WHO (b)(6) Crozer, William F. EOP/WHO
 (b)(6); Rollins, Brooke L. EOP/WHO (b)(6)
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 (b)(6); Hudson, Renee R. EOP/WHO
 (b)(6) Conway, Kellyanne E. EOP/WHO (b)(6) Liddell,
 Christopher P. EOP/WHO (b)(6); Butterfield, Nicholas W. EOP/WHO
 (b)(6)
Cc: Staff Secretary (b)(6)
Subject: For Review: Statement from the Press Secretary - Interoperability Rule

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Thank you,

STAFF SEC

From: [Ditto, Jessica E. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [Liddell, Christopher P. EOP/WHO](#); [Staff Secretary](#); [Lira, Mathew L. EOP/WHO](#); [Butterfield, Nicholas W. EOP/WHO](#); [Deere, Judd P. EOP/WHO](#)
Subject: Re: For Review: Statement from the Press Secretary - Interoperability Rule
Date: Saturday, March 7, 2020 9:57:24 AM

(b)(5)

On Mar 7, 2020, at 9:46 AM, CMS (b) (6) @cms.hhs.gov wrote:

(b)(5)

Sent from my iPhone

On Mar 7, 2020, at 8:07 AM, Liddell, Christopher P. EOP/WHO

(b)(6)

wrote:

(b)(5)

From: Staff Secretary (b)(6)
Sent: Friday, March 6, 2020 5:52 PM
To: Salvi, Mary E. EOP/WHO (b)(6) Miller, Julie L.
 EOP/OMB (b)(6) DL OMB ExecSec
 (b)(6) Ditto, Jessica E. EOP/WHO
 (b)(6) Kennedy, Adam R. EOP/WHO
 (b)(6) Grisham, Stephanie A. EOP/WHO
 <(b)(6)>; DL Chief of Staff Office
 (b)(6) Troutman, Joel D. EOP/WHO
 (b)(6) Chalkey, Richard J. EOP/WHO
 <(b)(6)>; Wiggins, Jeremy G. EOP/WHO
 <(b)(6)> Agnew, Ann (HHS/IOS)
 <Ann.Agnew@hhs.gov>; Pusan, Cesar (HHS/OS/IOS)
 <Cesar.Pusan@hhs.gov>; Hoelscher, Douglas L. EOP/WHO
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 <(b)(6)> Hudson, Renee R. EOP/WHO
 <(b)(6)> Conway, Kellyanne E. EOP/WHO
 <(b)(6)> Liddell, Christopher P. EOP/WHO
 <(b)(6)> Butterfield, Nicholas W. EOP/WHO
 <(b)(6)>

Cc: Staff Secretary (b)(6)

Subject: For Review: Statement from the Press Secretary - Interoperability Rule

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Thank you,

STAFF SEC

From: [Liddell, Christopher P. EOP/WHO](#)
To: [CMS](#) [Toland, Scott R. EOP/WHO](#)
Cc: [Ditto, Jessica \(who.eop.gov\)](#); [Staff Secretary](#); [Lira, Mathew L. EOP/WHO](#); [Butterfield, Nicholas W. EOP/WHO](#); [Deere, Judd P. EOP/WHO](#); [Cantrell, Austin D. EOP/WHO](#)
Subject: RE: For Review: Statement from the Press Secretary - Interoperability Rule
Date: Monday, March 9, 2020 8:27:19 AM

Yes

(b) (5)

From: CMS **(b) (6)** < [\(b\)\(6\)@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>
Sent: Monday, March 9, 2020 6:57 AM
To: Toland, Scott R. EOP/WHO **(b)(6)**
Cc: Liddell, Christopher P. EOP/WHO **(b)(6)**; Ditto, Jessica E. EOP/WHO **(b)(6)**; Staff Secretary **(b)(6)**; Lira, Mathew L. EOP/WHO **(b)(6)**; Butterfield, Nicholas W. EOP/WHO **(b)(6)**; Deere, Judd P. EOP/WHO **(b)(6)**; Cantrell, Austin D. EOP/WHO **(b)(6)**
Subject: Re: For Review: Statement from the Press Secretary - Interoperability Rule

There are **(b) (6)**

Sent from my iPhone

On Mar 9, 2020, at 6:56 AM, Toland, Scott R. EOP/WHO <[\(b\)\(6\)](mailto:(b)(6))> wrote:

(b)(5)

Scott

From: Liddell, Christopher P. EOP/WHO **(b)(6)**
Sent: Saturday, March 7, 2020 10:46 AM
To: Ditto, Jessica E. EOP/WHO **(b)(6)**; CMS **(b)(6)** < [\(b\)\(6\)@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>
Cc: Staff Secretary **(b)(6)**; Lira, Mathew L. EOP/WHO **(b)(6)**; Butterfield, Nicholas W. EOP/WHO **(b)(6)**; Deere, Judd P. EOP/WHO **(b)(6)**
Subject: RE: For Review: Statement from the Press Secretary - Interoperability Rule

Do you prefer

(b)(5)

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From: Ditto, Jessica E. EOP/WHO (b)(6)
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To: CMS (b)(6) <[@cms.hhs.gov](mailto:(b)(6)@cms.hhs.gov)>
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(b)(6) wrote:

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From: Staff Secretary (b)(6)
Sent: Friday, March 6, 2020 5:52 PM
To: Salvi, Mary E. EOP/WHO (b)(6); Miller, Julie L. EOP/OMB (b)(6); DL OMB ExecSec <(b)(6)>; Ditto, Jessica E. EOP/WHO (b)(6); Kennedy, Adam R. EOP/WHO (b)(6); Grisham, Stephanie A. EOP/WHO (b)(6); DL Chief of Staff Office (b)(6); Troutman, Joel D. EOP/WHO (b)(6); Chalkey, Richard J. EOP/WHO <(b)(6)>; Wiggins, Jeremy G. EOP/WHO (b)(6); Agnew, Ann (HHS/IOS) <Ann.Agnew@hhs.gov>; Puesan, Cesar (HHS/OS/IOS) <Cesar.Puesan@hhs.gov>; Hoelscher, Douglas L. EOP/WHO (b)(6)

Crozer, William F. EOP/WHO

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 EOP/WHO (b)(6); Conway,
 Kellyanne E. EOP/WHO (b)(6); Liddell,
 Christopher P. EOP/WHO

(b)(6); Butterfield, Nicholas
 W. EOP/WHO (b)(6)

Cc: Staff Secretary (b)(6)

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Thank you,

STAFF SEC

From: [Birx, Deborah L. EOP/NSC](#)
To: [Pottebaum, Nicholas \(who.eop.gov\)](#)
Cc: [Giroir, Brett \(HHS/OASH\)](#); [Hoelscher, Douglas \(who.eop.gov\)](#); [Redfield, Robert R. \(CDC/OD\)](#); [CMS](#); [Gaynor, Pete \(fema.dhs.gov\)](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Kan, Derek T. EOP/OMB](#); [Smith, Brad \(CMS/OA\)](#); [Amerau, Colin C \(MIL\)](#); [Nalepa, Jessica \(fema.dhs.gov\)](#)
Subject: Re: Frequently Asked COVID-19 Testing Questions from States
Date: Sunday, April 19, 2020 10:33:03 PM

(b)(5)

Sent from my iPhone

On Apr 19, 2020, at 10:10 PM, Pottebaum, Nic D. EOP/WHO

(b)(6) wrote:

(b)(5)

On Apr 19, 2020, at 9:59 PM, Birx, Deborah L. EOP/NSC

(b)(6) wrote:

Brett

Were you going to send a letter answering the below or did you want to attach a letter to the materials we were putting together? I thought we would send out a PPT before the call. Deb

Sent from my iPhone

On Apr 19, 2020, at 9:39 PM, Giroir, Brett
(HHS/OASH) <Brett.Giroir@hhs.gov> wrote:

I am really good for most of these
GREAT intel and THANK YOU

Brett P. Giroir, MD

ADM, US Public Health Service
Assistant Secretary for Health (ASH)
200 Independence Avenue, SW
Washington, DC 20201
Office Phone: 202-690-7694

From: Hoelscher, Douglas L. EOP/WHO

(b)(6)

Sent: Sunday, April 19, 2020 5:22 PM

To: Birx, Deborah L. EOP/NSC

(b)(6)

Giroir, Brett (HHS/OASH)
<Brett.Giroir@hhs.gov>; Redfield, Robert R. (CDC/OD)
<olx1@cdc.gov>; CMS (b)(6) @cms.hhs.gov>; Gaynor,
Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>

Cc: Pottebaum, Nicholas (who.eop.gov)

(b)(6)

; Troye, Olivia
(nsc.eop.gov) (b)(6) Kan, Derek T.
EOP/OMB (b)(6); Smith, Brad
(CMS/OA) <Brad.Smith@cms.hhs.gov>; Amerau, Colin C
(MIL) <colin.c.amerau.mil@mail.mil>; Nalepa, Jessica
(fema.dhs.gov) <jessica.nalepa@fema.dhs.gov>

Subject: Frequently Asked COVID-19 Testing Questions from
States

Hi all,

Below please are some frequently asked testing questions
for you all to think about addressing/preempting in
tomorrow's testing focused call with Governors.

Sincerely,
Doug

From: Pottebaum, Nic D. EOP/WHO

(b)(6)

Sent: Sunday, April 19, 2020 2:58 PM

To: Hoelscher, Douglas L. EOP/WHO

(b)(6)

Cc: Darcie Johnston (darcie.johnston@hhs.gov)
<darcie.johnston@hhs.gov>

Subject: Frequently Asked COVID-19 Testing Questions

Doug,

Below are the frequently asked testing questions I am getting, HHS is getting, and HHS Regional Directors are getting from governors' offices and other state staff.

While I have a good sense of the answers to most of the 13 questions below, a lot of them require state-specific and complicated responses.

Frequently Asked COVID-19 Testing Questions



(b)(5)

(b)(5)

Thanks,
Nic

From: [Pottebaum, Nic D. EOP/WHO](#)
To: [Birx, Deborah L. EOP/NSC](#)
Cc: [Giroir, Brett \(HHS/OASH\)](#); [Hoelscher, Douglas \(who.eop.gov\)](#); [Redfield, Robert R. \(CDC/OD\)](#); [CMS](#); [Gaynor, Pete \(fema.dhs.gov\)](#); [Troye, Olivia \(nsc.eop.gov\)](#); [Kan, Derek T. EOP/OMB](#); [Smith, Brad \(CMS/OA\)](#); [Amerau, Colin C \(MIL\)](#); [Nalepa, Jessica \(fema.dhs.gov\)](#)
Subject: Re: Frequently Asked COVID-19 Testing Questions from States
Date: Sunday, April 19, 2020 10:10:20 PM

(b)(5)

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200 Independence Avenue, SW
Washington, DC 20201
Office Phone: 202-690-7694

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Sent: Sunday, April 19, 2020 5:22 PM

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Cc: Pottebaum, Nicholas (who.eop.gov) (b)(6); Troye, Olivia (nsc.eop.gov) (b)(6); Kan, Derek T. EOP/OMB (b)(6); Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Amerau, Colin C (MIL) <colin.c.amerau.mil@mail.mil>; Nalepa, Jessica (fema.dhs.gov) <jessica.nalepa@fema.dhs.gov>
Subject: Frequently Asked COVID-19 Testing Questions from States

Hi all,

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Sincerely,
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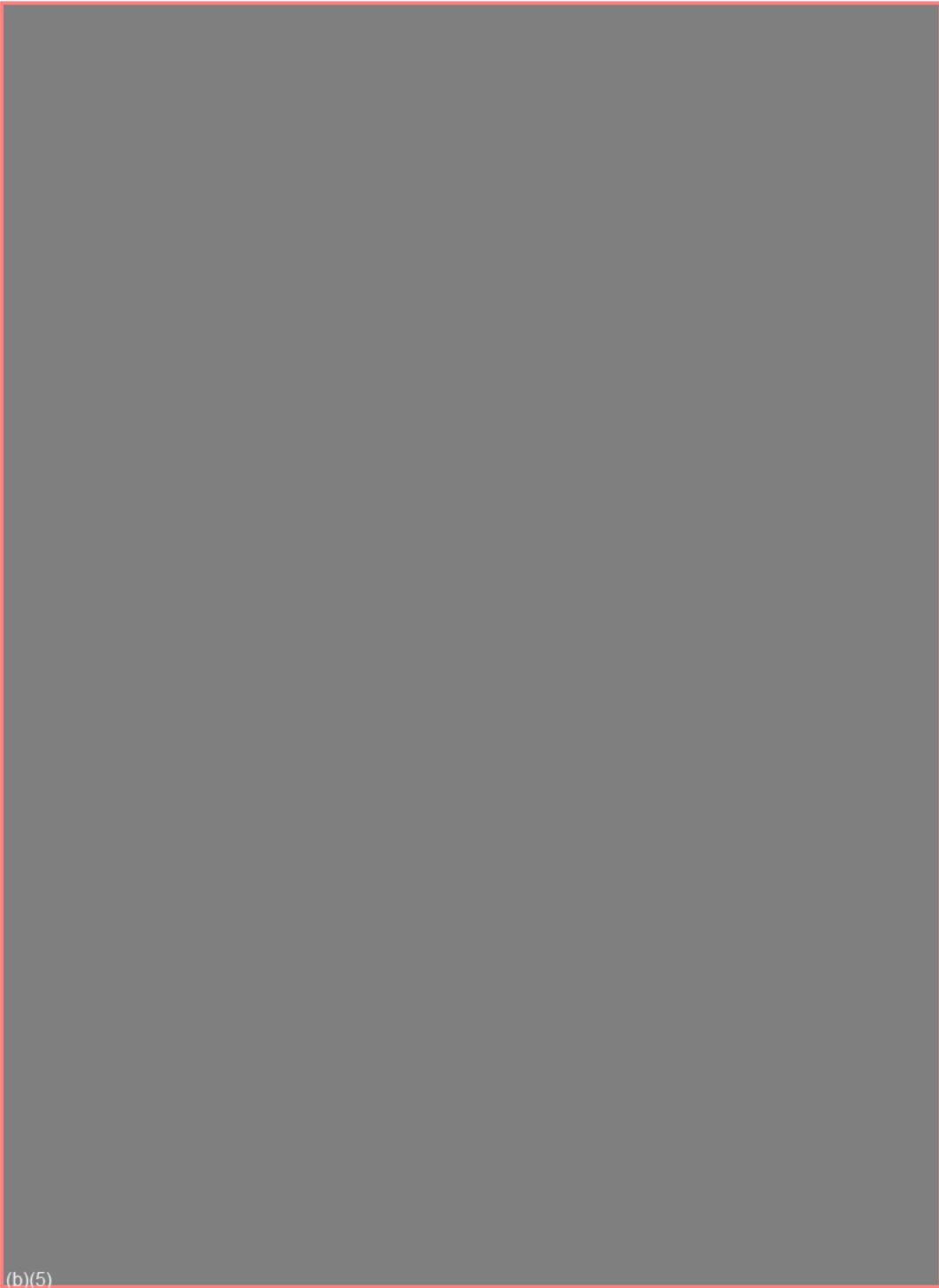
From: Pottebaum, Nic D. EOP/WHO (b)(6)
Sent: Sunday, April 19, 2020 2:58 PM
To: Hoelscher, Douglas L. EOP/WHO (b)(6)
Cc: Darcie Johnston (darcie.johnston@hhs.gov) <darcie.johnston@hhs.gov>
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(b)(5)



(b)(5)

Thanks,
Nic

From: [Hahn, Stephen](#)
To: [Debi Birx](#); [Giroir, Brett \(HHS/OASH\)](#); [Verma, Seema \(CMS/OA\)](#); [Adams, Jerome \(HHS/OASH\)](#); [Fauci, Anthony \(NIH/NIAID\)](#) [E]; [Joe Grogan](#); [Redfield, Robert R. \(CDC/OD\)](#)
Cc: [Shah, Anand \(FDA/OC\)](#); [Shuren, Jeff \(FDA/CDRH\)](#); [Lenihan, Keagan \(FDA/OC\)](#)
Subject: Call with serology test CEOs
Date: Monday, April 6, 2020 1:02:32 PM

Colleagues,

Great call today with the CEOs.

A couple of issues were flagged that I wanted to bring to your attention.

1. Obtaining plasma samples and antigen remains a critical stumbling block to test development. FDA will review and provide some information re: sources but if any of you could be of help here, I'll be happy to pass along that information to the CEOs.
2. The CEO's would like us to consider issuing task force guidance regarding how serology tests would be used in a 'back to work' algorithm. This information would provide more guidance during their test development process. I did provide a high level overview of our current plans.
3. The CEO's wanted to know if CMS would be issuing a specific and distinct CPT code and reimbursement rate for serology tests.
4. They had many questions about the technical aspects of test development. Dr. Shuren and his team provided good information and will do so on an ongoing basis.

Any help you could provide, particularly with the first 3 items would be appreciated. I can be the point of contact with the AvaMedDX group.

Best
Steve

From: [Conley, Sean P. CDR USN WHMO/WHMU](#)
To: [Verma, Seema \(CMS/OA\)](#)
Cc: [Grogan, Joseph J. EOP/WHO](#)
Subject: RE: Thank intro
Date: Wednesday, April 29, 2020 9:20:53 AM

Administrator Verma,
I'd be happy to call and discuss, is there a best number for you?

(b) (5)

V/r
Sean Conley

Sean P Conley, DO, FACEP
CDR, MC, FS, USN
Physician to the President

Work: (202) 757-2481
Cell: (b)(6)
Email: Sean.Conley@whmo mil

-----Original Message-----

From: Grogan, Joseph J. EOP/WHO [REDACTED]@who.eop.gov>
Sent: Wednesday, April 29, 2020 8:59 AM
To: Conley, Sean P. CDR USN WHMO/WHMU <Sean.Conley@whmo mil>; Seema Verma <Seema.Verma@cms.hhs.gov>
Subject: Thank intro

Sean and Seema, can you guys connect about Seema's trip to Indiana coming up. (b) (5)

Sent from my iPhone

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Conley, Sean P. CDR USN WHMO/WHMU](#); [Verma, Seema \(CMS/OA\)](#)
Subject: Thank intro
Date: Wednesday, April 29, 2020 8:59:20 AM

Sean and Seema, can you guys connect about Seema's trip to Indiana coming up. (b) (5)

Sent from my iPhone

From: McGuffee, Tyler Ann A. EOP/OVP
To: Redfield, Robert R. (CDC/OD); Fauci, Anthony (NIH/NIAID) [E]; CMS [REDACTED]; SH1 (fda.hhs.gov); Grogan, Joseph J. EOP/WHO; Adams, Jerome (HHS/OASH); Grogan, Joseph J. EOP/WHO; Giroir, Brett (HHS/OASH); Adams, Jerome (HHS/OASH); Birx, Deborah L. EOP/NSC
Cc: Conrad, Patricia (NIH/NIAID) [E]; Brookes, Brady (CMS/OA); Good-Cohn, Meredith (CMS/OA); Rom, Colin (FDA/OC); Lenihan, Keagan (FDA/OC); Campana, Alexandra D. EOP/WHO; DeValliere, Ian C. EOP/WHO; Bante, Katie (OS/OASH)
Subject: CDC to brief Dr. Birx - Thursday (4/23) 9:30am // Community Mitigation
Date: Wednesday, April 22, 2020 10:02:50 AM
Attachments: [Adjusting Mitigation Overview 4-21-2020_clean.docx](#)
[Mitigation Adjustment Guidance CDC 04.20.20_clean_3.docx](#)
[Camps Decision Tree.pdf](#)
[Childcare Decision Tree.pdf](#)
[Faith Based Decision Tree.pdf](#)
[Mass Transit Decision Tree.pdf](#)
[Restaurants and Bars Decision Tree.pdf](#)
[Schools Decision Tree \(1\).pdf](#)
[Workplace Decision Tree.pdf](#)

Hello all,

CDC is prepared to convene a follow up meeting to brief Dr. Birx on the community mitigation efforts **tomorrow, Thursday (4/23) at 9:30am**

Dr. Birx would like to ensure all principals who wish to attend/dial-in are included in this briefing.

The briefing will take place in EEOB 176 with an **option for a dial-in** (b)(6)

We will have a large television monitor to display documents for those attending in the room.

VTC is not available for this meeting.

CDC briefing materials for discussion are attached.

Please confirm whether your principal would like to attend in person or by phone (to ensure appropriate hard copies are provided).

We will observe social distancing practices for those who attend in the room.

Sincerely,

TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House Coronavirus Response Coordinator

Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | Mobile: (b)(6) [no text]

Email: (b)(6)

From: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>

Sent: Wednesday, April 22, 2020 8:24 AM

To: Birx, Deborah L. EOP/NSC (b)(6) McGuffee, Tyler Ann A. EOP/OVP

(b)(6)

Cc: Payne, Rebecca L. (CDC/DDID/NCHSTP/DASH) <rco0@cdc.gov>; Biggerstaff, Matthew (CDC/DDID/NCIRD/ID) <zmo2@cdc.gov>; Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>

Subject: Reopening guidance documents

Dr Birx:

Attached are final documents on community mitigation efforts for reopening America. These include two Word documents, an overview and guidance for specific groups for adjusting through the three phases, and decision tree pdf documents for each of the specific groups. We look forward to speaking to you tomorrow on these and other community mitigation issues.

Thanks

Dan.

Daniel B. Jernigan, MD MPH
HHS CDC Lead, FEMA-HHS COVID-19 Response
Captain, USPHS (RET)
National Center for Immunization and Respiratory Diseases
Centers for Disease Control and Prevention
1600 Clifton Rd NE, Atlanta, GA 30329
Phone 404-639-2621, Cell (b)(6)
djernigan@cdc.gov, www.cdc.gov/flu

From: [Staff Secretary](#)
To: [AMA2 \(OS/IOS\)](#); [Kushner, Jared C. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#); [Short, Marc T. EOP/OVP](#); [Grogan, Joseph J. EOP/WHO](#); [CMS \[REDACTED\]](#); [Kudlow, Larry A. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#); [Pataki, Tim A. EOP/WHO](#); [Hoelscher, Douglas L. EOP/WHO](#); [Cipollone, Pat A. EOP/WHO](#); [Ueland, Eric M. EOP/WHO](#); [Grisham, Stephanie A. EOP/WHO](#); [Philipson, Tomas J. EOP/CEA](#); [Jack, Brian T. EOP/WHO](#); [Liddell, Christopher P. EOP/WHO](#)
Cc: [Staff Secretary](#)
Subject: CLOSE HOLD REVIEW: [REDACTED]
Date: Friday, February 14, 2020 5:10:33 PM
Attachments: (b)(5) [REDACTED]

All,

[REDACTED]
[REDACTED] Please send any comments or concerns to Staff Secretary by noon on Wednesday, February 19.

Thank you,
Staff Secretary

From: [Pate, Randy \(CMS/CCIIO\)](#)
To: [Grogan, Joseph J. EOP/OMB](#); [Brady, Will \(HHS/IOS\)](#); [Parker, Jim \(HHS/IOS\)](#); [Uehlecke, Nick \(HHS/IOS\)](#); [Brookes, Brady \(CMS/OA\)](#); [Lynch, Calder \(CMS/OA\)](#); [Nelson, Peter \(CMS/OA\)](#); [Merkel, Theo W. EOP/WHO](#); [D'Angelo, Gregory B. EOP/OMB](#); [Maria.K.Bonner@who.eop.gov](#); [Moughalian, Jen \(HHS/ASFR\)](#); [Jenny, Brenna \(HHS/OGC\)](#); [Morse, Sara \(HHS/ASL\)](#); [Hittle, Taylor \(HHS/ASFR\)](#); [Dickel, Aman \(OS/IOS\)](#); [Otalora, Nicolas \(HHS/IOS\)](#); [McMillen, Cheryl \(HHS/ASFR\)](#); [Cash, Lester \(HHS/ASFR\)](#); [Bettencourt, Alice \(HHS/ASFR\)](#); [Arbes, Sarah \(HHS/ASL\)](#); [Armstrong, Rebekah \(HHS/ASL\)](#); [David.M.Planning@who.eop.gov](#)
Cc: [CMS](#) [REDACTED]
Subject: CMS principles/considerations for provider relief fund
Date: Tuesday, March 31, 2020 7:23:33 PM
Attachments: [CMS Principles and Considerations for Provider Relief Fund 03-31-2020 final.docx](#)

All,

The Administrator asked that we share these recommended principles (attached) from CMS for consideration in the development of the methodology for disbursement of the \$100 million fund.

Thanks,

Randy Pate
Director
Center for Consumer Information and Insurance Oversight
Deputy Administrator
Centers for Medicare & Medicaid Services
US Dept of Health and Human Services
 (b)(6) cell
Randy.pate@cms.hhs.gov

Deliberative, pre-decisional communication.

INFORMATION NOT RELEASABLE TO THE PUBLIC UNLESS AUTHORIZED BY LAW: This information has not been publicly disclosed and may be privileged and confidential. It is for internal government use only and must not be disseminated, distributed, or copied to persons not authorized to receive the information. Unauthorized disclosure may result in prosecution to the fullest extent of the law.

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Redfield, Robert R. \(CDC/OD\)](#); [Short, Marc T. EOP/OVP](#); [Birx, Deborah L. EOP/NSC](#); [Miller, Katie R. EOP/OVP](#); [Kellogg, Joseph Keith K. Jr. EOP/OVP](#); [CMS](#) [REDACTED]
Subject: Community spread in Wash State
Date: Thursday, March 5, 2020 7:13:58 AM

Guys, (b) (5) [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

From: [Bonner, Maria K. EOP/WHO](#)
To: [Brookes, Brady \(CMS/OA\)](#)
Cc: [Grogan, Joseph J. EOP/WHO; CMS](#) [REDACTED]
Subject: connecting
Date: Monday, March 30, 2020 5:26:58 PM

Hi Brady, copying Seema & Joe:

On the pharmacists issue, can Seema be in direct touch with Joe tonight? Anytime after the presser.

Thanks, Maria

Maria K. Bonner
Special Assistant to the President
The Domestic Policy Council
The White House

This record is not identified as a copy or for convenience of reference. As such it remains a segregable presidential record under 44 U.S.C. § 2201(2)(B)(iv). To the extent this email involves the requesting or submitting of advice, legal workproduct, or presidential communications, availability of this record is subject to any rights, defenses, or privileges which the United States or any agency or person may invoke pursuant to 44 U.S.C. § 2205(2) and further restricted pursuant to 44 U.S.C. § 2204(a)(5).

From: [Troye, Olivia EOP/NSC](#)
To: [Joel.Szabat@dot.gov](#); [Eisenberg, John A. EOP/WHO](#); [Kudlow, Larry A. EOP/WHO](#); [Pataki, Timothy \(who.eop.gov\)](#); [as2ktc@hq.dhs.gov](#); [gary.c.rasicot@hq.dhs.gov](#); [BiegunSE@state.gov](#); [Vought, Russell T. EOP/OMB](#); [AMA2 \(OS/IOS\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Redfield, Robert R. \(CDC/OD\)](#); [Kadlec, Robert \(OS/ASPR/IO\)](#); [Short, Marc T. EOP/OVP](#); [Adams, Jerome \(HHS/OASH\)](#); [Liddell, Christopher P. EOP/WHO](#); [Cipollone, Pat A. EOP/WHO](#); [Droegemeier, Kelvin K. EOP/OSTP](#); [Hoelscher, Douglas \(who.eop.gov\)](#); [Grogan, Joseph J. EOP/WHO](#); [docben@hud.gov](#); [stm77@treasury.gov](#); [O'Brien, Robert C. EOP/WHO](#); [Pottinger, Matthew F. EOP/WHO](#); [Ruggiero, Anthony J. EOP/NSC](#); [Stuft, Julie M. EOP/NSC](#); [Cavanaugh, Brian \(nsc.eop.gov\)](#); [Kellogg, Joseph Keith K. Jr. EOP/OVP](#); [Kellogg, Joseph Keith K. Jr. EOP/OVP](#); [sh1@fda.hhs.gov](#); [CMS](#); [Wilkie, Robert \(rlw@va.gov\)](#); [jeffrey.b.taliaferro.mil@mail.mil](#); [Adams, Jerome \(HHS/OASH\)](#); [jeffrey.b.taliaferro.mil@mail.mil](#)
Cc: [Short, Marc T. EOP/OVP](#); [Birx, Deborah L. EOP/NSC](#); [Sheehan, Matthew J. EOP/OVP](#); [Miller, Katie R. EOP/OVP](#); [Devin.O'Malley@treasury.gov](#); [Troye, Olivia \(nsc.eop.gov\)](#)
Subject: Cruise Ship Advisories- Non-concurs only- due by 8am
Date: Sunday, March 8, 2020 12:52:37 AM
Attachments: [Final for TF CDC Travel Advisory for Cruise Ship Operations.docx](#)
[State TA Cruise Ship Passengers Final for TF OVP edits.docx](#)

All,

As discussed in the Task Force meeting, attached are the draft cruise advisories for State and CDC. Please review and respond with non-concurs only by 8am.

Thank you,

Olivia

Olivia Troye

Special Advisor to the Vice President for

Homeland Security and Counterterrorism

Office of the Vice President, National Security Affairs

O: (202) 456-2641 | M: (b)(6) (Does not receive texts)

(b)(6)

From: [REDACTED]
To: [REDACTED]
Subject: Delivery delayed for 2020 Model Rollout: Confirms all Delivery of 2020 Model
Date: Sunday, 26 June 2020 10:10:14 AM
Attachments: [REDACTED]

[illegible]

From: [McGuffee, Tyler Ann A. EOP/OVP](#)
To: [Redd, Stephen C. EOP/NSC](#); [Redfield, Robert R. \(CDC/OD\)](#); [SH1 \(fda.hhs.gov\)](#); ["jcharles@cdc.gov"](#); [Adams, Jerome \(HHS/OASH\)](#); [CMS](#); [Schuchat, Anne MD \(CDC/OD\)](#); [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#); [Grogan, Joseph J. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Walke, Henry \(CDC/DDID/NCEZID/DPEI\)](#); [Payne, Rebecca L. \(CDC/DDID/NCHSTP/DASH\)](#); [Greene, Carolyn M. \(CDC/DDID/NCIRD/ID\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Giroir, Brett \(HHS/OASH\)](#); [McQuiston, Jennifer H. \(CDC/DDID/NCEZID/DHCPP\)](#); [Meaney Delman, Dana M. \(CDC/DDNID/NCBDD/DBDID\)](#); [Butler, Jay C. \(CDC/DDID/OD\)](#); [Mead, Paul \(CDC/DDID/NCEZID/DVBD\)](#); [Fitter, David L. \(CDC/DDPHIS/CGH/GID\)](#); [Irum F Zaidi](#); [Gleason, Amy M. EOP/OMB](#); [Gastfriend, Daniel Z. EOP/OMB](#)
Cc: [Charles, Julia \(CDC/OD/OCS\)](#); [Birx, Deborah L. EOP/NSC](#); [Bante, Katie \(OS/OASH\)](#)
Subject: Document attached // RE: NEW TIME CDC Activities Update
Date: Tuesday, April 28, 2020 9:15:08 AM
Attachments: [CDC Activities Update.FINAL.pptx](#)

Sending the attached on behalf of CDC

-----Original Appointment-----

From: Redd, Stephen C. EOP/NSC (b)(6)
Sent: Monday, April 27, 2020 2:27 PM
To: Redd, Stephen C. EOP/NSC; McGuffee, Tyler Ann A. EOP/OVP; 'olx1@cdc.gov'; 'SH1@fda.hhs.gov'; 'jcharles@cdc.gov'; 'Jerome.Adams@hhs.gov'; (b)(6)@cms.hhs.gov; 'acs1@cdc.gov'; 'dbj0@cdc.gov'; Grogan, Joseph J. EOP/WHO; Conway, Kellyanne E. EOP/WHO; 'hfw3@cdc.gov'; 'rco0@cdc.gov'; 'cqq4@cdc.gov'; 'AFAUCI@niaid.nih.gov'; 'Brett.Giroir@hhs.gov'; 'fzh7@cdc.gov'; 'vmo0@cdc.gov'; 'jcb3@cdc.gov'; 'pfn0@cdc.gov'; 'vid3@cdc.gov'; Irum F Zaidi; Gleason, Amy M. EOP/OMB; Gastfriend, Daniel Z. EOP/OMB
Cc: Charles, Julia (CDC/OD/OCS); Birx, Deborah L. EOP/NSC; Bante, Katie (OS/OASH)
Subject: NEW TIME CDC Activities Update
When: Tuesday, April 28, 2020 9:15 AM-10:15 AM (UTC-05:00) Eastern Time (US & Canada).
Where: EEOB 374 SMS Large

In-person attendance:

Room: EEOB 374 (SMS Large)

Please fill out the following WAVES Link by 8:00PM, Monday, April 27: (b)(6)

- * Dr. Birx Tyler.A.McGuffee2@ovp.eop.gov (b)(6)
- * Dr. Redfield olx1@cdc.gov<<mailto:olx1@cdc.gov>>
- * Dr. Hahn SH1@fda.hhs.gov<<mailto:SH1@fda.hhs.gov>>
- * Surgeon General Adams Jerome.Adams@hhs.gov<<mailto:Jerome.Adams@hhs.gov>>
- * Administrator Verma SV1@cms.hhs.gov
- * Anne Schuchat, MD, CDC Principal Deputy Director and COVID-19 Incident Manager, acs1@cdc.gov<<mailto:acs1@cdc.gov>>
- * Daniel Jernigan, MD, MPH, CDC Liaison to NRCC, dbj0@cdc.gov<<mailto:dbj0@cdc.gov>>
- * Joe Grogan Joseph.J.Grogan@who.eop.gov (b)(6)
- * Dr. Redd
- * Kellyanne Conway KAC@who.eop.gov (b)(6)

Speaking mode:

Host Dial-In:



Leader Code: (b)(6)

- * Henry Walke, MD, MPH, Deputy Incident Manager, hfw3@cdc.gov<<mailto:hfw3@cdc.gov>>
- * Rebecca Payne, MPH, NRCC Community Mitigation Taskforce Lead, rco0@cdc.gov<<mailto:rco0@cdc.gov>>
- * Carolyn Greene, MD, CDC representative on NRCC Community Mitigation Taskforce
cgg4@cdc.gov<<mailto:cgg4@cdc.gov>>
- * Dr. Fauci AFAUCI@niaid.nih.gov<<mailto:AFAUCI@niaid.nih.gov>>
- * ADM Giroir Brett.Giroir@hhs.gov<<mailto:Brett.Giroir@hhs.gov>>

Listen-only mode:

Participant Dial-In: (b)(6)

Participant Code: (b)(6)

- * Jennifer McQuiston, DVM, MS, Principal Deputy Incident Manager, fzh7@cdc.gov<<mailto:fzh7@cdc.gov>>
- * Dana Meaney-Delman, MD, Principal Deputy Incident Manager, vmo0@cdc.gov<<mailto:vmo0@cdc.gov>>
- * Jay Butler, MD, CDC Deputy Director for Infectious Diseases, jcb3@cdc.gov<<mailto:jcb3@cdc.gov>>
- * Paul Mead, MD, MPH, CDC-NRCC liaison, pfm0@cdc.gov<<mailto:pfm0@cdc.gov>>
- * David Fitter, MD, Principal Deputy Incident Manager, vid3@cdc.gov<<mailto:vid3@cdc.gov>>

From: [Liddell, Christopher P. EOP/WHO](#)
To: [Lira, Mathew L. EOP/WHO](#)
Cc: [Butterfield, Nicholas W. EOP/WHO; CMS](#) [REDACTED]
Subject: EHR ideas
Date: Friday, May 1, 2020 1:30:11 PM

Matt

You had some good ideas about (b) (5) [REDACTED]

Can you send a copy to Nick and Seema, and we can think about how we build them into the agenda

Chris

From: [Liddell, Christopher P. EOP/WHO](#)
To: [Kan, Derek T. EOP/OMB](#); [Ray, Paul J. EOP/OMB](#); [Lira, Mathew L. EOP/WHO](#)
Cc: [Kushner, Jared C. EOP/WHO](#); [CMS \[REDACTED\]](#); [Pataki, Tim A. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Haley, Vincent M. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#)
Subject: EHR rule
Date: Tuesday, February 11, 2020 5:03:03 PM

Just a heads up that POTUS has confirmed for a speech on this at HIMSS in early March (so we cant slip any further)

Vince – Matt Lira can give you background

Thanks

Chris

From: [Polowczyk, John P RADM USN JS J4 \(USA\)](#)
To: Troye, Olivia (b)(6); [Dumbauld, Cassidy M. EOP/WHO](#)
Cc: [Birx, Deborah L. EOP/NSC](#); [CMS](#); [Gaynor, Pete \(fema.dhs.gov\)](#); [Kushner, Jared C. EOP/WHO](#); [Short, Marc T. EOP/OVP](#); [Amerau, Colin C \(MIL\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [OS Bibo, David](#); [McGuffee, Tyler Ann A. EOP/OVP](#)
Subject: Estimated Nursing Home Shipping dates
Date: Thursday, May 7, 2020 2:47:27 PM
Attachments: [Copy of Copy of FRSCNursingHomePPEDeliveries_6May.xlsx](#)

Looking for the best way to provide this complete list of nursing homes and estimated shipping dates to the right folks so this info can be understood and used. List is sortable by estimated shipping date, state etc. We plan on updating this list weekly and could provide this to Governors for the Monday calls as needed.

V/r John

From: [Brookes, Brady \(CMS/OA\)](#)
To: [Joseph.J.Grogan](#) (b)(6)
Cc: [CMS](#)
Subject: Follow up
Date: Thursday, April 2, 2020 11:14:58 AM

Hi Joe,

You wanted to know if we had increased payment in Medicare for COVID patients. Seema said that the legislation did that. The DRG is respiratory illness which we changed from pneumonia.

Thanks,
Brady

Confidential and deliberative, pre-decisional communication

From: [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#)
To: [Birx, Deborah L. EOP/NSC](#); [Grogan, Joseph J. EOP/WHO](#); [Troye, Olivia \(b\)\(6\)](#) CMS [REDACTED]; [Redfield, Robert R. \(CDC/OD\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Hahn, Stephen \(FDA\)](#)
Cc: [McGuffee, Tyler Ann A. EOP/OVP](#); [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#)
Subject: Follow up: Community Mitigation plan
Date: Monday, April 13, 2020 7:39:05 PM
Attachments: [Community Mitigation - Considerations for Reopening.docx](#)
[Community Mitigation - CDC Coronavirus Disease 2019 Response - FINAL.pptx](#)

Dr Birx:

Thanks for the opportunity to discuss surveillance work with you today. Here are the electronic attachments of the CDC's community mitigation plan in slide deck and document format. These are the deliverables requested from (b) (5) [REDACTED]

[REDACTED] Dr Redfield support by Grogan, Verma, and Conway. Let me know if you have any questions; happy to have a few folks brief you and others on this.

Thanks,

Dan

Daniel B. Jernigan, MD MPH

Director, Influenza Division; HHS-CDC Lead for FEMA-HHS COVID-19 Response

dbj0@cdc.gov

404-375-7508

From: [Policy Coordinator](#)
To: [AMA2 \(OS/IOS\)](#); [CMS](#) [REDACTED]; [Meadows, Mark R. EOP/WHO](#); [Fleming, John C. Jr. EOP/WHO](#); ["Boehler, Adam"](#); [Ueland, Eric M. EOP/WHO](#); [Miller, Stephen EOP/WHO](#); [Kushner, Jared C. EOP/WHO](#); [Lyons, Derek S. EOP/WHO](#); [Kan, Derek T. EOP/OMB](#); [Rader, John N. EOP/NSC](#); [Overton, Heidi N. EOP/WHO](#)
Cc: [Liddell, Christopher P. EOP/WHO](#); [Butterfield, Nicholas W. EOP/WHO](#)
Subject: Follow-up/Next Steps on Healthcare Effort
Date: Tuesday, May 5, 2020 4:39:45 PM

All:

We are planning to reconvene this group on Monday to update on progress of deliverables and to discuss next steps on the healthcare planning effort.

Here is a DRAFT list of deliverables assigned in yesterday's meeting.



Please reply **by end of day today** with any proposed additions or subtractions to the list.

Thank you,
Policy Coordinator

From: [McGuffee, Tyler Ann A. EOP/OVP](#)
To: [Redfield, Robert R. \(CDC/OD\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Giroir, Brett \(HHS/OASH\)](#); [CMS \[REDACTED\]](#); [Hahn, Stephen](#); [Grogan, Joseph J. EOP/WHO](#); [Mango, Paul \(HHS/IOS\)](#); [AMA2 \(OS/IOS\)](#); [Harrison, Brian \(HHS/IOS\)](#); [Kushner, Jared C. EOP/WHO](#)
Cc: [Birx, Deborah L. EOP/NSC](#)
Subject: From Dr. Birx -- 6:30pm Principals Health Strategy Meeting
Date: Tuesday, April 7, 2020 1:06:39 PM
Attachments: [HHS Draft with edits.pdf](#)

All,

In preparation for tonight's principals health strategy meeting, please see the attached document for distribution only to principals on this email chain.

Per Dr. Birx, please do not forward this email or document. This document is a first draft that HHS will present to the group at the 6:30pm meeting.

While this meeting is scheduled for 6:30pm, please note the meeting will begin immediately post conclusion of today's press briefing.

Agenda:

- Opening Remarks [AMB Deborah Birx, M.D.]
- HHS Briefing [Paul Mango, HHS Deputy Chief of Staff]
- Group Discussion
- Next Steps [AMB Deborah Birx, M.D.]
- Closing Remarks [AMB Deborah Birx, M.D.]

Sincerely,
 TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House Coronavirus Response Coordinator
 Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | Mobile: (b)(6) [no text]

Email: (b)(6)

From: McGuffee, Tyler Ann A. EOP/OVP
To: Redfield, Robert R. (CDC/OD); Fauci, Anthony (NIH/NIAID) [E]; Giroir, Brett (HHS/OASH); CMS [REDACTED]; Hahn, Stephen; Grogan, Joseph J. EOP/WHO; Mango, Paul (HHS/IOS); AMA2 (OS/IOS); Harrison, Brian (HHS/IOS); Kushner, Jared C. EOP/WHO; Conway, Kellyanne E. EOP/WHO; Kadlec, Robert (OS/ASPR/IO)
Cc: Birx, Deborah L. EOP/NSC
Subject: From Dr. Birx -- Follow up to 6:30pm Principals Health Strategy Meeting
Date: Wednesday, April 8, 2020 10:09:01 AM
Attachments: Summary of April 7 meetingFinal.pdf

Please see the attached document and note below from Dr. Birx as a follow up to last night's 6:30pm Principals Health Strategy Meeting.

Dear All,

Incredible thank you for last night. Your brilliance and focus despite exhaustion was inspiring and allowed us to make great progress. Sincere thanks to HHS and Paul Mango for putting together last night's presentation and this document.

Please find attached the summary and work streams and I look forward to our critical pathway progress together.

Deb

Sincerely,

TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House Coronavirus Response Coordinator
 Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | Mobile: (b)(6) [no text]

Email: (b)(6)

From: McGuffee, Tyler Ann A. EOP/OVP

Sent: Tuesday, April 7, 2020 1:05 PM

To: olx1@cdc.gov; AFAUCI@niaid.nih.gov; 'Giroir, Brett (HHS/OASH)' <Brett.Giroir@hhs.gov>;

(b)(6)@cms.hhs.gov; Hahn, Stephen <SH1@fda.hhs.gov>; Grogan, Joseph J. EOP/WHO

(b)(6); Mango, Paul (HHS/IOS) (Paul.Mango@hhs.gov)

<Paul.Mango@hhs.gov>; AMA2 (OS/IOS) <AMA2@HHS.GOV>; 'Harrison, Brian (HHS/IOS)'

<Brian.Harrison@hhs.gov>; Kushner, Jared C. EOP/WHO (b)(6)

Cc: Deborah L. EOP/NSC Birx (b)(6) (b)(6)

Subject: From Dr. Birx -- 6:30pm Principals Health Strategy Meeting

Importance: High

All,

In preparation for tonight's principals health strategy meeting, please see the attached document for distribution only to principals on this email chain.

Per Dr. Birx, please do not forward this email or document. This document is a first draft that HHS will present to the group at the 6:30pm meeting.

While this meeting is scheduled for 6:30pm, please note the meeting will begin immediately post conclusion of today's press briefing.

Agenda:

- Opening Remarks [AMB Deborah Birx, M.D.]
- HHS Briefing [Paul Mango, HHS Deputy Chief of Staff]
- Group Discussion
- Next Steps [AMB Deborah Birx, M.D.]
- Closing Remarks [AMB Deborah Birx, M.D.]

Sincerely,
TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House Coronavirus Response Coordinator

Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | Mobile: (b)(6) [no text]

Email: (b)(6)

From: [Conway, Kellyanne E. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [Grogan, Joseph J. EOP/WHO](#); [Hudson, Renee R. EOP/WHO](#); [Smith, Ja"Ron K. EOP/WHO](#)
Subject: FW: [EXTERNAL] Fwd: Neil Borg (Quinlan's Father): Hope you are well / Healthcare Related Topics
Date: Tuesday, April 21, 2020 3:38:32 PM
Attachments: [Ziegler_Virtual Care White Paper_2020.pdf](#)
[Socially Determined COVID19 Initiatives_Mar2020.pdf](#)

Hi – kindly review and advise if this is useful to our efforts and/or if a call should be scheduled.
 Kellyanne

From: Kellyanne Conway [REDACTED]@gmail.com>
Sent: Friday, April 10, 2020 2:38 PM
To: Conway, Kellyanne E. EOP/WHO [REDACTED]
Subject: [EXTERNAL] Fwd: [REDACTED] Hope you are well / Healthcare Related Topics

Separate from this, I wanted to send a couple notes on the healthcare related matters given our firm's 115 year history focusing on the industry – health systems, senior living and transformative healthcare services and technology companies. Two topics in particular relevant to the matters at hand re the pandemic that you and your team might find useful:

1. **Telemedicine: Virtual Care / Telehealth White Paper that we put together** – my partner, [REDACTED] is on the board of the American Telemedicine Association and has been in close contact with the leadership at HHS.
2. **Community Risk Assessments:** Socially Determined is an analytics company that we invested in working to determine populations at risk regarding social determinants of health and wellbeing vulnerabilities and insecurities (food, transportation, housing, access to care) and is spending time with HHS and state governments to plan for the post-pandemic recovery and needed supportive services and funding. In practice, Socially Determined is focused on:
 - a. Integrated open, commercial, clinical and claims data in order to quantify social risk for communities and people. Because of this work, in a privileged position to help with the immediate and long-term COVID-19 response. Vulnerable populations are going to be disproportionately impacted by the disease and the secondary economic and social fallout and the Company wants to make sure they do all they can to help.
 - b. Developed a COVID-19 susceptibility index where it combines demographic, clinical and social data to identify at risk individuals. Working with partners to identify communities and individuals at risk and even overlaying that information across hospital catchment areas.
 - c. Working with data partners to get new data sources including aggregated credit scores and fine granular demographic slicing for geographies so that it can provide better insight for community risk regardless of whether

From: McGuffee, Tyler Ann A. EOP/OVP
To: Redfield, Robert R. (CDC/OD); Fauci, Anthony (NIH/NIAID) [E]; CMS (b) (6) SH1 (fda.hhs.gov); Grogan, Joseph J. EOP/WHO; Adams, Jerome (HHS/OASH); Grogan, Joseph J. EOP/WHO; Giroir, Brett (HHS/OASH); Adams, Jerome (HHS/OASH); Birx, Deborah L. EOP/NSC
Cc: Conrad, Patricia (NIH/NIAID) [E]; Brookes, Brady (CMS/OA); Good-Cohn, Meredith (CMS/OA); Rom, Colin (FDA/OC); Lenihan, Keagan (FDA/OC); Campana, Alexandra D. EOP/WHO; DeValliere, Ian C. EOP/WHO; Bante, Katie (OS/OASH)
Subject: FW: CDC to brief Dr. Birx - Thursday (4/23) 9:30am // Community Mitigation
Date: Thursday, April 23, 2020 8:55:13 AM
Attachments: [Adjusting Mitigation Overview 4-21-2020_clean.docx](#)
[Mitigation Adjustment Guidance CDC 04.20.20_clean_3.docx](#)
[Camps Decision Tree.pdf](#)
[Childcare Decision Tree.pdf](#)
[Faith Based Decision Tree.pdf](#)
[Mass Transit Decision Tree.pdf](#)
[Restaurants and Bars Decision Tree.pdf](#)
[Schools Decision Tree \(1\).pdf](#)
[Workplace Decision Tree.pdf](#)
[Re-opening framework WHITE 4-24.pptx](#)

CDC has added a power point. Document attached.

From: McGuffee, Tyler Ann A. EOP/OVP
Sent: Wednesday, April 22, 2020 10:00 AM
To: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; 'AFAUCI@niaid.nih.gov' <AFAUCI@niaid.nih.gov>; 'CMS (b) (6)' <cms.hhs.gov>; 'Hahn, Stephen' <SH1@fda.hhs.gov>; Grogan, Joseph J. EOP/WHO
 (b) (6) 'Adams, Jerome (HHS/OASH)' <Jerome.Adams@hhs.gov>;
 Grogan, Joseph J. EOP/WHO (b) (6) Brett.Giroir (Brett.Giroir@hhs.gov)
 <Brett.Giroir@hhs.gov>; 'Adams, Jerome (HHS/OASH)' <Jerome.Adams@hhs.gov>; Deborah L.
 EOP/NSC Birx (b) (6) <(b) (6)>
Cc: Conrad, Patricia (NIH/NIAID) [E] (conradpa@niaid.nih.gov) <conradpa@niaid.nih.gov>;
 Brady.Brookes@CMS.HHS.GOV; Good-Cohn, Meredith (CMS/OA) (Meredith.Good-
 Cohn@cms.hhs.gov) <Meredith.Good-Cohn@cms.hhs.gov>; Rom, Colin <Colin.Rom@fda.hhs.gov>;
 Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>; Campana, Alexandra D. EOP/WHO
 (b) (6) DeValliere, Ian C. EOP/WHO
 (b) (6) 'Bante, Katie (OS/OASH)' <Katie.Bante@hhs.gov>
Subject: CDC to brief Dr. Birx - Thursday (4/23) 9:30am // Community Mitigation

Hello all,

CDC is prepared to convene a follow up meeting to brief Dr. Birx on the community mitigation efforts **tomorrow, Thursday (4/23) at 9:30am**

Dr. Birx would like to ensure all principals who wish to attend/dial-in are included in this briefing.

The briefing will take place in EEOB 176 with an **option for a dial-in** (b) (6)

We will have a large television monitor to display documents for those attending in the room.

VTC is not available for this meeting.

CDC briefing materials for discussion are attached.

Please confirm whether your principal would like to attend in person or by phone (to ensure

appropriate hard copies are provided).

We will observe social distancing practices for those who attend in the room.

Sincerely,
TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House Coronavirus Response Coordinator
Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | Mobile: (b)(6) [no text]

Email: (b)(6)

From: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>

Sent: Wednesday, April 22, 2020 8:24 AM

To: Birx, Deborah L. EOP/NSC (b)(6) McGuffee, Tyler Ann A. EOP/OVP
(b)(6)

Cc: Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH) <rco0@cdc.gov>; Biggerstaff, Matthew (CDC/DDID/NCIRD/ID) <zmo2@cdc.gov>; Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>

Subject: Reopening guidance documents

Dr Birx:

Attached are final documents on community mitigation efforts for reopening America. These include two Word documents, an overview and guidance for specific groups for adjusting through the three phases, and decision tree pdf documents for each of the specific groups. We look forward to speaking to you tomorrow on these and other community mitigation issues.

Thanks

Dan.

Daniel B. Jernigan, MD MPH

HHS CDC Lead, FEMA-HHS COVID-19 Response

Captain, USPHS (RET)

National Center for Immunization and Respiratory Diseases

Centers for Disease Control and Prevention

1600 Clifton Rd NE, Atlanta, GA 30329

Phone 404-639-2621, Cell (b)(6)

djernigan@cdc.gov, >www.cdc.gov/flu<

(b) (5)

From: Short, Marc T. EOP/OVP (b)(6)
Sent: Tuesday, March 17, 2020 12:30 PM
To: Grogan, Joseph J. EOP/WHO (b)(6)
Subject: FW: CMS Elective Surgery Recommendations

From: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Sent: Tuesday, March 17, 2020 11:14 AM
To: Troye, Olivia EOP/NSC (b)(6)
Cc: Short, Marc T. EOP/OVP <(b)(6)> CMS (b)(6)@cms.hhs.gov>
Subject: CMS Elective Surgery Recommendations

Hi Olivia,

Administrator Verma spoke with Marc a few minutes ago and asked me to send the attached document which includes CMS recommendations for elective surgeries in light of COVID. They would like this to be a point of discussion at the next staff-level task force meeting. Thank you.

Best,
Meredith Good-Cohn

Meredith Good-Cohn
Office of the Administrator
Centers for Medicare and Medicaid Services
Cell: (b)(6)
Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

From: [Liddell, Christopher P. EOP/WHO](#)
To: CMS [REDACTED]
Cc: [Butterfield, Nicholas W. EOP/WHO](#); [Riggs, Charlotte R. EOP/WHO](#)
Subject: FW: Latest Leg Draft - For SV Review
Date: Monday, April 27, 2020 3:54:53 PM
Attachments: [DRAFT Legislative Proposals for Consideration 4.0 041620.docx](#)

Seema

When you are next over for one of the task force meetings, do you think we could go through these ideas and think about next steps ?

Chris

From: CMS [REDACTED]@cms.hhs.gov>
Sent: Thursday, April 16, 2020 12:38 AM
To: Kushner, Jared C. EOP/WHO (b)(6) Liddell, Christopher P. EOP/WHO
(b)(6)
Subject: FW: Latest Leg Draft - For SV Review

Here are the leg proposals we discussed. We are working on leg language and scoring. If there is anything you don't like or want to add let me know. Thanks.

From: [Grogan, Joseph J. EOP/WHO](#)
To: CMS [REDACTED]; [Brookes, Brady \(CMS/OA\)](#)
Cc: [Bonner, Maria K. EOP/WHO](#); [Campana, Alexandra D. EOP/WHO](#)
Subject: FW: notification-enforcement-discretion-hipaa.pdf
Date: Wednesday, April 8, 2020 6:59:37 AM
Attachments: [Cepheid C360 Letter \(Attachment 1\).docx](#)
[Grogan \(Attachment 2\) v01.docx](#)

(b) (5)

From: (b)(6)@cepheid.com>
Sent: Thursday, April 2, 2020 9:16 PM
To: Grogan, Joseph J. EOP/WHO (b)(6)
Cc: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Subject: [EXTERNAL] RE: notification-enforcement-discretion-hipaa.pdf

Dear Mr. Grogan,

Thank you again for your interest and messages. We have reviewed the *Notification of Enforcement Discretion under HIPAA to Allow Uses and Disclosures of Protected Health Information by Business Associates for Public Health and Health Oversight Activities in Response to COVID-19*. We have also seen the letter from Vice President Pence to Hospital Administrators dated March 29 asking them to send test data on a spreadsheet to a FEMA-HHS email address and electronically to the National Healthcare Safety Network (NHSN) COVID-19 Module.

These measures are terrific steps forward and will be key in getting hospitals to be comfortable with increased data sharing. In order to facilitate universal C360 adoption by customers performing the Xpert Xpress SARS-CoV-2 test, we would like to request an endorsement from the White House Coronavirus Task Force so that we can reference it in our customer communication. To that end, we have drafted a customer letter (**Attachment 1**) which includes the Task Force endorsement to urge our COVID customers to adopt C360.

As I outlined in a previous email, C360 can be an important tool for hospital resource and pandemic management, both now and in the future. **Attachment 2** provides high-level data of C360 surveillance capability that we are collecting real-time. Actual hospital names were removed from the county view slide because we do not have agreements with them to share this data. The numbers are small as only a few hospitals are currently using C360 although we have already shipped about 180,000 tests. Even with the limited numbers, C360 provides actionable insight into disease prevalence and trend. The final slide shows C360 data in South Africa where the National Institute of Health has connected all of their GeneXpert systems. This provides them a holistic view on TB and drug resistance, which would be very familiar to Dr. Birx. Similar insight would be available on COVID-19 with your support of C360 connection.

From: [Grogan, Joseph J. EOP/WHO](#)
To: CMS [REDACTED]
Subject: Fwd:
Date: Wednesday, April 29, 2020 1:31:11 PM

Sent from my iPhone

Begin forwarded message:

From: "Miller, Stephen EOP/WHO" [REDACTED]
Date: April 29, 2020 at 1:29:37 PM EDT
To: "Grogan, Joseph J. EOP/WHO" [REDACTED]

(b) (5)

<https://nypost.com/2020/04/28/more-blood-on-gov-cuomos-hands-amid-nursing-home-coronavirus-crisis-goodwin/>

Sent from my iPhone

From: [Good-Cohn, Meredith \(CMS/OA\)](#)
To: [Joe Grogan](#); [Chris Liddell](#); [CMS \[REDACTED\]](#); [Brookes, Brady \(CMS/OA\)](#)
Subject: Fwd: CMS Elective Surgery Recommendations
Date: Tuesday, March 17, 2020 12:26:43 PM
Attachments: [CMS recommendations elective surgery.docx](#)
[ATT00001.htm](#)

Please find the document attached.

Begin forwarded message:

From: "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>

Date: March 17, 2020 at 11:14:00 AM EDT

To: "Troye, Olivia EOP/NSC" (b)(6)

Cc: "Short, Marc T. EOP/OVP" (b)(6), "CMS [REDACTED]" (b)(6)@cms.hhs.gov" (b)(6)@cms.hhs.gov>

Subject: CMS Elective Surgery Recommendations

Hi Olivia,

Administrator Verma spoke with Marc a few minutes ago and asked me to send the attached document which includes CMS recommendations for elective surgeries in light of COVID. They would like this to be a point of discussion at the next staff-level task force meeting. Thank you.

Best,

Meredith Good-Cohn

Meredith Good-Cohn

Office of the Administrator

Centers for Medicare and Medicaid Services

Cell: (b)(6)

Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

From: [Grogan, Joseph J. EOP/WHO](#)
To: [CMS](#) [REDACTED]
Cc: [Brookes, Brady \(CMS/OA\)](#)
Subject: I'm with speechwriting on the plane
Date: Wednesday, February 19, 2020 1:08:55 PM

Can you send me your (b) (5) [REDACTED] blocks?

Sent from my iPhone

From: [Hoelscher, Douglas L. EOP/WHO](#)
To: [Birn, Deborah L. EOP/NSC](#); [Grogan, Joseph J. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#); [Lichter, Jennie B. EOP/WHO](#); [Troye, Olivia \(nsc.eop.gov\)](#); [CMS](#) [REDACTED]
Subject: Inclusion of Native American Information in Minority Health Data
Date: Friday, April 10, 2020 8:57:02 AM

Hi all,

In our remarks and presentations, if possible, I recommend [REDACTED] (b)(5)

[REDACTED]

-Doug

From: [Grogan, Joseph J. EOP/WHO](#)
To: [CMS \[REDACTED\]](#); [Brookes, Brady \(CMS/OA\)](#)
Cc: [Campana, Alexandra D. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#)
Subject: Letters from AHA and CMS
Date: Thursday, March 26, 2020 11:50:25 AM

(b)(5)

Sent from my iPhone

From: [Polowczyk, John P RADM USN JS J4 \(USA\)](#)
To: [Short, Marc T. EOP/OVP](#); [Kushner, Jared C. EOP/WHO](#); [CMS](#) [REDACTED]
Cc: [Miller, Katie R. \(ovp.eop.gov\)](#); [Trove, Olivia \(nsc.eop.gov\)](#); [Amerau, Colin C \(MIL\)](#)
Subject: Nursing Home Opportunity
Date: Tuesday, May 5, 2020 7:08:54 AM
Attachments: [DCLocationsforVPPlanning_RM1.xlsx](#)

For your use. Nursing home deliveries in DC. The attached spreadsheet contain five (5) possible locations for a



V/r John

From: Szabat, Joel (OST)
To: AMA2 (OS/IOS); As1cfw@hq.dhs.gov; Wilkie, Robert (rlw@va.gov); Birx, Deborah L. EOP/NSC
Cc: Gaynor, Pete (fema.dhs.gov); Polowczyk, John P. (MIL); Troye, Olivia (b)(6); Stuft, Julie M. EOP/NSC; Harrison, Brian (HHS/IOS); CMS; AS2KTC; Redfield, Robert R. (CDC/OD); Grogan, Joseph
Subject: Nursing Homes
Date: Thursday, April 23, 2020 11:38:02 AM

Secretaries, et.al;

(b)(5)

~ Joel

Joel Szabat

Performing the duties of Under Secretary of Transportation for Policy

202

(b)(6)

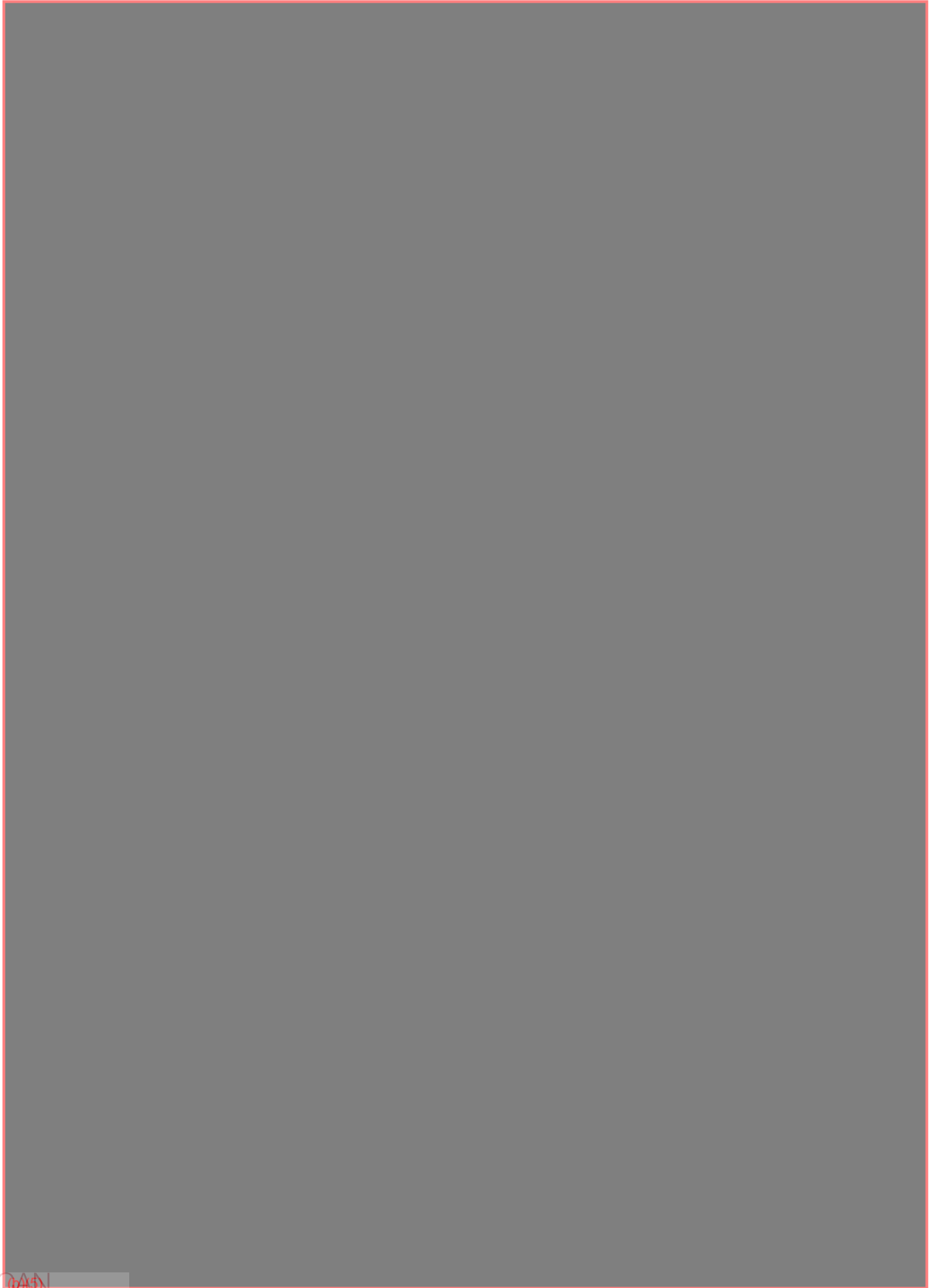
From: [Merkel, Theo W. EOP/WHO](#)
To: [CMS \[REDACTED\]](#); [Mango, Paul \(HHS/IOS\)](#); [Parker, Jim \(HHS/IOS\)](#); [Brookes, Brady \(CMS/OA\)](#); [Kouzoukas, Demetrios \(CMS/OA\)](#)
Cc: [Grogan, Joseph J. EOP/WHO](#); [Bonner, Maria K. EOP/WHO](#); [D'Angelo, Gregory B. EOP/OMB](#); [Bruno, Grace A. EOP/OMB](#); [Olmern, Andrew J. EOP/WHO](#)
Subject: Options for workforce flexibility/capacity expansion
Date: Friday, March 20, 2020 9:25:02 AM

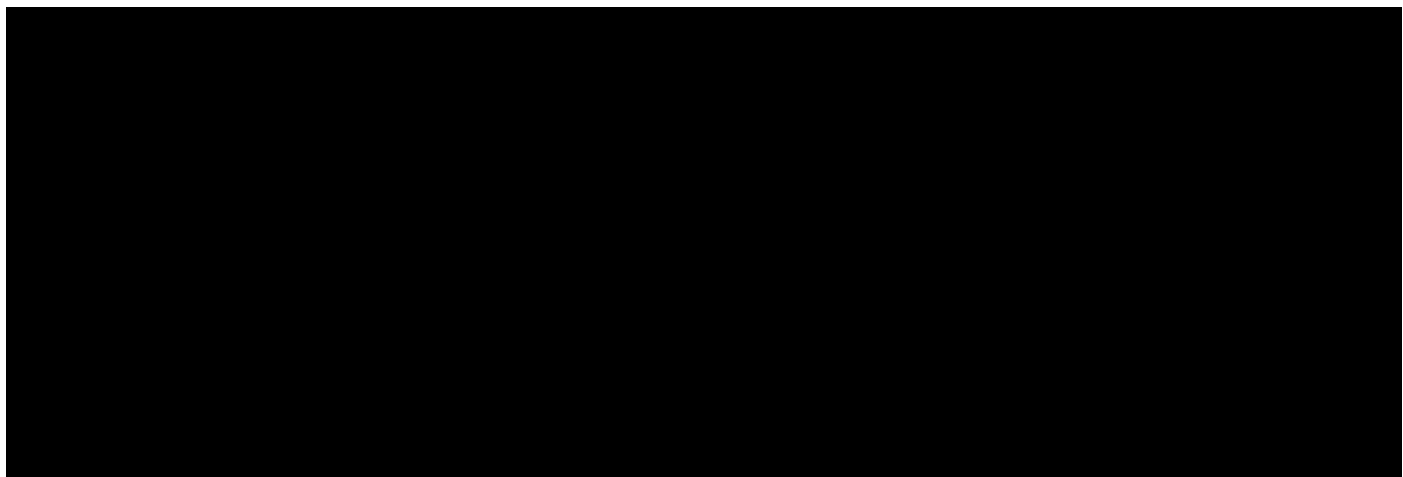
Administrator Verma, Paul, and team – I've been trying to hold off from sending you a slew of ad hoc ideas as we have them, but here is a list of things that our team thinks should be under consideration (and many is not all likely already are being looked into by HHS/CMS) to expand workforce and physical capacity on at least a temporary basis to respond to COVID. The ventilator ones are likely particularly important. Some are not directly COVID related, but we believe they help can give health systems the additional flexibility to meet COVID and non-COVID demand simultaneously.

Please let me know if you have any questions,

Theo







From: [Grogan, Joseph J. EOP/WHO](#)
To: [CMS](#) [REDACTED]
Cc: [Brookes, Brady \(CMS/OA\)](#)
Subject: pediatric telehealth m-- spoke with Meadows and need to touch base
Date: Tuesday, April 14, 2020 9:39:47 AM

From: [Liddell, Christopher P. EOP/WHO](#)
To: [CMS](#) [REDACTED]
Subject: policy ideas
Date: Thursday, April 9, 2020 12:02:45 PM

Seema

Would you mind copying me on the policy ideas that you had and mentioned on the call with Jared a couple of days ago ?

Thanks
Chris

From: [Policy Coordinator](#)
To: [CMS](#); [Vought, Russell T. EOP/OMB](#); [Grogan, Joseph J. EOP/WHO](#); [Miller, Stephen EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Kudlow, Larry A. EOP/WHO](#); [AMA2 \(OS/IOS\)](#); [Ueland, Eric M. EOP/WHO](#); [Kushner, Jared C. EOP/WHO](#); [Rollins, Brooke L. EOP/WHO](#); [Cipollone, Pat A. EOP/WHO](#); [Philipson, Tomas J. EOP/CEA](#); [Short, Marc T. EOP/OVP](#); [Lyons, Derek S. EOP/WHO](#); [Hoelscher, Douglas \(who.eop.gov\)](#); [Jack, Brian T. EOP/WHO](#)
Cc: [Liddell, Christopher P. EOP/WHO](#); [Policy Coordinator](#)
Subject: Principals Huddle on COVID and the Uninsured
Date: Sunday, March 29, 2020 12:52:26 PM

All:

We are pulling together a quick Principals huddle tomorrow morning to discuss a set of policy options, prepared by CMS, for supporting the uninsured during the current COVID crisis.

We will send read-ahead materials and an agenda shortly, along with an Outlook calendar invite.

Please hold **10:00 AM tomorrow, March 30.**

Thank you,
Policy Coordinator

From: [Feinberg, Rebecca P. EOP/NSC](#)
To: [Charles, Julia \(CDC/OD/OCS\)](#); [Redd, Stephen C. EOP/NSC](#); [Zaidi, Irum F](#); [Vitek, Charles \(CDC/DDPHSIS/CGH/DGHT\)](#); [McGuffee, Tyler Ann A. EOP/OVP](#); [Redfield, Robert R. \(CDC/OD\)](#); [SH1 \(fda.hhs.gov\)](#); [jcharles@cdc.gov](#); [Adams, Jerome \(HHS/OASH\)](#); [CMS](#); [Schuchat, Anne MD \(CDC/OD\)](#); [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#); [Grogan, Joseph J. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Walke, Henry \(CDC/DDID/NCEZID/DPEI\)](#); [Payne, Rebecca L. \(CDC/DDID/NCHHSTP/DASH\)](#); [Greene, Carolyn M. \(CDC/DDID/NCIRD/ID\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Giroir, Brett \(HHS/OASH\)](#); [McQuiston, Jennifer H. \(CDC/DDID/NCEZID/DHCPP\)](#); [Meaney Delman, Dana M. \(CDC/DDNID/NCBDDD/DBDID\)](#); [Butler, Jay C. \(CDC/DDID/OD\)](#); [Mead, Paul \(CDC/DDID/NCEZID/DVBD\)](#); [Fitter, David L. \(CDC/DDPHSIS/CGH/GID\)](#)
Cc: [Schuchat, Anne MD \(CDC/OD\)](#); [Hoo, Elizabeth \(CDC/OD/OCS\)](#); [Warner, Agnes \(CDC/OD/OCS\)](#); [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#); [Walke, Henry \(CDC/DDID/NCEZID/DPEI\)](#); [Payne, Rebecca L. \(CDC/DDID/NCHHSTP/DASH\)](#); [Greene, Carolyn M. \(CDC/DDID/NCIRD/ID\)](#); [McQuiston, Jennifer H. \(CDC/DDID/NCEZID/DHCPP\)](#); [Meaney Delman, Dana M. \(CDC/DDNID/NCBDDD/DBDID\)](#); [Butler, Jay C. \(CDC/DDID/OD\)](#); [Mead, Paul \(CDC/DDID/NCEZID/DVBD\)](#); [Fitter, David L. \(CDC/DDPHSIS/CGH/GID\)](#); [Gershman, Lynn E. \(CDC/DDPHSIS/OD\)](#)
Subject: RE: Scheduling for Tuesday
Date: Monday, April 27, 2020 2:47:21 PM

Hi, all –

The CDC Activities Update is confirmed for tomorrow, April 28, from 10:00-11:00AM in the White House Situation Room.

Access information is listed below.

Thanks,

Rebecca

From: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>
Sent: Monday, April 27, 2020 11:55 AM
To: [Feinberg, Rebecca P. EOP/NSC](#) (b)(6); [Redd, Stephen C. EOP/NSC](#) (b)(6); [Zaidi, Irum F <ZaidiIF@state.gov>](#); [Vitek, Charles \(CDC/DDPHSIS/CGH/DGHT\) <cxv3@cdc.gov>](#)
Cc: [Schuchat, Anne MD \(CDC/OD\) <acs1@cdc.gov>](#); [Hoo, Elizabeth \(CDC/OD/OCS\) <irp5@cdc.gov>](#); [Warner, Agnes \(CDC/OD/OCS\) <bli8@cdc.gov>](#); [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\) <dbj0@cdc.gov>](#); [Walke, Henry \(CDC/DDID/NCEZID/DPEI\) <hfw3@cdc.gov>](#); [Payne, Rebecca L. \(CDC/DDID/NCHHSTP/DASH\) <rco0@cdc.gov>](#); [Greene, Carolyn M. \(CDC/DDID/NCIRD/ID\) <cqg4@cdc.gov>](#); [McQuiston, Jennifer H. \(CDC/DDID/NCEZID/DHCPP\) <fzh7@cdc.gov>](#); [Meaney Delman, Dana M. \(CDC/DDNID/NCBDDD/DBDID\) <vmo0@cdc.gov>](#); [Butler, Jay C. \(CDC/DDID/OD\) <jcb3@cdc.gov>](#); [Mead, Paul \(CDC/DDID/NCEZID/DVBD\) <pfm0@cdc.gov>](#); [Fitter, David L. \(CDC/DDPHSIS/CGH/GID\) <vid3@cdc.gov>](#); [Gershman, Lynn E. \(CDC/DDPHSIS/OD\) <veu4@cdc.gov>](#)
Subject: RE: Scheduling for Tuesday

Hi Rebecca,

The meeting will be held at an unclassified level and we will submit slides later today for tomorrow's meeting. Please find below a list of attendees and do let me know if you have any questions.

Thank you for your assistance!

Julia

In-person attendance:

Room: TBC

Please fill out the following WAVES Link by 8:00PM, Monday, April 27:

<https://events.whitehouse.gov/?rid=27QBQ33HHM>

- Dr. Birx (b)(6)
- Dr. Redfield olx1@cdc.gov
- Dr. Hahn SH1@fda.hhs.gov
- Surgeon General Adams Jerome.Adams@hhs.gov
- Administrator Verma (b)(6)@cms.hhs.gov

--[if !supportLists]-->• <!--[endif]-->Anne Schuchat, MD, CDC Principal Deputy Director and COVID-19 Incident Manager, acs1@cdc.gov

--[if !supportLists]-->• <!--[endif]-->Daniel Jernigan, MD, MPH, CDC Liaison to NRCC, dbj0@cdc.gov

--[if !supportLists]-->• <!--[endif]-->Joe Grogan (b)(6)

--[if !supportLists]-->• <!--[endif]-->Dr. Redd

--[if !supportLists]-->• <!--[endif]-->Kellyanne Conway (b)(6)

Speaking mode:

Host Dial-In: (b)(6)

Leader Code: (b)(6)

<!--[if !supportLists]-->• <!--[endif]-->Henry Walke, MD, MPH, Deputy Incident Manager, hfw3@cdc.gov

<!--[if !supportLists]-->• <!--[endif]-->Rebecca Payne, MPH, NRCC Community Mitigation Taskforce Lead, rco0@cdc.gov

<!--[if !supportLists]-->• <!--[endif]-->Carolyn Greene, MD, CDC representative on NRCC Community Mitigation Taskforce cqg4@cdc.gov

Listen-only mode:

Participant Dial-In: (b)(6)

Participant Code: (b)(6)

<!--[if !supportLists]-->• <!--[endif]-->Jennifer McQuiston, DVM, MS, Principal Deputy Incident Manager, fzh7@cdc.gov

<!--[if !supportLists]-->• <!--[endif]-->Dana Meaney-Delman, MD, Principal Deputy Incident Manager, vmo0@cdc.gov

<!--[if !supportLists]-->• <!--[endif]-->Jay Butler, MD, CDC Deputy Director for Infectious Diseases, jcb3@cdc.gov

<!--[if !supportLists]-->• <!--[endif]-->Paul Mead, MD, MPH, CDC-NRCC liaison, pfm0@cdc.gov

<!--[if !supportLists]-->• <!--[endif]-->David Fitter, MD, Principal Deputy Incident Manger, vid3@cdc.gov

From: Feinberg, Rebecca P. EOP/NSC (b)(6)
Sent: Monday, April 27, 2020 10:57 AM
To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Redd, Stephen C. EOP/NSC (b)(6)
Subject: RE: Scheduling for Tuesday

Hi,

Could you please send the names of attendees (both in person and by phone)? Will there be an AV requirement? At what level classification will this meeting be held?

I will generate the WAVES link and conference line and will send that out once I have the information.

Thanks,

Rebecca

From: Charles, Julia (CDC/OD/OCS) <yybl@cdc.gov>
Sent: Monday, April 27, 2020 10:53 AM
To: Redd, Stephen C. EOP/NSC (b)(6); Feinberg, Rebecca P. EOP/NSC (b)(6)
Subject: RE: Scheduling for Tuesday

Thank you, Steve and Rebecca.

Also, Tyler Ann said that the meeting can be a full hour (10:00 to 11:00). Will you be sending the WAVES links? I can send the names of the attendees (in-person, by phone).

From: Redd, Stephen C. EOP/NSC (b)(6)
Sent: Monday, April 27, 2020 10:48 AM
To: Feinberg, Rebecca P. EOP/NSC (b)(6)
Cc: Charles, Julia (CDC/OD/OCS) <yybl@cdc.gov>
Subject: FW: Scheduling for Tuesday

Rebecca, can you set up this meeting for 172. Thanks..

For the principals, everyone who was invited last week should be included this week. . Should include Dr. Fauci, Joe Grogan, ADM Giroir, in addition to the CDC team and our team.

From: Zaidi, Irum F <ZaidiIF@state.gov>
Sent: Monday, April 27, 2020 10:35

To: Redd, Stephen C. EOP/NSC (b)(6)
Subject: Fw: Scheduling for Tuesday

I think there still needs to be some smoothing over.

From: McGuffee, Tyler Ann A. EOP/OVP (b)(6)

Sent: Monday, April 27, 2020 9:46 AM

To: Charles, Julia (CDC/OD/OCS)

Cc: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID); Schuchat, Anne MD (CDC/OD); Butler, Jay C. (CDC/DDID/OD); Zaidi, Irum F; Redd, Stephen C. EOP/NSC; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT); Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID); McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP); Fitter, David L. (CDC/DDPHSIS/CGH/GID); Mead, Paul (CDC/DDID/NCEZID/DVBD); Warner, Agnes (CDC/OD/OCS)

Subject: RE: Scheduling for Tuesday

Following up with Dr. Birx availability for Tuesday, (4/28) 10:00am-10:45am

I am going to let this group handle the meeting room, calendar invite to all attendees and IT requirements.

Last time I arranged the meeting, the President's IT support team's time was wasted due to a lack of communication.

You will need to ensure all principals that attended the last meeting are available to attend/invited to this meeting.

From: McGuffee, Tyler Ann A. EOP/OVP (b)(6)

Sent: Sunday, April 26, 2020 6:10 PM

To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>

Cc: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Butler, Jay C. (CDC/DDID/OD) <jcb3@cdc.gov>; Zaidi, Irum F <ZaidiIF@state.gov>; Redd, Stephen C. EOP/NSC (b)(6) Vitek, Charles (CDC/DDPHSIS/CGH/DGHT) <cxy3@cdc.gov>; Meaney Delman, Dana M.

(CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>; McQuiston, Jennifer H.
(CDC/DDID/NCEZID/DHCPP) <fzh7@cdc.gov>; Fitter, David L.
(CDC/DDPHSIS/CGH/GID) <vid3@cdc.gov>; Mead, Paul (CDC/DDID/NCEZID/DVBD)
<pfm0@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>
Subject: Re: Scheduling for Tuesday

Request received. Will circle back tomorrow regarding exact time but yes, Tuesday.

Sincerely,

TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House Coronavirus Response
Coordinator

Associate Advisor | Office of the Vice President

Office: [\(202\) 456-5984](tel:(202)456-5984) | Mobile: (b)(6) [no text]

Email: (b)(6)

On Apr 26, 2020, at 5:31 PM, Charles, Julia (CDC/OD/OCS) <vyb1@cdc.gov>
wrote:

Hi Tyler Ann,

I hope you were able to take some semblance of a break over the weekend. We would like to schedule time with Dr. Birx to go over the package of CDC activities, which we have compiled per her request. Can you please help us find a time? Irum suggested scheduling for an hour on Tuesday, if that helps.

Thank you,

Julia

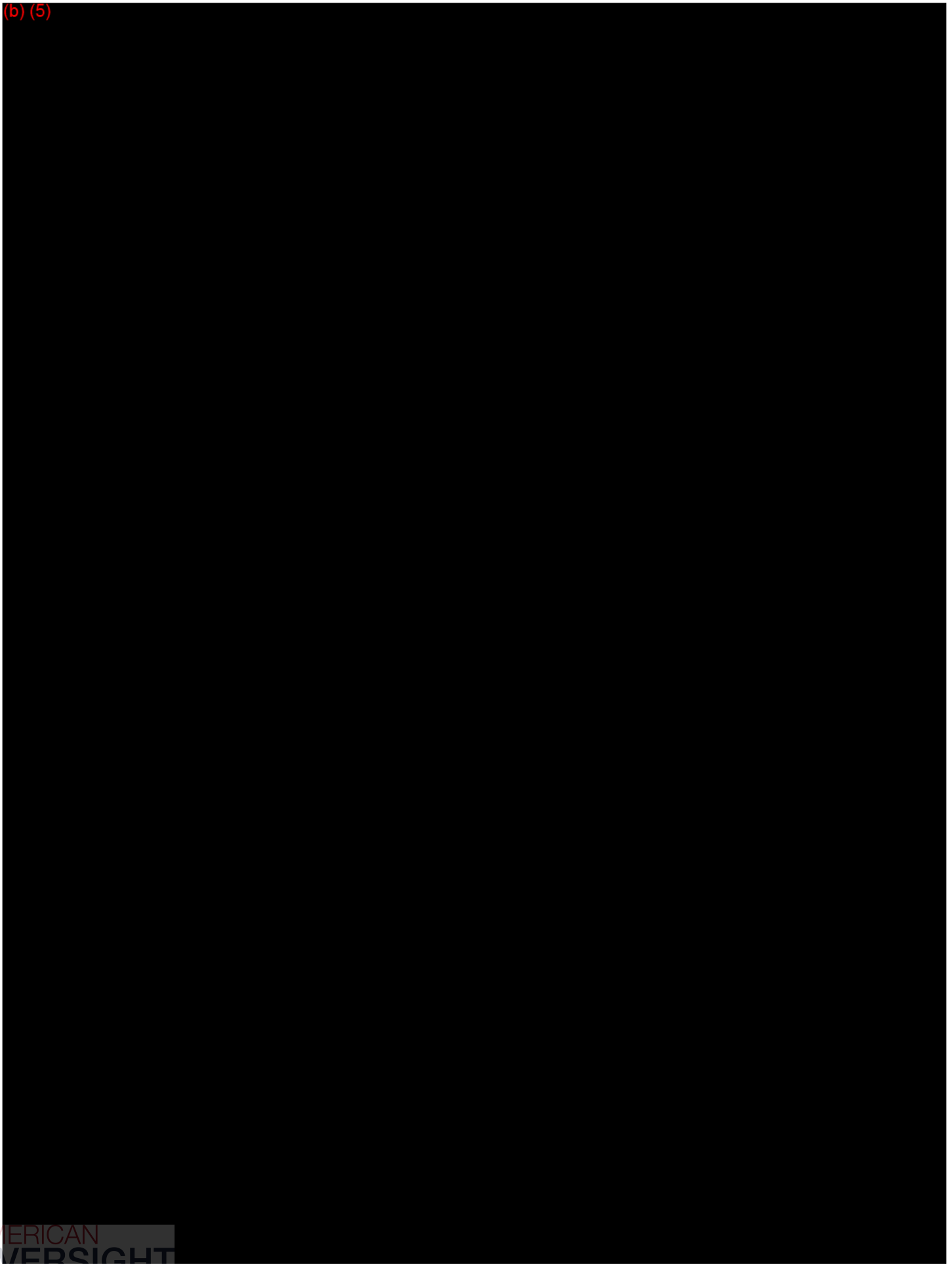
Julia Charles, JD

CDC COVID-19 Response

o. (404) 718-6533 | m. (b)(6)

jcharles@cdc.gov

(b) (5)



(b) (5)



(b)(6) hfw3@cdc.gov; rco0@cdc.gov; cqg4@cdc.gov; AFAUCI@niaid.nih.gov; Brett.Giroir@hhs.gov; fzh7@cdc.gov; vmo0@cdc.gov; jcb3@cdc.gov; pfm0@cdc.gov; vid3@cdc.gov
Cc: Hoo, Elizabeth (CDC/OD/OCS) <irp5@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>; Gershman, Lynn E. (CDC/DDPHSIS/OD) <veu4@cdc.gov>

Subject: Re: Scheduling for Tuesday

All -

Apologies for another email on this meeting. The meeting will begin promptly at 9:15AM. Please note, the meeting room has been updated to EEOB 374 (SMS Large). This room is a SCIF and all electronic devices must be stored in the lockers outside the room. Please use the WAVES link I sent earlier to submit for building entry. I have updated the time on the back end of the system.

The dial in information remains the same. Please remember to mute your line at the start of the meeting.

Thanks,
Rebecca

Rebecca Feinberg

M: (b)(6)

On Apr 27, 2020, at 6:54 PM, Feinberg, Rebecca P. EOP/NSC

(b)(6) wrote:

All,

Please note this meeting will now be held from 9:15-10:15AM, tomorrow.

Thanks,
Rebecca

Rebecca Feinberg

M: (b)(6)

On Apr 27, 2020, at 2:46 PM, Feinberg, Rebecca P. EOP/NSC

(b)(6) wrote:

Hi, all –

The CDC Activities Update is confirmed for tomorrow, April 28, from 10:00-11:00AM in the White House Situation Room.

Access information is listed below.

Thanks,
Rebecca

From: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>
Sent: Monday, April 27, 2020 11:55 AM
To: Feinberg, Rebecca P. EOP/NSC
 (b)(6) Redd, Stephen C. EOP/NSC
 (b)(6); Zaidi, Irum F
 <ZaidiIF@state.gov>; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT)
 <cxv3@cdc.gov>
Cc: Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Hoo, Elizabeth (CDC/OD/OCS) <irp5@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Walke, Henry (CDC/DDID/NCEZID/DPEI) <hfw3@cdc.gov>; Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH) <rco0@cdc.gov>; Greene, Carolyn M. (CDC/DDID/NCIRD/ID) <cqg4@cdc.gov>; McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP) <fzh7@cdc.gov>; Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>; Butler, Jay C. (CDC/DDID/OD) <jcb3@cdc.gov>; Mead, Paul (CDC/DDID/NCEZID/DVBD) <pfn0@cdc.gov>; Fitter, David L. (CDC/DDPHSIS/CGH/GID) <vid3@cdc.gov>; Gershman, Lynn E. (CDC/DDPHSIS/OD) <veu4@cdc.gov>
Subject: RE: Scheduling for Tuesday

Hi Rebecca,

The meeting will be held at an unclassified level and we will submit slides later today for tomorrow's meeting. Please find below a list of attendees and do let me know if you have any questions.

Thank you for your assistance!
Julia

In-person attendance:

Room: TBC

Please fill out the following WAVES Link by 8:00PM, Monday, April 27: <https://events.whitehouse.gov/?rid=27QBQ33HHM>

- Dr. Birx (b)(6)
- Dr. Redfield olx1@cdc.gov
- Dr. Hahn SH1@fda.hhs.gov
- Surgeon General Adams Jerome.Adams@hhs.gov
- Administrator Verma [REDACTED]@cms.hhs.gov

- Anne Schuchat, MD, CDC Principal Deputy Director and COVID-19 Incident Manager, acs1@cdc.gov
- Daniel Jernigan, MD, MPH, CDC Liaison to NRCC, dbj0@cdc.gov
- Joe Grogan (b)(6)
- Dr. Redd
- Kellyanne Conway (b)(6)

Speaking mode:

Host Dial-In: (b)(6)

Leader Code: (b)(6)

- Henry Walke, MD, MPH, Deputy Incident Manager, hfw3@cdc.gov
- Rebecca Payne, MPH, NRCC Community Mitigation Taskforce Lead, rco0@cdc.gov
- Carolyn Greene, MD, CDC representative on NRCC Community Mitigation Taskforce cqg4@cdc.gov

Listen-only mode:

Participant Dial-In: (b)(6)

Participant Code: (b)(6)

- Jennifer McQuiston, DVM, MS, Principal Deputy Incident Manager, fzh7@cdc.gov
- Dana Meaney-Delman, MD, Principal Deputy Incident Manager, vmo0@cdc.gov
- Jay Butler, MD, CDC Deputy Director for Infectious Diseases, jcb3@cdc.gov
- Paul Mead, MD, MPH, CDC-NRCC liaison, pfm0@cdc.gov
- David Fitter, MD, Principal Deputy Incident Manager, vid3@cdc.gov

From: Feinberg, Rebecca P. EOP/NSC

(b)(6)

Sent: Monday, April 27, 2020 10:57 AM

To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Redd, Stephen C. EOP/NSC

Subject: RE: Scheduling for Tuesday

Hi,

Could you please send the names of attendees (both in person and by phone)? Will there be an AV requirement? At what level classification will this meeting be held?

I will generate the WAVES link and conference line and will send that out once I have the information.

Thanks,
Rebecca

From: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>

Sent: Monday, April 27, 2020 10:53 AM

To: Redd, Stephen C. EOP/NSC

Feinberg, Rebecca P. EOP/NSC

Subject: RE: Scheduling for Tuesday

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(b)(6)

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Subject: FW: Scheduling for Tuesday

Rebecca, can you set up this meeting for 172. Thanks..

For the principals, everyone who was invited last week should be included this week. . Should include Dr. Fauci, Joe Grogan, ADM Giroir, in addition to the CDC team and our team.

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Cc: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID); Schuchat, Anne MD (CDC/OD); Butler, Jay C. (CDC/DDID/OD); Zaidi, Irum F; Redd, Stephen C. EOP/NSC; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT); Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID); McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP); Fitter, David L. (CDC/DDPHSIS/CGH/GID); Mead, Paul (CDC/DDID/NCEZID/DVBD); Warner, Agnes (CDC/OD/OCS)
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Cc: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Butler, Jay C. (CDC/DDID/OD) <jcb3@cdc.gov>; Zaidi, Irum F <ZaidiIF@state.gov>; Redd, Stephen C. EOP/NSC <(b)(6)> Vitek, Charles (CDC/DDPHSIS/CGH/DGHT) <cxv3@cdc.gov>; Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <yml0@cdc.gov>; McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP) <fzh7@cdc.gov>; Fitter, David L. (CDC/DDPHSIS/CGH/GID) <vid3@cdc.gov>; Mead, Paul (CDC/DDID/NCEZID/DVBD) <pfm0@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>
Subject: Re: Scheduling for Tuesday

Request received. Will circle back tomorrow regarding exact time but yes, Tuesday.

Sincerely,
 TAM

Tyler Ann McGuffee
 Assistant to Ambassador Birx, M.D. | Office of the White House
 Coronavirus Response Coordinator

Associate Advisor | Office of the Vice President
Office: (202) 456-5984 | Mobile: (b)(6) no text]
Email: (b)(6)

On Apr 26, 2020, at 5:31 PM, Charles, Julia
(CDC/OD/OCS) <yyb1@cdc.gov> wrote:

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Thank you,
Julia

Julia Charles, JD
CDC COVID-19 Response
o. (404) 718-6533 | m. (b)(6)
jcharles@cdc.gov

From: [Short, Marc T. EOP/OVP](#)
To: [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Birx, Deborah L. EOP/NSC](#)
Cc: [Grogan, Joseph J. EOP/WHO](#); [CMS](#); [Kushner, Jared C. EOP/WHO](#); [Giroir, Brett \(HHS/OASH\)](#)
Subject: RE: AMA Statement FYI
Date: Sunday, March 29, 2020 4:39:18 PM

Thank you. It is on the agenda for tomorrow call with Governors ... (b) (5)

From: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>
Sent: Sunday, March 29, 2020 10:06 AM
To: Birx, Deborah L. EOP/NSC (b)(6)
Cc: Grogan, Joseph J. EOP/WHO (b)(6); CMS SV1 <SV1@cms.hhs.gov>;
 Short, Marc T. EOP/OVP (b)(6); Kushner, Jared C. EOP/WHO
 (b)(6) Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Subject: Re: AMA Statement FYI

As I have stressed at the TF, this is the critical issue that must be addressed.

On Mar 29, 2020, at 9:53 AM, Birx, Deborah L. EOP/NSC

(b)(6) wrote:

Agree – we see this all the time as the staff doesn't have time and the EOC is too far away

From: "Grogan, Joseph J. EOP/WHO" (b)(6)
Date: Sunday, March 29, 2020 at 9:52 AM
To: CMS (b)(6)@cms.hhs.gov>
Cc: "Short, Marc T. EOP/OVP" (b)(6), "Kushner, Jared C. EOP/WHO" (b)(6), "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>, "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>, "Birx, Deborah L. EOP/NSC" (b)(6)
Subject: Re: AMA Statement FYI

Consistent with the conversations at TF, I think (b) (5)

(b) (5)

On Mar 29, 2020, at 9:11 AM, CMS [REDACTED]@cms.hhs.gov> wrote:

FYI..statement from hospitals and doctors on PPE.

Sent from my iPhone

Begin forwarded message:

From: [REDACTED]@aha.org>
Date: March 28, 2020 at 7:37:32 PM EDT
To: "Seema Verma [REDACTED]@cms.hhs.gov)" [REDACTED]@cms.hhs.gov>
Subject: AMA Statement FYI

**With Inadequate Supply of PPE, AMA Urges Critical Steps
to Protect Frontline Health Care Workers During COVID-19**

March 28, 2020

>>[<https://www.ama-assn.org/press-center/ama-statements/ama-urges-critical-steps-protect-frontline-health-care-workers><](https://www.ama-assn.org/press-center/ama-statements/ama-urges-critical-steps-protect-frontline-health-care-workers)

Statement Attributed To:

Patrice A. Harris, M.D., M.A.
President, American Medical Association

"Physicians and front-line health care workers across the country are pleading for more personal protective equipment (PPE), doing everything they can to raise awareness of this crisis. Those on the front lines of the COVID-19 pandemic are concerned that the lack of adequate PPE endangers not only themselves, but their patients and families as well.

"It is vital that our health care workforce is equipped with a sufficient supply of personal protective equipment, including using their own PPE in order to protect themselves and their patients when no other PPE is available.

From: [Grogan, Joseph J. EOP/WHO](#)
To: [CMS \[REDACTED\]](#); [Brookes, Brady \(CMS/OA\)](#)
Cc: [Bonner, Maria K. EOP/WHO](#); [Campana, Alexandra D. EOP/WHO](#)
Subject: Did the letters go out on data sharing?
Date: Monday, March 30, 2020 4:14:20 AM

The HIPAA one from OCR and the VP Pence one tot he hospitals?

Sent from my iPhone

From: [Grogan, Joseph J. EOP/WHO](#)
To: [Brookes, Brady \(CMS/OA\); CMS](#) [REDACTED]
Subject: do we have any plan to help NY (b) (5) [REDACTED]
Date: Tuesday, April 28, 2020 8:32:50 AM

From: [Redfield, Robert R. \(CDC/OD\)](#)
To: [CMS](#); [Grogan, Joseph](#)
Subject: Fwd: Covid Flexibility to Open Low IncidenceSV1
Date: Thursday, April 16, 2020 9:34:41 AM
Attachments: [Covid Flexibility to Open Low IncidenceSV1.docx](#)

Get [Outlook for iOS](#)

From: Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>
Sent: Thursday, April 16, 2020 8:58:10 AM
To: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>
Cc: Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>; Knotts, Ashley (CDC/OD/OCS) <vqf0@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Subject: FW: Covid Flexibility to Open Low IncidenceSV1

Dr Redfield,

Attached is the CMS document regarding elective procedures- both surgical and dental. Denise Cardo's group worked closely with CMS to finalize this and (b) (5)

[REDACTED]

Thanks,

Dana

Dana Meaney-Delman MD MPH
Principal Deputy Incident Manager
COVID-19 Response
Cell [REDACTED] (b)(6)

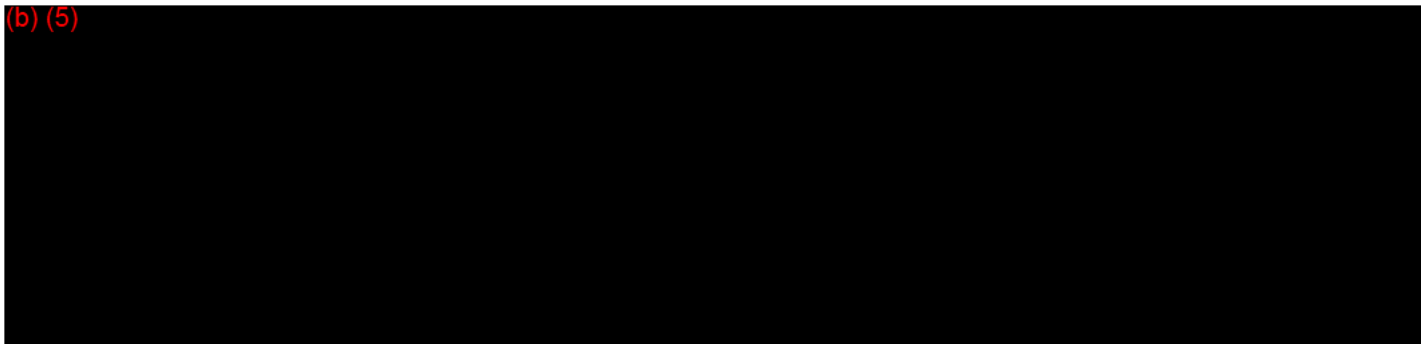
From: [Good-Cohn, Meredith \(CMS/OA\)](#)
To: [Joe Grogan](#)
Cc: [CMS](#) [REDACTED]
Subject: Nursing Home Doc
Date: Friday, April 10, 2020 3:37:01 PM
Attachments: [2020.04.10 De-Escalation Checklist for Nursing Homes FINAL.docx](#)

Meredith Good-Cohn
Senior Advisor
Office of the Administrator
Centers for Medicare and Medicaid Services
Cell: [REDACTED]
[Meredith.good-cohn@cms.hhs.gov](#)

Confidential and deliberative, pre-decisional communication

From: [AS1CFW](#)
To: [Birn, Deborah L. EOP/NSC](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Redfield, Robert R. \(CDC/OD\)](#); [Adams, Jerome \(HHS/OASH\)](#); [sh1@fda.hhs.gov](#); [CMS](#) [REDACTED]
Cc: [AMA2 \(OS/IOS\)](#); [Trove, Olivia \(nsc.eop.gov\)](#); [Short, Marc T. EOP/OVP](#); [Miller, Stephen EOP/WHO](#); [Gaynor, Pete \(fema.dhs.gov\)](#); [Kushner, Jared C. EOP/WHO](#); [Nevins, Kristan K. EOP/WHO](#); [Rader, John N. EOP/NSC](#); [Miller, Stephen EOP/WHO](#); [Gaynor, Pete \(fema.dhs.gov\)](#); [Giroir, Brett \(HHS/OASH\)](#); [Kushner, Jared C. EOP/WHO](#); [Kadlec, Robert \(OS/ASPR/IO\)](#); [Nevins, Kristan K. EOP/WHO](#); [Rader, John N. EOP/NSC](#); [Grogan, Joseph J. EOP/WHO](#)
Subject: COVID R&D from DHS
Date: Wednesday, April 15, 2020 12:11:16 PM
Attachments: [DHS R&D SARS COV2.pdf](#)

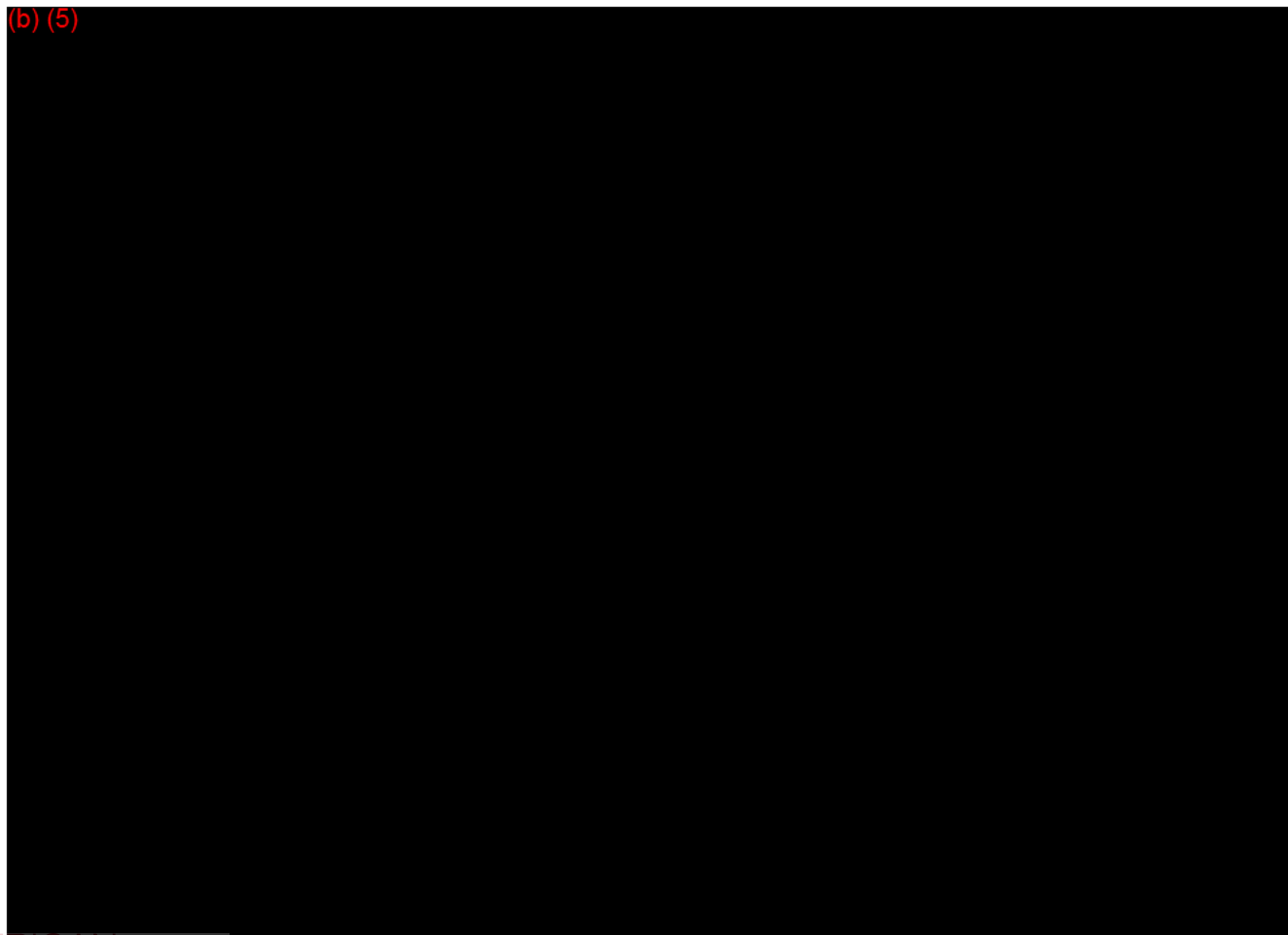
(b) (5)



S&T's Acting Undersecretary is Bill Bryan, who can be reached at (b) (6);
william.bryan@hq.dhs.gov

Key findings from Bill's team includes:

(b) (5)



(b) (5)

From: [Grogan, Joseph J. EOP/WHO](#)
To: [CMS \[REDACTED\] Brookes, Brady \(CMS/OA\)](#)
Cc: [Bonner, Maria K. EOP/WHO](#); [Campana, Alexandra D. EOP/WHO](#)
Subject: Did the letters go out on data sharing?
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The HIPAA one from OCR and the VP Pence one tot he hospitals?

Sent from my iPhone

From: [McGuffee, Tyler Ann A. EOP/OVP](#)
To: [Redd, Stephen C. EOP/NSC](#); [Redfield, Robert R. \(CDC/OD\)](#); [SH1 \(fda.hhs.gov\)](#); ["jcharles@cdc.gov"](#); [Adams, Jerome \(HHS/OASH\)](#); [CMS](#); [Schuchat, Anne MD \(CDC/OD\)](#); [Jernigan, Daniel B. \(CDC/DDID/NCIRD/ID\)](#); [Grogan, Joseph J. EOP/WHO](#); [Conway, Kellyanne E. EOP/WHO](#); [Walke, Henry \(CDC/DDID/NCEZID/DPEI\)](#); [Payne, Rebecca L. \(CDC/DDID/NCHSTP/DASH\)](#); [Greene, Carolyn M. \(CDC/DDID/NCIRD/ID\)](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Giroir, Brett \(HHS/OASH\)](#); [McQuiston, Jennifer H. \(CDC/DDID/NCEZID/DHCPP\)](#); [Meaney Delman, Dana M. \(CDC/DDID/NCBDD/DBDID\)](#); [Butler, Jay C. \(CDC/DDID/OD\)](#); [Mead, Paul \(CDC/DDID/NCEZID/DVBD\)](#); [Fitter, David L. \(CDC/DDPHIS/CGH/GID\)](#); [Irum F Zaidi](#); [Gleason, Amy M. EOP/OMB](#); [Gastfriend, Daniel Z. EOP/OMB](#)
Cc: [Charles, Julia \(CDC/OD/OCS\)](#); [Birx, Deborah L. EOP/NSC](#); [Bante, Katie \(OS/OASH\)](#)
Subject: Document attached // RE: NEW TIME CDC Activities Update
Date: Tuesday, April 28, 2020 9:15:08 AM
Attachments: [CDC Activities Update.FINAL.pptx](#)

Sending the attached on behalf of CDC

-----Original Appointment-----

From: Redd, Stephen C. EOP/NSC (b)(6)
Sent: Monday, April 27, 2020 2:27 PM
To: Redd, Stephen C. EOP/NSC; McGuffee, Tyler Ann A. EOP/OVP; 'olx1@cdc.gov'; 'SH1@fda.hhs.gov'; 'jcharles@cdc.gov'; 'Jerome.Adams@hhs.gov'; (b)(6)@cms.hhs.gov; 'acs1@cdc.gov'; 'dbj0@cdc.gov'; Grogan, Joseph J. EOP/WHO; Conway, Kellyanne E. EOP/WHO; 'hfw3@cdc.gov'; 'rco0@cdc.gov'; 'cqq4@cdc.gov'; 'AFAUCI@niaid.nih.gov'; 'Brett.Giroir@hhs.gov'; 'fzh7@cdc.gov'; 'vmo0@cdc.gov'; 'jcb3@cdc.gov'; 'pfn0@cdc.gov'; 'vid3@cdc.gov'; Irum F Zaidi; Gleason, Amy M. EOP/OMB; Gastfriend, Daniel Z. EOP/OMB
Cc: Charles, Julia (CDC/OD/OCS); Birx, Deborah L. EOP/NSC; Bante, Katie (OS/OASH)
Subject: NEW TIME CDC Activities Update
When: Tuesday, April 28, 2020 9:15 AM-10:15 AM (UTC-05:00) Eastern Time (US & Canada).
Where: EEOB 374 SMS Large

In-person attendance:

Room: EEOB 374 (SMS Large)

Please fill out the following WAVES Link by 8:00PM, Monday, April 27: (b)(6)

- * Dr. Birx Tyler.A.McGuffee2@ovp.eop.gov (b)(6)
- * Dr. Redfield olx1@cdc.gov<<mailto:olx1@cdc.gov>>
- * Dr. Hahn SH1@fda.hhs.gov<<mailto:SH1@fda.hhs.gov>>
- * Surgeon General Adams Jerome.Adams@hhs.gov<<mailto:Jerome.Adams@hhs.gov>>
- * Administrator Verma (b)(6)@cms.hhs.gov
- * Anne Schuchat, MD, CDC Principal Deputy Director and COVID-19 Incident Manager, acs1@cdc.gov<<mailto:acs1@cdc.gov>>
- * Daniel Jernigan, MD, MPH, CDC Liaison to NRCC, dbj0@cdc.gov<<mailto:dbj0@cdc.gov>>
- * Joe Grogan Joseph.J.Grogan@who.eop.gov (b)(6)
- * Dr. Redd
- * Kellyanne Conway KAC@who.eop.gov (b)(6)

Speaking mode:

Host Dial-In:



Leader Code: (b)(6)

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Listen-only mode:

Participant Dial-In (b)(6)

Participant Code: (b)(6)

- * Jennifer McQuiston, DVM, MS, Principal Deputy Incident Manager, fzh7@cdc.gov<<mailto:fzh7@cdc.gov>>
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- * David Fitter, MD, Principal Deputy Incident Manager, vid3@cdc.gov<<mailto:vid3@cdc.gov>>

From: [Liddell, Christopher P. EOP/WHO](#)
To: [Lira, Mathew L. EOP/WHO](#)
Cc: [Butterfield, Nicholas W. EOP/WHO; CMS](#) [REDACTED]
Subject: EHR ideas
Date: Friday, May 1, 2020 1:30:11 PM

Matt

You had some good ideas about how we (b) (5) [REDACTED], [REDACTED]

Can you send a copy to Nick and Seema, and we can think about how we build them into the agenda

Chris

From: [Liddell, Christopher P. EOP/WHO](#)
To: [Kan, Derek T. EOP/OMB](#); [Ray, Paul J. EOP/OMB](#); [Lira, Mathew L. EOP/WHO](#)
Cc: [Kushner, Jared C. EOP/WHO](#); [CMS \[REDACTED\]](#); [Pataki, Tim A. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Haley, Vincent M. EOP/WHO](#); [Vought, Russell T. EOP/OMB](#)
Subject: EHR rule
Date: Tuesday, February 11, 2020 5:03:03 PM

Just a heads up that POTUS has confirmed for a speech on this at HIMSS in early March (so we cant slip any further)

Vince – Matt Lira can give you background

Thanks

Chris