

DEPARTMENT OF HEALTH & HUMAN SERVICES
Centers for Medicare & Medicaid Services
7500 Security Boulevard, Mail Stop C5-11-06
Baltimore, Maryland 21244-1850



Office of Strategic Operations and Regulatory Affairs/Freedom of Information Group

Refer to: Control Number 030520207113 and PIN NKDS

4/23/2021

Austin R. Evers
American Oversight
1030 15th Street NW, Suite B255
Washington, DC 20005

Dear Mr. Evers:

This interim response relates to your Freedom of Information Act (5 U.S.C. §552) request of 3/5/2020, which you sent to the Centers for Medicare & Medicaid Services. Within your correspondence you requested all email communications (including emails, complete email chains, email attachments, calendar invitations, and calendar invitation attachments) between (a) the Centers for Medicare and Medicaid Services (CMS) officials listed in Column A of the request, and (b) the Executive Office of the President (EOP) officials listed in Column B of the request.

After careful review of the documents submitted to me, a total of five hundred (502) pages, I have determined to release them to you, as enclosed. Ninety-three (93) pages are released to you in their entirety. However, I am denying you access to portions of three hundred ninety-four pages (394) pursuant to Exemptions 5 and 6 of the FOIA (5 U.S.C. §552(b)(5) (including the presidential communications privilege and deliberative process privilege) and (b)(6). Eleven pages (11) are withheld entirely pursuant to 5 U.S.C. §552(b)(5) (including the presidential communications privilege and the deliberative process privilege) and (b)(6). Four (4) pages are blank.

Exemption 5 of the FOIA permits the withholding of “inter-agency memorandums or letters which are pre-decisional and contain staff advice, opinion and recommendation which are part of the agency’s deliberative decision making process.” The intent of this exemption is to preserve free and candid dialogue leading to decision making; to protect against public confusion that might result from disclosure of reasons and rationales that were not in fact ultimately the grounds for an agency’s action. The pages and portions of pages that you are denied access to contain pre-decisional information, in that they are preliminary findings and notes generated through a deliberative process.

Exemption 6 of the FOIA permits a Federal agency to withhold information contained in personnel and medical files and similar files the disclosure of which would “constitute a clearly

unwarranted invasion of personal privacy.” I have weighed the public interest in disclosure (which the Supreme Court has held to be limited in this context to the public interest that would be served by shedding light in the agency’s performance of its statutory duties) against the harm to the privacy of the individuals identified in these records and have concluded that the privacy interest of the subject individuals outweighs the public interest in disclosure in this particular matter.

Additional non-exempt documents or portions of responsive documents will be forwarded to you upon completion of review.

Sincerely yours,

Hugh Gilmore

Hugh Gilmore

Director

Freedom of Information Group

Enclosure

From: "Monroe, Johnathan (CMS/OC)" <Johnathan.Monroe1@cms.hhs.gov>
Sent: 3/17/2020 3:42:06 PM +0000
To: "Deere, Judd P. EOP/WHO" <b6@who.eop.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Ditto, Jessica (who.eop.gov)" <b6@who.eop.gov>; "O'Malley, Devin M. EOP/OVP" <b6@ovp.eop.gov>; "Miller, Katie R. (ovp.eop.gov)" <b6@ovp.eop.gov>; "Fetalvo, Ninio J. EOP/OVP" <b6@ovp.eop.gov>
CC: "Fetalvo, Ninio J. EOP/OVP" <b6@ovp.eop.gov>; "Burris, Meghan K. EOP/WHO" <b6who.eop.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Horstman, John H. EOP/WHO" <b6@who.eop.gov>; "Daravi, Roma S. EOP/WHO" <b6@who.eop.gov>; "Corry, Thomas (CMS/OA)" <Thomas.Corry@cms.hhs.gov>
Subject: RE: RE: CMS Telehealth Rollout

Going now. They just filed

From: Deere, Judd P. EOP/WHO <b6@who.eop.gov>
Sent: Tuesday, March 17, 2020 11:41 AM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Ditto, Jessica (who.eop.gov) <b6@who.eop.gov>; O'Malley, Devin M. EOP/OVP <b6@ovp.eop.gov>; Miller, Katie R. (ovp.eop.gov) <b6@ovp.eop.gov>; Fetalvo, Ninio J. EOP/OVP <b6@ovp.eop.gov>
Cc: Fetalvo, Ninio J. EOP/OVP <b6@ovp.eop.gov>; Burris, Meghan K. EOP/WHO <b6@who.eop.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Horstman, John H. EOP/WHO <b6@who.eop.gov>; Daravi, Roma S. EOP/WHO <b6@who.eop.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>
Subject: RE: CMS Telehealth Rollout

Did the AP story pop?

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Monday, March 16, 2020 10:47 PM
To: Deere, Judd P. EOP/WHO <b6@who.eop.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Ditto, Jessica E. EOP/WHO <b6@who.eop.gov>; O'Malley, Devin M. EOP/OVP <b6@ovp.eop.gov>; Miller, Katie R. EOP/OVP <b6@ovp.eop.gov>; Fetalvo, Ninio J. EOP/OVP <b6@ovp.eop.gov>
Cc: Fetalvo, Ninio J. EOP/OVP <b6@ovp.eop.gov>; Burris, Meghan K. EOP/WHO <b6@who.eop.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Horstman, John H. EOP/WHO <b6@who.eop.gov>; Daravi, Roma S. EOP/WHO <b6@who.eop.gov>; Corry, Thomas (CMS/OA)

<Thomas.Corry@cms.hhs.gov>

Subject: RE: CMS Telehealth Rollout

Also looping in OVP.

Confidential and deliberative, pre-decisional communication

From: Deere, Judd P. EOP/WHO b 6 @who.eop.gov>

Sent: Monday, March 16, 2020 7:50 PM

To: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Ditto, Jessica (who.eop.gov)

b 6 who.eop.gov>

Cc: Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>; Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Good-Cohn, Meredith (CMS/OA)

<Meredith.Good-Cohn@cms.hhs.gov>; Horstman, John H. EOP/WHO

b 6 @who.eop.gov>; Daravi, Roma S. EOP/WHO

b 6 @who.eop.gov>; Corry, Thomas (CMS/OA)

<Thomas.Corry@cms.hhs.gov>

Subject: RE: CMS Telehealth Rollout

Awesome!

From: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>

Sent: Monday, March 16, 2020 7:48 PM

To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Ditto, Jessica E. EOP/WHO b 6 who.eop.gov>; Deere, Judd P. EOP/WHO b 6 @who.eop.gov>

Cc: Fetalvo, Ninio J. EOP/OVP <b 6 @ovp.eop.gov>; Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Good-Cohn, Meredith (CMS/OA)

<Meredith.Good-Cohn@cms.hhs.gov>; Horstman, John H. EOP/WHO

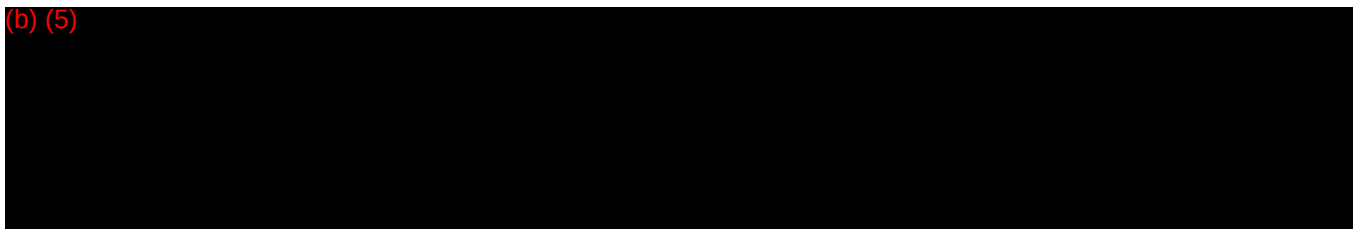
b 6 @who.eop.gov>; Daravi, Roma S. EOP/WHO

b 6 @who.eop.gov>; Corry, Thomas (CMS/OA)

<Thomas.Corry@cms.hhs.gov>

Subject: RE: CMS Telehealth Rollout

(b) (5)



From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Monday, March 16, 2020 7:43 PM
To: Ditto, Jessica (who.eop.gov) b 6 @who.eop.gov>; Deere, Judd P. EOP/WHO b 6 @who.eop.gov>
Cc: Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>; Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Horstman, John H. EOP/WHO < b 6 @who.eop.gov>; Daravi, Roma S. EOP/WHO < b 6 who.eop.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>
Subject: RE: CMS Telehealth Rollout

That sounds great. I am looping in folks on our comms team as well. They are working on a preview story and can provide additional details on what they are thinking.

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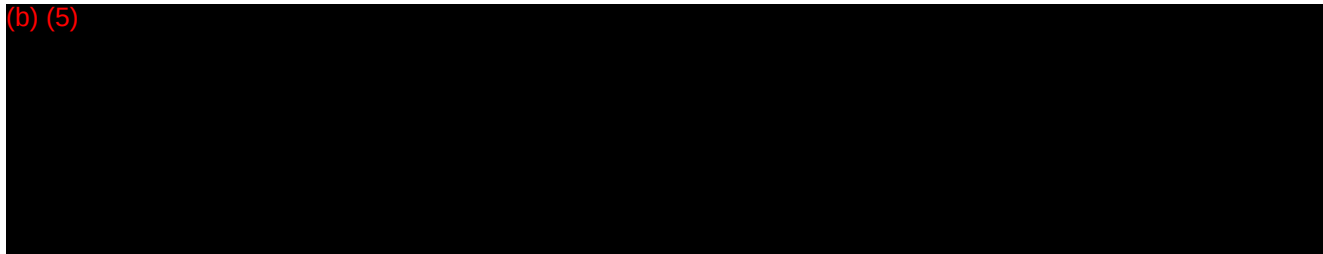
From: Ditto, Jessica E. EOP/WHO < b 6 @who.eop.gov>
Sent: Monday, March 16, 2020 7:37 PM
To: Deere, Judd P. EOP/WHO < b 6 @who.eop.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Fetalvo, Ninio J. EOP/OVP < b 6 ovp.eop.gov>; Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Horstman, John H. EOP/WHO b 6 @who.eop.gov>; Daravi, Roma S. EOP/WHO b 6 who.eop.gov>
Subject: RE: CMS Telehealth Rollout

And we'd love to put her out regionally afterward!

From: Deere, Judd P. EOP/WHO b 6 @who.eop.gov>
Sent: Monday, March 16, 2020 7:36 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>; Ditto, Jessica E. EOP/WHO b 6 @who.eop.gov>
Subject: FW: CMS Telehealth Rollout

Hi Brady,

(b) (5)



Let me know if you have questions.

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Monday, March 16, 2020 6:38 PM
To: Fetalvo, Ninio J. EOP/OVP ^{b 6} @ovp.eop.gov>; Miller, Katie R. EOP/OVP ^{b 6} who.eop.gov>; O'Malley, Devin M. EOP/OVP ^{b 6} @ovp.eop.gov>
Cc: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>
Subject: CMS Telehealth Rollout

All,

Please see attached for draft materials on the CMS telehealth rollout. We have attached the following:

Draft Rollout plan

Draft Press Release

Draft Fact Sheet

The topline points are:

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Please let us know if you have any questions.

Thanks,

Brady

Confidential and deliberative, pre-decisional communication

From: "Monroe, Johnathan (CMS/OC)" <Johnathan.Monroe1@cms.hhs.gov>
Sent: 3/30/2020 8:44:10 PM +0000
To: "Fetalvo, Ninio J. EOP/OVP" b 6 @ovp.eop.gov>; "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>; "O'Malley, Devin M. EOP/OVP" b 6 @ovp.eop.gov>
CC: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Murphy, Ryan (OS/ASPA)" <Ryan.Murphy1@hhs.gov>; "McKeogh, Katherine (OS/ASPA)" <Katherine.McKeogh@hhs.gov>; "Deere, Judd P. EOP/WHO" b 6 @who.eop.gov>; "Burris, Meghan K. EOP/WHO" b 6 @who.eop.gov>; "MacInnis, Hannah F. EOP/OVP" b 6 @ovp.eop.gov>
Subject: RE: RE: Review: Trump Administration Makes Sweeping Regulatory Changes to Help U.S. Healthcare System Address COVID-19 Patient Surge

All, please see below the media advisory we just sent out. Thank you for amplifying. We want as many reporters as we can on the call. Much appreciated in advance! –Johnathan

DEPARTMENT OF HEALTH & HUMAN SERVICES

Centers for Medicare & Medicaid Services

200 Independence Avenue, SW

Washington, DC 20201

FOR IMMEDIATE RELEASE

Contact: CMS Media Relations Group

March 30, 2020

(202) 690-6145

MEDIA ADVISORY FOR CREDENTIALLED MEDIA ONLY

FOR PLANNING PURPOSES ONLY

CMS Administrator Seema Verma to Discuss COVID-19 Announcement Providing Unprecedented Flexibilities for Nation's Healthcare System

Today, Centers for Medicare & Medicaid Services (CMS) Administrator Seema Verma will hold a press conference call to discuss an unprecedented array of regulatory waivers and new

rules to equip the American healthcare system with maximum flexibility in response to the 2019 Novel Coronavirus (COVID-19) pandemic.

WHEN: Monday, March 30, 2020

8:00 p.m., ET

WHO: CMS Administrator Seema Verma

To join the call, credentialed media should use the conference number b 6

with Conference ID b 6 A replay of the call will be available two hours after the event ends by calling (800) 585-8367 and using the conference ID.

There will be a reporter question and answer period following the Administrator's remarks. We ask that questions be related to the topic of the call. Questions not addressed on the call can be directed to the Media Relations Group via the [Media Inquiries Form](#).

###

Get CMS news at cms.gov/newsroom, sign up for CMS news [via email](#) and follow CMS on Twitter CMS Administrator [@SeemaCMS](#), [@CMSgov](#), and [@CMSgovPress](#).

From: Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>

Sent: Monday, March 30, 2020 11:16 AM

To: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Miller, Katie R. (ovp.eop.gov) b 6 @ovp.eop.gov>; O'Malley, Devin M. EOP/OVP <Devin.M.O'Malley@ovp.eop.gov>

Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>; McKeogh, Katherine (OS/ASPA) <Katherine.McKeogh@hhs.gov>; Deere, Judd P. EOP/WHO <who.eop.gov>; Burris, Meghan K. EOP/WHO <b 6 @who.eop.gov>; MacInnis, Hannah F. EOP/OVP

b 6 @ovp.eop.gov>
Subject: RE: Review: Trump Administration Makes Sweeping Regulatory Changes to Help U.S. Healthcare System Address COVID-19 Patient Surge

+Judd, Meghan, Hannah.

From: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>
Sent: Monday, March 30, 2020 11:06 AM
To: Miller, Katie R. EOP/OVP <b 6 @ovp.eop.gov>; O'Malley, Devin M. EOP/OVP <Devin.M.O'Malley@ovp.eop.gov>; Fetalvo, Ninio J. EOP/OVP <b 6 @ovp.eop.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>; McKeogh, Katherine (OS/ASPA) <Katherine.McKeogh@hhs.gov>
Subject: Review: Trump Administration Makes Sweeping Regulatory Changes to Help U.S. Healthcare System Address COVID-19 Patient Surge

OVP,

Please see attached for your review the press release for today's podium announcement. As I mentioned previously, we will be doing an embargoed interview with NYTs (Margot Sanger-Katz/Abby Goodnough) at 1 pm today and will have a national press call after the TF press briefing around 8 pm. (b) (5)

[REDACTED] Please let us know if you have any questions or need clarifications.

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Best,
Johnathan

Johnathan Monroe

Senior Advisor, Public & Policy Communications

Office of the Administrator

Centers for Medicare & Medicaid Service

Johnathan.Monroe1@cms.hhs.gov

(202) 770-6800

Colleagues,
FYI. CMS sincerely appreciates EOP/OVP support on this rollout.

Best,
Johnathan

Johnathan Monroe

Senior Advisor, Public & Policy Communications
Office of the Administrator
Centers for Medicare & Medicaid Service
Johnathan.Monroe1@cms.hhs.gov
(202) 770-6800

SPECIAL NEWS CLIPS: Trump Admin Expands Telehealth (March 17, 2020)

1. **CNBC Squawk Box** ([Full Text link](#)): [CMS chief Seema Verma on how telemedicine can help slow the spread of coronavirus](#)
2. **Associated Press** ([Full Text link](#)): [To Keep Seniors Safe At Home, Medicare Expands Telemedicine](#)
3. **Washington Post** ([Full Text link](#)): [The Health 202: The Trump administration is pulling Medicare and Medicaid levers to combat coronavirus](#)
4. **Washington Times** ([Full Text link](#)): [Trump Predicts Victory, Implores Americans To Stay Put For Two Weeks](#)
5. **Washington Times** ([Full Text link](#)): [‘Pandemic’: Team Trump Moves To Minimize Health Care Burden As Case Count Rises](#)
6. **Washington Examiner** ([Full Text link](#)): [Trump Says Medicare Will Cover Telehealth Services For Beneficiaries In Self-isolation](#)
7. **Los Angeles Times** ([Full Text link](#)): [Op-Ed: As A Doctor, I Use Telemedicine. With The Coronavirus Threat, It Could Revolutionize Healthcare](#)
8. **CNN International** ([Full Text link](#)): [Trump Administration Lays Out New Health, Economic Steps To Combat Virus](#)
9. **Fox Business** ([Full Text link](#)): [Medicare expands telemedicine coverage over coronavirus fears](#)
10. **U.S. News & World Report** ([Full Text link](#)): [Trump Expands Telehealth, Praises Andrew Cuomo As U.S. Coronavirus Cases Top 5,000](#)
11. **Bloomberg Law** ([Full Text link](#)): [Privacy Rules Eased for Hospitals During Coronavirus Emergency \(No web link\)](#)

12. **Inside Health Policy** ([Full Text link](#)): [CMS, OIG, Office For Civil Rights Ease Use Of Telehealth In Medicare](#)
13. **The Hill** ([Full Text link](#)): [Trump Administration Announces Expanded Telemedicine For Medicare Users](#)
14. **Becker's Hospital Review** ([Full Text link](#)): [How telehealth can help flatten the curve of COVID-19](#)
15. **FierceHealthcare** ([Full Text link](#)): [Trump Administration Opens Up Access To Telehealth Services During Coronavirus Outbreak](#)
16. **Health Exec** ([Full Text link](#)): [Telehealth benefits expanded during coronavirus crisis](#)
17. **Home Health Care News** ([Full Text link](#)): [Coronavirus Daily Update: PQHH Makes COVID-19 Recommendations; CMS Doubles Down on Telehealth](#)
18. **Healthcare IT News** ([Full Text link](#)): [Trump Administration Expands Medicare Telehealth Benefits For COVID-19 Fight](#)
19. **MedCity News** ([Full Text link](#)): [CMS Shares Specifics On Sweeping Medicare Telehealth Expansion](#)
20. **STAT** ([Full Text link](#)): [Trump Administration Loosens Telehealth Regulations To Combat Coronavirus](#)
21. **NextGov** ([Full Text link](#)): [Trump Relaxes Patient Data Rules To Allow Doctors To Use Personal Phones For Telehealth](#)
22. **MedPage Today** ([Full Text link](#)): [State Medicaid Plans Wrestle With COVID-19](#)
23. **Modern Healthcare** ([Full Text link](#)): [CMS Expands Medicare Telehealth Services To Fight COVID-19](#)
24. **Slate** ([Full Text link](#)): [Why Loosening HIPAA Requirements in Response to the Coronavirus Was Urgent and Necessary](#)
25. **AARP** ([Full Text link](#)): [Medicare Expands Telehealth Services in Response to Coronavirus](#)
26. **Politico** ([Full Text link](#)): TELEHEALTH'S ROLE IN THE CORONAVIRUS RESPONSE (**No web link**)

FULL TEXT ARTICLES:

CMS chief Seema Verma on how telemedicine can help slow the spread of coronavirus
<https://www.cnbc.com/video/2020/03/18/medicare-medicaid-telehealth-telemedicine-coronavirus-squawk-box.html>

Squawk Box // CNBC // March 18, 2020

Video link: <https://www.cnn.com/video/2020/03/18/medicare-medicare-telehealth-telemedicine-coronavirus-squawk-box.html>

President Trump announced telehealth services for Medicare beneficiaries in the hopes of minimizing the exposure to COVID-19 for the most vulnerable Americans. Seema Verma, administrator for the Centers for Medicare and Medicaid Services, joins “Squawk Box” to discuss.

###

To keep seniors safe at home, Medicare expands telemedicine

<https://apnews.com/58e118636f3e39c53370131561127a54>

Associated Press // By RICARDO ALONSO-ZALDIVAR // March 17, 2020



[President Donald Trump listens as Administrator of the Centers for Medicare and Medicaid Services Seema Verma speaks during a press briefing with the coronavirus task force, at the White House, Tuesday, March 17, 2020, in Washington. \(AP Photo/Evan Vucci\)](#)

WASHINGTON (AP) — Medicare said Tuesday it will immediately expand coverage for telemedicine nationwide to help seniors with health problems stay home to avoid [the coronavirus](#).

The new option will allow millions of older people to take care of ongoing medical problems as well as new concerns, while heeding public health advice to stay home during the outbreak.

For example, a patient with diabetes wouldn’t have to postpone a regular follow-up visit with the doctor to keep safe — he or she could do it via Skype. And people concerned they may have the virus could “see” their doctor or nurse practitioner virtually to find out how to get tested in person.

“It helps us prevent the spread of the virus,” said Medicare administrator Seema Verma.

For seniors who don’t navigate technology, relatives or friends can assist. “If it’s your mom, you may need to go over to her house to help her do this,” said Verma. Bring your smartphone — but remember, don’t visit if you’re feeling sick.

Risk of serious illness from the coronavirus is greater for older people and those with underlying health problems such as lung conditions, diabetes or heart problems. Many Medicare beneficiaries are managing chronic health issues that put them at heightened risk. The telemedicine expansion is geared directly to this vulnerable group.

Current telehealth coverage under traditional Medicare is limited. It's available in rural areas, and patients need to go to specially-designated sites for their visits. Since last year Medicare has also been paying for brief "virtual check-ins." Tuesday's announcement goes beyond that, allowing clinicians and hospitals to bill Medicare for visits via telemedicine that previously had to take place in person, at a medical office or facility.

The policy change carries out a waiver of Medicare rules recently authorized by Congress, and set in motion under emergency declarations from [the Trump administration](#). Expanded telemedicine coverage will remain in effect during the outbreak.

At Tuesday's White House briefing, Verma said the federal Centers for Medicare and Medicaid Services is also encouraging states to expand the use of telehealth in their Medicaid programs for low-income people. Separately, Medicare Advantage plans offered by private insurers have been allowed to offer telemedicine as a supplemental benefit, like dental coverage or a gym membership, for several years now. The private plans serve about one-third of Medicare's more than 60 million beneficiaries.

For most people, [the coronavirus](#) causes only mild or moderate symptoms, such as fever and cough. For some, especially older adults and people with existing health problems, it can cause more severe illness, including pneumonia. Worldwide, about 185,000 cases have been reported, and while most people recover in weeks, more than 7,300 have died.

Medicare is the government's flagship health insurance program, covering people age 65 and over, as well as younger people who qualify because of a disability. About 40 million people are in traditional Medicare, the government-administered part of the program that was the focus of Tuesday's announcement.

Doctors' groups and hospitals had been urging Medicare to make the move. Under Tuesday's announcement:

"Providers will be allowed to use everyday technologies to talk to telehealth patients, more telehealth services will be covered ... and providers will be allowed to offer these telehealth benefits to Medicare beneficiaries at a lower cost than traditional services," Health and Human Services Secretary Alex Azar said in a statement.

If telemedicine shows its worth in the coronavirus emergency it could lead to permanent changes making it more widely available to seniors.

Telehealth has grown steadily in recent years. Most mid-size or large employers now offer some way to connect patients and health care providers virtually.

But researchers say patients have been relatively slow to try telemedicine, especially if they are used to in-person visits.

The benefits consultant Mercer found that 88% of companies with 500 or more employees offered telemedicine as part of their health benefits last year. But only about 9% of eligible employees used it.

###

The Health 202: The Trump administration is pulling Medicare and Medicaid levers to combat coronavirus

<https://www.washingtonpost.com/news/powerpost/paloma/the-health-202/2020/03/18/the-health-202-the-trump-administration-is-pulling-medicare-and-medicaid-levers-to-combat-coronavirus/5e710656602ff10d49acde5a/>

Washington Post // By [Paige Winfield Cunningham](#) // March 18 at 8:45 AM

THE PROGNOSIS

Now that President Trump has embraced the coronavirus as a national emergency, his administration is trying to pull all kinds of levers to combat its spread.

His administration is actively allowing states to seek flexibility in managing Medicaid and loosening rules around Medicare, which together cover about 135 million Americans and could provide vital care as the virus starts spreading around communities and deaths in the United States top 100 people. The goal is to provide more Americans with care at this critical time and loosen standards around telehealth, enrollment and for medical providers.

Under a special allowance — made possible by Trump’s emergency declaration Friday — states can now seek permission from the federal government to ease the pathway to care for their Medicaid patients during the pandemic.

By applying for what are known as “[Section 1135 waivers](#),” states can get permission to skip steps normally required to enroll people in Medicaid or bring more health providers into the program. The idea is this: It’s so vital to ensure low-income people have health coverage and access to care during an emergency that it’s worth suspending normal processes.

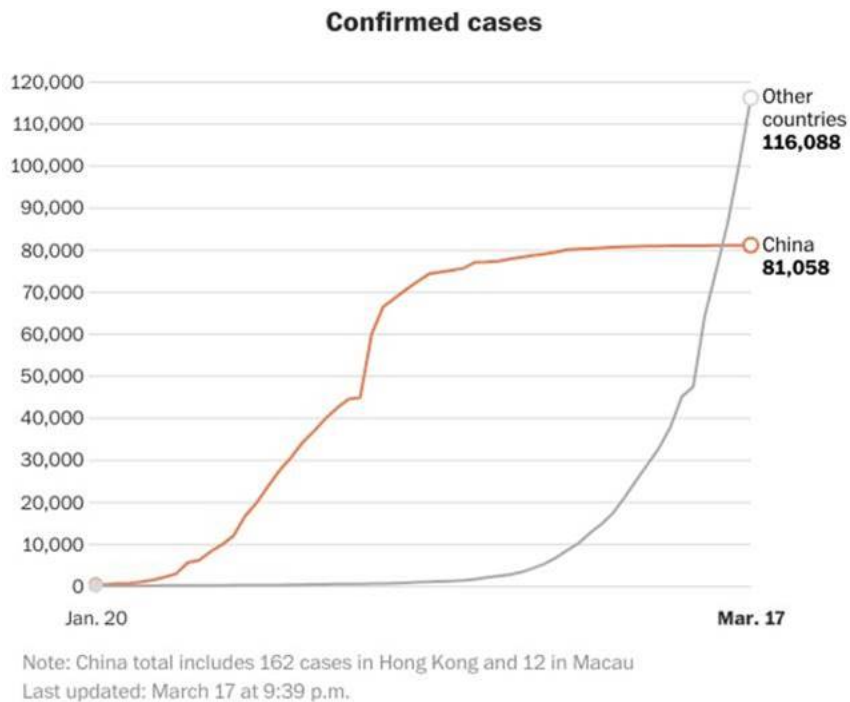
Florida already received [permission](#) to tweak its Medicaid program from the Centers for Medicare and Medicaid Services, less than a week after the state submitted its request. **California announced yesterday afternoon it has also requested a waiver to loosen rules around the use of telehealth and where care can be provided in Medi-Cal, its Medicaid program.**

“To get Californians the care they need during this crisis, we need to change how that care is delivered and communicated,” California Gov. Gavin Newsom (D) said in a statement.

Many more states — perhaps all 50 — are expected to seek this emergency permission. Officials in Illinois, Washington, Tennessee and Mississippi have indicated they might not be far behind.

“I would be surprised if there was a state that didn’t submit some kind of waiver,” Matt Salo, executive director of the National Association of Medicaid Directors, told me. “Everyone is going to be looking at this.”

The curve is flattening in China, but not around the world:

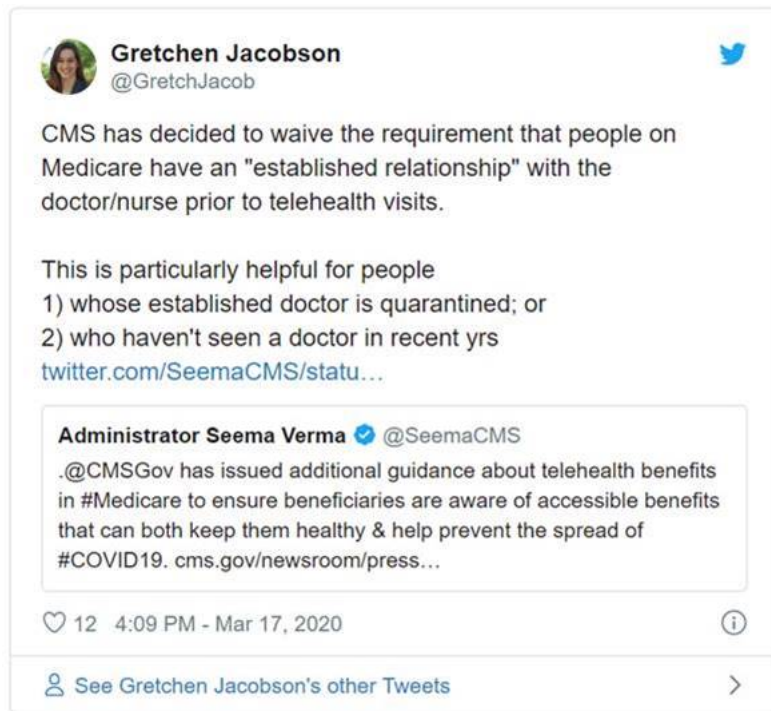


It's not the first time the federal government has given states Medicaid waivers to help them mitigate disasters. Back in 2009, then-HHS Secretary Kathleen Sebelius [invited states](#) to apply for 1135 waivers after President Barack Obama declared the H1N1 influenza a national emergency.

The Department of Health and Human Services has also lifted some Medicare rules in a way that's not been done before — more evidence the Trump is starting to take the pandemic more seriously.

Officials announced that Medicare will begin broadly reimbursing medical providers for telemedicine services, encouraging more doctors to limit person-to-person interactions and save elderly people from having to make a physical visit to an office where they might be exposed to the virus. (The Health 202 did a two-part series last year on Medicare and telehealth [here](#) and [here](#).)

Gretchen Jacobson, vice president of Medicare for the Commonwealth Fund:



And clinicians who use popular apps such as Skype or FaceTime to meet with patients don't have to worry about being penalized for violating medical privacy laws, according to an unprecedented action by the HHS Office of Civil Rights, whose job it is to enforce the federal HIPAA law.

"We're making clear that we will not be imposing penalties against health-care providers that use widely available communication apps to engage in telehealth during this emergency," OCR Director Roger Severino told me.

Trump called the steps "a historic breakthrough" during a White House press briefing — and described them using his own, Trumpian verbiage.

"By doing this, the patient is not seeing the doctor, per se, but they're seeing the doctor, so there's no getting close," the president said.

Trump is using dramatic language to describe the virus, a marked shift from his rhetoric in recent weeks:



The American Medical Association, which had urged Trump to issue an emergency declaration, praised the move. “The steps CMS has taken demonstrate the agency was listening,” said AMA President Patrice Harris.

There's another higher-profile way the administration says it wants to fight the virus: By sending direct cash payments to Americans to help them cope with pay cuts and other resulting economic hardships, as part of a massive stimulus package being negotiated by the White House and Capitol Hill.

Treasury Secretary Steven Mnuchin said the overall price tag of the package could be about \$1 trillion, making it one of the largest federal emergency fiscal packages ever assembled, my Washington Post colleagues [Erica Werner, Jeff Stein and Mike DeBonis report](#).

“News of the stimulus planning sent the Dow Jones industrial average up more than 1,000 points on Tuesday, recovering some of its losses from Monday,” they write. “However, reservations expressed by Democrats on Tuesday over various aspects of the package suggested that it could take some time to arrive at a bipartisan agreement that could pass both chambers of Congress.”

Amid all these moving pieces, Trump is now claiming he knew the virus would turn into a pandemic before anyone else did — after spending weeks publicly downplaying the risk.

“I felt it was a pandemic long before it was called a pandemic,” he told reporters.

Post fact-checker Glenn Kessler:



Glenn Kessler ✓
@GlennKesslerWP



This tweet was just eight days ago. Today Trump with a straight face claimed: "I felt it was a pandemic long before it was called a pandemic." [twitter.com/realDonaldTrump...](https://twitter.com/realDonaldTrump)

Donald J. Trump ✓ @realDonaldTrump

So last year 37,000 Americans died from the common Flu. It averages between 27,000 and 70,000 per year. Nothing is shut down, life & the economy go on. At this moment there are 546 confirmed cases of CoronaVirus, with 22 deaths. Think about that!

♡ 26.7K 4:20 PM - Mar 17, 2020



💬 10.6K people are talking about this



###

Trump predicts victory over COVID-19, implores Americans to stay put for two weeks
<https://www.washingtontimes.com/news/2020/mar/17/donald-trump-predicts-victory-implores-americans-s/>

Washington Times // By Tom Howell Jr. // Tuesday, March 17, 2020



President Donald Trump speaks during a press briefing with the coronavirus task force, at the White House, Tuesday, March 17, 2020, in Washington. (AP Photo/Evan Vucci)

Americans who can postpone medical services should do so because hospitals will need the beds and patients shouldn't be distracting doctors amid the pandemic, the U.S. coronavirus coordinator said Tuesday.

Deborah Birx, an HIV/AIDS expert tapped by President [Trump](#) to coordinate his team, said ventilators and space will be at a premium, so everyone needs to do their part.

"If you're a person with an elective surgery, you don't want to go into a hospital right now," she told reporters at a White House briefing. "There's a lot of distraction. There's a lot of people doing a lot of other things to save people's lives."

The administration also said seniors on Medicare can check in with their doctors remotely, through telehealth, at no extra cost as the administration scrambles to blunt the spread of the deadly coronavirus.

"They can talk to their doctor via Skype, and they don't have to risk exposure to the virus," said Seema Verma, administrator for the Centers for Medicare and Medicaid Services.

Officials advised patients as part of Mr. [Trump](#)'s broader plea to stay home and avoid unnecessary exposure to the coronavirus and the disease it causes, COVID-19.

Mr. [Trump](#) is striking a more serious tone in responding to the outbreak, a few weeks after he suggested 15 domestic cases could be knocked down to zero within days.

“I’ve felt it was a pandemic long before it was called a pandemic,” Mr. [Trump](#) said Tuesday.

The virus has infected 5,200 people and killed over 90 people in the U.S., according to Johns Hopkins University’s tracker. Yet testing is just ramping up, meaning many more cases are likely to be uncovered.

Looking ahead, Mr. [Trump](#) reminded people to avoid unnecessary travel and groups of 10 or more for the next two weeks.

“We’ll see what happens after that,” Mr. [Trump](#) said. “Our country can be rolling again pretty quickly.”

“One day will be standing up here and say: We won,” Mr. [Trump](#) told reporters. “Sure as you’re sitting there, we’re going to say that.”

Mr. [Trump](#) said [the U.S. Army Corps of Engineers](#) is on standby in case they need to conduct emergency construction. Those operations may include renovations to expand and retrofit existing facilities or setting up smaller mobile field hospitals, or MASH units, to render care.

Officials also said mobile testing units are “blossoming” in states across the country, with federal help, and that states have wide latitude to authorize tests in addition to the Food and Drug Administration.

Vice President Mike Pence said that as more diagnostics come online, each and every American must act on Mr. [Trump](#)’s push for “social distancing.”

“You don’t need the results of testing to know what you should do,” Mr. Pence said.

Mr. [Trump](#) wants people to use takeout and drive-thru services instead of entering bars and restaurants, saying it’s another way to put the nation closer to victory against the pathogen.

The White House said executives representing Chick-fil-A, Olive Garden, McDonald’s and other restaurants agreed to emphasize those options Tuesday in a phone call with the president.

Treasury Secretary Steven T. Mnuchin said many eateries use apps that allow for home delivery or quick handoffs.

“You can order ahead of time,” Mr. Mnuchin said. “They can give it to you with social distancing, and it’s very fast.”

Officials made direct appeals to millennials to avoid partying and congregating together, saying they will spread the virus to at-risk patients or get sick themselves, even if they feel invulnerable.

“We can’t do this without the young people cooperating,” Anthony Fauci, director of the National Institute of Allergy and Infectious Diseases.

Amazon, meanwhile, said it is suspending shipments to its warehouses of items other than medical supplies or household staples so it can focus on the supply of things that are needed amid the outbreak.

Individual states continued to take action. The San Francisco area faces the most stringent lockdown, with 7 million residents told to limit outings to trips for supplies.

New York Gov. Andrew Cuomo said his state has recorded more than 1,300 cases, the most in the nation, though he rejected rumors that New York City would go into total quarantine.

“That is not true,” the Democrat said. “That cannot happen. It cannot happen legally. No city in [the] state can quarantine itself without state approval, and I have no interest whatsoever and no plan whatsoever to quarantine any city.”

Mr. Cuomo compared the situation to a tabletop snow globe.

“Somebody picked up our country and just shook it,” Mr. Cuomo said.

“It is a frightening time on every level. At the same time, it’s this much time,” the governor said, placing his hands slightly apart. “We will get through this much time. Understand what we’re dealing with, understand the pressures that we’re feeling — but we will get through this much time.”

Mr. [Trump](#) said he had a constructive conversation with Mr. Cuomo on Tuesday, despite warring tweets over the past two days.

“We’re both doing a really good job,” Mr. [Trump](#) said.

The president also deferred to Ohio Gov. Mike DeWine’s judgment in closing the state’s primary polls Tuesday.

“He’s definitely somebody who knows what he’s doing,” Mr. [Trump](#) said.

Mr. [Trump](#) said the best thing the country can do to preserve future elections is to defeat the virus.

David Sherfinski contributed to this report.

###

'Pandemic': Team Trump moves to minimize health care burden as case count rises
<https://www.washingtontimes.com/news/2020/mar/17/deborah-birx-us-coronavirus-coordinator-moves-mini/>

Washington Times // By [Tom Howell Jr.](#) // Tuesday, March 17, 2020

Americans should postpone unnecessary surgeries because hospitals will need the beds, the U.S. coronavirus coordinator said Tuesday, as Amazon planned to limit its product line, the Outer Banks decided to reject visitors and major department stores closed their doors.

Deborah Birx, an HIV/AIDS expert tapped to organize President [Trump](#)’s team, said ventilators and a hospital’s time and attention will be at a premium, so all need to do their part.

“If you’re a person with an elective surgery, you don’t want to go into a hospital right now,” she told reporters at a White House briefing. “There’s a lot of distraction. There’s a lot of people doing a lot of other things to save people’s lives.”

The administration also loosened Medicare rules so that seniors can see their doctors remotely, through telehealth, at no extra cost.

“They can talk to their doctor via Skype, and they don’t have to risk exposure to the virus,” said Seema Verma, administrator for the Centers for Medicare and Medicaid Services.

The moves are part of Mr. [Trump](#)’s broader plea to Americans to stay home and avoid unnecessary exposure to the coronavirus and the disease it causes, COVID-19.

The U.S. case count rose to 5,900 and the death toll approached 100, according to Johns Hopkins University’s tracker on Tuesday. Yet testing is still ramping up, meaning the full extent of the domestic outbreak is unknown.

States, localities and businesses continued to close up shop or clamp down on public movements to keep people apart.

The United Auto Workers union pressured Ford, General Motors and Fiat-Chrysler to mimic their European counterparts and shut down their U.S. plants for two weeks to ensure the safety of employees. However the Big Three have remained reluctant to curtail production.

Macy’s said it would close its stores until March 31 and Nordstrom announced a two-week closure.

In North Carolina, tourists were banned from popular Outer Banks destinations such as Nags Head and Kitty Hawk.

As Capitol Hill negotiated ways to prop up workers and businesses, Mr. [Trump](#) said he is taking the outbreak very seriously, after suggesting in February that a set of 15 domestic cases “within a couple of days is going to be down to close to zero.”

“This a pandemic. I’ve felt it was a pandemic long before it was called a pandemic,” Mr. [Trump](#) said Tuesday. “All you had to do was look at other countries.”

The coronavirus was discovered in Wuhan, China, in December. It infected tens of thousands in the surrounding Hubei Province before the epidemic shifted to other nations. It’s now spreading on six continents, particularly Europe.

Authorities in Italy, France and Spain have locked down their populations, except for trips for essential supplies.

Mr. [Trump](#) hasn’t gone that far, but he reminded Americans on Tuesday to avoid unnecessary travel and groups of 10 or more for the next two weeks.

“We’ll see what happens after that,” he said. “Our country can be rolling again pretty quickly.”

Mr. [Trump](#) said [the U.S. Army Corps of Engineers](#) is on standby in case they need to conduct emergency construction.

Those operations could include renovations to expand and retrofit existing facilities or the construction of small field hospitals, or MASH units, to deliver care.

Officials also said mobile testing units are “blossoming” across the country and that states are authorized to approve tests created by the private sector.

Vice President Mike Pence said that as more diagnostics come online, every American must act on Mr. [Trump](#)’s push for “social distancing.”

“You don’t need the results of testing to know what you should do,” Mr. Pence said.

Mr. [Trump](#) wants people to use takeout and drive-thru services instead of entering bars and restaurants, saying it’s another way to put the nation closer to victory against the pathogen.

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Treasury Secretary Steve Mnuchin said many eateries use apps that allow for home delivery or quick handoffs.

“You can order ahead of time,” Mr. Mnuchin said. “They can give it to you with social distancing, and it’s very fast.”

The National Institutes of Health published research suggesting the coronavirus can survive on hard surfaces for some time, including up to four hours on copper, 24 hours on cardboard and two to three days on plastic and stainless steel.

Officials made direct appeals to millennials to avoid partying even if they feel invulnerable, saying they might spread the virus to vulnerable groups on doorknobs and countertops.

“We can’t do this without the young people cooperating,” said Dr. Anthony Fauci, director of the National Institute of Allergy and Infectious Diseases.

Amazon, meanwhile, said it is suspending shipments to its warehouses of items other than medical supplies or household staples so it can focus on stocking and delivering things that will be needed amid the outbreak.

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David Sherfinski contributed to this report.

###

Trump says Medicare will cover telehealth services for beneficiaries in self-isolation

<https://www.washingtonexaminer.com/news/trump-says-medicare-will-cover-telehealth-services-for-beneficiaries-in-self-isolation>

Washington Examiner // by [Cassidy Morrison](#) // March 17, 2020 11:48 AM

President Trump announced Tuesday that telehealth services will be covered under Medicare so patients can access treatment while in self-isolation.

"Medicare patients can now visit any doctor by phone or video conference at no additional cost, including with commonly used services like FaceTime and Skype," Trump said during Tuesday's White House coronavirus press briefing.

Trump is invoking Medicare 1135 waivers, which will give the Centers for Medicare and Medicaid Services the authority to waive certain Medicare requirements so that care can be provided outside of traditional in-person doctor visits and to eliminate telehealth payment constraints in Medicare.

He also said that penalties for violating patient privacy under HIPAA law will not be enforced to allow doctors greater flexibility to use telehealth services. Fines to providers who violate the law can be steep. The Health and Human Services Office of Civil Rights can [impose fines](#) as high as \$50,000 depending on the type of violation.

"It's been a very successful method of communication but never used on a scale like we're going to use the telehealth," Trump said.

Expanding access to physicians from home follows the White House coronavirus task force's advice that people stay indoors as much as possible. Trump encouraged people to take advantage of telehealth services if possible to maintain space for new patients in emergency departments, the first stop for many people who start exhibiting coronavirus symptoms.

"By doing this, the patient is not seeing the doctor per se, but they're seeing the doctor so there's no getting close," Trump said.

More and more people are choosing to self-isolate as the coronavirus outbreak continues, having already infected over 5,200 people in the United States and killed at least 92 people.

###

Op-Ed: As a doctor, I use telemedicine. With the coronavirus threat, it could revolutionize healthcare

<https://www.latimes.com/opinion/story/2020-03-17/op-ed-as-a-doctor-i-use-telemedicine-with-the-coronavirus-threat-it-could-revolutionize-healthcare>

Los Angeles Times // By Haider J. Warraich // March 17, 2020

As a physician, waiting for the worst of coronavirus to hit, I see a lot to fear. It seems increasingly likely that this will be one of the most significant pandemics in modern human history, and that it will change our approach to healthcare going forward. But not all of its legacy will be negative. Here's one thing I hope will come out of the crisis: an increased reliance on telemedicine, something that should have happened long ago.

A few months ago, when I was between jobs, I took a part-time job in a rural hospital serving a county of more than 150,000 people. On the verge of bankruptcy, the hospital was unable to attract many specialists to join its ranks, and in desperation, had turned to telemedicine to cover many services. So, for example, if a patient was rushed to the emergency room after a stroke, there was unlikely to be a neurologist in the room. Instead, a neurologist would assess the patient on a mobile screen from far away, with local nursing staff and doctors aiding him or her.

I had been [skeptical of telemedicine](#) going in. Physical exams are the bedrock of how doctors and nurses assess patients. We look patients and their loved ones in the eye, palpate sore spots with our fingers and offer comfort with a hand on a shoulder. Physical contact, I'd always thought, was at the heart of how doctors and patients communicate.

It was with this skepticism that I found myself next to a young man who been brought to the emergency room after attempting to take his own life. Again. This time, instead of seeing a psychiatrist in person, he saw one on a screen with wheels. The psychiatrist was in some distant location, but she had been in touch with the local doctors and had access to his medical records. Despite her physical remoteness, she connected with him, and he opened up. She knew of all the local resources to refer him to, and at the end of her conversation, she had developed a real rapport with him. After the visit ended and the nurse wheeled the monitor out of the room, I asked the young man what he thought, and to my surprise, he told me he was more comfortable with this than an in-person visit. He wasn't the only one — [many patients](#) say they prefer a virtual doc to one sitting across from them.

Over the past few decades, medical care has been transformed by technology. Whenever a new drug becomes available, or a medical procedure is approved by the FDA, the medical community is quick to deploy it. Yet, when it comes to how we see patients, our current practices haven't changed much since the time of Hippocrates. If a patient is sick they either have to come see us in clinic, urgent care, the emergency room or the hospital. Despite the internet transforming every aspect of our lives, from how we find love to how we order groceries, the way we deliver medical care has stagnated.

In the United States, not only are doctors often inaccessible for those living in rural areas, hospitals everywhere have huge economic challenges. One healthcare executive jokingly told me his hospital made more money from its parking lots than its clinics.

The response to COVID-19 might help change that. One of the main reasons China has been able to slow coronavirus transmission has been because of a dramatic increase in virtual visits. In fact, China has moved half of all medical care online, allowing patients to consult with their doctors and get prescriptions from the comfort of their homes. Hospitals have been notorious petri dishes for deadly bugs since long before COVID-19, and this pandemic has brought that risk into crystal-clear focus. On Tuesday, [Medicare announced](#) that it will greatly expand coverage for telemedicine visits, previously sharply restricted. And at a White House briefing, the government announced it was urging states to similarly expand Medicaid coverage to include telemedicine visits by Skype, Facetime or other platforms. Some insurers have also said they will cover telehealth visits at parity with in-person visits.

These measures are commendable, but policies need to be put in place to ensure that the expansion of telemedicine is not temporary. Of course, in-person visits will still be necessary in many cases. But supporting telemedicine on a par with such visits has the potential to protect patients and healthcare personnel and allow for much more efficiency in the system. That said, physicians and nurses will need high-quality training to provide compassionate and thorough care to a patient from across a computer screen. Technology that allows patients to be "examined" remotely needs to be better studied and made more accessible. And since the backbone of telemedicine is reliable high-speed internet, Congress should consider Elizabeth Warren's plan to bring broadband internet to the remotest parts of this country, to ensure broad access to these services.

This week my team converted most of our clinic visits from face to face to virtual visits. Some were over the phone, others were over video, often with a family member present as well. While there were some patients that still needed to be seen in person, we were able to minimize the risk of viral transmission not only for patients, but also for valuable members of our clinical team. Even before this crisis, as part of my job at the Veterans Affairs Health System in Boston, I often consulted with patients I had never seen as part of an "E Consult" system. While I was initially nervous when I first started doing this, it allowed me to expand my footprint far beyond what I could manage if I were seeing every patient in person.

At some point, I fervently hope the coronavirus will be a thing of the past. But I hope it leaves behind a legacy. I hope it changes how well we wash our hands, how well we fund public health and how well we protect the healthcare workers caring for our sickest patients. And, most of all, I hope it pushes us to embrace telemedicine.

###

Trump administration lays out new health, economic steps to combat virus

<https://edition.cnn.com/2020/03/17/politics/trump-coronavirus-testing-telehealth/index.html>

CNN International // By [Maegan Vazquez](#) // Updated 1829 GMT (0229 HKT) March 17, 2020



Washington (CNN) [President Donald Trump](#) on Tuesday laid out [new efforts his administration](#) is undertaking as part of the federal response to the spread of [novel coronavirus in the US](#).

Officials on the White House coronavirus task force indicated during a White House briefing on Tuesday with the President that they hope to "flatten the curve" of US diagnoses of coronavirus through self-imposed quarantine and isolation recommendations. They were also focused on other measures to alleviate the economic and infrastructural impact of its spread.

Trump said Tuesday that the federal government is beginning a process to assist New York state in expanding its hospital bed capacity, after Gov. Andrew Cuomo requested that the Army Corps of Engineers build temporary medical facilities.

"Yes, we're starting to (work to increase capacity). We're starting the process ... We hope it's not going to be necessary, but it could be necessary," Trump said.

"The state is working on it very hard themselves, but we'll probably supplement what they're doing," he added.

He also offered praise for [Cuomo after criticizing him on Twitter](#) earlier Tuesday.

Vice President Mike Pence, who leads the coronavirus task force, also urged construction companies to donate construction-grade N95 masks to local hospitals and forgo additional orders as the nation's hospitals work to procure masks for health care workers.

To deal with the economic impact of the virus, Treasury Secretary Steve Mnuchin said during the briefing that the administration was "looking at sending checks to Americans immediately."

Mnuchin was also emphatic that stock markets will remain open during the coronavirus pandemic, but suggested there was a possibility of shorter hours.

He also said the administration will allow Americans to defer up to \$1 million in payments to the Internal Revenue Service for 90 days.

New administration efforts also include the Food and Drug Administration announcing "groundbreaking new policies to further increase testing," Trump said.

"All states can now authorize tests developed and used within their borders in addition to the FDA," Trump said.

The President also said the administration would be expanding accessibility to telehealth services for individuals using Medicare.

"Today we're also announcing a dramatic expansion of our telehealth services. Medicare patients can now visit any doctor by phone or video conference at no additional cost, including with commonly used services like FaceTime and Skype," Trump said. "In addition, states have the authority to cover telehealth services for their medical patients."

Centers for Medicare and Medicaid Services Administrator Seema Verma said during the briefing that Medicare beneficiaries who were previously limited to telehealth services based on their location "will be able to receive a wide range of services via telehealth without ever having to leave home."

Trump added that the administration "will not enforce applicable HIPAA penalties, so that doctors can greatly expand care for their patients using telehealth."

The Health and Human Services Office for Civil Rights is responsible for enforcing HIPAA violations, and the agency said Tuesday that that office wouldn't enforce violations.

Verma said the change will allow doctors to "provide telehealth with their own phones."

"We'll be using enforcement discretion when it comes to collecting copays so that costs won't be a barrier," she added.

Dr. Deborah Birx said during the briefing that the Trump administration was also evaluating conclusions made in a modeling study which indicated that 2.2 million people could die from the novel coronavirus if no action was taken by the government.

"Models are models, and they're based on input and they're based on infectiousness without any controls. I can tell you we've never seen that level of infections that modeled up to that 2.2 million in mortality, so we are looking at that," Birx said, adding that there will be a model meeting tomorrow.

It's unclear when all these mitigation measures taken by the Trump administration, states and localities will have a visible effect, National Institute of Allergy and Infectious Diseases Director Dr. Antony Fauci said.

"It probably would be several weeks or maybe longer before we know whether we had an effect. And maybe, at the end of the day, we'll see a curve that would've been way, way up. But I wouldn't, like, put us to task every few days. 'Well wait a minute, it's going up, is it working or not?' That would be really misleading if we do that," he remarked.

CNN's Betsy Klein and Kevin Liptak contributed to this report.

This story has been updated with additional reporting.

###

Medicare expands telemedicine coverage over coronavirus fears

<https://www.foxbusiness.com/lifestyle/medicare-telehealth-changes-coronavirus-seniors>

Fox Business // Associated Press // March 17, 2020

WASHINGTON — [Medicare](#) coverage for [telemedicine](#) will immediately expand nationwide to help seniors with health problems stay home to avoid the [coronavirus](#), federal health officials said Tuesday.

The new option will allow millions of older people to take care of ongoing medical problems as well as new concerns, while heeding public health advice to stay home during the outbreak.

For example, a patient with diabetes wouldn't have to postpone a regular follow-up visit with the doctor to keep safe — he or she could do it via [Skype](#). And people concerned they may have the virus could “see” their doctor or nurse practitioner virtually to find out how to get tested in person.

“It helps us prevent the spread of the virus,” said Medicare administrator Seema Verma.

For seniors who don't navigate technology, relatives or friends can assist.

“If it's your mom, you may need to go over to her house to help her do this,” said Verma.

Risk of serious illness from the coronavirus is greater for older people and those with underlying health problems such as lung conditions, diabetes or heart problems. Many Medicare beneficiaries are managing chronic health issues that put them at heightened risk. The telemedicine expansion is geared directly to this vulnerable group.

Current telehealth coverage under traditional Medicare is limited. It's available in rural areas, and patients need to go to specially-designated sites for their visits. Since last year Medicare has also been paying for brief “virtual check-ins.” Tuesday's announcement goes beyond that, allowing clinicians and hospitals to bill Medicare for visits via telemedicine that previously had to take place in person, at a medical office or facility.

The policy change carries out a waiver of Medicare rules recently authorized by Congress, and set in motion under emergency declarations from the Trump administration. Expanded telemedicine coverage will remain in effect during the outbreak.

Verma said the federal Centers for Medicare and Medicaid Services is also encouraging states to expand the use of telehealth in their Medicaid programs for low-income people. Separately, Medicare Advantage plans offered by private insurers have been allowed to offer telemedicine as a supplemental benefit, like dental coverage or a gym membership, for several years now. The private plans serve about one-third of Medicare's 60 million beneficiaries.

For most people, the coronavirus causes only mild or moderate symptoms, such as fever and cough. For some, especially older adults and people with existing health problems, it can cause more severe illness, including pneumonia. Worldwide, about 185,000 cases have been reported, and while most people recover in weeks, more than 7,300 have died.

Medicare is the government's flagship health insurance program, covering people age 65 and over, as well as younger people who qualify because of a disability. About 40 million people are in traditional Medicare, the government-administered part of the program that was the focus of Tuesday's announcement.

Doctors' groups and hospitals had been urging Medicare to make the move. Under Tuesday's announcement:

1. Patients and clinicians will need a two-way visual and voice connection that allows real-time interaction. Laptops, tablets and smartphones should work.
2. Hospitals and a range of clinicians, including doctors, nurse practitioners, clinical psychologists, nutrition professionals, and licensed social workers will be able to offer telehealth.
3. Standard Medicare copays and deductibles still apply to telemedicine visits. But there's flexibility. Normally, health care providers such copays for telehealth visits. During the coronavirus emergency, health providers will be allowed to waive or reduce cost-sharing for telehealth visits.
4. Legislation authorizing the waiver required medical offices to have an established relationship with a patient to bill for telehealth services. But Medicare said it will refrain from enforcing that requirement via audits during the coronavirus public health emergency. Verma said that's to allow for circumstances such as a medical practice being forced to close because of the outbreak.

"Providers will be allowed to use everyday technologies to talk to telehealth patients, more telehealth services will be covered ... and providers will be allowed to offer these telehealth benefits to Medicare beneficiaries at a lower cost than traditional services," Health and Human Services Secretary Alex Azar [said in a statement](#).

If telemedicine shows its worth in the coronavirus emergency it could lead to permanent changes making it more widely available to seniors.

Telehealth has grown steadily in recent years. Most mid-size or large employers now offer some way to connect patients and health care providers virtually.

But researchers say patients have been relatively slow to try telemedicine, especially if they are used to in-person visits.

The benefits consultant Mercer found that 88% of companies with 500 or more employees offered telemedicine as part of their health benefits last year. But only about 9% of eligible employees used it.

###

Trump Expands Telehealth, Praises Andrew Cuomo as U.S. Coronavirus Cases Top 5,000

<https://www.usnews.com/news/national-news/articles/2020-03-17/trump-expands-telehealth-praises-andrew-cuomo-as-us-coronavirus-cases-top-5-000>

U.S. News & World Report // By [Cecelia Smith-Schoenwalder](#) // March 17, 2020, at 1:05 p.m.



President Donald Trump speaks during a press briefing on the coronavirus at the White House on Tuesday.

THE ASSOCIATED PRESS

PRESIDENT DONALD TRUMP on Tuesday announced an expansion of telehealth, calling it a "historic breakthrough" that will help limit patients in hospitals as U.S. cases of the coronavirus top 5,000.

During a White House Coronavirus Task Force briefing, Trump added that the Army Corps of Engineers is already involved in some places and could be mobilized in others.

"We have to fight that invisible enemy, I guess unknown, but we're getting to know it a lot better," Trump said.

Trump also praised the Food and Drug Administration for allowing states to authorize tests that were developed within their borders.

"I think it's going to be incredible if it's done properly," Trump said.

The White House, along with Congress, is eyeing an \$850 billion economic stimulus package to offset some of the financial damages caused by the virus. Meanwhile, Senate Democrats have their own package that would provide at least \$750 billion.

"I think our economy will come back very rapidly," Trump said.

Treasury Secretary Steven Mnuchin said that the administration is looking at mailing out checks to Americans in the next two weeks to offset the economic impacts of the virus.

"We're going big," Trump said.

Trump also ended a feud with New York Gov. Andrew Cuomo. They had been sparring on Twitter for the past few days, but Trump said the two had a "great conversation" Tuesday morning.

"My conversation with Andrew Cuomo was a very productive one and a very good one and I appreciate that," Trump said.

During a spat on Monday, Trump said Cuomo needed to "do more" and Cuomo said Trump "is supposed to be the President."

Cuomo also made amends, saying in a separate press conference on Tuesday that the White House has been responsive to his concerns. New York has more than 1,000 cases of the virus.

###

Privacy Rules Eased for Hospitals During Coronavirus Emergency

No web link

Bloomberg Law // By [Ayanna Alexander](#) // March 17, 2020, 1:17 PM

- HHS issued emergency situation waivers under health privacy rule
- Waivers allow health authorities to share information, improve care

Hospitals have some leeway to disclose patient information under the federal health privacy rules now that coronavirus is a national emergency.

The Department of Health and Human Services issued a bundle of [waivers](#) following President Donald Trump's emergency declaration March 13 allowing entities covered by the Health Insurance Portability and Accountability Act privacy rule to bypass provisions they typically must abide by.

Trump Tuesday also said Medicare programs will expand the use of remote consultations through telehealth, and the government won't enforce HIPAA privacy policies to speed up appointments.

The HHS waivers are aimed at easing the sharing of patient information so health care can be more readily provided during the spread of Covid-19, as the disease caused by the latest coronavirus. The waivers took effect Sunday.

The waivers only allow certain privacy provisions to be lifted for 72 hours from the time a HIPAA-covered entity institutes a disaster protocol.

Under the waivers, hospitals, for instance, are exempt from releasing their privacy practices or acknowledging patients' rights to request confidential communications or privacy restrictions. Hospitals

already can share patient information with family and friends involved with the patient's care without patient permission.

Once the emergency declaration ends, HIPAA-covered entities will have to once again comply with all applicable privacy rules, even if it hasn't been 72 hours since the disaster protocol was implemented, according to the announcement.

HHS issued a [bulletin](#) in February highlighting the patient information that hospitals and providers can share in an outbreak of infectious disease, such as coronavirus, or other emergency situation.

— With assistance from Vivek Shankar of Bloomberg News

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###

CMS, OIG, Office For Civil Rights Ease Use Of Telehealth In Medicare

<https://insidehealthpolicy.com/daily-news/cms-oig-office-civil-rights-ease-use-telehealth-medicare>
Inside Health Policy // By [Michelle M. Stein](#) // March 17, 2020 at 5:34 PM

CMS, the HHS Office of Inspector General and the HHS Office for Civil Rights will be using enforcement discretion and regulatory waivers to ease access to telehealth for Medicare beneficiaries during the COVID-19 pandemic, the administration announced Tuesday (March 17).

The first coronavirus response package, signed into law March 6, lets qualified Medicare providers offer telehealth services during a coronavirus national emergency to beneficiaries they have seen within the past three years. The services could be offered in geographic areas where such an emergency has been declared. The legislation waives originating site requirements so that beneficiaries can receive the care they need at home. The law also waives restrictions on using telephones for such services -- provided the phones have audio and video capabilities and are used for "two-way, real-time interactive communication." The package allows Medicare providers to furnish telehealth services to beneficiaries regardless of whether they are in a rural community.

President Donald Trump also recently declared the COVID-19 outbreak a national emergency, which allows CMS to use waivers to reduce regulation, as well.

Under an 1135 waiver, CMS says Medicare can pay for office, hospital, and other visits provided via telehealth across the country and including in beneficiaries' homes starting March 6. The agency says a range of providers including doctors, nurse practitioners, clinical psychologists and licensed clinical social workers will be able to offer telehealth.

Beneficiaries will be able to receive a specific set of services through telehealth that includes evaluation and management visits, mental health counseling and preventive health screenings.

“President Trump’s announcement comes at a critical time as these flexibilities will help healthcare institutions across the nation offer some medical services to patients remotely, so that healthcare facilities like emergency departments and doctor’s offices are available to deal with the most urgent cases and reduce the risk of additional infections,” says a CMS press release.

CMS says the visits are considered the same as in-person visits and are paid at the same rate. While copays and deductibles would normally apply, the HHS Office of Inspector General says providers “will not be subject to administrative sanctions for reducing or waiving any cost-sharing obligations Federal health care program beneficiaries may owe for telehealth services furnished consistent with the then applicable coverage and payment rules.”

“Ordinarily, routine reductions or waivers of costs owed by Federal health care program beneficiaries, including costsharing amounts such as coinsurance and deductibles, potentially implicate the Federal antikickback statute, the civil monetary penalty and exclusion laws related to kickbacks, and the civil monetary penalty law prohibition on inducements to beneficiaries,” the HHS OIG says. “Nonetheless, recognizing the unique circumstances resulting from the COVID-19 outbreak, OIG will not subject physicians and other practitioners to OIG administrative sanctions.”

To avoid the sanctions, certain conditions must be met: services must be consistent with coverage and payment rules and services must be provided during the COVID-19 emergency. OIG also notes that nothing in its statement means that providers have to reduce cost sharing, and providers still need to follow state and local regulations.

The HHS Office for Civil Rights also says it will use enforcement discretion around telehealth and “will not impose penalties for noncompliance with the regulatory requirements under the HIPAA Rules against covered health care providers in connection with the good faith provision of telehealth during the COVID-19 nationwide public health emergency.”

The office goes on to say that a provider who wants to use audio or visual communication technology to offer telehealth to patients during the COVID-19 emergency can use non-public facing remote communication products, and the office won’t impose penalties for not complying with Health Insurance Portability and Accountability Act rules. Providers may use applications like Apple FaceTime, Facebook Messenger video chat, Google Hangouts video or Skype, the office says.

“Providers are encouraged to notify patients that these third-party applications potentially introduce privacy risks, and providers should enable all available encryption and privacy modes when using such applications,” OCR says.

However, public-facing applications like Facebook Live, Twitch, TikTok and others, should not be used for telehealth, OCR notes.

Despite the law that Congress passed, CMS says that with regard to telehealth, “To the extent the 1135 waiver requires an established relationship, HHS will not conduct audits to ensure that such a prior relationship existed for claims submitted during this public health emergency.”

In a Frequently Asked Questions document, CMS says it is using enforcement discretion around the prior relationship requirement because it is imperative that patients avoid travel to a health care facility when possible during the pandemic.

Telehealth advocates had been raising concerns with the law's requirements on a prior relationship.

Krista Drobac, executive director of the Alliance for Connected Care, is pleased with the overall guidance, but says her group is still working with Congress on future changes.

"As a telemedicine advocate, we are very pleased with this guidance because it will really help the American people at this time. It will clear up a lot of confusion. We were working with Congress on feasible fraud and abuse protections because non-enforcement of these provisions may open the door to fraudulent activities. However, there are ways to guard against fraud and abuse without preventing good actors from providing telemedicine in the market today," she said.

FreedomWorks also praised the administration's efforts.

"In a time where people -- especially the elderly -- are encouraged to stay home, telehealth is one of the smartest ways to deliver care," said Adam Brandon, FreedomWorks' president.

Brandon added that the waivers shouldn't be limited to the COVID-19 emergency.

Medicare will also pay for virtual check-ins and e-visits.

CMS says Medicaid already has flexibility around telehealth and notes that the guidance follows Trump's call for all insurance companies to expand and clarify their telehealth policies. -- *Michelle M. Stein* (mstein@iwpnews.com)

###

Trump administration announces expanded telemedicine for Medicare users

<https://thehill.com/policy/healthcare/488018-trump-announces-expanded-telemedicine-for-medicare-users>

The Hill // BY [MARTY JOHNSON](#) // 03/17/20 12:51 PM EDT



© Getty Images

The Trump administration on Tuesday announced expanded telehealth benefits for Medicare users, giving the country's older population access to medical care without having to leave their homes during the outbreak of the coronavirus causing COVID-19.

"The Trump administration is taking swift and bold action to give patients greater access to care through telehealth during the COVID-19 outbreak," Centers for Medicare & Medicaid Services Administrator [Seema Verma](#) said.

"These changes allow seniors to communicate with their doctors without having to travel to a healthcare facility so that they can limit risk of exposure and spread of this virus. Clinicians on the frontlines will now have greater flexibility to safely treat our beneficiaries," she added.

Senior citizens are one of the groups most at-risk to have fatal health complications from COVID-19, the other being people with underlying health problems.

Prior to the outbreak of the virus, Medicare users could only access telehealth services for routine "virtual check-ins."

Currently in the U.S., there are over 4,000 confirmed cases of the virus with at least 85 deaths.

###

How telehealth can help flatten the curve of COVID-19

<https://www.beckershospitalreview.com/telehealth/how-telehealth-can-help-flatten-the-curve-of-covid-19.html>

Becker's Hospital Review / Jackie Drees // March 17, 2020

As COVID-19 continues to spread across the country, telehealth can [serve](#) as a driving force in "flattening the curve," or the rate of infections while also helping keep healthcare resources available to treat acutely ill patients, according to Steve Davis, PhD.

Dr. Davis, an associate professor in Morgantown-based West Virginia University's health policy department, told [WVU Today](#) that the main advantage of telehealth during the coronavirus pandemic "is that it can serve as a vehicle for achieving self-quarantine to mitigate viral spread while still enabling the treatment of health conditions."

In the COVID-19 pandemic, 5,702 American cases have been [reported](#), along with 94 deaths. Globally, 195,935 cases and 7,866 deaths have been reported, as of 2:45 p.m., CDT, March 17.

In addition to telehealth, strategies such as social distancing and proper hand washing can help "flatten the curve," so public health services including hospitals and health systems are not overwhelmed by a large influx of sick patients, Dr. Davis said.

"Additionally, telehealth can be used to treat high-risk individuals from a distance to reduce their potential exposure to healthcare workers or other patients that may be infected," Dr. Davis said.

On March 17, the Trump administration [announced](#) that CMS will begin temporarily paying clinicians to provide telehealth services for Medicare beneficiaries across the U.S. Several states have also issued orders to insurers requiring telehealth costs to be waived during the pandemic.

###

Trump administration opens up access to telehealth services during coronavirus outbreak
<https://www.fiercehealthcare.com/payer/trump-administration-opens-up-access-to-telehealth-services-during-coronavirus-outbreak>
FierceHealthcare // by [Heather Landi](#) // Mar 17, 2020 1:07pm



Providers can provide telehealth services through widely available nonpublic facing apps, such as FaceTime or Skype, without the risk of running afoul of HIPAA laws, according to officials from the Department of Health and Human Services' Office for Civil Rights. "These changes allow seniors to

communicate with their doctors without having to travel to a healthcare facility so that they can limit the risk of exposure and spread of this virus," said CMS Administrator Seema Verma (pictured). (HIMSS)

The Department of Health and Human Services (HHS) is [waiving certain Medicare telehealth payment requirements](#) to enable telehealth services to be provided in all settings, including a patient's home, it was announced Tuesday.

The waiver also enables Medicare beneficiaries to use telehealth services even if they aren't in a rural community.

Clinicians can bill immediately for dates of service starting March 6. Telehealth services are paid under the Physician Fee Schedule at the same amount as in-person services, according to the Centers for Medicare & Medicaid Services (CMS).

"These changes allow seniors to communicate with their doctors without having to travel to a healthcare facility so that they can limit the risk of exposure and spread of this virus," said CMS Administrator Seema Verma. "Clinicians on the frontlines will now have greater flexibility to safely treat our beneficiaries."

On March 13, President Donald Trump announced an emergency declaration under the Stafford Act and the National Emergencies Act. CMS is expanding Medicare's telehealth benefits under the 1135 waiver authority and the Coronavirus Preparedness and Response Supplemental Appropriations Act.

A range of healthcare providers such as doctors, nurse practitioners, clinical psychologists and licensed clinical social workers will be able to offer telehealth to Medicare beneficiaries. And services offered through telehealth including common office visits, mental health counseling and preventive health screenings, CMS said.

"This change will help prevent vulnerable beneficiaries from unnecessarily entering a healthcare facility when their needs can be met remotely," CMS officials said.

The HHS Office for Civil Rights (OCR) also announced it will [waive potential penalties for HIPAA violations](#) against healthcare providers that serve patients through widely available communication apps such as FaceTime or Skype.

OCR officials said the agency will exercise its enforcement discretion when providers use apps "in good faith" for any telehealth treatment or diagnostic purpose, regardless of whether the telehealth service is directly related to COVID-19.

"In support of this action, OCR will be providing further guidance explaining how covered health care providers can use remote video communication products and offer telehealth to patients responsibly," OCR said.

"We are empowering medical providers to serve patients wherever they are during this national public health emergency," said OCR Director Roger Severino in a statement. "We are especially concerned about reaching those most at risk, including older persons and persons with disabilities."

Matt Fisher, a Mirick O'Connell health privacy lawyer, said the new guidance sets out OCR's position that it will not seek to enforce what would normally be a HIPAA violation by using a videoconferencing service that does not sign a business associate agreement or otherwise does not meet HIPAA standards.

"The enforcement waiver discretion only applies during the period of the COVID-19 emergency though, so not permanent. It is also not entirely clear what happens from a privacy perspective if data are retained by one of the videoconferencing services past this period of non-enforcement," Fisher said.

Providers are encouraged to notify patients that these third-party applications potentially introduce privacy risks, and providers should enable all available encryption and privacy modes when using such applications, OCR said.

Officials noted that Facebook Live, Twitch, TikTok and similar video communication applications are public-facing and should not be used to provide telehealth services.

###

Telehealth benefits expanded during coronavirus crisis

<https://www.healthexec.com/topics/policy/telehealth-benefits-expanded-during-coronavirus-crisis>

Health Exec // [Amy Baxter](#) // March 17, 2020

The Trump administration expanded telehealth benefits coverage under Medicare in order to treat patients without traveling to a healthcare facility and risk catching or spreading the new coronavirus, COVID-19. Telehealth has been touted as a means to ensure people have access to their doctors without additional risks during the COVID-19 crisis.

Medicare is temporarily paying clinicians to provide telehealth services for beneficiaries nationwide, as of March 6. CMS is expanding the coverage benefits under the 1135 waiver authority and the Coronavirus Preparedness and Response Supplemental Appropriations Act. Previously, Medicare only covered telehealth care under certain circumstances, such as if the beneficiary lived in a rural area. In these cases, the beneficiary also typically wasn't allowed to receive telehealth in their home, according to CMS.

"These changes allow seniors to communicate with their doctors without having to travel to a healthcare facility so that they can limit risk of exposure and spread of this virus," CMS Administrator Seema Verma said in a statement. "Clinicians on the frontlines will now have greater flexibility to safely treat our beneficiaries."

Medicare patients are already allowed to have "brief check-ins" with their clinicians through phone, video chat and online patient portals. With expanded coverage, beneficiaries can receive common office visits, mental health counseling and preventive health screenings. Medicare patients who may be at a higher risk of severe illness from COVID-19 can still visit with their physician without leaving home. The benefits also ensure patients can adhere to social distancing recommendations from the CDC to prevent the spread of the virus.

"Providers will be allowed to use everyday technologies to talk to telehealth patients, more telehealth services will be covered for millions more Medicare beneficiaries, and providers will be allowed to offer

these telehealth benefits to Medicare beneficiaries at a lower cost than traditional services,” HHS Secretary Alex Azar said in a statement.

Clinicians can bill for these services beginning March 6, which is paid under the Physician Fee Schedule at the same rate as in-person services.

At the same time CMS announced expanded telehealth, the agency also announced it approved Florida’s request for a Section 1135 Medicaid waiver to increase flexibilities to treat beneficiaries in dealing with the pandemic of COVID-19. Specifically, the approval waives prior authorization requirements to remove barriers to some services, streamline provider enrollment processes, allow care in alternative settings if facilities are evacuated to an unlicensed facility, suspend some nursing home screening requirements and extend appeals deadline and state fair hearing requests, according to CMS.

“I want to thank Governor DeSantis for his leadership in Medicaid and for taking full advantage of federal flexibilities,” Verma said March 13. “CMS is committed to removing all unnecessary administrative and bureaucratic barriers that may hinder an effective response to this public health emergency, and I have directed my team to expeditiously process these requests.”

CMS expects more states to follow Florida’s actions to apply for the 1135 waiver.

“Florida is acutely focused on eliminating unnecessary barriers on our healthcare providers who are on the front lines serving our communities most impacted by COVID-19,” Florida Governor Ron DeSantis said in a statement. “President Trump recognizes this need and Administrator Seema Verma is providing Florida the critical flexibility for our state’s Medicaid program by waiving prior authorization requirements for essential healthcare services and expedited provider enrollment.”

###

Coronavirus Daily Update: PQHH Makes COVID-19 Recommendations; CMS Doubles Down on Telehealth

<https://homehealthcarenews.com/2020/03/coronavirus-daily-updates-cms-gives-home-health-agencies-oasis-flexibility/>

Home Health Care News // By [Robert Holly](#) // March 17, 2020

During this critical time in our nation’s history, Home Health Care News remains committed to bringing you essential news related to home-based care operations. At the same time, we also recognize the seriousness of the COVID-19 pandemic. We’ll continue to highlight key developments and mitigation strategies in this rolling bulletin.

What you need to know from Tuesday (March 17)

- The Trump Administration announced [another round of telehealth expansions](#) aimed at reducing person-to-person interaction during the COVID-19 crisis.
- Florida landed an 1135 waiver from CMS, [with other states likely to follow suit to support Medicaid-reimbursed home-based care providers](#).

— CMS issued [new COVID-19 guidance](#) for Programs of All-Inclusive Care for the Elderly (PACE) organizations.

— The Pentagon announced it will provide up to 5 million N95 masks to the Department of Health and Human Services to help protect health workers.

— [The first cases](#) of coronavirus in senior living were reported in the state of Georgia.

Partnership outlines priorities

On Tuesday, the Partnership for Quality Home Healthcare (PQHH) [released a list of strategic policy and regulatory relief suggestions](#) aimed at improving access to home health, ensuring patient safety and eliminating barriers during the ongoing COVID-19 emergency.

Among its suggestions, PQHH called for dedicated and clear telehealth capabilities for home health providers, including the use of phone-based visits.

“This will go far in containing the virus, in assisting patients in quarantine, in monitoring existing Medicare home health patients to ensure they will continue to stay in their homes and not seek hospital or physician care,” PQHH stated. “In addition, the telehealth rules should be modified to allow home health clinicians to bill directly for services provided.”

PQHH also called for clarity around Medicare’s homebound requirements and asked that policymakers ensure home health providers’ access to personal protective equipment (PPE).

“PPE supplies are running low but are critical to preventing exposure during home health visits of COVID-19 positive or quarantined patients that could harm home health workers or spread the virus to other homebound patients,” PQHH noted.

What you need to know from Monday (March 16):

— New York Governor Andrew Cuomo [called attention to](#) the likely capacity challenges U.S. hospitals will face moving forward; hospital-at-home models could be key to boosting capacity.

— [Stocks plunged once again](#), With the Dow dropping 2,997 points and trading paused for 15 minutes after rapid selloffs.

— On Sunday, The U.S. Centers for Disease Control and Prevention (CDC) recommended that [no gatherings of 50 or more people](#) take place over the next several weeks.

— Also over the weekend, the U.S. Centers for Medicare & Medicaid Services (CMS) [issued an 1135 waiver](#) to relax certain rules and Conditions of Participation (CoPs) for certain Medicare health care providers.

— The cost of in-patient admissions for COVID-19 treatment [could top \\$20,000](#), a price tag that places a premium on preventative home health and hospital-at-home treatment.

CMS provides home health relief

[CMS provided relief](#) to home health agencies, specifically creating flexibilities around timeframes related to OASIS transmission. CMS also announced that it is allowing Medicare administrative contractors (MACs) to extend the auto-cancellation date of Requests for Anticipated Payment (RAPs) during emergencies.

“It remains vital that our health care system be equipped to respond effectively to the additional [COVID-19] cases that do arise, that federal requirements designed for periods of relative calm do not hinder measures needed in an emergency,” CMS Administrator Seema Verma said in a statement. “These temporary blanket waivers – offered to providers and clinicians across the country – are reserved for the rarest of situations. They represent a massive mobilization of our country’s resources to combat this terrible virus. In a time of emergency, the health system needs maximum flexibility to respond appropriately.”

House passes coronavirus relief package

On Saturday, the U.S. House of Representatives passed bipartisan legislation in response to the spread of coronavirus.

Among its provisions, the relief package would provide paid emergency leave with two weeks of paid sick leave, in addition to up to three months of paid family and medical leave, according to House Speaker Nancy Pelosi (D-Calif.).

The Senate is in the process of reviewing the legislation, with some hinting that substantive changes will be needed for it to pass.

Home health legal experts previously told HHCN that a federally mandated sick leave policy would be devastating for some in-home care agencies.

“We are already seeing market consolidation as a result of PDGM and certain regulatory burdens that make it challenging for a smaller provider to keep up, and I fear this would add more fuel to the fire,” [Angelo Spinola, an attorney and shareholder at San Francisco-based Littler Mendelson, said](#). “If these agencies are over-regulated to the point of going out of business, our seniors and their families may be forced to the grey market of less qualified, unsupervised caregivers.”

###

Trump administration expands Medicare telehealth benefits for COVID-19 fight
<https://www.healthcareitnews.com/news/trump-administration-expands-medicare-telehealth-benefits-covid-19-fight>

Healthcare IT News // By [Mike Miliard](#) // March 17, 2020 02:57 PM



CMS Administrator Seema Verma

As [promised](#), the Centers for Medicare and Medicaid Services has expanded its Medicare telehealth coverage during the coronavirus crisis, enabling more patients to get virtual care services from their doctors without having to travel to a healthcare facility.

WHY IT MATTERS

Under the expansion, Medicare will temporarily pay clinicians for telehealth services nationwide to help stem the spread of the novel coronavirus.

Physicians, nurse practitioners, clinical psychologists and licensed clinical social workers can now offer telehealth to Medicare beneficiaries in any healthcare facility including a physician's office, hospital, nursing home or rural health clinic, as well as from their homes, according to CMS.

Medicare beneficiaries will be able to receive care including common office visits, mental health counseling and preventive health screenings via remote technology, helping ensure they don't travel to clinics and hospitals where they could put themselves or others at risk of COVID-19.

Clinicians can bill immediately for dates of service starting March 6, 2020, said CMS officials, with telehealth services paid under the Physician Fee Schedule at the same amount as in-person services. Medicare coinsurance and deductibles still apply.

The HHS Office of Inspector General is also adding flexibility for healthcare providers to reduce or waive cost-sharing for telehealth visits paid by federal healthcare programs. Providers can learn more with this [fact sheet](#).

THE LARGER TREND

The Trump Administration announced an emergency declaration on March under the Stafford Act and the National Emergencies Act, broadening CMS' support for telehealth benefits under the 1135 waiver authority and the Coronavirus Preparedness and Response Supplemental Appropriations Act.

Before that, Medicare was only allowed to pay clinicians for telehealth services in certain circumstances, such as for patients in remote locations, and generally did not cover home-based virtual consults.

ON THE RECORD

"The Trump Administration is taking swift and bold action to give patients greater access to care through telehealth during the COVID-19 outbreak," said CMS Administrator Seema Verma in a statement. "These changes allow seniors to communicate with their doctors without having to travel to a healthcare facility so that they can limit risk of exposure and spread of this virus. Clinicians on the frontlines will now have greater flexibility to safely treat our beneficiaries."

###

CMS shares specifics on sweeping Medicare telehealth expansion

<https://medcitynews.com/2020/03/cms-shares-specifics-on-sweeping-medicare-telehealth-expansion/>

MedCity News // By [ELISE REUTER](#) // Mar 17, 2020 at 4:48 PM

CMS Administrator Seema Verma unveiled changes on Tuesday that would significantly widen Medicare's telehealth coverage in light of the Covid-19 pandemic. Providers had been waiting for the much-anticipated guidance, which clarified Department of Health and Human Services Secretary Alex Azar's move to waive certain Medicare restrictions on Friday.

The sweeping changes could play an important role in the trajectory of the disease, letting older patients who face a higher risk from the disease receive care at home.

Prior to the changes, Medicare would only pay for telehealth visits when the patient was in a rural area and if they went to a clinic, hospital, or another medical facility to receive care. Now, Medicare will cover in-home visits, and for patients in any location. A broader range of providers will also be able to deliver telehealth services, including doctors, nurse practitioners and clinical psychologists, the Centers for Medicare and Medicaid Services explained on Tuesday.

"These changes allow seniors to communicate with their doctors without having to travel to a healthcare facility so that they can limit risk of exposure and spread of this virus," CMS Administrator Seema Verma [said in a news release](#). "Clinicians on the frontlines will now have greater flexibility to safely treat our beneficiaries."

The changes went into effect for visits starting on March 6. Medicare will pay for the video visits the same as it would an in-person appointment, and providers are allowed to waive copays or other out-of-pocket costs.

For patients that might not have a secure way to communicate with their physicians, HHS is effectively letting doctors connect with patients through common tools such as FaceTime or Skype. The federal agency said it would waive HIPAA penalties for healthcare providers that use everyday technologies, so long as they are used to “serve patients in good faith.”

The American Medical Association praised the policy changes on Tuesday, including the lifting of HIPAA penalties.

“Administrator Verma took strong steps today to enhance the nation’s digital health care capacity during the COVID-19 pandemic by lifting Medicare restrictions on the use of certain telemedicine services,” AMA President Patrice Harris wrote in a prepared statement. “The AMA had urged the administration to be flexible and the steps CMS has taken demonstrate the agency was listening.”

State-level changes

The changes are one of many actions governments and healthcare providers are taking to handle the fast-moving virus.

Facilities that haven’t used telehealth in the past are now starting to ask questions about how to implement new technologies, said Mei Kwong, executive director of the Center for Connected Health Policy. For example, her office has seen an uptick in skilled nursing facilities asking for help.

“Now that we have this pandemic that we’re facing here, all of these places are realizing, we’ve got to really stretch our resources in some way, and we also need to minimize contact,” she said. “We’ve been slammed with questions coming from all different sectors. ... Everybody is asking, how can I best do this to keep ensuring patient safety, and have less potential exposure to the virus here?”

At the state level, CMS is asking governments to consider waiving telehealth requirements for their Medicaid programs. Florida was the [first state to have a waiver approved](#) on Tuesday, which would streamline enrollment for providers to practice in-state, and waive prior authorization requirements for needed services.

In Massachusetts, the state is now [requiring its Medicaid managed care plans](#) to cover all “medically necessary” services through telehealth, including mental health services. And in Texas, the state’s medical board is [allowing telemedicine consults](#), including those that are solely conducted over the phone, to diagnose, treat, order tests and prescribe for all conditions.

The AMA and other provider groups have also called for private insurers that are not already covering telehealth service to remove those limitations.

A handful of private payers, including Aetna, Cigna, and BlueCross BlueShield, have said that they will cover telehealth, though the specifics of how that would work are still unclear.

###

Trump lifts restrictions on telehealth services for seniors in hopes of limiting coronavirus spread

<https://www.statnews.com/2020/03/17/trump-telehealth-restrictions/>

STAT // By [Lev Facher](#) // March 17, 2020

WASHINGTON — The Trump administration on Tuesday announced an unprecedented expansion of telehealth services for seniors, an effort to prevent healthy and sick Americans alike from visiting doctor's offices in person and risk spreading or catching the novel coronavirus.

"Medicare patients can now visit any doctor by phone or videoconference at no additional cost, including with commonly used services like FaceTime and Skype," Trump said during a White House press briefing. "A historic breakthrough — this has not been done before."

Medicare, the federal health insurer that provides care to individuals 65 or older and others with disabilities or long-term care needs, covers roughly 62 million Americans. The coronavirus and Covid-19, the respiratory disease it causes, often results in particularly severe symptoms for seniors and those with preexisting health conditions like heart or lung disease.

The action, officials said, eliminates the needs for seniors who require checkups or doctor visits unrelated to potential coronavirus infections to travel to in-person clinics and expose themselves to potential infection. Telehealth benefits had previously been restricted to seniors living in rural areas who had already sought care through a particular provider.

"Medicare beneficiaries across the nation, no matter where they live, will now be able to receive a wide range of services via telehealth without ever having to leave home," said Seema Verma, the administrator of the Centers for Medicare and Medicaid Services. "And these services can also be provided in a variety of settings, including nursing homes, hospital outpatient departments, and more."

CMS, Verma said, would exercise "enforcement discretion when it comes to collecting copays, so that costs won't be a barrier."

Trump urged seniors to use telehealth as much as possible in an effort to slow the virus' spread and to maintain hospital capacity — presumably by shifting in-person visits to doctor's offices and hospitals increasingly inundated by coronavirus cases to remote visits conducted by phone or various video chat platforms.

The administration's action effectively waives many existing restrictions on telehealth. Verma and Trump also stressed that the federal government would stop enforcing numerous elements of HIPAA, the health privacy law that, until now, heavily regulated providers seeking to deliver care remotely. In a statement, health secretary Alex Azar said providers could offer telehealth benefits to seniors "at a lower cost than traditional services."

The move comes after Trump signed a new law authorizing over \$8 billion in new spending to combat the pandemic, including \$500 million dedicated to helping clinicians expand telehealth services.

"In addition, states have the authority to cover telehealth services for their medical patients, Trump said. "And by doing this, the patient is not seeing the doctor per se, but they're seeing the doctor, so there's no getting close."

###

Trump Relaxes Patient Data Rules to Allow Doctors to Use Personal Phones for Telehealth
<https://www.nextgov.com/policy/2020/03/trump-relaxes-patient-data-rules-allow-doctors-telehealth-using-personal-phones/163847/>

NextGov // By [Aaron Boyd](#) // MARCH 17, 2020 01:57 PM ET

As the nation hunkers down for at least two weeks of social distancing to stem the spread of the coronavirus, the White House announced additional coverage for telehealth services under Medicare and a relaxing of regulations governing how doctors manage and share health information.

"We are doing a dramatic expansion of what's known as telehealth for our 62 million Medicare beneficiaries, who are amongst the most vulnerable to the coronavirus," Seema Verma, administrator of the Centers for Medicare and Medicaid Services, said during a White House press conference Tuesday.

Prior to this action, Medicare benefits covering full, live audio and video telehealth options were only available to people in rural areas without a nearby medical facility and to patients who have established relationships with a billing practice.

"But no longer," Verma said Tuesday. "Medicare beneficiaries across the nation—no matter where they live—will now be able to receive a wide-range of services via telehealth without ever having to leave home. These services can also be provided in a variety of settings, including nursing homes, hospital outpatient departments, and more."

As medical professionals push increased telehealth options, the administration moved to waive some sanctions and penalties under the Health Insurance Portability and Accountability Act, which restricts where and how a patient's health information can be shared.

These restrictions come into play as doctors use their smartphones to communicate with patients, according to Verma.

"Thanks to the leadership of HHS, we'll also be temporarily relaxing certain HIPAA requirements so that doctors can provide telehealth with their own phones," she said. "And we'll be using enforcement discretion when it comes to collecting copays so that costs won't be a barrier."

As doctors make use of these options, the Office for Civil Rights said it "will not impose penalties for noncompliance with the regulatory requirements under the HIPAA Rules against covered health care providers in connection with the good faith provision of telehealth during the COVID-19 nationwide public health emergency," according to [a notice published Tuesday](#) and effective immediately.

That said, "covered entities must continue to implement reasonable safeguards to protect patient information against intentional or unintentional impermissible uses and disclosures," according to [a bulletin announcing the limited waiver](#) published by the Health and Human Services Department. "Further, covered entities (and their business associates) must apply the administrative, physical, and technical safeguards of the HIPAA Security Rule to electronic protected health information."

For example, the OCR notice suggests medical professionals can use "video chat application connecting to the provider's or patient's phone or desktop computer," though should avoid "applications that are public facing," such as "Facebook Live, Twitch [and] TikTok."

The notice offers private chat apps such as Apple FaceTime, Facebook Messenger, Google Hangouts and Skype as good options.

While these moves will help those infected with—and otherwise affected by—coronavirus, it will also help flatten the infection curve, especially for those most vulnerable to the disease.

"As we are encouraging Americans to stay home whenever possible, we don't want our Medicare policies getting in the way," Verma said. "Consider the implications of this: Perhaps an elderly patient with diabetes needs a routine check-up, and this has nothing to do with the coronavirus. With our new telehealth benefits, this person who is at risk for the coronavirus doesn't have to venture outside their home. They can talk to their doctor via Skype and they don't have to risk exposure to the virus and they can receive that care from the safety of their own home."

###

State Medicaid Plans Wrestle With COVID-19

<https://www.medpagetoday.com/infectiousdisease/covid19/85473>

MedPage Today // by Joyce Frieden // March 17, 2020

WASHINGTON -- The Medicaid program is undergoing temporary changes as a result of COVID-19, with states doing their best to grapple with the increased need for healthcare access.

President Trump's [declaration last Friday of a national emergency](#) paved the way for temporarily expanded powers of state Medicaid programs achieved through special exemptions known as 1135 waivers. These waivers would allow states to, among other things, make it easier for people to apply for Medicaid and to retain their eligibility, and for states to make sure there are enough healthcare providers to treat people by increasing the scope of allowable telehealth services.

The waivers would also permit states to allow Medicaid enrollees' treatment to occur in non-traditional settings and relax licensing requirements for out-of-state providers. The waivers also need to make it easier for providers to bill and get paid for services, so they can continue to focus on providing care and be assured of adequate revenues, Christopher Koller, president of the Milbank Memorial Fund, in New York City, [said in a blog post](#) earlier this month.

"This has happened in the past, whether it was a natural disaster like a hurricane or a fire or rarely, like what we have now, some sort of national emergency," Koller said in a phone interview. "For Medicaid to be useful then, the states need permission to reinterpret Medicaid rules around eligibility, enrollment, and covered services, and participating providers."

Florida Receives First Waiver

On Tuesday, Florida became the first state to receive an 1135 coronavirus-related waiver, which was approved in "a matter of days," as Seema Verma, administrator of the Centers for Medicare & Medicaid Services (CMS), noted in a White House coronavirus task force briefing Tuesday.

Florida's waiver "includes flexibilities that enable the state to waive prior authorization requirements to remove barriers to needed services, streamline provider enrollment processes to ensure access to care for beneficiaries, allow care to be provided in alternative settings in the event a facility is evacuated to an unlicensed facility, suspend certain nursing home screening requirements to provide necessary administrative relief, and extend deadlines for appeals and state fair hearing requests," CMS [said in a press release](#).

Some of the other relief that states may want to see revolves around types of providers and services such as telehealth use, "particularly with something like coronavirus," Koller said. Many state Medicaid programs "previously had a pretty narrow definition of when telehealth is a covered benefit -- only for these types of services, provided by these people." But in this

circumstance, they may want to say that "any service that can be provided using information technology, we want to encourage, because we don't want to create requirements for people to come in for a face-to-face visit. So that's another category."

However, he cautioned, "the federal government isn't going to approve everything the states are asking for ... They have to determine whether it's reasonable and permissible."

Different From Other Emergencies

The authorities that Florida received are "terrific," said Kinda Serafi, JD, partner at Manatt Health, a professional services firm in New York City. The exemptions Florida received are for the most part already authorized in a declaration from Health and Human Services Secretary Alex Azar "and also in guidance CMS had submitted ... so this was just a formal inquiry and then confirmation. I think we will see states going way beyond the Florida 1135 waiver request and ask for more things."

This waiver situation is different than others Medicaid has dealt with because previous emergencies -- such as wildfires and hurricanes -- have involved only a single state or a few states, Serafi pointed out. "In that circumstance, there is bandwidth in the state and the federal government to collectively think about what are the flexibilities a state needs. This is bigger and more global, and it will be interesting to see how states are responding" when they need to bring the hospital association and other state medical groups together to figure out what they should be asking CMS for. "When it's a one-state problem, you can have the whole CMS team on the phone and helping negotiate a rapid response, but now you've got 50 states plus."

Robin Rudowitz, co-director of the Program on Medicaid and the Uninsured at the Kaiser Family Foundation here, pointed out that the bill [passed early Saturday by the House](#) and now being considered by the Senate includes a provision for a temporary increase of 6.2 percentage points in the federal Medicaid matching rate for each state. "To access the enhanced matching funds, states need to meet certain requirements, so they're not allowed to implement more restrictive eligibility requirements or standards ... and they're also not allowed to impose cost-sharing for testing or treatment for anything related to COVID-19," she said.

The COVID-19 pandemic might also give the 14 states that haven't expanded Medicaid under the Affordable Care Act a reason to reconsider, she added. "That is something they can do that certainly would reduce the number of uninsured in their state," and the federal government would provide 90% of the funds needed for the expansion.

Issues for Communities of Color

A recent telephone briefing by the NAACP highlighted some of the issues states will be facing with disadvantaged enrollees, including those in communities of color.

Nicolette Louissaint, PhD, executive director of Healthcare Ready, a non-governmental organization here, spoke about the impact of the virus among the "medically fragile," or patients with more severe illness or chronic illness, and the "socially vulnerable," those who may not be infected by the coronavirus, but may be challenged by the downstream effects of the public health response.

"In order to ... flatten the curve, we're going to have to change lifestyles," she said, describing the outbreak as a "long-haul, sustained event."

Louissaint cited statistics showing that while 46% of the population relies on prescription drugs and has used them in the last 30 days, that number jumps to 85% for people of color. In fact, she said that 30% of people of color are not able to last 1 day without medication.

"We need to make sure that individuals who need [healthcare] continue to have access to it and can do it safely," such as patients with end-stage renal disease who need dialysis daily. "Making sure healthcare is accessible to everyone is incredibly important."

Associate Editor Molly Walker contributed to this story.

###

CMS expands Medicare telehealth services to fight COVID-19

<https://www.modernhealthcare.com/medicare/cms-expands-medicare-telehealth-services-fight-covid-19>

Modern Healthcare // Michael Brady // March 17, 2020 12:49 PM

The Trump administration on Monday announced that it will expand telehealth services for Medicare beneficiaries and cut back on HIPAA enforcement, the latest move to combat the [coronavirus pandemic](#).

Medicare will pay doctors and hospitals for a broad range of telehealth services on a temporary basis, effective March 6. The program will pay for office and hospital telehealth visits and include a wide range of providers including nurse practitioners, clinical psychologists and social workers. Telehealth visits will be reimbursed for the same amount as in-person visits.

"These services can also be provided in a variety of settings, including nursing homes, hospital outpatient departments and more," CMS Administrator Seema Verma said.

HHS will also temporarily relax some HIPAA requirements to allow doctors to provide telehealth services with their personal phones and use enforcement discretion related to copays "so that cost won't be a barrier," Verma said. HHS' Office for Civil Rights will allow providers to deliver telehealth services for any diagnostic or treatment purpose, even if it's unrelated to COVID-19, so long as they do so "in good faith."

"Providers are encouraged to notify patients that these third-party applications potentially introduce privacy risks, and providers should enable all available encryption and privacy modes when using such applications," HHS' Office for Civil Rights said in a [notice](#).

Public-facing apps such as Facebook Live, Twitch and TikTok shouldn't be used because they're most likely to jeopardize patient privacy.

The administration is also asking state Medicaid agencies to offer telehealth services since they don't require federal approval.

Officials hope that increased telehealth use will reduce Medicare beneficiaries' exposure to the coronavirus and slow the spread of the illness. Older adults are more vulnerable to COVID-19 than younger adults and children.

[Telehealth services](#) were previously only available to rural Medicare enrollees if they received telehealth services at a clinic, hospital or other medical facilities. They couldn't receive telehealth services from home.

Medicare has three basic types of telehealth services: Medicare telehealth visits, virtual check-ins and e-visits.

The CMS considers Medicare telehealth visits the same as in-person visits, and they require real-time communication between providers and patients using both audio and video.

Virtual check-ins are brief communications between doctors and patients, such as text messaging. Providers can deliver virtual check-ins using a range of communications since they don't require both audio and video capability. The [CMS](#) expects that patients will initiate most virtual check-ins by, for example, emailing their primary-care doctor.

E-visits involve care delivered through a patient portal, which requires providers to have a preexisting relationship with a Medicare beneficiary.

###

Why Loosening HIPAA Requirements in Response to the Coronavirus Was Urgent and Necessary

<https://slate.com/technology/2020/03/hipaa-requirements-coronavirus-telemedicine.html>
Slate // By JULES LIPOFF // MARCH 17, 2020 5:24 PM

The COVID-19 coronavirus is pushing Italy's health system to its limits, and the United States may be next. There are only so many doctors, rooms, and beds for people who need them. As the cases are increasingly appearing, how can the American health system make sure that people are treated for cases of coronavirus—as well as for more typical diseases—while at the

same time limiting new infections? And how can we make sure we'll have enough resources, knowing that they are finite, for all of our nation's health care needs? We're starting to see that a key weapon in the battle against the coronavirus will be telemedicine.

Apparently recognizing this reality, President Donald Trump on Tuesday announced that the Centers for Medicare and Medicaid Services, or CMS, is [waiving restrictions on the use of telehealth](#) for the duration of the COVID-19 public health emergency, broadly expanding its use with Medicare paying for virtual visits in addition to in-person visits. Previously, telehealth services were only covered for seniors with established care living in rural areas.

Telemedicine may be one important answer for maximizing resources and supporting the greatest number of people, while embracing the tactic of social distancing. We often think of telemedicine as a means to see doctors from a distance or simply to add convenience. But its particular value in the current situation is how it reallocates in-person care, time, and resources to those who need it most. With telemedicine, we can connect patients with providers using live video—like FaceTime or Skype—or secure text or email systems—like WhatsApp. For every patient that telemedicine triages, avoiding the need for an in-person appointment, another slot is opened up for someone who may have needed it more.

What makes this latest development even more expansive is that CMS also waived enforcement of HIPAA health privacy law violations against providers acting in good faith. This means that everyday communication tools such as FaceTime and Skype, which previously couldn't be used because they weren't technically HIPAA-compliant, can now be used for doctors to evaluate patients. It remains to be seen how existing health systems and providers may use these technologies. Privacy remains a paramount concern, and while doctors may not wish patients to be texting them photos and questions on their personal phones, it is now a legitimate option.

Even with the pandemic continuing to advance, most people with mild illnesses and colds do not require the attention of doctors in person, and in fact many cases of COVID-19 can be most safely and appropriately managed outside of traditional health care venues. Thus, telemedicine may prove especially useful in improving access to doctors in areas under quarantine and lockdown.

And yet, while some people may unnecessarily seek the attention of doctors, there are others with problems who aren't taking them seriously enough. The average person can't be expected to know what might be a cold and what could be early signs of coronavirus complications, such as respiratory failure. Telemedicine has the potential to both screen populations at risk and expand access to care.

Another way that these moves will ameliorate the burden on the system is in the case of testing. When testing finally becomes readily available—after weeks of rationing that continue to this day—people seeking nonurgent testing may add to systemic strain.

Unique to infectious outbreaks, limiting physical contact with doctors and the health care system may prevent disease spread, while simultaneously ensuring the system won't get backed up.

How does this all work in practice? At Penn Medicine, Dr. Bill Hanson, an intensive care doctor and the health system's chief medical information officer, recognized the unique opportunities of this moment. In recent weeks, he has overseen efforts to scale up multiple telemedicine systems: (1) screening patients with automated text messages and calls, (2) virtual visits to triage urgent care and emergency visits, (3) virtual visits to replace outpatient visits for high-risk patients (with poor immune systems, such as chemotherapy patients), and (4) a tele-ICU program to coordinate uniform practices and precautions across many hospitals. Given this rapidly evolving health care crisis, Penn and other hospitals are poised to expand existing telemedicine infrastructure.

Why hasn't telemedicine been adopted more prior to this crisis? The biggest reason is that most telemedicine practices are not covered by insurance—and in general, doctors and hospitals cannot support practices they don't get paid for. Last week's \$8.3 billion coronavirus response bill did expand Medicare's telemedicine coverage, but Tuesday's news takes that even further. Other barriers that remain include licensing restrictions (e.g., my Pennsylvania medical license does not permit caring for a patient located across a river in New Jersey) and concerns about liability when taking care of people remotely. Though this is a challenging crisis, this may prove a timely opportunity to retrofit our system as we go to fully cover and support telemedicine so that we can be better prepared for surge demand on our limited health resources while also preserving necessary social distancing.

But what if telemedicine care is inferior to in-person care? Doesn't everyone deserve the gold standard of in-person exams and their personal doctor-patient relationships to determine if they might have coronavirus? It's true, you can't listen to someone's lungs or do a CT scan over a smartphone (yet), and nothing can replace a strong personal relationship. There are limitations to what can be done remotely, but let's not make false comparisons. Most triage can determine who needs a physical exam in person and who doesn't. When telemedicine can't offer that clarity, doctors can still err on the side of caution and refer patients for in-person evaluation. But we simply don't have the resources to examine everyone all at once. The true comparison is between people not getting any health care to those now getting health care via telemedicine, or between the sick person not getting enough attention because of overburdened doctors and the sick person getting full care.

Beyond mitigating the spread of the coronavirus, we must invest resources now, adapting to the crisis while using it to develop health care for the future. This newest development by Trump and CMS may only be temporary, but it's a unique opportunity to use telemedicine to its fullest potential, with these barriers currently lifted. With telemedicine, we can expand our system's triage capabilities to avoid wasted efforts and to handle surges. Most clinical decisions likely can be made by providers not physically present with patients. Once this crisis is over, a

revamped telemedicine system would continue to improve access to more people and ensure those who need the most attention can get it.

###

Medicare Expands Telehealth Services in Response to Coronavirus

<https://www.aarp.org/health/medicare-insurance/info-2020/expanded-telehealth-amid-coronavirus.html>

AARP // by Dena Bunis // March 17, 2020

As federal officials continue to urge Americans – particularly older adults – to stay in their homes to stem the spread of the [coronavirus](#), President Donald Trump on Tuesday said telehealth options for Medicare recipients are being expanded and made easier to take advantage of.

"Medicare patients can now visit any doctor by phone or video conference at no additional cost, including with commonly used services like FaceTime and Skype," Trump said at a White House briefing. The administration is also relaxing federal health privacy laws so providers can use a wider variety of technologies to treat their patients remotely.

"These changes allow seniors to communicate with their doctors without having to travel to a health care facility so that they can limit risk of exposure and spread of this virus," Seema Verma, administrator of the [Centers for Medicare and Medicaid Services](#) (CMS), said at Tuesday's briefing. "Clinicians on the frontlines will now have greater flexibility to safely treat our beneficiaries," she added.

[Medicare has been gradually ramping up the use of telehealth in recent years.](#) But while Medicare Advantage plans have been allowed to offer liberal telehealth benefits for several years, Original Medicare beneficiaries have had more limited telehealth benefits, amounting to brief virtual check-ins. And beneficiaries would not generally be able to get telehealth services in their own homes. About 40 million Americans are enrolled in Original Medicare.

Tuesday's announcement will allow all Medicare beneficiaries to "see" their doctors remotely for the kind of routine check-ups and monitoring of chronic conditions that would normally be done in a provider's office. A Medicare enrollee, for example, who has diabetes, can now confer with his or her doctor without leaving the house, and a medical professional can order a new medicine or refill a prescription without needing to see the patient in person. Nursing home residents will also be able to have telehealth consultations with their doctors.

And, while regular Medicare copays will apply to telemedicine visits, CMS officials say that during the coronavirus emergency, providers can waive or reduce cost-sharing for telehealth visits.

"Clinicians on the frontlines will now have greater flexibility to safely treat our beneficiaries," Verma said in a statement announcing the telehealth expansion.

Medicare benefits during the outbreak

Government leaders have already outlined a number of ways Medicare Advantage and Medicare Part D plans can be more flexible when it comes to certain costs related to [COVID-19](#). Here are some ways CMS

says Medicare Advantage and Medicare Part D can potentially “mitigate the impact on the health care system” and help speed up access to care, especially for high-risk populations.

- Waive cost-sharing for COVID-19 tests
- Waive cost-sharing for COVID-19 treatments in doctor's offices or emergency rooms and services delivered via telehealth
- Remove prior authorizations requirements — this is when approval from Medicare is required before a certain service is provided
- Waive prescription refill limits
- Relax restrictions on home or mail delivery of prescriptions.

###

TELEHEALTH'S ROLE IN THE CORONAVIRUS RESPONSE

No web link

Politico // BY DARIUS TAHIR // March 18, 2020

Telehealth seems to be one of the key legs supporting the coronavirus response, as the medical system aims to keep patients well-cared-for but also out of the hospital.

That means overhauling the regulatory and reimbursement system, which still hasn't totally caught up to the needs of telehealth providers. Here's the latest in the efforts:

— **Federal response:** The federal government unveiled two big changes to telehealth regulations.

First, HHS is using its authority during national emergencies to waive telehealth reimbursement restrictions and privacy protections so that patients are covered to video chat with their clinicians on consumer platforms like Google Hangouts and FaceTime, officials said Tuesday. President Donald Trump in a Tuesday briefing said his administration would "encourage everyone to maximize use of telehealth to limit exposure to the virus." The companies did not offer any guidance for how the platforms should be used by patients and clinicians.

Second, licensed clinicians can now prescribe controlled substances to patients they haven't met in person, as long as they communicate using audio and visual elements. [That's per DEA guidance](#) published Tuesday; the [Ryan Haight Act](#) generally prohibits doctors from prescribing controlled substances to patients they haven't examined in-person, except in certain situations — including a public health emergency.

This could help patients access medication-assisted treatment more widely — at least, during the coronavirus outbreak. But DEA still hasn't issued the special registration process that would allow eligible clinicians to regularly prescribe controlled substances virtually. The 2018 opioid response legislation gave DEA until October 2019 to publish that process.

###

Sent: 3/16/2020 3:07:25 PM +0000
To: "Grogan, Joseph J. EOP/WHO" <Joseph.J.Grogan@who.eop.gov>; "Merkel, Theo W. EOP/WHO" <Theodore.W.Merkel@who.eop.gov>
CC: "Parker, Jim (HHS/IOS)" <Jim.Parker@hhs.gov>; "Uehlecke, Nick (HHS/IOS)" <Nicholas.Uehlecke@hhs.gov>; "Bonner, Maria K. EOP/WHO" <Maria.K.Bonner@who.eop.gov>; CMS SV1 (SV1@cms.hhs.gov)
Subject: RE: RE: ASAP (b) (5)

Adding the Administrator.

Today we will be issuing the telehealth waiver from the supplemental bill recently passed by congress.

Confidential and deliberative, pre-decisional communication

From: Grogan, Joseph J. EOP/WHO <Joseph.J.Grogan@who.eop.gov>
Sent: Monday, March 16, 2020 10:37 AM
To: Merkel, Theo W. EOP/WHO <Theodore.W.Merkel@who.eop.gov>
Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO <Maria.K.Bonner@who.eop.gov>
Subject: Re: ASAP (b) (5)

Agreed. Moving on two tracks. Cms guidance and also on the Hill.

Sent from my iPhone

On Mar 16, 2020, at 10:18 AM, Merkel, Theo W. EOP/WHO
b 6 @who.eop.gov wrote:

Team - please see below. Hoping to move on this quickly. Let me know if there is any clarification you need from us.

Sent from my iPhone

Begin forwarded message:

From: "Davis, May M. EOP/WHO" b 6 @who.eop.gov>
Date: March 16, 2020 at 10:11:01 AM EDT
To: "Grogan, Joseph J. EOP/WHO"

b 6 @who.eop.gov>, "Bonner, Maria K. EOP/WHO"
b 6 @who.eop.gov>, "Merkel, Theo W. EOP/WHO"
b 6 @who.eop.gov>

Subject: ASAP (b) (5)

Need your help pushing the CMS policy team. Right now, we still have an in-person requirement for someone (medicare/Medicaid) to get telehealth. Because people say we need legislation, we need to issue enforcement discretion so that we're not forcing Medicare patients to get everyone sick before getting treated.

We'd like to have something to announce today. I've talked to OGC and they understand, but I think that we need someone to push from the policy side? Can you all help please?

May

May Davis

Associate Counsel to the President

Office of White House Counsel

O: (202) 456-5636

C: b 6

b 6 @who.eop.gov

From: "Brookes, Brady (CMS/OA)" <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/7A794D62EE454992A4268AE71690F3C1-BDI7>
Sent: 3/31/2020 9:25:14 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
Subject: RE: RE: [EXTERNAL] Thank you - HHS ask

Yes, I will work with our team on that.

Confidential and deliberative, pre-decisional communication

From: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, March 31, 2020 5:25 PM
To: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: FW: [EXTERNAL] Thank you - HHS ask

(b) (5)



From: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, March 31, 2020 5:04 PM
To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Cc: Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>
Subject: Fwd: [EXTERNAL] Thank you - HHS ask

FYSA

Maria K. Bonner

Special Assistant to the President

The Domestic Policy Council

The White House

This record is not identified as a copy or for convenience of reference. As such it remains a segregable presidential record under 44 U.S.C. § 2201(2)(B)(iv). To the extent this email involves the requesting or submitting of advice, legal workproduct, or presidential

communications, availability of this record is subject to any rights, defenses, or privileges which the United States or any agency or person may invoke pursuant to 44 U.S.C. § 2205(2) and further restricted pursuant to 44 U.S.C. § 2204(a)(5).

Begin forwarded message:

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Date: March 31, 2020 at 4:46:27 PM EDT
To: "McMillin, Virginia D. EOP/WHO" b 6 @who.eop.gov >,
"Aramanda, Alec (CMS/OL)" <Alec.Aramanda1@cms.hhs.gov>, "Armstrong, Rebekah (HHS/ASL)" <Rebekah.Armstrong@hhs.gov>, "Arbes, Sarah (HHS/ASL)" <Sarah.Arbes@hhs.gov>
Cc: "Bonner, Maria K. EOP/WHO" < b 6 who.eop.gov>, "D'Angelo, Gregory B. EOP/OMB" b 6 @omb.eop.gov>, "Campana, Alexandra D. EOP/WHO" b 6 @who.eop.gov>, "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>, "Planning, David M. EOP/WHO" < b 6 @who.eop.gov>
Subject: RE: [EXTERNAL] Thank you - HHS ask

b 5

Let me confirm and get back to you.

Confidential and deliberative, pre-decisional communication

From: McMillin, Virginia D. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, March 31, 2020 4:43 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Aramanda, Alec (CMS/OL) <Alec.Aramanda1@cms.hhs.gov>; Armstrong, Rebekah (HHS/ASL) <Rebekah.Armstrong@hhs.gov>; Arbes, Sarah (HHS/ASL) <Sarah.Arbes@hhs.gov>
Cc: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>; D'Angelo, Gregory B. EOP/OMB <Gregory.B.D'Angelo@omb.eop.gov>; Campana, Alexandra D. EOP/WHO b 6 who.eop.gov>; Merkel, Theo W. EOP/WHO b 6 @who.eop.gov>; Planning, David M. EOP/WHO b 6 who.eop.gov>
Subject: RE: [EXTERNAL] Thank you - HHS ask

Taking Joe and Seema off and adding CMS and HHS leg.

(b) (5)

(b) (5)

Thank you

Virginia Heppner McMillin

Special Assistant to the President

Office of Legislative Affairs

(202) 881-6454

From: CMS b 6 @cms.hhs.gov
Sent: Saturday, March 28, 2020 2:53 PM
To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov; D'Angelo, Gregory B. EOP/OMB b 6 @omb.eop.gov; Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov; McMillin, Virginia D. EOP/WHO b 6 @who.eop.gov
Subject: RE: [EXTERNAL] Thank you - HHS ask

Got it. We will take it from here. We are familiar with it.

From: Grogan, Joseph J. EOP/WHO <b 6 @who.eop.gov>
Sent: Saturday, March 28, 2020 2:33 PM
To: CM b 6 @cms.hhs.gov; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov; D'Angelo, Gregory B. EOP/OMB <b 6 @omb.eop.gov>; Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov; McMillin, Virginia D. EOP/WHO b 6 @who.eop.gov
Subject: FW: [EXTERNAL] Thank you - HHS ask

(b) (5)

(b) (5)

From: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>
Sent: Friday, March 27, 2020 9:52 PM
To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Cipollone, Pat A. EOP/WHO b 6 @who.eop.gov>
Cc: Dumbauld, Cassidy M. EOP/WHO b 6 @who.eop.gov>; Rader, John N. EOP/NSC b 6 @nsc.eop.gov>
Subject: Fwd: [EXTERNAL] Thank you - HHS ask

(b) (5)

Begin forwarded message:

From: "Ashworth, Richard" <richard.ashworth@walgreens.com>
Date: March 27, 2020 at 8:11:01 PM EDT
To: "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>
Subject: [EXTERNAL] Thank you - HHS ask

Jared,

Thank you for the call earlier, really appreciative of all that you and the administration are doing to fight this virus. We continue work thru different options for how we can best respond to the COVID-19 pandemic, including allowing pharmacists to administer the COVID-19 tests in all fifty states.

With that objective in mind, attached please find language which was developed for Secretary Azar to use regulatory authority to allow pharmacists to administer COVID-19 and flu tests in all 50 states – with two different pathways. The regulatory authority would only exist during the COVID-19 pandemic. It's worth noting this language is more narrow than the legislative provision which was NOT included as part of the CARES Act.

As mentioned earlier, without the Public Health Service (PHS) team overseeing the COVID-10 testing sites as is currently the case, pharmacists will no longer be able to administer further testing.

Please let me know if we can provide any additional information.

Thanks,

Richard

Richard Ashworth, President -Walgreens

200 Wilmot Road

Deerfield, IL 60015

M b 6

Linkedin: richardashworthpharmD

Twitter: RichardPharmD

From: "Brookes, Brady (CMS/OA)" <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/7A794D62EE454992A4268AE71690F3C1-BDI7>
Sent: 4/28/2020 8:02:38 PM +0000
To: "Monroe, Johnathan (CMS/OC)" <johnathan.monroe1@cms.hhs.gov>; "Burris, Meghan K. EOP/WHO" b 6 @who.eop.gov>; "Fetalvo, Ninio J. EOP/OVP" b 6 ovp.eop.gov>; "Nalepa, Jessica (fema.dhs.gov)" <jessica.nalepa@fema.dhs.gov>; Elizabeth Litzow <elizabeth.litzow@fema.dhs.gov>; Janet Montesi <janet.montesi@fema.dhs.gov>
CC: "Farah, Alyssa A. EOP/WHO" b 6 @who.eop.gov>; "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>; "Deere, Judd P. EOP/WHO" b 6 who.eop.gov>; "Gidley, Hogan H. EOP/WHO" b 6 @who.eop.gov>; "Henning, Alexa A. EOP/WHO" b 6 @who.eop.gov>
Subject: RE: RE: From NBC News - Shipments to nursing homes

I wanted to flag for you all that I am on a call with a few people from EOP right now about the event Thursday and I mentioned this inquiry, they wanted to hold releasing until Thursday.

Confidential and deliberative, pre-decisional communication

From: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>
Sent: Tuesday, April 28, 2020 3:54 PM
To: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>; Nalepa, Jessica (fema.dhs.gov) <jessica.nalepa@fema.dhs.gov>; Elizabeth Litzow <elizabeth.litzow@fema.dhs.gov>; Janet Montesi <janet.montesi@fema.dhs.gov>
Cc: Farah, Alyssa A. EOP/WHO b 6 @who.eop.gov>; Miller, Katie R. (ovp.eop.gov) b 6 @ovp.eop.gov>; Deere, Judd P. EOP/WHO b 6 @who.eop.gov>; Gidley, Hogan H. EOP/WHO b 6 @who.eop.gov>; Henning, Alexa A. EOP/WHO b 6 @who.eop.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: RE: From NBC News - Shipments to nursing homes

+Brady

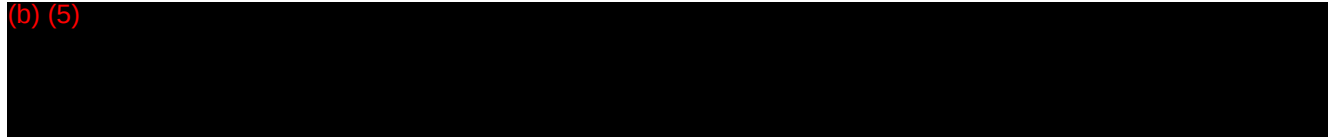
From: Burris, Meghan K. EOP/WHO < b 6 @who.eop.gov>
Sent: Tuesday, April 28, 2020 2:49 PM
To: Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>; Monroe, Johnathan

(CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Nalepa, Jessica (fema.dhs.gov) <jessica.nalepa@fema.dhs.gov>; Elizabeth Litzow <elizabeth.litzow@fema.dhs.gov>; Janet Montesi <janet.montesi@fema.dhs.gov>
Cc: Farah, Alyssa A. EOP/WHO <b6 @who.eop.gov>; Miller, Katie R. (ovp.eop.gov) <b6 ovp.eop.gov>; Deere, Judd P. EOP/WHO <b6 who.eop.gov>; Gidley, Hogan H. EOP/WHO <b6 @who.eop.gov>; Henning, Alexa A. EOP/WHO <b6 @who.eop.gov>
Subject: RE: From NBC News - Shipments to nursing homes

Adding in a few more as this will likely gain traction quickly.

From: Fetalvo, Ninio J. EOP/OVP <b6 @ovp.eop.gov>
Sent: Tuesday, April 28, 2020 2:46 PM
To: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Nalepa, Jessica (fema.dhs.gov) <jessica.nalepa@fema.dhs.gov>; Elizabeth Litzow <elizabeth.litzow@fema.dhs.gov>; Janet Montesi <janet.montesi@fema.dhs.gov>
Cc: Burris, Meghan K. EOP/WHO <b6 @who.eop.gov>
Subject: RE: From NBC News - Shipments to nursing homes

(b) (5)



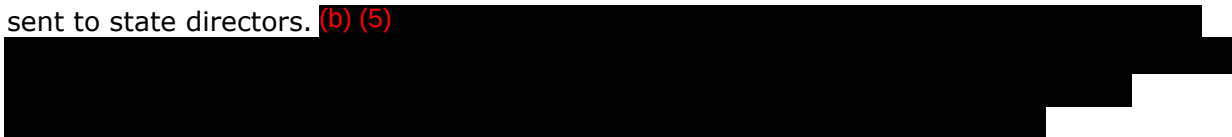
+Meghan.

From: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>
Sent: Tuesday, April 28, 2020 2:37 PM
To: Fetalvo, Ninio J. EOP/OVP <b6 @ovp.eop.gov>; Nalepa, Jessica (fema.dhs.gov) <jessica.nalepa@fema.dhs.gov>; Elizabeth Litzow <elizabeth.litzow@fema.dhs.gov>; Janet Montesi <janet.montesi@fema.dhs.gov>
Subject: Fwd: From NBC News - Shipments to nursing homes

Colleagues,

Please see NBC investigative journalist query below. I assume the language is from FEMA

sent to state directors. (b) (5)



Best,

Johnathan

From: Strickler, Laura (NBCUniversal) b 6 @nbcuni.com>
Sent: Tuesday, April 28, 2020 2:10 PM
To: CMS Press <Press@CMS.hhs.gov>
Subject: From NBC News - Shipments to nursing homes

Dear CMS Press –

Can we get a comment from the agency about this FEMA effort to get PPE to nursing homes? Is CMS involved? If so, why is AHCA providing the names of the nursing homes and not CMS?

Is CMS coordinating to give the nursing homes a heads up that the PPE is coming?

Is there a similar effort underway by CMS to help nursing homes with testing? Any further details would be helpful.

Thank you –

Laura Strickler, NBC News

State Directors,

Under the direction of the White House Coronavirus Task Force, FEMA has been tasked to coordinate shipments of a seven day supply of personal protective equipment (PPE) to more than 15,000 nursing homes across the Nation. This mission will supplement existing efforts to ensure nursing homes across the country have PPE during the COVID-19 pandemic. Please see attached spreadsheet and note that in the bottom left there is a tab for each state. This has also been sent to your State Health.

- Shipments are expected to begin the first week of May and be completed in mid-June.
- The PPE is being shipped only to Medicaid and Medicare-certified nursing homes based on input from the American Health Care Association.
- Each facility will receive an allotment of four items (gloves, gowns, eye protection and surgical masks) based on the staffing size of the facility, which ranges from less than 10 employees to nearly 500.
- The gowns included in these shipments are level 1 medical gowns, which are used in basic care settings for minimal risk situations.
- Due to the large number of nursing homes, facilities are not likely to receive notification prior to their shipment arriving. However, as possible, FEMA will provide notification to a state prior to shipments arriving at their Medicaid/ Medicare-certified facilities.

On Background: Who is not included:

- Some nursing homes that are state licensed and only accept private pay (estimated to be a very small number of less than 200 nationally).
- Veterans Affairs CLCs because they are federally licensed through the VA (about 113 nationally)
- Assisted living facilities (about 28,000 nationally)
- Intermediate care facilities (about 5,795 which CMS has a list that can be provided if needed)

Frequently Asked Questions

Why are gowns being distributed to nursing homes when there is a shortage?

- *The gowns included in these shipments are level 1 medical gowns, which are used in basic care settings for minimal risk situations. They were sourced by a small distributor contracted for this project.*
- *On a broader scale, the Supply Chain Task Force is working with multiple large textile companies to expand production and flow of gowns nationally.*
- *So far, FEMA has awarded contracts to three manufacturers that will produce a combined 90 million gowns over the next 90 days. These gowns will last from 30 to 50 washes.*
- *Additional contracts are in the works with other manufacturers to continue increasing expansion of gown production, further stabilizing the private sector supply chain.*
- *The Supply Chain Task Force also continues to accelerate the flow of private sector owned gowns through Project Airbridge. 8.5 million gowns have been delivered from overseas manufacturers to the U.S. and into private sector supply chains through Airbridge.*
- *As of April 23, FEMA, HHS, and the private sector combined have coordinated the delivery of or are currently shipping 14.9 million surgical gowns.*

Why aren't all nursing homes included? Can a nursing home get on the list?

- *The PPE is being shipped only to Medicaid and Medicare-certified nursing homes based on input from the American Health Care Association. Healthcare facilities with critical PPE supply needs should contact their local or state public health and/or emergency management agencies to let them know.*

Why haven't the supplies arrived at a particular nursing home yet?

The first shipments will focus on facilities within prioritized hotspots and expand to facilities across all 50 states and Puerto Rico. Shipments begin in early May and are expected to be completed in mid-June.

Why are nursing homes receiving these deliveries? Shouldn't the supplies go to hospitals or to locations that the Governor prioritizes?

Due to the critical need for PPE at nursing homes where some of our Nation's most vulnerable residents live, these supplies are meant to supplement existing PPE efforts by the federal government. FEMA and HHS continue working with states, tribes and territories on PPE needs through a variety of ways.

How did FEMA determine what amount of supplies to send to each nursing home?

Each facility will receive an allotment of all four items. Allotment amounts are based on the staffing size of each facility, which ranges from less than 10 employees to nearly 500. The supplies are only a supplement to serve as a bridge between other PPE shipments.

Laura Strickler, Investigative Reporter, NBC News National

Based in Washington, DC

917-499-6459

@strickdc

Sent: 3/29/2020 10:15:26 PM +0000
To: "Butterfield, Nicholas W. EOP/WHO" <b6 @who.eop.gov>;
CMS b6 @cms.hhs.gov>; "Grogan, Joseph J. EOP/WHO"
b6 @who.eop.gov>; "Short, Marc T. EOP/OVP"
b6 @ovp.eop.gov>; "Birx, Deborah L. EOP/NSC"
b6 @nsc.eop.gov>; "Troye, Olivia (nsc.eop.gov)"
b6 @nsc.eop.gov>
CC: "Liddell, Christopher P. EOP/WHO" b6 @who.eop.gov>
Subject: RE: RE: Options to (b) (5)

Yes, we are working on this.

Confidential and deliberative, pre-decisional communication

From: Butterfield, Nicholas W. EOP/WHO b6 @who.eop.gov>
Sent: Sunday, March 29, 2020 4:16 PM
To: CMS b6 @cms.hhs.gov>; Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO
b6 @who.eop.gov>; Short, Marc T. EOP/OVP b6 @ovp.eop.gov>;
Birx, Deborah L. EOP/NSC b6 @nsc.eop.gov>; Troye, Olivia (nsc.eop.gov)
b6 @nsc.eop.gov>
Cc: Liddell, Christopher P. EOP/WHO <b6 @who.eop.gov>
Subject: RE: Options to (b) (5)

All:

(b) (5)



Thanks much,
Nick

From: Troye, Olivia EOP/NSC b 6 @nsc.eop.gov>
Sent: Sunday, March 29, 2020 12:33 PM
To: Butterfield, Nicholas W. EOP/WHO < b 6 @who.eop.gov>
Subject: FW: Options to [REDACTED]

From: CM b 6 @cms.hhs.gov>
Sent: Thursday, March 26, 2020 8:30 PM
To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Short, Marc T. EOP/OVP b 6 ovp.eop.gov>; Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>; Troye, Olivia EOP/NSC b 6 @nsc.eop.gov>
Subject: Options to (b) (5) [REDACTED]

b 5

From: Lynch, Calder (CMS/OA)
Sent: Thursday, March 26, 2020 7:38 PM
To: Sills, Sara R. EOP/OMB < b 6 @omb.eop.gov>; D'Angelo, Gregory B. EOP/OMB b 6 @omb.eop.gov>
Cc: CMS b 6 @cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: CMS Paper - (b) (5) [REDACTED]

b 5

Thanks!

Calder

--

Calder Lynch

Deputy Administrator and Director
CMS / Center for Medicaid & CHIP Services
Office: (202) 690-7428

From: "Fetalvo, Ninio (CMS/OC)" b 6 @cms.hhs.gov>
Sent: 2/6/2020 4:11:50 PM +0000
To: "Waldman, Katie R. EOP/OVP" b 6 @ovp.eop.gov>
CC: "Burris, Meghan K. EOP/WHO" b 6 @who.eop.gov>; "Bell, Damian (CMS/OC)" <Damian.Bell@cms.hhs.gov>; "Murphy, Ryan (OS/ASPA)" <Ryan.Murphy1@hhs.gov>; "Foster, Timothy (OS/ASPA)" <Timothy.Foster@hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: RE: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b)

This is confirmed. I'm just waiting on the finalized publishing time.

CONFIDENTIAL. DELIBERATIVE. PRE-DECISIONAL.

From: Waldman, Katie R. EOP/OVP < b 6 @ovp.eop.gov>
Sent: Wednesday, February 5, 2020 8:13 PM
To: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>
Cc: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>; Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: Re: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b)

Awesome. Thanks

Sent from my iPhone

On Feb 5, 2020, at 8:02 PM, Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov> wrote:

+Katie. It looks like WaPo is very interested in a mid afternoon publication tomorrow. They'll confirm in the morning.

Will keep everyone updated if that changes.

CONFIDENTIAL. DELIBERATIVE. PRE-DECISIONAL.

On Feb 5, 2020, at 5:26 PM, Burris, Meghan K. EOP/WHO
b 6 @who.eop.gov> wrote:

(b) (5) Please let me know where it runs.

From: Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Sent: Wednesday, February 5, 2020 4:25 PM
To: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Meghan:

(b) (5)

Damian

From: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>
Sent: Wednesday, February 5, 2020 2:26 PM
To: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Edits and comments in the attached. Please send back a clean version when you can.

From: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>
Sent: Wednesday, February 5, 2020 12:12 PM
To: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b)

Wanted to circle back on this. Do you have an update? Thank you!

CONFIDENTIAL. DELIBERATIVE. PRE-DECISIONAL.

From: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, February 4, 2020 12:34 PM
To: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b)

(b) (5)

From: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>
Sent: Tuesday, February 4, 2020 12:01 PM
To: Burris, Meghan K. EOP/WHO b 6 who.eop.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b)

(b) (5)

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From: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, February 4, 2020 11:55 AM
To: Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) [REDACTED]

(b) (5)

From: Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Sent: Tuesday, February 4, 2020 11:53 AM
To: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) [REDACTED]

Hey Meghan – just wanted to confirm receipt on this item.

Thanks,

Ryan

From: Murphy, Ryan (OS/ASPA)
Sent: Tuesday, February 4, 2020 9:28 AM
To: Meghan Burris b 6 @who.eop.gov>
b 6 @who.eop.gov>
Cc: Timothy Foster (OS/ASPA) (Timothy.Foster@hhs.gov) <Timothy.Foster@hhs.gov>; Ninio Fetalvo (CMS/OA) (ninio.fetalvo@cms.hhs.gov) <ninio.fetalvo@cms.hhs.gov>; Bell, Damian (CMS/OC) <damian.bell@cms.hhs.gov>
Subject: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) [REDACTED]

Hey Meghan – I hope you are doing well. I'm assuming you are the best contact on op-eds going forward. If not, let me know who else to include.

(b) (5)



Apologies for short notice. Please let us know if you've any questions, and thank you for your help.

- Ryan

From: "Fetalvo, Ninio (CMS/OC)" <Ninio.Fetalvo@cms.hhs.gov>
Sent: 2/6/2020 1:02:23 AM +0000
To: "Burris, Meghan K. EOP/WHO" b 6 @who.eop.gov>
CC: "Bell, Damian (CMS/OC)" <Damian.Bell@cms.hhs.gov>; "Murphy, Ryan (OS/ASPA)" <Ryan.Murphy1@hhs.gov>; "Foster, Timothy (OS/ASPA)" <Timothy.Foster@hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov> b 6 @ovp.eop.gov
Subject: Re: Re: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b)

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Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b)

Meghan:

(b) (5)

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Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

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Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
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To: Meghan Burris b 6 @who.eop.gov b 6 @who.eop.gov>
Cc: Timothy Foster (OS/ASPA) (Timothy.Foster@hhs.gov) <Timothy.Foster@hhs.gov>; Ninio Fetalvo (CMS/OA) (ninio.fetalvo@cms.hhs.gov) <ninio.fetalvo@cms.hhs.gov>; Bell, Damian (CMS/OC) <damian.bell@cms.hhs.gov>
Subject: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

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(b) (5)



Apologies for short notice. Please let us know if you've any questions, and thank you for your help.

- Ryan

From: "Conrad, Patricia (NIH/NIAID) [E]" <conradpa@niaid.nih.gov>
Sent: 3/16/2020 3:33:56 PM +0000
To: "Fetalvo, Ninio J. EOP/OVP" b 6 @ovp.eop.gov>; "Hurst, Natalie R. EOP/OVP" b 6 @ovp.eop.gov>; "Abramowitz, Sara M. EOP/OA (Contractor)" b 6 @oa.eop.gov>
CC: "Love, Kelly A. EOP/OVP" b 6 @ovp.eop.gov>; "Martin, Nicole M. EOP/WHO" b 6 who.eop.gov>; "McGuffee, Tyler A. EOP/OVP" b 6 @ovp.eop.gov>; "Fisher, Ruth" <FisherCR@state.gov>; "Perez-Rivera, Diana (CMS/OA)" <Diana.Perez-Rivera@cms.hhs.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Marston, Hilary (NIH/NIAID) [E]" <hilary.marston@nih.gov>; "Bante, Katie (OS/OASH)" <Katie.Bante@hhs.gov>; "Dulaigh, Joel (HHS/OASH)" <Joel.Dulaigh@hhs.gov>
Subject: RE: RE: White House Coronavirus Press Conference Today

Fauci is at WH and will be there

Patricia L. Conrad
Public Health Analyst and
Special Assistant to the Director
National Institute of Allergy and Infectious Diseases
The National Institutes of Health
31 Center Drive, MSC 2520 - Room 7A03
Bethesda, Maryland 20892
301-496-2263
301-496-4409 fax

Disclaimer:

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From: Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>
Sent: Monday, March 16, 2020 11:30 AM

To: Hurst, Natalie R. EOP/OVP < b 6 @ovp.eop.gov>; Abramowitz, Sara M. EOP/OA (Contractor) < b 6 @oa.eop.gov>
Cc: Love, Kelly A. EOP/OVP < b 6 @ovp.eop.gov>; Martin, Nicole M. EOP/WHO who.eop.gov>; McGuffee, Tyler A. EOP/OVP b 6 @ovp.eop.gov>; Fisher, Ruth <FisherCR@state.gov>; Perez-Rivera, Diana (CMS/OA) <Diana.Perez-Rivera@cms.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Conrad, Patricia (NIH/NIAID) [E] <conradpa@niaid.nih.gov>; Marston, Hilary (NIH/NIAID) [E] <hilary.marston@nih.gov>; Bante, Katie (OS/OASH) <Katie.Bante@hhs.gov>; Dulaigh, Joel (HHS/OASH) <Joel.Dulaigh@hhs.gov>
Subject: RE: White House Coronavirus Press Conference Today
Importance: High

Hi all—

The presser is now at 3:00pm. Please make sure your principal arrives no later than 2:15pm. Here is who we are tracking as participants:

Amb. Birx

Dr. Fauci

Dr. Adams

ADM Giroir

Sec. Pompeo

Adm. Verma

Thank you,

Ninio

From: Hurst, Natalie R. EOP/OVP < b 6 @ovp.eop.gov>
Sent: Monday, March 16, 2020 11:19 AM
To: Abramowitz, Sara M. EOP/OA (Contractor) < b 6 @oa.eop.gov>
Cc: Love, Kelly A. EOP/OVP < Kelly.A.Love@ovp.eop.gov >; Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>; Martin, Nicole M. EOP/WHO who.eop.gov>; McGuffee, Tyler A. EOP/OVP b 6 ovp.eop.gov>; Fisher, Ruth <FisherCR@state.gov>; Diana.Perez-Rivera@cms.hhs.gov; meredith.good-cohn@cms.hhs.gov; Brady.Brookes@CMS.HHS.GOV; conradpa@niaid.nih.gov; hilary.marston@nih.gov; Katie.bante@hhs.gov; Joel Dulaigh (HHS) <joel.dulaigh@hhs.gov>

Subject: White House Coronavirus Press Conference Today
Importance: High

All –

Your principal's attendance is being requested by the Vice President for this afternoon's press conference.

Please have your principal arrive at The White House and proceed to the West Wing Lobby **no later than 2:45 pm.**

I've copied Kelly Love and Ninio Fetalvo, who will be able to answer any questions and provide more details for this afternoon's press conference.

Kelly Love: (202) 881-8644; b 6 [.eop.gov](mailto:kelly.love@ovp.eop.gov)

Ninio Fetalvo: (202) 881-70 b 6 [@ovp.eop.gov](mailto:ninio.fetalvo@ovp.eop.gov)

Thank you,

Natalie Hurst

Operations Coordinator, White House Coronavirus Task Force

Executive Assistant to the Chief of Staff

The Office of the Vice President

(202) 881-9981

From: "Fetalvo, Ninio J. EOP/OVP" b 6 @ovp.eop.gov>
Sent: 3/16/2020 3:30:15 PM +0000
To: "Hurst, Natalie R. EOP/OVP" b 6 @ovp.eop.gov>; "Abramowitz, Sara M. EOP/OA (Contractor)" b 6 @oa.eop.gov>
CC: "Love, Kelly A. EOP/OVP" b 6 @ovp.eop.gov>; "Martin, Nicole M. EOP/WHO" b 6 @who.eop.gov>; "McGuffee, Tyler A. EOP/OVP" b 6 @ovp.eop.gov>; "Fisher, Ruth" <FisherCR@state.gov>; "Perez-Rivera, Diana (CMS/OA)" <Diana.Perez-Rivera@cms.hhs.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Conrad, Patricia (NIH/NIAID) [E]" <conradpa@niaid.nih.gov>; "Marston, Hilary (NIH/NIAID) [E]" <hilary.marston@nih.gov>; "Bante, Katie (OS/OASH)" <Katie.Bante@hhs.gov>; "Dulaigh, Joel (HHS/OASH)" <Joel.Dulaigh@hhs.gov>
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Dr. Fauci

Dr. Adams

ADM Giroir

Sec. Pompeo

Adm. Verma

Thank you,

Ninio

From: Hurst, Natalie R. EOP/OVP < b 6 @ovp.eop.gov>
Sent: Monday, March 16, 2020 11:19 AM
To: Abramowitz, Sara M. EOP/OA (Contractor) b 6 @oa.eop.gov>
Cc: Love, Kelly A. EOP/OVP <Kelly.A.Love@ovp.eop.gov>; Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>; Martin, Nicole M. EOP/WHO b 6 @who.eop.gov>; McGuffee, Tyler A. EOP/OVP b 6 @ovp.eop.gov>; Fisher, Ruth <FisherCR@state.gov>; Diana.Perez-Rivera@cms.hhs.gov; meredith.good-cohn@cms.hhs.gov; Brady.Brookes@CMS.HHS.GOV; conradpa@niaid.nih.gov; hilary.marston@nih.gov; Katie.bante@hhs.gov; Joel Dulaigh

(HHS) <joel.dulaigh@hhs.gov>

Subject: White House Coronavirus Press Conference Today

Importance: High

All –

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I've copied Kelly Love and Ninio Fetalvo, who will be able to answer any questions and provide more details for this afternoon's press conference.

Kelly Love: (202) 881-8644; b 6 .eop.gov

Ninio Fetalvo: (202) 881-70 b 6 @ovp.eop.gov

Thank you,

Natalie Hurst

Operations Coordinator, White House Coronavirus Task Force

Executive Assistant to the Chief of Staff

The Office of the Vice President

(202) 881-9981

From: "Hurst, Natalie R. EOP/OVP" b 6 @ovp.eop.gov>
Sent: 3/16/2020 3:18:57 PM +0000
To: "Abramowitz, Sara M. EOP/OA (Contractor)"
b 6 @oa.eop.gov>
CC: "Love, Kelly A. EOP/OVP" b 6 @ovp.eop.gov>; "Fetalvo, Ninio J. EOP/OVP" b 6 @ovp.eop.gov>; "Martin, Nicole M. EOP/WHO" b 6 @who.eop.gov>; "McGuffee, Tyler A. EOP/OVP" b 6 ovp.eop.gov>; "Fisher, Ruth" <FisherCR@state.gov>; "Perez-Rivera, Diana (CMS/OA)" <Diana.Perez-Rivera@cms.hhs.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Conrad, Patricia (NIH/NIAID) [EJ]" <conradpa@niaid.nih.gov>; "Marston, Hilary (NIH/NIAID) [EJ]" <hilary.marston@nih.gov>; "Bante, Katie (OS/OASH)" <Katie.Bante@hhs.gov>; "Dulaigh, Joel (HHS/OASH)" <Joel.Dulaigh@hhs.gov>
Subject: White House Coronavirus Press Conference Today

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Kelly Love: (202) 881-8644; b 6 .eop.gov

Ninio Fetalvo: (202) 881-70 b 6 @ovp.eop.gov

Thank you,

Natalie Hurst

Operations Coordinator, White House Coronavirus Task Force

Executive Assistant to the Chief of Staff

The Office of the Vice President

(202) 881-9981

From: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Sent: 3/16/2020 2:36:52 PM +0000
To: "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>
CC: "Parker, Jim (HHS/IOS)" <Jim.Parker@hhs.gov>; "Uehlecke, Nick (HHS/IOS)" <Nicholas.Uehlecke@hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: ASAP CMS Tasking

(b) (5)

Sent from my iPhone

On Mar 16, 2020, at 10:18 AM, Merkel, Theo W. EOP/WHO b 6 who.eop.gov> wrote:

(b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Davis, May M. EOP/WHO" b 6 @who.eop.gov>
Date: March 16, 2020 at 10:11:01 AM EDT
To: "Grogan, Joseph J. EOP/WHO" b 6 ho.eop.gov>, "Bonner, Maria K. EOP/WHO" o.eop.gov>, "Merkel, Theo W. EOP/WHO" @who.eop.gov>
Subject: ASAP CMS Tasking

(b) (5)

May

May Davis
Associate Counsel to the President
Office of White House Counsel
O: (202) 456-5636

C: b 6
b 6 @who.eop.gov

From: "McGuffee, Tyler Ann A. EOP/OVP" b 6 @ovp.eop.gov>
Sent: 3/30/2020 9:40:33 PM +0000
To: "Haddad, Carla (HHS/OASH)" <Carla.Haddad@hhs.gov>; "Sheehy, Janice (FDA/ORO)" <Janice.Sheehy@fda.hhs.gov>; "Campana, Alexandra D. EOP/WHO" b 6 @who.eop.gov>; "Valentine, Steven (HHS/OASH)" <Steven.Valentine@hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Rom, Colin (FDA/OC)" <Colin.Rom@fda.hhs.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "McGowan, Robert (Kyle) (CDC/OD/OCS)" <omc2@cdc.gov>; "Williams, Teresa (CDC/OD/OCS)" <coo4@cdc.gov>; "Gershman, Lynn E. (CDC/DDPHSIS/OD)" <veu4@cdc.gov>; "Bartee, Brad Allen (CDC/OD/OCS)" <yxa0@cdc.gov>
CC: "Olivarria, Frank (FDA/OC)" <Frank.Olivarria@fda.hhs.gov>; "Bante, Katie (OS/OASH)" <Katie.Bante@hhs.gov>; "Gray, Oneika (HHS/OASH)" <Oneika.Gray@hhs.gov>
Subject: RE: RE: Need a call arranged

7:30am for Bix

From: Haddad, Carla (HHS/OASH) <Carla.Haddad@hhs.gov>
Sent: Monday, March 30, 2020 5:33 PM
To: Sheehy, Janice (FDA/ORO) <Janice.Sheehy@fda.hhs.gov>; Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>; Valentine, Steven (HHS/OASH) <Steven.Valentine@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov>; Rom, Colin (FDA/OC) <Colin.Rom@fda.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Cc: Olivarria, Frank (FDA/OC) <Frank.Olivarria@fda.hhs.gov>; Bante, Katie (OS/OASH) <Katie.Bante@hhs.gov>; Gray, Oneika (HHS/OASH) <Oneika.Gray@hhs.gov>
Subject: RE: Need a call arranged

7:30am tomorrow works for ADM Giroir as well.

From: Sheehy, Janice <Janice.Sheehy@fda.hhs.gov>
Sent: Monday, March 30, 2020 5:31 PM
To: Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>; Haddad, Carla (HHS/OASH) <Carla.Haddad@hhs.gov>; Valentine, Steven (HHS/OASH) <Steven.Valentine@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov>; Rom, Colin (FDA/OC) <Colin.Rom@fda.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Cc: Olivarria, Frank (FDA/OC) <Frank.Olivarria@fda.hhs.gov>; Bante, Katie (OS/OASH) <Katie.Bante@hhs.gov>; Gray, Oneika (HHS/OASH) <Oneika.Gray@hhs.gov>
Subject: RE: Need a call arranged

Hi Alex, we can make 7:30am tomorrow work for Dr. Hahn. Thank you! -janice

From: Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>
Sent: Monday, March 30, 2020 5:26 PM
To: Haddad, Carla (OS) <Carla.Haddad@hhs.gov>; Valentine, Steven (OS) <Steven.Valentine@hhs.gov>; Brookes, Brady (CMS) <Brady.Brookes@cms.hhs.gov>; McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov>; Rom, Colin <Colin.Rom@fda.hhs.gov>; Good-Cohn, Meredith (CMS) <Meredith.Good-Cohn@cms.hhs.gov>; McGowan, Robert K (CDC) <omc2@cdc.gov>
Cc: Olivarria, Frank <Frank.Olivarria@fda.hhs.gov>; Sheehy, Janice <Janice.Sheehy@fda.hhs.gov>; Bante, Katie (OS) <Katie.Bante@hhs.gov>; Gray, Oneika (OS) <Oneika.Gray@hhs.gov>
Subject: RE: Need a call arranged

Does either 7:30AM or 8:30AM tomorrow work?

From: Haddad, Carla (HHS/OASH) <Carla.Haddad@hhs.gov>
Sent: Monday, March 30, 2020 5:22 PM
To: Valentine, Steven (HHS/OASH) <Steven.Valentine@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>; McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov>; Rom, Colin (FDA/OC) <Colin.Rom@fda.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Cc: Olivarria, Frank (FDA/OC) <Frank.Olivarria@fda.hhs.gov>; Sheehy, Janice (FDA/ORA) <Janice.Sheehy@fda.hhs.gov>; Bante, Katie (OS/OASH) <Katie.Bante@hhs.gov>; Gray, Oneika (HHS/OASH) <Oneika.Gray@hhs.gov>
Subject: RE: Need a call arranged

Unfortunately, ADM Giroir has a conflict from 7:30-9pm. He can be available between 6-7:30pm.

From: Valentine, Steven (HHS/OASH) <Steven.Valentine@hhs.gov>
Sent: Monday, March 30, 2020 4:55 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>; McGuffee, Tyler Ann A. EOP/OVP <Tyler.A.McGuffee2@ovp.eop.gov>; Rom, Colin (FDA/OC) <Colin.Rom@fda.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Cc: Olivarria, Frank (FDA/OC) <Frank.Olivarria@fda.hhs.gov>; Sheehy, Janice (FDA/ORA) <Janice.Sheehy@fda.hhs.gov>; Haddad, Carla (HHS/OASH) <Carla.Haddad@hhs.gov>; Bante, Katie (OS/OASH) <Katie.Bante@hhs.gov>; Gray, Oneika (HHS/OASH)

<Oneika.Gray@hhs.gov>

Subject: Re: Need a call arranged

+ADM G's team

On: 30 March 2020 16:52,

"Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov> wrote:

We have a press call with the Administrator at that time.

Confidential and deliberative, pre-decisional communication

From: Campana, Alexandra D. EOP/WHO b 6 who.eop.gov
Sent: Monday, March 30, 2020 4:49 PM
To: McGuffee, Tyler Ann A. EOP/OVP <ovp.eop.gov> b 6; Rom, Colin (FDA/OC) <Colin.Rom@fda.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Valentine, Steven (HHS/OASH) <Steven.Valentine@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Olivarria, Frank (FDA/OC) <Frank.Olivarria@fda.hhs.gov>; Sheehy, Janice (FDA/ORR) <Janice.Sheehy@fda.hhs.gov>
Subject: RE: Need a call arranged

I am happy to send out an invite for 8pm tonight

From: McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov
Sent: Monday, March 30, 2020 4:46 PM
To: Rom, Colin <Colin.Rom@fda.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov; steven.valentine@hhs.gov; Brady.Brookes@CMS.HHS.GOV
Cc: Olivarria, Frank <Frank.Olivarria@fda.hhs.gov>; Sheehy, Janice <Janice.Sheehy@fda.hhs.gov>
Subject: RE: Need a call arranged

+ Alex Campana (Grogan), + Steven Valentine (Giroir), + Kyle McGowan (Redfield), + Brady

Brookes & Meredith (Verma)

All,

Dr. Hahn is requesting a call at 8pm as a follow up to today's operational meeting that your principal attended earlier today at 2pm.

Janice or Alex – are you able to coordinate and send out a calendar invite with a dial-in?

Thanks,

TAM

Sincerely,

TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House Coronavirus Response Coordinator

Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | Mobile: b 6 no text]

Email: b 6 @ovp.eop.gov

From: Rom, Colin <Colin.Rom@fda.hhs.gov>

Sent: Monday, March 30, 2020 4:23 PM

To: Hahn, Stephen <SH1@fda.hhs.gov>; McGuffee, Tyler Ann A. EOP/OVP
b 6 @ovp.eop.gov>

Cc: Olivarria, Frank <Frank.Olivarria@fda.hhs.gov>; Sheehy, Janice
<Janice.Sheehy@fda.hhs.gov>

Subject: RE: Need a call arranged

+ Frank & Janice

From: Hahn, Stephen <SH1@fda.hhs.gov>

Sent: Monday, March 30, 2020 4:21 PM

To: McGuffee, Tyler A. EOP/OVP
<Colin.Rom@fda.hhs.gov>

b 6

@ovp.eop.gov; Rom, Colin

Subject: Need a call arranged

Follow up from 2 pm meeting re: (b) (5), we need a call. ? 8 pm tonight

Hahn

Birx

Fauci

Giroir

Redfield

Verma

Grogan

Thx

S

From: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Sent: 3/31/2020 9:24:31 PM +0000
To: "Bonner, Maria K. EOP/WHO" b 6 who.eop.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: FW: FW: [EXTERNAL] Thank you - HHS ask

(b) (5)

From: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, March 31, 2020 5:04 PM
To: Grogan, Joseph J. EOP/WHO b 6 who.eop.gov>
Cc: Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>
Subject: Fwd: [EXTERNAL] Thank you - HHS ask

FYSA

Maria K. Bonner

Special Assistant to the President

The Domestic Policy Council

The White House

This record is not identified as a copy or for convenience of reference. As such it remains a segregable presidential record under 44 U.S.C. § 2201(2)(B)(iv). To the extent this email involves the requesting or submitting of advice, legal workproduct, or presidential communications, availability of this record is subject to any rights, defenses, or privileges which the United States or any agency or person may invoke pursuant to 44 U.S.C. § 2205(2) and further restricted pursuant to 44 U.S.C. § 2204(a)(5).

Begin forwarded message:

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Date: March 31, 2020 at 4:46:27 PM EDT
To: "McMillin, Virginia D. EOP/WHO" < b 6 @who.eop.gov>,
"Aramanda, Alec (CMS/OL)" <Alec.Aramanda1@cms.hhs.gov>, "Armstrong, Rebekah (HHS/ASL)" <Rebekah.Armstrong@hhs.gov>, "Arbes, Sarah (HHS/ASL)" <Sarah.Arbes@hhs.gov>
Cc: "Bonner, Maria K. EOP/WHO" b 6 who.eop.gov>, "D'Angelo, Gregory B. EOP/OMB" < b 6 @omb.eop.gov>, "Campana, Alexandra D. EOP/WHO" b 6 @who.eop.gov>, "Merkel, Theo W. EOP/WHO" b 6 who.eop.gov>, "Planning, David M. EOP/WHO" b 6 @who.eop.gov>

Subject: RE: [EXTERNAL] Thank you - HHS ask

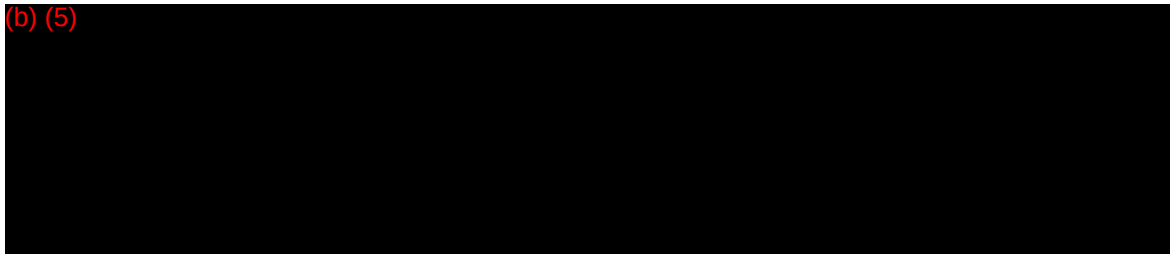
I think Seema sent Joe an update via email. Let me see if I can track it down. We have been able to work with them on part of this. I believe are team is still looking into part of it though. Let me confirm and get back to you.

Confidential and deliberative, pre-decisional communication

From: McMillin, Virginia D. EOP/WHO <[REDACTED]@who.eop.gov>
Sent: Tuesday, March 31, 2020 4:43 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Aramanda, Alec (CMS/OL) <Alec.Aramanda1@cms.hhs.gov>; Armstrong, Rebekah (HHS/ASL) <Rebekah.Armstrong@hhs.gov>; Arbes, Sarah (HHS/ASL) <Sarah.Arbes@hhs.gov>
Cc: Bonner, Maria K. EOP/WHO <[REDACTED]@who.eop.gov>; D'Angelo, Gregory B. EOP/OMB <[REDACTED]@omb.eop.gov>; Campana, Alexandra D. EOP/WHO <[REDACTED]@who.eop.gov>; Merkel, Theo W. EOP/WHO <[REDACTED]@who.eop.gov>; Planning, David M. EOP/WHO <[REDACTED]@who.eop.gov>
Subject: RE: [EXTERNAL] Thank you - HHS ask

Taking Joe and Seema off and adding CMS and HHS leg.

(b) (5)



Thank you

Virginia Heppner McMillin

Special Assistant to the President

Office of Legislative Affairs

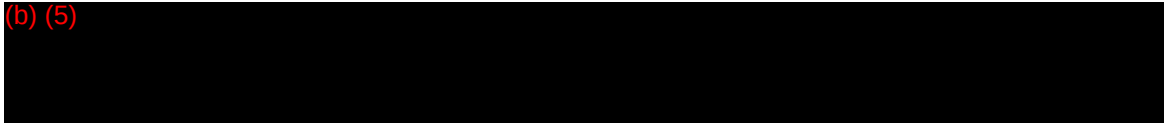
(202) 881-6454

From: CMS b 6 @cms.hhs.gov
Sent: Saturday, March 28, 2020 2:53 PM
To: Grogan, Joseph J. EOP/WHO <b 6 @who.eop.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov; D'Angelo, Gregory B. EOP/OMB b 6 @omb.eop.gov; Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov; McMillin, Virginia D. EOP/WHO b 6 @who.eop.gov
Subject: RE: [EXTERNAL] Thank you - HHS ask

Got it. We will take it from here. We are familiar with it.

From: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov
Sent: Saturday, March 28, 2020 2:33 PM
To: CMS b 6 @cms.hhs.gov; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov; D'Angelo, Gregory B. EOP/OMB <b 6 @omb.eop.gov>; Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov; McMillin, Virginia D. EOP/WHO b 6 @who.eop.gov
Subject: FW: [EXTERNAL] Thank you - HHS ask

(b) (5)



From: Kushner, Jared C. EOP/WHO <b 6 @who.eop.gov>
Sent: Friday, March 27, 2020 9:52 PM
To: Grogan, Joseph J. EOP/WHO b 6 who.eop.gov; Cipollone, Pat A. EOP/WHO b 6 who.eop.gov
Cc: Dumbauld, Cassidy M. EOP/WHO b 6 @who.eop.gov; Rader, John N. EOP/NSC b 6 @nsc.eop.gov
Subject: Fwd: [EXTERNAL] Thank you - HHS ask

(b) (5)



Sent from my iPhone

Begin forwarded message:

From: "Ashworth, Richard" <richard.ashworth@walgreens.com>
Date: March 27, 2020 at 8:11:01 PM EDT
To: "Kushner, Jared C. EOP/WHO" b6 @who.eop.gov>
Subject: [EXTERNAL] Thank you - HHS ask

Jared,

Thank you for the call earlier, really appreciative of all that you and the administration are doing to fight this virus. We continue work thru different options for how we can best respond to the COVID-19 pandemic, including allowing pharmacists to administer the COVID-19 tests in all fifty states.

With that objective in mind, attached please find language which was developed for Secretary Azar to use regulatory authority to allow pharmacists to administer COVID-19 and flu tests in all 50 states – with two different pathways. The regulatory authority would only exist during the COVID-19 pandemic. It's worth noting this language is more narrow than the legislative provision which was NOT included as part of the CARES Act.

As mentioned earlier, without the Public Health Service (PHS) team overseeing the COVID-10 testing sites as is currently the case, pharmacists will no longer be able to administer further testing.

Please let me know if we can provide any additional information.

Thanks,

Richard

Richard Ashworth, President -Walgreens

200 Wilmot Road

Deerfield, IL 60015

M b6

Linkedin: richardashworthpharmD

Twitter: RichardPharmD

From: "Campana, Alexandra D. EOP/WHO" b6 @who.eop.gov>
Sent: 3/30/2020 9:26:21 PM +0000
To: "Haddad, Carla (HHS/OASH)" <Carla.Haddad@hhs.gov>; "Valentine, Steven (HHS/OASH)" <Steven.Valentine@hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "McGuffee, Tyler Ann A. EOP/OVP" b6 @ovp.eop.gov>; "Rom, Colin (FDA/OC)" <Colin.Rom@fda.hhs.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "McGowan, Robert (Kyle) (CDC/OD/OCS)" <omc2@cdc.gov>
CC: "Olivarria, Frank (FDA/OC)" <Frank.Olivarria@fda.hhs.gov>; "Sheehy, Janice (FDA/ORA)" <Janice.Sheehy@fda.hhs.gov>; "Bante, Katie (OS/OASH)" <Katie.Bante@hhs.gov>; "Gray, Oneika (HHS/OASH)" <Oneika.Gray@hhs.gov>
Subject: RE: RE: Need a call arranged

Does either 7:30AM or 8:30AM tomorrow work?

From: Haddad, Carla (HHS/OASH) <Carla.Haddad@hhs.gov>
Sent: Monday, March 30, 2020 5:22 PM
To: Valentine, Steven (HHS/OASH) <Steven.Valentine@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Campana, Alexandra D. EOP/WHO b6 @who.eop.gov>; McGuffee, Tyler Ann A. EOP/OVP b6 @ovp.eop.gov>; Rom, Colin (FDA/OC) <Colin.Rom@fda.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Cc: Olivarria, Frank (FDA/OC) <Frank.Olivarria@fda.hhs.gov>; Sheehy, Janice (FDA/ORA) <Janice.Sheehy@fda.hhs.gov>; Bante, Katie (OS/OASH) <Katie.Bante@hhs.gov>; Gray, Oneika (HHS/OASH) <Oneika.Gray@hhs.gov>
Subject: RE: Need a call arranged

Unfortunately, ADM Giroir has a conflict from 7:30-9pm. He can be available between 6-7:30pm.

From: Valentine, Steven (HHS/OASH) <Steven.Valentine@hhs.gov>
Sent: Monday, March 30, 2020 4:55 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Campana, Alexandra D. EOP/WHO < b6 @who.eop.gov>; McGuffee, Tyler Ann A. EOP/OVP b6 @ovp.eop.gov>; Rom, Colin (FDA/OC) <Colin.Rom@fda.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>
Cc: Olivarria, Frank (FDA/OC) <Frank.Olivarria@fda.hhs.gov>; Sheehy, Janice (FDA/ORA) <Janice.Sheehy@fda.hhs.gov>; Haddad, Carla (HHS/OASH) <Carla.Haddad@hhs.gov>; Bante, Katie (OS/OASH) <Katie.Bante@hhs.gov>; Gray, Oneika (HHS/OASH) <Oneika.Gray@hhs.gov>
Subject: Re: Need a call arranged

+ADM G's team

On: 30 March 2020 16:52,
"Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov> wrote:

We have a press call with the Administrator at that time.

Confidential and deliberative, pre-decisional communication

From: Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>
Sent: Monday, March 30, 2020 4:49 PM
To: McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov>; Rom, Colin (FDA/OC) <Colin.Rom@fda.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Valentine, Steven (HHS/OASH) <Steven.Valentine@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Olivarria, Frank (FDA/OC) <Frank.Olivarria@fda.hhs.gov>; Sheehy, Janice (FDA/ORA) <Janice.Sheehy@fda.hhs.gov>
Subject: RE: Need a call arranged

I am happy to send out an invite for 8pm tonight

From: McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov>
Sent: Monday, March 30, 2020 4:46 PM
To: Rom, Colin <Colin.Rom@fda.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>; steven.valentine@hhs.gov;
Brady.Brookes@CMS.HHS.GOV
Cc: Olivarria, Frank <Frank.Olivarria@fda.hhs.gov>; Sheehy, Janice <Janice.Sheehy@fda.hhs.gov>
Subject: RE: Need a call arranged

+ Alex Campana (Grogan), + Steven Valentine (Giroir), + Kyle McGowan (Redfield), + Brady Brookes & Meredith (Verma)

All,

Dr. Hahn is requesting a call at 8pm as a follow up to today's operational meeting that your principal attended earlier today at 2pm.

Janice or Alex – are you able to coordinate and send out a calendar invite with a dial-in?

Thanks,

TAM

Sincerely,

TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House Coronavirus Response Coordinator

Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | Mobile: b 6 no text]

Email b 6 @ovp.eop.gov

From: Rom, Colin <Colin.Rom@fda.hhs.gov>

Sent: Monday, March 30, 2020 4:23 PM

To: Hahn, Stephen <SH1@fda.hhs.gov>; McGuffee, Tyler Ann A. EOP/OVP
b 6 @ovp.eop.gov>

Cc: Olivarria, Frank <Frank.Olivarria@fda.hhs.gov>; Sheehy, Janice
<Janice.Sheehy@fda.hhs.gov>

Subject: RE: Need a call arranged

+ Frank & Janice

From: Hahn, Stephen <SH1@fda.hhs.gov>

Sent: Monday, March 30, 2020 4:21 PM

To: McGuffee, Tyler A. EOP/OVP < b 6 @ovp.eop.gov>; Rom, Colin
<Colin.Rom@fda.hhs.gov>

Subject: Need a call arranged

Follow up from 2 pm meeting re: (b) (5), we need a call. ? 8 pm tonight

Hahn

Birx

Fauci

Giroir

Redfield

Verma

Grogan

Thx

S

Sent: 3/16/2020 10:47:25 PM +0000
To: "Fetalvo, Ninio J. EOP/OVP" b 6 @ovp.eop.gov>; "Miller, Katie R. EOP/OVP" b 6 @ovp.eop.gov>; b 6 @ovp.eop.gov; hope@who.eop.gov
CC: Meredith Good-Cohn (CMS/OA) (Meredith.Good-Cohn@cms.hhs.gov); Monroe, Johnathan (CMS/OC) (johnathan.monroe1@cms.hhs.gov); "Corry, Thomas (CMS/OA)" <thomas.corry@cms.hhs.gov>
Subject: FW: FW: CMS Telehealth Rollout
Attachments: 3 17 20 Emergency Telehealth Rollout_version 3 (002).docx; CMS Expands Telehealth press release _ Draft Document _ FOr EOP.docx; telehealth fact sheet _Draft document _ for EOP.docx; Telehatlh FAQ _ DRAFT _ For EOP.docx

The Administrator also asked that we provide you with the FAQ document and talking points. I have updated the list below.

All,

Please see attached for draft materials on the CMS telehealth rollout. We have attached the following:

Draft Rollout plan

Draft Press Release

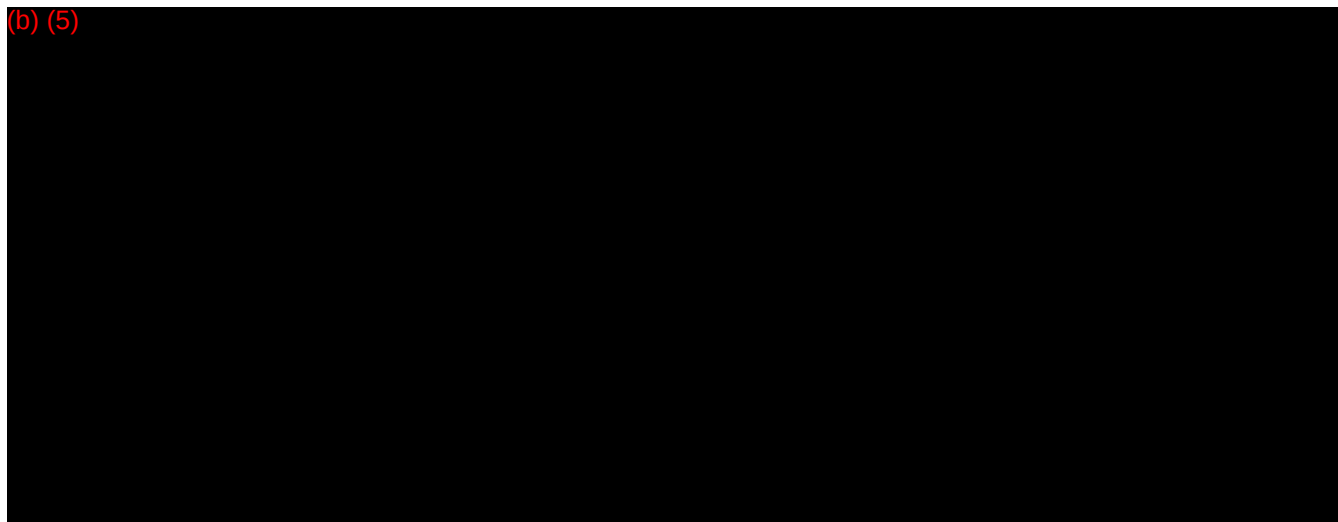
Draft Fact Sheet

Talking Points

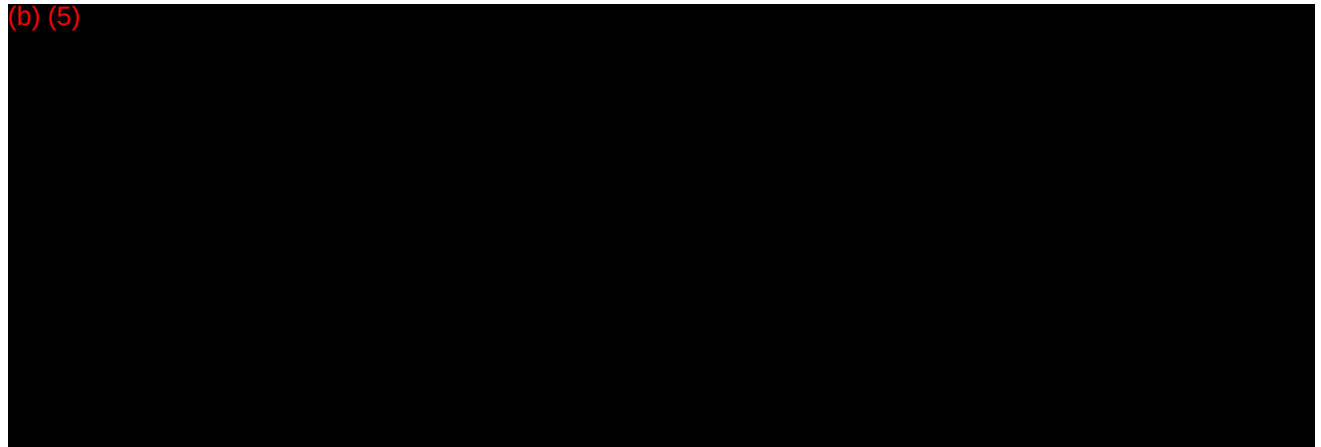
FAQ

The topline points are:

(b) (5)



(b) (5)



Please let us know if you have any questions.

Thanks,

Brady

Confidential and deliberative, pre-decisional communication

From: "Monroe, Johnathan (CMS/OC)" <Johnathan.Monroe1@cms.hhs.gov>
Sent: 3/17/2020 4:21:35 PM +0000
To: "Deere, Judd P. EOP/WHO" b 6 @who.eop.gov>; "Ditto, Jessica (who.eop.gov)" b 6 @who.eop.gov>; "O'Malley, Devin M. EOP/OVP" b 6 @ovp.eop.gov>; "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>; "Fetalvo, Ninio J. EOP/OVP" b 6 @ovp.eop.gov>; "Burris, Meghan K. EOP/WHO" b 6 @who.eop.gov>; "Horstman, John H. EOP/WHO" b 6 @who.eop.gov>; "Daravi, Roma S. EOP/WHO" b 6 @who.eop.gov>; Julia.A.Hahn@who.eop.gov
CC: "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Corry, Thomas (CMS/OA)" <Thomas.Corry@cms.hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: FINAL FULL PACKAGE COVID-19: CMS Telehealth Documents
Attachments: 3.17.19 COVID-19 CMS Expands Telehealth Press Release Final.pdf; 03.17.2020 FS - Medicare Telemedicine Health Care Fact Sheet.pdf

FINAL FULL PACKAGE COVID-19: CMS Telehealth Documents -

President Trump Expands Telehealth Benefits for Medicare Beneficiaries During COVID-19 Outbreak

Weblinks

Press Release Link: <https://www.cms.gov/newsroom/press-releases/president-trump-expands-telehealth-benefits-medicare-beneficiaries-during-covid-19-outbreak>

Fact Sheet Link: <https://www.cms.gov/newsroom/fact-sheets/medicare-telemedicine-health-care-provider-fact-sheet>

FAQs link: <https://www.cms.gov/files/document/medicare-telehealth-frequently-asked-questions-faqs-31720.pdf>

Materials attached (PDF):

Press Release (PDF)

Fact Sheet (PDF)

From: "Brookes, Brady (CMS/OA)" <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP
b 6
Sent: 3/27/2020 6:01:31 PM +0000
To: Joseph J. EOP/OMB Grogan <joseph.j.grogan@who.eop.gov>; "Bonner, Maria K. EOP/WHO" <maria.k.bonner@who.eop.gov>
Subject: FW: Paper for the Task Force
Attachments: Options to (b) (5).docx

The Administrator asked me to make sure you had the latest version as well. It incorporates OMB comments. Thanks!

Confidential and deliberative, pre-decisional communication

From: Brookes, Brady (CMS/OA)
Sent: Friday, March 27, 2020 1:53 PM
To: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; Olivia Troye
b 6 @nsc.eop.gov>
Cc: CMS b 6 @cms.hhs.gov) b 6 @cms.hhs.gov>
Subject: Paper for the Task Force

Hi Marc and Olivia,

The Administrator asked me to send you the attached document related to the uninsured. She has spoken to you about raising this at the Task Force. I just got off the phone with Olivia and she is going to call DPC about this and run it through senior staff.

Thanks,

Brady

Confidential and deliberative, pre-decisional communication

From: "Brookes, Brady (CMS/OA)" <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP
b 6
Sent: 4/18/2020 6:17:27 PM +0000
To: "Haley, Vincent M. EOP/WHO" <b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
CC: "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>
Subject: RE: RE: Speechwriting

Thank you!

Confidential and deliberative, pre-decisional communication

From: Haley, Vincent M. EOP/WHO b 6 @who.eop.gov>
Sent: Saturday, April 18, 2020 2:17 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>
Cc: Miller, Katie R. (ovp.eop.gov) <b 6 @ovp.eop.gov>
Subject: RE: Speechwriting

Brady - That is correct. Katie Miller confirmed that to me by phone.

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Saturday, April 18, 2020 2:16 PM
To: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>
Cc: Haley, Vincent M. EOP/WHO b 6 @who.eop.gov>; Miller, Katie R. EOP/OVP b 6 @ovp.eop.gov>
Subject: RE: Speechwriting

Thank you, Maria!

Vince,

The Administrator asked me to confirm with you that (b) (5)

Thanks!

Brady

Confidential and deliberative, pre-decisional communication

From: Bonner, Maria K. EOP/WHO _____ b 6 _____ @who.eop.gov>
Sent: Saturday, April 18, 2020 1:59 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Haley, Vincent M. EOP/WHO _____ b 6 _____ @who.eop.gov>; Miller, Katie R. (ovp.eop.gov) _____ b 6 _____ @ovp.eop.gov>
Subject: Re: Speechwriting

Hi Brady:

Connecting you directly with Vince Haley, POTUS speechwriting and Katie Miller, the VP's press sec.

Last I spoke with Katie and Vince, (b) (5) _____

Thanks all!

Maria K. Bonner

Special Assistant to the President

The Domestic Policy Council

The White House

This record is not identified as a copy or for convenience of reference. As such it remains a segregable presidential record under 44 U.S.C. § 2201(2)(B)(iv). To the extent this email involves the requesting or submitting of advice, legal workproduct, or presidential communications, availability of this record is subject to any rights, defenses, or privileges which the United States or any agency or person may invoke pursuant to 44 U.S.C. § 2205(2) and further restricted pursuant to 44 U.S.C. § 2204(a)(5).

On Apr 18, 2020, at 1:41 PM, Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov> wrote:

SV would like me to connect with them to confirm it isn't going today. Can you give me email or phone

number of who I need to reach out to? Thanks!

Confidential and deliberative, pre-decisional communication

From: "Brookes, Brady (CMS/OA)" <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP
b 6
Sent: 3/16/2020 2:48:55 PM +0000
To: "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>; "Parker, Jim (HHS/IOS)" <Jim.Parker@hhs.gov>; "Uehlecke, Nick (HHS/IOS)" <Nicholas.Uehlecke@hhs.gov>
CC: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
Subject: RE: RE: ASAP CMS Tasking

I am talking with our team. (b) (5)

Confidential and deliberative, pre-decisional communication

From: Merkel, Theo W. EOP/WHO b 6 @who.eop.gov>
Sent: Monday, March 16, 2020 10:18 AM
To: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>
Subject: Fwd: ASAP CMS Tasking

Team - please see below. Hoping to move on this quickly. Let me know if there is any clarification you need from us.

Sent from my iPhone

Begin forwarded message:

From: "Davis, May M. EOP/WHO" b 6 @who.eop.gov>
Date: March 16, 2020 at 10:11:01 AM EDT
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>, "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>, "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>
Subject: ASAP CMS Tasking

(b) (5)

(b) (5)



May

May Davis

Associate Counsel to the President

Office of White House Counsel

O: (202) 456-5636

C: b 6

b 6 [@who.eop.gov](mailto:may@who.eop.gov)

From: "Brookes, Brady (CMS/OA)" <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP
b 6
Sent: 4/18/2020 6:15:38 PM +0000
To: "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
CC: "Haley, Vincent M. EOP/WHO" b 6 @who.eop.gov>; "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>
Subject: RE: RE: Speechwriting

Thank you, Maria!

Vince,

The Administrator asked me to confirm with you that the [REDACTED]
[REDACTED]

Thanks!

Brady

Confidential and deliberative, pre-decisional communication

From: Bonner, Maria K. EOP/WHO b 6 who.eop.gov>
Sent: Saturday, April 18, 2020 1:59 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Haley, Vincent M. EOP/WHO b 6 @who.eop.gov>; Miller, Katie R. (ovp.eop.gov) b 6 @ovp.eop.gov>
Subject: Re: Speechwriting

Hi Brady:

Connecting you directly with Vince Haley, POTUS speechwriting and Katie Miller, the VP's press sec.

Last I spoke with Katie and Vince, (b) (5) [REDACTED]
[REDACTED]

Thanks all!

Maria K. Bonner

Special Assistant to the President

The Domestic Policy Council

The White House

This record is not identified as a copy or for convenience of reference. As such it remains a segregable presidential record under 44 U.S.C. § 2201(2)(B)(iv). To the extent this email involves the requesting or submitting of advice, legal workproduct, or presidential communications, availability of this record is subject to any rights, defenses, or privileges which the United States or any agency or person may invoke pursuant to 44 U.S.C. § 2205(2) and further restricted pursuant to 44 U.S.C. § 2204(a)(5).

On Apr 18, 2020, at 1:41 PM, Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov> wrote:

SV would like me to connect with them to confirm it isn't going today. Can you give me email or phone number of who I need to reach out to? Thanks!

Confidential and deliberative, pre-decisional communication

From: "Brookes, Brady (CMS/OA)" <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/7A794D62EE454992A4268AE71690F3C1-BDI7>
Sent: 3/16/2020 10:53:55 PM +0000
To: "Fetalvo, Ninio J. EOP/OVP" b 6 @ovp.eop.gov>; "Miller, Katie R. EOP/OVP" b 6 @ovp.eop.gov>; b 6 @ovp.eop.gov; hope@who.eop.gov
CC: Meredith Good-Cohn (CMS/OA) (Meredith.Good-Cohn@cms.hhs.gov); Monroe, Johnathan (CMS/OC) (johnathan.monroe1@cms.hhs.gov); "Corry, Thomas (CMS/OA)" <thomas.corry@cms.hhs.gov>
Subject: FW: FW: CMS Telehealth Rollout
Attachments: 3 17 20 Emergency Telehealth Rollout_version 3 (002).docx; CMS Expands Telehealth press release _ Draft Document _ FOr EOP.docx; telehealth fact sheet _Draft document _ for EOP.docx; Telehatlh FAQ _ DRAFT _ For EOP.docx; Speech blocks.docx

The Administrator also asked that we provide you with the FAQ document and speech blocks. I have updated the list below.

All,

Please see attached for draft materials on the CMS telehealth rollout. We have attached the following:

Draft Rollout plan

Draft Press Release

Draft Fact Sheet

Speech Blocks

FAQ

The topline points are:

-

-

b 5

-

-

-

b 5

-

Please let us know if you have any questions.

Thanks,

Brady

Confidential and deliberative, pre-decisional communication

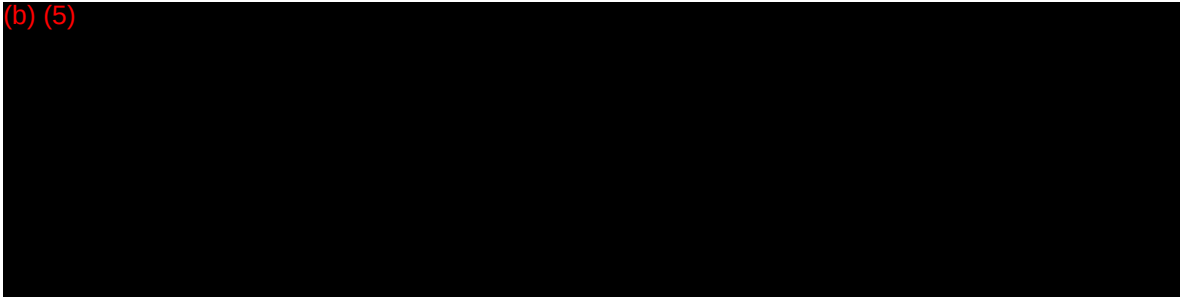
From: "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>
Sent: 3/16/2020 2:18:13 PM +0000
To: "Parker, Jim (HHS/IOS)" <Jim.Parker@hhs.gov>; "Uehlecke, Nick (HHS/IOS)" <Nicholas.Uehlecke@hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
CC: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
Subject: Fwd: Fwd: ASAP CMS Tasking
Team - please see below. Hoping to move on this quickly. Let me know if there is any clarification you need from us.

Sent from my iPhone

Begin forwarded message:

From: "Davis, May M. EOP/WHO" b 6 @who.eop.gov>
Date: March 16, 2020 at 10:11:01 AM EDT
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>, "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>, "Merkel, Theo W. EOP/WHO" < b 6 @who.eop.gov>
Subject: ASAP CMS Tasking

(b) (5)



May

May Davis
Associate Counsel to the President
Office of White House Counsel
O: (202) 456-5636
C: b 6
b 6 @who.eop.gov

From: "Deere, Judd P. EOP/WHO" b 6 @who.eop.gov>
Sent: 3/17/2020 4:05:22 PM +0000
To: "Monroe, Johnathan (CMS/OC)" <Johnathan.Monroe1@cms.hhs.gov>;
"Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Ditto, Jessica
(who.eop.gov)" b 6 @who.eop.gov>; "O'Malley, Devin M.
EOP/OVP" b 6 @ovp.eop.gov>; "Miller, Katie R. (ovp.eop.gov)"
b 6 @ovp.eop.gov>; "Fetalvo, Ninio J. EOP/OVP"
b 6 @ovp.eop.gov>
CC: "Fetalvo, Ninio J. EOP/OVP" b 6 @ovp.eop.gov>; "Burris, Meghan
K. EOP/WHO" b 6 @who.eop.gov>; "Good-Cohn, Meredith
(CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Horstman, John H.
EOP/WHO" b 6 @who.eop.gov>; "Daravi, Roma S. EOP/WHO"
b 6 @who.eop.gov>; "Corry, Thomas (CMS/OA)"
<Thomas.Corry@cms.hhs.gov>
Subject: RE: RE: CMS Telehealth Rollout

Nice work everyone!

From: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>
Sent: Tuesday, March 17, 2020 11:48 AM
To: Deere, Judd P. EOP/WHO b 6 @who.eop.gov>; Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov>; Ditto, Jessica E. EOP/WHO
b 6 @who.eop.gov>; O'Malley, Devin M. EOP/OVP
b 6 @ovp.eop.gov>; Miller, Katie R. EOP/OVP
b 6 @ovp.eop.gov>; Fetalvo, Ninio J. EOP/OVP < b 6 @ovp.eop.gov>
Cc: Fetalvo, Ninio J. EOP/OVP < b 6 @ovp.eop.gov>; Burris, Meghan K.
EOP/WHO < b 6 @who.eop.gov>; Good-Cohn, Meredith (CMS/OA)
<Meredith.Good-Cohn@cms.hhs.gov>; Horstman, John H. EOP/WHO
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Subject: RE: CMS Telehealth Rollout

<https://apnews.com/58e118636f3e39c53370131561127a54>

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Also looping in OVP.

Confidential and deliberative, pre-decisional communication

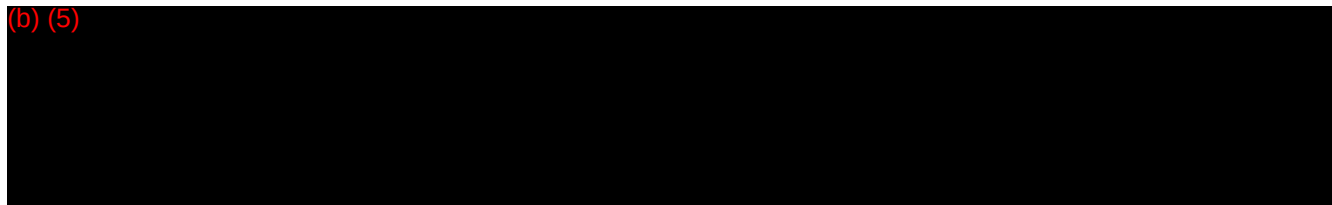
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(b) (5)



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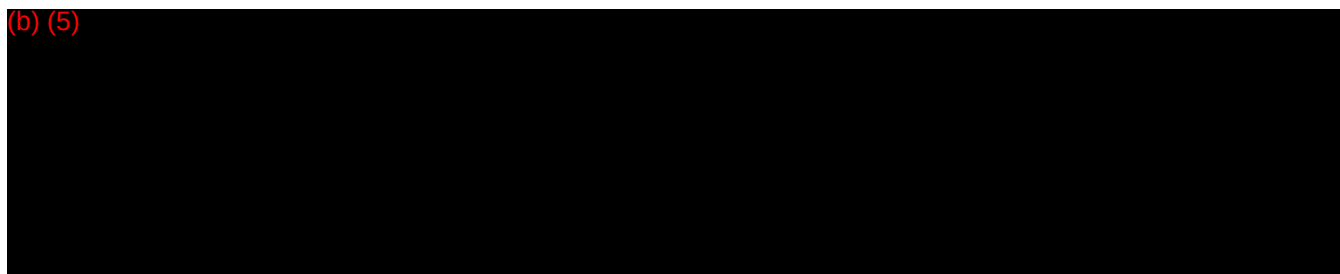
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Hi Brady,

(b) (5)



Let me know if you have questions.

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Subject: CMS Telehealth Rollout

All,

Please see attached for draft materials on the CMS telehealth rollout. We have attached the following:

Draft Rollout plan

Draft Press Release

Draft Fact Sheet

The topline points are:

-

-

b 5

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Thanks,

Brady

Confidential and deliberative, pre-decisional communication

From: "Deere, Judd P. EOP/WHO" b 6 @who.eop.gov>
Sent: 3/17/2020 3:43:16 PM +0000
To: "Monroe, Johnathan (CMS/OC)" <Johnathan.Monroe1@cms.hhs.gov>;
"Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Ditto, Jessica
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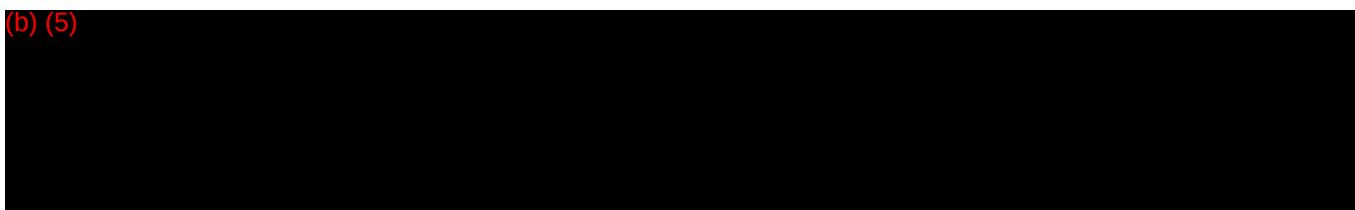
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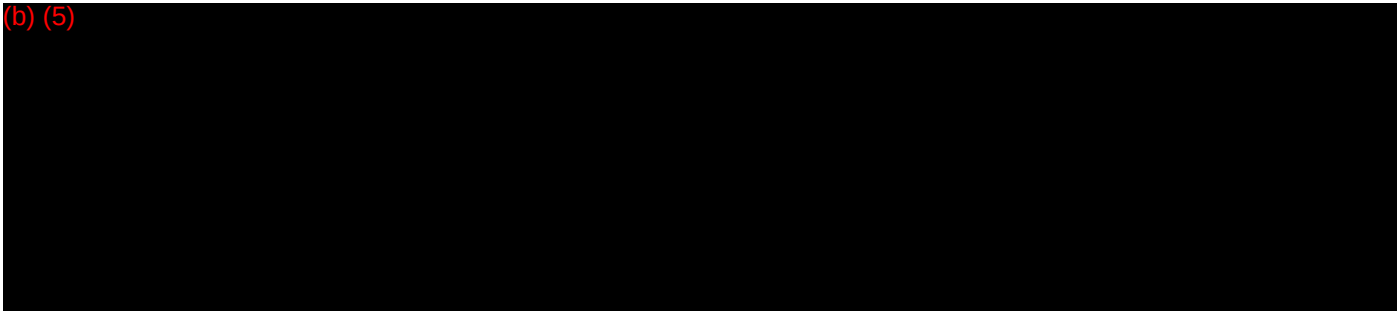
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(b) (5)



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Draft Fact Sheet

The topline points are:

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b 5

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Confidential and deliberative, pre-decisional communication

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Sent: 3/5/2020 12:55:41 AM +0000
To: "Telle, Adam R. EOP/WHO" b 6 @who.eop.gov>
CC: "Arbes, Sarah (HHS/ASL)" <Sarah.Arbes@hhs.gov>; "Hodgson, Christopher M. EOP/OVP" b 6 @ovp.eop.gov>; "Swonger, Amy H. EOP/WHO" b 6 @who.eop.gov>; "McMillin, Virginia D. EOP/WHO" b 6 @who.eop.gov>; "McKenna, Michael A. EOP/WHO" b 6 @who.eop.gov>; "Parker, Jim (HHS/IOS)" <Jim.Parker@hhs.gov>; "Morse, Sara (HHS/ASL)" <Sara.Morse@hhs.gov>; "Armstrong, Rebekah (HHS/ASL)" <Rebekah.Armstrong@hhs.gov>; "Aramanda, Alec (CMS/OL)" <Alec.Aramanda1@cms.hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Pence, Laura (HHS/ASL)" <Laura.Pence@hhs.gov>; "Paden, Maris (HHS/ASL)" <Maris.Paden@hhs.gov>
Subject: Re: Re: CMS at Member Briefings Tomorrow?
Ditto for the House.

David Planning

(b) (6)

> On Mar 4, 2020, at 7:53 PM, Telle, Adam R. EOP/WHO b 6 @who.eop.gov> wrote:

>

> (b) (5)

>

>> On Mar 4, 2020, at 7:44 PM, Arbes, Sarah (HHS/ASL) <Sarah.Arbes@hhs.gov> wrote:

>>

>> We still recommend a briefer from CMS given VP highlight of nursing homes yesterday.

>>

>>>> On Mar 4, 2020, at 7:39 PM, Telle, Adam R. EOP/WHO

b 6 @who.eop.gov> wrote:

>>>

>>> OVP reports she is traveling tomorrow.

>>>

>>>>> On Mar 4, 2020, at 5:38 PM, Arbes, Sarah (HHS/ASL) <Sarah.Arbes@hhs.gov> wrote:

>>>>

(b) (5)

>>>> If you agree, we are happy to work with the Administrator on logistics. Please advise.

>>>>

>>>> Sarah

From: "Telle, Adam R. EOP/WHO" b 6 @who.eop.gov>
Sent: 3/5/2020 12:53:38 AM +0000
To: "Arbes, Sarah (HHS/ASL)" <Sarah.Arbes@hhs.gov>
CC: "Hodgson, Christopher M. EOP/OVP"
b 6 @ovp.eop.gov>; "Swonger, Amy H. EOP/WHO"
b 6 @who.eop.gov>; "McMillin, Virginia D. EOP/WHO"
b 6 @who.eop.gov>; "Planning, David M. EOP/WHO"
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"Armstrong, Rebekah (HHS/ASL)" <Rebekah.Armstrong@hhs.gov>;
"Aramanda, Alec (CMS/OL)" <Alec.Aramanda1@cms.hhs.gov>; "Brookes,
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(b) (5)

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From: "Haley, Vincent M. EOP/WHO" b 6 @who.eop.gov>
Sent: 4/18/2020 6:16:40 PM +0000
To: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
CC: "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>
Subject: RE: RE: Speechwriting

Brady - That is correct. Katie Miller confirmed that to me by phone.

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Saturday, April 18, 2020 2:16 PM
To: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>
Cc: Haley, Vincent M. EOP/WHO b 6 @who.eop.gov>; Miller, Katie R. EOP/OVP b 6 @ovp.eop.gov>
Subject: RE: Speechwriting

Thank you, Maria!

Vince,

The Administrator asked me to confirm with you that the [REDACTED]
[REDACTED]

Thanks!

Brady

Confidential and deliberative, pre-decisional communication

From: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>
Sent: Saturday, April 18, 2020 1:59 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Haley, Vincent M. EOP/WHO b 6 @who.eop.gov>; Miller, Katie R. (ovp.eop.gov) b 6 @ovp.eop.gov>
Subject: Re: Speechwriting

Hi Brady:

Connecting you directly with Vince Haley, POTUS speechwriting and Katie Miller, the VP's

press sec.

Last I spoke with Katie and Vince, (b) (5)

Thanks all!

Maria K. Bonner

Special Assistant to the President

The Domestic Policy Council

The White House

This record is not identified as a copy or for convenience of reference. As such it remains a segregable presidential record under 44 U.S.C. § 2201(2)(B)(iv). To the extent this email involves the requesting or submitting of advice, legal workproduct, or presidential communications, availability of this record is subject to any rights, defenses, or privileges which the United States or any agency or person may invoke pursuant to 44 U.S.C. § 2205(2) and further restricted pursuant to 44 U.S.C. § 2204(a)(5).

On Apr 18, 2020, at 1:41 PM, Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov> wrote:

SV would like me to connect with them to confirm it isn't going today. Can you give me email or phone number of who I need to reach out to? Thanks!

Confidential and deliberative, pre-decisional communication

From: "Miller, Katie R. EOP/OVP" b 6 @ovp.eop.gov>
Sent: 4/18/2020 6:16:20 PM +0000
To: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
CC: "Haley, Vincent M. EOP/WHO" < b 6 @who.eop.gov>
Subject: RE: RE: Speechwriting

Confirmed.

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Saturday, April 18, 2020 2:16 PM
To: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>
Cc: Haley, Vincent M. EOP/WHO b 6 @who.eop.gov>; Miller, Katie R. EOP/OVP b 6 @ovp.eop.gov>
Subject: RE: Speechwriting

Thank you, Maria!

Vince,

The Administrator asked me to confirm with you that the (b) (5)

Thanks!

Brady

Confidential and deliberative, pre-decisional communication

From: Bonner, Maria K. EOP/WHO < b 6 @who.eop.gov>
Sent: Saturday, April 18, 2020 1:59 PM
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Confidential and deliberative, pre-decisional communication

From: "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
Sent: 4/18/2020 5:59:06 PM +0000
To: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
CC: "Haley, Vincent M. EOP/WHO" b 6 @who.eop.gov>; "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>
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Confidential and deliberative, pre-decisional communication

From: "Brookes, Brady (CMS/OA)" <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP
b 6
Sent: 4/14/2020 2:18:27 PM +0000
To: Joseph J. EOP/OMB Grogan b 6 @who.eop.gov>
Subject: Documents
Attachments: Medicaid Policy on Telehealth Draft Letter 4.10.20 CL.docx; Bullets on Payment for Certain COVID-19 Testing 4.13.20.docx

Hi Joe,

The Administrator asked me to send these documents to you per your call with her this morning.

Thanks,

Brady

Confidential and deliberative, pre-decisional communication

Sent: 2/19/2020 6:14:21 PM +0000
To: "Grogan, Joseph J. EOP/WHO" < b 6 @who.eop.gov>; CMS b 6
b 6 @cms.hhs.gov>
Subject: RE: RE: I'm with speechwriting on the plane
Working on getting this for you.

Confidential and deliberative, pre-decisional communication

-----Original Message-----

From: Grogan, Joseph J. EOP/WHO < b 6 @who.eop.gov>
Sent: Wednesday, February 19, 2020 1:09 PM
To: CMS b 6 @cms.hhs.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: I'm with speechwriting on the plane

Can you send me your (b) (5) ?

Sent from my iPhone

Sent: 2/21/2020 3:01:04 PM +0000
To: "Guram, Jeet (CMS/OA)" <jeet.guram@cms.hhs.gov>; "D'Angelo, Gregory B. EOP/OMB" b 6 @omb.eop.gov>; "Grogan, Joseph" b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>; "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>
CC: CMS b 6 @cms.hhs.gov>; "Brooks, John (CMS/OA)" <john.brooks@cms.hhs.gov>
Subject: RE: RE: Clearance calendar

All,

I wanted to provide an update on where we are with clearance for the (b) (5) . I updated the original timeline this group agreed to with the actual dates and proposed a few minor changes to the dates going forward. I understand that the ICIP is now over with OMB/EOP and clearance was requested by today, but that seems like a very quick turn so we would like to instead request clearance early next week. Please let me know if any of these dates are not workable so we can figure out what we need to do to keep the model on track to rollout the first week of March.

Thanks,

Brady

b 5

b 5

Confidential and deliberative, pre-decisional communication

From: Guram, Jeet (CMS/OA) <Jeet.Guram@cms.hhs.gov>
Sent: Friday, January 24, 2020 11:54 AM
To: 'D'Angelo, Gregory B. EOP/OMB' b 6 @omb.eop.gov>; Grogan, Joseph
< b 6 @who.eop.gov>; Bonner, Maria K. EOP/WHO
b 6 @who.eop.gov>; Merkel, Theo W. EOP/WHO
< b 6 @who.eop.gov>
Cc: CMS b 6 @cms.hhs.gov>; Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov>; Brooks, John (CMS/OA) <John.Brooks@cms.hhs.gov>
Subject: RE: Clearance calendar

PRE-DECISIONAL

Got it, thanks Greg – here is a revised calendar starting OMB clearance on February 18th (after the President's Day holiday).

b 5

--

Jeet Guram, M.D.

Senior Advisor | Office of the Administrator

Centers for Medicare & Medicaid Services

+1 (202) 230-0451 | jeet.guram@cms.hhs.gov

From: D'Angelo, Gregory B. EOP/OMB <

b 6

@omb.eop.gov>

Sent: Thursday, January 23, 2020 12:15 PM
To: Guram, Jeet (CMS/OA) <Jeet.Guram@cms.hhs.gov>; Grogan, Joseph
< b 6 @who.eop.gov>; Bonner, Maria K. EOP/WHO
b 6 @who.eop.gov>; Merkel, Theo W. EOP/WHO
b 6 @who.eop.gov>
Cc: CMS b 6 @cms.hhs.gov>; Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov>; Brooks, John (CMS/OA) <John.Brooks@cms.hhs.gov>
Subject: RE: Clearance calendar

2/10 is the day we are planning to release the president's budget and OMB has to focus on roll out and Hill testimony that week, so we need to push the OMB dates back to at least the following week (2/17)

From: Guram, Jeet (CMS/OA) <Jeet.Guram@cms.hhs.gov>
Sent: Thursday, January 23, 2020 10:34 AM
To: Grogan, Joseph b 6 @who.eop.gov>; Bonner, Maria K. EOP/WHO
b 6 @who.eop.gov>; D'Angelo, Gregory B. EOP/OMB
< b 6 @omb.eop.gov>; Merkel, Theo W. EOP/WHO
b 6 @who.eop.gov>
Cc: CMS b 6 @cms.hhs.gov>; Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov>; Brooks, John (CMS/OA) <John.Brooks@cms.hhs.gov>
Subject: Clearance calendar

PRE-DECISIONAL

Hi all, in follow-up to the discussion last week regarding a model (b) (5) please see below a draft clearance calendar. We are hoping to announce the model as soon as possible in order to provide plans with enough time to participate for this year's open enrollment. This schedule would ensure that we could make an announcement the week of February 24th.

Please let us know your thoughts and if you have any questions. Thanks so much.

b 5

b 5

--

Jeet Guram, M.D.

Senior Advisor | Office of the Administrator

Centers for Medicare & Medicaid Services

+1 (202) 230-0451 | jeet.guram@cms.hhs.gov

From: "Brookes, Brady (CMS/OA)" <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/7A794D62EE454992A4268AE71690F3C1-BDI7>
Sent: 3/17/2020 2:46:53 AM +0000
To: "Deere, Judd P. EOP/WHO" <b 6 @who.eop.gov>; "Monroe, Johnathan (CMS/OC)" <johnathan.monroe1@cms.hhs.gov>; "Ditto, Jessica (who.eop.gov)" <b 6 @who.eop.gov>;
b 6 @ovp.eop.gov; "Miller, Katie R. EOP/OVP" <b 6 @ovp.eop.gov>; "Fetalvo, Ninio J. EOP/OVP" <b 6 @ovp.eop.gov>
CC: "Fetalvo, Ninio J. EOP/OVP" <b 6 @ovp.eop.gov>; "Burris, Meghan K. EOP/WHO" <b 6 @who.eop.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Horstman, John H. EOP/WHO" <b 6 @who.eop.gov>; "Daravi, Roma S. EOP/WHO" <b 6 @who.eop.gov>; "Corry, Thomas (CMS/OA)" <thomas.corry@cms.hhs.gov>
Subject: RE: RE: CMS Telehealth Rollout

Also looping in OVP.

Confidential and deliberative, pre-decisional communication

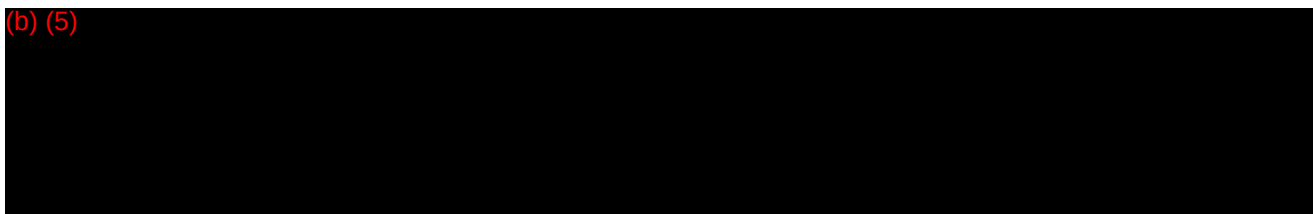
From: Deere, Judd P. EOP/WHO <b 6 @who.eop.gov>
Sent: Monday, March 16, 2020 7:50 PM
To: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Ditto, Jessica (who.eop.gov) <b 6 @who.eop.gov>
Cc: Fetalvo, Ninio J. EOP/OVP <b 6 @ovp.eop.gov>; Burris, Meghan K. EOP/WHO <b 6 @who.eop.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Horstman, John H. EOP/WHO <b 6 @who.eop.gov>; Daravi, Roma S. EOP/WHO <b 6 @who.eop.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>
Subject: RE: CMS Telehealth Rollout

Awesome!

From: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>
Sent: Monday, March 16, 2020 7:48 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Ditto, Jessica E. EOP/WHO <b 6 who.eop.gov>; Deere, Judd P. EOP/WHO <b 6 @who.eop.gov>
Cc: Fetalvo, Ninio J. EOP/OVP <b 6 @ovp.eop.gov>; Burris, Meghan K.

EOP/WHO < b 6 @who.eop.gov>; Good-Cohn, Meredith (CMS/OA)
<Meredith.Good-Cohn@cms.hhs.gov>; Horstman, John H. EOP/WHO
< b 6 @who.eop.gov>; Daravi, Roma S. EOP/WHO
b 6 @who.eop.gov>; Corry, Thomas (CMS/OA)
<Thomas.Corry@cms.hhs.gov>
Subject: RE: CMS Telehealth Rollout

(b) (5)



From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Monday, March 16, 2020 7:43 PM
To: Ditto, Jessica (who.eop.gov) b 6 @who.eop.gov>; Deere, Judd P.
EOP/WHO < b 6 @who.eop.gov>
Cc: Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>; Burris, Meghan K.
EOP/WHO < b 6 @who.eop.gov>; Good-Cohn, Meredith (CMS/OA)
<Meredith.Good-Cohn@cms.hhs.gov>; Horstman, John H. EOP/WHO
b 6 @who.eop.gov>; Daravi, Roma S. EOP/WHO
b 6 @who.eop.gov>; Corry, Thomas (CMS/OA)
<Thomas.Corry@cms.hhs.gov>; Monroe, Johnathan (CMS/OC)
<Johnathan.Monroe1@cms.hhs.gov>
Subject: RE: CMS Telehealth Rollout

That sounds great. I am looping in folks on our comms team as well. They are working on a preview story and can provide additional details on what they are thinking.

Confidential and deliberative, pre-decisional communication

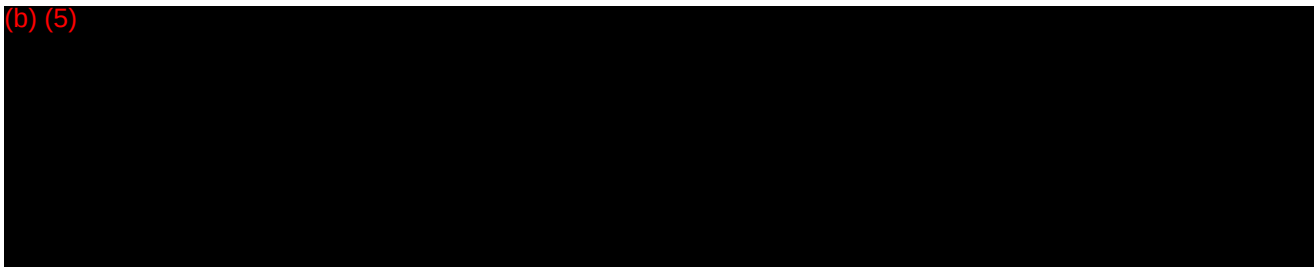
From: Ditto, Jessica E. EOP/WHO b 6 @who.eop.gov>
Sent: Monday, March 16, 2020 7:37 PM
To: Deere, Judd P. EOP/WHO b 6 @who.eop.gov>; Brookes, Brady (CMS/OA)
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Cc: Fetalvo, Ninio J. EOP/OVP < b 6 @ovp.eop.gov>; Burris, Meghan K.
EOP/WHO b 6 @who.eop.gov>; Horstman, John H. EOP/WHO
b 6 @who.eop.gov>; Daravi, Roma S. EOP/WHO
b 6 @who.eop.gov>
Subject: RE: CMS Telehealth Rollout

And we'd love to put her out regionally afterward!

From: Deere, Judd P. EOP/WHO < b 6 @who.eop.gov>
Sent: Monday, March 16, 2020 7:36 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Fetalvo, Ninio J. EOP/OVP < b 6 @ovp.eop.gov>; Ditto, Jessica E. EOP/WHO < b 6 @who.eop.gov>
Subject: FW: CMS Telehealth Rollout

Hi Brady,

(b) (5)



Let me know if you have questions.

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Monday, March 16, 2020 6:38 PM
To: Fetalvo, Ninio J. EOP/OVP < b 6 @ovp.eop.gov>; Miller, Katie R. EOP/OVP < b 6 @ovp.eop.gov>; Hicks, Hope C. EOP/WHO < b 6 @who.eop.gov>; O'Malley, Devin M. EOP/OVP < b 6 @ovp.eop.gov>
Cc: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>
Subject: CMS Telehealth Rollout

All,

Please see attached for draft materials on the CMS telehealth rollout. We have attached the following:

Draft Rollout plan

Draft Press Release

Draft Fact Sheet

The topline points are:

-

-

-

-

b 5

-

-

Please let us know if you have any questions.

Thanks,

Brady

Confidential and deliberative, pre-decisional communication

From: Brady.Brookes@cms.hhs.gov
Sent: 2/19/2020 6:38:00 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
CC: CMS b 6 @cms.hhs.gov>
Subject: Re: Re: I'm with speechwriting on the plane
Hi Joe,

I just spoke to Seema and she said the (b) (5), but she will work to get it on paper and send it to you. On broader healthcare messaging she said she sent you and Maria a document today or yesterday that may be helpful.

Brady

Confidential and deliberative

Sent from my iPhone

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Subject: RE: RE: CMS Telehealth Rollout

[Did the AP story pop?](#)

From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Monday, March 16, 2020 10:47 PM
To: Deere, Judd P. EOP/WHO <b 6 @who.eop.gov>; Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>; Ditto, Jessica E. EOP/WHO b 6 @who.eop.gov>; O'Malley, Devin M. EOP/OVP b 6 @ovp.eop.gov>; Miller, Katie R. EOP/OVP b 6 @ovp.eop.gov>; Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>
Cc: Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>; Burris, Meghan K. EOP/WHO <b 6 @who.eop.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Horstman, John H. EOP/WHO b 6 @who.eop.gov>; Daravi, Roma S. EOP/WHO b 6 @who.eop.gov>; Corry, Thomas (CMS/OA) <Thomas.Corry@cms.hhs.gov>
Subject: RE: CMS Telehealth Rollout

[Also looping in OVP.](#)

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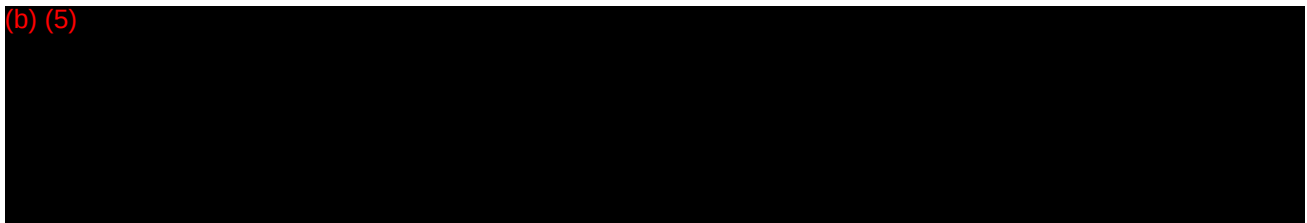
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<Meredith.Good-Cohn@cms.hhs.gov>; Horstman, John H. EOP/WHO
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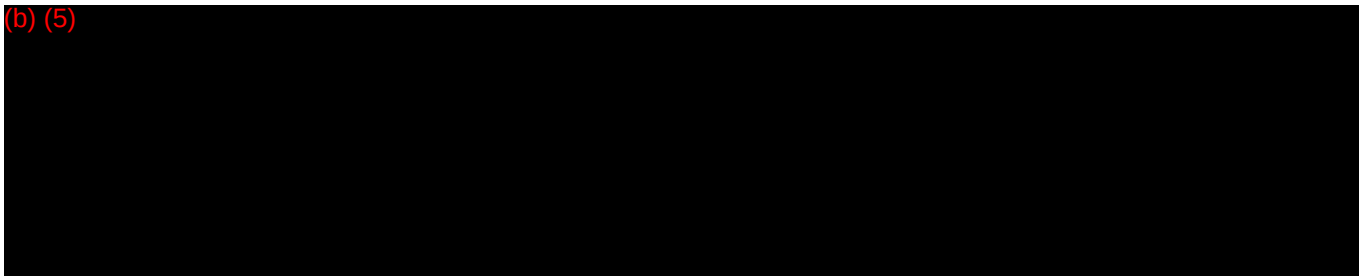
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Draft Rollout plan

Draft Press Release

Draft Fact Sheet

The topline points are:

-
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-
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-
-

b 5

Please let us know if you have any questions.

Thanks,

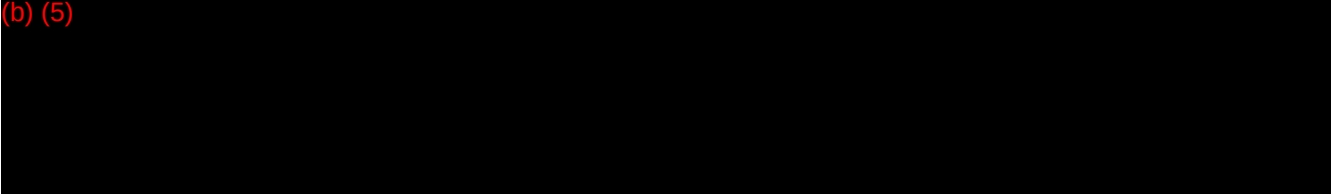
Brady

Confidential and deliberative, pre-decisional communication

From: "Telle, Adam R. EOP/WHO" b 6 @who.eop.gov>
Sent: 3/5/2020 12:39:37 AM +0000
To: "Arbes, Sarah (HHS/ASL)" <Sarah.Arbes@hhs.gov>
CC: "Hodgson, Christopher M. EOP/OVP"
b 6 @ovp.eop.gov>; "Swonger, Amy H. EOP/WHO"
b 6 @who.eop.gov>; "McMillin, Virginia D. EOP/WHO"
b 6 @who.eop.gov>; "Planning, David M. EOP/WHO"
b 6 @who.eop.gov>; "McKenna, Michael A. EOP/WHO"
b 6 @who.eop.gov>; "Parker, Jim (HHS/IOS)"
<Jim.Parker@hhs.gov>; "Morse, Sara (HHS/ASL)" <Sara.Morse@hhs.gov>;
"Armstrong, Rebekah (HHS/ASL)" <Rebekah.Armstrong@hhs.gov>;
"Aramanda, Alec (CMS/OL)" <Alec.Aramanda1@cms.hhs.gov>; "Brookes,
Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Pence, Laura (HHS/ASL)"
<Laura.Pence@hhs.gov>; "Paden, Maris (HHS/ASL)"
<Maris.Paden@hhs.gov>
Subject: Re: Re: CMS at Member Briefings Tomorrow?
OVP reports she is traveling tomorrow.

> On Mar 4, 2020, at 5:38 PM, Arbes, Sarah (HHS/ASL) <Sarah.Arbes@hhs.gov> wrote:

(b) (5)



> If you agree, we are happy to work with the Administrator on logistics. Please advise.
>
> Sarah

From: "Fetalvo, Ninio J. EOP/OVP" b 6 @ovp.eop.gov>
Sent: 3/30/2020 3:16:09 PM +0000
To: "Monroe, Johnathan (CMS/OC)" <Johnathan.Monroe1@cms.hhs.gov>;
"Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>; "O'Malley,
Devin M. EOP/OVP" b 6 @ovp.eop.gov>
CC: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Murphy,
Ryan (OS/ASPA)" <Ryan.Murphy1@hhs.gov>; "McKeogh, Katherine
(OS/ASPA)" <Katherine.McKeogh@hhs.gov>; "Deere, Judd P.
EOP/WHO" b 6 who.eop.gov>; "Burris, Meghan K.
EOP/WHO" b 6 @who.eop.gov>; "MacInnis, Hannah F.
EOP/OVP" b 6 @ovp.eop.gov>
Subject: RE: RE: Review: Trump Administration Makes Sweeping Regulatory
Changes to Help U.S. Healthcare System Address COVID-19 Patient
Surge
Attachments: CMS Flexibilities Announcement Press Release.docx; Flexibilities
Graphic-DRAFT.pdf

+Judd, Meghan, Hannah.

From: Monroe, Johnathan (CMS/OC) <Johnathan.Monroe1@cms.hhs.gov>
Sent: Monday, March 30, 2020 11:06 AM
To: Miller, Katie R. EOP/OVP b 6 @ovp.eop.gov>; O'Malley, Devin M. EOP/OVP
< b 6 @ovp.eop.gov>; Fetalvo, Ninio J. EOP/OVP
< b 6 @ovp.eop.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Murphy, Ryan (OS/ASPA)
<Ryan.Murphy1@hhs.gov>; McKeogh, Katherine (OS/ASPA)
<Katherine.McKeogh@hhs.gov>
Subject: Review: Trump Administration Makes Sweeping Regulatory Changes to Help U.S.
Healthcare System Address COVID-19 Patient Surge

OVP,

Please see attached for your review the press release for today's podium announcement. As I mentioned previously, we will be doing an embargoed interview with NYTs (Margot Sanger-Katz/Abby Goodnough) at 1 pm today and will have a national press call after the TF press briefing around 8 pm. (b) (5)

[REDACTED] Please let us know if you have any questions or need clarifications.

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b 5

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b 5

Best,

Johnathan

Johnathan Monroe

Senior Advisor, Public & Policy Communications

Office of the Administrator

Centers for Medicare & Medicaid Service

Johnathan.Monroe1@cms.hhs.gov

(202) 770-6800

From: "Brookes, Brady (CMS/OA)" <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/7A794D62EE454992A4268AE71690F3C1-BDI7>
Sent: 3/16/2020 10:38:07 PM +0000
To: "Fetalvo, Ninio J. EOP/OVP" b 6 @ovp.eop.gov>; "Miller, Katie R. EOP/OVP" b 6 @ovp.eop.gov>; b 6 @who.eop.gov; b 6 @ovp.eop.gov
CC: Meredith Good-Cohn (CMS/OA) (Meredith.Good-Cohn@cms.hhs.gov); Monroe, Johnathan (CMS/OC) (johnathan.monroe1@cms.hhs.gov); "Corry, Thomas (CMS/OA)" <thomas.corry@cms.hhs.gov>
Subject: CMS Telehealth Rollout
Attachments: 3 17 20 Emergency Telehealth Rollout_version 3 (002).docx; CMS Expands Telehealth press release _ Draft Document _ FOr EOP.docx; telehealth fact sheet _Draft document _ for EOP.docx

All,

Please see attached for draft materials on the CMS telehealth rollout. We have attached the following:

Draft Rollout plan

Draft Press Release

Draft Fact Sheet

The topline points are:

-
-
-
-
-

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(b) (5)



Please let us know if you have any questions.

Thanks,

Brady

Confidential and deliberative, pre-decisional communication

From: "Waldman, Katie R. EOP/OVP" b 6 @ovp.eop.gov>
Sent: 2/6/2020 1:13:02 AM +0000
To: "Fetalvo, Ninio (CMS/OC)" <Ninio.Fetalvo@cms.hhs.gov>
CC: "Burris, Meghan K. EOP/WHO" b 6 @who.eop.gov>; "Bell, Damian (CMS/OC)" <Damian.Bell@cms.hhs.gov>; "Murphy, Ryan (OS/ASPA)" <Ryan.Murphy1@hhs.gov>; "Foster, Timothy (OS/ASPA)" <Timothy.Foster@hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: Re: Re: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Awesome. Thanks

Sent from my iPhone

On Feb 5, 2020, at 8:02 PM, Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov> wrote:

+Katie. It looks like WaPo is very interested in a mid afternoon publication tomorrow. They'll confirm in the morning.

Will keep everyone updated if that changes.

CONFIDENTIAL. DELIBERATIVE. PRE-DECISIONAL.

On Feb 5, 2020, at 5:26 PM, Burris, Meghan K. EOP/WHO b 6 who.eop.gov> wrote:

(b) (5) Please let me know where it runs.

From: Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Sent: Wednesday, February 5, 2020 4:25 PM
To: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Meghan:

(b) (5)

Damian

From: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>
Sent: Wednesday, February 5, 2020 2:26 PM
To: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Edits and comments in the attached. Please send back a clean version when you can.

From: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>
Sent: Wednesday, February 5, 2020 12:12 PM
To: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Wanted to circle back on this. Do you have an update? Thank you!

CONFIDENTIAL. DELIBERATIVE. PRE-DECISIONAL.

From: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, February 4, 2020 12:34 PM
To: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

(b) (5)

From: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>
Sent: Tuesday, February 4, 2020 12:01 PM
To: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

(b) (5)

CONFIDENTIAL. DELIBERATIVE. PRE-DECISIONAL.

From: Burris, Meghan K. EOP/WHO < b 6 @who.eop.gov>
Sent: Tuesday, February 4, 2020 11:55 AM
To: Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

(b) (5)

From: Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Sent: Tuesday, February 4, 2020 11:53 AM
To: Burris, Meghan K. EOP/WHO < b 6 @who.eop.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Hey Meghan – just wanted to confirm receipt on this item.
Thanks,
Ryan

From: Murphy, Ryan (OS/ASPA)
Sent: Tuesday, February 4, 2020 9:28 AM
To: Meghan Burris < b 6 @who.eop.gov> < b 6 @who.eop.gov>
Cc: Timothy Foster (OS/ASPA) (<Timothy.Foster@hhs.gov> <Timothy.Foster@hhs.gov>; Ninio Fetalvo (CMS/OA) (<ninio.fetalvo@cms.hhs.gov> <ninio.fetalvo@cms.hhs.gov>; Bell, Damian (CMS/OC) <damian.bell@cms.hhs.gov>
Subject: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Hey Meghan – I hope you are doing well. I'm assuming you are the best contact on op-eds going forward. If not, let me know who else to include.

(b) (5)

Apologies for short notice. Please let us know if you've any questions, and thank you for your help.

- Ryan

From: "Waldman, Katie R. EOP/OVP" b 6 @ovp.eop.gov>
Sent: 2/6/2020 1:13:59 AM +0000
To: "Fetalvo, Ninio (CMS/OC)" <Ninio.Fetalvo@cms.hhs.gov>
CC: "Burris, Meghan K. EOP/WHO" b 6 @who.eop.gov>; "Bell, Damian (CMS/OC)" <Damian.Bell@cms.hhs.gov>; "Murphy, Ryan (OS/ASPA)" <Ryan.Murphy1@hhs.gov>; "Foster, Timothy (OS/ASPA)" <Timothy.Foster@hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: Re: Re: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)
Awesome. Thanks

Sent from my iPhone

On Feb 5, 2020, at 8:02 PM, Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov> wrote:

+Katie. It looks like WaPo is very interested in a mid afternoon publication tomorrow. They'll confirm in the morning.

Will keep everyone updated if that changes.

CONFIDENTIAL. DELIBERATIVE. PRE-DECISIONAL.

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(b) (5) Please let me know where it runs.

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Sent: Wednesday, February 5, 2020 4:25 PM
To: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>; Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Meghan:

(b) (5)

Damian

From: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>
Sent: Wednesday, February 5, 2020 2:26 PM
To: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Edits and comments in the attached. Please send back a clean version when you can.

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To: Burris, Meghan K. EOP/WHO <b 6 @who.eop.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Wanted to circle back on this. Do you have an update? Thank you!

CONFIDENTIAL. DELIBERATIVE. PRE-DECISIONAL.

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Sent: Tuesday, February 4, 2020 12:34 PM
To: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

(b) (5)

From: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>
Sent: Tuesday, February 4, 2020 12:01 PM
To: Burris, Meghan K. EOP/WHO b 6 who.eop.gov>; Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

(b) (5)

CONFIDENTIAL. DELIBERATIVE. PRE-DECISIONAL.

From: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, February 4, 2020 11:55 AM
To: Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

(b) (5)

From: Murphy, Ryan (OS/ASPA) <Ryan.Murphy1@hhs.gov>
Sent: Tuesday, February 4, 2020 11:53 AM
To: Burris, Meghan K. EOP/WHO b 6 @who.eop.gov>
Cc: Foster, Timothy (OS/ASPA) <Timothy.Foster@hhs.gov>; Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>; Bell, Damian (CMS/OC) <Damian.Bell@cms.hhs.gov>
Subject: RE: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on (b) (5)

Hey Meghan – just wanted to confirm receipt on this item.
Thanks,
Ryan

From: Murphy, Ryan (OS/ASPA)
Sent: Tuesday, February 4, 2020 9:28 AM
To: Meghan Burris b 6 @who.eop.gov) b 6 @who.eop.gov>
Cc: Timothy Foster (OS/ASPA) (Timothy.Foster@hhs.gov) <Timothy.Foster@hhs.gov>; Ninio Fetalvo (CMS/OA) (ninio.fetalvo@cms.hhs.gov) <ninio.fetalvo@cms.hhs.gov>; Bell, Damian (CMS/OC) <damian.bell@cms.hhs.gov>
Subject: FOR EXPEDITED REVIEW (THURSDAY PUBLICATION): CMS Op-ed on HAO

Hey Meghan – I hope you are doing well. I'm assuming you are the best contact on op-eds going forward. If not, let me know who else to include.

(b) (5)

Apologies for short notice. Please let us know if you've any questions, and thank you for your help.

- Ryan

From: "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
Sent: 3/18/2020 1:30:55 AM +0000
To: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
CC: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>;
"Campana, Alexandra D. EOP/WHO" b 6 @who.eop.gov>

Subject: Re: Re: Options Memo
Received. Thanks. I will have this for (b) and the (b) tonight.

Maria K. Bonner
Special Assistant to the President
The Domestic Policy Council
The White House

This record is not identified as a copy or for convenience of reference. As such it remains a segregable presidential record under 44 U.S.C. § 2201(2)(B)(iv). To the extent this email involves the requesting or submitting of advice, legal workproduct, or presidential communications, availability of this record is subject to any rights, defenses, or privileges which the United States or any agency or person may invoke pursuant to 44 U.S.C. § 2205(2) and further restricted pursuant to 44 U.S.C. § 2204(a)(5).

On Mar 17, 2020, at 9:04 PM, Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov> wrote:

Hi Maria,

See attached for some suggested edits and we incorporated a high level summary of the feedback we got from legal.

Thanks,
Brady

Confidential and deliberative, pre-decisional communication

From: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, March 17, 2020 6:01 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>
Subject: Options Memo

Privileged. Deliberative. Draft.

Hi Brady: The attached isn't perfect but it's a start for you and Seema to consider. Please send back any edits? Or if you and Seema don't want to proceed with the attached, would you give me a call tonight? Thanks as always! My goal is to get this to the Project Management Office by 9pm – to tee up for a Grogan-Seema agenda item tomorrow.

Maria K. Bonner
Special Assistant to the President
The Domestic Policy Council
The White House

This record is not identified as a copy or for convenience of reference. As such it remains a segregable presidential record under 44 U.S.C. § 2201(2)(B)(iv). To the extent this email involves the requesting or submitting of advice, legal workproduct, or presidential communications, availability of this record is subject to any rights, defenses, or privileges which the United States or any agency or person may invoke pursuant to 44 U.S.C. § 2205(2) and further restricted pursuant to 44 U.S.C. § 2204(a)(5).

<(b) (5) [REDACTED].docx>

From: "Brookes, Brady (CMS/OA)" b 6
b 6
b 6
Sent: 4/29/2020 2:30:09 PM +0000
To: "Conley, Sean P. CDR USN WHMO/WHMU" < b 6 @whmo.mil>
CC: CMS b 6 @cms.hhs.gov>
BCC: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Subject: RE: RE: Thank intro
Thanks, Joe!

Sean,

Can we set up a time for you and the Administrator to talk today? Is there a good time for you?

Thanks,
Brady

Confidential and deliberative, pre-decisional communication

-----Original Message-----

From: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Sent: Wednesday, April 29, 2020 9:45 AM
To: Conley, Sean P. CDR USN WHMO/WHMU <Sean.Conley@whmo.mil>
Cc: CMS b 6 @cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: Re: Thank intro

With correct email for Seema and her chief of staff

Sent from my iPhone

> On Apr 29, 2020, at 9:13 AM, Conley, Sean P. CDR USN WHMO/WHMU <Sean.Conley@whmo.mil> wrote:
>
> Administrator Verma,
> I'd be happy to call and discuss, is there a best number for you?

(b) (5)



> V/r
> Sean Conley
>
> Sean P Conley, DO, FACEP
> CDR, MC, FS, USN
> Physician to the President
>

> Work: (202) 757-2481

> Cell: b 6

> Email: Sean.Conley@whmo.mil

>

>

>

> -----Original Message-----

> From: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>

> Sent: Wednesday, April 29, 2020 8:59 AM

> To: Conley, Sean P. CDR USN WHMO/WHMU <Sean.Conley@whmo.mil>; Seema Verma
<Seema.Verma@cms.hhs.gov>

> Subject: Thank intro

>

(b) (5)

> Sent from my iPhone

From: "Brookes, Brady (CMS/OA)" <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/7A794D62EE454992A4268AE71690F3C1-BD17>
Sent: 3/22/2020 2:57:38 PM +0000
To: "Fetalvo, Ninio J. EOP/OVP" b 6 @ovp.eop.gov>; "Hoelscher, Douglas (who.eop.gov)" b 6 @who.eop.gov>
CC: "Redstone, James J. EOP/WHO" b 6 @who.eop.gov>; "Vought, Russell T. EOP/OMB" b 6 @omb.eop.gov>; "Paoletta, Mark R. EOP/OMB" b 6 @omb.eop.gov>; "Ray, Paul J. EOP/OMB" b 6 @omb.eop.gov>; "Morgan, Hallee K. EOP/OMB" b 6 @omb.eop.gov>; "Walsh, Heather V. EOP/OMB" b 6 @omb.eop.gov>; "Ganahl, Joseph R. EOP/OMB" b 6 @omb.eop.gov>; "Kan, Derek T. EOP/OMB" b 6 @omb.eop.gov>; "D'Angelo, Gregory B. EOP/OMB" b 6 @omb.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Pottebaum, Nicholas (who.eop.gov)" b 6 @who.eop.gov>; "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Butterfield, Nicholas W. EOP/WHO" b 6 @who.eop.gov>; "Ditto, Jessica (who.eop.gov)" b 6 @who.eop.gov>; "Obenshain, Anne (ovp.eop.gov)" b 6 @ovp.eop.gov>; "Pataki, Timothy (who.eop.gov)" b 6 @who.eop.gov>
Subject: RE: RE: Telemed

Who can I connect with to get whatever points you want the Administrator to make at the Gov call tomorrow?

Confidential and deliberative, pre-decisional communication

From: Fetalvo, Ninio J. EOP/OVP b 6 @ovp.eop.gov>
Sent: Saturday, March 21, 2020 5:25 PM
To: Hoelscher, Douglas (who.eop.gov) b 6 @who.eop.gov>
Cc: Redstone, James J. EOP/WHO b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB b 6 @omb.eop.gov>; Paoletta, Mark R. EOP/OMB b 6 @omb.eop.gov>; Ray, Paul J. EOP/OMB b 6 @omb.eop.gov>; Morgan, Hallee K. EOP/OMB b 6 @omb.eop.gov>; Walsh, Heather V. EOP/OMB b 6 @omb.eop.gov>; Ganahl, Joseph R. EOP/OMB b 6 @omb.eop.gov>; Kan, Derek T. EOP/OMB b 6 @omb.eop.gov>; D'Angelo, Gregory B. EOP/OMB b 6 @omb.eop.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Pottebaum, Nicholas (who.eop.gov) b 6 @who.eop.gov>; Merkel, Theo W. EOP/WHO b 6 @who.eop.gov>; Troye, Olivia (nsc.eop.gov) b 6 @nsc.eop.gov>; Butterfield, Nicholas W. EOP/WHO b 6 @who.eop.gov>; Ditto, Jessica (who.eop.gov) b 6 @who.eop.gov>; Obenshain, Anne (ovp.eop.gov) b 6 @ovp.eop.gov>; Pataki, Timothy (who.eop.gov) b 6 @who.eop.gov>;
Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>

Subject: Re: Telemed

Looping in Brady from CMS.

—

Ninio J.H. Fetalvo

Office of the Vice President

[202-881-7022](tel:202-881-7022)

On Mar 21, 2020, at 3:23 PM, Hoelscher, Douglas L. EOP/WHO
< b 6 @who.eop.gov> wrote:

(b) (5)



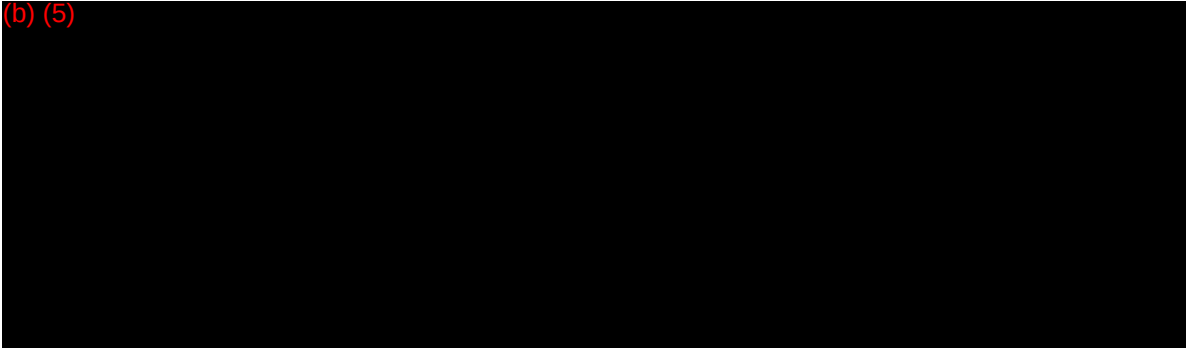
From: Redstone, James J. EOP/WHO < b 6 @who.eop.gov>
Sent: Saturday, March 21, 2020 2:57 PM
To: Hoelscher, Douglas L. EOP/WHO < b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB < b 6 @omb.eop.gov>; Paoletta, Mark R. EOP/OMB < b 6 @omb.eop.gov>
Cc: Ray, Paul J. EOP/OMB < b 6 @omb.eop.gov>; Morgan, Hallee K. EOP/OMB < b 6 @omb.eop.gov>; Walsh, Heather V. EOP/OMB < b 6 @omb.eop.gov>; Ganahl, Joseph R. EOP/OMB < b 6 @omb.eop.gov>; Kan, Derek T. EOP/OMB < b 6 @omb.eop.gov>; D'Angelo, Gregory B. EOP/OMB <Gregory.B.D'Angelo@omb.eop.gov>; Grogan, Joseph J.

EOP/WHO < b 6 @who.eop.gov>; Pottebaum, Nic D. EOP/WHO
b 6 @who.eop.gov>; Merkel, Theo W. EOP/WHO
b 6 @who.eop.gov>

Subject: RE: Telemed

Thanks Doug,

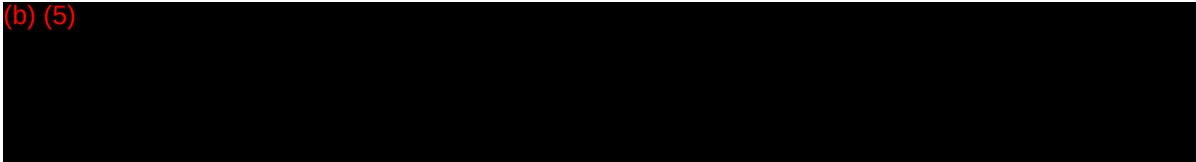
(b) (5)



+Theo.

From: Hoelscher, Douglas L. EOP/WHO < b 6 who.eop.gov>
Sent: Saturday, March 21, 2020 2:38 PM
To: Vought, Russell T. EOP/OMB b 6 @omb.eop.gov>; Paoletta, Mark R.
EOP/OMB b 6 @omb.eop.gov>
Cc: Ray, Paul J. EOP/OMB b 6 @omb.eop.gov>; Morgan, Hallee K. EOP/OMB
< b 6 @omb.eop.gov>; Walsh, Heather V. EOP/OMB
b 6 @omb.eop.gov>; Ganahl, Joseph R. EOP/OMB
< b 6 @omb.eop.gov>; Kan, Derek T. EOP/OMB b 6 @omb.eop.gov>;
D'Angelo, Gregory B. EOP/OMB < b 6 @omb.eop.gov>; Grogan, Joseph J.
EOP/WHO b 6 @who.eop.gov>; Redstone, James J. EOP/WHO
b 6 @who.eop.gov>; Pottebaum, Nic D. EOP/WHO
b 6 @who.eop.gov>
Subject: RE: Telemed

(b) (5)



From: Vought, Russell T. EOP/OMB b 6 @omb.eop.gov>

Sent: Saturday, March 21, 2020 1:40 PM

To: Paoletta, Mark R. EOP/OMB b 6 @omb.eop.gov>

Cc: Ray, Paul J. EOP/OMB b 6 @omb.eop.gov>; Morgan, Hallee K. EOP/OMB

b 6 @omb.eop.gov>; Walsh, Heather V. EOP/OMB

b 6 @omb.eop.gov>; Ganahl, Joseph R. EOP/OMB

b 6 @omb.eop.gov>; Kan, Derek T. EOP/OMB < b 6 @omb.eop.gov>;

Hoelscher, Douglas L. EOP/WHO b 6 @who.eop.gov>; D'Angelo, Gregory

B. EOP/OMB b 6 @omb.eop.gov>

Subject: Re: Telemed

(b) (5)

Adding Hoelscher and Greg

Sent from my iPhone

On Mar 21, 2020, at 11:06 AM, Paoletta, Mark R. EOP/OMB

b 6 @omb.eop.gov> wrote:

+Joseph Ganahl.

Paul, (b) (5)

Mark

Mark Paoletta

General Counsel

Office of Management & Budget

202 881 6040

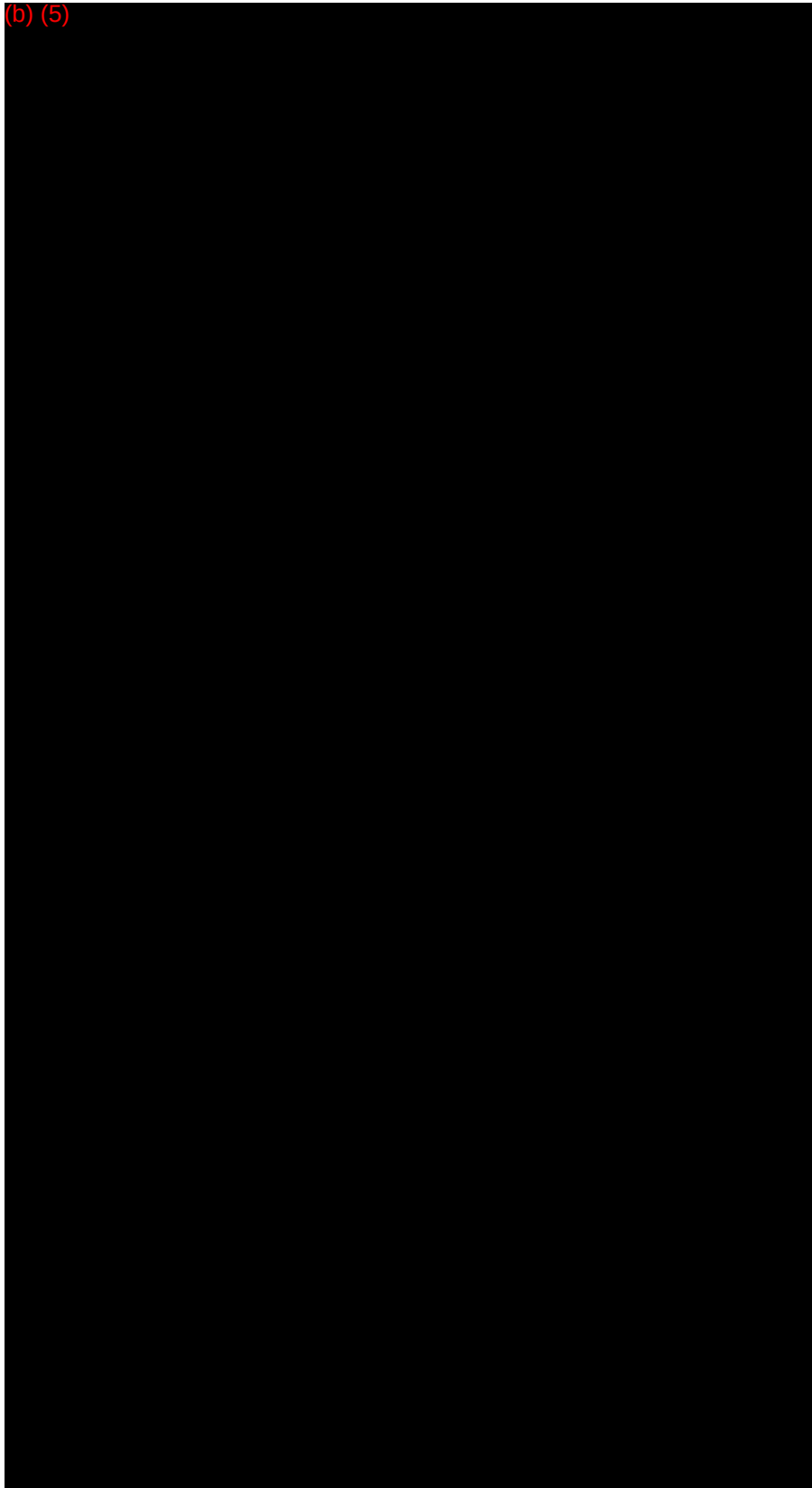
Sent from my iPhone

On Mar 21, 2020, at 10:20 AM, Ray, Paul J. EOP/OMB

b 6 @omb.eop.gov> wrote:

(b) (5)

(b) (5)



Sent from my iPhone

From: "Brookes, Brady (CMS/OA)" b 6
b 6
b 6
Sent: 4/24/2020 8:10:57 PM +0000
To: "D'Angelo, Gregory B. EOP/OMB" b 6 @omb.eop.gov>;
"Thallam, Satya P. EOP/OMB" b 6 @omb.eop.gov>; "Bonner,
Maria K. EOP/WHO" b 6 @who.eop.gov>
CC: "Parker, Jim (HHS/IOS)" <Jim.Parker@hhs.gov>; "Grogan, Joseph J.
EOP/WHO" b 6 @who.eop.gov>
Subject: RE: RE: Second CMS IFC

Hi all,

I wanted to circle back to see if anyone had thoughts on the timeline?

Thanks,

Brady

Confidential and deliberative, pre-decisional communication

From: Brookes, Brady (CMS/OA)
Sent: Friday, April 24, 2020 12:28 PM
To: D'Angelo, Gregory B. EOP/OMB b 6 @omb.eop.gov>; Thallam, Satya
P. EOP/OMB b 6 @omb.eop.gov>; Bonner, Maria K. EOP/WHO
b 6 @who.eop.gov>
Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov>
Subject: RE: Second CMS IFC

Hi Greg,

Thanks for following up. I am willing to try and push for more time on our end, but I do not think I can get the Administrator beyond Monday morning for public release. I pulled together a proposed compromise on the timeline that I am willing to push for over here. Let me know what you think. I tried to call, but please feel free to call when you have a min if you would like to discuss.

Thanks,

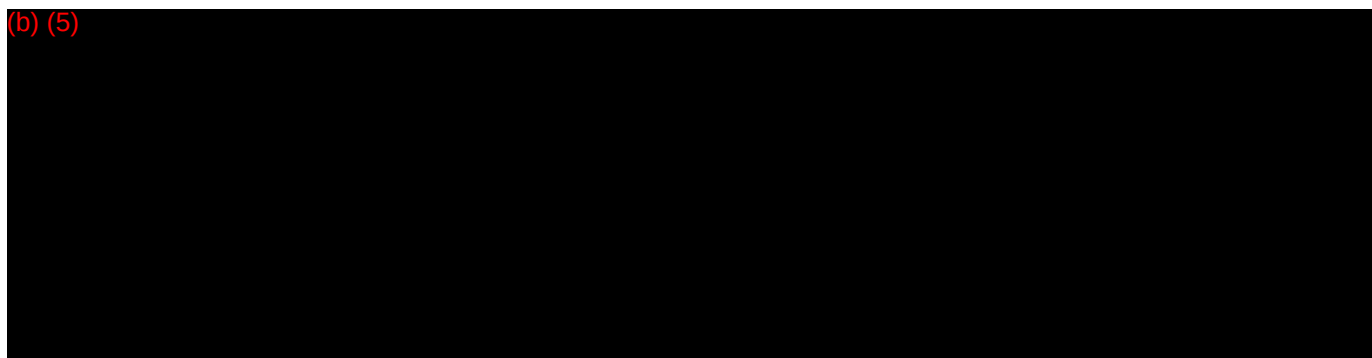
Brady

b 5

Confidential and deliberative, pre-decisional communication

From: D'Angelo, Gregory B. EOP/OMB b 6 @omb.eop.gov>
Sent: Friday, April 24, 2020 11:01 AM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Thallam, Satya P. EOP/OMB b 6 @omb.eop.gov>; Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>
Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Grogan, Joseph J. EOP/WHO <b 6 @who.eop.gov>
Subject: RE: Second CMS IFC

(b) (5)



From: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Sent: Friday, April 24, 2020 10:44 AM
To: D'Angelo, Gregory B. EOP/OMB b 6 @omb.eop.gov>; Thallam, Satya P. EOP/OMB b 6 @omb.eop.gov>; Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>
Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>
Subject: Second CMS IFC

Hi Greg, Satya, and Maria,

(b) (5)



Thanks,

Brady

Confidential and deliberative, pre-decisional communication

Sent: 4/12/2020 2:34:35 AM +0000
To: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
CC: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Subject: RE: RE: (b) (5)

From: Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>
Sent: Saturday, April 11, 2020 8:58 PM
To: CMS b 6 @cms.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Short, Marc T. EOP/OVP <b 6 @ovp.eop.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Subject: Re: (b) (5).

Will send. You are amazing. Truly.

Sent from my iPhone

On Apr 11, 2020, at 8:39 PM, CMS b 6 @cms.hhs.gov> wrote:

(b) (5)

Thanks! Happy Easter.

Sent: 4/16/2020 4:25:07 AM +0000
To: "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>
Subject: RE: RE: policy ideas

Here is our update. Still pretty technical!

From: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>
Sent: Thursday, April 9, 2020 12:09 PM
To: CMS b 6 @cms.hhs.gov>
Cc: Aramanda, Alec (CMS/OL) <Alec.Aramanda1@cms.hhs.gov>; Butterfield, Nicholas W. EOP/WHO <b 6 @who.eop.gov>
Subject: RE: policy ideas

Thanks – and adding Nick

From: CMS b 6 @cms.hhs.gov>
Sent: Thursday, April 9, 2020 12:09 PM
To: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>
Cc: Aramanda, Alec (CMS/OL) <Alec.Aramanda1@cms.hhs.gov>
Subject: RE: policy ideas

Yes of course. Adding Alec who is coordinating on our end. We have some broad ideas identified and are filling in with details in each area.

From: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>
Sent: Thursday, April 9, 2020 12:02 PM
To: CMS b 6 @cms.hhs.gov>
Subject: policy ideas

Seema

(b) (5)

A large black rectangular redaction box covering several lines of text.

Thanks

Chris

Sent: 4/12/2020 2:34:27 AM +0000
To: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
CC: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Subject: RE: RE: (b) (5)

From: Birx, Deborah L. EOP/NSC < b 6 @nsc.eop.gov>
Sent: Saturday, April 11, 2020 8:58 PM
To: CMS b 6 @cms.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Subject: Re: (b) (5)

Will send. You are amazing. Truly.

Sent from my iPhone

On Apr 11, 2020, at 8:39 PM, CMS b 6 @cms.hhs.gov> wrote:

(b) (5)

Thanks! Happy Easter.

From: CMS

b 6

b 6

Sent: 3/26/2020 12:47:33 AM +0000

To: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; b 6 @nsc.eop.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; b 6 @ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; b 6 @who.eop.gov>; "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>

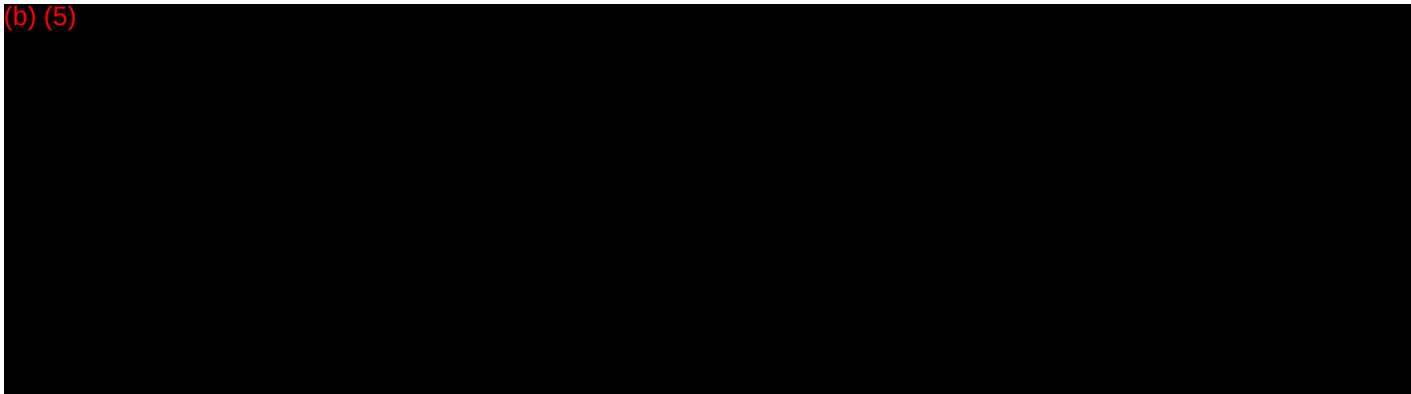
Subject: CMS Updates

Team,

Just wanted to give you the heads up on some items CMS will complete this week, pending clearance. These are things you may want VP or POTUS to announce. We are getting thousands of requests for these waivers/flexibilities. I will be sending communications materials in the next day or so to explain more, but I wanted to flag for your planning purposes.

In light of the issues with supplies and testing, these should be good news stories about how the administration is supporting the health care system to respond to COVID and helping the uninsured. The waivers of regulations are unprecedented! These are 3 separate announcements.

(b) (5)



Thanks.

From: CMS b 6
b 6

Sent: 3/20/2020 1:27:44 PM +0000

To: "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>; "Mango, Paul (HHS/IOS)" <Paul.Mango@hhs.gov>; "Parker, Jim (HHS/IOS)" <Jim.Parker@hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Kouzoukas, Demetrios (CMS/OA)" <demetrios.kouzoukas@cms.hhs.gov>

CC: "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>; "D'Angelo, Gregory B. EOP/OMB" b 6 @omb.eop.gov>; "Bruno, Grace A. EOP/OMB" b 6 @omb.eop.gov>; "Olmem, Andrew J. EOP/WHO" b 6 @who.eop.gov>

Subject: RE: RE: Options for workforce flexibility/capacity expansion

Thanks Theo, much of the list is in the works. Stay tuned and thank you again for your help.

From: Merkel, Theo W. EOP/WHO <b 6 @who.eop.gov>

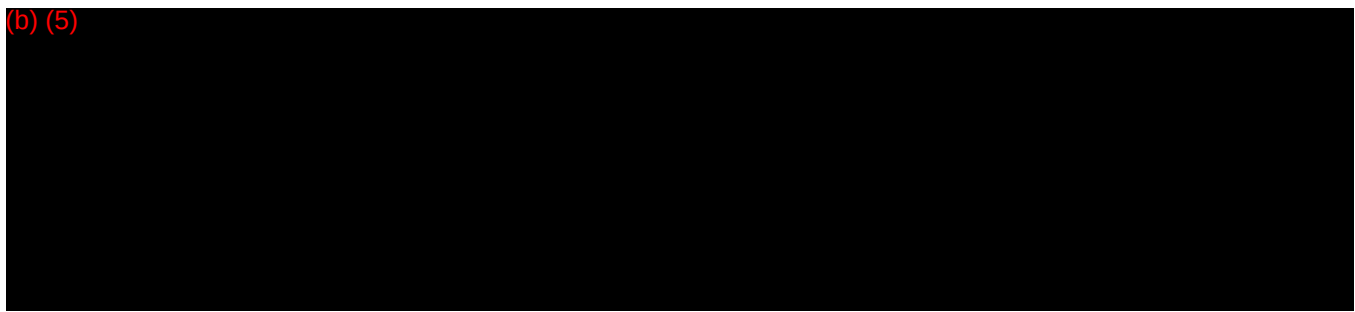
Sent: Friday, March 20, 2020 9:25 AM

To: CMS b 6 @cms.hhs.gov>; Mango, Paul (HHS/IOS) <Paul.Mango@hhs.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Kouzoukas, Demetrios (CMS/OA) <Demetrios.Kouzoukas@cms.hhs.gov>

Cc: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>; D'Angelo, Gregory B. EOP/OMB b 6 @omb.eop.gov>; Bruno, Grace A. EOP/OMB b 6 @omb.eop.gov>; Olmem, Andrew J. EOP/WHO b 6 @who.eop.gov>

Subject: Options for workforce flexibility/capacity expansion

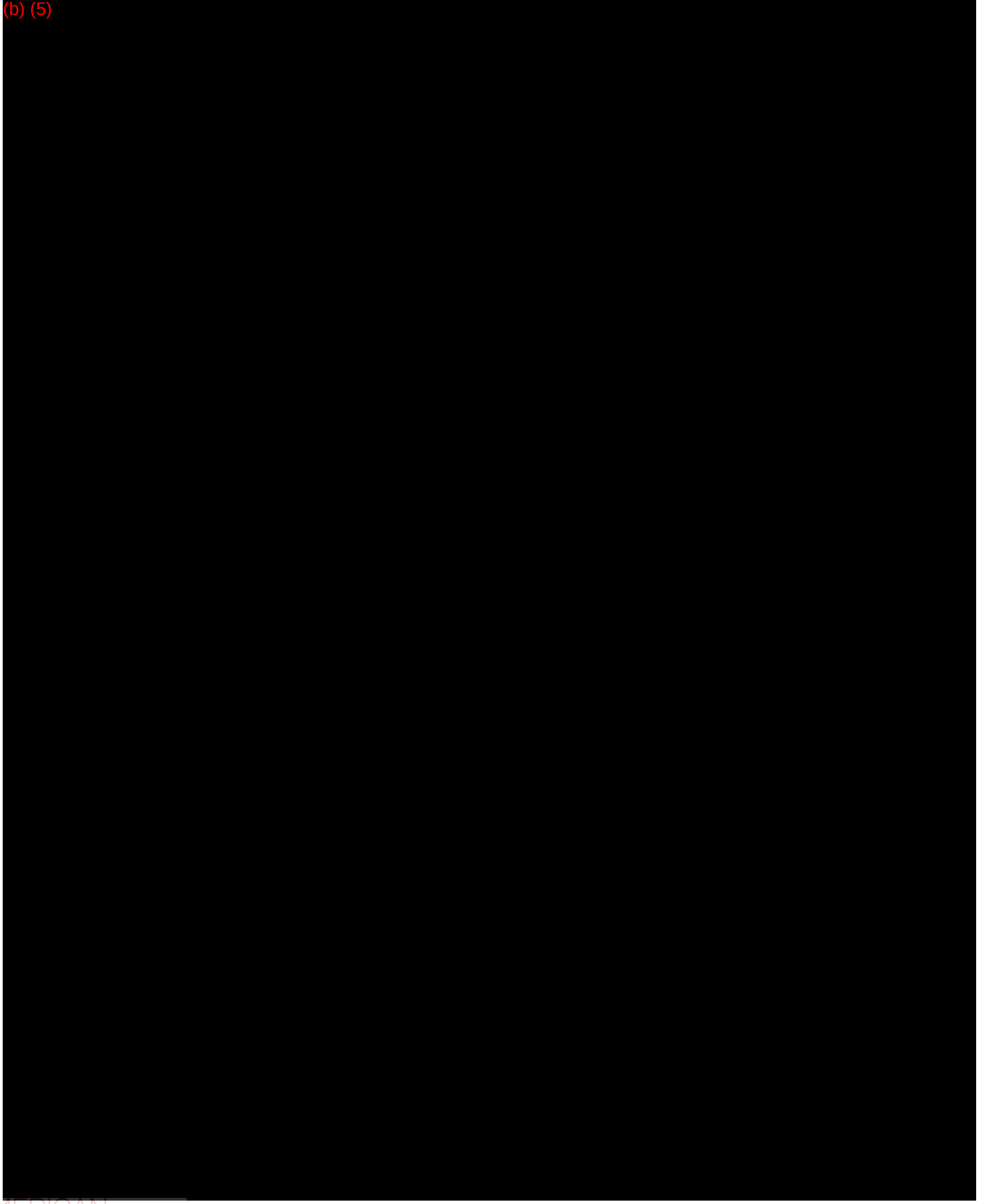
(b) (5)



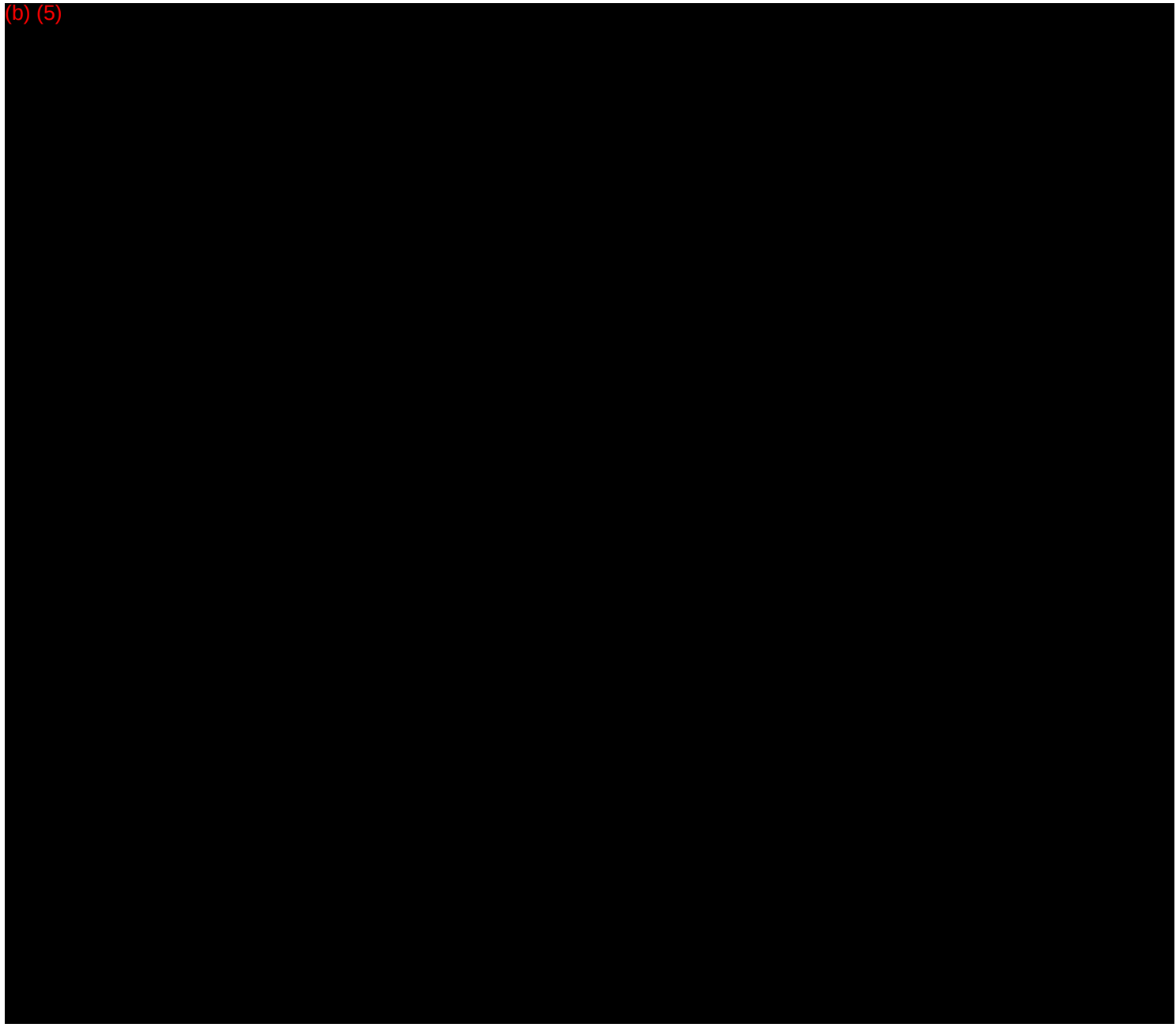
Please let me know if you have any questions,

Theo

(b) (5)



(b) (5)



Theo Merkel
Special Assistant to the President
National Economic Council
The White House

From: CMS b 6
b 6

Sent: 3/31/2020 5:40:59 PM +0000

To: "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>

CC: "Birx, Deborah L. EOP/NSC" <b 6 @nsc.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>

Subject: Re: Re: REVISED nursing home action recommendations. Confidential, deliberative

I agree it was appropriate... (b) (5) . Hard decisions.

Sent from my iPhone

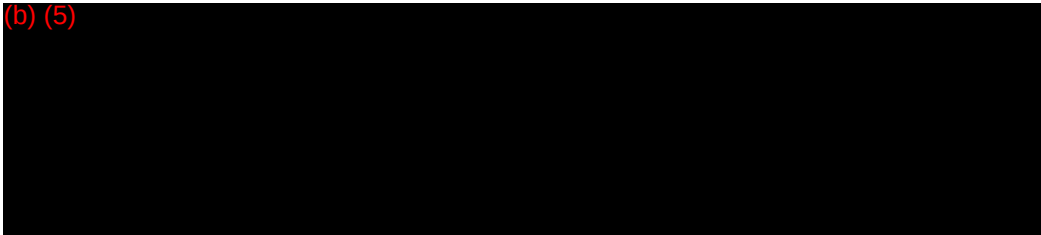
On Mar 31, 2020, at 1:09 PM, Grogan, Joseph J. EOP/WHO
<b 6 @who.eop.gov> wrote:

What do you mean hhs put them in priority 2? Where are these priorities listed?

Sent from my iPhone

On Mar 31, 2020, at 8:37 AM, CMS b 6 @cms.hhs.gov>
wrote:

(b) (5)



Sent from my iPhone

On Mar 31, 2020, at 7:12 AM, CMS b 6 @cms.hhs.gov>
wrote:

See attached, these are the recommendations the joint CDC CMS team developed. (b) (5)?

Sent from my iPhone

Begin forwarded message:

From: "Hittle, Matthew (CMS/OA)"
<Matthew.Hittle@cms.hhs.gov>

Date: March 31, 2020 at 6:57:19 AM EDT
To: CMS ^{b 6} @cms.hhs.gov
Cc: "Brandt, Kimberly (CMS/OA)"
<Kimberly.Brandt1@cms.hhs.gov>,
"Moody-Williams, Jean D. (CMS/CCSQ)"
<jean.moodywilliams@cms.hhs.gov>, "Ling,
Shari (CMS/CCSQ)"
<Shari.Ling@cms.hhs.gov>, "Good-Cohn,
Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
Subject: REVISED nursing home action recommendations

Seema (b) (5)

Matthew Hittle
Senior Advisor
Office of the Administrator
Centers for Medicare & Medicaid Services
Desk: 202-690-6754
Cell: ^{b 6}

Deliberative, pre-decisional communication

<Actions to Control COVID-19 Transmission in Nursing
Homes FINAL.docx>

From: CMS b 6
b 6
Sent: 3/26/2020 12:34:44 AM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>; "D'Angelo, Gregory B. EOP/OMB" b 6 @omb.eop.gov>
CC: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: FW: FW: EOP comment on (b) guidance

See below. Joe, (b) (5)

From: Pate, Randy (CMS/CCIIO)
Sent: Wednesday, March 25, 2020 7:47 PM
To: CMS b 6 @cms.hhs.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: RE: EOP comment on (b) guidance

We don't know, it just came from OIRA.

INFORMATION NOT RELEASABLE TO THE PUBLIC UNLESS AUTHORIZED BY LAW: This information has not been publicly disclosed and may be privileged and confidential. It is for internal government use only and must not be disseminated, distributed, or copied to persons not authorized to receive the information. Unauthorized disclosure may result in prosecution to the fullest extent of the law. Deliberative, pre-decisional communication.

From: CMS b 6 @cms.hhs.gov>
Sent: Wednesday, March 25, 2020 7:46 PM
To: Pate, Randy (CMS/CCIIO) <Randy.Pate@cms.hhs.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: Re: EOP comment on (b) guidance

Who???

Sent from my iPhone

On Mar 25, 2020, at 7:39 PM, Pate, Randy (CMS/CCIIO) <Randy.Pate@cms.hhs.gov> wrote:

b 5

b 5 If we have to provide this analysis and do follow up discussion envisioned, we won't be able to launch the SEP anytime soon.

Please let me know what you want me to do.

Randy

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From: Strauss, Emma (CMS/OA) <Emma.Strauss@cms.hhs.gov>
Sent: Wednesday, March 25, 2020 7:29 PM
To: Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Pate, Randy (CMS/CCIIO) <Randy.Pate@cms.hhs.gov>; Nelson, Peter (CMS/OA) <Peter.Nelson@cms.hhs.gov>
Cc: McLean, Rogelyn (CMS/CCIIO) <Rogelyn.McLean@cms.hhs.gov>; Wilson, Lisa J. (CMS/CCIIO) <lisa.wilson@cms.hhs.gov>; Koltov, Michelle K. (CMS/CCIIO) <Michelle.Koltov@cms.hhs.gov>
Subject: EOP comment on (b) guidance

Hi all,

b 5

b 5

--

Emma Strauss

(443) 844-8216

emma.strauss@cms.hhs.gov

INFORMATION NOT RELEASABLE TO THE PUBLIC UNLESS AUTHORIZED BY LAW: This information has not been publicly disclosed and may be privileged and confidential. It is for internal government use only and must not be disseminated, distributed, or copied to persons not authorized to receive the information. Unauthorized disclosure may result in prosecution to the fullest extent of the law. Deliberative, pre-decisional communication.

From: CMS S b 6
b 6
Sent: 3/31/2020 5:36:21 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
CC: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Subject: Re: Re: REVISED nursing home action recommendations. Confidential, deliberative

HHS did an announcement about a week ago on this.

Sent from my iPhone

On Mar 31, 2020, at 1:09 PM, Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov> wrote:

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 8:37 AM, CMS b 6 @cms.hhs.gov>
wrote:

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 7:12 AM, CMS b 6 @cms.hhs.gov>
wrote:

See attached, these are the recommendations the joint
CDC CMS team developed. (b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Hittle, Matthew (CMS/OA)"
<Matthew.Hittle@cms.hhs.gov>

Date: March 31, 2020 at 6:57:19 AM EDT
To: CMS ^{b 6} @cms.hhs.gov
Cc: "Brandt, Kimberly (CMS/OA)"
<Kimberly.Brandt1@cms.hhs.gov>,
"Moody-Williams, Jean D. (CMS/CCSQ)"
<jean.moodywilliams@cms.hhs.gov>, "Ling,
Shari (CMS/CCSQ)"
<Shari.Ling@cms.hhs.gov>, "Good-Cohn,
Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
Subject: REVISED nursing home action recommendations

Seema – (b) (5)

Matthew Hittle
Senior Advisor
Office of the Administrator
Centers for Medicare & Medicaid Services
Desk: 202-690-6754
Cell ^{b 6}

Deliberative, pre-decisional communication

<Actions to Control COVID-19 Transmission in Nursing
Homes FINAL.docx>

From: CMS b 6
b 6
Sent: 5/4/2020 1:23:09 AM +0000
To: "D'Angelo, Gregory B. EOP/OMB" < b 6 @omb.eop.gov>
CC: "Grogan, Joseph J. EOP/WHO" < b 6 @who.eop.gov>; "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: (b) (5)
Yes...we have a draft with September.

Sent from my iPhone

> On May 3, 2020, at 6:15 PM, D'Angelo, Gregory B. EOP/OMB
b 6 @omb.eop.gov> wrote:
>
> If CMS can send over a draft calendar I'll take a look and get back to you ASAP on feasibility
>
> Sent from my iPhone
>
>> On May 3, 2020, at 5:10 PM, Grogan, Joseph J. EOP/WHO
< b 6 @who.eop.gov> wrote:
>>
>> September is doable.
>>
>> Sent from my iPhone
>>
>>> On May 3, 2020, at 5:09 PM, Merkel, Theo W. EOP/WHO
< b 6 @who.eop.gov> wrote:
>>>
>>> Your team is developing the draft timeline, which we were going to circulate to all the departments to get feedback and buy in.
>>>

(b) (5)

>>>
>>> -----Original Message-----
>>> From: CMS b 6 @cms.hhs.gov>
>>> Sent: Sunday, May 3, 2020 5:03 PM
>>> To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Merkel, Theo W. EOP/WHO b 6 @who.eop.gov>; D'Angelo, Gregory B. EOP/OMB
< b 6 @omb.eop.gov>
>>> Subject: (b) (5)
>>>
>>> Is there some reason we can't get this out in September or sooner? My team can get it moving but we would need other parties to agree to a condensed timeline.
>>>
>>> Sent from my iPhone

From: CMS b 6
b 6

Sent: 4/6/2020 9:08:56 PM +0000

To: "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Hahn, Stephen" <SH1@fda.hhs.gov>; "Adams, Jerome (HHS/OASH)" <Jerome.Adams@hhs.gov>; Debi Birx <Deborah.L.Birx@nsc.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>; Joe Grogan b 6 @who.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>

CC: "Shah, Anand (FDA/OC)" <Anand.Shah@fda.hhs.gov>; "Shuren, Jeff (FDA/CDRH)" <Jeff.Shuren@fda.hhs.gov>; "Lenihan, Keagan (FDA/OC)" <Keagan.Lenihan@fda.hhs.gov>

Subject: RE: RE: Call with serology test CEOs

CMS can work on the code/payment for the test.

From: Good-Cohn, Meredith (CMS/OA)

Sent: Monday, April 6, 2020 1:47 PM

To: Hahn, Stephen <SH1@fda.hhs.gov>; Adams, Jerome (HHS/OASH) <Jerome.Adams@hhs.gov>; Debi Birx b 6 @nsc.eop.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Joe Grogan b 6 who.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; CMS b 6 @cms.hhs.gov>

Cc: Shah, Anand (FDA/OC) <Anand.Shah@fda.hhs.gov>; Shuren, Jeff (FDA/CDRH) <Jeff.Shuren@fda.hhs.gov>; Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>

Subject: RE: Call with serology test CEOs

+Adm Verma's correct email address b 6 @cms.hhs.gov. Thank you.

From: Hahn, Stephen <SH1@fda.hhs.gov>

Sent: Monday, April 6, 2020 1:35 PM

To: Adams, Jerome (HHS/OASH) <Jerome.Adams@hhs.gov>; Debi Birx <b 6 @nsc.eop.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Joe Grogan b 6 @who.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>

Cc: Shah, Anand (FDA/OC) <Anand.Shah@fda.hhs.gov>; Shuren, Jeff (FDA/CDRH) <Jeff.Shuren@fda.hhs.gov>; Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>

Subject: RE: Call with serology test CEOs

good point, Jerome. (b) (5)

(b) (5)

(b) (5)

Steve

From: Adams, Jerome (HHS/OASH) <Jerome.Adams@hhs.gov>

Date: April 6, 2020 at 1:08:18 PM EDT

To: Hahn, Stephen <SH1@fda.hhs.gov>, Debi Birx <^{b 6} @nsc.eop.gov>, Giroir, Brett (OS) <Brett.Giroir@hhs.gov>, Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>, Fauci, Anthony S (NIH) <afauci@niaid.nih.gov>, Joe Grogan <^{b 6} @who.eop.gov>, Redfield, Robert R (CDC) <olx1@cdc.gov>

Cc: Shah, Anand <Anand.Shah@fda.hhs.gov>, Shuren, Jeff <Jeff.Shuren@fda.hhs.gov>, Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>

Subject: RE: Call with serology test CEOs

(b) (5)

Jerome

VADM Jerome Adams, MD, MPH

20th U.S. Surgeon General

From: Hahn, Stephen <SH1@fda.hhs.gov>

Sent: Monday, April 6, 2020 1:02 PM

To: Debi Birx <^{b 6} @nsc.eop.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>; Adams, Jerome (HHS/OASH) <Jerome.Adams@hhs.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Joe Grogan <^{b 6} who.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>

Cc: Shah, Anand (FDA/OC) <Anand.Shah@fda.hhs.gov>; Shuren, Jeff (FDA/CDRH) <Jeff.Shuren@fda.hhs.gov>; Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>

Subject: Call with serology test CEOs

Colleagues,

Great call today with the CEOs.

A couple of issues were flagged that I wanted to bring to your attention.

1. Obtaining plasma samples and antigen remains a critical stumbling block to test development. FDA will review and provide some information re: sources but if any of you could be of help here, I'll be happy to pass along that information to the CEOs.
2. The CEO's would like us to consider issuing task force guidance regarding how serology tests would be used in a 'back to work' algorithm. This information would provide more guidance during their test development process. I did provide a high level overview of our current plans.
3. The CEO's wanted to know if CMS would be issuing a specific and distinct CPT code and reimbursement rate for serology tests.
4. They had many questions about the technical aspects of test development. Dr. Shuren and his team provided good information and will do so on an ongoing basis.

Any help you could provide, particularly with the first 3 items would be appreciated. I can be the point of contact with the AvaMedDX group.

Best

Steve

From: CMS b 6
b 6
Sent: 2/23/2020 11:29:54 PM +0000
To: "Conway, Kellyanne E. EOP/WHO" b 6 @who.eop.gov>
CC: "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO" < b 6 @who.eop.gov>; "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>; "Rollins, Brooke L. EOP/WHO" b 6 @who.eop.gov>; "Vought, Russell T. EOP/OMB" b 6 @omb.eop.gov>; "Ditto, Jessica E. EOP/WHO" < b 6 @who.eop.gov>

Subject: Re: Re: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.
Sure. Would appreciate the help. Just let me know what works for all of you. Also if it wasn't clear in my note, we are still waiting for OMB to clear this, so that needs to happen first.

Sent from my iPhone

On Feb 23, 2020, at 6:07 PM, Conway, Kellyanne E. EOP/WHO < b 6 @who.eop.gov> wrote:

Seema -

(b) (5)

Would you like to meet or speak by phone tomorrow or Tuesday? We can gather the group.

Thanks

Kellyanne Conway
Counselor to The President
Executive Office of The President
Office: 202-456-4611

On Feb 23, 2020, at 5:33 PM, Kushner, Jared C. EOP/WHO b 6 @who.eop.gov> wrote:

OK, I defer to you here.

JK

From: Grogan, Joseph J. EOP/WHO < b 6 @who.eop.gov>
Sent: Sunday, February 23, 2020 1:23 PM
To: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>
Cc: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>; Rollins, Brooke L. EOP/WHO b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO

b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB
b 6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO
b 6 @who.eop.gov>
Subject: Re: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

(b) (5)

Sent from my iPhone

On Feb 23, 2020, at 12:42 PM, Kushner, Jared C. EOP/WHO
b 6 @who.eop.gov> wrote:

From: Liddell, Christopher P. EOP/WHO

b 6 @who.eop.gov>

Sent: Sunday, February 23, 2020 12:18 PM

To: CMS S b 6 @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO

< b 6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO

< b 6 @who.eop.gov>; Kushner, Jared C. EOP/WHO

b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO

b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB

b 6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO

b 6 who.eop.gov>

Subject: RE: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

(b) (5)

From: CMS b 6 @cms.hhs.gov>

Sent: Sunday, February 23, 2020 11:46 AM

To: Grogan, Joseph J. EOP/WHO

b 6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO

b 6 @who.eop.gov>; Kushner, Jared C. EOP/WHO

b 6 who.eop.gov>; Conway, Kellyanne E. EOP/WHO

b 6 @who.eop.gov>; Liddell, Christopher P. EOP/WHO

< b 6 @who.eop.gov>; Vought, Russell T.

EOP/OMB < b 6 @omb.eop.gov>; Ditto, Jessica E.

EOP/WHO b 6 @who.eop.gov>

Subject: (b) (5) Rollout.. Confidential, Deliberative,
Market Moving.

Team,

Just wanted to make sure we are all the same page on the
(b) (5) rollout. While we are still waiting feedback from
OMB, we are preparing for a rollout of the model as early as
this Friday (Feb. 28) or early the following week.

(b) (5)



Please let me know if there are any concerns or other
suggestions. Thanks.

From: CMS b 6
b 6
Sent: 5/4/2020 1:23:05 AM +0000
To: "Merkel, Theo W. EOP/WHO" < b 6 @who.eop.gov>
CC: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "D'Angelo, Gregory B. EOP/OMB" b 6 @omb.eop.gov>
Subject: Re: Re: (b) (5) rule
I will push my team to get it done faster but will need your help on the other components.
Thank you.

Sent from my iPhone

> On May 3, 2020, at 5:09 PM, Merkel, Theo W. EOP/WHO
< b 6 @who.eop.gov> wrote:
>
> Your team is developing the draft timeline, which we were going to circulate to all the
departments to get feedback and buy in.

(b) (5)

>
> -----Original Message-----
> From: CMS b 6 @cms.hhs.gov>
> Sent: Sunday, May 3, 2020 5:03 PM
> To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Merkel, Theo W. EOP/WHO b 6 @who.eop.gov>; D'Angelo, Gregory B. EOP/OMB
< b 6 @omb.eop.gov>
> Subject: (b) (5) rule
>
> Is there some reason we can't get this out in September or sooner? My team can get it
moving but we would need other parties to agree to a condensed timeline.
>
> Sent from my iPhone

From: CMS b 6
b 6

Sent: 4/12/2020 12:38:52 AM +0000

To: ""Birx, Deborah L. EOP/NSC"" b 6 @nsc.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>

Subject: Done--\$(b) (5)

(b) (5)

(b) (5) Thanks! Happy
Easter.

From: CMS b 6
b 6

Sent: 5/7/2020 7:08:29 PM +0000

To: "Polowczyk, John P (MIL)" <john.p.polowczyk.mil@mail.mil>

CC: "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Dumbauld, Cassidy M. EOP/WHO" b 6 who.eop.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Amerau, Colin C (MIL)" <colin.c.amerau.mil@mail.mil>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "OS Bibo, David" <David.Bibo@fema.dhs.gov>; "McGuffee, Tyler Ann A. EOP/OVP" b 6 @ovp.eop.gov>

Subject: Re: Re: Estimated Nursing Home Shipping dates
Next week is Nursing Homes Week.

Sent from my iPhone

On May 7, 2020, at 2:47 PM, Polowczyk, John P RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil> wrote:

(b) (5)



V/r John

<Copy of Copy of FRSCNursingHomePPEDeliveries_6May.xlsx>

From: CMS b 6
b 6
Sent: 2/23/2020 11:27:41 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.
Joe. Please give me a call so we can discuss. b 5

b 5

Sent from my iPhone

On Feb 23, 2020, at 5:20 PM, Grogan, Joseph J. EOP/WHO
< b 6 who.eop.gov> wrote:

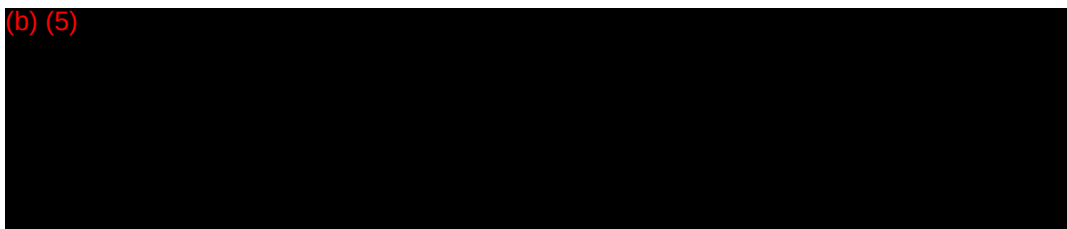
Seema, CMS doesn't have sign off on this.

b 5

Sent from my iPhone

On Feb 23, 2020, at 4:22 PM, CMS b 6 @cms.hhs.gov>
wrote:

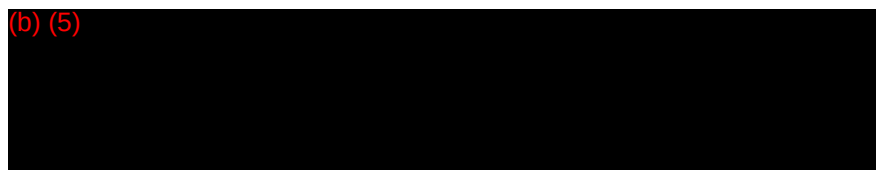
(b) (5)



Sent from my iPhone

On Feb 23, 2020, at 2:35 PM, Kushner, Jared C. EOP/WHO
b 6 @who.eop.gov> wrote:

(b) (5)



(b) (5)

From: Liddell, Christopher P. EOP/WHO

b 6 @who.eop.gov>

Sent: Sunday, February 23, 2020 12:18 PM

To: CMS b 6 @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO

b 6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO

b 6 @who.eop.gov>; Kushner, Jared C. EOP/WHO

b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO

b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB

b 6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO

b 6 @who.eop.gov>

Subject: RE: (b) (5) Rollout.. Confidential, Deliberative,
Market Moving.

(b) (5)

From: CMS b 6 @cms.hhs.gov>

Sent: Sunday, February 23, 2020 11:46 AM

To: Grogan, Joseph J. EOP/WHO

b 6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO

b 6 @who.eop.gov>; Kushner, Jared C. EOP/WHO

b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO

< b 6 @who.eop.gov>; Liddell, Christopher P. EOP/WHO

b 6 who.eop.gov>; Vought, Russell T.

EOP/OMB b 6 @omb.eop.gov>; Ditto, Jessica E.

EOP/WHO b 6 @who.eop.gov>

Subject: (b) (5) Rollout.. Confidential, Deliberative,
Market Moving.

Team,

Just wanted to make sure we are all the same page on the
(b) (5) rollout. While we are still waiting feedback from
OMB, we are preparing for a rollout of the model as early as
this Friday (Feb. 28) or early the following week.

(b) (5)

(b) (5)



Please let me know if there are any concerns or other suggestions. Thanks.

From: CMS
b 6
Sent: 4/9/2020 4:08:33 PM +0000
To: "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>
CC: Alec Aramanda (CMS/OA) (Alec.Aramanda1@cms.hhs.gov)
Subject: RE: RE: policy ideas

Yes of course. Adding Alec who is coordinating on our end. We have some broad ideas identified and are filling in with details in each area.

From: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>
Sent: Thursday, April 9, 2020 12:02 PM
To: CMS b 6 @cms.hhs.gov>
Subject: policy ideas

Seema

b 5

Thanks

Chris

From: CMS b 6
b 6
Sent: 2/11/2020 11:25:54 PM +0000
To: "Kan, Derek T. EOP/OMB" b 6 @omb.eop.gov>
CC: "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>;
"Ray, Paul J. EOP/OMB" b 6 @omb.eop.gov>; "Lira, Mathew L.
EOP/WHO" b 6 @who.eop.gov>; "Kushner, Jared C. EOP/WHO"
b 6 @who.eop.gov>; "Pataki, Tim A. EOP/WHO"
b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO"
b 6 @who.eop.gov>; "Haley, Vincent M. EOP/WHO"
b 6 @who.eop.gov>; "Vought, Russell T. EOP/OMB"
b 6 @omb.eop.gov>

Subject: Re: Re: EHR rule
Assuming he will be announcing the rules during his speech?

Sent from my iPhone

On Feb 11, 2020, at 5:23 PM, Kan, Derek T. EOP/OMB b 6 @omb.eop.gov>
wrote:

Got it. Thanks.

From: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, February 11, 2020 5:03 PM
To: Kan, Derek T. EOP/OMB b 6 @omb.eop.gov>; Ray, Paul J. EOP/OMB
b 6 @omb.eop.gov>; Lira, Mathew L. EOP/WHO < b 6 @who.eop.gov>
Cc: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>; CMS SV1 b 6 @cms.hhs.gov>;
Pataki, Tim A. EOP/WHO b 6 who.eop.gov>; Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov>; Haley, Vincent M. EOP/WHO
b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB
b 6 @omb.eop.gov>
Subject: EHR rule

(b) (5)

Vince – Matt Lira can give you background

Thanks
Chris

From: CMS
b 6
b 6

Sent: 4/11/2020 8:02:20 PM +0000

To: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>

CC: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>

Subject: Labs

b 5

From: CMS
b 6
Sent: 4/1/2020 11:50:38 AM +0000
To: "'Kushner, Jared C. EOP/WHO'" b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Subject: FW: FW: Pharmacy - COVID testing expansion

See below.
to conduct

b 5

b 5

From: Ashworth, Richard b 6 @walgreens.com>
Sent: Tuesday, March 31, 2020 10:44 PM
To: CMS b 6 @cms.hhs.gov>
Subject: Pharmacy - COVID testing expansion

Seema,

Thanks again for reaching out yesterday to help the effort underway to increase testing capacity for COVID-19. We continue to work towards standing up an additional two dozen testing sites, utilizing the new Abbott technology, beginning next Monday, April 6th. I want to thank you and your team for all your help with the CLIA certificate process.

We do still have one more obstacle – the ability for pharmacists to order and execute the COVID-19 tests. After working with OGC over the last two days, it appears this has to be done legislatively.

As you know, there was a strong push to have a legislative provision included in the CARES Act last week that fell just short, in part, due to opposition by the American Medical Association (AMA).

I'm pleased to shared that we talked with the AMA today and have narrowed the legislative provision with the goal of keeping them "neutral" on pharmacists conducting COVID-19 and flu tests. With that in mind, we believe an opportunity exists to have this more narrow legislative provision passed by the U.S. House and Senate by Unanimous Consent (UC) in the days ahead. The aftermath of the CARES Act suggested that absent AMA opposition, the provision would have been included.

We believe Republican and Democrat Congressional leadership strongly support, and will be hard pressed to oppose, the opportunity to increase COVID-19 testing capacity.

We will follow up with the relevant folks at the White House – Legislative Affairs, Domestic Policy Council, etc. – but I would appreciate any support you could lend to this effort as well.

We all are pushing as hard as possible to increase testing capacity in order to combat this terrible virus.

I appreciate all your support.

Thanks,

Richard

Richard Ashworth, President -Walgreens

200 Wilmot Road

Deerfield, IL 60015

M: b 6

Linkedin: richardashworthpharmD

Twitter: RichardPharmD

From: "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>
Sent: 3/29/2020 2:06:09 PM +0000
To: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
CC: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Subject: Re: Re: AMA Statement FYI
(b) (5)

On Mar 29, 2020, at 9:53 AM, Birx, Deborah L. EOP/NSC
b 6 @nsc.eop.gov> wrote:

Agree - (b) (5)

From: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Date: Sunday, March 29, 2020 at 9:52 AM
To: CMS b 6 @cms.hhs.gov>
Cc: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>, "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>, "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>, "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>, "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
Subject: Re: AMA Statement FYI

(b) (5)

Sent from my iPhone

On Mar 29, 2020, at 9:11 AM, CMS b 6 @cms.hhs.gov> wrote:

FYI..statement from hospitals and doctors on PPE.

Sent from my iPhone

Begin forwarded message:

From: "Pollackc, Rick" <rpollack@aha.org>

Date: March 28, 2020 at 7:37:32 PM EDT

To: "Seema Verma b6 @cms.hhs.gov)" b6 @cms.hhs.gov>

Subject: AMA Statement FYI

With Inadequate Supply of PPE, AMA Urges Critical Steps to Protect Frontline Health Care Workers During COVID-19

March 28, 2020

<https://www.ama-assn.org/press-center/ama-statements/ama-urges-critical-steps-protect-frontline-health-care-workers>

Statement Attributed To:

Patrice A. Harris, M.D., M.A.

President, American Medical Association

"Physicians and front-line health care workers across the country are pleading for more personal protective equipment (PPE), doing everything they can to raise awareness of this crisis. Those on the front lines of the COVID-19 pandemic are concerned that the lack of adequate PPE endangers not only themselves, but their patients and families as well.

"It is vital that our health care workforce is equipped with a sufficient supply of personal protective equipment, including using their own PPE in order to protect themselves and their patients when no other PPE is available.

"At this critical moment, a unified effort is urgently needed to identify gaps in the supply of and lack of access to PPE necessary to fight COVID-19. The AMA continues to urge the Administration to ensure manufacturing of PPE is operating at maximum possible capacity and create a national tracking system of acquisition and distribution of critical PPE supplies. Federal coordination is necessary to ensure adequate supply and will limit situations where states compete against each other at inflated prices for limited essential supplies.

"Physicians stand ready to provide urgent medical care on the front lines in a pandemic crisis. But their need for protective

gear is equally urgent and necessary.”

###

RICK POLLACK

President & Chief Executive Officer
American Hospital Association
800 10th Street NW – Suite 400
Two CityCenter
Washington, D.C. 20001-4956
(202) 626-4625 – Telephone
(202) 253-4068 – Fax
b 6 @aha.org

From: CMS
(FYD b 6
3-VJ
Sent: 2/13/2020 10:56:00 PM +0000
To: "Rollins, Brooke L. EOP/WHO" b 6 @who.eop.gov>; "Grogan,
Joseph J. EOP/WHO" b 6 @who.eop.gov>
Subject: FW: FW: Uninsured Blog

Below is a blog I wrote some time ago,

b 5

b 5

Below is the blog on the uninsured, which can be accessed here:

<https://www.cms.gov/blog/thank-obamacare-rise-uninsured>

Thank Obamacare for the Rise of the Uninsured

The U.S. Census Bureau released their annual report on health insurance coverage in the United States which shows the number of uninsured Americans rose from 2017 to 2018. As usual, critics of President Trump have been quick to blame the Administration's healthcare policies for this increase. But a review of key facts suggests the rising uninsured rate stems largely from Obamacare's failure to deliver affordable health insurance premiums and has created a new class of uninsured.

While Obamacare promised affordable health insurance for every American, and even penalized those who refused to buy it, the law did nothing to control underlying costs. The very structure of the law which imposed billions of dollars in new, costly regulations also led to higher and higher insurance premiums.

As a result, when President Trump took office in 2017, average individual market health insurance premiums in states using HealthCare.gov had already doubled when compared to 2013, the year before Obamacare's main regulations took effect. Average premiums went up by another 26 percent in 2018.

At the same time individual market premiums were spiking out of control, Centers for Medicare & Medicaid Services (CMS) data show a substantial enrollment drop among unsubsidized people on the individual market who do not receive federal premium tax credits. In just two years, from 2016 to 2018, unsubsidized enrollment declined by 2.5 million people, a 40 percent drop.

These numbers clearly show Obamacare has created a serious affordability problem on the individual market—and this was all put in motion before President Trump took office. Let's remember that insurers' process for setting rates for 2018 was well under way at the beginning of 2017 when President Trump took office and based on policies set in place under the Obama Administration.

Simply put, there are too many people without subsidies who cannot afford coverage under Obamacare. For example, when a 60-year old couple in Grand Island, Nebraska making \$70,000 a year—which is just slightly too much to qualify for Obamacare's premium subsidy—is faced with paying \$38,000, over half of their yearly income, to buy a silver plan with an \$11,100 annual maximum out-of-pocket limit. We should not be surprised if they make the tough decision to drop their coverage. With a similar cold reality facing millions of American families, it was inevitable that Obamacare's affordability crisis would eventually show up in the rates of uninsured Americans.

The data show that the number of uninsured with incomes greater than 400 percent of the federal poverty line (FPL)—the cutoff point to qualify for federal tax credits—increased by 1.1 million in 2018. The number of uninsured with incomes between 300 and 399 percent of FPL who might qualify for smaller Obamacare tax credits, but still must pay a large portion of premium on their own, increased by 500,000. The total increase in the number of uninsured with incomes higher than 300 percent of FPL represents 85 percent of the 1.9 million additional uninsured.

Together these data show how Obamacare created an entirely new class of uninsured individuals, among those with middle to higher incomes who don't qualify for government subsidies and can't afford coverage because of skyrocketing premiums.

Much of the news coverage has claimed the increase in the number of uninsured was driven by the decline in people covered by Medicaid. Yet, this simply does not square with the fact that the Census data also reported no statistically significant change in the number of uninsured with incomes lower than 138 percent of FPL, the people most likely to be eligible and enrolled in Medicaid. These numbers help explain why the uninsured rate went up at the same time the poverty level went down.

The fact that most of the movement into the ranks of the uninsured occurred among people with higher incomes who don't receive subsidies strongly suggests the change is due to affordability problems among higher income people than any issue with Medicaid coverage for lower-income people.

This is especially true considering the consistent strength of the Trump economy and job market during this period. The consistently strong economy means the big change for

higher income people has been the affordability of individual coverage, not any change to employer-sponsored coverage.

It is true that CMS has bolstered program integrity to make sure people who are enrolled in Medicaid are actually eligible. Historical trends consistently show Medicaid enrollment declines when the economy strong and growing.

Unfortunately, even with a strong economy and labor market, Obamacare's flaws cannot be fixed. The Trump Administration has enacted a number of reforms to promote more stable markets and more affordable coverage.

For instance, we've issued a series of rules to strengthen the market that delivered on a number of policies industry analysts and state officials had been recommending for years. We've also approved 12 waivers for states to create their own reinsurance programs that fund people with higher healthcare costs. By taking these costs out of the individual market risk pool, these programs have all resulted in lower premiums for everyone else, ranging from a 6 percent reduction in Rhode Island to a 30 percent reduction in Maryland.

After taking these steps, we are beginning to see positive results. After multiple years of double digit premium increases, average individual market premiums across the country declined by 1.5 percent in 2019, the very first time since Obamacare started. We're also seeing a boost in competition among health insurers. For 2019, there are 23 more issuers participating on HealthCare.gov than 2018. As a result, only five states have one issuer, compared to ten states last year. Competition means more options and lower prices for consumers.

Nonetheless, critics continue to claim the Administration's policies, including the decisions to stop making cost-sharing reduction payments and to reduce navigator and outreach funding through the Exchange have contributed to the uninsured rate. Yet, a federal district judge concluded Congress never appropriated funding for these CSR payments. The President's budget recommends appropriating these funds, but without further action by Congress the Administration is following the law.

In regards to navigator and outreach funding, CMS data continue to show stable enrollment on the Exchange suggesting these decisions had no impact on enrollment. Likewise, there was not a substantial change in enrollment after the previous administration increased from \$51 million to \$100 million for the 2017 benefit year. In fact, enrollment actually dropped after this large investment. By implementing other efficiencies on the Exchange, we were able to reduce the Exchange user fee on insurers for 2020, which will result in lower premiums, a direct benefit to consumers.

The Administration has also taken steps to promote more flexible and affordable coverage options that don't have to comply with all of Obamacare's costly requirements. The Congressional Budget Office (CBO) projects premiums for these options will be substantially less than what is currently available. These more affordable premiums will help expand coverage to around 1 million people who would have otherwise been uninsured, according to the CBO.

The rate of uninsured may continue to rise as long as Obamacare is in effect. Even its supporters have acknowledged its failures, which is why many of them have given up on Obamacare and are calling for more government through Medicare for all.

While we're making remarkable progress, we know we have much more work to do. Premiums are stable but still too high for people who don't qualify for Obamacare's premium tax credits. The Trump Administration remains firmly committed to helping those harmed by Obamacare's sky high premiums and providing every American with more affordable healthcare options.

From: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
Sent: 3/29/2020 1:53:10 PM +0000
To: "Grogan, Joseph J. EOP/WHO" < b 6 @who.eop.gov>; CMS b 6 < b 6 @cms.hhs.gov>
CC: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>
Subject: Re: Re: AMA Statement FYI

Agree – (b) (5)

From: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Date: Sunday, March 29, 2020 at 9:52 AM
To: CMS b 6 @cms.hhs.gov>
Cc: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>, "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>, "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>, "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>, "Birx, Deborah L. EOP/NSC" < b 6 @nsc.eop.gov>
Subject: Re: AMA Statement FYI

(b) (5)

Sent from my iPhone

On Mar 29, 2020, at 9:11 AM, CMS b 6 @cms.hhs.gov> wrote:

FYI..statement from hospitals and doctors on PPE.

Sent from my iPhone

Begin forwarded message:

From: "Pollackc, Rick" b 6 @aha.org>

Date: March 28, 2020 at 7:37:32 PM EDT

To: "Seema Verma b6 @cms.hhs.gov)" b6 @cms.hhs.gov>

Subject: AMA Statement FYI

With Inadequate Supply of PPE, AMA Urges Critical Steps to Protect Frontline Health Care Workers During COVID-19

March 28, 2020

<https://www.ama-assn.org/press-center/ama-statements/ama-urges-critical-steps-protect-frontline-health-care-workers>

Statement Attributed To:

Patrice A. Harris, M.D., M.A.

President, American Medical Association

"Physicians and front-line health care workers across the country are pleading for more personal protective equipment (PPE), doing everything they can to raise awareness of this crisis. Those on the front lines of the COVID-19 pandemic are concerned that the lack of adequate PPE endangers not only themselves, but their patients and families as well.

"It is vital that our health care workforce is equipped with a sufficient supply of personal protective equipment, including using their own PPE in order to protect themselves and their patients when no other PPE is available.

"At this critical moment, a unified effort is urgently needed to identify gaps in the supply of and lack of access to PPE necessary to fight COVID-19. The AMA continues to urge the Administration to ensure manufacturing of PPE is operating at maximum possible capacity and create a national tracking system of acquisition and distribution of critical PPE supplies. Federal coordination is necessary to ensure adequate supply and will limit situations where states compete against each other at inflated prices for limited essential supplies.

"Physicians stand ready to provide urgent medical care on the front lines in a pandemic crisis. But their need for protective gear is equally urgent and necessary."

###

RICK POLLACK

President & Chief Executive Officer

American Hospital Association

800 10th Street NW – Suite 400

Two CityCenter

Washington, D.C. 20001-4956

(202) 626-4625 – Telephone

(202) 253-4068 – Fax

b 6 [@aha.org](mailto:rick.pollack@aha.org)

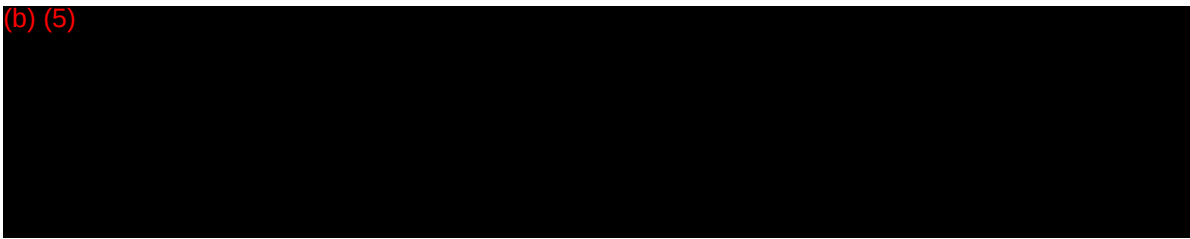
From: b 6 @cms.hhs.gov
Sent: 2/19/2020 4:20:20 PM +0000
To: "Butterfield, Nicholas W. EOP/WHO" b 6 @who.eop.gov>
CC: "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: EHR rule

b 5

Sent from my iPhone

On Feb 19, 2020, at 9:10 AM, Butterfield, Nicholas W. EOP/WHO
b 6 @who.eop.gov> wrote:

(b) (5)



From: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>
Sent: Wednesday, February 19, 2020 8:38 AM
To: CMS b 6 @cms.hhs.gov>; Butterfield, Nicholas W. EOP/WHO
b 6 @who.eop.gov>
Subject: RE: EHR rule

Nick ,, do we know which of the speechwriters are doing this one ?

From: CMS b 6 @cms.hhs.gov>
Sent: Tuesday, February 18, 2020 5:36 PM
To: Kan, Derek T. EOP/OMB b 6 @omb.eop.gov>
Cc: Lira, Mathew L. EOP/WHO b 6 @who.eop.gov>; Liddell, Christopher P. EOP/WHO <b 6 @who.eop.gov>; Ray, Paul J. EOP/OMB
b 6 omb.eop.gov>; Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>; Pataki, Tim A. EOP/WHO b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov>; Haley, Vincent M. EOP/WHO
b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB
b 6 @omb.eop.gov>
Subject: Re: EHR rule

Comms team meeting on rollout and rules are in good shape. Let me know who is working on the speech and happy to help on that.

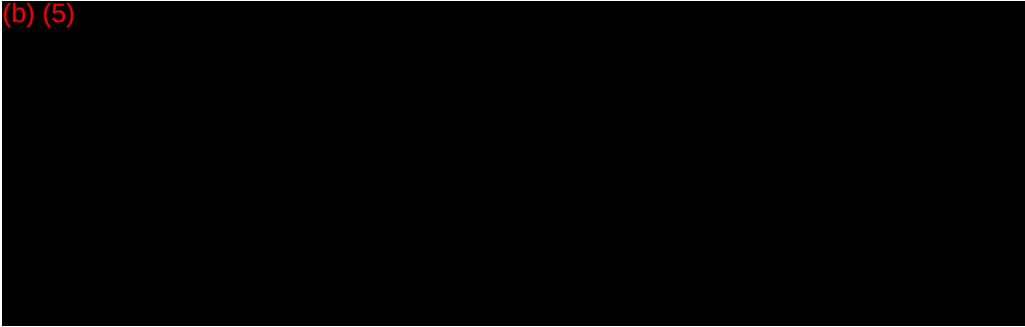
Sent from my iPhone

On Feb 18, 2020, at 1:16 PM, Kan, Derek T. EOP/OMB b 6 @omb.eop.gov> wrote:

We're currently on track to have it ready for the speech. We have some more steps to go through but, as of now, we're looking good.

From: Lira, Mathew L. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, February 18, 2020 11:34 AM
To: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>; Kan, Derek T. EOP/OMB b 6 @omb.eop.gov>; Ray, Paul J. EOP/OMB b 6 @omb.eop.gov>
Cc: Kushner, Jared C. EOP/WHO b 6 who.eop.gov>; CMS b 6 cms.hhs.gov>; Pataki, Tim A. EOP/WHO b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Haley, Vincent M. EOP/WHO b 6 who.eop.gov>; Vought, Russell T. EOP/OMB b 6 @omb.eop.gov>
Subject: RE: EHR rule

(b) (5)



From: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, February 18, 2020 11:15 AM
To: Kan, Derek T. EOP/OMB b 6 @omb.eop.gov>; Ray, Paul J. EOP/OMB b 6 @omb.eop.gov>; Lira, Mathew L. EOP/WHO b 6 @who.eop.gov>
Cc: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>; Pataki, Tim A. EOP/WHO b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Haley, Vincent M. EOP/WHO b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB b 6 @omb.eop.gov>
Subject: RE: EHR rule

Hi – checking in on this – we only have 2 weeks to go, so checking that it is all but finished ?

(b) (5)



Thanks

From: Liddell, Christopher P. EOP/WHO
Sent: Tuesday, February 11, 2020 5:03 PM
To: Kan, Derek T. EOP/OMB **b 6** @omb.eop.gov; Ray, Paul J. EOP/OMB **b 6** @omb.eop.gov; Lira, Mathew L. EOP/WHO **b 6** @who.eop.gov
Cc: Kushner, Jared C. EOP/WHO **b 6** @who.eop.gov; 'CMS **b 6** ' **b 6** @cms.hhs.gov; Pataki, Tim A. EOP/WHO **b 6** @who.eop.gov; Grogan, Joseph J. EOP/WHO **b 6** who.eop.gov; Haley, Vincent M. EOP/WHO **b 6** @who.eop.gov; Vought, Russell T. EOP/OMB **b 6** @omb.eop.gov
Subject: EHR rule

(b) (5)

A large black rectangular redaction box covers the body of the email. The text "(b) (5)" is written in red at the top left corner of the redacted area.

Vince – Matt Lira can give you background

Thanks
Chris

Sent: 3/26/2020 6:52:26 PM +0000
To: "Jenny, Brenna (HHS/OGC)" <Brenna.Jenny@hhs.gov>; "Charrow, Robert (HHS/OGC)" <Robert.Charrow@hhs.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; adam@dfc.gov; "Cipollone, Pat A. EOP/WHO" b 6 @who.eop.gov>
CC: "Davis, May M. EOP/WHO" b 6 @who.eop.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: CMS Letter to Hospitals Requesting Data

Team:

There has been a lot of confusion around the reporting of data by hospitals for COVID-19 results and other data (beds/supplies/patients etc). Hospitals are willing to report, but they were under the impression they are already doing this by reporting to their state dept. of health on their results. Evidently there is difficulty with separating out hospital data from other commercial labs. I don't pretend to understand the details, but CDC has advise us that they cannot get what they need from the states and they want us to request the data directly from the hospitals. FEMA supply team is also requesting supply related data.

b 5

Sent: 3/21/2020 10:59:55 PM +0000
To: "Lenihan, Keagan" <Keagan.Lenihan@fda.hhs.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>; "Hahn, Stephen" <SH1@fda.hhs.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Abernethy, Amy (FDA/OC)" <Amy.Abernethy@fda.hhs.gov>
CC: "Amin, Stacy (FDA/OC)" <Stacy.Amin@fda.hhs.gov>; Joe Grogan b 6 @who.eop.gov>; "Verma, Seema (CMS/OA)" <Seema.Verma@cms.hhs.gov>; "Lane, Cliff (NIH/NIAID) [E]" <CLANE@niaid.nih.gov>; "Collins, Francis (NIH/OD) [E]" <collinsf@od.nih.gov>
Subject: RE: RE: Oracle Platform

From: Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>
Sent: Saturday, March 21, 2020 6:54 PM
To: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Abernethy, Amy (FDA/OC) <Amy.Abernethy@fda.hhs.gov>; CMS b 6 @cms.hhs.gov>
Cc: Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Joe Grogan b 6 @who.eop.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>; Lane, Cliff (NIH/NIAID) [E] <clane@niaid.nih.gov>; Collins, Francis (NIH/OD) [E] <collinsf@od.nih.gov>
Subject: RE: Oracle Platform

+ Seema

From: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>
Sent: Saturday, March 21, 2020 6:50 PM
To: Hahn, Stephen <SH1@fda.hhs.gov>; Redfield, Robert R (CDC) <olx1@cdc.gov>; Abernethy, Amy <Amy.Abernethy@fda.hhs.gov>
Cc: Amin, Stacy <Stacy.Amin@fda.hhs.gov>; Joe Grogan b 6 @who.eop.gov>; Lenihan, Keagan <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS) <Seema.Verma@cms.hhs.gov>; Lane, Henry C (NIH) <clane@niaid.nih.gov>; Collins, Francis S (NIH) <collinsf@od.nih.gov>
Subject: RE: Oracle Platform

Steve:

Thanks for the note. Cliff Lane will be my designated person to work with Amy, and if there are other areas of expertise where NIH can contribute such as a person from National Library of Medicine (NLM) and/or the National Center for Advancing Translational Science (NCATS), Cliff will work with me and Dr. Francis Collins (NIH Director) to provide a name and

contact information for such a person. I am also copying Dr.Collins on this e-mail.

Best regards,

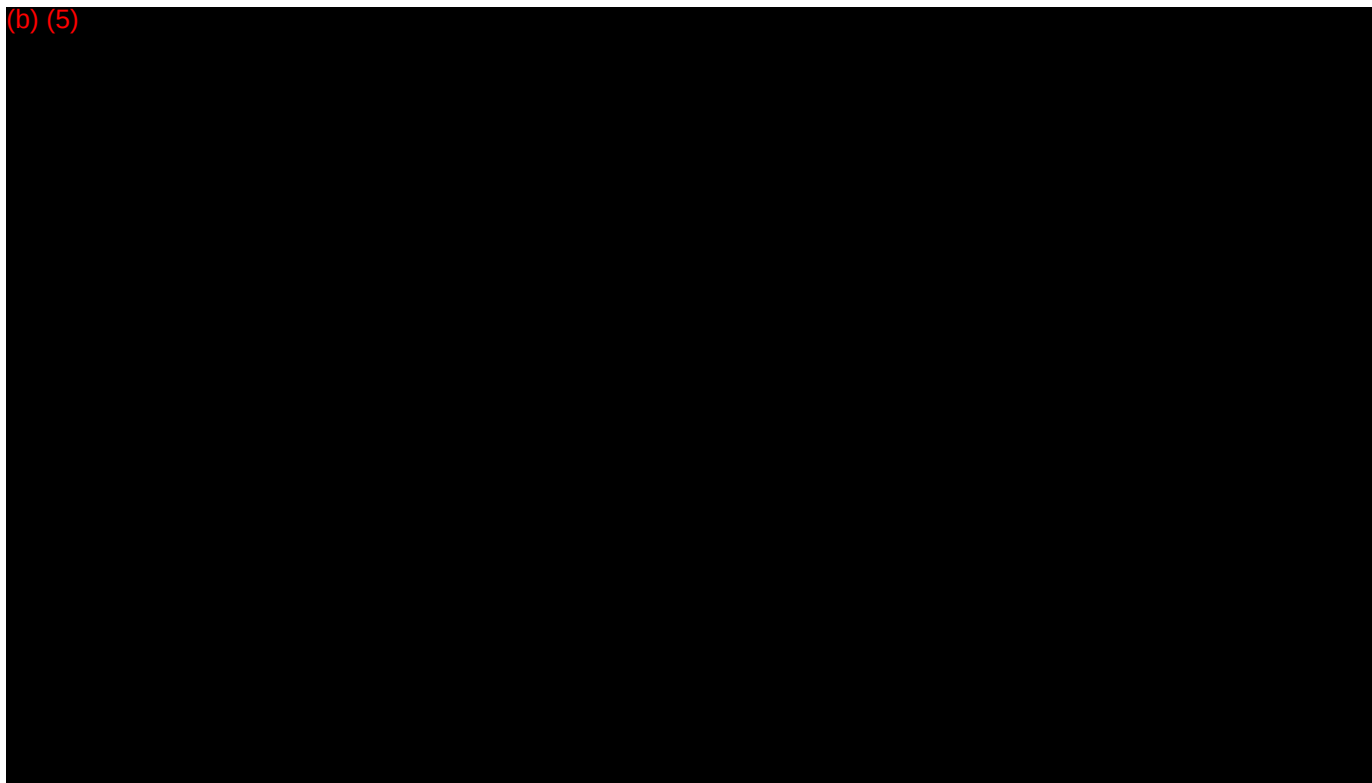
Tony

From: Hahn, Stephen <SH1@fda.hhs.gov>
Sent: Saturday, March 21, 2020 4:31 PM
To: Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Abernethy, Amy (FDA/OC) <Amy.Abernethy@fda.hhs.gov>
Cc: Amin, Stacy (FDA/OC) <Stacy.Amin@fda.hhs.gov>; Joe Grogan
b 6 @who.eop.gov>; Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>
Subject: Oracle Platform

Tony and Bob,

This email is in follow up to our conversation an hour ago regarding the Oracle Platform. I am adding Dr. Amy Abernathy who is the Principle Deputy Commissioner of FDA. CMS Administrator Verma, Joe Grogan, Stacy Amin, Chief Legal Counsel for FDA, and Keagan Lenihan, my Chief of Staff are copied.

(b) (5)



(b) (5)



Thanks.

Steve

From: b 6 @cms.hhs.gov
Sent: 3/26/2020 3:52:45 AM +0000
To: Joe Grogan < b 6 @who.eop.gov>; Greg D'Angelo
b 6 @omb.eop.gov>
Subject: Cms ifc rule
We need to get it out. b 5

b 5

Our rule was developed by policy team working in conjunction with doctors that have experience working in hospitals.

Sent from my iPhone

From: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Sent: 4/14/2020 1:39:23 PM +0000
To: CMS b 6 @cms.hhs.gov>
CC: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: (b) (5) spoke with Meadows and need to touch base

From: "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>
Sent: 3/17/2020 4:22:55 PM +0000
To: "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
CC: CMS b 6 @cms.hhs.gov>; "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: RE: RE: CMS (b) (5) Recommendations

Meredith, can you send the document to me? Chris asked me to help tee this up for tomorrow. We'll need to have a call as well.

From: Troye, Olivia EOP/NSC b 6 nsc.eop.gov>
Sent: Tuesday, March 17, 2020 12:21 PM
To: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: CMS b 6 @cms.hhs.gov>; Liddell, Christopher P. EOP/WHO <b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO <b 6 @who.eop.gov>
Subject: RE: CMS (b) (5) Recommendations

Great. I'll wait for the readout and readahead. I'll add it to my list to follow up for the task force agenda and POCs.

From: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>
Sent: Tuesday, March 17, 2020 12:06 PM
To: Troye, Olivia EOP/NSC b 6 @nsc.eop.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: CMS b 6 @cms.hhs.gov>; Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Subject: RE: CMS (b) (5) Recommendations

Thanks you. Chris has offered to pull together the right people to discuss today so that a recommendation can be given to task force tomorrow morning

From: Troye, Olivia EOP/NSC b 6 @nsc.eop.gov>
Sent: Tuesday, March 17, 2020 11:33 AM
To: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; CMS b 6 @cms.hhs.gov>
Subject: Re: CMS (b) (5) Recommendations

Copy that. I'll follow up and make sure it's on there.

Olivia Troye

Special Advisor for Homeland Security and Counterterrorism

Office of the Vice President

White House Coronavirus Task Force

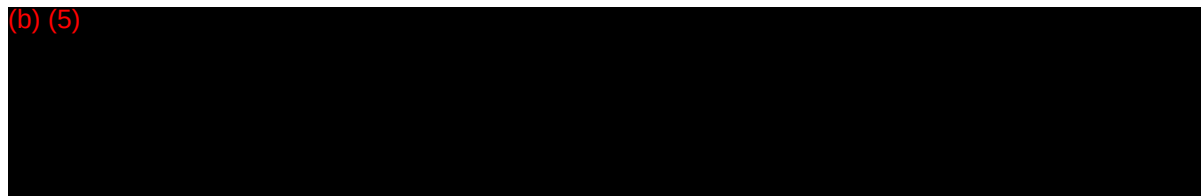
Office: [\(202\) 456-2641](tel:(202)456-2641)

Mobile: b 6 (Does not receive texts)

On Mar 17, 2020, at 11:14 AM, Good-Cohn, Meredith (CMS/OA)
<Meredith.Good-Cohn@cms.hhs.gov> wrote:

Hi Olivia,

(b) (5)



Best,

Meredith Good-Cohn

Meredith Good-Cohn

Office of the Administrator

Centers for Medicare and Medicaid Services

Cell: b 6

Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

b 5

From: "Birx, Deborah L. EOP/NSC" b 6 x@nsc.eop.gov>
Sent: 4/20/2020 2:38:17 AM +0000
To: CMS b 6 @cms.hhs.gov>
CC: "Pottebaum, Nicholas (who.eop.gov)" b 6 @who.eop.gov>;
"Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Hoelscher, Douglas
(who.eop.gov)" b 6 @who.eop.gov>; "Redfield, Robert R.
(CDC/OD)" <olx1@cdc.gov>; "Gaynor, Pete (fema.dhs.gov)"
<pete.gaynor@fema.dhs.gov>; "Troye, Olivia (nsc.eop.gov)"
b 6 @nsc.eop.gov>; "Kan, Derek T. EOP/OMB"
b 6 @omb.eop.gov>; "Smith, Brad (CMS/OA)"
<Brad.Smith@cms.hhs.gov>; "Amerau, Colin C (MIL)"
<colin.c.amerau.mil@mail.mil>; "Nalepa, Jessica (fema.dhs.gov)"
<jessica.nalepa@fema.dhs.gov>
Subject: Re: Re: Frequently Asked COVID-19 Testing Questions from States
That would be great.

Sent from my iPhone

On Apr 19, 2020, at 10:37 PM, CMS b 6 @cms.hhs.gov> wrote:

(b) (5)

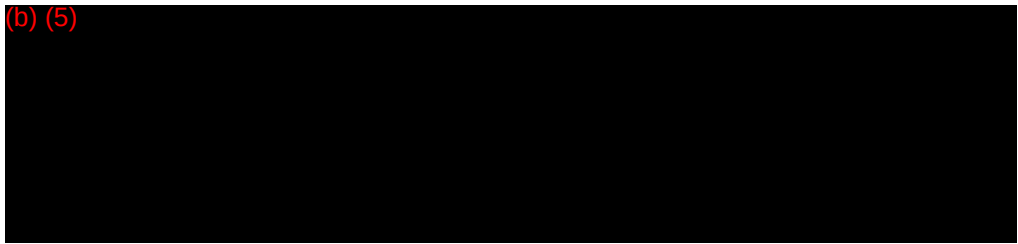
From: Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>
Sent: Sunday, April 19, 2020 10:33 PM
To: Pottebaum, Nicholas (who.eop.gov) b 6 @who.eop.gov>
Cc: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Hoelscher, Douglas (who.eop.gov)
b 6 @who.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>;
CMS b 6 @cms.hhs.gov>; Gaynor, Pete (fema.dhs.gov)
<pete.gaynor@fema.dhs.gov>; Troye, Olivia (nsc.eop.gov) b 6 nsc.eop.gov>;
Kan, Derek T. EOP/OMB b 6 @omb.eop.gov>; Smith, Brad (CMS/OA)
<Brad.Smith@cms.hhs.gov>; Amerau, Colin C (MIL) <colin.c.amerau.mil@mail.mil>;
Nalepa, Jessica (fema.dhs.gov) <jessica.nalepa@fema.dhs.gov>
Subject: Re: Frequently Asked COVID-19 Testing Questions from States

(b) (5)

Sent from my iPhone

On Apr 19, 2020, at 10:10 PM, Pottebaum, Nic D. EOP/WHO
b 6 @who.eop.gov> wrote:

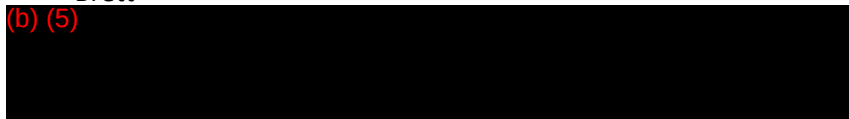
(b) (5)



On Apr 19, 2020, at 9:59 PM, Birx, Deborah L. EOP/NSC
b 6 @nsc.eop.gov wrote:

Brett

(b) (5)



Deb

Sent from my iPhone

On Apr 19, 2020, at 9:39 PM, Giroir, Brett
(HHS/OASH) <Brett.Giroir@hhs.gov> wrote:

I am really good for most of these
GREAT intel and THANK YOU

Brett P. Giroir, MD

ADM, US Public Health Service
Assistant Secretary for Health (ASH)
200 Independence Avenue, SW
Washington, DC 20201
Office Phone: 202-690-7694

From: Hoelscher, Douglas L. EOP/WHO
b 6 @who.eop.gov

Sent: Sunday, April 19, 2020 5:22 PM

To: Birx, Deborah L. EOP/NSC

b 6 @nsc.eop.gov; Giroir, Brett
(HHS/OASH) <Brett.Giroir@hhs.gov>; Redfield,
Robert R. (CDC/OD) <olx1@cdc.gov>; CMS b 6
b 6 @cms.hhs.gov; Gaynor, Pete (fema.dhs.gov)

<pete.gaynor@fema.dhs.gov>

Cc: Pottebaum, Nicholas (who.eop.gov)

b 6 @who.eop.gov>; Troye,
Olivia (nsc.eop.gov) b 6 @nsc.eop.gov>;

Kan, Derek T. EOP/OMB

b 6 @omb.eop.gov>; Smith, Brad
(CMS/OA) <Brad.Smith@cms.hhs.gov>; Amerau,
Colin C (MIL) <colin.c.amerau.mil@mail.mil>;
Nalepa, Jessica (fema.dhs.gov)
<jessica.nalepa@fema.dhs.gov>

Subject: Frequently Asked COVID-19 Testing
Questions from States

Hi all,

Below please are some frequently asked testing
questions for you all to think about
addressing/preempting in tomorrow's testing
focused call with Governors.

Sincerely,
Doug

From: Pottebaum, Nic D. EOP/WHO

<b 6 @who.eop.gov>

Sent: Sunday, April 19, 2020 2:58 PM

To: Hoelscher, Douglas L. EOP/WHO

b 6 @who.eop.gov>

Cc: Darcie Johnston (darcie.johnston@hhs.gov)

<darcie.johnston@hhs.gov>

Subject: Frequently Asked COVID-19 Testing
Questions

Doug,

(b) (5)



(b) (5)



Thanks,
Nic

From: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Sent: 4/1/2020 3:36:22 PM +0000
To: CMS b 6 @cms.hhs.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>
Subject: RE: RE: Pharmacy - COVID testing expansion

(b) (5)

From: CMS b 6 @cms.hhs.gov>
Sent: Wednesday, April 1, 2020 7:51 AM
To: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Subject: FW: Pharmacy - COVID testing expansion

See below.

b 5

b 5

From: Ashworth, Richard b 6 @walgreens.com>
Sent: Tuesday, March 31, 2020 10:44 PM
To: CMS b 6 @cms.hhs.gov>
Subject: Pharmacy - COVID testing expansion

Seema,

Thanks again for reaching out yesterday to help the effort underway to increase testing capacity for COVID-19. We continue to work towards standing up an additional two dozen testing sites, utilizing the new Abbott technology, beginning next Monday, April 6th. I want to thank you and your team for all your help with the CLIA certificate process.

We do still have one more obstacle – the ability for pharmacists to order and execute the COVID-19 tests. After working with OGC over the last two days, it appears this has to be done legislatively.

As you know, there was a strong push to have a legislative provision included in the CARES Act last week that fell just short, in part, due to opposition by the American Medical Association (AMA).

I'm pleased to shared that we talked with the AMA today and have narrowed the legislative provision with the goal of keeping them "neutral" on pharmacists conducting COVID-19 and flu tests. With that in mind, we believe an opportunity exists to have this more narrow legislative provision passed by the U.S. House and Senate by Unanimous Consent (UC) in

the days ahead. The aftermath of the CARES Act suggested that absent AMA opposition, the provision would have been included.

We believe Republican and Democrat Congressional leadership strongly support, and will be hard pressed to oppose, the opportunity to increase COVID-19 testing capacity.

We will follow up with the relevant folks at the White House – Legislative Affairs, Domestic Policy Council, etc. – but I would appreciate any support you could lend to this effort as well.

We all are pushing as hard as possible to increase testing capacity in order to combat this terrible virus.

I appreciate all your support.

Thanks,

Richard

Richard Ashworth, President -Walgreens

200 Wilmot Road

Deerfield, IL 60015

M b 6

Linkedin: richardashworthpharmD

Twitter: RichardPharmD

From: "Vought, Russell T. EOP/OMB" b 6 @omb.eop.gov>
Sent: 2/23/2020 11:58:32 PM +0000
To: CMS b 6 @cms.hhs.gov>; "D'Angelo, Gregory B. EOP/OMB" b 6 @omb.eop.gov>
CC: "Conway, Kellyanne E. EOP/WHO" b 6 @who.eop.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>; "Rollins, Brooke L. EOP/WHO" b 6 @who.eop.gov>; "Ditto, Jessica E. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: (b) (5) Rollout.. Confidential, Deliberative, Market Moving. Working it hard. Will let folks know if there are issues

Sent from my iPhone

On Feb 23, 2020, at 6:31 PM, CMS b 6 @cms.hhs.gov> wrote:

Sure. Would appreciate the help. Just let me know what works for all of you. Also if it wasn't clear in my note, we are still waiting for OMB to clear this, so that needs to happen first.

Sent from my iPhone

On Feb 23, 2020, at 6:07 PM, Conway, Kellyanne E. EOP/WHO b 6 @who.eop.gov> wrote:

Seema -

(b) (5)

Thanks

Kellyanne Conway
Counselor to The President
Executive Office of The President
Office: 202-456-4611

On Feb 23, 2020, at 5:33 PM, Kushner, Jared C. EOP/WHO b 6 @who.eop.gov> wrote:

OK, I defer to you here.

JK

From: Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov>
Sent: Sunday, February 23, 2020 1:23 PM
To: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>
Cc: Liddell, Christopher P. EOP/WHO
b 6 @who.eop.gov>; CMS b 6
b 6 @cms.hhs.gov>; Rollins, Brooke L. EOP/WHO
<Brooke.L.Rollins@who.eop.gov>; Conway, Kellyanne E.
EOP/WHO b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB
b 6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO
b 6 @who.eop.gov>
Subject: Re: (b) (5) Rollout.. Confidential, Deliberative,
Market Moving.

(b) (5)



Sent from my iPhone

On Feb 23, 2020, at 12:42 PM, Kushner, Jared C.
EOP/WHO b 6 @who.eop.gov> wrote:

(b) (5)



From: Liddell, Christopher P. EOP/WHO
b 6 @who.eop.gov>
Sent: Sunday, February 23, 2020 12:18 PM
To: CMS b 6 @cms.hhs.gov>; Grogan,
Joseph J. EOP/WHO
b 6 @who.eop.gov>; Rollins, Brooke

L. EOP/WHO < b 6 @who.eop.gov>;
Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>;
Conway, Kellyanne E. EOP/WHO
b 6 @who.eop.gov>; Vought, Russell T.
EOP/OMB < b 6 @omb.eop.gov>;
Ditto, Jessica E. EOP/WHO
b 6 @who.eop.gov>
Subject: RE: (b) (5) Rollout.. Confidential,
Deliberative, Market Moving.

(b) (5)

From: CMS b 6 @cms.hhs.gov>
Sent: Sunday, February 23, 2020 11:46 AM
To: Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov>; Rollins, Brooke
L. EOP/WHO b 6 @who.eop.gov>;
Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>;
Conway, Kellyanne E. EOP/WHO
b 6 @who.eop.gov>; Liddell, Christopher P.
EOP/WHO b 6 @who.eop.gov>;
Vought, Russell T. EOP/OMB
b 6 @omb.eop.gov>; Ditto, Jessica
E. EOP/WHO b 6 @who.eop.gov>
Subject: (b) (5) Rollout.. Confidential,
Deliberative, Market Moving.

Team,

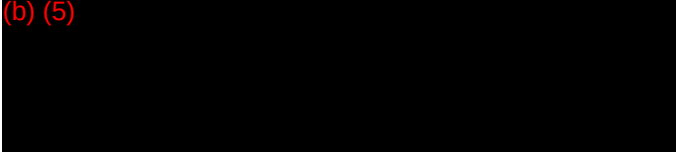
Just wanted to make sure we are all the same
page on the (b) (5) rollout. While we are
still waiting feedback from OMB, we are preparing
for a rollout of the model as early as this Friday
(Feb. 28) or early the following week.

(b) (5)

b 5

b 5

(b) (5)



Please let me know if there are any concerns or other suggestions. Thanks.

From: "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>
Sent: 2/11/2020 11:54:55 PM +0000
To: "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; CMS b 6
b 6 @cms.hhs.gov>; "Kan, Derek T. EOP/OMB"
b 6 @omb.eop.gov>
CC: "Ray, Paul J. EOP/OMB" b 6 @omb.eop.gov>; "Lira, Mathew L.
EOP/WHO" b 6 @who.eop.gov>; "Pataki, Tim A. EOP/WHO"
< b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO"
b 6 @who.eop.gov>; "Haley, Vincent M. EOP/WHO"
b 6 @who.eop.gov>; "Vought, Russell T. EOP/OMB"
b 6 @omb.eop.gov>; "Butterfield, Nicholas W. EOP/WHO"
b 6 @who.eop.gov>
Subject: RE: RE: EHR rule

Correct

(b) (5)

From: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, February 11, 2020 6:39 PM
To: CMS b 6 @cms.hhs.gov>; Kan, Derek T. EOP/OMB
b 6 @omb.eop.gov>
Cc: Liddell, Christopher P. EOP/WHO < b 6 @who.eop.gov>; Ray, Paul J.
EOP/OMB b 6 omb.eop.gov>; Lira, Mathew L. EOP/WHO
b 6 @who.eop.gov>; Pataki, Tim A. EOP/WHO
b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO
b 6 who.eop.gov>; Haley, Vincent M. EOP/WHO
b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB
b 6 @omb.eop.gov>
Subject: RE: EHR rule

(b) (5)

From: CMS b 6 @cms.hhs.gov>
Sent: Tuesday, February 11, 2020 6:26 PM
To: Kan, Derek T. EOP/OMB b 6 @omb.eop.gov>

Cc: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>; Ray, Paul J. EOP/OMB b 6 @omb.eop.gov>; Lira, Mathew L. EOP/WHO b 6 @who.eop.gov>; Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>; Pataki, Tim A. EOP/WHO b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Haley, Vincent M. EOP/WHO b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB b 6 @omb.eop.gov>

Subject: Re: EHR rule

(b) (5)

Sent from my iPhone

On Feb 11, 2020, at 5:23 PM, Kan, Derek T. EOP/OMB < b 6 @omb.eop.gov> wrote:

Got it. Thanks.

From: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>

Sent: Tuesday, February 11, 2020 5:03 PM

To: Kan, Derek T. EOP/OMB b 6 @omb.eop.gov>; Ray, Paul J. EOP/OMB < b 6 @omb.eop.gov>; Lira, Mathew L. EOP/WHO b 6 @who.eop.gov>

Cc: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>; Pataki, Tim A. EOP/WHO b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO who.eop.gov>; Haley, Vincent M. EOP/WHO who.eop.gov>; Vought, Russell T. EOP/OMB @omb.eop.gov>

Subject: EHR rule

(b) (5)

Thanks

Chris

From: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
Sent: 4/20/2020 2:32:53 AM +0000
To: "Pottebaum, Nicholas (who.eop.gov)" b 6 @who.eop.gov>
CC: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Hoelscher, Douglas (who.eop.gov)" b 6 r@who.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; CMS b 6 @cms.hhs.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 nsc.eop.gov>; "Kan, Derek T. EOP/OMB" b 6 @omb.eop.gov>; "Smith, Brad (CMS/OA)" <Brad.Smith@cms.hhs.gov>; "Amerau, Colin C (MIL)" <colin.c.amerau.mil@mail.mil>; "Nalepa, Jessica (fema.dhs.gov)" <jessica.nalepa@fema.dhs.gov>
Subject: Re: Re: Frequently Asked COVID-19 Testing Questions from States

(b) (5)

Sent from my iPhone

On Apr 19, 2020, at 10:10 PM, Pottebaum, Nic D. EOP/WHO
b 6 @who.eop.gov> wrote:

(b) (5)

On Apr 19, 2020, at 9:59 PM, Birx, Deborah L. EOP/NSC
b 6 @nsc.eop.gov> wrote:

Brett

(b) (5)

Sent from my iPhone

On Apr 19, 2020, at 9:39 PM, Giroir, Brett (HHS/OASH)
<Brett.Giroir@hhs.gov> wrote:

I am really good for most of these

GREAT intel and THANK YOU

Brett P. Giroir, MD

ADM, US Public Health Service
Assistant Secretary for Health (ASH)
200 Independence Avenue, SW
Washington, DC 20201
Office Phone: 202-690-7694

From: Hoelscher, Douglas L. EOP/WHO

b 6 @who.eop.gov>

Sent: Sunday, April 19, 2020 5:22 PM

To: Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>;

Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Redfield,

Robert R. (CDC/OD) <olx1@cdc.gov>; CMS b 6

b 6 @cms.hhs.gov>; Gaynor, Pete (fema.dhs.gov)

<pete.gaynor@fema.dhs.gov>

Cc: Pottebaum, Nicholas (who.eop.gov)

b 6 @who.eop.gov>; Troye, Olivia

(nsc.eop.gov) b 6 @nsc.eop.gov>; Kan, Derek T.

EOP/OMB < b 6 @omb.eop.gov>; Smith, Brad

(CMS/OA) <Brad.Smith@cms.hhs.gov>; Amerau, Colin C (MIL)

<colin.c.amerau.mil@mail.mil>; Nalepa, Jessica (fema.dhs.gov)

<jessica.nalepa@fema.dhs.gov>

Subject: Frequently Asked COVID-19 Testing Questions from States

Hi all,

Below please are some frequently asked testing questions for you all to think about addressing/preempting in tomorrow's testing focused call with Governors.

Sincerely,

Doug

From: Pottebaum, Nic D. EOP/WHO

b 6 @who.eop.gov>

Sent: Sunday, April 19, 2020 2:58 PM

To: Hoelscher, Douglas L. EOP/WHO

b 6 @who.eop.gov>

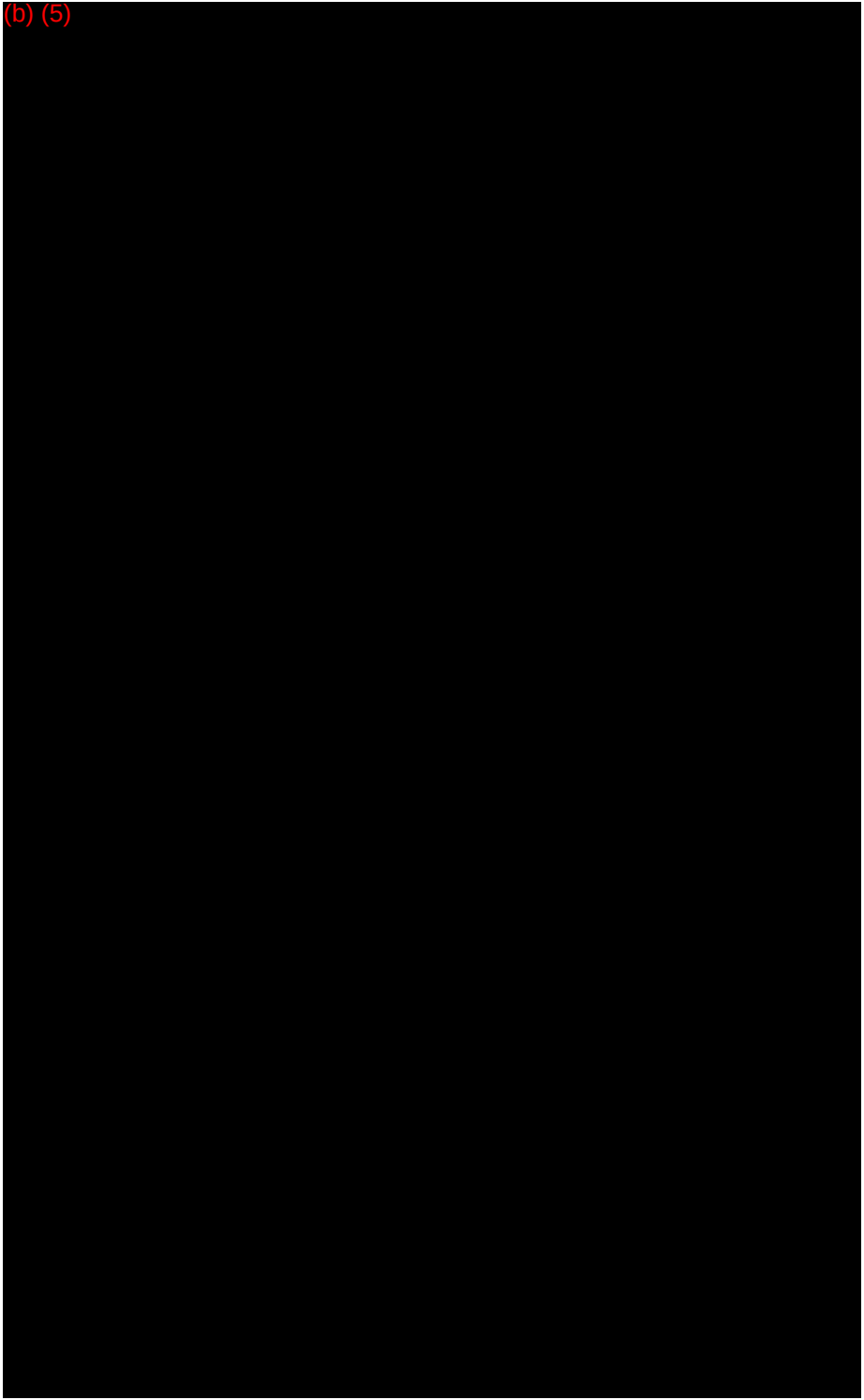
Cc: Darcie Johnston (darcie.johnston@hhs.gov)

<darcie.johnston@hhs.gov>

Subject: Frequently Asked COVID-19 Testing Questions

Doug,

(b) (5)



Thanks,
Nic

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 4/2/2020 3:14:57 PM +0000
To: b 6 @who.eop.gov
CC: CMS b 6 @cms.hhs.gov>
Subject: Follow up

Hi Joe,

b 5

Thanks,

Brady

Confidential and deliberative, pre-decisional communication

From: "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>
Sent: 3/20/2020 1:24:39 PM +0000
To: CMS b 6 @cms.hhs.gov>; "Mango, Paul (HHS/IOS)"
<Paul.Mango@hhs.gov>; "Parker, Jim (HHS/IOS)" <Jim.Parker@hhs.gov>;
"Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Kouzoukas,
Demetrios (CMS/OA)" <Demetrios.Kouzoukas@cms.hhs.gov>
CC: "Grogan, Joseph J. EOP/WHO" < b 6 @who.eop.gov>; "Bonner,
Maria K. EOP/WHO" b 6 @who.eop.gov>; "D'Angelo, Gregory B.
EOP/OMB" b 6 @omb.eop.gov>; "Bruno, Grace A.
EOP/OMB" b 6 @omb.eop.gov>; "Olmstead, Andrew J. EOP/WHO"
b 6 @who.eop.gov>
Subject: Options for workforce flexibility/capacity expansion

Administrator Verma, Paul, and team – I've been trying to hold off from sending you a slew of ad hoc ideas as we have them, but here is a list of things that our team thinks should be under consideration (and many is not all likely already are being looked into by HHS/CMS)

(b) (5)

A large black rectangular redaction box covering several lines of text.

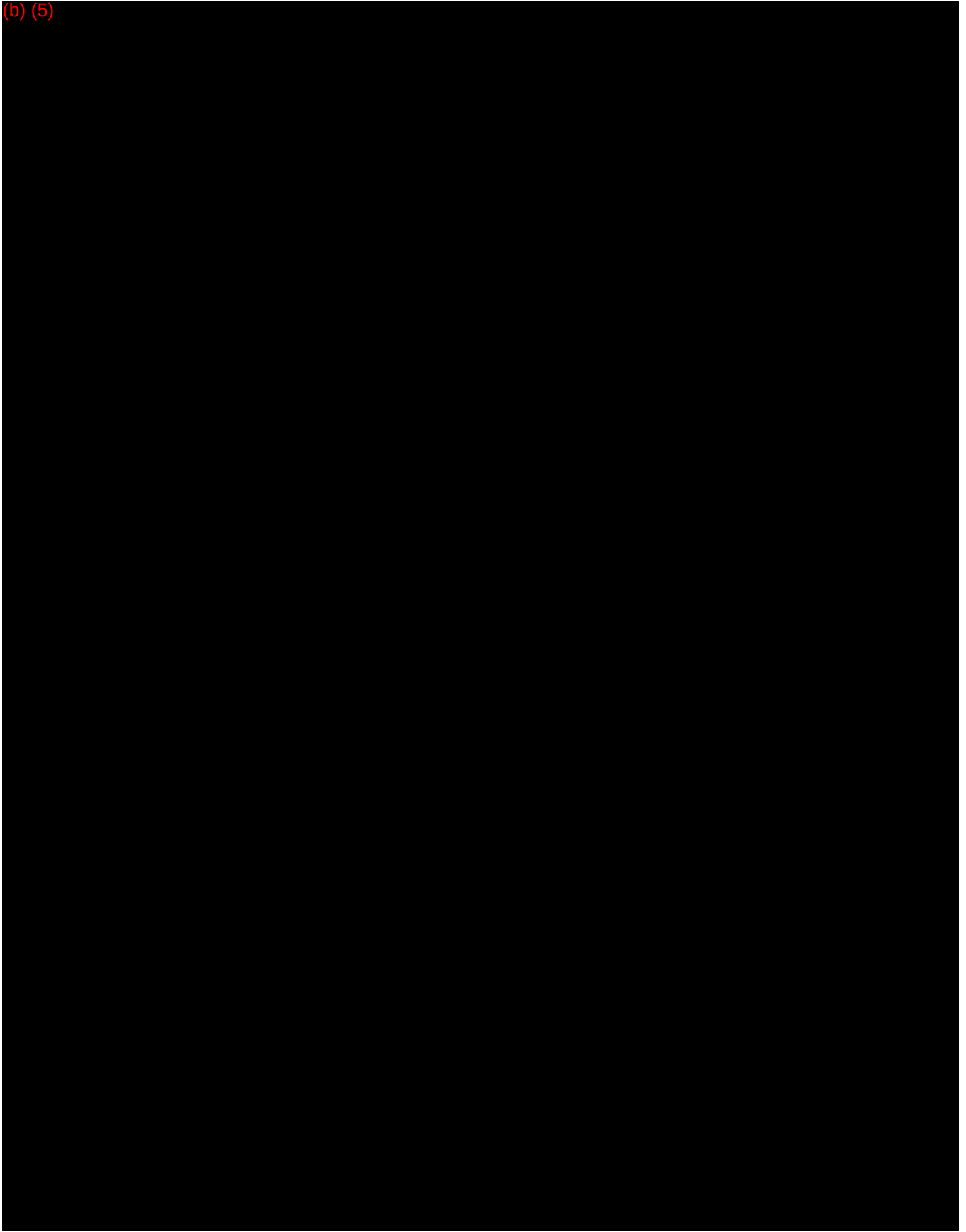
Please let me know if you have any questions,

Theo

(b) (5)

A large black rectangular redaction box covering the majority of the lower half of the page.

(b) (5)



(b) (5)



Theo Merkel
Special Assistant to the President
National Economic Council
The White House

From: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Sent: 4/1/2020 3:35:29 PM +0000
To: "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; CMS b 6
< b 6 @cms.hhs.gov>
Subject: RE: RE: Pharmacy - COVID testing expansion

(b) (5)



From: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>
Sent: Wednesday, April 1, 2020 7:50 AM
To: CMS b 6 @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov>
Subject: FW: Pharmacy - COVID testing expansion

FYI only...

From: Ashworth, Richard < b 6 @walgreens.com>
Sent: Tuesday, March 31, 2020 10:42 PM
To: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>
Subject: [EXTERNAL] Pharmacy - COVID testing expansion

Jared,

Thank you for your call the other day, truly appreciate all you are doing to help this pandemic. As you know, we continue to work towards standing up an additional two dozen testing sites, utilizing the new Abbott technology, beginning next Monday, April 6th.

There was a strong push to have a legislative provision included in the CARES Act last week that fell just short, in part, due to opposition by the American Medical Association (AMA). I'm pleased to shared that we talked with the AMA today and have narrowed the legislative provision in order to keep them "neutral" on pharmacists conducting COVID-19 and flu tests. With that in mind, we believe an opportunity exists to have this more narrow legislative provision passed by the U.S. House and Senate by Unanimous Consent (UC) in the days ahead. The aftermath

of the CARES Act suggested that absent AMA opposition, the provision would have been included.

We believe Republican and Democrat Congressional leadership strongly support, and will be hard pressed to oppose, the opportunity to increase COVID-19 testing capacity. We've had a preliminary discussion with HHS around the narrow legislative provision and they have indicated with strong support from the White House, it is realistic. If we want to get more visibility in this Country on COVID tests, enable Pharmacy to be part of the solution.

We will follow up with necessary folks at the White House – Legislative Affairs, Domestic Policy Council, etc. – but I would appreciate any support you could lend to this effort as well.

We all are pushing as hard as possible to increase testing capacity in order to combat this terrible virus.

I appreciate all your support.

Thanks,

Richard

Richard Ashworth, President -Walgreens

200 Wilmot Road

Deerfield, IL 60015

M: b 6

Linkedin: richardashworthpharmD

Twitter: RichardPharmD

From: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Sent: 2/23/2020 6:22:54 PM +0000
To: "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>
CC: "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>;
CMS b 6 @cms.hhs.gov>; "Rollins, Brooke L. EOP/WHO"
b 6 @who.eop.gov>; "Conway, Kellyanne E. EOP/WHO"
b 6 @who.eop.gov>; "Vought, Russell T. EOP/OMB"
b 6 @omb.eop.gov>; "Ditto, Jessica E. EOP/WHO"
< b 6 @who.eop.gov>
Subject: [WARNING: A/V UNSCANNABLE]Re: [WARNING: A/V UNSCANNABLE]Re:
(b) (5) Rollout.. Confidential, Deliberative, Market Moving.

(b) (5)

Sent from my iPhone

On Feb 23, 2020, at 12:42 PM, Kushner, Jared C. EOP/WHO
b 6 who.eop.gov> wrote:

(b) (5)

From: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>
Sent: Sunday, February 23, 2020 12:18 PM
To: CM b 6 @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO
b 6 @who.eop.gov>; Kushner, Jared C. EOP/WHO <b 6 @who.eop.gov>;
Conway, Kellyanne E. EOP/WHO b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB
b 6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO
b 6 @who.eop.gov>
Subject: RE: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

(b) (5)

From: CMS b 6 @cms.hhs.gov>
Sent: Sunday, February 23, 2020 11:46 AM
To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Rollins, Brooke L.
EOP/WHO b 6 @who.eop.gov>; Kushner, Jared C. EOP/WHO
b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO b 6 @who.eop.gov>; Liddell,

Christopher P. EOP/WHO < b 6 @who.eop.gov>; Vought, Russell T.
EOP/OMB b 6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO
b 6 @who.eop.gov>
Subject: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

Team,

Just wanted to make sure we are all the same page on the (b) (5) rollout. While we are still waiting feedback from OMB, we are preparing for a rollout of the model as early as this Friday (Feb. 28) or early the following week.

(b) (5)



Please let me know if there are any concerns or other suggestions. Thanks.

From: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
Sent: 4/14/2020 10:56:17 AM +0000
To: "Hahn, Stephen" <SH1@fda.hhs.gov>
CC: "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>; "Sharpless, Norman (NIH/NCI) [E]" <norman.sharpless@nih.gov>; "Tromberg, Bruce (NIH/NIBIB) [E]" <bruce.tromberg@nih.gov>; "Collins, Francis (NIH/OD) [E]" <collinsf@od.nih.gov>
Subject: Re: Re: Quick description of our app

(b) (5)

Sent from my iPhone

On Apr 14, 2020, at 6:51 AM, Hahn, Stephen <SH1@fda.hhs.gov> wrote:

Thanks, Tony. (b) (5)

Steve

From: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>
Date: April 13, 2020 at 10:08:28 PM EDT
To: Hahn, Stephen <SH1@fda.hhs.gov>, Debi Birx MD b 6 @nsc.eop.gov>, Jared Kushner b 6 @who.eop.gov>, Redfield, Robert R (CDC) <olx1@cdc.gov>, Joe Grogan b 6 @who.eop.gov>, Seema Verma b 6 @cms.hhs.gov>
Cc: Sharpless, Norman E (NIH) <norman.sharpless@nih.gov>, Tromberg, Bruce J (NIH) <bruce.tromberg@nih.gov>, Collins, Francis S (NIH) <collinsf@od.nih.gov>
Subject: RE: Quick description of our app

Steve:

(b) (5)

Best,
Tony

From: Hahn, Stephen <SH1@fda.hhs.gov>
Sent: Monday, April 13, 2020 2:17 PM
To: Debi Birx MD b 6 @nsc.eop.gov>; Jared Kushner b 6 @who.eop.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Joe Grogan b 6 @who.eop.gov>; Seema Verma b 6 @cms.hhs.gov>
Subject: Fwd: Quick description of our app

(b) (5)

Steve

Sent from my iPhone

Begin forwarded message:

From: Bob Jackson <bjackson@deerfield.com>
Date: April 13, 2020 at 12:51:47 PM EDT
To: "Hahn, Stephen" <SH1@fda.hhs.gov>
Cc: Bob Jackson <bjackson@deerfield.com>
Subject: Quick description of our app

Thanks Dr. Hahn – below are very quick thoughts and I am working to get your more visual material for your discussion- slides in a couple minutes

The wellness app (developed by Deerfield and Elemental Cognition) provides a mechanism to answer important questions about the epidemic that will inform risk to any given participant as well as to society or employer.

The app functions as daily verification that the participant is symptom free and also captures de-identified information that can be used for monitoring the epidemic in real time and at the same time capturing very important longitudinal data about various categories of participants.

This app can be a very important public health tool and also be used to provide meaningful information back to participants, employers, state and local and federal officials.

1. Provides daily confirmation that someone feels well is afebrile and symptom free
2. Contains information about viral and antibody testing- (note antibody testing and viral are only one of many features and are not mandatory)
 - a. Collects meaningful data that is informative to public health decision making
 - b. Avoids controversy around antibody testing certificates or other certification
 - c. Collects meaningful information regarding serology and risk and clinical course over time
3. Displays information about number and rate of those in various categories – these categories are used for multidimensional tracking of outcome and risk assessment
 - a. Well vs not well
 - b. Viral history and recovery history
 - c. Antibody history
 - d. Working vs Isolation
 - e. Vaccine yes or no (one of many future uses)
4. **App is one mechanism to enable employee check in** (vs clip board or home grown apps) and collect meaningful informative data

5. Detailed “state” logic that recommends testing strategy- very much optional element related to incorporating serology testing
6. QR code to store testing data linked to demographic and daily data in de-identified way
7. Allows optional participation in clinical trial with reach back capability
 - a. Will be enable many meaningful clinical trials, real-time learnings, and publications
 - b. Ability to combine our data with many other app and web based data collection
8. Design to systematically collect information to inform society about the epidemic
 - a. Proportions of patients in states
 - b. Rates of re-infection
 - c. Duration to re-infection
 - d. Rates of return to work
 - e. Geographic elements – of all categories and early identification of new outbreaks
 - f. Multiple variable baseline data analysis- demographics, race, co-morbidity, living arrangement, disability
9. Functions as a very important bio surveillance app as well serving same purpose for employers and institutions
10. Has visual displays demonstrating well participants vs ill and any other dimensions
11. Can partner with academic institutions and employers and other groups (organizations, cities, etc.)

Robert Jackson, MD
Chief Science Officer
Deerfield Management
347-439-0441

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From: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Sent: 4/20/2020 1:39:11 AM +0000
To: "Hoelscher, Douglas (who.eop.gov)" b6 @who.eop.gov>;
"Birx, Deborah L. EOP/NSC" b6 @nsc.eop.gov>; "Redfield,
Robert R. (CDC/OD)" <olx1@cdc.gov>; CMS b6 @cms.hhs.gov>;
"Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>
CC: "Pottebaum, Nicholas (who.eop.gov)" b6 @who.eop.gov>;
"Troye, Olivia (nsc.eop.gov)" b6 @nsc.eop.gov>; "Kan, Derek T.
EOP/OMB" b6 @omb.eop.gov>; "Smith, Brad (CMS/OA)"
<Brad.Smith@cms.hhs.gov>; "Amerau, Colin C (MIL)"
<colin.c.amerau.mil@mail.mil>; "Nalepa, Jessica (fema.dhs.gov)"
<jessica.nalepa@fema.dhs.gov>
Subject: RE: RE: Frequently Asked COVID-19 Testing Questions from States

I am really good for most of these

GREAT intel and THANK YOU

Brett P. Giroir, MD

ADM, US Public Health Service

Assistant Secretary for Health (ASH)

200 Independence Avenue, SW

Washington, DC 20201

Office Phone: 202-690-7694

From: Hoelscher, Douglas L. EOP/WHO b6 @who.eop.gov>
Sent: Sunday, April 19, 2020 5:22 PM
To: Birx, Deborah L. EOP/NSC b6 @nsc.eop.gov>; Giroir, Brett (HHS/OASH)
<Brett.Giroir@hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; CMS b6
b6 @cms.hhs.gov>; Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>
Cc: Pottebaum, Nicholas (who.eop.gov) b6 @who.eop.gov>; Troye,
Olivia (nsc.eop.gov) b6 @nsc.eop.gov>; Kan, Derek T. EOP/OMB
b6 @omb.eop.gov>; Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>;
Amerau, Colin C (MIL) <colin.c.amerau.mil@mail.mil>; Nalepa, Jessica (fema.dhs.gov)
<jessica.nalepa@fema.dhs.gov>
Subject: Frequently Asked COVID-19 Testing Questions from States

Hi all,

(b) (5)



Sincerely,

Doug

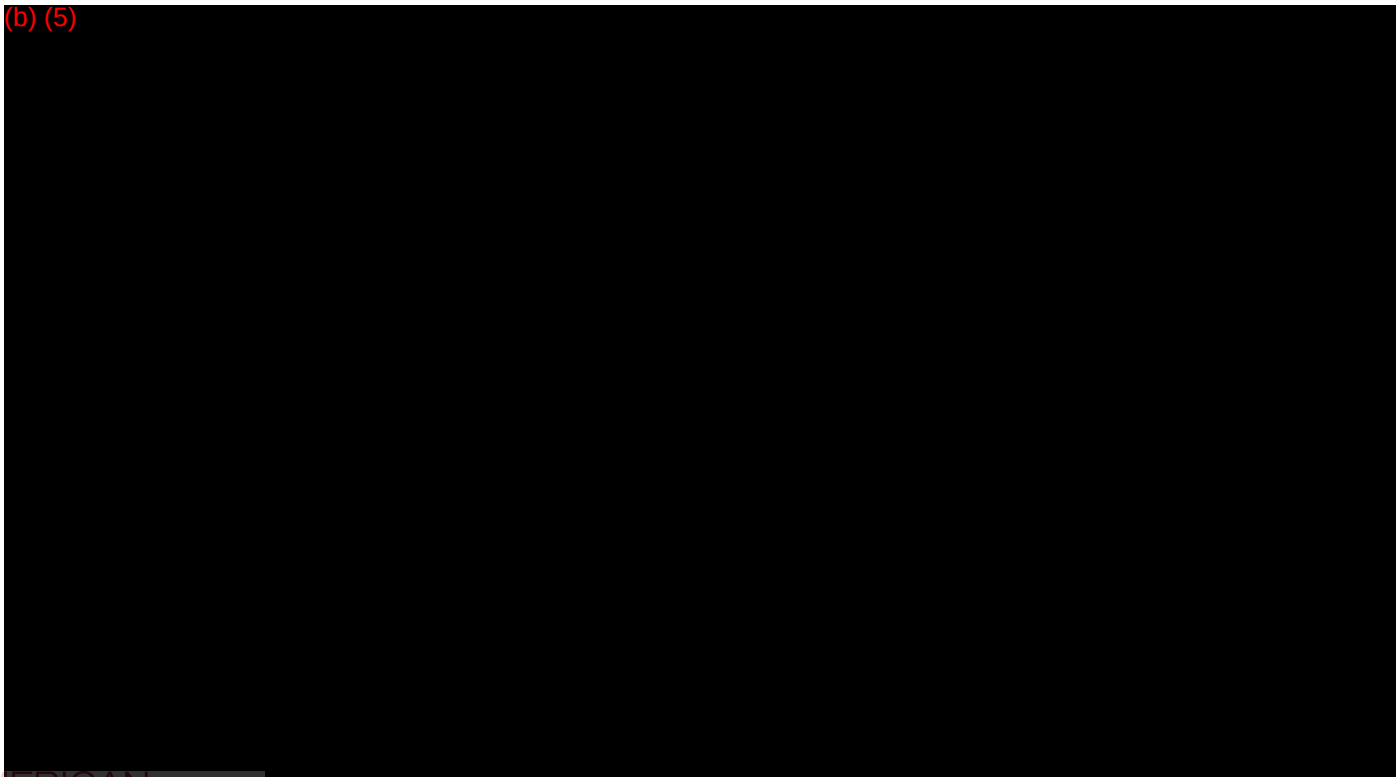
From: Pottebaum, Nic D. EOP/WHO b 6 who.eop.gov>
Sent: Sunday, April 19, 2020 2:58 PM
To: Hoelscher, Douglas L. EOP/WHO b 6 @who.eop.gov>
Cc: Darcie Johnston (darcie.johnston@hhs.gov) <darcie.johnston@hhs.gov>
Subject: Frequently Asked COVID-19 Testing Questions

Doug,

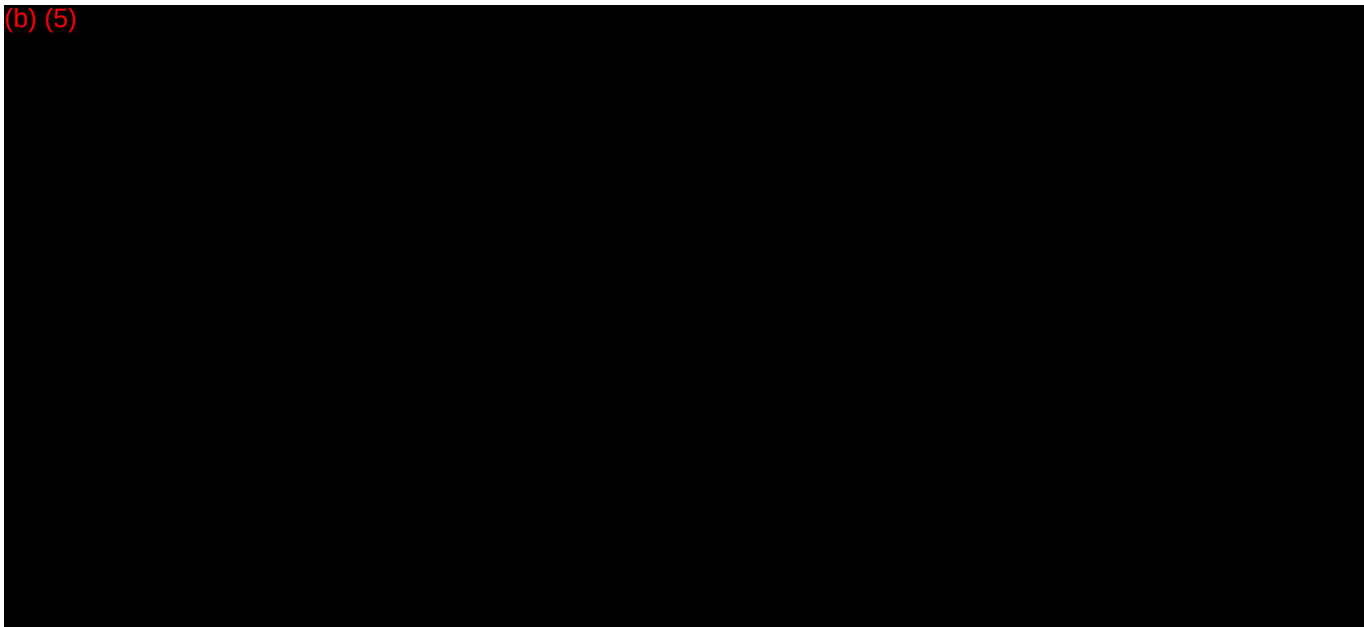
Below are the frequently asked testing questions I am getting, HHS is getting, and HHS Regional Directors are getting from governors' offices and other state staff.

While I have a good sense of the answers to most of the 13 questions below, a lot of them require state-specific and complicated responses.

(b) (5)



(b) (5)



Thanks,
Nic

From: "Troye, Olivia EOP/NSC" b 6 @nsc.eop.gov>
Sent: 3/17/2020 4:21:08 PM +0000
To: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
CC: CMS b 6 @cms.hhs.gov>; "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Subject: RE: RE: CMS (b) (5) Recommendations

Great. I'll wait for the readout and readahead. I'll add it to my list to follow up for the task force agenda and POCs.

From: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>
Sent: Tuesday, March 17, 2020 12:06 PM
To: Troye, Olivia EOP/NSC b 6 @nsc.eop.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: CMS b 6 @cms.hhs.gov>; Liddell, Christopher P. EOP/WHO <b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Subject: RE: CMS (b) (5) Recommendations

Thanks you. Chris has offered to pull together the right people to discuss today so that a recommendation can be given to task force tomorrow morning

From: Troye, Olivia EOP/NSC b 6 @nsc.eop.gov>
Sent: Tuesday, March 17, 2020 11:33 AM
To: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; CMS b 6 @cms.hhs.gov>
Subject: Re: CMS (b) (5) Recommendations

Copy that. I'll follow up and make sure it's on there.

Olivia Troye

Special Advisor for Homeland Security and Counterterrorism

Office of the Vice President

White House Coronavirus Task Force

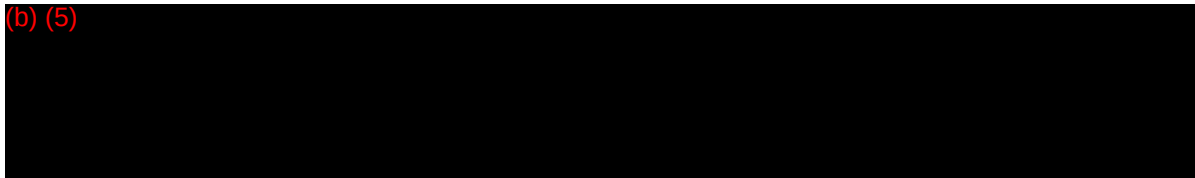
Office: [\(202\) 456-2641](tel:(202)456-2641)

Mobile: b 6 (Does not receive texts)

On Mar 17, 2020, at 11:14 AM, Good-Cohn, Meredith (CMS/OA)
<Meredith.Good-Cohn@cms.hhs.gov> wrote:

Hi Olivia,

(b) (5)



Best,

Meredith Good-Cohn

Meredith Good-Cohn

Office of the Administrator

Centers for Medicare and Medicaid Services

Cell: b 6

Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

b 5

From: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
Sent: 4/12/2020 12:57:39 AM +0000
To: CMS b 6 @cms.hhs.gov>
CC: "Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Subject: Re: Re: (b) (5)
Will send. You are amazing. Truly.

Sent from my iPhone

On Apr 11, 2020, at 8:39 PM, CMS b 6 @cms.hhs.gov> wrote:

(b) (5)

Thanks! Happy
Easter.

From: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Sent: 3/31/2020 5:20:42 PM +0000
To: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>
CC: "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>
Subject: RE: RE: REVISED nursing home action recommendations. Confidential, deliberative

(b) (5)

(b) (5)

I will ping ACLA

Brett P. Giroir, MD

ADM, US Public Health Service

Assistant Secretary for Health (ASH)

200 Independence Avenue, SW

Washington, DC 20201

Office Phone: 202-690-7694

From: Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>
Sent: Tuesday, March 31, 2020 1:19 PM
To: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>
Cc: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Stephen Hahn (FDA) <sh1@fda.hhs.gov>
Subject: Re: REVISED nursing home action recommendations. Confidential, deliberative

(b) (5)

From: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Date: Tuesday, March 31, 2020 at 1:17 PM
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>, CMS b 6 @cms.hhs.gov>
Cc: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>, "Fauci,

Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>, "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>, "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>
Subject: RE: REVISED nursing home action recommendations. Confidential, deliberative

(b) (5) This is appropriate

Brett P. Giroir, MD

ADM, US Public Health Service

Assistant Secretary for Health (ASH)

200 Independence Avenue, SW

Washington, DC 20201

Office Phone: 202-690-7694

From: Grogan, Joseph J. EOP/WHO b 6 who.eop.gov
Sent: Tuesday, March 31, 2020 1:09 PM
To: CMS b 6 @cms.hhs.gov
Cc: Birx, Deborah L. EOP/NSC <b 6 @nsc.eop.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Stephen Hahn (FDA) <sh1@fda.hhs.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Subject: Re: REVISED nursing home action recommendations. Confidential, deliberative

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 8:37 AM, CMS b 6 @cms.hhs.gov wrote:

(b) (5)

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 7:12 AM, CMS b 6 @cms.hhs.gov> wrote:

See attached, these are the recommendations the joint CDC CMS team developed. (b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Hittle, Matthew (CMS/OA)"
<Matthew.Hittle@cms.hhs.gov>
Date: March 31, 2020 at 6:57:19 AM EDT
To: CMS b 6 @cms.hhs.gov>
Cc: "Brandt, Kimberly (CMS/OA)"
<Kimberly.Brandt1@cms.hhs.gov>, "Moody-Williams, Jean D. (CMS/CCSQ)"
<jean.moodywilliams@cms.hhs.gov>, "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>, "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
Subject: REVISED nursing home action recommendations

Seema - (b) (5)

Matthew Hittle

Senior Advisor

Office of the Administrator

Centers for Medicare & Medicaid Services

Desk: 202-690-6754

Cell: b 6

Deliberative, pre-decisional communication

(b) (5)

From: "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>
Sent: 4/9/2020 4:09:15 PM +0000
To: CMS b 6 @cms.hhs.gov>
CC: "Aramanda, Alec (CMS/OL)" <Alec.Aramanda1@cms.hhs.gov>; "Butterfield, Nicholas W. EOP/WHO" b 6 who.eop.gov>
Subject: RE: RE: policy ideas

Thanks – and adding Nick

From: CMS b 6 @cms.hhs.gov>
Sent: Thursday, April 9, 2020 12:09 PM
To: Liddell, Christopher P. EOP/WHO b 6 who.eop.gov>
Cc: Aramanda, Alec (CMS/OL) <Alec.Aramanda1@cms.hhs.gov>
Subject: RE: policy ideas

Yes of course. Adding Alec who is coordinating on our end. We have some broad ideas identified and are filling in with details in each area.

From: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>
Sent: Thursday, April 9, 2020 12:02 PM
To: CMS b 6 @cms.hhs.gov>
Subject: policy ideas

Seema

(b) (5)



Thanks

Chris

From: "Kushner, Jared C. EOP/WHO" b6 @who.eop.gov>
Sent: 2/11/2020 11:38:54 PM +0000
To: CMS b6 @cms.hhs.gov>; "Kan, Derek T. EOP/OMB" b6 @omb.eop.gov>
CC: "Liddell, Christopher P. EOP/WHO" b6 @who.eop.gov>; "Ray, Paul J. EOP/OMB" b6 @omb.eop.gov>; "Lira, Mathew L. EOP/WHO" b6 @who.eop.gov>; "Pataki, Tim A. EOP/WHO" b6 who.eop.gov>; "Grogan, Joseph J. EOP/WHO" b6 @who.eop.gov>; "Haley, Vincent M. EOP/WHO" b6 @who.eop.gov>; "Vought, Russell T. EOP/OMB" b6 t@omb.eop.gov>
Subject: RE: RE: EHR rule

(b) (5)

From: CMS b6 @cms.hhs.gov>
Sent: Tuesday, February 11, 2020 6:26 PM
To: Kan, Derek T. EOP/OMB < b6 @omb.eop.gov>
Cc: Liddell, Christopher P. EOP/WHO < b6 ll@who.eop.gov>; Ray, Paul J. EOP/OMB b6 @omb.eop.gov>; Lira, Mathew L. EOP/WHO b6 @who.eop.gov>; Kushner, Jared C. EOP/WHO b6 @who.eop.gov>; Pataki, Tim A. EOP/WHO b6 i@who.eop.gov>; Grogan, Joseph J. EOP/WHO < @who.eop.gov>; Haley, Vincent M. EOP/WHO < b6 @who.eop.gov>; Vought, Russell T. EOP/OMB < @omb.eop.gov>
Subject: Re: EHR rule

(b) (5)

Sent from my iPhone

On Feb 11, 2020, at 5:23 PM, Kan, Derek T. EOP/OMB b6 @omb.eop.gov> wrote:

Got it. Thanks.

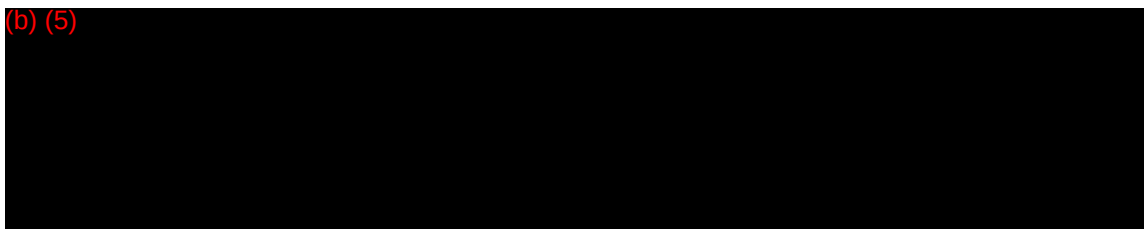
From: Liddell, Christopher P. EOP/WHO < b6 @who.eop.gov>
Sent: Tuesday, February 11, 2020 5:03 PM
To: Kan, Derek T. EOP/OMB < b6 @omb.eop.gov>; Ray, Paul J. EOP/OMB b6 @omb.eop.gov>; Lira, Mathew L. EOP/WHO b6 @who.eop.gov>
Cc: Kushner, Jared C. EOP/WHO b6 who.eop.gov>; CMS b6 cms.hhs.gov>; Pataki, Tim A. EOP/WHO < @who.eop.gov>; Grogan, Joseph J. EOP/WHO < b6 @who.eop.gov>; Haley, Vincent M. EOP/WHO

b 6

@who.eop.gov>; Vought, Russell T. EOP/OMB
@omb.eop.gov>

Subject: EHR rule

(b) (5)



Thanks

Chris

From: "Hahn, Stephen" <SH1@fda.hhs.gov>
Sent: 4/14/2020 10:51:38 AM +0000
To: "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; Debi Birx MD
b6 @nsc.eop.gov>; Jared Kushner b6 @who.eop.gov>;
"Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; Joe Grogan
b6 @who.eop.gov>; CMS b6 @cms.hhs.gov>
CC: "Sharpless, Norman (NIH/NCI) [E]" <norman.sharpless@nih.gov>; "Tromberg,
Bruce (NIH/NIBIB) [E]" <bruce.tromberg@nih.gov>; "Collins, Francis (NIH/OD)
[E]" <collinsf@od.nih.gov>
Subject: RE: RE: Quick description of our app
Thanks, Tony. (b) (5)

Steve

From: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>
Date: April 13, 2020 at 10:08:28 PM EDT
To: Hahn, Stephen <SH1@fda.hhs.gov>, Debi Birx MD b6 @nsc.eop.gov>, Jared Kushner b6 @who.eop.gov>, Redfield, Robert R (CDC) <olx1@cdc.gov>, Joe Grogan b6 @who.eop.gov>, Seema Verma b6 @cms.hhs.gov>
Cc: Sharpless, Norman E (NIH) <norman.sharpless@nih.gov>, Tromberg, Bruce J (NIH) <bruce.tromberg@nih.gov>, Collins, Francis S (NIH) <collinsf@od.nih.gov>
Subject: RE: Quick description of our app

Steve:

(b) (5)

Best,

Tony

From: Hahn, Stephen <SH1@fda.hhs.gov>
Sent: Monday, April 13, 2020 2:17 PM
To: Debi Birx MD b6 @nsc.eop.gov>; Jared Kushner b6 who.eop.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Joe Grogan b6 @who.eop.gov>; Seema Verma <b6 @cms.hhs.gov>
Subject: Fwd: Quick description of our app

(b) (5)

Steve

Sent from my iPhone

Begin forwarded message:

From: Bob Jackson < b 6 deerfield.com>
Date: April 13, 2020 at 12:51:47 PM EDT
To: "Hahn, Stephen" <SH1@fda.hhs.gov>
Cc: Bob Jackson b 6 @deerfield.com>
Subject: Quick description of our app

Thanks Dr. Hahn – below are very quick thoughts and I am working to get your more visual material for your discussion- slides in a couple minutes

The wellness app (developed by Deerfield and Elemental Cognition) provides a mechanism to answer important questions about the epidemic that will inform risk to any given participant as well as to society or employer.

The app functions as daily verification that the participant is symptom free and also captures de-identified information that can be used for monitoring the epidemic in real time and at the same time capturing very important longitudinal data about various categories of participants.

This app can be a very important public health tool and also be used to provide meaningful information back to participants, employers, state and local and federal officials.

1. Provides daily confirmation that someone feels well is afebrile and symptom free
2. Contains information about viral and antibody testing- (note antibody testing and viral are only one of many features and are not mandatory)
 - a. Collects meaningful data that is informative to public health decision making
 - b. Avoids controversy around antibody testing certificates or other certification
 - c. Collects meaningful information regarding serology and risk and clinical course over time
3. Displays information about number and rate of those in various categories – these categories are used for multidimensional tracking of outcome and risk assessment
 - a. Well vs not well

- b. Viral history and recovery history
 - c. Antibody history
 - d. Working vs Isolation
 - e. Vaccine yes or no (one of many future uses)
- 4. **App is one mechanism to enable employee check in** (vs clip board or home grown apps) and collect meaningful informative data
- 5. Detailed "state" logic that recommends testing strategy- very much optional element related to incorporating serology testing
- 6. QR code to store testing data linked to demographic and daily data in de-identified way
- 7. Allows optional participation in clinical trial with reach back capability
 - a. Will be enable many meaningful clinical trials, real-time learnings, and publications
 - b. Ability to combine our data with many other app and web based data collection
- 8. Design to systematically collect information to inform society about the epidemic
 - a. Proportions of patients in states
 - b. Rates of re-infection
 - c. Duration to re-infection
 - d. Rates of return to work
 - e. Geographic elements – of all categories and early identification of new outbreaks
 - f. Multiple variable baseline data analysis- demographics, race, co-morbidity, living arrangement, disability
- 9. Functions as a very important bio surveillance app as well serving same purpose for employers and institutions
- 10. Has visual displays demonstrating well participants vs ill and any other dimensions
- 11. Can partner with academic institutions and employers and other groups (organizations, cities, etc.)

Robert Jackson, MD
 Chief Science Officer
 Deerfield Management

b 6

This e-mail message is intended for the use of its intended recipient and may contain proprietary, confidential and/or privileged information. If you are not the intended recipient, you are hereby notified that any dissemination, distribution or copying of this e-mail, its contents and any attachment(s), in whole or in part, is strictly prohibited without the prior written consent of Deerfield Management Company, L.P. If you have received this e-mail in error or are not

the intended recipient, you are not authorized to use the information in this message in any way. Please do not read, copy, forward or store this message unless you are an intended recipient of it. Please notify the sender immediately by return e-mail, delete this e-mail and any attachment(s) and destroy all copies. Any unauthorized use is strictly prohibited. If you reply to this message, Deerfield Management Company, L.P. may collect personal information about you in accordance with our Privacy Policy. For additional information on our privacy practices, [please click here](#). Thank you.

From: "Pottebaum, Nic D. EOP/WHO" b 6 @who.eop.gov>
Sent: 4/20/2020 2:10:12 AM +0000
To: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
CC: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Hoelscher, Douglas (who.eop.gov)" b 6 @who.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; CMS b 6 @cms.hhs.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Kan, Derek T. EOP/OMB" @omb.eop.gov>; "Smith, Brad (CMS/OA)" <Brad.Smith@cms.hhs.gov>; "Amerau, Colin C (MIL)" <colin.c.amerau.mil@mail.mil>; "Nalepa, Jessica (fema.dhs.gov)" <jessica.nalepa@fema.dhs.gov>

(b) (5)

On Apr 19, 2020, at 9:59 PM, Birx, Deborah L. EOP/NSC
b 6 nsc.eop.gov> wrote:

Brett

(b) (5)

Sent from my iPhone

On Apr 19, 2020, at 9:39 PM, Giroir, Brett (HHS/OASH)
<Brett.Giroir@hhs.gov> wrote:

I am really good for most of these
GREAT intel and THANK YOU

Brett P. Giroir, MD
ADM, US Public Health Service
Assistant Secretary for Health (ASH)
200 Independence Avenue, SW
Washington, DC 20201
Office Phone: 202-690-7694

From: Hoelscher, Douglas L. EOP/WHO b 6 @who.eop.gov>
Sent: Sunday, April 19, 2020 5:22 PM
To: Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; CMS b 6 @cms.hhs.gov>; Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>
Cc: Pottebaum, Nicholas (who.eop.gov) b 6 @who.eop.gov>; Troye, Olivia (nsc.eop.gov) b 6 @nsc.eop.gov>; Kan, Derek T. EOP/OMB b 6 @omb.eop.gov>; Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>; Amerau, Colin C (MIL) <colin.c.amerau.mil@mail.mil>; Nalepa, Jessica (fema.dhs.gov) <jessica.nalepa@fema.dhs.gov>
Subject: Frequently Asked COVID-19 Testing Questions from States

Hi all,

Below please are some frequently asked testing questions for you all to think about addressing/preempting in tomorrow's testing focused call with Governors.

Sincerely,
Doug

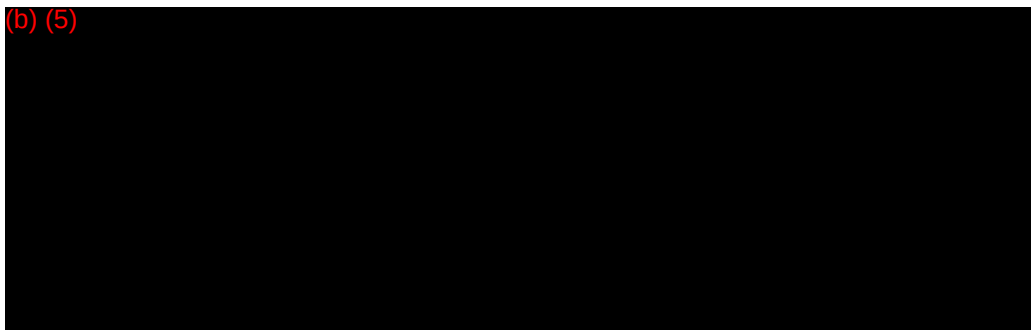
From: Pottebaum, Nic D. EOP/WHO b 6 @who.eop.gov>
Sent: Sunday, April 19, 2020 2:58 PM
To: Hoelscher, Douglas L. EOP/WHO b 6 @who.eop.gov>
Cc: Darcie Johnston (darcie.johnston@hhs.gov) <darcie.johnston@hhs.gov>
Subject: Frequently Asked COVID-19 Testing Questions

Doug,

Below are the frequently asked testing questions I am getting, HHS is getting, and HHS Regional Directors are getting from governors' offices and other state staff.

While I have a good sense of the answers to most of the 13 questions below, a lot of them require state-specific and complicated responses.

(b) (5)



(b) (5)



Thanks,
Nic

From: "Kadlec, Robert (OS/ASPR/IO)" <Robert.Kadlec@hhs.gov>
Sent: 3/13/2020 5:15:45 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
CC: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; CMS b 6
b 6 @cms.hhs.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>;
"Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Troye, Olivia
(nsc.eop.gov)" b 6 @nsc.eop.gov>; "Bonner, Maria K. EOP/WHO"
b 6 who.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]"
<afauci@niaid.nih.gov>
Subject: Re: Re: URGENT: (b) (5) . Confidential, Deliberative,
Concur. Kadlec sends

Sent from my iPhone

On Mar 13, 2020, at 1:10 PM, Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov> wrote:

Great.

Sent from my iPhone

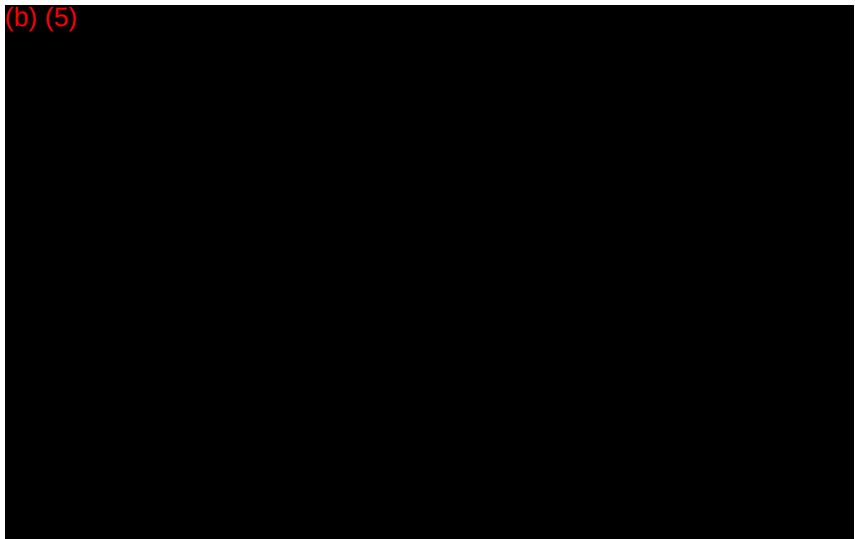
On Mar 13, 2020, at 1:02 PM, Birx, Deborah L. EOP/NSC
b 6 nsc.eop.gov> wrote:

Absolutely. Send out through every tweet and system.

Sent from my iPhone

On Mar 13, 2020, at 1:01 PM, CMS b 6
b 6 @cms.hhs.gov> wrote:

(b) (5)



From: "Short, Marc T. EOP/OVP" b 6 ovp.eop.gov>
Sent: 3/17/2020 4:05:42 PM +0000
To: "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
CC: CMS b 6 cms.hhs.gov>; "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Subject: RE: RE: CMS (b) (5) Recommendations

Thanks you. Chris has offered to pull together the right people to discuss today so that a recommendation can be given to task force tomorrow morning

From: Troye, Olivia EOP/NSC b 6 nsc.eop.gov>
Sent: Tuesday, March 17, 2020 11:33 AM
To: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Cc: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; CMS b 6 @cms.hhs.gov>
Subject: Re: CMS Elective Surgery Recommendations

Copy that. I'll follow up and make sure it's on there.

Olivia Troye

Special Advisor for Homeland Security and Counterterrorism

Office of the Vice President

White House Coronavirus Task Force

Office: [\(202\) 456-2641](tel:(202)456-2641)

Mobile: b 6 Does not receive texts)

On Mar 17, 2020, at 11:14 AM, Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov> wrote:

Hi Olivia,

(b) (5)



Best,

Meredith Good-Cohn

Meredith Good-Cohn

Office of the Administrator

Centers for Medicare and Medicaid Services

Cell: b 6

Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

b 5

From: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Sent: 3/31/2020 5:20:14 PM +0000
To: "Birx, Deborah L. EOP/NSC" <b6 @nsc.eop.gov>; "Grogan, Joseph J. EOP/WHO" <b6 who.eop.gov>; CMS <b6 @cms.hhs.gov>
CC: "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>
Subject: RE: RE: REVISED nursing home action recommendations. Confidential, deliberative

Lots of it

But I will follow up status

Brett P. Giroir, MD

ADM, US Public Health Service

Assistant Secretary for Health (ASH)

200 Independence Avenue, SW

Washington, DC 20201

Office Phone: 202-690-7694

From: Birx, Deborah L. EOP/NSC <b6 @nsc.eop.gov>
Sent: Tuesday, March 31, 2020 1:17 PM
To: Grogan, Joseph J. EOP/WHO <b6 @who.eop.gov>; CMS <b6 @cms.hhs.gov>
Cc: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Stephen Hahn (FDA) <sh1@fda.hhs.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Subject: Re: REVISED nursing home action recommendations. Confidential, deliberative

I haven't talk to the lab people since 2.5 weeks ago when we told Roche to surge to the hot spots. I don't know if there has been communication since then

From: "Grogan, Joseph J. EOP/WHO" <b6 @who.eop.gov>
Date: Tuesday, March 31, 2020 at 1:09 PM
To: CMS <b6 @cms.hhs.gov>
Cc: "Birx, Deborah L. EOP/NSC" <b6 @nsc.eop.gov>, "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>, "Redfield, Robert R.

(CDC/OD)" <olx1@cdc.gov>, "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>, "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>

Subject: Re: REVISED nursing home action recommendations. Confidential, deliberative

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 8:37 AM, CMS b 6 @cms.hhs.gov wrote:

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 7:12 AM, CMS b 6 @cms.hhs.gov wrote:

See attached, these are the recommendations the joint CDC CMS team developed. (b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>
Date: March 31, 2020 at 6:57:19 AM EDT
To: CMS b 6 @cms.hhs.gov
Cc: "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>, "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>, "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>, "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
Subject: REVISED nursing home action recommendations

Seema - (b) (5)

(b) (5)

Matthew Hittle

Senior Advisor

Office of the Administrator

Centers for Medicare & Medicaid Services

Desk: 202-690-6754

Cell: b 6

Deliberative, pre-decisional communication

(b) (5)

>

From: "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>
Sent: 4/14/2020 10:18:10 AM +0000
To: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Grogan, Joseph J. EOP/WH" b 6 @who.eop.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; CMS b 6 @cms.hhs.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Hahn, Stephen (FDA)" <Stephen.Hahn@fda.hhs.gov>
CC: "McGuffee, Tyler Ann A. EOP/OVP" b 6 @ovp.eop.gov>; "Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH)" <rco0@cdc.gov>; "Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID)" <vmo0@cdc.gov>; "Schuchat, Anne MD (CDC/OD)" <acs1@cdc.gov>
Subject: RE: RE: Follow up: Community Mitigation plan

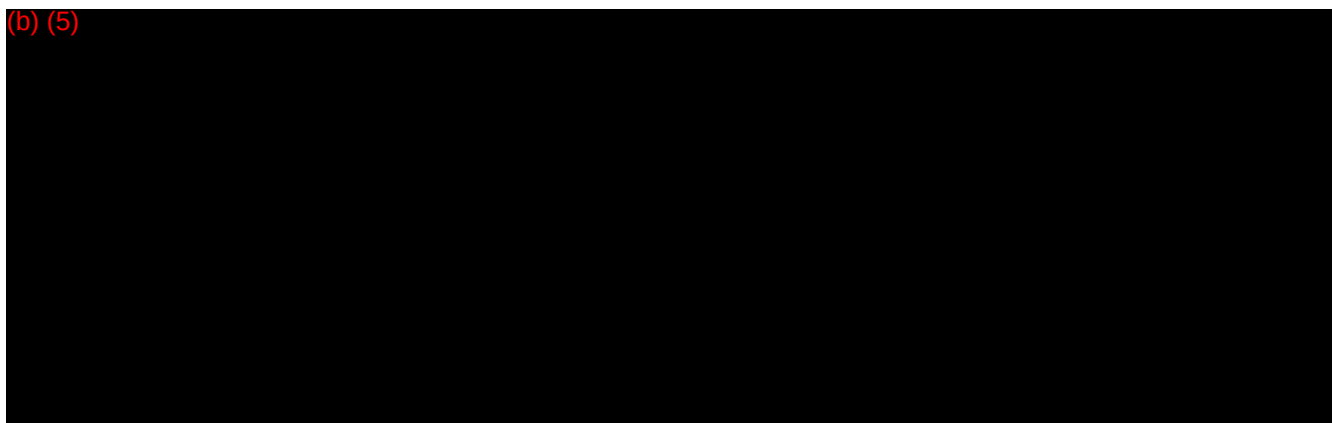
Will get back to you quickly with responses.

Thanks

Dan.

From: Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>
Sent: Tuesday, April 14, 2020 5:50 AM
To: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Troye, Olivia EOP/NSC b 6 @nsc.eop.gov>; CMS b 6 @cms.hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <AFAUCI@niaid.nih.gov>; Hahn, Stephen (FDA) <Stephen.Hahn@fda.hhs.gov>
Cc: McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov>
Subject: Re: Follow up: Community Mitigation plan

(b) (5)



From: "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>
Date: Monday, April 13, 2020 at 7:39 PM
To: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>, "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>, "Troye, Nsc"

b 6 @nsc.eop.gov>, CMS b 6 @cms.hhs.gov>, "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>, "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>, "Hahn, Stephen (FDA)" <Stephen.Hahn@fda.hhs.gov>
Cc: "McGuffee, Tyler Ann A. EOP/OVP" <^{b 6} _____@ovp.eop.gov>, "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>
Subject: Follow up: Community Mitigation plan

Dr Birx:

Thanks for the opportunity to discuss surveillance work with you today. Here are the electronic attachments of the CDC's community mitigation plan in slide deck and document format. (b) (5)

Let me know if you have any questions; happy to have a few folks brief you and others on this.

Thanks,

Dan

Daniel B. Jernigan, MD MPH

Director, Influenza Division; HHS-CDC Lead for FEMA-HHS COVID-19 Response

dbj0@cdc.gov

404-375-7508

From: "Feinberg, Rebecca P. EOP/NSC" b 6 @nsc.eop.gov>
Sent: 4/28/2020 1:21:00 PM +0000
To: "Charles, Julia (CDC/OD/OCS)" <yyb1@cdc.gov>; "Redd, Stephen C. EOP/NSC" b 6 @nsc.eop.gov>; "Zaidi, Irum F" <ZaidiIF@state.gov>; "Vitek, Charles (CDC/DDPHSIS/CGH/DGHT)" <cxv3@cdc.gov>; "McGuffee, Tyler Ann A. EOP/OVP" b 6 @ovp.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "SH1 (fda.hhs.gov)" <SH1@fda.hhs.gov>; jcharles@cdc.gov; "Adams, Jerome (HHS/OASH)" <Jerome.Adams@hhs.gov>; CMS b 6 @cms.hhs.gov>; "Schuchat, Anne MD (CDC/OD)" <acs1@cdc.gov>; "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Conway, Kellyanne E. EOP/WHO" b 6 @who.eop.gov>; "Walke, Henry (CDC/DDID/NCEZID/DPEI)" <hfw3@cdc.gov>; "Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH)" <rco0@cdc.gov>; "Greene, Carolyn M. (CDC/DDID/NCIRD/ID)" <cqg4@cdc.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP)" <fzh7@cdc.gov>; "Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID)" <vmo0@cdc.gov>; "Butler, Jay C. (CDC/DDID/OD)" <jcb3@cdc.gov>; "Mead, Paul (CDC/DDID/NCEZID/DVBD)" <pfm0@cdc.gov>; "Fitter, David L. (CDC/DDPHSIS/CGH/GID)" <vid3@cdc.gov>
CC: "Hoo, Elizabeth (CDC/OD/OCS)" <irp5@cdc.gov>; "Warner, Agnes (CDC/OD/OCS)" <bli8@cdc.gov>; "Gershman, Lynn E. (CDC/DDPHSIS/OD)" <veu4@cdc.gov>
Subject: RE: RE: 9:15AM, Today

The conference line is back up and functional.

Thanks,

Rebecca

From: Feinberg, Rebecca P. EOP/NSC
Sent: Tuesday, April 28, 2020 9:17 AM
To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Redd, Stephen C. EOP/NSC b 6 @nsc.eop.gov>; Zaidi, Irum F <ZaidiIF@state.gov>; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT) <cxv3@cdc.gov>; McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov>; olx1@cdc.gov; SH1@fda.hhs.gov; jcharles@cdc.gov; Jerome.Adams@hhs.gov; b 6 @cms.hhs.gov; acs1@cdc.gov; dbj0@cdc.gov; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO b 6 @who.eop.gov>; hfw3@cdc.gov; rco0@cdc.gov; cqg4@cdc.gov; AFAUCI@niaid.nih.gov; Brett.Giroir@hhs.gov; fzh7@cdc.gov; vmo0@cdc.gov; jcb3@cdc.gov; pfm0@cdc.gov; vid3@cdc.gov
Cc: Hoo, Elizabeth (CDC/OD/OCS) <irp5@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>; Gershman, Lynn E. (CDC/DDPHSIS/OD) <veu4@cdc.gov>
Subject: 9:15AM, Today

Importance: High

All –

There are some technical difficulties with the conference line. I am troubleshooting now with the White House Switchboard and will let you know when things are all clear.

Thanks,

Rebecca

From: Feinberg, Rebecca P. EOP/NSC b 6 @nsc.eop.gov>
Sent: Monday, April 27, 2020 8:59 PM
To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Redd, Stephen C. EOP/NSC b 6 @nsc.eop.gov>; Zaidi, Irum F <ZaidiF@state.gov>; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT) <cxv3@cdc.gov>; McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov>; olx1@cdc.gov; SH1@fda.hhs.gov; jcharles@cdc.gov; Jerome.Adams@hhs.gov; b 6 @cms.hhs.gov; acs1@cdc.gov; dbj0@cdc.gov; Grogan, Joseph J. EOP/WHO < b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO b 6 @who.eop.gov>; hfw3@cdc.gov; rco0@cdc.gov; cqg4@cdc.gov; AFAUCI@niaid.nih.gov; Brett.Giroir@hhs.gov; fzh7@cdc.gov; vmo0@cdc.gov; jcb3@cdc.gov; pfm0@cdc.gov; vid3@cdc.gov
Cc: Hoo, Elizabeth (CDC/OD/OCS) <irp5@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>; Gershman, Lynn E. (CDC/DDPHSIS/OD) <veu4@cdc.gov>
Subject: Re: Scheduling for Tuesday

All -

Apologies for another email on this meeting. The meeting will begin promptly at 9:15AM. Please note, the meeting room has been updated to EEOB 374 (SMS Large). This room is a SCIF and all electronic devices must be stored in the lockers outside the room. Please use the WAVES link I sent earlier to submit for building entry. I have updated the time on the back end of the system.

The dial in information remains the same. Please remember to mute your line at the start of the meeting.

Thanks,
Rebecca

Rebecca Feinberg

M: b 6

On Apr 27, 2020, at 6:54 PM, Feinberg, Rebecca P. EOP/NSC
< b 6 nsc.eop.gov> wrote:

All,

Please note this meeting will now be held from 9:15-10:15AM, tomorrow.

Thanks,
Rebecca

Rebecca Feinberg

M: b 6

On Apr 27, 2020, at 2:46 PM, Feinberg, Rebecca P. EOP/NSC
b 6 @nsc.eop.gov> wrote:

Hi, all –

The CDC Activities Update is confirmed for tomorrow, April 28, from 10:00-11:00AM
in the White House Situation Room.

Access information is listed below.

Thanks,
Rebecca

From: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>
Sent: Monday, April 27, 2020 11:55 AM
To: Feinberg, Rebecca P. EOP/NSC
b 6 @nsc.eop.gov>; Redd, Stephen C. EOP/NSC
b 6 @nsc.eop.gov>; Zaidi, Irum F
<ZaidiIF@state.gov>; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT)
<cxv3@cdc.gov>
Cc: Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Hoo, Elizabeth
(CDC/OD/OCS) <irp5@cdc.gov>; Warner, Agnes (CDC/OD/OCS)
<bli8@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)
<dbj0@cdc.gov>; Walke, Henry (CDC/DDID/NCEZID/DPEI)
<hfw3@cdc.gov>; Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH)
<rco0@cdc.gov>; Greene, Carolyn M. (CDC/DDID/NCIRD/ID)
<cqg4@cdc.gov>; McQuiston, Jennifer H.
(CDC/DDID/NCEZID/DHCPP) <fzh7@cdc.gov>; Meaney Delman,
Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>; Butler,
Jay C. (CDC/DDID/OD) <jcb3@cdc.gov>; Mead, Paul
(CDC/DDID/NCEZID/DVBD) <pfm0@cdc.gov>; Fitter, David L.
(CDC/DDPHSIS/CGH/GID) <vid3@cdc.gov>; Gershman, Lynn E.
(CDC/DDPHSIS/OD) <veu4@cdc.gov>
Subject: RE: Scheduling for Tuesday

Hi Rebecca,

The meeting will be held at an unclassified level and we will submit slides later today for tomorrow's meeting. Please find below a list of attendees and do let me know if you have any questions.

Thank you for your assistance!

Julia

In-person attendance:

Room: TBC

Please fill out the following WAVES Link by 8:00PM, Monday, April 27:

b 6

- Dr. Bix _____ b 6 @ovp.eop.gov
- Dr. Redfield olx1@cdc.gov
- Dr. Hahn SH1@fda.hhs.gov
- Surgeon General Adams Jerome.Adams@hhs.gov
- Administrator Verma b 6 @cms.hhs.gov

- Anne Schuchat, MD, CDC Principal Deputy Director and COVID-19 Incident Manager, acs1@cdc.gov
- Daniel Jernigan, MD, MPH, CDC Liaison to NRCC, dbj0@cdc.gov
- Joe Grogan b 6 @who.eop.gov
- Dr. Redd
- Kellyanne Conway b 6 @who.eop.gov

Speaking mode:

Host Dial-In: b 6

Leader Code b 6

- Henry Walke, MD, MPH, Deputy Incident Manager, hfw3@cdc.gov
- Rebecca Payne, MPH, NRCC Community Mitigation Taskforce Lead, rco0@cdc.gov
- Carolyn Greene, MD, CDC representative on NRCC Community Mitigation Taskforce cgg4@cdc.gov

Listen-only mode:

Participant Dial-In: b 6

Participant Code: b 6

- Jennifer McQuiston, DVM, MS, Principal Deputy Incident Manager, fzh7@cdc.gov
- Dana Meaney-Delman, MD, Principal Deputy Incident Manager, vmo0@cdc.gov
- Jay Butler, MD, CDC Deputy Director for Infectious Diseases, jcb3@cdc.gov
- Paul Mead, MD, MPH, CDC-NRCC liaison, pfm0@cdc.gov
- David Fitter, MD, Principal Deputy Incident Manager, vid3@cdc.gov

From: Feinberg, Rebecca P. EOP/NSC
b 6 @nsc.eop.gov>

Sent: Monday, April 27, 2020 10:57 AM
To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Redd, Stephen C. EOP/NSC b 6 @nsc.eop.gov>
Subject: RE: Scheduling for Tuesday

Hi,

Could you please send the names of attendees (both in person and by phone)? Will there be an AV requirement? At what level classification will this meeting be held?

I will generate the WAVES link and conference line and will send that out once I have the information.

Thanks,

Rebecca

From: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>
Sent: Monday, April 27, 2020 10:53 AM
To: Redd, Stephen C. EOP/NSC b 6 @nsc.eop.gov>;
Feinberg, Rebecca P. EOP/NSC < b 6 @nsc.eop.gov>
Subject: RE: Scheduling for Tuesday

Thank you, Steve and Rebecca.

Also, Tyler Ann said that the meeting can be a full hour (10:00 to 11:00). Will you be sending the WAVES links? I can send the names of the attendees (in-person, by phone).

From: Redd, Stephen C. EOP/NSC b 6 @nsc.eop.gov>
Sent: Monday, April 27, 2020 10:48 AM
To: Feinberg, Rebecca P. EOP/NSC b 6 @nsc.eop.gov>
Cc: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>
Subject: FW: Scheduling for Tuesday

Rebecca, can you set up this meeting for 172. Thanks..

For the principals, everyone who was invited last week should be included this week. . Should include Dr. Fauci, Joe Grogan, ADM Giroir, in addition to the CDC team and our team.

From: Zaidi, Irum F <ZaidiIF@state.gov>
Sent: Monday, April 27, 2020 10:35
To: Redd, Stephen C. EOP/NSC < b 6 @nsc.eop.gov>
Subject: Fw: Scheduling for Tuesday

I think there still needs to be some smoothing over.

From: McGuffee, Tyler Ann A. EOP/OVP b 6 ovp.eop.gov>

Sent: Monday, April 27, 2020 9:46 AM

To: Charles, Julia (CDC/OD/OCS)

Cc: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID); Schuchat, Anne MD (CDC/OD); Butler, Jay C. (CDC/DDID/OD); Zaidi, Irum F; Redd, Stephen C. EOP/NSC; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT); Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID); McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP); Fitter, David L. (CDC/DDPHSIS/CGH/GID); Mead, Paul (CDC/DDID/NCEZID/DVBD); Warner, Agnes (CDC/OD/OCS)

Subject: RE: Scheduling for Tuesday

Following up with Dr. Birx availability for Tuesday, (4/28) 10:00am-10:45am

I am going to let this group handle the meeting room, calendar invite to all attendees and IT requirements.

Last time I arranged the meeting, the President's IT support team's time was wasted due to a lack of communication.

You will need to ensure all principals that attended the last meeting are available to attend/invited to this meeting.

From: McGuffee, Tyler Ann A. EOP/OVP
b 6 @ovp.eop.gov>
Sent: Sunday, April 26, 2020 6:10 PM
To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>
Cc: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Butler, Jay C. (CDC/DDID/OD) <jcb3@cdc.gov>; Zaidi, Irum F <ZaidiIF@state.gov>; Redd, Stephen C. EOP/NSC
b 6 @nsc.eop.gov>; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT) <cxv3@cdc.gov>; Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>; McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP) <fzh7@cdc.gov>; Fitter, David L. (CDC/DDPHSIS/CGH/GID) <vid3@cdc.gov>; Mead, Paul (CDC/DDID/NCEZID/DVBD) <pfm0@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>
Subject: Re: Scheduling for Tuesday

Request received. Will circle back tomorrow regarding exact time but yes, Tuesday.

Sincerely,

TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House
Coronavirus Response Coordinator

Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | Mobile: b 6 [no text]

Email: b 6 @ovp.eop.gov

On Apr 26, 2020, at 5:31 PM, Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov> wrote:

Hi Tyler Ann,

I hope you were able to take some semblance of a break over the weekend. We would like to schedule time with Dr. Birx to go over the package of CDC activities, which we have compiled per her request. Can you please help us find a time? Irum suggested scheduling for an hour on Tuesday, if that helps.

Thank you,

Julia

Julia Charles, JD

CDC COVID-19 Response

o. (404) 718-6533 | m. b 6

jcharles@cdc.gov

From: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
Sent: 4/20/2020 1:59:50 AM +0000
To: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
CC: "Hoelscher, Douglas (who.eop.gov)" b 6 @who.eop.gov>;
"Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; CMS b 6
b 6 @cms.hhs.gov>; "Gaynor, Pete (fema.dhs.gov)"
<pete.gaynor@fema.dhs.gov>; "Pottebaum, Nicholas (who.eop.gov)"
b 6 @who.eop.gov>; "Troye, Olivia (nsc.eop.gov)"
b 6 @nsc.eop.gov>; "Kan, Derek T. EOP/OMB"
b 6 @omb.eop.gov>; "Smith, Brad (CMS/OA)"
<Brad.Smith@cms.hhs.gov>; "Amerau, Colin C (MIL)"
<colin.c.amerau.mil@mail.mil>; "Nalepa, Jessica (fema.dhs.gov)"
<jessica.nalepa@fema.dhs.gov>
Subject: Re: Re: Frequently Asked COVID-19 Testing Questions from States
Brett

(b) (5)

Deb

Sent from my iPhone

On Apr 19, 2020, at 9:39 PM, Giroir, Brett (HHS/OASH)
<Brett.Giroir@hhs.gov> wrote:

I am really good for most of these
GREAT intel and THANK YOU

Brett P. Giroir, MD

ADM, US Public Health Service
Assistant Secretary for Health (ASH)
200 Independence Avenue, SW
Washington, DC 20201
Office Phone: 202-690-7694

From: Hoelscher, Douglas L. EOP/WHO b 6 @who.eop.gov>
Sent: Sunday, April 19, 2020 5:22 PM
To: Birx, Deborah L. EOP/NSC <b 6 @nsc.eop.gov>; Giroir, Brett (HHS/OASH)
<Brett.Giroir@hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; CMS b 6
b 6 @cms.hhs.gov>; Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>
Cc: Pottebaum, Nicholas (who.eop.gov) b 6 who.eop.gov>; Troye,
Olivia (nsc.eop.gov) b 6 @nsc.eop.gov>; Kan, Derek T. EOP/OMB
b 6 @omb.eop.gov>; Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>;
Amerau, Colin C (MIL) <colin.c.amerau.mil@mail.mil>; Nalepa, Jessica (fema.dhs.gov)
<jessica.nalepa@fema.dhs.gov>
Subject: Frequently Asked COVID-19 Testing Questions from States

Hi all,

Below please are some frequently asked testing questions for you all to think about addressing/preempting in tomorrow's testing focused call with Governors.

Sincerely,
Doug

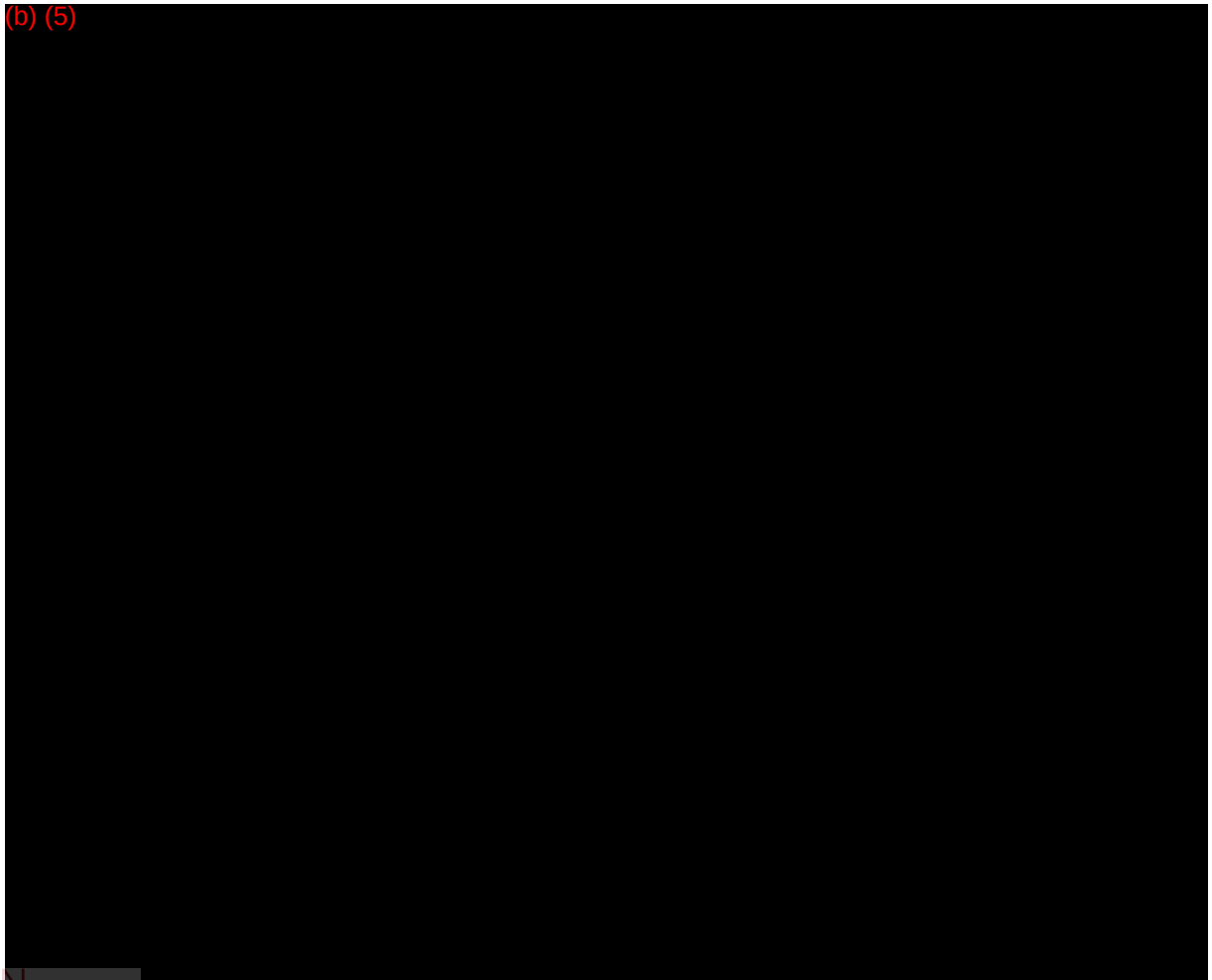
From: Pottebaum, Nic D. EOP/WHO b 6 @who.eop.gov>
Sent: Sunday, April 19, 2020 2:58 PM
To: Hoelscher, Douglas L. EOP/WHO b 6 r@who.eop.gov>
Cc: Darcie Johnston (darcie.johnston@hhs.gov) <darcie.johnston@hhs.gov>
Subject: Frequently Asked COVID-19 Testing Questions

Doug,

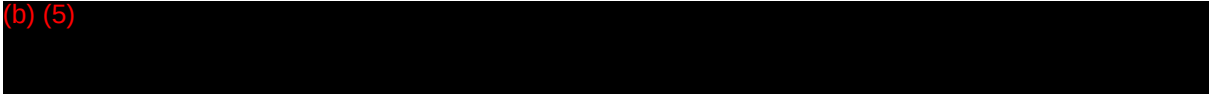
Below are the frequently asked testing questions I am getting, HHS is getting, and HHS Regional Directors are getting from governors' offices and other state staff.

While I have a good sense of the answers to most of the 13 questions below, a lot of them require state-specific and complicated responses.

(b) (5)



(b) (5)



Thanks,
Nic

From: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Sent: 3/13/2020 5:09:50 PM +0000
To: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
CC: CMS b 6 @cms.hhs.gov>; "Redfield, Robert R. (CDC/OD)"
<olx1@cdc.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>;
"Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Bonner, Maria K.
EOP/WHO" b 6 @who.eop.gov>; "Kadlec, Robert (OS/ASPR/IO)"
<Robert.Kadlec@hhs.gov>; "Fauci, Anthony (NIH/NIAID) [E]"
<afoauci@niaid.nih.gov>
Subject: Re: Re: URGENT: Nursing Home Visitor Policy. Confidential, Deliberative,
Great.

Sent from my iPhone

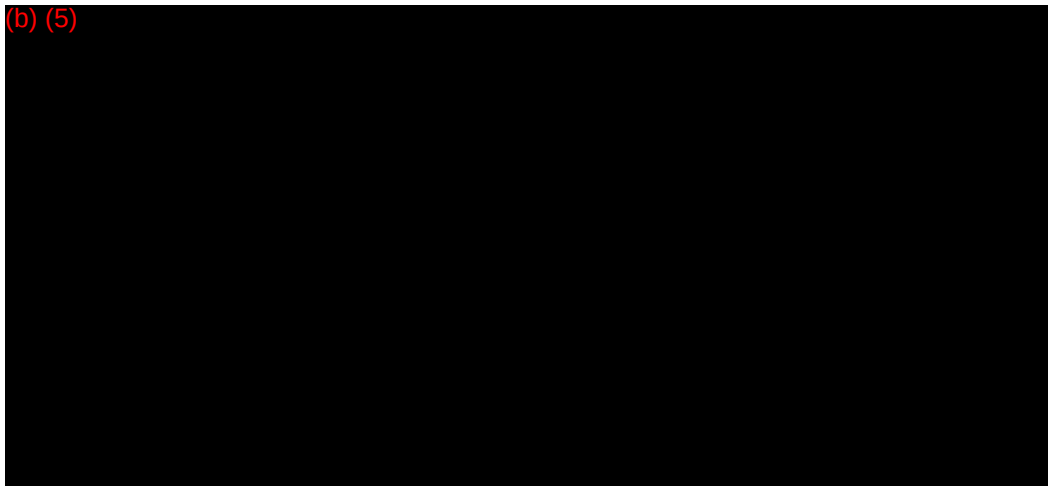
On Mar 13, 2020, at 1:02 PM, Birx, Deborah L. EOP/NSC
b 6 @nsc.eop.gov> wrote:

Absolutely. Send out through every tweet and system.

Sent from my iPhone

On Mar 13, 2020, at 1:01 PM, CMS b 6 @cms.hhs.gov>
wrote:

(b) (5)



From: "D'Angelo, Gregory B. EOP/OMB" b 6 @omb.eop.gov>
Sent: 5/3/2020 10:15:32 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
CC: "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>; CMS b 6
b 6 @cms.hhs.gov>

Subject: Re: Re: (b) (5) rule

If CMS can send over a draft calendar I'll take a look and get back to you ASAP on feasibility

Sent from my iPhone

> On May 3, 2020, at 5:10 PM, Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov> wrote:

>

> September is doable.

>

> Sent from my iPhone

>

>> On May 3, 2020, at 5:09 PM, Merkel, Theo W. EOP/WHO
b 6 @who.eop.gov> wrote:

>>

>> Your team is developing the draft timeline, which we were going to circulate to all the departments to get feedback and buy in.

(b) (5)

>>

>> -----Original Message-----

>> From: CMS b 6 @cms.hhs.gov>

>> Sent: Sunday, May 3, 2020 5:03 PM

>> To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Merkel, Theo W.
EOP/WHO b 6 l@who.eop.gov>; D'Angelo, Gregory B. EOP/OMB

b 6 @omb.eop.gov>

>> Subject: (b) (5) rule

>>

>> Is there some reason we can't get this out in September or sooner? My team can get it moving but we would need other parties to agree to a condensed timeline.

>>

>> Sent from my iPhone

From: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Sent: 3/13/2020 5:09:50 PM +0000
To: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
CC: CMS b 6 @cms.hhs.gov>; "Redfield, Robert R. (CDC/OD)"
<olx1@cdc.gov>; "Short, Marc T. EOP/OVP" b 6 t@ovp.eop.gov>;
"Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Bonner, Maria K.
EOP/WHO" b 6 @who.eop.gov>; "Kadlec, Robert (OS/ASPR/IO)"
<Robert.Kadlec@hhs.gov>; "Fauci, Anthony (NIH/NIAID) [E]"
<afoauci@niaid.nih.gov>
Subject: Re: Re: URGENT: Nursing Home Visitor Policy. Confidential, Deliberative,
Great.

Sent from my iPhone

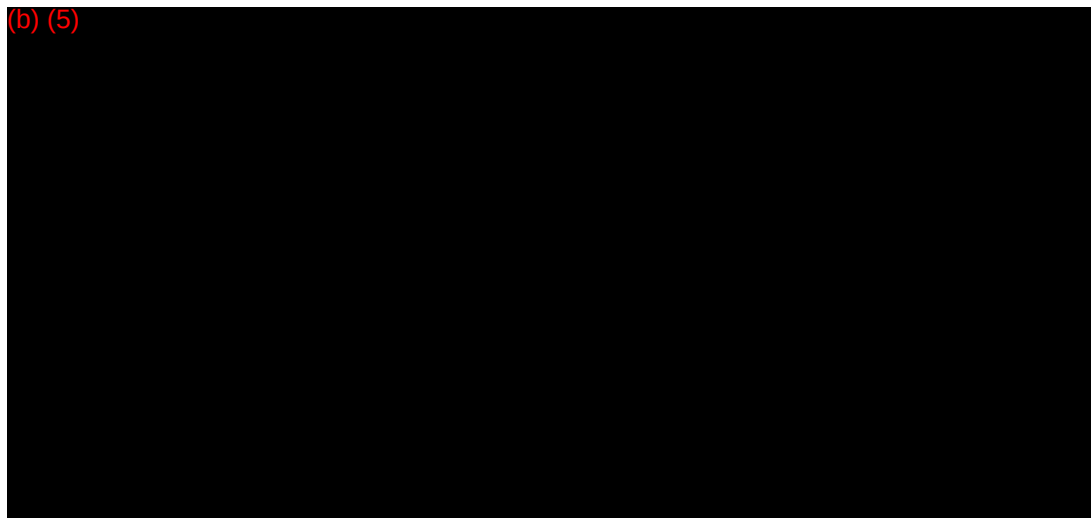
On Mar 13, 2020, at 1:02 PM, Birx, Deborah L. EOP/NSC
b 6 @nsc.eop.gov> wrote:

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Sent from my iPhone

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wrote:

(b) (5)



From: "D'Angelo, Gregory B. EOP/OMB" b 6 @omb.eop.gov>
Sent: 5/3/2020 10:15:32 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
CC: "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>; CMS b 6
b 6 @cms.hhs.gov>

Subject: Re: Re: (b) (5) rule

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Sent from my iPhone

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b 6 @who.eop.gov> wrote:

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> Sent from my iPhone

>

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b 6 @who.eop.gov> wrote:

>>

>> Your team is developing the draft timeline, which we were going to circulate to all the departments to get feedback and buy in.

(b) (5)

>> -----Original Message-----

>> From: CMS b 6 @cms.hhs.gov>

>> Sent: Sunday, May 3, 2020 5:03 PM

>> To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Merkel, Theo W.
EOP/WHO b 6 l@who.eop.gov>; D'Angelo, Gregory B. EOP/OMB

< b 6 @omb.eop.gov>

>> Subject: Price transparency rule

>>

>> Is there some reason we can't get this out in September or sooner? My team can get it moving but we would need other parties to agree to a condensed timeline.

>>

>> Sent from my iPhone

From: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
Sent: 3/31/2020 5:18:36 PM +0000
To: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>
CC: "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>
Subject: Re: Re: (b) (5) . Confidential, deliberative

(b) (5)

From: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Date: Tuesday, March 31, 2020 at 1:17 PM
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>, CMS b 6 @cms.hhs.gov>
Cc: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>, "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>, "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>, "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>
Subject: RE: (b) (5) . Confidential, deliberative

(b) (5)

This is appropriate

Brett P. Giroir, MD

ADM, US Public Health Service

Assistant Secretary for Health (ASH)

200 Independence Avenue, SW

Washington, DC 20201

Office Phone: 202-690-7694

From: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, March 31, 2020 1:09 PM
To: CMS b 6 @cms.hhs.gov>
Cc: Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>; Fauci, Anthony

(NIH/NIAID) [E] <afauci@niaid.nih.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Stephen Hahn (FDA) <sh1@fda.hhs.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>

Subject: Re: (b) (5) Confidential, deliberative

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 8:37 AM, CMS b 6 @cms.hhs.gov> wrote:

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 7:12 AM, CMS b 6 @cms.hhs.gov> wrote:

See attached, these are the recommendations the joint CDC CMS team developed. (b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>
Date: March 31, 2020 at 6:57:19 AM EDT
To: CMS b 6 @cms.hhs.gov>
Cc: "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>, "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>, "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>, "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
Subject: (b) (5)

(b) (5)

Seema - (b) (5)

Matthew Hittle

Senior Advisor

Office of the Administrator

Centers for Medicare & Medicaid Services

Desk: 202-690-6754

Cell: b 6

Deliberative, pre-decisional communication

(b) (5)

From: "Conway, Kellyanne E. EOP/WHO" b6 @who.eop.gov>
Sent: 2/23/2020 11:06:50 PM +0000
To: "Kushner, Jared C. EOP/WHO" b6 @who.eop.gov>
CC: "Grogan, Joseph J. EOP/WHO" b6 @who.eop.gov>; "Liddell, Christopher P. EOP/WHO" b6 @who.eop.gov>; CMS b6 @cms.hhs.gov>; "Rollins, Brooke L. EOP/WHO" b6 @who.eop.gov>; "Vought, Russell T. EOP/OMB" b6 @omb.eop.gov>; "Ditto, Jessica E. EOP/WHO" b6 @who.eop.gov>
Subject: Re: Re: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.
Seema -

(b) (5)
Would you like to meet or speak by phone tomorrow or Tuesday? We can gather the group.

Thanks

Kellyanne Conway
Counselor to The President
Executive Office of The President
Office: 202-456-4611

On Feb 23, 2020, at 5:33 PM, Kushner, Jared C. EOP/WHO b6 @who.eop.gov> wrote:

(b) (5)

JK

From: Grogan, Joseph J. EOP/WHO b6 @who.eop.gov>
Sent: Sunday, February 23, 2020 1:23 PM
To: Kushner, Jared C. EOP/WHO b6 @who.eop.gov>
Cc: Liddell, Christopher P. EOP/WHO b6 @who.eop.gov>; CMS b6 @cms.hhs.gov>; Rollins, Brooke L. EOP/WHO b6 who.eop.gov>; Conway, Kellyanne E. EOP/WHO b6 @who.eop.gov>; Vought, Russell T. EOP/OMB b6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO b6 @who.eop.gov>
Subject: Re: (b) (5) - Rollout.. Confidential, Deliberative, Market Moving.

(b) (5)

Sent from my iPhone

On Feb 23, 2020, at 12:42 PM, Kushner, Jared C. EOP/WHO

b6 @who.eop.gov> wrote:

(b) (5)

From: Liddell, Christopher P. EOP/WHO

< b6 @who.eop.gov>

Sent: Sunday, February 23, 2020 12:18 PM

To: CMS b6 @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO

b6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO

b6 @who.eop.gov>; Kushner, Jared C. EOP/WHO

b6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO b6 @who.eop.gov>;

Vought, Russell T. EOP/OMB b6 @omb.eop.gov>; Ditto,

Jessica E. EOP/WHO b6 @who.eop.gov>

Subject: RE: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

(b) (5)

From: CMS b6 @cms.hhs.gov>

Sent: Sunday, February 23, 2020 11:46 AM

To: Grogan, Joseph J. EOP/WHO b6 @who.eop.gov>; Rollins,

Brooke L. EOP/WHO b6 @who.eop.gov>; Kushner, Jared C.

EOP/WHO b6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO

b6 @who.eop.gov>; Liddell, Christopher P. EOP/WHO

b6 @who.eop.gov>; Vought, Russell T. EOP/OMB

b6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO

b6 @who.eop.gov>

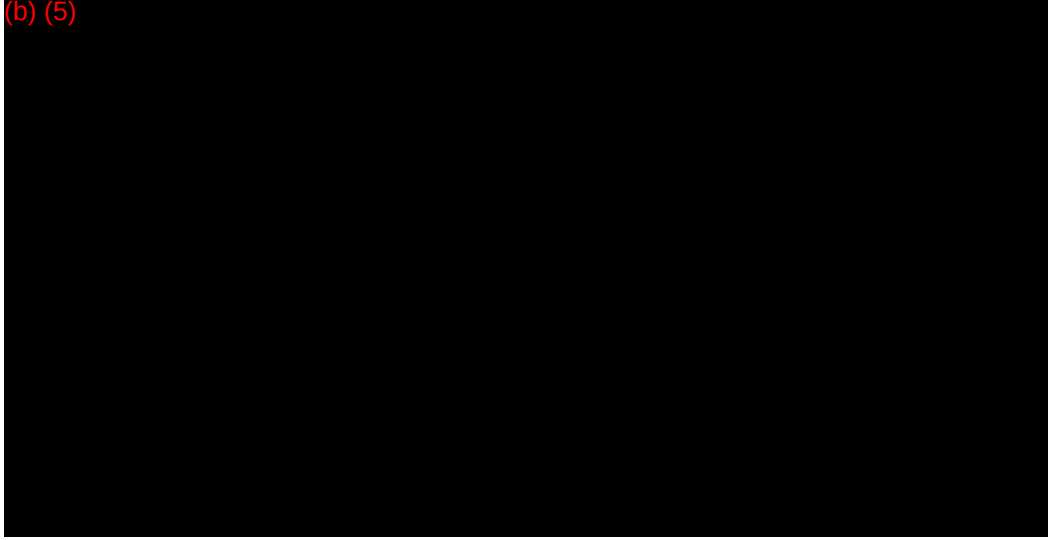
Subject: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

Team,

Just wanted to make sure we are all the same page on the (b) (5) rollout. While we are still waiting feedback from OMB, we are preparing for a rollout of the model as early as this Friday (Feb. 28) or early the following

week.

(b) (5)



Please let me know if there are any concerns or other suggestions. Thanks.

From: "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>
Sent: 3/27/2020 7:17:46 PM +0000
To: CMS b 6 @cms.hhs.gov>
CC: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; b 6 @nsc.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Cipollone, Pat A. EOP/WHO" b 6 @who.eop.gov>; adam@dfc.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>
Subject: RE: RE: PLEASE REVIEW: HOSPITAL LETTER. PREDECISIONAL, CONFIDENTIAL, DELIBERATIVE
Attachments: NHSN COVID-19 Patient Impact and Hospital Capacity Module - How to Use the Module.pdf; NHSN COVID-19 Patient Impact and Hospital Capacity Module- Data Elements Table of Instructions.pdf; OVP Letter to Hospitals Requesting Data 3.27.20_CDC suggestions (003).docx

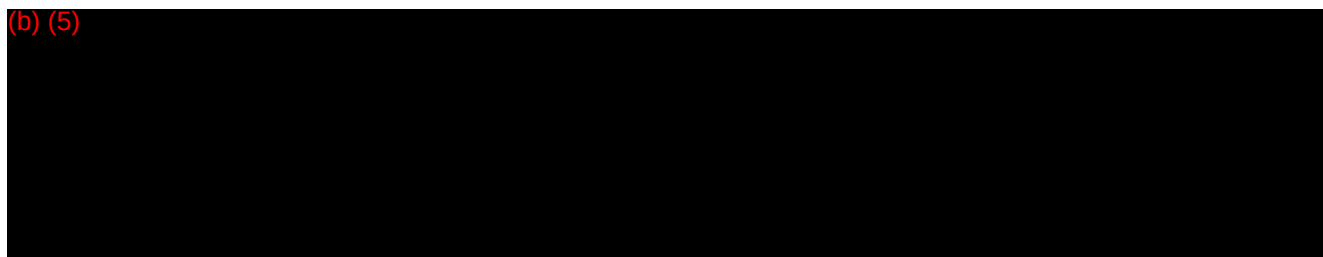
I understand this letter will make its way through official channels. To expedite for our part, attached are CDC's suggestions to the letter, along with requested attachments. These documents are also posted on the new NHSN COVID-19 website:
<https://www.cdc.gov/nhsn/acute-care-hospital/covid19/index.html>

Happy to field any questions.

peace, r3

From: CMS b 6 @cms.hhs.gov>
Sent: Friday, March 27, 2020 1:11 PM
To: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; Troye, Olivia (nsc.eop.gov) b 6 @nsc.eop.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; b 6 @nsc.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>; Cipollone, Pat A. EOP/WHO b 6 @who.eop.gov>; adam@dfc.gov>; 'Kushner, Jared C. EOP/WHO' b 6 @who.eop.gov>
Subject: PLEASE REVIEW: HOSPITAL LETTER. PREDECISIONAL, CONFIDENTIAL, DELIBERATIVE

(b) (5)



From: Brookes, Brady (CMS/OA)

Sent: Friday, March 27, 2020 12:22 PM
To: CMS b6 @cms.hhs.gov>
Subject: Draft Letter

Confidential and deliberative, pre-decisional communication

From: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
Sent: 3/31/2020 1:36:02 PM +0000
To: CMS b 6 @cms.hhs.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>
Subject: Re: REVISED nursing home action recommendations
Attachments: (b) (5)

From: CMS b 6 @cms.hhs.gov>
Date: Tuesday, March 31, 2020 at 7:12 AM
To: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>, "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>, "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>, "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>, "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>
Subject: Fwd: REVISED nursing home action recommendations

See attached, these are the recommendations the joint CDC CMS team developed. (b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>
Date: March 31, 2020 at 6:57:19 AM EDT
To: CMS b 6 @cms.hhs.gov>
Cc: "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>, "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>, "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>, "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
Subject: REVISED nursing home action recommendations

Seema - (b) (5)

Matthew Hittle
Senior Advisor
Office of the Administrator
Centers for Medicare & Medicaid Services

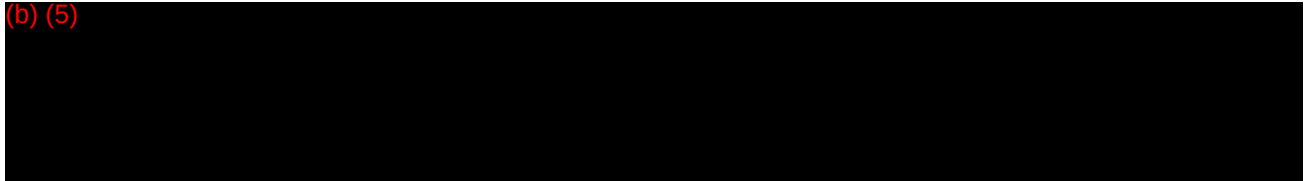
Desk: 202-690-6754

Cell: b 6

Deliberative, pre-decisional communication

Sent: 4/27/2020 4:56:25 PM +0000
To: "SH1 (fda.hhs.gov)" <SH1@fda.hhs.gov>; "Birx, Deborah L. EOP/NSC"
b 6 @nsc.eop.gov>; "Giroir, Brett (HHS/OASH)"
<Brett.Giroir@hhs.gov>; "Fauci, Anthony (NIH/NIAID) [E]"
<AFAUCI@niaid.nih.gov>; "Grogan, Joseph J. EOP/WHO"
b 6 @who.eop.gov>
Subject: Antibody test

(b) (5)



From:

b 6

Sent:

5/1/2020 5:07:46 PM +0000

To:

"Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; Adam.Boehler@dfc.gov; "Ueland,
Eric M. EOP/WHO" b 6 @who.eop.gov>; "Liddell, Christopher P. EOP/WHO"
b 6 @who.eop.gov>

Subject:

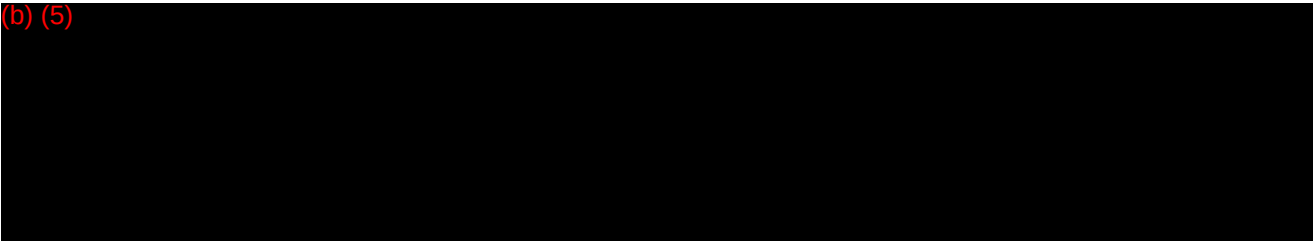
Legislative Proposals (002) [FINAL].docx

Attachments:

DRAFT_Legislative Proposals for Consideration_4.0_SV additions_043020_clean.docx

Team,

(b) (5)



From: CMS b 6 b 6
b 6

Sent: 4/1/2020 1:26:57 PM +0000

To: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>; "Hahn, Stephen" <SH1@fda.hhs.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Troye, Olivia EOP/NSC" b 6 @nsc.eop.gov>

Subject: (b) (5) Recommendations

Attachments: (b) (5) docx

Team,

Based on the discussion yesterday, the CDC/CMS team has revised the recommendations. Please see attached.

From:

b 6

Sent: 3/12/2020 12:43:34 PM +0000
To: sh1@fda.hhs.gov; b 6 @nsc.eop.gov; "Redfield, Robert R. (CDC/OD)"
<olx1@cdc.gov>; Anne Schuchat (acs1@cdc.gov); "Short, Marc T. EOP/OVP"
b 6 @ovp.eop.gov; "Grogan, Joseph J. EOP/WHO"
b 6 @who.eop.gov; "Short, Marc T. EOP/OVP"
b 6 @ovp.eop.gov; "Kadlec, Robert (OS/ASPR/IO)"
<Robert.Kadlec@hhs.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov
CC: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: Meeting with Hospital Association

Team, below is the read out from the meeting with the hospitals yesterday. They were very concerned about their capacity to handle this, but I think the President's speech may have helped. In any case, these are the main issues they raised, I have tried to assign owners to each of the items. Let me know if you have any concerns. We will be having weekly meetings with the hospitals and are starting today with a call on testing that Dr. Hahn and I will host. CMS has reached out to all of our health care stakeholders (nursing homes/home health, etc, etc.) , and will hold weekly meetings with their leadership to share and receive info.

Finally, yesterday Dr. Redfield and I formally kicked off our nursing home team, a group of CMC, CDC, and ASPR staff to address nursing home issues. They are meeting daily. Can update if people are interested.

Below are the hospital issues:

Testing- They are reporting they are having great difficulty getting tests. Mayo clinic indicated they have capacity to do more test. – Steve Hahn and I will be hosting a follow up call today with a broad base of hospitals so he can tell them how to get tests and how hospitals labs might be able to help. (FDA)

Supplies- They are VERY concerned that they do not have adequate supplies, not just masks, but other protective and basic supplies (gowns, etc). They are told by their suppliers they will only be provided their normal amounts. These supplies are largely manufactured in China, with one in Mexico. Most are saying they only have supplies for a week or two. Rural hospitals are concerned if they don't get supplies they will have to shut down and are the only source of health care. (ASPR)

Workforce- they are concerned about CDC guidelines that asymptomatic staff that may have been exposed are being sent home for isolation. This is significantly impacting their workforce and their ability to have an adequate workforce. (CDC)

Telemedicine- they are urging us to do more on this and expand the types of services that can be done. The supplemental bill gives CMS more authority to do this. (CMS)

Emergency declarations- in order for CMS to provide waivers of some of our regulations which we routinely do during disasters, we need disaster declarations. Hospitals are pushing for this, especially in the hot spots. (CMS)

Surveys- they are concerned that proactive surveys for infection control will get in the way of them focusing on patients. We agreed to work on a more limited survey that does not interfere with patient care. (CMS)

Undocumented/Uninsured – Safety net hospitals concerned about the potential influx of these populations and how to handle and who will pay. They will push Congress for more funding. (Dr.Birx/HRSA)

Post-Acute- Hospitals are concerned that long term care facilities and nursing homes may be reluctant to take patients after they discharge them. CMS has already put out guidance on how this should be handled, (b) (5)

Community Health Workers- They want more guidance on the precautions that community health workers should take. (CDC)

Increasing Public Health Mitigation Strategies- I think was addressed after POTUS speech and CDC guidelines for hot spots that came out.

From: b 6 @cms.hhs.gov
Sent: 3/31/2020 5:36:20 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
CC: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Subject: Re: Re: REVISED nursing home action recommendations. Confidential, deliberative

HHS did an announcement about a week ago on this.

Sent from my iPhone

On Mar 31, 2020, at 1:09 PM, Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov> wrote:

(b) (5)
(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 8:37 AM, CMS b 6 @cms.hhs.gov>
wrote:

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 7:12 AM, CMS b 6 @cms.hhs.gov>
wrote:

See attached, these are the recommendations the joint
CDC CMS team developed. (b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Hittle, Matthew (CMS/OA)"
<Matthew.Hittle@cms.hhs.gov>
Date: March 31, 2020 at 6:57:19 AM EDT
To: CMS b 6 @cms.hhs.gov>

Cc: "Brandt, Kimberly (CMS/OA)"
<Kimberly.Brandt1@cms.hhs.gov>,
"Moody-Williams, Jean D. (CMS/CCSQ)"
<jean.moodywilliams@cms.hhs.gov>, "Ling,
Shari (CMS/CCSQ)"
<Shari.Ling@cms.hhs.gov>, "Good-Cohn,
Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
Subject: REVISED nursing home action recommendations

Seema – (b) (5)

Matthew Hittle
Senior Advisor
Office of the Administrator
Centers for Medicare & Medicaid Services
Desk: 202-690-6754
Cell: b 6

Deliberative, pre-decisional communication

>

From: b 6 @cms.hhs.gov
Sent: 3/31/2020 12:37:17 PM +0000
To: Deborah Birx b 6 @nsc.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; Joe Grogan b 6 @who.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Subject: Re: Re: REVISED nursing home action recommendations. Confidential,

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 7:12 AM, CMS b 6 @cms.hhs.gov> wrote:

See attached, these are the recommendations the joint CDC CMS team developed. (b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>
Date: March 31, 2020 at 6:57:19 AM EDT
To: CMS b 6 @cms.hhs.gov>
Cc: "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>, "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>, "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>, "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
Subject: REVISED nursing home action recommendations

Seema – (b) (5)

Matthew Hittle
Senior Advisor
Office of the Administrator
Centers for Medicare & Medicaid Services
Desk: 202-690-6754
Cell: b 6

Deliberative, pre-decisional communication

(b) (5)

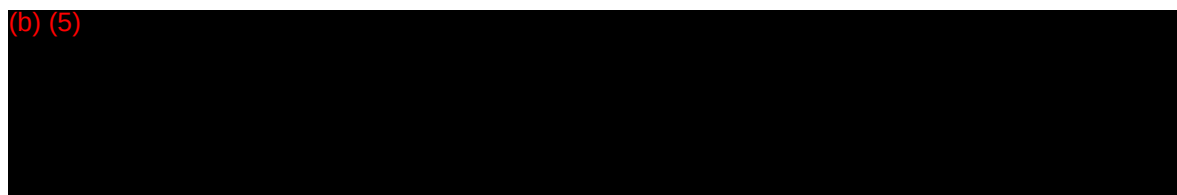
>

From: b 6 @cms.hhs.gov
Sent: 5/7/2020 7:08:28 PM +0000
To: "Polowczyk, John P (MIL)" <john.p.polowczyk.mil@mail.mil>
CC: "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Dumbauld, Cassidy M. EOP/WHO" b 6 @who.eop.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Amerau, Colin C (MIL)" <colin.c.amerau.mil@mail.mil>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "OS Bibo, David" <David.Bibo@fema.dhs.gov>; "McGuffee, Tyler Ann A. EOP/OVP" b 6 @ovp.eop.gov>
Subject: Re: Re: Estimated Nursing Home Shipping dates
Next week is Nursing Homes Week.

Sent from my iPhone

On May 7, 2020, at 2:47 PM, Polowczyk, John P RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil> wrote:

(b) (5)



<Copy of Copy of FRSCNursingHomePPEDeliveries_6May.xlsx>

Sent: 3/17/2020 9:31:02 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b6 @who.eop.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Bonner, Maria K. EOP/WHO" b6 @who.eop.gov>; "Campana, Alexandra D. EOP/WHO" b6 @who.eop.gov>
Subject: RE: RE: (b) (5) .docx

(b) (5)

-----Original Message-----

From: Grogan, Joseph J. EOP/WHO < b6 who.eop.gov>
Sent: Tuesday, March 17, 2020 3:39 PM
To: CMS b6 @cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO b6 @who.eop.gov>; Campana, Alexandra D. EOP/WHO b6 @who.eop.gov>
Subject: (b) (5) .docx

(b) (5)

From: b 6 @cms.hhs.gov
Sent: 4/11/2020 2:56:30 PM +0000
To: "Polowczyk, John P (MIL)" <john.p.polowczyk.mil@mail.mil>
CC: "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; adam@dfc.gov;
"Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Short, Marc T.
EOP/OVP" b 6 @ovp.eop.gov>; "Redfield, Robert R. (CDC/OD)"
<olx1@cdc.gov>; "Birx, Deborah L. EOP/NSC"
b 6 @nsc.eop.gov>; david.sanford@dla.mil
Subject: Re: Re: Supplies for Nursing Homes
I have the list of nursing homes and will send shortly. Let me work on the other pieces.

Sent from my iPhone

> On Apr 11, 2020, at 10:52 AM, Polowczyk, John P RADM USN JS J4 (USA)
<john.p.polowczyk.mil@mail.mil> wrote:

(b) (5)

> V/r John

>

>

>

> -----Original Message-----

> From: CMS b 6 @cms.hhs.gov>

> Sent: Saturday, April 11, 2020 10:43 AM

> To: Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>; Polowczyk, John P
RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil>; adam@dfc.gov; 'Kushner, Jared
C. EOP/WHO' b 6 @who.eop.gov>; Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>;
Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; 'Birx, Deborah L. EOP/NSC'
b 6 @nsc.eop.gov>; adam@dfc.gov

> Subject: [Non-DoD Source] Supplies for Nursing Homes

>

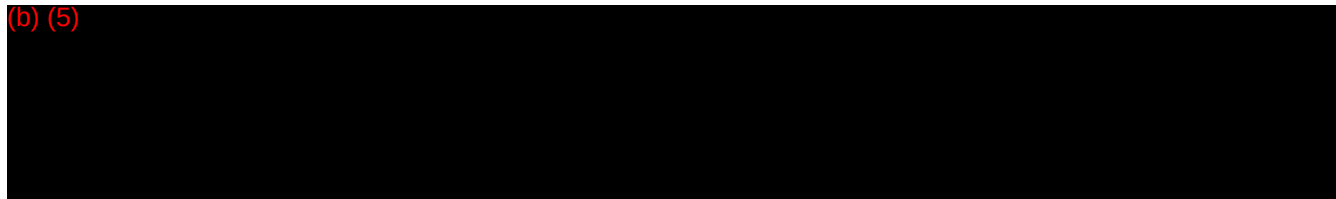
> First off, thanks for your great work. Been hearing less about supplies in hospitals! Your
new system seems to be having a positive impact. Nursing homes are also saying they
have seen an improvement.

>

>

(b) (5)

(b) (5)



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From: b 6 @cms.hhs.gov
Sent: 3/27/2020 8:10:58 PM +0000
To: "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>
CC: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov> b 6 @nsc.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Cipollone, Pat A. EOP/WHO" b 6 @who.eop.gov>; adam@dfc.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: PLEASE REVIEW: HOSPITAL LETTER. PREDECISIONAL, CONFIDENTIAL, DELIBERATIVE

Got it. Thanks

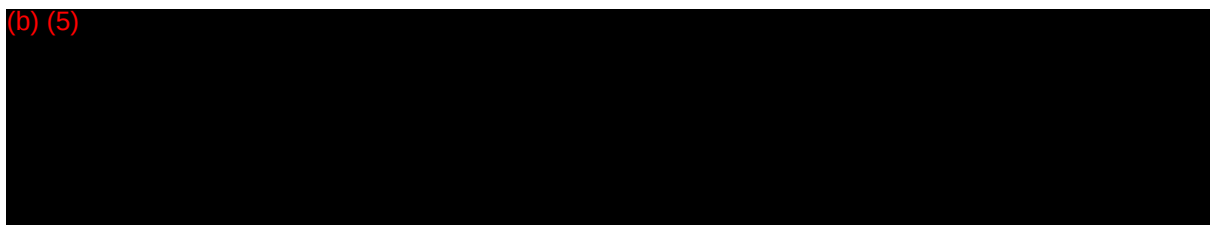
Sent from my iPhone

On Mar 27, 2020, at 3:18 PM, Redfield, Robert R. (CDC/OD) <olx1@cdc.gov> wrote:

I understand this letter will make its way through official channels. To expedite for our part, attached are CDC's suggestions to the letter, along with requested attachments. These documents are also posted on the new NHSN COVID-19 website:
<https://www.cdc.gov/nhsn/acute-care-hospital/covid19/index.html>
Happy to field any questions.
peace, r3

From: CMS b 6 @cms.hhs.gov>
Sent: Friday, March 27, 2020 1:11 PM
To: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; Troye, Olivia (nsc.eop.gov) b 6 @nsc.eop.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; b 6 @nsc.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>; Cipollone, Pat A. EOP/WHO b 6 @who.eop.gov>; adam@dfc.gov>; 'Kushner, Jared C. EOP/WHO' b 6 @who.eop.gov>
Subject: PLEASE REVIEW: HOSPITAL LETTER. PREDECISIONAL, CONFIDENTIAL, DELIBERATIVE

(b) (5)



From: Brookes, Brady (CMS/OA)
Sent: Friday, March 27, 2020 12:22 PM
To: CMS b 6 @cms.hhs.gov>
Subject: Draft Letter

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b 6

From: b 6 @cms.hhs.gov
Sent: 4/1/2020 4:58:52 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
CC: "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: Pharmacy - COVID testing expansion
On it.

Sent from my iPhone

On Apr 1, 2020, at 11:36 AM, Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov> wrote:

(b) (5)



From: CMS b 6 @cms.hhs.gov>
Sent: Wednesday, April 1, 2020 7:51 AM
To: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov>
Subject: FW: Pharmacy - COVID testing expansion

(b) (5)



From: Ashworth, Richard <richard.ashworth@walgreens.com>
Sent: Tuesday, March 31, 2020 10:44 PM
To: CMS b 6 @cms.hhs.gov>
Subject: Pharmacy - COVID testing expansion

Seema,

Thanks again for reaching out yesterday to help the effort underway to increase testing capacity for COVID-19. We continue to work towards standing up an additional two dozen testing sites, utilizing the new Abbott technology, beginning next Monday, April 6th. I want to thank you and your team for all your help with the CLIA certificate process.

We do still have one more obstacle – the ability for pharmacists to order and execute the COVID-19 tests. After working with OGC over the last two days, it appears this has to be done legislatively.

As you know, there was a strong push to have a legislative provision included in the CARES Act last week that fell just short, in part, due to opposition by the American Medical Association (AMA).

I'm pleased to shared that we talked with the AMA today and have narrowed the legislative provision with the goal of keeping them "neutral" on pharmacists conducting

COVID-19 and flu tests. With that in mind, we believe an opportunity exists to have this more narrow legislative provision passed by the U.S. House and Senate by Unanimous Consent (UC) in the days ahead. The aftermath of the CARES Act suggested that absent AMA opposition, the provision would have been included.

We believe Republican and Democrat Congressional leadership strongly support, and will be hard pressed to oppose, the opportunity to increase COVID-19 testing capacity.

We will follow up with the relevant folks at the White House – Legislative Affairs, Domestic Policy Council, etc. – but I would appreciate any support you could lend to this effort as well.

We all are pushing as hard as possible to increase testing capacity in order to combat this terrible virus.

I appreciate all your support.

Thanks,

Richard

Richard Ashworth, President -Walgreens
200 Wilmot Road
Deerfield, IL 60015
M: b 6
Linkedin: richardashworthpharmD
Twitter: RichardPharmD

Sent: 3/17/2020 7:32:02 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
CC: "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>; "Campana, Alexandra D. EOP/WHO" b 6 @who.eop.gov>; "D'Angelo, Gregory B. EOP/OMB" b 6 @omb.eop.gov>; "Reilly, Tom M. EOP/OMB" b 6 @omb.eop.gov>
Subject: RE: RE: CMS (b) (5) Recommendations

Those are good

From: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, March 17, 2020 12:48 PM
To: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; CMS b 6 @cms.hhs.gov>
Cc: Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>; Campana, Alexandra D. EOP/WHO <b 6 @who.eop.gov>; D'Angelo, Gregory B. EOP/OMB <b 6 @omb.eop.gov>; Reilly, Tom M. EOP/OMB <b 6 @omb.eop.gov>
Subject: FW: CMS (b) (5) Recommendations

(b) (5)



From: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>
Sent: Tuesday, March 17, 2020 12:30 PM
To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Subject: FW: CMS (b) (5) Recommendations

From: Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Sent: Tuesday, March 17, 2020 11:14 AM
To: Troye, Olivia EOP/NSC b 6 @nsc.eop.gov>
Cc: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; CMS b 6 @cms.hhs.gov>
Subject: CMS (b) (5) Recommendations

Hi Olivia,

(b) (5)



Best,

Meredith Good-Cohn

Meredith Good-Cohn

Office of the Administrator

Centers for Medicare and Medicaid Services

Cell: b 6

Meredith.good-cohn@cms.hhs.gov

Confidential and deliberative, pre-decisional communication

From: b 6 @cms.hhs.gov
Sent: 4/24/2020 3:29:54 AM +0000
To: EOP/OVP Marc Short b 6 @ovp.eop.gov>; "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>; Hope Hicks b 6 @who.eop.gov>; Deborah Birx b 6 @nsc.eop.gov>
Subject: Fwd: Fwd: FYI -- very interesting article about NH deaths in Europe -- similar to what we are seeing here in US

https://www.washingtonpost.com/world/europe/nursing-homes-coronavirus-deaths-europe/2020/04/23/d635619c-8561-11ea-81a3-9690c9881111_story.html

Up to half of coronavirus-related deaths in Europe are occurring in long-term-care facilities such as nursing homes, the World Health Organization said Thursday,

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From: b 6 @cms.hhs.gov
Sent: 3/29/2020 1:11:09 PM +0000
To: EOP/OVP Marc Short b 6 @ovp.eop.gov>; Joe Grogan b 6 @who.eop.gov>; Jared Kushner b 6 @who.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; Deborah Birx b 6 @nsc.eop.gov>
Subject: Fwd: Fwd: AMA Statement FYI
FYI..statement from hospitals and doctors on PPE.

Sent from my iPhone

Begin forwarded message:

From: "Pollackc, Rick" <b 6 @aha.org>
Date: March 28, 2020 at 7:37:32 PM EDT
To: "Seema Verma b 6 @cms.hhs.gov)" b 6 @cms.hhs.gov>
Subject: AMA Statement FYI

With Inadequate Supply of PPE, AMA Urges Critical Steps to Protect Frontline Health Care Workers During COVID-19

March 28, 2020

<https://www.ama-assn.org/press-center/ama-statements/ama-urges-critical-steps-protect-frontline-health-care-workers>

Statement Attributed To:

Patrice A. Harris, M.D., M.A.
President, American Medical Association

"Physicians and front-line health care workers across the country are pleading for more personal protective equipment (PPE), doing everything they can to raise awareness of this crisis. Those on the front lines of the COVID-19 pandemic are concerned that the lack of adequate PPE endangers not only themselves, but their patients and families as well.

"It is vital that our health care workforce is equipped with a sufficient supply of personal protective equipment, including using their own PPE in order to protect themselves and their patients when no other PPE is available.

"At this critical moment, a unified effort is urgently needed to identify gaps in the supply of and lack of access to PPE necessary to fight COVID-19. The AMA continues to urge the Administration to ensure manufacturing of PPE is operating at maximum possible capacity and create a national tracking system of acquisition and distribution of critical PPE supplies. Federal coordination is necessary to ensure adequate supply and will limit situations where states compete against each other at inflated prices

for limited essential supplies.

“Physicians stand ready to provide urgent medical care on the front lines in a pandemic crisis. But their need for protective gear is equally urgent and necessary.”

###

RICK POLLACK

President & Chief Executive Officer
American Hospital Association
800 10th Street NW – Suite 400
Two CityCenter
Washington, D.C. 20001-4956
(202) 626-4625 – Telephone
(202) 253-4068 – Fax
b 6 @aha.org

From: b 6 @cms.hhs.gov
Sent: 4/23/2020 4:15:29 PM +0000
To: "Szabat, Joel (OST)" <Joel.Szabat@dot.gov>
CC: "AMA2 (OS/IOS)" <AMA2@HHS.GOV>; As1cfw@hq.dhs.gov; Wilkie, Robert (rlw@va.gov); "Birn, Deborah L. EOP/NSC" b 6 @nsc.eop.gov; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Polowczyk, John P (MIL)" <john.p.polowczyk.mil@mail.mil>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov; "Stuft, Julie M. EOP/NSC" b 6 @nsc.eop.gov; "Harrison, Brian (HHS/IOS)" <Brian.Harrison@hhs.gov>; AS2KTC <as2kct@hq.dhs.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Grogan, Joseph" b 6 @who.eop.gov

Subject: Re: Re: Nursing Homes

The nursing homes would appreciate this. I can reach out to them or put you in touch...just let me know how I can help. Thanks for your leadership!

Sent from my iPhone

On Apr 23, 2020, at 11:38 AM, Szabat, Joel (OST) <Joel.Szabat@dot.gov> wrote:

Secretaries, et.al;

(b) (5)



~ Joel

Joel Szabat
Performing the duties of Under Secretary of Transportation for Policy
202-557-4060

From: b 6 @cms.hhs.gov
Sent: 2/25/2020 2:44:04 AM +0000
To: Joe Grogan b 6 @who.eop.gov>; Greg D'Angelo @omb.eop.gov>
Subject: Fwd: Fwd: Trump administration denies New York's request to extend Medicaid reform waiver

Sent from my iPhone

Begin forwarded message:

From: "POLITICO Pro Health Care" <politicoemail@politicopro.com>
Date: February 24, 2020 at 7:47:13 PM EST
To: b 6 @cms.hhs.gov>
Subject: Trump administration denies New York's request to extend Medicaid reform waiver
Reply-To: "POLITICO subscriptions" <reply-fe971c727160017c75-553241_HTML-789275162-1376319-258514@politicoemail.com>

Trump administration denies New York's request to extend Medicaid reform waiver

By Shannon Young, Dan Goldberg

02/24/2020 07:46 PM EST

ALBANY, N.Y. — New York won't be able to renew its [Delivery System Reform Incentive Payment](#) waiver, the \$8 billion Medicaid reform plan that Gov. Andrew Cuomo said is needed to transform the insurance program.

The governor made the announcement Monday during a press conference in Albany, framing the rejection as the latest in a long series of slights the Trump administration has foisted upon New York and as a \$625 million cut in health care spending that the state will have to weather.

But the Trump administration has signaled for years that it would move away from DSRIP-like programs, and Cuomo officials have long acknowledged that there was no guarantee the program would be renewed.

Donna Frescatore, the state Medicaid director, and Jason Helgeson, her predecessor, both contemplated that DSRIP funding would end after the initial five-year period, according to the state Medicaid documents, and they hoped that providers would be able to continue programs integral to Medicaid reform without additional help from the federal government.

"After five years, when the DSRIP funding stops, gains realized will be impossible to maintain unless significant steps are made to align payment mechanisms with these new care models," Frescatore wrote to the Centers for Medicare and Medicaid Services in 2018.

The renewal was a two-part request. First, the Cuomo administration asked that the state be allowed to spend \$625 million, money that was part of the first DSRIP project, after March 31, when the program was supposed to end. Budget Director Robert Mujica said he wouldn't need a full year to draw down that money but it would not be possible to do so in the next five weeks.

CMS, in its rejection letter, reminded the Cuomo team that in its 2014 approval letter, the Obama administration said the DSRIP award was "time-limited and [...] explicitly intended to be a one-time investment in system transformation that [could] be sustained through ongoing reimbursement mechanisms and/or state and local initiatives."

The second part was a four-year renewal of the DSRIP program, during which the state could draw down another \$8 billion in federal funding.

CMS Administrator Seema Verma has made clear she is not a fan of these programs, telling [the National Association of Medicaid Directors in November](#) that "going forward, there will be ... no more open-ended, one-off DSRIP waivers."

The rejection comes as the Cuomo administration looks for ways to slow the growth in Medicaid spending, promising to find \$2.5 billion in savings by April 1. The inability to renew a Medicaid program that essentially allowed hospitals and other providers to bill Medicaid for non-traditional services adds new uncertainty to those efforts.

"In and of itself, it is very counterproductive and hurtful to the state. But when you view it in the series of events that are going on, it's even more disturbing," Cuomo told reporters. "There is a continuing pattern and series of these actions."

Assembly Health Committee Chairman Richard Gottfried (D-Manhattan) said that "no one should be surprised the Trump administration took another opportunity to screw New York."

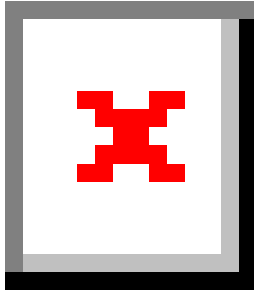
Gottfried said while he agrees with the governor's Monday assertion "that health care is a human right, that providers were anticipating these funds and that cuts disproportionately affect needy New Yorkers," that logic also "applies equally to the damaging \$5 billion in health care cuts that the governor himself has proposed rather than raising taxes on billionaires."

"We know Donald Trump will continue doing his worst to hurt vulnerable New Yorkers. It's who he is. We can do better than that," Gottfried said in a statement.

To view online:

<https://protect2.fireeye.com/url?k=33fc3705-6fa81e2e-33fc063a-0cc47a6d17cc-d86714bc7b362182&u=https://subscriber.politicopro.com/health-care/article/2020/02/trump-administration-denies-new-yorks-request-to-extend-medicaid-reform-waiver-1884349>

You received this POLITICO Pro content because your customized settings include: Appropriations (and) Medicare (or) Medicaid, seema verma, Federal and State Health Care, Medicaid, Medicare. To change your alert settings, please go to <https://protect2.fireeye.com/url?k=270080f5-7b54a9de-2700b1ca-0cc47a6d17cc-4ae579b2d877bf46&u=https://subscriber.politicopro.com/settings>.



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Arlington, VA 22209
USA

From: b 6 @cms.hhs.gov
Sent: 2/24/2020 12:07:58 AM +0000
To: "Grogan, Joseph J. EOP/WHO" < b 6 @who.eop.gov>
CC: "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>; "Rollins, Brooke L. EOP/WHO" b 6 @who.eop.gov>; "Conway, Kellyanne E. EOP/WHO" b 6 @who.eop.gov>; "Vought, Russell T. EOP/OMB" b 6 @omb.eop.gov>; "Ditto, Jessica E. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: [WARNING: A/V UNSCANNABLE]Re: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

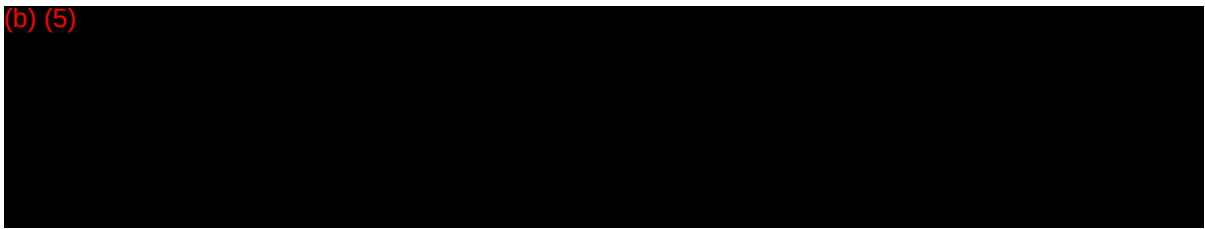
b 5

We can dictate the deadline in which we want them to get back to us with the final deal if that helps.

Sent from my iPhone

On Feb 23, 2020, at 6:55 PM, Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov> wrote:

(b) (5)



Sent from my iPhone

On Feb 23, 2020, at 12:42 PM, Kushner, Jared C. EOP/WHO
b 6 @who.eop.gov> wrote:

(b) (5)



From: Liddell, Christopher P. EOP/WHO
b 6 @who.eop.gov>
Sent: Sunday, February 23, 2020 12:18 PM
To: CMS b 6 @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO

b 6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO
b 6 @who.eop.gov>; Kushner, Jared C. EOP/WHO
b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO b 6 @who.eop.gov>;
Vought, Russell T. EOP/OMB b 6 @omb.eop.gov>; Ditto,
Jessica E. EOP/WHO b 6 @who.eop.gov>
Subject: RE: (b) (5) Rollout.. Confidential, Deliberative, Market
Moving.

(b) (5)

From: CMS b 6 @cms.hhs.gov>
Sent: Sunday, February 23, 2020 11:46 AM
To: Grogan, Joseph J. EOP/WHO < b 6 @who.eop.gov>; Rollins,
Brooke L. EOP/WHO b 6 @who.eop.gov>; Kushner, Jared C.
EOP/WHO b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO
b 6 @who.eop.gov>; Liddell, Christopher P. EOP/WHO
b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB
b 6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO
b 6 @who.eop.gov>
Subject: (b) (5) - Rollout.. Confidential, Deliberative, Market Moving.

Team,

Just wanted to make sure we are all the same page on the (b) (5)
rollout. While we are still waiting feedback from OMB, we are preparing for
a rollout of the model as early as this Friday (Feb. 28) or early the following
week.

(b) (5)

Please let me know if there are any concerns or other suggestions. Thanks.

From:

b 6

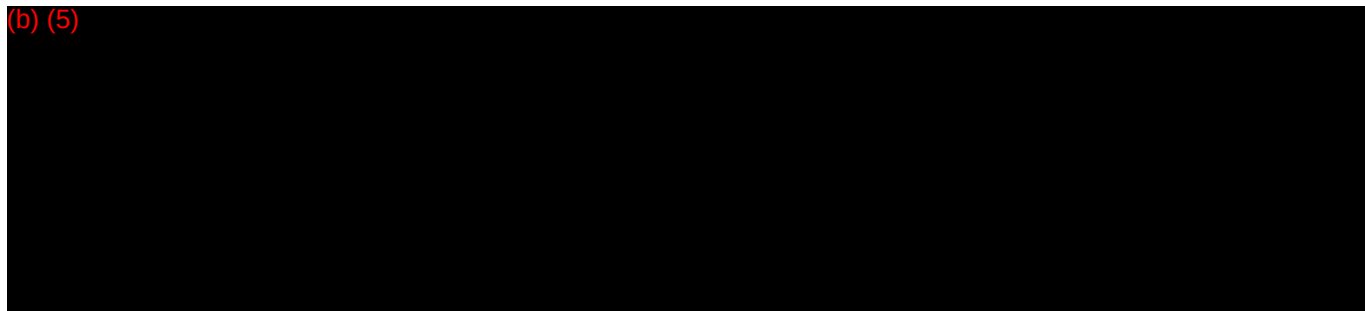
Sent: 4/11/2020 2:24:49 PM +0000

To: "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Polowczyk, John P (MIL)" <john.p.polowczyk.mil@mail.mil>; adam@dfc.gov; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; adam@dfc.gov

Subject: Supplies for Nursing Homes

First off, thanks for your great work. Been hearing less about supplies in hospitals! Your new system seems to be having a positive impact. Nursing homes are also saying they have seen an improvement.

(b) (5)



From:

b 6

Sent: 3/29/2020 2:26:53 PM +0000
To: "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
CC: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Subject: RE: RE: AMA Statement FYI

(b) (5)

From: Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>
Sent: Sunday, March 29, 2020 10:06 AM
To: Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>
Cc: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>; Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Subject: Re: AMA Statement FYI

(b) (5)

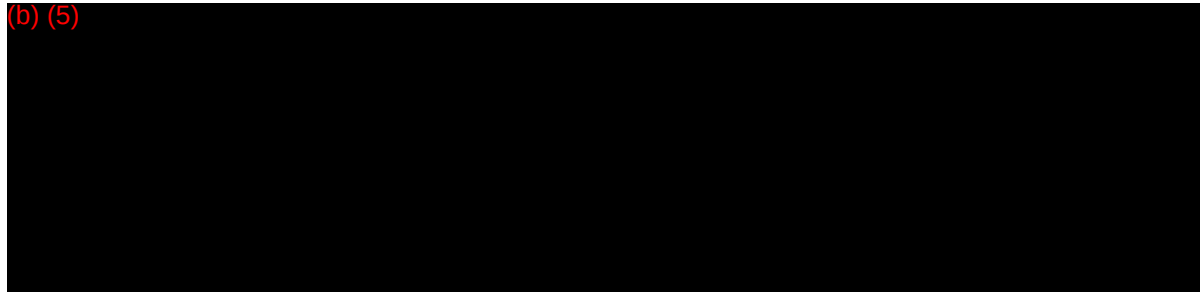
On Mar 29, 2020, at 9:53 AM, Birx, Deborah L. EOP/NSC
< b 6 @nsc.eop.gov> wrote:

Agree – (b) (5)

From: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Date: Sunday, March 29, 2020 at 9:52 AM
To: CMS b 6 @cms.hhs.gov>
Cc: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>,
"Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>, "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>, "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>, "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>

Subject: Re: AMA Statement FYI

(b) (5)



Sent from my iPhone

On Mar 29, 2020, at 9:11 AM, CMS b 6 @cms.hhs.gov>
wrote:

FYI..statement from hospitals and doctors on PPE.

Sent from my iPhone

Begin forwarded message:

From: "Pollackc, Rick" b 6 @aha.org>
Date: March 28, 2020 at 7:37:32 PM EDT
To: "Seema Verma (b 6 @cms.hhs.gov)"
b 6 @cms.hhs.gov>
Subject: AMA Statement FYI

**With Inadequate Supply of PPE, AMA Urges
Critical Steps to Protect Frontline Health Care
Workers During COVID-19**

March 28, 2020

<https://www.ama-assn.org/press-center/ama-statements/ama-urges-critical-steps-protect-frontline-health-care-workers><

Statement Attributed To:
Patrice A. Harris, M.D., M.A.

President, American Medical Association

"Physicians and front-line health care workers across the country are pleading for more personal protective equipment (PPE), doing everything they can to raise awareness of this crisis. Those on the front lines of the COVID-19 pandemic are concerned that the lack of adequate PPE endangers not only themselves, but their patients and families as well.

"It is vital that our health care workforce is equipped with a sufficient supply of personal protective equipment, including using their own PPE in order to protect themselves and their patients when no other PPE is available.

"At this critical moment, a unified effort is urgently needed to identify gaps in the supply of and lack of access to PPE necessary to fight COVID-19. The AMA continues to urge the Administration to ensure manufacturing of PPE is operating at maximum possible capacity and create a national tracking system of acquisition and distribution of critical PPE supplies. Federal coordination is necessary to ensure adequate supply and will limit situations where states compete against each other at inflated prices for limited essential supplies.

"Physicians stand ready to provide urgent medical care on the front lines in a pandemic crisis. But their need for protective gear is equally urgent and necessary."

###

RICK POLLACK

President & Chief Executive Officer

American Hospital Association

800 10th Street NW – Suite 400

Two CityCenter

Washington, D.C. 20001-4956

(202) 626-4625 – Telephone

(202) 253-4068 – Fax

b 6 [@aha.org](mailto:rick.pollack@aha.org)

From: b 6 @cms.hhs.gov
Sent: 2/23/2020 11:29:49 PM +0000
To: "Conway, Kellyanne E. EOP/WHO" b 6 @who.eop.gov>
CC: "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Liddell, Christopher P. EOP/WHO" < b 6 @who.eop.gov>; "Rollins, Brooke L. EOP/WHO" b 6 @who.eop.gov>; "Vought, Russell T. EOP/OMB" b 6 @omb.eop.gov>; "Ditto, Jessica E. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

(b) (5)

Sent from my iPhone

On Feb 23, 2020, at 6:07 PM, Conway, Kellyanne E. EOP/WHO < b 6 who.eop.gov> wrote:

Seema -

(b) (5)

Thanks

Kellyanne Conway
Counselor to The President
Executive Office of The President
Office: 202-456-4611

On Feb 23, 2020, at 5:33 PM, Kushner, Jared C. EOP/WHO b 6 @who.eop.gov> wrote:

(b) (5)

JK

From: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Sent: Sunday, February 23, 2020 1:23 PM
To: Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>
Cc: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>; Rollins, Brooke L. EOP/WHO b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB b 6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO

b 6 @who.eop.gov>
Subject: Re: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

(b) (5)

Sent from my iPhone

On Feb 23, 2020, at 12:42 PM, Kushner, Jared C. EOP/WHO
b 6 @who.eop.gov> wrote:

(b) (5)

From: Liddell, Christopher P. EOP/WHO

b 6 @who.eop.gov>

Sent: Sunday, February 23, 2020 12:18 PM

To: CMS b 6 @cms.hhs.gov>; Grogan, Joseph J. EOP/WHO

< b 6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO

b 6 @who.eop.gov>; Kushner, Jared C. EOP/WHO

b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO

b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB

b 6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO

b 6 who.eop.gov>

Subject: RE: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

(b) (5)

From: CMS b 6 @cms.hhs.gov>

Sent: Sunday, February 23, 2020 11:46 AM

To: Grogan, Joseph J. EOP/WHO

b 6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO

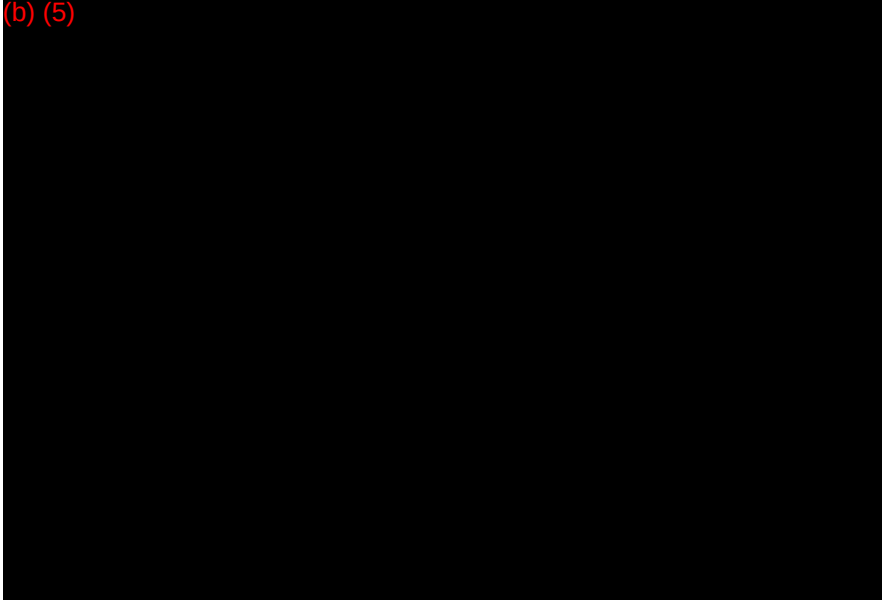
b 6 @who.eop.gov>; Kushner, Jared C. EOP/WHO
b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO
b 6 @who.eop.gov>; Liddell, Christopher P. EOP/WHO
b 6 @who.eop.gov>; Vought, Russell T.
EOP/OMB b 6 @omb.eop.gov>; Ditto, Jessica E.
EOP/WHO b 6 @who.eop.gov>

Subject: Insulin Model- Rollout.. Confidential, Deliberative,
Market Moving.

Team,

Just wanted to make sure we are all the same page on the
insulin model rollout. While we are still waiting feedback from
OMB, we are preparing for a rollout of the model as early as
this Friday (Feb. 28) or early the following week.

(b) (5)



Please let me know if there are any concerns or other
suggestions. Thanks.

From: b 6 @cms.hhs.gov
Sent: 3/26/2020 8:25:31 PM +0000
To: "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: Envision Health
He didn't answer left him with a VM and my number.

Sent from my iPhone

On Mar 26, 2020, at 2:50 PM, Liddell, Christopher P. EOP/WHO
< b 6 @who.eop.gov> wrote:

Thanks for that – was he relieved ?

From: CMS b 6 @cms.hhs.gov>
Sent: Thursday, March 26, 2020 2:36 PM
To: Liddell, Christopher P. EOP/WHO b 6 who.eop.gov>
Subject: Re: Envision Health

Done

Sent from my iPhone

On Mar 26, 2020, at 2:11 PM, Liddell, Christopher P. EOP/WHO
< b 6 @who.eop.gov> wrote:

Jim Rehtin
CEO
Envision Health
Jim.Rehtin@envisionhealth.com
312 493-9791

From: CMS b 6 @cms.hhs.gov>
Sent: Thursday, March 26, 2020 2:08 PM
To: Liddell, Christopher P. EOP/WHO b 6 l@who.eop.gov>
Subject: RE: Envision Health

Yup, just send his contact info.

From: Liddell, Christopher P. EOP/WHO
< b 6 who.eop.gov>
Sent: Thursday, March 26, 2020 2:04 PM
To: CMS b 6 @cms.hhs.gov>
Subject: RE: Envision Health

If you are happy to ring the CEO and let him know it would be very much

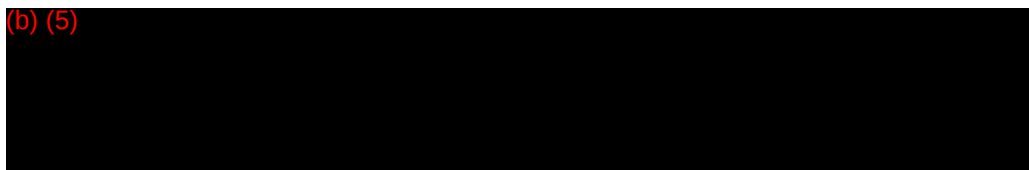
appreciated (but not critical) – he sounded worried that he was going out of business so I am sure he would be very much relieved

From: CMS b 6 @cms.hhs.gov>
Sent: Thursday, March 26, 2020 2:00 PM
To: Juster, Kenneth I <JusterKI2@state.gov>; AMA2 (OS/IOS) <AMA2@HHS.GOV>; Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>; Butterfield, Nicholas W. EOP/WHO b 6 @who.eop.gov>; Riggs, Charlotte R. EOP/WHO b 6 @who.eop.gov>; Curtis, Lisa A. EOP/NSC b 6 @nsc.eop.gov>; Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>; O'Brien, Robert C. EOP/WHO b 6 @who.eop.gov>; Pottinger, Matthew F. EOP/WHO b 6 @who.eop.gov>; Garverick, J. Robert <GarverickJR@state.gov>; Kagan, Edgard D <KaganED@state.gov>
Subject: RE: Envision Health

Let me know if you want me to explain to them how this will work. Its hopefully going to go out today or tomorrow.

From: Juster, Kenneth I <JusterKI2@state.gov>
Sent: Thursday, March 26, 2020 10:19 AM
To: CMS b 6 @cms.hhs.gov>; AMA2 (OS/IOS) <AMA2@HHS.GOV>; b 6 @who.eop.gov b 6 @who.eop.gov>; b 6 @who.eop.gov>; (U) Curtis, Lisa A b 6 @nsc.eop.gov>; b 6 nsc.eop.gov>; b 6 @who.eop.gov>; b 6 @who.eop.gov>; Garverick, J. Robert <GarverickJR@state.gov>; Kagan, Edgard D <KaganED@state.gov>
Subject: RE: Envision Health

(b) (5)



From: CMS b 6 @cms.hhs.gov>
Sent: Thursday, March 26, 2020 7:42 PM
To: AMA2 (OS/IOS) <AMA2@HHS.GOV>; b 6 @who.eop.gov>; Juster, Kenneth I <JusterKI2@state.gov>; b 6 @who.eop.gov>; b 6 @who.eop.gov>; (U) Curtis, Lisa A b 6 @nsc.eop.gov>; b 6 @nsc.eop.gov>; b 6 @who.eop.gov>; b 6 @who.eop.gov>
Subject: RE: Envision Health

Team,

CMS will be putting out guidance to the health care system about how they can get advance payments. This will be based on their historical spend, etc. So should help with cash flow and address the concern below.

From: AMA2 (OS/IOS)
Sent: Thursday, March 26, 2020 9:51 AM
To: CMS b 6 _____@cms.hhs.gov; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>
Cc: Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>; Kadlec, Robert (OS/ASPR/IO) <Robert.Kadlec@hhs.gov>
Subject: Fwd: Envision Health

Begin forwarded message:

From: "Pottinger, Matthew F. EOP/WHO" <
Date: March 26, 2020 at 9:46:01 AM EDT
To: "Liddell, Christopher P. EOP/WHO" b 6 [_____@who.eop.govJusterKI2@state.gov](mailto:_____@who.eop.gov)>, "Harrison, Brian (HHS/IOS)" <Brian.Harrison@hhs.gov>, "AMA2 (OS/IOS)" <AMA2@HHS.GOV>
Cc: "Butterfield, Nicholas W. EOP/WHO" b 6 [_____@who.eop.gov_____@who.eop.gov_____@nsc.eop.gov_____@nsc.eop.gov_____@who.eop.gov](mailto:_____@who.eop.gov)>
Subject: RE: Envision Health

+ Sec Azar's correct email.

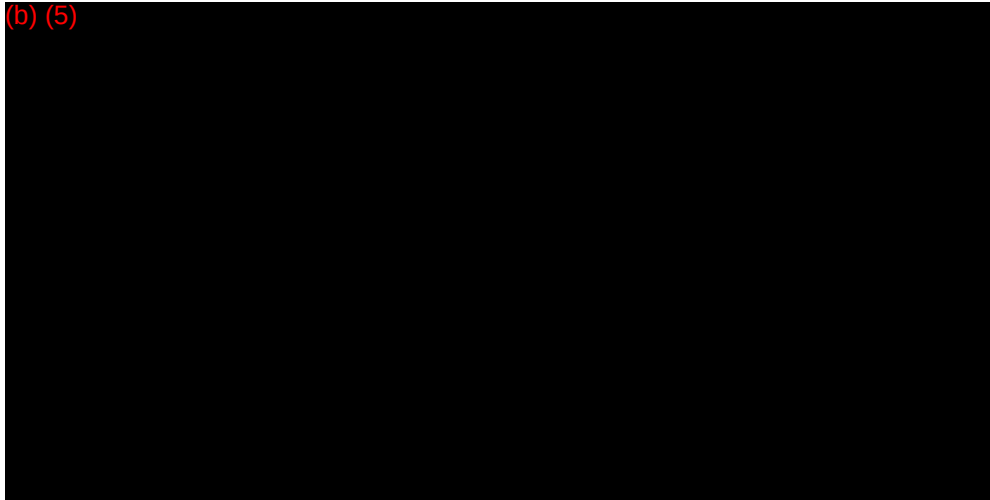
-----Original Message-----

From: Pottinger, Matthew F. EOP/WHO
Sent: Thursday, March 26, 2020 9:41 AM
To: Liddell, Christopher P. EOP/WHO b 6 [_____@who.eop.govJusterKI2@state.gov](mailto:_____@who.eop.gov)>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>
Cc: Butterfield, Nicholas W. EOP/WHO b 6 [_____@who.eop.gov_____@who.eop.gov_____@nsc.eop.gov_____@nsc.eop.gov](mailto:_____@who.eop.gov)

b 6 @who.eop.gov>; O'Brien, Robert C. EOP/WHO
b 6 @who.eop.gov>
Subject: RE: Envision Health
Importance: High

Chris,

(b) (5)



NSC stands ready to help however you need.

Best,
Matt

-----Original Message-----

From: Liddell, Christopher P. EOP/WHO

< b 6 @who.eop.gov>

Sent: Thursday, March 26, 2020 9:27 AM

To: Pottinger, Matthew F. EOP/WHO b 6 @who.eop.gov>

Cc: Butterfield, Nicholas W. EOP/WHO

b 6 @who.eop.gov>; Riggs, Charlotte R.

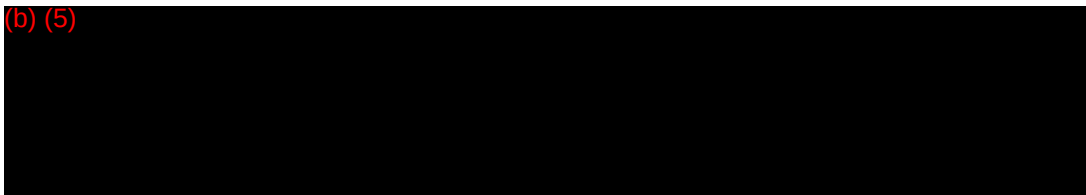
EOP/WHO b 6 @who.eop.gov>

Subject: FW: Envision Health

Matt

See below

(b) (5)



Thanks
Chris

On Mar 25, 2020, at 8:23 PM, Henry R. Kravis
<kravh1@icloud.com> wrote:

Dear Chris

I need some help from you with an urgent issue we have with one of our US companies, Envision Health.

Envision does all of our billing for the health work we do in the US in INDIA, and now that INDIA has shut down, the company cannot get any of its medical bills processed for our procedures at the various hospitals where we work. If we can't resolve this quickly, the company will run out of money due to the substantial lost revenue from lack of billing.

Not surprising, a number of other hospital chains in the US have the same issue, such as HCA.

I would like for you to please speak with the CEO at Envision, Jim Rechtin. I am copying him on this email, so that he can connect with you to explain in more detail the problem.

His contact information is:

Jim Rechtin

CEO

Envision Health

Jim.Rechtin@envisionhealth.com

312 493-9791

Thank you so much, Chris, for your help.

Best regards

Henry

Henry R Kravis

Sent from my iPhone

From: b 6 @cms.hhs.gov
Sent: 3/9/2020 10:57:26 AM +0000
To: "Toland, Scott R. EOP/WHO" b 6 @who.eop.gov>
CC: "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>; "Ditto, Jessica (who.eop.gov)" b 6 @who.eop.gov>; Staff Secretary <staffsecretary@who.eop.gov>; "Lira, Mathew L. EOP/WHO" b 6 @who.eop.gov>; "Butterfield, Nicholas W. EOP/WHO" b 6 @who.eop.gov>; "Deere, Judd P. EOP/WHO" b 6 @who.eop.gov>; "Cantrell, Austin D. EOP/WHO" b 6 @who.eop.gov>

Subject: Re: Re: For Review: Statement from the Press Secretary - (b) (5)

There are (b) (5)

Sent from my iPhone

On Mar 9, 2020, at 6:56 AM, Toland, Scott R. EOP/WHO b 6 @who.eop.gov> wrote:

Thank you for your review, Chris. I heard back from the Press team, and they said we should call it the (b) (5). Please let me know if you have any other questions for us.

Scott

From: Liddell, Christopher P. EOP/WHO <b 6 @who.eop.gov>
Sent: Saturday, March 7, 2020 10:46 AM
To: Ditto, Jessica E. EOP/WHO b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>
Cc: Staff Secretary <staffsecretary@who.eop.gov>; Lira, Mathew L. EOP/WHO b 6 @who.eop.gov>; Butterfield, Nicholas W. EOP/WHO b 6 @who.eop.gov>; Deere, Judd P. EOP/WHO b 6 @who.eop.gov>
Subject: RE: For Review: Statement from the Press Secretary - (b) (5)

(b) (5)

From: Ditto, Jessica E. EOP/WHO <b 6 who.eop.gov>
Sent: Saturday, March 7, 2020 9:57 AM
To: CMS b 6 @cms.hhs.gov>
Cc: Liddell, Christopher P. EOP/WHO <b 6 @who.eop.gov>; Staff Secretary <staffsecretary@who.eop.gov>; Lira, Mathew L. EOP/WHO b 6 @who.eop.gov>; Butterfield, Nicholas W. EOP/WHO b 6 @who.eop.gov>; Deere, Judd P. EOP/WHO b 6 @who.eop.gov>

Subject: Re: For Review: Statement from the Press Secretary - (b) (5)

Agree good flag Chris!

On Mar 7, 2020, at 9:46 AM, CMS b 6 @cms.hhs.gov> wrote:

(b) (5)

Sent from my iPhone

On Mar 7, 2020, at 8:07 AM, Liddell, Christopher P. EOP/WHO
b 6 @who.eop.gov> wrote:

(b) (5)

From: Staff Secretary <staffsecretary@who.eop.gov>
Sent: Friday, March 6, 2020 5:52 PM
To: Salvi, Mary E. EOP/WHO b 6 @who.eop.gov>;
Miller, Julie L. EOP/OMB <b 6 @omb.eop.gov>; DL OMB
ExecSec <DL.OMB.ExecSec@OMB.eop.gov>; Ditto, Jessica E.
EOP/WHO b 6 who.eop.gov>; Kennedy, Adam R.
EOP/WHO b 6 @who.eop.gov>; Grisham,
Stephanie A. EOP/WHO b 6 who.eop.gov>;
DL Chief of Staff Office <DLChiefofStaffOffice@WHO.eop.gov>;
Troutman, Joel D. EOP/WHO
<b 6 @who.eop.gov>; Chalkey, Richard J.
EOP/WHO b 6 @who.eop.gov>; Wiggins, Jeremy
G. EOP/WHO b 6 @who.eop.gov>; Agnew, Ann
(HHS/IOS) <Ann.Agnew@hhs.gov>; Puesan, Cesar (HHS/OS/IOS)
<Cesar.Puesan@hhs.gov>; Hoelscher, Douglas L. EOP/WHO
b 6 who.eop.gov>; Crozer, William F.
EOP/WHO b 6 @who.eop.gov>; Rollins, Brooke L.
EOP/WHO b 6 @who.eop.gov>; Dumbauld,
Cassidy M. EOP/WHO <b 6 @who.eop.gov>; Radford, Julie
T. EOP/WHO b 6 @who.eop.gov>; Lahasky,
Rosemary A. EOP/WHO b 6 @who.eop.gov>;
Hudson, Renee R. EOP/WHO b 6 @who.eop.gov>;
Conway, Kellyanne E. EOP/WHO b 6 @who.eop.gov>; Liddell,
Christopher P. EOP/WHO
<b 6 @who.eop.gov>; Butterfield, Nicholas W.
EOP/WHO b 6 who.eop.gov>
Cc: Staff Secretary <staffsecretary@who.eop.gov>
Subject: For Review: Statement from the Press Secretary -
(b) (5)

Attached for your review is a draft Statement from the Press Secretary regarding the (b) (5) [REDACTED]. This is intended for release on Monday morning.

Affirmative clearances are requested from WHCO, OMB, DPC, and HHS.

Please review and send all edits and clearances to STAFF SEC by 10 a.m. tomorrow, March 7.

Thank you,

STAFF SEC

From: b 6 @cms.hhs.gov
Sent: 3/16/2020 6:33:11 PM +0000
To: "Jenny, Brenna (HHS/OGC)" <Brenna.Jenny@hhs.gov>
CC: "Davis, May M. EOP/WHO" b 6 @who.eop.gov; "Ueland, Eric M. EOP/WHO" b 6 @who.eop.gov; "Merkel, Theo W. EOP/WHO" <b 6 @who.eop.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov; "Parker, Jim (HHS/IOS)" <Jim.Parker@hhs.gov>; "Uehlecke, Nick (HHS/IOS)" <Nicholas.Uehlecke@hhs.gov>; "Bonner, Maria K. EOP/WHO" <b 6 @who.eop.gov>
Subject: Re: Re: ASAP CMS Tasking

Hold. CMS is working with WH to roll this out tomorrow as part of the whole telehealth benefit. Materials are forthcoming...later today.

Sent from my iPhone

On Mar 16, 2020, at 2:08 PM, Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov> wrote:

(b) (5)

Brenna Jenny

b 6
Sent from my iPhone

On Mar 16, 2020, at 2:07 PM, Davis, May M. EOP/WHO <b 6 @who.eop.gov> wrote:

(b) (5)

Thank you!!

May Davis

C b 6

From: Ueland, Eric M. EOP/WHO b 6 @who.eop.gov
Sent: Monday, March 16, 2020 1:36 PM
To: CMS b 6 @cms.hhs.gov; Merkel, Theo W. EOP/WHO <Theodore.W.Merkel@who.eop.gov>
Cc: Davis, May M. EOP/WHO b 6 @who.eop.gov; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO b 6 @who.eop.gov; Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>
Subject: RE: ASAP CMS Tasking

Thanks—

(b) (5)

eric

From: CMS b 6 @cms.hhs.gov

Sent: Monday, March 16, 2020 1:32 PM

To: Merkel, Theo W. EOP/WHO b 6 @who.eop.gov

Cc: Davis, May M. EOP/WHO b 6 @who.eop.gov; Brookes, Brady (CMS/OA)

<Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov;

Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS)

<Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO b 6 @who.eop.gov; Jenny,

Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>; Ueland, Eric M. EOP/WHO

b 6 @who.eop.gov

Subject: Re: ASAP CMS Tasking

(b) (5)

Sent from my iPhone

On Mar 16, 2020, at 12:41 PM, Merkel, Theo W. EOP/WHO
wrote:

b 6 @who.eop.gov

(b) (5)

From: CMS b 6 @cms.hhs.gov

Sent: Monday, March 16, 2020 12:37 PM

To: Davis, May M. EOP/WHO b 6 @who.eop.gov

Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J.

EOP/WHO b 6 @who.eop.gov; Merkel, Theo W. EOP/WHO

< b 6 @who.eop.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>;

Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO

b 6 @who.eop.gov; Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>

Subject: Re: ASAP CMS Tasking

Great! (b) (5) Please send us something in
writing and I can add that to our rollout.

Sent from my iPhone

On Mar 16, 2020, at 12:06 PM, Davis, May M. EOP/WHO wrote:

b 6 @who.eop.gov>

(b) (5)

May Davis
C: b 6

From: CMS b 6 @cms.hhs.gov>
Sent: Monday, March 16, 2020 12:01 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Merkel, Theo W. EOP/WHO b 6 @who.eop.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>; Davis, May M. EOP/WHO b 6 @who.eop.gov>
Subject: Re: ASAP CMS Tasking

(b) (5)

b 5

We are good to go on all other areas.

(b) (5)

Sent from my iPhone

On Mar 16, 2020, at 11:12 AM, Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov> wrote:

Adding the Administrator in case she is aware of anything else on this. I believe she is coordinating on the leg piece with EOP.

b 5

b 5

Confidential and deliberative, pre-decisional communication

From: Grogan, Joseph J. EOP/WHO

b 6 [@who.eop.gov](mailto:who.eop.gov)

Sent: Monday, March 16, 2020 10:37 AM

To: Merkel, Theo W. EOP/WHO

b 6 [@who.eop.gov](mailto:who.eop.gov)

Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO b 6 [@who.eop.gov](mailto:who.eop.gov)

Subject: Re: ASAP CMS Tasking

Agreed. Moving on two tracks. Cms guidance and also on the Hill.

Sent from my iPhone

On Mar 16, 2020, at 10:18 AM, Merkel, Theo W. EOP/WHO b 6 [@who.eop.gov](mailto:who.eop.gov) wrote:

Team - please see below. Hoping to move on this quickly. Let me know if there is any clarification you need from us.

Sent from my iPhone

Begin forwarded message:

From: "Davis, May M. EOP/WHO"
b 6 @who.eop.gov>
Date: March 16, 2020 at 10:11:01
AM EDT
To: "Grogan, Joseph J. EOP/WHO"
<b 6 @who.eop.gov>,
"Bonner, Maria K. EOP/WHO"
b 6 @who.eop.gov>,
"Merkel, Theo W. EOP/WHO"
b 6 @who.eop.g
ov>
Subject: ASAP CMS Tasking

(b) (5)



May

May Davis
Associate Counsel to the
President
Office of White House Counsel
O: (202) 456-5636
C: b 6
b 6 @who.eop.gov

From: "Hurst, Natalie R. EOP/OVP" b 6 t@ovp.eop.gov>
Sent: 3/25/2020 7:26:50 PM +0000
To: Kate@mail.house.gov; "DeValliere, Ian C. EOP/WHO" b 6 @who.eop.gov>; "Campana, Alexandra D. EOP/WHO" b 6 @who.eop.gov>; Zachary.McEntee@treasury.gov; shirley.gathers@treasury.gov; Andrew.Hughes@hud.gov; "Thurston, Eliza C. EOP/WHO" b 6 @who.eop.gov>; Jennifer.L.Naaden@hud.gov; "Hurst, Natalie R. EOP/OVP" b 6 t@ovp.eop.gov>; "Lin, Merry S. EOP/WHO" b 6 @who.eop.gov>; "Baker, Brittany G. EOP/WHO" b 6 who.eop.gov>; randal@mail.house.gov; "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>; "AMA2 (OS/IOS)" <AMA2@HHS.GOV>; stm77@treasury.gov; "Kudlow, Larry A. EOP/WHO" b 6 @who.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Adams, Jerome (HHS/OASH)" <Jerome.Adams@hhs.gov>; BiegunSE@state.gov; sh1@fda.hhs.gov; as1cfw@hq.dhs.gov; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; CMS b 6 @cms.hhs.gov>; Wilkie, Robert (rlw@va.gov); "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Pottinger, Matthew F. EOP/WHO" b 6 @who.eop.gov>; "Vought, Russell T. EOP/OMB" b 6 @omb.eop.gov>; "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Liddell, Christopher P. EOP/WHO" b 6 who.eop.gov>; "Grisham, Stephanie A. EOP/WHO" b 6 @who.eop.gov>; "Philbin, Patrick F. EOP/WHO" b 6 @who.eop.gov>; "Miller, Stephen EOP/WHO" b 6 @who.eop.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Harrison, Brian (HHS/IOS)" <Brian.Harrison@hhs.gov>; "Pataki, Timothy (who.eop.gov)" b 6 @who.eop.gov>; "Goyer, James (who.eop.gov)" b 6 @who.eop.gov>; "Pottebaum, Nicholas (who.eop.gov)" <b 6 @who.eop.gov>; "Hodgson, Christopher (ovp.eop.gov)" b 6 @ovp.eop.gov>; "Hoelscher, Douglas (who.eop.gov)" b 6 @who.eop.gov>; "Obenshain, Anne (ovp.eop.gov)" b 6 @ovp.eop.gov>; "Stuftt, Julie M. EOP/NSC" b 6 @nsc.eop.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Kadlec, Robert (OS/ASPR/IO)" <Robert.Kadlec@hhs.gov>; Joel.Szabat@dot.gov; "Hicks, Hope C. EOP/WHO" b 6 @who.eop.gov>; "Fisher, Garrett C. EOP/OVP" b 6 @ovp.eop.gov>; "Nevins, Kristan K. EOP/WHO" b 6 who.eop.gov>; "Hudson, Renee R. EOP/WHO" b 6 @who.eop.gov>; "O'Malley, Devin M. EOP/OVP" b 6 @ovp.eop.gov>; "Sheehan, Matthew J. EOP/OVP" b 6 @ovp.eop.gov>; "Toland, Scott R. EOP/WHO" b 6 who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>; "Davis, May M. EOP/WHO" b 6 @who.eop.gov>; "Olmern, Andrew J. EOP/WHO" b 6 @who.eop.gov>; "Gershman, Lynn E. (CDC/DDPHSIS/OD)" <veu4@cdc.gov>; "Conrad, Patricia (NIH/NIAID) [E]" <conradpa@niaid.nih.gov>; "Marston, Hilary (NIH/NIAID) [E]" <hilary.marston@nih.gov>; "Dulaigh, Joel (HHS/OASH)" <Joel.Dulaigh@hhs.gov>; OVPSchedule

<OVPSchedule@OVP.eop.gov>; BurnettJD@state.gov;
 HattinghEF@state.gov; "Sheehy, Janice (FDA/ORA)"
 <Janice.Sheehy@fda.hhs.gov>; "Rom, Colin (FDA/OC)"
 <Colin.Rom@fda.hhs.gov>; julia.bristol@hq.dhs.gov;
 natalia.best@hq.dhs.gov; Nkosi.thomas@hq.dhs.gov; "Brookes, Brady
 (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Good-Cohn, Meredith
 (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Perez-Rivera, Diana
 (CMS/OA)" <Diana.Perez-Rivera@cms.hhs.gov>;
 pamela.powers@va.gov; belinda.carrington@va.gov; "Colli, Jacqueline
 (va.gov)" <Jacqueline.Colli@va.gov>; "Hennessey, Millicent S.
 EOP/NSC" b 6 @nsc.eop.gov>; "Conant, Ann M.
 EOP/OMB" b 6 @omb.eop.gov>; "Tignor, Beth (HHS/IOS)"
 <Beth.Tignor@hhs.gov>; "Dareshori, Zack (HHS/IOS)"
 <Zachary.Dareshori@hhs.gov>; "Lair, Kate E. EOP/WHO"
 < b 6 @who.eop.gov>; "Riggs, Charlotte R. EOP/WHO"
 b 6 @who.eop.gov>; "Murrell, Baxter R. EOP/WHO"
 b 6 @who.eop.gov>; Jennifer.Stewart@sd.mil; "Rader,
 John N. EOP/NSC" < b 6 @nsc.eop.gov>; "Haley, Vincent M.
 EOP/WHO" b 6 who.eop.gov>; "Gabriel, Robert Jr.
 EOP/WHO" b 6 @who.eop.gov>; "Worthington, Ross P.
 EOP/WHO" b 6 @who.eop.gov>; "Baldwin, Brittany L.
 EOP/WHO" b 6 @who.eop.gov>; "Royer, Theodore M.
 EOP/WHO" b 6 @who.eop.gov>; "Bolduc, Brian J.
 EOP/OVP" < b 6 @ovp.eop.gov>; "Dumbauld, Cassidy M.
 EOP/WHO" b 6 @who.eop.gov>; Hannah.Gonzalez@sd.mil;
 michael.harrison@sd.mil; DL OVP NSA EXECSEC
 <DL.OVP.NSAEXECSEC@OVP.eop.gov>; anne.powers@sd.mil;
 "Cytryn, Jen B. EOP/WHO" b 6 @who.eop.gov>;
 "McGuffee, Tyler Ann A. EOP/OVP" < b 6 @ovp.eop.gov>;
 "Hahn, Julia A. EOP/WHO" b 6 @who.eop.gov>; "Taylor,
 Elizabeth (who.eop.gov)" b 6 @who.eop.gov>; DL WHO
 COMMS Speechwriters <DL.COMMS.Speechwriters@whmo.mil>; "Ford-
 Barnes, Arwenhithia (OS/ASPR/IO)" <Arwenhithia.FordBarnes@hhs.gov>;
 "Brunson, Brandy (HHS/OASH/OSG)" <Brandy.Brunson@hhs.gov>;
 "O'berry, Donna (DOT.GOV)" <donna.o'berry@dot.gov>;
 amie.kalsbeek@dot.gov; "Nesheiwat, Julia EOP/NSC"
 b 6 @nsc.eop.gov>; "Fischer, Lauren (fema.dhs.gov)"
 <lauren.fischer@fema.dhs.gov>; "Deere, Judd P. EOP/WHO"
 < b 6 @who.eop.gov>; "Boyd, Charlton J. EOP/WHO"
 b 6 @who.eop.gov>; "Moore, Caroline E. EOP/WHO"
 b 6 @who.eop.gov>; "Tubb, Emily A. EOP/CEA"
 < b 6 @cea.eop.gov>; "Willey, Paige F. EOP/WHO"
 b 6 @who.eop.gov>; "Haddad, Carla (HHS/OASH)"
 <Carla.Haddad@hhs.gov>; "Callahan, Victoria (OS/ASPR/IO) (CTR)"
 <Victoria.Callahan@hhs.gov>; "Bante, Katie (OS/OASH)"
 <Katie.Bante@hhs.gov>; "Woolfolk, Jon J. EOP/OVP"
 b 6 @ovp.eop.gov>; "Kim, Myung (fema.dhs.gov)"
 <Myung.Kim@fema.dhs.gov>; "Croghan, Mary E. EOP/WHO"
 b 6 @who.eop.gov>; "McBride, Emily J. EOP/WHO"
 < b 6 @who.eop.gov>
 "Stickles, Brendan R. EOP/OVP" b 6 @ovp.eop.gov>;
 "Cipollone, Pat A. EOP/WHO" b 6 @who.eop.gov>;
 "Scully, Bethany S. EOP/OVP" b 6 @ovp.eop.gov>;
 "Bauer, Zachary C. EOP/OVP" b 6 @ovp.eop.gov>;
 "Gidley, Hogan H. EOP/WHO" b 6 @who.eop.gov>; "Carter,

CC:

Subject:

Hillary H. EOP/NSC" b 6 @nsc.eop.gov>

Attachments:RE: RE: White House Coronavirus Task Force Meeting
Taskforce25March.pptx

-----Original Appointment-----

From: Hurst, Natalie R. EOP/OVP**Sent:** Tuesday, March 24, 2020 3:49 PM

To: Hurst, Natalie R. EOP/OVP; Kate@mail.house.gov; DeValliere, Ian C. EOP/WHO; Campana, Alexandra D. EOP/WHO; Zachary.McEntee@treasury.gov; shirley.gathers@treasury.gov; Andrew.Hughes@hud.gov; Thurston, Eliza C. EOP/WHO; Jennifer.L.Naaden@hud.gov; Natalie Hurst (OVP); Merry Lin; Baker, Brittany G. EOP/WHO; randal@mail.house.gov; Grogan, Joseph J. EOP/WHO; AMA2@HHS.GOV; stm77@treasury.gov; Kudlow, Larry A. EOP/WHO; olx1@cdc.gov; AFAUCI@niaid.nih.gov; Jerome.Adams@hhs.gov; BiegunSE@state.gov; sh1@fda.hhs.gov; as1cfw@hq.dhs.gov; Bix, Deborah L. EOP/NSC; b 6 cms.hhs.gov; rlw@va.gov; Short, Marc T. EOP/OVP; Matt Pottinger (WHO); Vought, Russell T. EOP/OMB; Miller, Katie R. EOP/OVP; Troye, Olivia EOP/NSC; Liddell, Christopher P. EOP/WHO; Stephanie Grisham (WHO); Philbin, Patrick F. EOP/WHO; Miller, Stephen EOP/WHO; Pete.Gaynor@fema.dhs.gov; Brett.Giroir@hhs.gov; Brian.Harrison@hhs.gov; Timothy Pataki (WHO); Goyer, Jim L. IV EOP/WHO; Nicholas Pottebaum (WHO); Chris Hodgson (OVP); Douglas Hoelscher (WHO); Obenshain, Tucker T. EOP/OVP; Stuft, Julie M. EOP/NSC; Kushner, Jared C. EOP/WHO; Robert.Kadlec@hhs.gov; Joel.Szabat@dot.gov; Hicks, Hope C. EOP/WHO; Fisher, Garrett C. EOP/OVP; Kristan Nevins (WHO); Renee Hudson (WHO); O'Malley, Devin M. EOP/OVP; Sheehan, Matthew J. EOP/OVP; Toland, Scott R. EOP/WHO; Bonner, Maria K. EOP/WHO; May Davis (WHO); Olmem, Andrew J. EOP/WHO; veu4@cdc.gov; conradpa@niaid.nih.gov; hiliary.marston@nih.gov; Joel.Dulaigh@hhs.gov; OVPSchedule; BurnettJD@state.gov; HattinghEF@state.gov; Janice.Sheehy@fda.hhs.gov; Colin.Rom@fda.hhs.gov; julia.bristol@hq.dhs.gov; natalia.best@hq.dhs.gov; Nkosi.thomas@hq.dhs.gov; Brady.Brookes@CMS.HHS.GOV; meredith.good-cohn@cms.hhs.gov; Diana.Perez-Rivera@cms.hhs.gov; pamela.powers@va.gov; belinda.carrington@va.gov; jacqueline.colli@va.gov; Hennessey, Millicent S. EOP/NSC; Conant, Ann M. EOP/OMB; beth.tignor@hhs.gov; Zachary.Dareshori@hhs.gov; Lair, Kate E. EOP/WHO; Riggs, Charlotte R. EOP/WHO; Murrell, Baxter R. EOP/WHO; Jennifer.Stewart@sd.mil; Rader, John N. EOP/NSC; Haley, Vincent M. EOP/WHO; Gabriel, Robert Jr. EOP/WHO; Worthington, Ross P. EOP/WHO; Baldwin, Brittany L. EOP/WHO; Royer, Theodore M. EOP/WHO; Bolduc, Brian J. EOP/OVP; Dumbauld, Cassidy M. EOP/WHO; Hannah.Gonzalez@sd.mil; michael.harrison@sd.mil; DL OVP NSA EXECSEC; anne.powers@sd.mil; Cytryn, Jen B. EOP/WHO; McGuffee, Tyler A. EOP/OVP; Hahn, Julia A. EOP/WHO; Elizabeth Taylor (WHO); DL WHO COMMS Speechwriters; Arwenthia.FordBarnes@hhs.gov; Brandy.Brunson@hhs.gov; donna.o'berry@dot.gov; amie.kalsbeek@dot.gov; Nesheiwat, Julia EOP/NSC; lauren.fischer@fema.dhs.gov; Deere, Judd P. EOP/WHO; Boyd, Charlton J. EOP/WHO; Moore, Caroline E. EOP/WHO; Tubb, Emily A. EOP/CEA; Willey, Paige F. EOP/WHO; Carla.Haddad@hhs.gov; Victoria.Callahan@hhs.gov; Katie.bante@hhs.gov; Woolfolk, Jon J. EOP/OVP; Myung.Kim@fema.dhs.gov; Croghan, Mary E. EOP/WHO; McBride, Emily J. EOP/WHO

Cc: Stickles, Brendan R. EOP/OVP; Cipollone, Pat A. EOP/WHO; Scully, Bethany S. EOP/OVP; Bauer, Zachary C. EOP/OVP; Gidley, Hogan H. EOP/WHO; Carter, Hillary H. EOP/NSC

Subject: White House Coronavirus Task Force Meeting

When: Wednesday, March 25, 2020 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: White House Situation Room

Importance: High

Good afternoon,

There will be a **White House Coronavirus Task Force Meeting** on **Wednesday, March 25th at 3:00pm**.
Please see agenda and seating chart attached.

Thank you,

Natalie Hurst

Operations Coordinator, White House Coronavirus Task Force

Executive Assistant to the Chief of Staff

The Office of the Vice President

(202) 881-9981

From: "Pate, Randy (CMS/CCIO)" <Randy.Pate@cms.hhs.gov>
Sent: 3/31/2020 11:23:31 PM +0000
To: "Grogan, Joseph J. EOP/OMB" <b6@omb.eop.gov>;
"Brady, Will (HHS/IOS)" <William.Brady@hhs.gov>; "Parker, Jim
(HHS/IOS)" <Jim.Parker@hhs.gov>; "Uehlecke, Nick (HHS/IOS)"
<Nicholas.Uehlecke@hhs.gov>; "Brookes, Brady (CMS/OA)"
<Brady.Brookes@cms.hhs.gov>; "Lynch, Calder (CMS/OA)"
<Calder.Lynch@cms.hhs.gov>; "Nelson, Peter (CMS/OA)"
<Peter.Nelson@cms.hhs.gov>; "Merkel, Theo W. EOP/WHO"
b6@who.eop.gov; "D'Angelo, Gregory B. EOP/OMB"
b6@omb.eop.gov; b6@who.eop.gov;
"Moughalian, Jen (HHS/ASFR)" <Jen.Moughalian@hhs.gov>; "Jenny,
Brenna (HHS/OGC)" <Brenna.Jenny@hhs.gov>; "Morse, Sara
(HHS/ASL)" <Sara.Morse@hhs.gov>; "Hittle, Taylor (HHS/ASFR)"
<Taylor.Hittle@hhs.gov>; "Dickel, Aman (OS/IOS)"
<Aman.Dickel@hhs.gov>; "Otalora, Nicolas (HHS/IOS)"
<Nicolas.Otalora@hhs.gov>; "McMillen, Cheryl (HHS/ASFR)"
<Cheryl.McMillen@HHS.GOV>; "Cash, Lester (HHS/ASFR)"
<Lester.Cash@HHS.GOV>; "Bettencourt, Alice (HHS/ASFR)"
<alice.bettencourt@hhs.gov>; "Arbes, Sarah (HHS/ASL)"
<Sarah.Arbes@hhs.gov>; "Armstrong, Rebekah (HHS/ASL)"
<Rebekah.Armstrong@hhs.gov>; David.M.Planning@who.eop.gov
CC: CMS b6@cms.hhs.gov
Subject: CMS principles/considerations for provider relief fund
Attachments: CMS Principles and Considerations for Provider Relief Fund 03-31-2020
final.docx

All,

The Administrator asked that we share these recommended principles (attached) from CMS for consideration in the development of the methodology for disbursement of the \$100 million fund.

Thanks,

Randy Pate

Director

Center for Consumer Information and Insurance Oversight

Deputy Administrator

Centers for Medicare & Medicaid Services

US Dept of Health and Human Services

b6 cell

Randy.pate@cms.hhs.gov

Deliberative, pre-decisional communication.

INFORMATION NOT RELEASABLE TO THE PUBLIC UNLESS AUTHORIZED BY LAW: This information has not been publicly disclosed and may be privileged and confidential. It is for internal government use only and must not be disseminated, distributed, or copied to persons not authorized to receive the information. Unauthorized disclosure may result in prosecution to the fullest extent of the law.

From: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Sent: 3/31/2020 5:17:02 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; CMS
b 6 @cms.hhs.gov>
CC: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>
Subject: RE: RE: REVISED nursing home action recommendations. Confidential, deliberative
Attachments: priority-testing-patients (1).pdf

(b) (5)

This is appropriate

Brett P. Giroir, MD

ADM, US Public Health Service

Assistant Secretary for Health (ASH)

200 Independence Avenue, SW

Washington, DC 20201

Office Phone: 202-690-7694

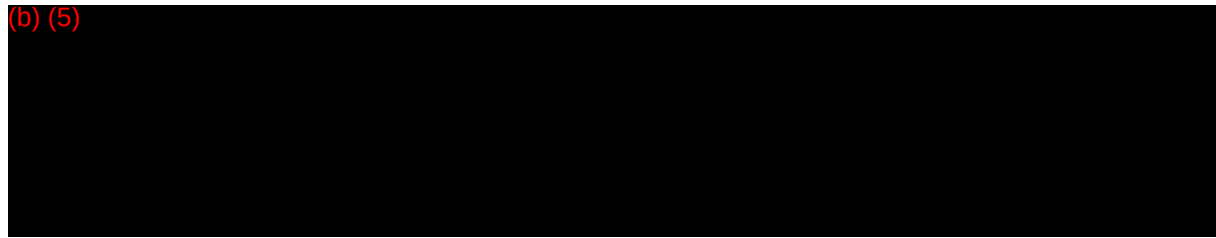
From: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, March 31, 2020 1:09 PM
To: CMS b 6 @cms.hhs.gov>
Cc: Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Stephen Hahn (FDA) <sh1@fda.hhs.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Subject: Re: REVISED nursing home action recommendations. Confidential, deliberative

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 8:37 AM, CMS b 6 @cms.hhs.gov> wrote:

(b) (5)



Sent from my iPhone

On Mar 31, 2020, at 7:12 AM, CMS b 6 @cms.hhs.gov> wrote:

See attached, these are the recommendations the joint CDC CMS team developed. (b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Hittle, Matthew (CMS/OA)"
<Matthew.Hittle@cms.hhs.gov>
Date: March 31, 2020 at 6:57:19 AM EDT
To: CMS b 6 @cms.hhs.gov>
Cc: "Brandt, Kimberly (CMS/OA)"
<Kimberly.Brandt1@cms.hhs.gov>, "Moody-Williams, Jean D. (CMS/CCSQ)"
<jean.moodywilliams@cms.hhs.gov>, "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>, "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
Subject: REVISED nursing home action recommendations

Seema - (b) (5)



Matthew Hittle

Senior Advisor

Office of the Administrator

Centers for Medicare & Medicaid Services

Desk: 202-690-6754

Cell b 6

Deliberative, pre-decisional communication

(b) (5)



From: b 6 @cms.hhs.gov
Sent: 4/28/2020 12:13:04 AM +0000
To: Chris Liddell b 6 @who.eop.gov>
Subject: Fwd: Fwd: CMS Follow-up RE: Prospective Leg Package
Attachments: DRAFT_Legislative Proposals for Consideration_4.0_041620.docx;
ATT00001.htm

FYI

Sent from my iPhone

Begin forwarded message:

From: "Aramanda, Alec (CMS/OL)" <Alec.Aramanda1@cms.hhs.gov>
Date: April 27, 2020 at 1:33:28 PM EDT
To: "Ueland, Eric M. EOP/WHO" b 6 who.eop.gov>, "Swonger, Amy H. EOP/WHO" b 6 @who.eop.gov>, "virginia mcmillin b 6 @who.eop.gov)" b 6 @who.eop.gov>, "Planning, David M. EOP/WHO" b 6 @who.eop.gov>
Cc: CMS b 6 cms.hhs.gov>, "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: CMS Follow-up RE: Prospective Leg Package

Eric and team,

Hope you all are staying well. I'm writing to make sure you have a draft copy of CMS legislative priorities for consideration in upcoming legislative discussions with the Hill. We've also shared this with a small number of HHS and EOP folks for their awareness. (b) (5)

[REDACTED] is there anything more you need from us to help assist in the drafting of this language?

Please let us know if you have any guidance or need anything more from us.

Thank you,
Alec

From: CMS b 6
b 6
Sent: 2/19/2020 3:34:06 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
Subject: FW: FW: Revised WH Healthcare Message Boards
Attachments: WH Healthcare Message Boards 02.19.pdf

Sorry forgot to cc you.

From: CMS b 6
Sent: Wednesday, February 19, 2020 10:33 AM
To: Rollins, Brooke L. EOP/WHO b 6 @who.eop.gov>; 'Overton, Heidi N. EOP/WHO' b 6 @who.eop.gov>; Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>
Cc: Butterfield, Nicholas W. EOP/WHO b 6 @who.eop.gov>
Subject: FW: Revised WH Healthcare Message Boards

As I promised, we took the HC messaging document that you provided at the principals meeting and added all the accomplishments that fit under each category. Might be helpful for speech prep.

From: Fetalvo, Ninio (CMS/OC) <Ninio.Fetalvo@cms.hhs.gov>
Sent: Wednesday, February 19, 2020 10:18 AM
To: CMS b 6 @cms.hhs.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Good-Cohn, Meredith (CMS/OA) <Meredith.Good-Cohn@cms.hhs.gov>
Subject: Revised WH Healthcare Message Boards

Attached.

CONFIDENTIAL. DELIBERATIVE. PRE-DECISIONAL.

From: CMS b 6
b 6

Sent: 3/18/2020 12:30:49 AM +0000

To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Troye,
Olivia (nsc.eop.gov)" b 6 nsc.eop.gov>; "Short, Marc T. EOP/OVP"
b 6 @ovp.eop.gov>; "Bonner, Maria K. EOP/WHO"
b 6 @who.eop.gov>; "Brookes, Brady (CMS/OA)"
<Brady.Brookes@cms.hhs.gov>

Subject: FW: FW: Medicaid decision paper

Attachments: Medicaid and COVID Flexibilities CL.docx

Team,

b 5

Medicaid and COVID Flexibilities

b 5

b 5

b 5

--

Calder Lynch

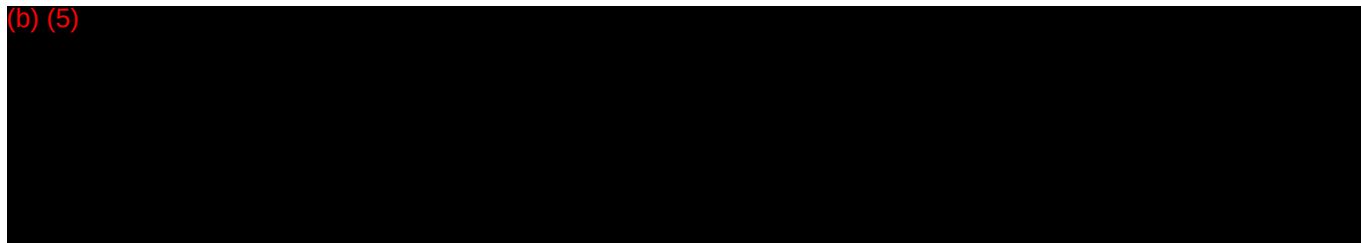
Deputy Administrator and Director

CMS / Center for Medicaid & CHIP Services

Office: (202) 690-7428

From: "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>
Sent: 4/8/2020 10:58:29 AM +0000
To: CM b 6 @cms.hhs.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
CC: "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>; "Campana, Alexandra D. EOP/WHO" b 6 @who.eop.gov>
Subject: FW: FW: notification-enforcement-discretion-hipaa.pdf
Attachments: Cepheid C360 Letter (Attachment 1).docx; Grogan (Attachment 2) v01.docx

(b) (5)



From: Kocmond, Warren b 6 @cepheid.com>
Sent: Thursday, April 2, 2020 9:16 PM
To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Cc: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Subject: [EXTERNAL] RE: notification-enforcement-discretion-hipaa.pdf

Dear Mr. Grogan,

Thank you again for your interest and messages. We have reviewed the *Notification of Enforcement Discretion under HIPAA to Allow Uses and Disclosures of Protected Health Information by Business Associates for Public Health and Health Oversight Activities in Response to COVID-19*. We have also seen the letter from Vice President Pence to Hospital Administrators dated March 29 asking them to send test data on a spreadsheet to a FEMA-HHS email address and electronically to the National Healthcare Safety Network (NHSN) COVID-19 Module.

These measures are terrific steps forward and will be key in getting hospitals to be comfortable with increased data sharing. In order to facilitate universal C360 adoption by customers performing the Xpert Xpress SARS-CoV-2 test, we would like to request an endorsement from the White House Coronavirus Task Force so that we can reference it in our customer communication. To that end, we have drafted a customer letter (**Attachment 1**) which includes the Task Force endorsement to urge our COVID customers to adopt C360.

As I outlined in a previous email, C360 can be an important tool for hospital resource and pandemic management, both now and in the future. **Attachment 2** provides high-level data of C360

surveillance capability that we are collecting real-time. Actual hospital names were removed from the county view slide because we do not have agreements with them to share this data. The numbers are small as only a few hospitals are currently using C360 although we have already shipped about 180,000 tests. Even with the limited numbers, C360 provides actionable insight into disease prevalence and trend. The final slide shows C360 data in South Africa where the National Institute of Health has connected all of their GeneXpert systems. This provides them a holistic view on TB and drug resistance, which would be very familiar to Dr. Birx. Similar insight would be available on COVID-19 with your support of C360 connection.

I am copying ADM Giroir per his request.

Best Regards,

Warren

From: Grogan, Joseph J. EOP/WHO < b 6 @who.eop.gov>
Sent: Thursday, April 2, 2020 2:14 PM
To: Kocmond, Warren b 6 @cepheid.com>
Cc: Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>
Subject: RE: notification-enforcement-discretion-hipaa.pdf

Thank you.

From: Kocmond, Warren < b 6 @cepheid.com>
Sent: Thursday, April 2, 2020 2:42 PM
To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Subject: [EXTERNAL] Re: notification-enforcement-discretion-hipaa.pdf

Thanks much. I'm looking to send you a proposal and additional information today. Will coordinate a call at your convenience after you have had a chance to review.

Thx

Warren

Sent from my iPhone

From: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Sent: Thursday, April 2, 2020 9:00:08 AM
To: Kocmond, Warren b 6 @cepheid.com>
Subject: notification-enforcement-discretion-hipaa.pdf

Here is the hipaa guidance. Let me know when you can connect

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Please be advised that this email may contain confidential information. If you are not the intended recipient, please notify us by email by replying to the sender and delete this message. The sender disclaims that the content of this email constitutes an offer to enter into, or the acceptance of, any agreement; provided that the foregoing does not invalidate the binding effect of any digital or other electronic reproduction of a manual signature that is included in any attachment.

From: b 6 cms.hhs.gov
Sent: 4/8/2020 10:02:26 PM +0000
To: Joe Grogan b 6 @who.eop.gov>; Maria Bonner
b 6 @who.eop.gov>
Subject: Fwd: Fwd: AEH letter on workforce flexibilities
Attachments: FINAL AEH Letter to DOL on EFMLEA and FLSA 4-8-20.pdf;
ATT00001.htm

DOL issue.

Sent from my iPhone

Begin forwarded message:

From: "Verma, Seema (CMS/OA)" <Seema.Verma@cms.hhs.gov>
Date: April 8, 2020 at 5:00:02 PM EDT
To: CMS b 6 @cms.hhs.gov>
Subject: **FW: AEH letter on workforce flexibilities**

From: Erin O'Malley b 6 @essentialhospitals.org>
Sent: Wednesday, April 8, 2020 4:55 PM
To: Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bruce Siegel
b 6 essentialhospitals.org>; Beth Feldpush b 6 @essentialhospitals.org>
Subject: AEH letter on workforce flexibilities

Dear Administrator Verma,

On behalf of America's Essential Hospitals, I would like to share the attached letter that the association submitted to Sec. Scalia of the Department of Labor earlier today.

The letter includes an issue related to employee exemptions under the Fair Labor Standards Act that Dr. Bruce Siegel raised on the call with you on Monday evening.

We believe providing flexibility for employers to shift their employees to clinical duties to assist with COVID-19 response will be critical to our hospitals' response efforts. We appreciate your consideration of this issue and your communication with the Department of Labor on this.

Please let me know if you have any questions.

Take care,

Erin

Erin O'Malley | Senior Director of Policy

America's Essential Hospitals

401 Ninth St. NW, Suite 900

Washington, DC 20004

202.585.0127 telephone | 202.585.0101 fax

eomalley@essentialhospitals.org | <https://protect2.fireeye.com/url?k=078700d3-5bd319af-078731ec-0cc47adc5fa2-72a9c39c7d7fa309&u=http://www.essentialhospitals.org/>

From: CMS b 6
b 6
Sent: 4/11/2020 7:19:29 PM +0000
To: "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Polowczyk, John P (MIL)" <john.p.polowczyk.mil@mail.mil>; "Birn, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>
Subject: Nursing homes- PPE
Attachments: NH PPE CALCULATION WORKSHEET_with NH census and staffing data_040320.xlsx

See note from nursing home association. (b) (5)

. Please confirm if this is helpful for you. They have also put together a spreadsheet on PPE needs, but not sure about assumptions.

1. CDC has set up the National Healthcare Safety Network (NHSN). With that, we believe, that about 25% of snf providers, voluntarily submit information on UTI's and C.diff. to CDC. This portal is confidential and HIPPA compliant. It might be the answer to the best way to order reporting. The other 75% of providers would have to open accounts, but we don't believe that would be a major obstacle.
2. Our hope is that once a building reports, it would then be a priority for PPE and testing. The focus needs to be on three areas of PPE. Those are Face shields, masks, and gowns. We have done an in-depth analysis of PPE need for a Covid positive building. Assuming 120 beds (a common size) these facilities need the following on a per day basis.
N95 Masks----216 Face
Shields----184. Gowns----196

Of course some buildings would already have some stock. Our hope would be that a Covid positive building could have discussions with CDC/FEMA and provide an inventory of their current supply and what is needed.

3. The second attachment is a calculation that we performed for every single one of the 15,000 snfs in the US. It provides the number of each critical piece of PPE that the building needs. It may be handy for CDC/FEMA to have this list. Our methodology included the preservation guidance that has already been issued. Once a building reports, CDC/FEMA could look it up on this list and come up with a number.

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From: CMS b 6
b 6

Sent: 3/27/2020 12:30:02 AM +0000

To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; b 6 nsc.eop.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>

Subject: Options to Address the Uninsured

Attachments: Options to Support Uninsured Americans amid COVID 3_26 v5.docx

(b) (5)

(b) (5) Thanks for considering.

From: Lynch, Calder (CMS/OA)
Sent: Thursday, March 26, 2020 7:38 PM
To: Sills, Sara R. EOP/OMB b 6 @omb.eop.gov>; D'Angelo, Gregory B. EOP/OMB b 6 omb.eop.gov>
Cc: CMS b 6 @cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: CMS Paper - Medicaid and SEP

See attached for a paper with decisions on two issues – (b) (5)

Can you provide comments tonight as we would like to share with the task force for review?

Thanks!

Calder

--

Calder Lynch

Deputy Administrator and Director

CMS / Center for Medicaid & CHIP Services

Office: (202) 690-7428

From: CMS b 6
b 6

Sent: 4/16/2020 3:06:51 AM +0000

To: "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 r@who.eop.gov>

Subject: Health System Readiness: Blueprint for Re-opening

Attachments: Blueprint for Re-opening1.docx

Here is our draft on health system readiness for re-opening.

if you want to discuss.

b 5
Please let me know

From:

b 6

Sent:

4/11/2020 7:17:46 PM +0000

To:

"Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Polowczyk, John P (MIL)" <john.p.polowczyk.mil@mail.mil>; "Birx, Deborah L. EOP/NSC" <b 6 @nsc.eop.gov>; "Short, Marc T. EOP/OVP" <b 6 @ovp.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>

Subject:

Nursing homes- PPE

Attachments:

NH PPE CALCULATION WORKSHEET_with NH census and staffing data_040320.xlsx

See note from nursing home association. (b) (5)

Please confirm if this is helpful for you. They have also put together a spreadsheet on PPE needs, but not sure about assumptions.

1. CDC has set up the National Healthcare Safety Network (NHSN). With that, we believe, that about 25% of snf providers, voluntarily submit information on UTI's and C.diff. to CDC. This portal is confidential and HIPPA compliant. It might be the answer to the best way to order reporting. The other 75% of providers would have to open accounts, but we don't believe that would be a major obstacle.
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From: "Scully, Bethany S. EOP/OVP" b 6 @ovp.eop.gov>
Sent: 3/27/2020 6:50:54 PM +0000
To: "Hurst, Natalie R. EOP/OVP" b 6 @ovp.eop.gov>;
 randal@mail.house.gov; "Grogan, Joseph J. EOP/WHO"
 b 6 @who.eop.gov>; "AMA2 (OS/IOS)"
 <AMA2@HHS.GOV>; stm77@treasury.gov; "Kudlow, Larry A.
 EOP/WHO" b 6 @who.eop.gov>; "Redfield, Robert R.
 (CDC/OD)" <olx1@cdc.gov>; "Fauci, Anthony (NIH/NIAID) [E]"
 <afauci@niaid.nih.gov>; "Ueland, Eric M. EOP/WHO"
 who.eop.gov>; "Croghan, Mary E. EOP/WHO"
 b 6 @who.eop.gov>; "McBride, Emily J. EOP/WHO"
 @who.eop.gov>; "Hicks, Hope C. EOP/WHO"
 b 6 @who.eop.gov>; "Fisher, Garrett C. EOP/OVP"
 @ovp.eop.gov>; "Nevins, Kristan K. EOP/WHO"
 b 6 @who.eop.gov>; "Hudson, Renee R. EOP/WHO"
 who.eop.gov>; "O'Malley, Devin M. EOP/OVP"
 y@ovp.eop.gov>; "Sheehan, Matthew J. EOP/OVP"
 b 6 @ovp.eop.gov>; Kate@mail.house.gov;
 "DeValliere, Ian C. EOP/WHO" b 6 @who.eop.gov>;
 "Campana, Alexandra D. EOP/WHO"
 b 6 @who.eop.gov>;
 Zachary.McEntee@treasury.gov; shirley.gathers@treasury.gov;
 Andrew.Hughes@hud.gov; Jennifer.L.Naaden@hud.gov; "Lin, Merry S.
 EOP/WHO" b 6 @who.eop.gov>; "Baker, Brittany G.
 EOP/WHO" b 6 @who.eop.gov>; "Olmem, Andrew J.
 EOP/WHO" b 6 @who.eop.gov>; "Gershman, Lynn E.
 (CDC/DDPHSIS/OD)" <veu4@cdc.gov>; "Conrad, Patricia (NIH/NIAID)
 [E]" <conradpa@niaid.nih.gov>; "Marston, Hilary (NIH/NIAID) [E]"
 <hilary.marston@nih.gov>; "Dulaigh, Joel (HHS/OASH)"
 <Joel.Dulaigh@hhs.gov>; OVPSchedule
 <OVPSchedule@OVP.eop.gov>; BurnettJD@state.gov;
 HattinghEF@state.gov; "Sheehy, Janice (FDA/ORA)"
 <Janice.Sheehy@fda.hhs.gov>; "Rom, Colin (FDA/OC)"
 <Colin.Rom@fda.hhs.gov>; julia.bristol@hq.dhs.gov;
 natalia.best@hq.dhs.gov; Nkosi.thomas@hq.dhs.gov; "Brookes, Brady
 (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Good-Cohn, Meredith
 (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Perez-Rivera, Diana
 (CMS/OA)" <Diana.Perez-Rivera@cms.hhs.gov>;
 pamela.powers@va.gov; belinda.carrington@va.gov; "Colli, Jacqueline
 (va.gov)" <Jacqueline.Colli@va.gov>; "Hennessey, Millicent S.
 EOP/NSC" b 6 @nsc.eop.gov>; "Conant, Ann M.
 EOP/OMB" < b 6 t@omb.eop.gov>; "Tignor, Beth (HHS/IOS)"
 <Beth.Tignor@hhs.gov>; "Dareshori, Zack (HHS/IOS)"
 <Zachary.Dareshori@hhs.gov>; "Lair, Kate E. EOP/WHO"
 who.eop.gov>; "Goyer, James (who.eop.gov)"
 b 6 @who.eop.gov>; "Riggs, Charlotte R. EOP/WHO"
 b 6 @who.eop.gov>; "Murrell, Baxter R. EOP/WHO"
 b 6 @who.eop.gov>; "Pottebaum, Nicholas (who.eop.gov)"
 b 6 @who.eop.gov>; Jennifer.Stewart@sd.mil;
 "Rader, John N. EOP/NSC" b 6 @nsc.eop.gov>; "Haley,
 Vincent M. EOP/WHO" b 6 @who.eop.gov>; "Gabriel,
 Robert Jr. EOP/WHO" b 6 @who.eop.gov>; "Worthington,
 Ross P. EOP/WHO" b 6 @who.eop.gov>; "Baldwin,
 Brittany L. EOP/WHO" b 6 who.eop.gov>; "Royer,
 Theodore M. EOP/WHO" b 6 r@who.eop.gov>; "Bolduc,

Brian J. EOP/OVP" b 6 @ovp.eop.gov>; "Dumbauld, Cassidy
 M. EOP/WHO" b 6 @who.eop.gov>; Hannah.Gonzalez@sd.mil;
 michael.harrison@sd.mil; anne.powers@sd.mil; "Cytryn, Jen B.
 EOP/WHO" b 6 @who.eop.gov>; "McGuffee, Tyler Ann A.
 EOP/OVP" b 6 @ovp.eop.gov>; "Hahn, Julia A.
 EOP/WHO" < b 6 @who.eop.gov>; "Taylor, Elizabeth
 (who.eop.gov)" b 6 r@who.eop.gov>; DL WHO COMMS
 Speechwriters <DL.COMMS.Speechwriters@whmo.mil>; "Ford-Barnes,
 Arwenithia (OS/ASPR/IO)" <Arwenithia.FordBarnes@hhs.gov>; "Brunson,
 Brandy (HHS/OASH/OSG)" <Brandy.Brunson@hhs.gov>; "O'berry,
 Donna (DOT.GOV)" <donna.o'berry@dot.gov>; amie.kalsbeek@dot.gov;
 "Nesheiwat, Julia EOP/NSC" b 6 @nsc.eop.gov>; "Fischer,
 Lauren (fema.dhs.gov)" <lauren.fischer@fema.dhs.gov>; "Deere, Judd P.
 EOP/WHO" < b 6 @who.eop.gov>; "Boyd, Charlton J.
 EOP/WHO" b 6 @who.eop.gov>; "Moore, Caroline E.
 EOP/WHO" b 6 @who.eop.gov>; "Tubb, Emily A.
 EOP/CEA" b 6 @cea.eop.gov>; "Willey, Paige F. EOP/WHO"
 b 6 @who.eop.gov>; "Haddad, Carla (HHS/OASH)"
 <Carla.Haddad@hhs.gov>; "Callahan, Victoria (OS/ASPR/IO) (CTR)"
 <Victoria.Callahan@hhs.gov>; "Bante, Katie (OS/OASH)"
 <Katie.Bante@hhs.gov>; "Woolfolk, Jon J. EOP/OVP"
 < b 6 @ovp.eop.gov>; "Kim, Myung (fema.dhs.gov)"
 <Myung.Kim@fema.dhs.gov>; "Harris, Shane M. EOP/WHO"
 b 6 @who.eop.gov>; "Ferrer Piran Basualdo, Austin G.
 EOP/WHO" b 6 @who.eop.gov>; "Toland, Scott R.
 EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K.
 EOP/WHO" b 6 @who.eop.gov>; "Davis, May M.
 EOP/WHO" b 6 @who.eop.gov>; "Adams, Jerome (HHS/OASH)"
 <Jerome.Adams@hhs.gov>; BiegunSE@state.gov; sh1@fda.hhs.gov;
 as1cfw@hq.dhs.gov; "Birx, Deborah L. EOP/NSC"
 b 6 @nsc.eop.gov>; CMS b 6 @cms.hhs.gov>;
 Wilkie, Robert (rlw@va.gov); "Short, Marc T. EOP/OVP"
 b 6 @ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)"
 b 6 @nsc.eop.gov>; "Harrison, Brian (HHS/IOS)"
 <Brian.Harrison@hhs.gov>; "Pataki, Timothy (who.eop.gov)"
 b 6 @who.eop.gov>; "Hodgson, Christopher
 (ovp.eop.gov)" b 6 @ovp.eop.gov>; "Hoelscher,
 Douglas (who.eop.gov)" b 6 @who.eop.gov>;
 "Obenshain, Anne (ovp.eop.gov)" b 6 @ovp.eop.gov>;
 "Stuftt, Julie M. EOP/NSC" < b 6 @nsc.eop.gov>; "Kushner,
 Jared C. EOP/WHO" b 6 @who.eop.gov>; "Kadlec, Robert
 (OS/ASPR/IO)" <Robert.Kadlec@hhs.gov>; Joel.Szabat@dot.gov;
 "Philipson, Tomas J. EOP/CEA" b 6 @cea.eop.gov>;
 "Pottinger, Matthew F. EOP/WHO" b 6 @who.eop.gov>;
 "Vought, Russell T. EOP/OMB" < b 6 @omb.eop.gov>;
 "Miller, Katie R. (ovp.eop.gov)" b 6 ovp.eop.gov>; "Liddell,
 Christopher P. EOP/WHO" < b 6 @who.eop.gov>;
 "Grisham, Stephanie A. EOP/WHO"
 b 6 @who.eop.gov>; "Philbin, Patrick F. EOP/WHO"
 b 6 @who.eop.gov>; "Miller, Stephen EOP/WHO"
 b 6 @who.eop.gov>; "Gaynor, Pete (fema.dhs.gov)"
 <pete.gaynor@fema.dhs.gov>; "Giroir, Brett (HHS/OASH)"
 <Brett.Giroir@hhs.gov>

CC: "Cipollone, Pat A. EOP/WHO" b 6 who.eop.gov>
Subject: RE: RE: White House Coronavirus Task Force Meeting

Attachments: 200326 REQUEST TO USE DPA MEASURES_HRPAS.pdf

[Attached is an additional document for today.](#)

-----Original Appointment-----

From: Hurst, Natalie R. EOP/OVP b6 @ovp.eop.gov>

Sent: Friday, March 27, 2020 1:58 PM

To: randal@mail.house.gov; Grogan, Joseph J. EOP/WHO; AMA2@HHS.GOV; stm77@treasury.gov; Kudlow, Larry A. EOP/WHO; olx1@cdc.gov; AFAUCI@niaid.nih.gov; Ueland, Eric M. EOP/WHO; Croghan, Mary E. EOP/WHO; McBride, Emily J. EOP/WHO; Hicks, Hope C. EOP/WHO; Fisher, Garrett C. EOP/OVP; Nevins, Kristan K. EOP/WHO; Hudson, Renee R. EOP/WHO; O'Malley, Devin M. EOP/OVP; Sheehan, Matthew J. EOP/OVP; Kate@mail.house.gov; DeValliere, Ian C. EOP/WHO; Campana, Alexandra D. EOP/WHO; Zachary.McEntee@treasury.gov; shirley.gathers@treasury.gov; Andrew.Hughes@hud.gov; Jennifer.L.Naaden@hud.gov; Lin, Merry S. EOP/WHO; Baker, Brittany G. EOP/WHO; Olmem, Andrew J. EOP/WHO; veu4@cdc.gov; conradpa@niaid.nih.gov; hilary.marston@nih.gov; Joel.Dulaigh@hhs.gov; Hurst, Natalie R. EOP/OVP; OVPSchedule; BurnettJD@state.gov; HattinghEF@state.gov; Janice.Sheehy@fda.hhs.gov; Colin.Rom@fda.hhs.gov; julia.bristol@hq.dhs.gov; natalia.best@hq.dhs.gov; Nkosi.thomas@hq.dhs.gov; Brady.Brookes@CMS.HHS.GOV; meredith.good-cohn@cms.hhs.gov; Diana.Perez-Rivera@cms.hhs.gov; pamela.powers@va.gov; belinda.carrington@va.gov; jacqueline.colli@va.gov; Hennessey, Millicent S. EOP/NSC; Conant, Ann M. EOP/OMB; beth.tignor@hhs.gov; Zachary.Dareshori@hhs.gov; Lair, Kate E. EOP/WHO; Goyer, Jim L. IV EOP/WHO; Riggs, Charlotte R. EOP/WHO; Murrell, Baxter R. EOP/WHO; Pottebaum, Nic D. EOP/WHO; Jennifer.Stewart@sd.mil; Rader, John N. EOP/NSC; Haley, Vincent M. EOP/WHO; Gabriel, Robert Jr. EOP/WHO; Worthington, Ross P. EOP/WHO; Baldwin, Brittany L. EOP/WHO; Royer, Theodore M. EOP/WHO; Bolduc, Brian J. EOP/OVP; Dumbauld, Cassidy M. EOP/WHO; Hannah.Gonzalez@sd.mil; michael.harrison@sd.mil; anne.powers@sd.mil; Cytryn, Jen B. EOP/WHO; McGuffee, Tyler Ann A. EOP/OVP; Hahn, Julia A. EOP/WHO; Taylor, Elizabeth A. EOP/WHO; DL WHO COMMS Speechwriters; Arwenithia.FordBarnes@hhs.gov; Brandy.Brunson@hhs.gov; donna.o'berry@dot.gov; amie.kalsbeek@dot.gov; Nesheiwat, Julia EOP/NSC; lauren.fischer@fema.dhs.gov; Deere, Judd P. EOP/WHO; Boyd, Charlton J. EOP/WHO; Moore, Caroline E. EOP/WHO; Tubb, Emily A. EOP/CEA; Willey, Paige F. EOP/WHO; Carla.Haddad@hhs.gov; Victoria.Callahan@hhs.gov; Katie.bante@hhs.gov; Woolfolk, Jon J. EOP/OVP; Myung.Kim@fema.dhs.gov; Harris, Shane M. EOP/WHO; Ferrer Piran Basualdo, Austin G. EOP/WHO; Toland, Scott R. EOP/WHO; Bonner, Maria K. EOP/WHO; Davis, May M. EOP/WHO; Jerome.Adams@hhs.gov; BiegunSE@state.gov; sh1@fda.hhs.gov; as1cfw@hq.dhs.gov; Birx, Deborah L. EOP/NSC; b6 @cms.hhs.gov; rlw@va.gov; Short, Marc T. EOP/OVP; Troye, Olivia EOP/NSC; Brian.Harrison@hhs.gov; Pataki, Tim A. EOP/WHO; Hodgson, Christopher M. EOP/OVP; Hoelscher, Douglas L. EOP/WHO; Obenshain, Tucker T. EOP/OVP; Stufft, Julie M. EOP/NSC; Kushner, Jared C. EOP/WHO; Robert.Kadlec@hhs.gov; Joel.Szabat@dot.gov; Philipson, Tomas J. EOP/CEA; Pottinger, Matthew F. EOP/WHO; Vought, Russell T. EOP/OMB; Miller, Katie R. EOP/OVP; Liddell, Christopher P. EOP/WHO; Grisham, Stephanie A. EOP/WHO; Philbin, Patrick F. EOP/WHO; Miller, Stephen EOP/WHO; Pete.Gaynor@fema.dhs.gov; Brett.Giroir@hhs.gov

Cc: Scully, Bethany S. EOP/OVP; Cipollone, Pat A. EOP/WHO

Subject: White House Coronavirus Task Force Meeting

When: Friday, March 27, 2020 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: White House Situation Room

Importance: High

All –

There will be a **White House Coronavirus Task Force Meeting** on **Friday, March 27th** at **3:00pm** in the White House Situation Room. Materials attached. Agenda updated.

Thank you,

Natalie Hurst

Operations Coordinator, White House Coronavirus Task Force

Executive Assistant to the Chief of Staff

The Office of the Vice President

(202) 881-9981

From: Policy Coordinator <PolicyCoordinator@who.eop.gov>
Sent: 2/11/2020 11:38:45 PM +0000
To: "AMA2 (OS/IOS)" <AMA2@HHS.GOV>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Vought, Russell T. EOP/OMB" b 6 @omb.eop.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; CMS b 6 @cms.hhs.gov>; "Kudlow, Larry A. EOP/WHO" b 6 who.eop.gov>; "Conway, Kellyanne E. EOP/WHO" b 6 @who.eop.gov>; "Lyons, Derek S. EOP/WHO" b 6 @who.eop.gov>; "Rollins, Brooke L. EOP/WHO" b 6 @who.eop.gov>; "Pataki, Tim A. EOP/WHO" b 6 @who.eop.gov>; "Hoelscher, Douglas L. EOP/WHO" b 6 @who.eop.gov>; "Cipollone, Pat A. EOP/WHO" b 6 @who.eop.gov>; "Ueland, Eric M. EOP/WHO" < b 6 @who.eop.gov>; "Grisham, Stephanie A. EOP/WHO" b 6 @who.eop.gov>; "Philipson, Tomas J. EOP/CEA" b 6 @cea.eop.gov>; "Jack, Brian T. EOP/WHO" b 6 @who.eop.gov>; "Rabbitt, Brian (OAG)" <Brian.Rabbitt@usdoj.gov>
CC: "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>; Policy Coordinator <PolicyCoordinator@who.eop.gov>
Subject: 2/12 Healthcare Principals Agenda/Read-ahead
Attachments: (b) (5)

Good evening:

Here is the agenda for tomorrow's 5:30 PM healthcare principals huddle:

Agenda:

(b) (5)

Read-ahead materials are attached.

Please send any feedback to Policy Coordinator **by 2:00 PM tomorrow.**

Thank you,

Policy Coordinator

From: "Hurst, Natalie R. EOP/OVP" b 6 @ovp.eop.gov>
Sent: 3/27/2020 6:01:35 PM +0000
To: randal@mail.house.gov; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "AMA2 (OS/IOS)" <AMA2@HHS.GOV>; stm77@treasury.gov; "Kudlow, Larry A. EOP/WHO" b 6 @who.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "Ueland, Eric M. EOP/WHO" b 6 @who.eop.gov>; "Croghan, Mary E. EOP/WHO" b 6 @who.eop.gov>; "McBride, Emily J. EOP/WHO" b 6 @who.eop.gov>; "Hicks, Hope C. EOP/WHO" b 6 @who.eop.gov>; "Fisher, Garrett C. EOP/OVP" b 6 @ovp.eop.gov>; "Nevins, Kristan K. EOP/WHO" b 6 @who.eop.gov>; "Hudson, Renee R. EOP/WHO" who.eop.gov>; "O'Malley, Devin M. EOP/OVP" b 6 @ovp.eop.gov>; "Sheehan, Matthew J. EOP/OVP" b 6 @ovp.eop.gov>; Kate@mail.house.gov; "DeValliere, Ian C. EOP/WHO" < b 6 @who.eop.gov>; "Campana, Alexandra D. EOP/WHO" b 6 @who.eop.gov>; Zachary.McEntee@treasury.gov; shirley.gathers@treasury.gov; Andrew.Hughes@hud.gov; Jennifer.L.Naaden@hud.gov; "Lin, Merry S. EOP/WHO" b 6 @who.eop.gov>; "Baker, Brittany G. EOP/WHO" b 6 @who.eop.gov>; "Olmem, Andrew J. EOP/WHO" b 6 @who.eop.gov>; "Gershman, Lynn E. (CDC/DDPHSIS/OD)" <veu4@cdc.gov>; "Conrad, Patricia (NIH/NIAID) [E]" <conradpa@niaid.nih.gov>; "Marston, Hilary (NIH/NIAID) [E]" <hilary.marston@nih.gov>; "Dulaigh, Joel (HHS/OASH)" <Joel.Dulaigh@hhs.gov>; "Hurst, Natalie R. EOP/OVP" b 6 @ovp.eop.gov>; OVPSchedule <OVPSchedule@OVP.eop.gov>; BurnettJD@state.gov; HattinghEF@state.gov; "Sheehy, Janice (FDA/ORA)" <Janice.Sheehy@fda.hhs.gov>; "Rom, Colin (FDA/OC)" <Colin.Rom@fda.hhs.gov>; julia.bristol@hq.dhs.gov; natalia.best@hq.dhs.gov; Nkosi.thomas@hq.dhs.gov; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Perez-Rivera, Diana (CMS/OA)" <Diana.Perez-Rivera@cms.hhs.gov>; pamela.powers@va.gov; belinda.carrington@va.gov; "Colli, Jacqueline (va.gov)" <Jacqueline.Colli@va.gov>; "Hennessey, Millicent S. EOP/NSC" b 6 @nsc.eop.gov>; "Conant, Ann M. EOP/OMB" b 6 @omb.eop.gov>; "Tignor, Beth (HHS/IOS)" <Beth.Tignor@hhs.gov>; "Dareshori, Zack (HHS/IOS)" <Zachary.Dareshori@hhs.gov>; "Lair, Kate E. EOP/WHO" b 6 who.eop.gov>; "Goyer, James (who.eop.gov)" b 6 @who.eop.gov>; "Riggs, Charlotte R. EOP/WHO" b 6 @who.eop.gov>; "Murrell, Baxter R. EOP/WHO" b 6 who.eop.gov>; "Pottebaum, Nicholas (who.eop.gov)" < b 6 @who.eop.gov>; Jennifer.Stewart@sd.mil; "Rader, John N. EOP/NSC" b 6 @nsc.eop.gov>; "Haley, Vincent M. EOP/WHO" b 6 @who.eop.gov>; "Gabriel, Robert Jr. EOP/WHO" b 6 @who.eop.gov>; "Worthington, Ross P. EOP/WHO" b 6 @who.eop.gov>; "Baldwin, Brittany L. EOP/WHO" @who.eop.gov>; "Royer, Theodore M. EOP/WHO" < b 6 @who.eop.gov>; "Bolduc,

Brian J. EOP/OVP" b 6 @ovp.eop.gov>; "Dumbauld, Cassidy
 M. EOP/WHO" b 6 @who.eop.gov>; Hannah.Gonzalez@sd.mil;
 michael.harrison@sd.mil; anne.powers@sd.mil; "Cytryn, Jen B.
 EOP/WHO" b 6 @who.eop.gov>; "McGuffee, Tyler Ann A.
 EOP/OVP" < b 6 @ovp.eop.gov>; "Hahn, Julia A.
 EOP/WHO" b 6 @who.eop.gov>; "Taylor, Elizabeth
 (who.eop.gov)" b 6 @who.eop.gov>; DL WHO COMMS
 Speechwriters <DL.COMMS.Speechwriters@whmo.mil>; "Ford-Barnes,
 Arwenhithia (OS/ASPR/IO)" <Arwenhithia.FordBarnes@hhs.gov>; "Brunson,
 Brandy (HHS/OASH/OSG)" <Brandy.Brunson@hhs.gov>; "O'berry,
 Donna (DOT.GOV)" <donna.o'berry@dot.gov>; amie.kalsbeek@dot.gov;
 "Nesheiwat, Julia EOP/NSC b 6 t@nsc.eop.gov>; "Fischer,
 Lauren (fema.dhs.gov)" <lauren.fischer@fema.dhs.gov>; "Deere, Judd P.
 EOP/WHO" b 6 @who.eop.gov>; "Boyd, Charlton J.
 EOP/WHO" b 6 @who.eop.gov>; "Moore, Caroline E.
 EOP/WHO" b 6 @who.eop.gov>; "Tubb, Emily A.
 EOP/CEA" b 6 @cea.eop.gov>; "Willey, Paige F. EOP/WHO"
 b 6 @who.eop.gov>; "Haddad, Carla (HHS/OASH)"
 <Carla.Haddad@hhs.gov>; "Callahan, Victoria (OS/ASPR/IO) (CTR)"
 <Victoria.Callahan@hhs.gov>; "Bante, Katie (OS/OASH)"
 <Katie.Bante@hhs.gov>; "Woolfolk, Jon J. EOP/OVP"
 b 6 @ovp.eop.gov>; "Kim, Myung (fema.dhs.gov)"
 <Myung.Kim@fema.dhs.gov>; "Harris, Shane M. EOP/WHO"
 b 6 @who.eop.gov>; "Ferrer Piran Basualdo, Austin G.
 EOP/WHO" b 6 who.eop.gov>; "Toland, Scott R.
 EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K.
 EOP/WHO" b 6 @who.eop.gov>; "Davis, May M.
 EOP/WHO" b 6 @who.eop.gov>; "Adams, Jerome (HHS/OASH)"
 <Jerome.Adams@hhs.gov>; BiegunSE@state.gov; sh1@fda.hhs.gov;
 as1cfw@hq.dhs.gov; "Birx, Deborah L. EOP/NSC"
 b 6 @nsc.eop.gov>; CMS b 6 @cms.hhs.gov>;
 Wilkie, Robert (rlw@va.gov); "Short, Marc T. EOP/OVP"
 b 6 @ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)"
 b 6 nsc.eop.gov>; "Harrison, Brian (HHS/IOS)"
 <Brian.Harrison@hhs.gov>; "Pataki, Timothy (who.eop.gov)"
 b 6 @who.eop.gov>; "Hodgson, Christopher
 (ovp.eop.gov)" b 6 @ovp.eop.gov>; "Hoelscher,
 Douglas (who.eop.gov)" b 6 @who.eop.gov>;
 "Obenshain, Anne (ovp.eop.gov)" b 6 @ovp.eop.gov>;
 "Stufft, Julie M. EOP/NSC" b 6 @nsc.eop.gov>; "Kushner,
 Jared C. EOP/WHO" b 6 @who.eop.gov>; "Kadlec, Robert
 (OS/ASPR/IO)" <Robert.Kadlec@hhs.gov>; Joel.Szabat@dot.gov;
 "Philipson, Tomas J. EOP/CEA" b 6 @cea.eop.gov>;
 "Pottinger, Matthew F. EOP/WHO" b 6 @who.eop.gov>;
 "Vought, Russell T. EOP/OMB" b 6 @omb.eop.gov>;
 "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>; "Liddell,
 Christopher P. EOP/WHO" b 6 @who.eop.gov>;
 "Grisham, Stephanie A. EOP/WHO"
 b 6 @who.eop.gov>; "Philbin, Patrick F. EOP/WHO"
 b 6 @who.eop.gov>; "Miller, Stephen EOP/WHO"
 b 6 @who.eop.gov>; "Gaynor, Pete (fema.dhs.gov)"
 <pete.gaynor@fema.dhs.gov>; "Giroir, Brett (HHS/OASH)"
 <Brett.Giroir@hhs.gov>
 "Scully, Bethany S. EOP/OVP" < b 6 @ovp.eop.gov>;
 "Cipollone, Pat A. EOP/WHO" b 6 @who.eop.gov>

CC:

Subject: White House Coronavirus Task Force Meeting
Attachments: Taskforce27Mar.ppt; 03.27.2020 WH Coronavirus Task Force Agenda v.3.docx; WH Coronavirus Task Force Seating Chart 3.27.20 1500.pptx

All –

Please see the updated materials attached for this afternoon's **White House Coronavirus Task Force Meeting at 3:00pm.**

Thank you,

Natalie Hurst

Operations Coordinator, White House Coronavirus Task Force

Executive Assistant to the Chief of Staff

The Office of the Vice President

(202) 881-9981

From: b 6 @cms.hhs.gov
Sent: 4/23/2020 10:51:12 PM +0000
To: Deborah Birx b 6 @nsc.eop.gov>; Joe Grogan
< b 6 @who.eop.gov>
Subject: Fwd: Fwd: FEMA/ASPR org chart and work streams
Attachments: UCG Coordination Structure at FEMA NRCC 032720 0900 with
names.pdf; ATT00001.htm; Priority_Tasks_04.22.2020.pptx;
ATT00002.htm

Here you go. These are all the work streams and a sample of projects.

Sent from my iPhone

Begin forwarded message:

From: "Wu, Jeff (CMS/CCIIO)" <Jeff.Wu@cms.hhs.gov>
To: "CMS b 6 @cms.hhs.gov">
Subject: FEMA/ASPR org chart and work streams

Org chart attached. Things were changing pretty fast – this is end of March, but things have settled so this remains pretty current.

The task forces don't report out by workstream, they report out each day based on accomplishments; here's a recent report out to give you a sense.

Jeff Wu
Deputy Director for Policy
CCIIO/HHS
Jeff.Wu@cms.hhs.gov

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From: CMS
(b 6
b 6
Sent: 4/24/2020 11:00:07 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 who.eop.gov>; "Birx,
Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
Subject: FW: FW: NRCC_COVID-19 Senior Leader Brief for 24Apr2020_5PM ET
Attachments: 04242020_GuidanceUpdate.pdf;
NRCC_SLB_COVID19_04242020_1700FINAL.pdf

[See activity list below.](#)

From: Payne, Skip (CMS/OA)
Sent: Friday, April 24, 2020 6:12 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; CMS b 6
b 6 @cms.hhs.gov>; CMS Administrator <CMSAdministrator@cms.hhs.gov>
Cc: Blackford, Carol W. (CMS/CM) <Carol.Blackford@cms.hhs.gov>; Saxon, Bobby
(CMS/CCIIO) <Bobby.Saxon@cms.hhs.gov>; Wu, Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>;
Pedneau, Emily S. (CMS/CCIIO) <Emily.Pedneau@cms.hhs.gov>
Subject: NRCC_COVID-19 Senior Leader Brief for 24Apr2020_5PM ET

All,

Attached are the Senior Leadership Brief as of 5:00 p.m. ET from the National Response Coordination Center (NRCC) Team for 24 Apr 2020 and the Science Policy & Guidance Update from ASPR's Policy Team for 24 Apr 2020. **Please do not further distribute.**

Yours in service,

CDR Skip Payne

443-729-6367

Notable Information from Today's 5PM Senior Leader Brief

b 5

b 5

Notable Information from Today's Guidance Update

[New Telehealth Website](#) (HHS, 4/22)

[Coronavirus Relief Fund: Guidance for State, Territorial, Local, and Tribal Governments](#)
(Treasury, 4/22)

Yours in service,

-S

Skip A. Payne, MSPH, REHS/RS, CPH, NHDP-BC, APSCP, CHEP

Commander, US Public Health Service

Acting Deputy Director, Emergency Preparedness and Response Operations (EPRO)

Office of the Chief Operating Officer

HEALTH AND HUMAN SERVICES (DHHS) | Centers for Medicare & Medicaid Services (CMS)

Physical: 7500 Security Boulevard | Room S2-02-23 | Baltimore, MD 21244

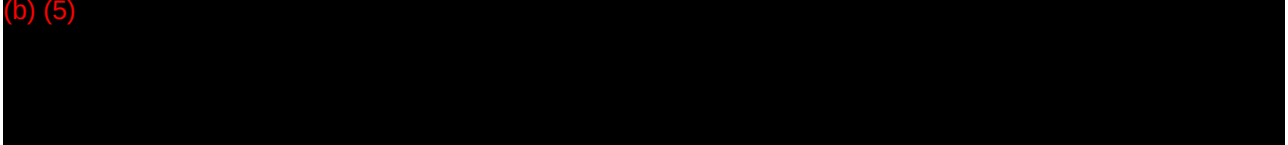
Phone: b 6 | Unclassified: skip.payne@cms.hhs.gov | HSDN: skip.payne@dhs.sgov.gov

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Confidential and deliberative, pre-decisional communication

Sent: 3/27/2020 4:50:49 PM +0000
To: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; b 6 @nsc.eop.gov; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Cipollone, Pat A. EOP/WHO" b 6 @who.eop.gov>; adam@dfc.gov; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>
Subject: PLEASE REVIEW: HOSPITAL LETTER. PREDECISIONAL, CONFIDENTIAL, DELIBERATIVE
Attachments: OVP Letter to Hospitals Requesting Data 3.27.20.docx

(b) (5)



From: Brookes, Brady (CMS/OA)
Sent: Friday, March 27, 2020 12:22 PM
To: CMS b 6 cms.hhs.gov>
Subject: Draft Letter

Confidential and deliberative, pre-decisional communication

From: CMS b 6
b 6
Sent: 3/27/2020 5:10:36 PM +0000
To: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>; b 6 @nsc.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Cipollone, Pat A. EOP/WHO" b 6 @who.eop.gov>; adam@dfc.gov; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>
Subject: PLEASE REVIEW: HOSPITAL LETTER. PREDECISIONAL, CONFIDENTIAL, DELIBERATIVE
Attachments: OVP Letter to Hospitals Requesting Data 3.27.20.docx

(b) (5)



From: Brookes, Brady (CMS/OA)
Sent: Friday, March 27, 2020 12:22 PM
To: CMS b 6 @cms.hhs.gov>
Subject: Draft Letter

Confidential and deliberative, pre-decisional communication

From: CMS b 6
b 6
Sent: 4/8/2020 10:02:28 PM +0000
To: Joe Grogan b 6 @who.eop.gov>; Maria Bonner
b 6 @who.eop.gov>
Subject: Fwd: Fwd: AEH letter on workforce flexibilities
Attachments: FINAL AEH Letter to DOL on EFMLEA and FLSA 4-8-20.pdf; ATT00001.htm
DOL issue.

Sent from my iPhone

Begin forwarded message:

From: "Verma, Seema (CMS/OA)" <Seema.Verma@cms.hhs.gov>
Date: April 8, 2020 at 5:00:02 PM EDT
To: CMS b 6 cms.hhs.gov>
Subject: FW: AEH letter on workforce flexibilities

From: Erin O'Malley b 6 @essentialhospitals.org>
Sent: Wednesday, April 8, 2020 4:55 PM
To: Verma, Seema (CMS/OA) <Seema.Verma@cms.hhs.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bruce Siegel
< b 6 @essentialhospitals.org>; Beth Feldpush b 6 @essentialhospitals.org>
Subject: AEH letter on workforce flexibilities

Dear Administrator Verma,

On behalf of America's Essential Hospitals, I would like to share the attached letter that the association submitted to Sec. Scalia of the Department of Labor earlier today.

The letter includes an issue related to employee exemptions under the Fair Labor Standards Act that Dr. Bruce Siegel raised on the call with you on Monday evening.

We believe providing flexibility for employers to shift their employees to clinical duties to assist with COVID-19 response will be critical to our hospitals' response efforts. We appreciate your consideration of this issue and your communication with the Department of Labor on this.

Please let me know if you have any questions.

Take care,

Erin

Erin O'Malley | Senior Director of Policy

America's Essential Hospitals

401 Ninth St. NW, Suite 900

Washington, DC 20004

202.585.0127 telephone | 202.585.0101 fax

eomalley@essentialhospitals.org | <https://protect2.fireeye.com/url?k=078700d3-5bd319af-078731ec-0cc47adc5fa2-72a9c39c7d7fa309&u=http://www.essentialhospitals.org/>

From: "McGuffee, Tyler Ann A. EOP/OVP" <b6 @ovp.eop.gov>
Sent: 4/28/2020 1:13:41 PM +0000
To: "Redd, Stephen C. EOP/NSC" b6 @nsc.eop.gov>;
"Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "SH1 (fda.hhs.gov)"
<SH1@fda.hhs.gov>; 'jcharles@cdc.gov'; "Adams, Jerome (HHS/OASH)"
<Jerome.Adams@hhs.gov>; CMS b6 @cms.hhs.gov>;
"Schuchat, Anne MD (CDC/OD)" <acs1@cdc.gov>; "Jernigan, Daniel B.
(CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>; "Grogan, Joseph J.
EOP/WHO" b6 @who.eop.gov>; "Conway, Kellyanne E.
EOP/WHO" b6 @who.eop.gov>; "Walke, Henry
(CDC/DDID/NCEZID/DPEI)" <hfw3@cdc.gov>; "Payne, Rebecca L.
(CDC/DDID/NCHHSTP/DASH)" <rco0@cdc.gov>; "Greene, Carolyn M.
(CDC/DDID/NCIRD/ID)" <cqg4@cdc.gov>; "Fauci, Anthony (NIH/NIAD)
[E]" <afauci@niaid.nih.gov>; "Giroir, Brett (HHS/OASH)"
<Brett.Giroir@hhs.gov>; "McQuiston, Jennifer H.
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Dana M. (CDC/DDID/NCBDDD/DBDID)" <vmo0@cdc.gov>; "Butler,
Jay C. (CDC/DDID/OD)" <jcb3@cdc.gov>; "Mead, Paul
(CDC/DDID/NCEZID/DVBD)" <pfm0@cdc.gov>; "Fitter, David L.
(CDC/DDPHSIS/CGH/GID)" <vid3@cdc.gov>; Irum F Zaidi
<ZaidiF@state.gov>; "Gleason, Amy M. EOP/OMB"
b6 @omb.eop.gov>; "Gastfriend, Daniel Z. EOP/OMB"
b6 @omb.eop.gov>
CC: "Charles, Julia (CDC/OD/OCS)" <yyb1@cdc.gov>; "Birx, Deborah L.
EOP/NSC" b6 @nsc.eop.gov>; "Bante, Katie (OS/OASH)"
<Katie.Bante@hhs.gov>
Subject: Document attached // RE: NEW TIME CDC Activities Update
Attachments: CDC Activities Update.FINAL.pptx
Sending the attached on behalf of CDC

-----Original Appointment-----

From: Redd, Stephen C. EOP/NSC b6 @nsc.eop.gov>
Sent: Monday, April 27, 2020 2:27 PM
To: Redd, Stephen C. EOP/NSC; McGuffee, Tyler Ann A. EOP/OVP; 'olx1@cdc.gov';
'SH1@fda.hhs.gov'; 'jcharles@cdc.gov'; 'Jerome.Adams@hhs.gov'; b6 @cms.hhs.gov>;
'acs1@cdc.gov'; 'dbj0@cdc.gov'; Grogan, Joseph J. EOP/WHO; Conway, Kellyanne E.
EOP/WHO; 'hfw3@cdc.gov'; 'rco0@cdc.gov'; 'cqg4@cdc.gov'; 'AFAUCI@niaid.nih.gov';
'Brett.Giroir@hhs.gov'; 'fzh7@cdc.gov'; 'vmo0@cdc.gov'; 'jcb3@cdc.gov'; 'pfm0@cdc.gov';
'vid3@cdc.gov'; Irum F Zaidi; Gleason, Amy M. EOP/OMB; Gastfriend, Daniel Z. EOP/OMB
Cc: Charles, Julia (CDC/OD/OCS); Birx, Deborah L. EOP/NSC; Bante, Katie (OS/OASH)
Subject: NEW TIME CDC Activities Update
When: Tuesday, April 28, 2020 9:15 AM-10:15 AM (UTC-05:00) Eastern Time (US &
Canada).
Where: EEOB 374 SMS Large

In-person attendance:

Room: EEOB 374 (SMS Large)

Please fill out the following WAVES Link by 8:00PM, Monday, April 27:
<https://events.whitehouse.gov/?rid=27QBQ33HHM>

- * Dr. Birx b 6 @ovp.eop.gov<mailto: b 6 @ovp.eop.gov>
- * Dr. Redfield olx1@cdc.gov<mailto:olx1@cdc.gov>
- * Dr. Hahn SH1@fda.hhs.gov<mailto:SH1@fda.hhs.gov>
- * Surgeon General Adams Jerome.Adams@hhs.gov<mailto:Jerome.Adams@hhs.gov>
- * Administrator Verma b 6 @cms.hhs.gov

* Anne Schuchat, MD, CDC Principal Deputy Director and COVID-19 Incident Manager,
acs1@cdc.gov<mailto:acs1@cdc.gov>

* Daniel Jernigan, MD, MPH, CDC Liaison to NRCC,
dbj0@cdc.gov<mailto:dbj0@cdc.gov>

* Joe Grogan b 6 @who.eop.gov<mailto: b 6 @who.eop.gov>

* Dr. Redd

* Kellyanne Conway b 6 @who.eop.gov<mailto: b 6 @who.eop.gov>

Speaking mode:

Host Dial-In: b 6

Leader Code b 6

* Henry Walke, MD, MPH, Deputy Incident Manager,
hfw3@cdc.gov<mailto:hfw3@cdc.gov>

* Rebecca Payne, MPH, NRCC Community Mitigation Taskforce Lead,
rco0@cdc.gov<mailto:rco0@cdc.gov>

* Carolyn Greene, MD, CDC representative on NRCC Community Mitigation Taskforce
cgg4@cdc.gov<mailto:cgg4@cdc.gov>

- * Dr. Fauci AFAUCI@niaid.nih.gov<mailto:AFAUCI@niaid.nih.gov>
- * ADM Giroir Brett.Giroir@hhs.gov<mailto:Brett.Giroir@hhs.gov>

Listen-only mode:

Participant Dial-In: b 6

Participant Code: b 6

* Jennifer McQuiston, DVM, MS, Principal Deputy Incident Manager,
fzh7@cdc.gov<mailto:fzh7@cdc.gov>

* Dana Meaney-Delman, MD, Principal Deputy Incident Manager,
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* Jay Butler, MD, CDC Deputy Director for Infectious Diseases,

jcb3@cdc.gov<mailto:jcb3@cdc.gov>

* Paul Mead, MD, MPH, CDC-NRCC liaison, pfm0@cdc.gov<mailto:pfm0@cdc.gov>

* David Fitter, MD, Principal Deputy Incident Manager,
vid3@cdc.gov<mailto:vid3@cdc.gov>

Sent: 3/18/2020 12:27:09 AM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>;
"Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Short, Marc
T. EOP/OVP" b 6 @ovp.eop.gov>; "Bonner, Maria K.
EOP/WHO" b 6 @who.eop.gov>; "Brookes, Brady
(CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: FW: FW: Medicaid decision paper
Attachments: Medicaid and COVID Flexibilities CL.docx

Team,

I believe we are working on completing a one-pager on the (b) (5) (b) (5)

[REDACTED]

b 5

b 5

--

Calder Lynch

Deputy Administrator and Director

CMS / Center for Medicaid & CHIP Services

Office: (202) 690-7428

From: "Polowczyk, John P RADM USN JS J4 (USA)"
<john.p.polowczyk.mil@mail.mil>
Sent: 5/7/2020 6:45:46 PM +0000
To: "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Dumbauld, Cassidy M. EOP/WHO" b 6 @who.eop.gov>
CC: "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; CMS b 6 @cms.hhs.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Amerau, Colin C (MIL)" <colin.c.amerau.mil@mail.mil>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "OS Bibo, David" <David.Bibo@fema.dhs.gov>; "McGuffee, Tyler Ann A. EOP/OVP" b 6 @ovp.eop.gov>
Subject: Estimated Nursing Home Shipping dates
Attachments: Copy of Copy of FRSCNursingHomePPEDeliveries_6May.xlsx

Looking for the best way to provide this complete list of nursing homes and estimated shipping dates to the right folks so this info can be understood and used. List is sortable by estimated shipping date, state etc. We plan on updating this list weekly and could provide this to Governors for the Monday calls as needed.

V/r John

From: Policy Coordinator <PolicyCoordinator@who.eop.gov>
Sent: 5/3/2020 7:52:40 PM +0000
To: "Meadows, Mark R. EOP/WHO" <b6 @who.eop.gov>; "Kushner, Jared C. EOP/WHO" <b6 @who.eop.gov>; "AMA2 (OS/IOS)" <AMA2@HHS.GOV>; "Conway, Kellyanne E. EOP/WHO" <b6 @who.eop.gov>; "Kudlow, Larry A. EOP/WHO" <b6 @who.eop.gov>; "Rollins, Brooke L. EOP/WHO" <b6 who.eop.gov>; "Grogan, Joseph J. EOP/WHO" <b6 @who.eop.gov>; "Short, Marc T. EOP/OVP" <b6 @ovp.eop.gov>; "Cipollone, Pat A. EOP/WHO" <b6 who.eop.gov>; "Ueland, Eric M. EOP/WHO" <b6 @who.eop.gov>; "Lyons, Derek S. EOP/WHO" <b6 @who.eop.gov>; "Philipson, Tomas J. EOP/CEA" <b6 @cea.eop.gov>; "Vought, Russell T. EOP/OMB" <b6 @omb.eop.gov>; "Hicks, Hope C. EOP/WHO" <b6 @who.eop.gov>; "Levi, William (OAG)" <b6 @who.eop.gov>; CMS <b6 @cms.hhs.gov>; "Nevins, Kristan K. EOP/WHO" <b6 @who.eop.gov>
CC: "Liddell, Christopher P. EOP/WHO" <b6 @who.eop.gov>; "Butterfield, Nicholas W. EOP/WHO" <b6 @who.eop.gov>
Subject: Agenda/Read-ahead: [REDACTED] Policy Time
Attachments: (b) (5) [REDACTED]

Good afternoon:

Here is a DRAFT agenda for tomorrow's Policy Time on (b) (5) [REDACTED]

b 5

Please send any feedback on the agenda or read-ahead materials **by end of day today.**

Thank you,

Policy Coordinator

From: Office of Presidential Scheduling <Scheduling@who.eop.gov>

Sent: Sunday, May 3, 2020 11:35 AM

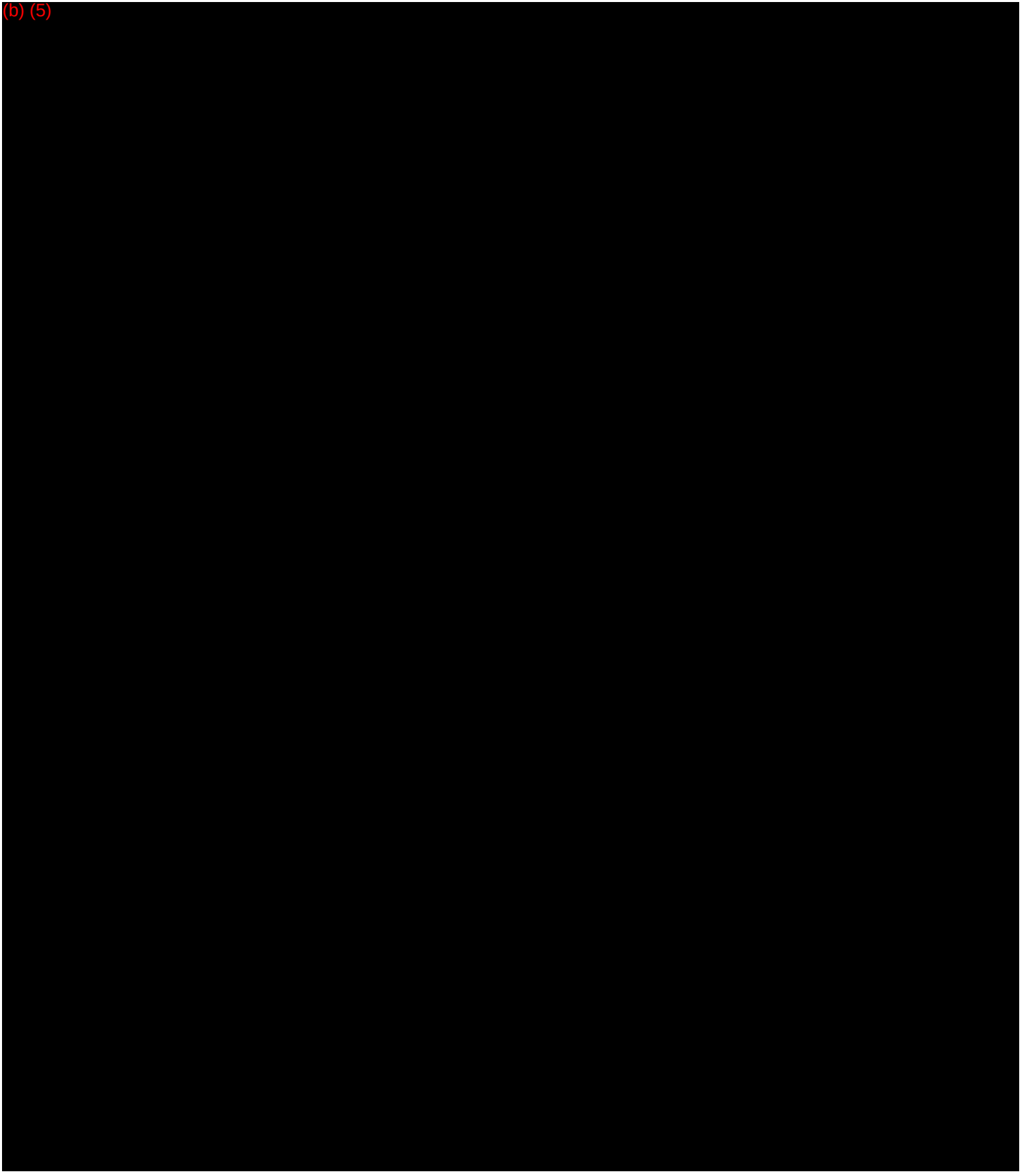
To: Liddell, Christopher P. EOP/WHO b6 @who.eop.gov>; Policy Coordinator <PolicyCoordinator@who.eop.gov>; Staff Secretary <staffsecretary@who.eop.gov>

Subject: APA (Internal): Policy Time - [REDACTED]

(b) (5)



(b) (5)



(b) (5)

From: "Kushner, Jared C. EOP/WHO" b6 @who.eop.gov>
Sent: 4/1/2020 11:50:22 AM +0000
To: CMS b6 @cms.hhs.gov>; "Grogan, Joseph J. EOP/WHO" b6 @who.eop.gov>
Subject: FW: FW: Pharmacy - COVID testing expansion
Attachments: Pharmacist COVID-19 Emergency Bill Language 3.31.20.docx

FYI only...

From: Ashworth, Richard <richard.ashworth@walgreens.com>
Sent: Tuesday, March 31, 2020 10:42 PM
To: Kushner, Jared C. EOP/WHO b6 @who.eop.gov>
Subject: [EXTERNAL] Pharmacy - COVID testing expansion

Jared,

Thank you for your call the other day, truly appreciate all you are doing to help this pandemic. As you know, we continue to work towards standing up an additional two dozen testing sites, utilizing the new Abbott technology, beginning next Monday, April 6th.

There was a strong push to have a legislative provision included in the CARES Act last week that fell just short, in part, due to opposition by the American Medical Association (AMA). I'm pleased to shared that we talked with the AMA today and have narrowed the legislative provision in order to keep them "neutral" on pharmacists conducting COVID-19 and flu tests. With that in mind, we believe an opportunity exists to have this more narrow legislative provision passed by the U.S. House and Senate by Unanimous Consent (UC) in the days ahead. The aftermath of the CARES Act suggested that absent AMA opposition, the provision would have been included.

We believe Republican and Democrat Congressional leadership strongly support, and will be hard pressed to oppose, the opportunity to increase COVID-19 testing capacity. We've had a preliminary discussion with HHS around the narrow legislative provision and they have indicated with strong support from the White House, it is realistic. If we want to get more visibility in this Country on COVID tests, enable Pharmacy to be part of the solution.

We will follow up with necessary folks at the White House – Legislative Affairs,

Domestic Policy Council, etc. – but I would appreciate any support you could lend to this effort as well.

We all are pushing as hard as possible to increase testing capacity in order to combat this terrible virus.

I appreciate all your support.

Thanks,

Richard

Richard Ashworth, President -Walgreens

200 Wilmot Road

Deerfield, IL 60015

M: b 6

Linkedin: richardashworthpharmD

Twitter: RichardPharmD

From: "Hurst, Natalie R. EOP/OVP" b 6 @ovp.eop.gov>
Sent: 3/3/2020 1:26:27 PM +0000
To: Joel.Szabat@dot.gov; "O'berry, Donna (DOT.GOV)"
 <donna.o'berry@dot.gov>; amie.kalsbeek@dot.gov; "Eisenberg, John A.
 EOP/WHO" <b 6 who.eop.gov>; "Sinclair, Michael R.
 EOP/NSC" b 6 @nsc.eop.gov>; "Balatan, Joseph A.
 EOP/NSC" b 6 @nsc.eop.gov>; "Kudlow, Larry A.
 EOP/WHO" b 6 @who.eop.gov>; "Lin, Merry S.
 EOP/WHO" b 6 @who.eop.gov>; "Olmern, Andrew J.
 EOP/WHO" b 6 @who.eop.gov>; "Pataki, Tim A.
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 WhiteleyJW@state.gov; NanavattyKB@state.gov; LoyetCJ@state.gov;
 HattinghEF@state.gov; "Kan, Derek T. EOP/OMB"
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 b 6 @omb.eop.gov>; "D'Angelo, Gregory B. EOP/OMB"
 b 6 @omb.eop.gov>; "Conant, Ann M. EOP/OMB"
 b 6 @omb.eop.gov>; "AMA2 (OS/IOS)"
 <AMA2@HHS.GOV>; "Fauci, Anthony (NIH/NIAID) [E]"
 <afauci@niaid.nih.gov>; "Redfield, Robert R. (CDC/OD)"
 <olx1@cdc.gov>; "Kadlec, Robert (OS/ASPR/IO)"
 <Robert.Kadlec@hhs.gov>; "Adams, Jerome (HHS/OASH)"
 <Jerome.Adams@hhs.gov>; "Harrison, Brian (HHS/IOS)"
 <Brian.Harrison@hhs.gov>; "Stecker, Judy (OS/IOS)"
 <Judy.Stecker@hhs.gov>; "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)"
 <dbj0@cdc.gov>; "Grigsby, Garrett (HHS/OS/OGA)"
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 EOP/WHO" b 6 who.eop.gov>; "Cipollone, Pat A.
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 EOP/WHO" b 6 @who.eop.gov>; "Davis, May M.
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 b 6 who.eop.gov>; "Mulaney, Mick M. EOP/WHO"
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 b 6 @who.eop.gov>; "Moore, Caroline E. EOP/WHO"
 b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO"
 b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO"
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b 6 @nsc.eop.gov>; "Cavanaugh, Brian J. EOP/NSC"
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scott.t.frazier.mil@mail.mil; sh1@fda.hhs.gov; "Lenihan, Keagan
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<Janice.Sheehy@fda.hhs.gov>; "Grisham, Stephanie A. EOP/WHO"
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b 6 nsc.eop.gov>; CMS b 6 @cms.hhs.gov>;
"Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Good-
Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>;
"Perez-Rivera, Diana (CMS/OA)" <Diana.Perez-Rivera@cms.hhs.gov>;
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belinda.carrington@va.gov; "Colli, Jacqueline (va.gov)"
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"Angela Stubblefield (FAA)" <Angela.H.Stubblefield@faa.gov>;
"Ruggiero, Anthony J. EOP/NSC" b 6 @nsc.eop.gov>;
"Cantrell, Benjamin B. EOP/OVP" b 6 @ovp.eop.gov>;
"Hall, Bill (HHS/ASPA)" <bill.hall@hhs.gov>; "Stimson, Brian
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<Brett.Giroir@hhs.gov>; "BrownleelG (State)" <BrownleelG@state.gov>;
"Shuy, Bryan (OS/ASPR/IO)" <Bryan.Shuy@hhs.gov>; "Shuy, Caitrin

(HHS/ASFR)" <Caitrin.Shuy@hhs.gov>; "OS Campbell, Carl S." <CARL.S.CAMPBELL@cbp.dhs.gov>; "Catherine Hewick (TSA)" <Catherine.Hewick@tsa.dhs.gov>; "Berger, Sherri (CDC/OCOO/OD)" <sob8@cdc.gov>; "Chas King (TSA)" <Chas.King@tsa.dhs.gov>; "Liddell, Christopher P. EOP/WHO" <b 6 @who.eop.gov>; "CognatoMH (State)" <CognatoMH@state.gov>; "COMMCTR (ATF.GOV)" <COMMCTR@ATF.GOV>; "Crisis Management (State)" <CrisisManagement@state.gov>; "Daniel Elwell (FAA)" <Daniel.Elwell@faa.gov>; "Johnston, Darcie (HHS/IEA)" <Darcie.Johnston@hhs.gov>; "OS Bibo, David" <David.Bibo@fema.dhs.gov>; "Planning, David M. EOP/WHO" <b 6 @who.eop.gov>; "deLancieJK (State)" <deLancieJK@state.gov>; "Kan, Derek T. EOP/OMB" <b 6 @omb.eop.gov>; "DresserHL (State)" <DresserHL@state.gov>; "Dubray MR (State)" <DubrayMR@state.gov>; "Taylor, Elizabeth A. EOP/WHO" <b 6 @who.eop.gov>; "Elvander, Erika (OS/OGA)" <Erika.Elvander@hhs.gov>; FAA <ADA-DE@faa.gov>; "Forden RW (State)" <FordenRW@state.gov>; "Foster DM2 (State)" <FosterDM2@state.gov>; "Fritz JD (State)" <FritzJD@state.gov>; "Bruno, Grace A. EOP/OMB" <b 6 @omb.eop.gov>; "D'Angelo, Gregory B. EOP/OMB" <b 6 @omb.eop.gov>; "Greyson McGill (DHS)" <greyson.mcgill@hq.dhs.gov>; "HandHH (State)" <HandHH@state.gov>; "Henwood EJ (State)" <HenwoodEJ@state.gov>; "HilgartnerLA (State)" <HilgartnerLA@state.gov>; "Watson, Ian D. EOP/OSTP" <b 6 @ostp.eop.gov>; "Butler, Jay C. (CDC/DDID/OD)" <jcb3@cdc.gov>; Dept of Justice - Justice Command Center <jcc@usdoj.gov>; "Rubini, Jeffrey H" <b 6 @nsc.eop.gov>; "Moughalian, Jen (HHS/ASFR)" <Jen.Moughalian@hhs.gov>; "Ditto, Jessica E. EOP/WHO" <b 6 @who.eop.gov>; "Dulaigh, Joel (HHS/OASH)" <Joel.Dulaigh@hhs.gov>; "John Driscoll (MIL)" <john.j.driscoll24.mil@mail.mil>; "John Gereski (DHS)" <John.Gereski@HQ.DHS.GOV>; "Wilson, John Mark M. EOP/NSC" <b 6 @nsc.eop.gov>; "Woolfolk, Jon J. EOP/OVP" <b 6 @ovp.eop.gov>; "Greene, Jonathan (OS/ASPR/EMMO)" <Jonathan.Greene@hhs.gov>; "Ulyot, John L. EOP/NSC" <b 6 @nsc.eop.gov>; "Fernandez, Jose (OS/OGA)" <Jose.Fernandez@hhs.gov>; "Joseph Vojvodich (USCG)" <Joseph.M.Vojvodich@uscg.mil>; "JT Elinger (State)" <EhlingerJT@state.gov>; "Deere, Judd P. EOP/WHO" <b 6 @who.eop.gov>; "Stufft, Julie M. EOP/NSC" <b 6 @nsc.eop.gov>; "Christ, Katelyn E. EOP/NSC" <b 6 @nsc.eop.gov>; "Miller, Katie R. EOP/OVP" <b 6 @ovp.eop.gov>; "KelleyEV (State)" <KelleyEV@state.gov>; "Chafin, Kelly (EOP.GOV)" <b 6 nsc.eop.gov>; "Yeskey, Kevin (OS/ASPR/IO)" <Kevin.Yeskey@hhs.gov>; "Newman, Kim A. EOP/OMB" <b 6 @omb.eop.gov>; "KlockCM (State)" <KlockCM@state.gov>; "Kristina Baum (OSTP)" <b 6 @ostp.eop.gov>; "Zebley, Kyle (HHS/OS/OGA)" <Kyle.Zebley@hhs.gov>; "Pence, Laura (HHS/ASL)" <Laura.Pence@hhs.gov>; "Trueman, Laura (HHS/IEA)" <Laura.Trueman@hhs.gov>; "Kerr, Lawrence (HHS/OS/OGA)" <Lawrence.Kerr@hhs.gov>; "Luecke MH (State)"

<LueckeMH@state.gov>; "Luquetta O (State)" <LuquettaO@state.gov>;
"Garufi, Marc (EOP.GOV)" b 6 @omb.eop.gov>; "Bonner, Maria
K. EOP/WHO" b 6 @who.eop.gov>; "OS Michalic, Mark"
<mark.michalic@usdoj.gov>; "marwaha BC (State)"
<MarwahaBC@state.gov>; "MeadeC (State)" <MeadeC@state.gov>;
"Mentel Its (State)" <MendelTS@state.gov>; "MesquitaMM (State)"
<MesquitaMM@state.gov>; "McKenna, Michael A. EOP/WHO"
< b 6 @who.eop.gov>; "Sinclair, Michael R. EOP/NSC"
< b 6 @nsc.eop.gov>; "Pottebaum, Nic D. EOP/WHO"
 b 6 @who.eop.gov>; "Theriot, Nicole D. EOP/NSC"
 b 6 @nsc.eop.gov>; OkedijiAE@s; "McGowan, Robert
(Kyle) (CDC/OD/OCS)" <omc2@cdc.gov>; "Parra Ya (State)"
<ParraYA@state.gov>; "Lowry, Patrick J. EOP/NSC"
 b 6 @nsc.eop.gov>; "Friedrichs, Paul (MIL)"
<paul.a.friedrichs.mil@mail.mil>; "Mango, Paul (HHS/IOS)"
<Paul.Mango@hhs.gov>; "Stannard, Paula (HHS/IOS)"
<Paula.Stannard@hhs.gov>; "RansomLC (State)"
<RansomLC@state.gov>; "Hudson, Renee R. EOP/WHO"
 b 6 @who.eop.gov>; "Charrow, Robert (HHS/OGC)"
<Robert.Charrow@hhs.gov>; "Rosenfarbch (State)"
<rosenfarbch@state.gov>; "Murphy, Ryan (OS/ASPA)"
<Ryan.Murphy1@hhs.gov>; "OS Hinz, Deborah" <S60.policy@dot.gov>;
"Phillips, Sally (OS/ASPR/SPPR)" <Sally.Phillips@hhs.gov>; "Imbriale,
Samuel (OS/ASPR/SIIM)" <Samuel.Imbriale@hhs.gov>; "SappenfieldCA
(State)" <SappenfieldCA@state.gov>; "Arbes, Sarah (HHS/ASL)"
<Sarah.Arbes@hhs.gov>; "Thallam, Satya P. EOP/OMB"
 b 6 @omb.eop.gov>; "Schmidt KV (State)"
<SchmidtKV@state.gov>; "Bonyun, Sean C. EOP/OSTP"
 b 6 @ostp.eop.gov>; "Shayman GM (State)"
<ShaymanGM@state.gov>; "Stellar LM (State)" <StellarLM@state.gov>;
"Stempel PA (State)" <StempelPA@state.gov>; "Steven Bradbury (DOT)"
<Steven.Bradbury@dot.gov>; "Thomas Bush (TSA)"
<Thomas.Bush@tsa.dhs.gov>; "Reilly, Tom M. EOP/OMB"
 b 6 @omb.eop.gov>; "McMillin, Virginia D. EOP/WHO"
 b 6 n@who.eop.gov>; "Walters, William (STATE.GOV)"
<walterswa2@state.gov>; "Waters JR (State)" <WatersJR@state.gov>;
"Chang, William (HHS/OGC)" <William.Chang@hhs.gov>; "William
Hughes (DOJ)" <William.C.Hughes@usdoj.gov>; "Yon HY (State)"
<YonHY@state.gov>

Subject: White House Coronavirus Subtask Force Call - 9:00am + Updated
Agenda
Attachments: White House Coronavirus Subtask Force Agenda 3.3.2020 0900.docx

All -

There will be a daily **White House Coronavirus Subtask Force Call** at **9:00am**. Updated agenda attached.

Please have only your senior or designated staffer on this effort call in.

Thank you,

Natalie Hurst

Executive Assistant to the Chief of Staff

The Office of the Vice President

(202) 881-9981

From: CMS b 6
b 6 b 6
Sent: 4/2/2020 3:08:08 AM +0000
To: "Toland, Scott R. EOP/WHO" b 6 @who.eop.gov; "Birn, Deborah L. EOP/NSC" b 6 @nsc.eop.gov
CC: Staff Secretary <staffsecretary@who.eop.gov>
Subject: RE: RE: Nursing Home Recommendations
Attachments: 2020.04.01 Nursing Home Guidance 04.01.20 (with edits) SV2 CLEAN (003)final.docx

[Here you go. We were able to incorporate all comments](#)

b 5

b 5

From: Toland, Scott R. EOP/WHO b 6 @who.eop.gov
Sent: Wednesday, April 1, 2020 7:52 PM
To: CMS b 6 @cms.hhs.gov
Cc: Staff Secretary <staffsecretary@who.eop.gov>
Subject: RE: Nursing Home Recommendations

Good evening,

Attached are combined edits and comments that we received to this draft document. Please let us know if you have any questions, and please send back a clean version when you can.

Thank you,

Scott

Scott Toland

Assistant White House Staff Secretary

Desk: (202) 456-1464

Cell: b 6

b 6 @who.eop.gov

From: CMS b 6 ____@cms.hhs.gov>
Sent: Wednesday, April 1, 2020 9:27 AM
To: Short, Marc T. EOP/OVP b 6 ____@ovp.eop.gov>; Birx, Deborah L. EOP/NSC b 6 ____@nsc.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Grogan, Joseph J. EOP/WHO b 6 ____@who.eop.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Hahn, Stephen <SH1@fda.hhs.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Troye, Olivia EOP/NSC b 6 ____@nsc.eop.gov>
Subject: Nursing Home Recommendations

Team,

Based on the discussion yesterday, the CDC/CMS team has revised the recommendations. Please see attached.

Meeting Title: Confirmed - CDC to brief Dr. Birx re: Community Mitigation Tools

From: "McGuffee, Tyler Ann A. EOP/OVP" b 6 @ovp.eop.gov>

Sent: 4/23/2020 1:19:08 PM +0000

To: "Biggerstaff, Matthew (CDC/DDID/NCIRD/ID)" <zmo2@cdc.gov>;
 "Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH)" <rco0@cdc.gov>;
 "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)" <dbj0@cdc.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Redd, Stephen C. EOP/NSC" b 6 @nsc.eop.gov>; "Zaidi, Irum F" <ZaidiIF@state.gov>;
 "Charles, Julia (CDC/OD/OCS)" <yyb1@cdc.gov>; "Gastfriend, Daniel Z. EOP/OMB" b 6 @omb.eop.gov>; "Vitek, Charles (CDC/DDPHSIS/CGH/DGHT)" <cxv3@cdc.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Schuchat, Anne MD (CDC/OD)" <acs1@cdc.gov>; "Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID)" <vmo0@cdc.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; "SH1 (fda.hhs.gov)" <SH1@fda.hhs.gov>; CMS b 6 @cms.hhs.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Adams, Jerome (HHS/OASH)" <Jerome.Adams@hhs.gov>; "Greene, Carolyn M. (CDC/DDID/NCIRD/ID)" <cqg4@cdc.gov>

CC: "Wright, Janet (HHS/OASH)" <Janet.Wright@HHS.GOV>; "McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP)" <fzh7@cdc.gov>; "Bante, Katie (OS/OASH)" <Katie.Bante@hhs.gov>; "Gleason, Amy M. EOP/OMB" b 6 @omb.eop.gov>

Attendees: Biggerstaff, Matthew (CDC/DDID/NCIRD/ID); Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH); Jernigan, Daniel B. (CDC/DDID/NCIRD/ID); Redfield, Robert R. (CDC/OD); Redd, Stephen C. EOP/NSC; Zaidi, Irum F; Charles, Julia (CDC/OD/OCS); Gastfriend, Daniel Z. EOP/OMB; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT); Birx, Deborah L. EOP/NSC; Schuchat, Anne MD (CDC/OD); Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID); Fauci, Anthony (NIH/NIAID) [E]; SH1 (fda.hhs.gov); CMS b 6 ; Grogan, Joseph J. EOP/WHO; Giroir, Brett (HHS/OASH); Adams, Jerome (HHS/OASH); Greene, Carolyn M. (CDC/DDID/NCIRD/ID); Wright, Janet (HHS/OASH); McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP); Bante, Katie (OS/OASH); Gleason, Amy M. EOP/OMB

Location: Room Change: EEOB 172 or Dial-In: b 6 ; b 6

Start Time: 4/23/2020 1:30:00 PM +0000

End Time: 4/23/2020 2:00:00 PM +0000

Reminder Time: 4/23/2020 1:15:00 PM +0000

Is Recurring: false

Busy Status: Tentative

Attachments: CDC to brief Dr. Birx - Thursday (4/23) 9:30am // (b) (5) (b) (5) pptx

b 6

Principals

Dr. Birx

Dr. Redfield

Dr. Hahn

Surgeon General Adams

Administrator Verma

Dr. Fauci (*by phone*)

ADM Giroir (*by phone*)

Joseph Grogan

CDC Staff

Speaking mode:

- Dr. Daniel Jernigan, MD, MPH, CDC Liaison to NRCC dbj0@cdc.gov
- Dr. Matthew Biggerstaff, ScD, MPH, Co-technical Lead of NRCC Data and Analytics Taskforce, zmo2@cdc.gov
- Henry Walke, MD, MPH, Deputy Incident Manager, hfw3@cdc.gov
- Rebecca Payne, MPH, NRCC Community Mitigation Taskforce Lead, rco0@cdc.gov
- Anne Schuchat, MD, CDC Principal Deputy Director and COVID-19 Incident Manager, acs1@cdc.gov
- Carolyn Greene, MD, CDC representative on NRCC Community Mitigation Taskforce cqg4@cdc.gov

Listen only mode:

- Jennifer McQuiston, DVM, MS, Principal Deputy Incident Manager, fzh7@cdc.gov
- Dana Meaney-Delman, MD, Principal Deputy Incident Manager, vmo0@cdc.gov

Additional invited attendees

- Stephen Redd
- Irum Zaidi
- Daniel Gastfriend

- Charles Vitek

Dr Birx:

Attached are final documents on (b) (5)
These include two Word documents, an overview and guidance for specific groups for adjusting through the three phases, and decision tree pdf documents for each of the specific groups. We look forward to speaking to you tomorrow on these and other (b) (5) issues.

Thanks

Dan.

Daniel B. Jernigan, MD MPH

HHS CDC Lead, FEMA-HHS COVID-19 Response

Captain, USPHS (RET)

National Center for Immunization and Respiratory Diseases

Centers for Disease Control and Prevention

1600 Clifton Rd NE, Atlanta, GA 30329

Phone 404-639-2621, Cell b 6

djernigan@cdc.gov, www.cdc.gov/flu

From: "McGuffee, Tyler Ann A. EOP/OVP" b 6 ovp.eop.gov>
Sent: 4/22/2020 1:59:56 PM +0000
To: "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; CMS b 6
b 6 @cms.hhs.gov>; "SH1 (fda.hhs.gov)" <SH1@fda.hhs.gov>;
"Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>;
"Adams, Jerome (HHS/OASH)" <Jerome.Adams@hhs.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Adams, Jerome (HHS/OASH)" <Jerome.Adams@hhs.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>
CC: "Conrad, Patricia (NIH/NIAID) [E]" <conradpa@niaid.nih.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Rom, Colin (FDA/OC)" <Colin.Rom@fda.hhs.gov>; "Lenihan, Keagan (FDA/OC)" <Keagan.Lenihan@fda.hhs.gov>; "Campana, Alexandra D. EOP/WHO" b 6 @who.eop.gov>; "DeValliere, Ian C. EOP/WHO" b 6 who.eop.gov>; "Bante, Katie (OS/OASH)" <Katie.Bante@hhs.gov>
Subject:
Attachments: (b) (5)

Hello all,

CDC is prepared to convene a follow up meeting to brief Dr. Birx on the (b) (5) efforts **tomorrow, Thursday (4/23) at 9:30am**

Dr. Birx would like to ensure all principals who wish to attend/dial-in are included in this briefing.

The briefing will take place in EEOB 176 with an **option for a dial-in** b 6

b 6

We will have a large television monitor to display documents for those attending in the room.

VTC is not available for this meeting.

CDC briefing materials for discussion are attached.

Please confirm whether your principal would like to attend in person or by phone (to ensure appropriate hard copies are provided).

We will observe social distancing practices for those who attend in the room.

Sincerely,

TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House Coronavirus Response Coordinator

Associate Advisor | Office of the Vice President

Office: (202) 456-5984 | Mobile: b 6

Email: b 6 @ovp.eop.gov

From: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>
Sent: Wednesday, April 22, 2020 8:24 AM
To: Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>; McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov>
Cc: Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH) <rco0@cdc.gov>; Biggerstaff, Matthew (CDC/DDID/NCIRD/ID) <zmo2@cdc.gov>; Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>
Subject: Reopening guidance documents

Dr Birx:

Attached are final documents on (b) (5). These include two Word documents, an overview and guidance for specific groups for adjusting through the three phases, and decision tree pdf documents for each of the specific groups. We look forward to speaking to you tomorrow on these and other (b) (5) issues.

Thanks

Dan.

Daniel B. Jernigan, MD MPH

HHS CDC Lead, FEMA-HHS COVID-19 Response

Captain, USPHS (RET)

National Center for Immunization and Respiratory Diseases

Centers for Disease Control and Prevention

1600 Clifton Rd NE, Atlanta, GA 30329

Phone 404-639-2621, Cell b 6

djernigan@cdc.gov, www.cdc.gov/flu

From: CMS b 6
b 6 b 6
Sent: 2/19/2020 3:43:26 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
Subject: FW: FW: Rollout 2 Pager
Attachments: CMS Healthcare Plan 02.18.pdf; ATT00001.htm

As you know, CMS has a ton of rollouts and regs. The attached list are the ones that I see as major priorities

b 5

b 5

I shared this doc with Jessica Ditto and told her that we were working with your team to get agreement on the priorities etc. Because this is more of a comms doc, it has my list of planned topics for op/eds etc.

Working on changing my plans on Friday, will definitely be there on the phone, and will try for in person.

Thanks

CONFIDENTIAL. DELIBERATIVE. PRE-DECISIONAL.

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Sent: 3/30/2020 2:26:23 AM +0000
To: "Butterfield, Nicholas W. EOP/WHO"
b 6 @who.eop.gov>; CMS b 6
b 6 @cms.hhs.gov>; "Grogan, Joseph J. EOP/WHO"
b 6 @who.eop.gov>; "Short, Marc T. EOP/OVP"
b 6 @ovp.eop.gov>; "Birx, Deborah L. EOP/NSC"
b 6 @nsc.eop.gov>; "Troye, Olivia (nsc.eop.gov)"
b 6 nsc.eop.gov>
CC: "Liddell, Christopher P. EOP/WHO"
b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO"
b 6 @who.eop.gov>
Subject: RE: RE: Options to Address the Uninsured
Attachments: Options to Support Uninsured Americans amid COVID + Comments
reconciled2.docx

See attached for CMS additions and edits. Apologies for the delay. Thank you!

Confidential and deliberative, pre-decisional communication

From: Butterfield, Nicholas W. EOP/WHO b 6 @who.eop.gov>
Sent: Sunday, March 29, 2020 4:16 PM
To: CMS b 6 @cms.hhs.gov>; Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov>; Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>;
Birx, Deborah L. EOP/NSC < b 6 nsc.eop.gov>; Troye, Olivia (nsc.eop.gov)
b 6 @nsc.eop.gov>
Cc: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>
Subject: RE: Options to Address the Uninsured

All:

We are pulling together a quick Principals huddle tomorrow morning to discuss these options.

CMS team, could we list the pros and cons of each option? I think this will help to facilitate the discussion. We took the first cut at doing this in the attached, based on feedback from OMB and NEC.

We'll stand by for a reconciled version of this document to circulate to the Principals in

advance of tomorrow's discussion.

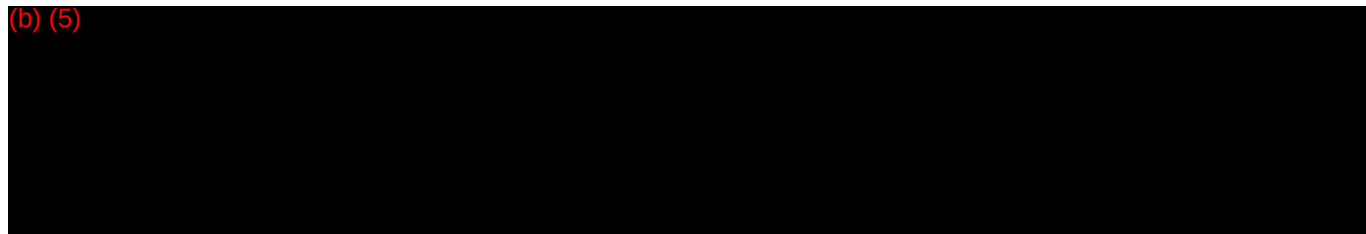
Thanks much,

Nick

From: Troye, Olivia EOP/NSC b 6 @nsc.eop.gov>
Sent: Sunday, March 29, 2020 12:33 PM
To: Butterfield, Nicholas W. EOP/WHO b 6 @who.eop.gov>
Subject: FW: Options to Address the Uninsured

From: CMS b 6 @cms.hhs.gov>
Sent: Thursday, March 26, 2020 8:30 PM
To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Short, Marc T. EOP/OVP <b 6 @ovp.eop.gov>; Birx, Deborah L. EOP/NSC b 6 @nsc.eop.gov>; Troye, Olivia EOP/NSC b 6 @nsc.eop.gov>
Subject: Options to Address the Uninsured

(b) (5)



From: Lynch, Calder (CMS/OA)
Sent: Thursday, March 26, 2020 7:38 PM
To: Sills, Sara R. EOP/OMB <b 6 @omb.eop.gov>; D'Angelo, Gregory B. EOP/OMB b 6 @omb.eop.gov>
Cc: CMS b 6 @cms.hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Subject: CMS Paper - Medicaid and SEP

See attached for a paper with decisions on two issues – (b) (5)



Can you provide comments tonight as we would like to share with the task force for review?

Thanks!

Calder

--

Calder Lynch

Deputy Administrator and Director

CMS / Center for Medicaid & CHIP Services

Office: (202) 690-7428

From: b 6 @cms.hhs.gov
Sent: 4/14/2020 2:25:36 PM +0000
To: Joe Grogan b 6 @who.eop.gov>
Subject: Fwd: Fwd: Emails for Joe
Attachments: Medicaid Policy on Telehealth Draft Letter 4.10.20 CL.docx; ATT00001.htm; Bullets on Payment for Certain COVID-19 Testing 4.13.20.docx; ATT00002.htm

Sent from my iPhone

Begin forwarded message:

From: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Date: April 14, 2020 at 10:01:33 AM EDT
To: CMS b 6 @cms.hhs.gov>
Subject: Emails for Joe

Confidential and deliberative, pre-decisional communication

From: CMS b 6
b 6

Sent: 2/11/2020 10:53:54 PM +0000

To: "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>

CC: "Kan, Derek T. EOP/OMB" b 6 omb.eop.gov>; "Ray, Paul J. EOP/OMB" b 6 @omb.eop.gov>; "Lira, Mathew L. EOP/WHO" b 6 @who.eop.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Pataki, Tim A. EOP/WHO" b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Haley, Vincent M. EOP/WHO" b 6 y@who.eop.gov>; "Vought, Russell T. EOP/OMB" b 6 @omb.eop.gov>

Subject: Re: Re: EHR rule
Terrific.

Sent from my iPhone

On Feb 11, 2020, at 5:03 PM, Liddell, Christopher P. EOP/WHO
b 6 @who.eop.gov> wrote:

[REDACTED]

Thanks
Chris

From: CMS b 6
b 6
Sent: 3/30/2020 11:42:40 AM +0000 b 6
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
CC: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>; "Campana, Alexandra D. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: Did the letters go out on data sharing?
Sorry can't speak to OCR...the CMS letter went out.

Sent from my iPhone

> On Mar 30, 2020, at 4:14 AM, Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov> wrote:
>
> The HIPAA one from OCR and the VP Pence one tot he hospitals?
>
> Sent from my iPhone

From: CMS b 6
b 6
Sent: 4/11/2020 7:52:53 PM +0000
To: "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Polowczyk, John P (MIL)" <john.p.polowczyk.mil@mail.mil>; "Birx, Deborah L. EOP/NSC" <b 6 @nsc.eop.gov>; "Short, Marc T. EOP/OVP" <b 6 @ovp.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>; Heidi N. EOP/WHO Overton <b 6 @who.eop.gov>; "Smith, Brad (CMS/OA)" <brad.smith@cms.hhs.gov>
Subject: RE: RE: Nursing homes- PPE

They could report testing...but we need to get them tests first.

From: Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>
Sent: Saturday, April 11, 2020 3:44 PM
To: CMS b 6 @cms.hhs.gov>; Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>; Polowczyk, John P (MIL) <john.p.polowczyk.mil@mail.mil>; 'Birx, Deborah L. EOP/NSC' <b 6 @nsc.eop.gov>; Short, Marc T. EOP/OVP <b 6 @ovp.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Grogan, Joseph J. EOP/WHO <b 6 @who.eop.gov>; Heidi N. EOP/WHO Overton <b 6 @who.eop.gov>; Smith, Brad (CMS/OA) <Brad.Smith@cms.hhs.gov>
Subject: RE: Nursing homes- PPE

On 1, this is a great idea.

(b) (5)

GREAT opportunity,

V/r

BG

Brett P. Giroir, MD

ADM, US Public Health Service

Assistant Secretary for Health (ASH)

200 Independence Avenue, SW

Washington, DC 20201

Office Phone: 202-690-7694

From: CM b 6 @cms.hhs.gov>

Sent: Saturday, April 11, 2020 3:19 PM

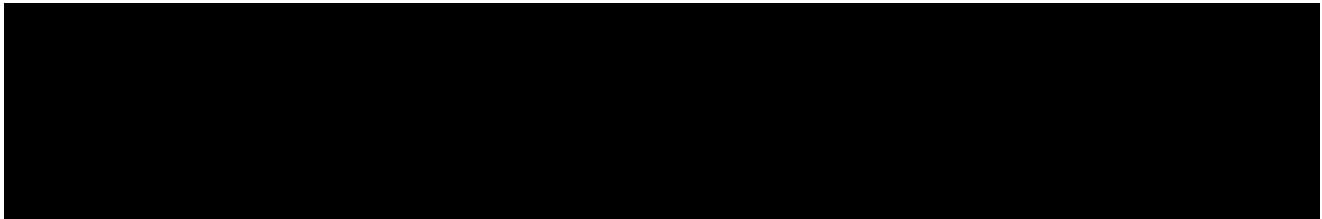
To: Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>; Polowczyk, John P (MIL) <john.p.polowczyk.mil@mail.mil>; 'Birx, Deborah L. EOP/NSC'

b 6 @nsc.eop.gov>; Short, Marc T. EOP/OVP

b 6 @ovp.eop.gov>; Giroir, Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Grogan, Joseph J. EOP/WHO

b 6 @who.eop.gov>

Subject: Nursing homes- PPE



1. CDC has set up the National Healthcare Safety Network (NHSN). With that, we believe, that about 25% of snf providers, voluntarily submit information on UTI's and C.diff. to CDC. This portal is confidential and HIPPA compliant. It might be the answer to the best way to order reporting. The other 75% of providers would have to open accounts, but we don't believe that would be a major obstacle.
2. Our hope is that once a building reports, it would then be a priority for PPE and testing. The focus needs to be on three areas of PPE. Those are Face shields, masks, and gowns. We have done an in-depth analysis of PPE need for a Covid positive building. Assuming 120 beds (a common size) these facilities need the following on a per day basis.

Shields----184. N95 Masks----216 Face
Gowns----196

Of course some buildings would already have some stock. Our hope would be that a Covid positive building could have discussions with CDC/FEMA and provide an inventory of their current supply and what is needed.

3. The second attachment is a calculation that we performed for every single one of the 15,000 snfs in the US. It provides the number of each critical piece of PPE that the building needs. It may be handy for CDC/FEMA to have this list. Our methodology included the preservation guidance that has already been issued. Once a building reports, CDC/FEMA could look it up on this list and come up with a number.

The information contained in this communication from the sender is confidential. It is intended solely for use by the recipient and others authorized to receive it. If you are not the recipient, you are hereby notified that any disclosure, copying, distribution or taking action in relation of the contents of this information is strictly prohibited and may be unlawful.

This email has been scanned for viruses and malware, and may have been automatically archived by **Mimecast Ltd.**

From: CMS
b 6 b 6

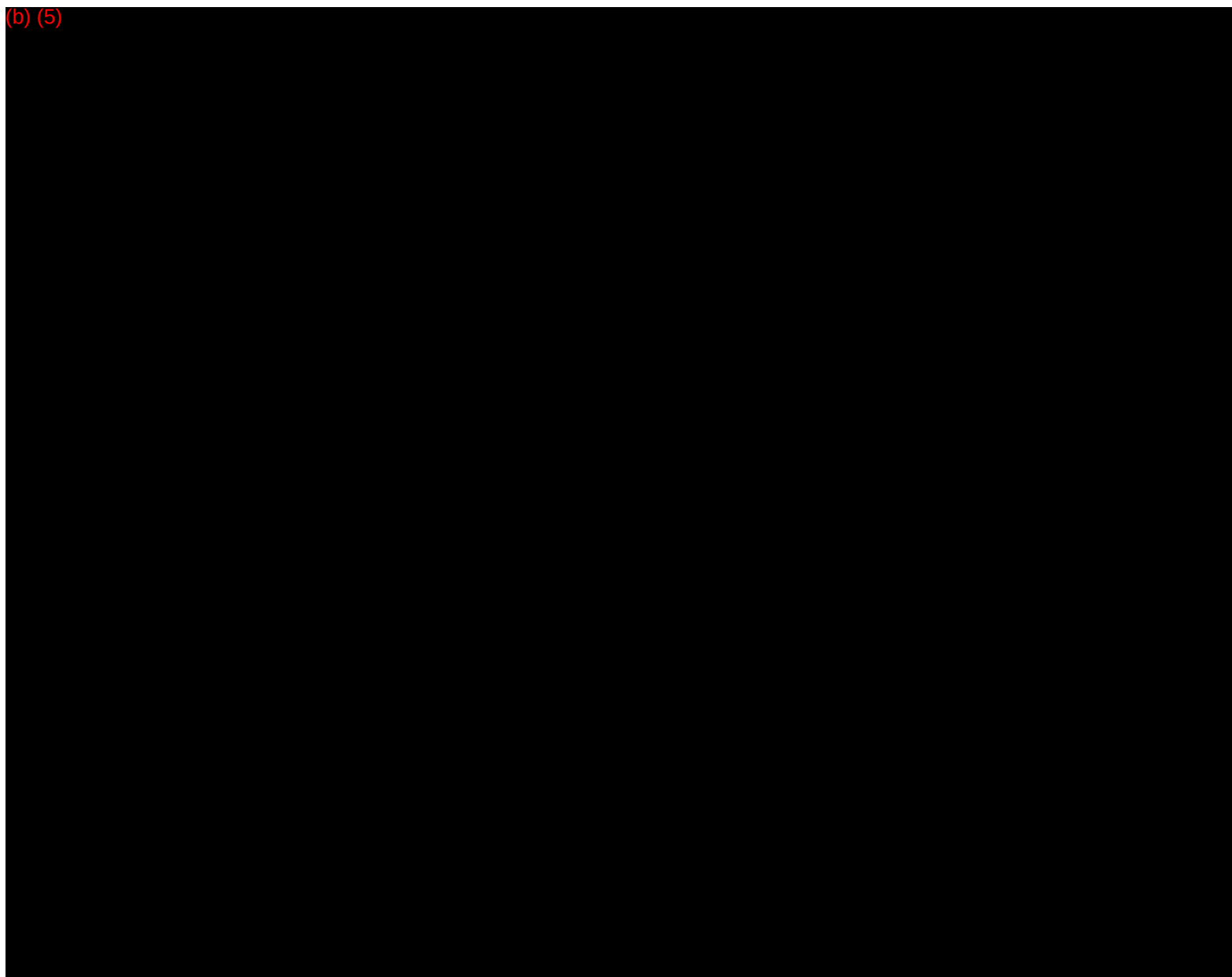
Sent: 4/9/2020 3:35:55 PM +0000

To: "Adams, Jerome (HHS/OASH)" <Jerome.Adams@hhs.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Troye, Olivia EOP/NSC" b 6 @nsc.eop.gov>

Subject: Health Disparities.

Team,

(b) (5)



From: CMS
b 6

Sent: 3/13/2020 5:00:50 PM +0000

To: "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Short, Marc T. EOP/OVP"
b 6 @ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)"
b 6 @nsc.eop.gov>; ' b 6 @nsc.eop.gov'; "Grogan, Joseph
J. EOP/WHO" < b 6 @who.eop.gov>; "Bonner, Maria K.
EOP/WHO" b 6 @who.eop.gov>; "Kadlec, Robert (OS/ASPR/IO)"
<Robert.Kadlec@hhs.gov>; "Fauci, Anthony (NIH/NIAID) [E]"
<AFAUCI@niaid.nih.gov>

Subject: URGENT: Nursing Home Visitor Policy. Confidential, Deliberative,

(b) (5)



From: CMS
b 6

Sent: 3/30/2020 11:42:09 AM +0000

To: "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>

CC: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Bonner, Maria K. EOP/WHO" <b 6 r@who.eop.gov>; "Campana, Alexandra D. EOP/WHO" <b 6 @who.eop.gov>

Subject: Re: Re: Did the letters go out on data sharing?

Yes. Yesterday.

Sent from my iPhone

> On Mar 30, 2020, at 4:14 AM, Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov> wrote:
>
> The HIPAA one from OCR and the VP Pence one tot he hospitals?
>
> Sent from my iPhone

From: CMS
b 6

Sent: 5/7/2020 5:13:00 PM +0000

To: "Polowczyk, John P RADM USN JS J4 (USA)" <john.p.polowczyk.mil@mail.mil>;
"Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Troye, Olivia
(nsc.eop.gov)" b 6 @nsc.eop.gov>; "Kushner, Jared C. EOP/WHO"
b 6 @who.eop.gov>; b 6 @who.eop.gov>; "Miller, Katie R. (ovp.eop.gov)"
b 6 @ovp.eop.gov>; "Gaynor, Pete (fema.dhs.gov)"
<pete.gaynor@fema.dhs.gov>; "Sanford, David J Brig Gen USAF DLA
AVIATION (USA)" <David.Sanford@dla.mil>

Subject: RE: RE: Nursing Home Shipping Locations

Great job today! And thanks again for doing this. Really helps shine a spotlight on the issues in nursing homes while also doing something really nice. This was YOU going above and beyond the call of duty and these efforts mean a lot to those on the front lines. Thanks again!

From: Polowczyk, John P RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil>
Sent: Thursday, May 7, 2020 8:41 AM
To: Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; Troye, Olivia (nsc.eop.gov)
b 6 nsc.eop.gov>; Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>; b 6 @who.eop.gov>;
Miller, Katie R. (ovp.eop.gov b 6 @ovp.eop.gov>; Gaynor, Pete (fema.dhs.gov)
<pete.gaynor@fema.dhs.gov>; Sanford, David J Brig Gen USAF DLA AVIATION (USA)
<David.Sanford@dla.mil>; CMS b 6 @cms.hhs.gov>
Subject: Fwd: Nursing Home Shipping Locations

Marc

First 431 nursing home shipments scheduled to go out 8 and 9 may. Target is NY NJ with some local DC MD deliveries.

Larger list coming today with farther out schedule.

Vr John

From: "Sanford, David J Brig Gen USAF DLA AVIATION (USA)" <David.Sanford@dla.mil>
Date: Thursday, May 7, 2020 at 8:26:35 AM
To: "Polowczyk, John P RADM USN JS J4 (USA)" <john.p.polowczyk.mil@mail.mil>
Cc: "Amerau, Colin C LT USN JS J4 (USA)" <colin.c.amerau.mil@mail.mil>

Subject: Nursing Home Shipping Locations

Sir,

Attached is the pending delivery schedule for the Nursing Home.

VR,

Dave

DAVID J. SANFORD, Brig Gen, USAF

Commander

Defense Logistics Agency Aviation Richmond, VA

Office: (804) 279-3801 (DSN 679)

Mobile b 6

SIPR: david.j.sanford3.mil@mail.smil.mil

From: CMS
b 6
b 6

Sent: 5/3/2020 9:03:19 PM +0000

To: Joe Grogan <b 6 who.eop.gov>; Theo Merkel
b 6 @who.eop.gov>; Greg D'Angelo
b 6 @omb.eop.gov>

Subject: (b) (5) rule
b 5

Sent from my iPhone

From: CMS
b 6
Sent: 4/28/2020 12:41:10 PM +0000
To: "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>
Subject: RE: RE: do we have any (b) (5) ?

They haven't asked.

From: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Sent: Tuesday, April 28, 2020 8:33 AM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; CMS b 6
b 6 cms.hhs.gov>
Subject: do we have any (b) (5) ?

From: CMS
b 6
Sent: 2/11/2020 5:30:56 PM +0000
To: "Liddell, Christopher P. EOP/WHO" <b 6 @who.eop.gov>
CC: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov; "Rollins, Brooke L. EOP/WHO" <Brooke.L.Rollins@who.eop.gov>; "Butterfield, Nicholas W. EOP/WHO" <b 6 @who.eop.gov>

(b) (5)

Just FYI.... The Secretary is recused from this because it involves his former employer

Sent from my iPhone

> On Feb 11, 2020, at 8:55 AM, Liddell, Christopher P. EOP/WHO
<b 6 @who.eop.gov> wrote:
>
> Shall we add this to the HC principals meeting on Thursday ?
>
> What do you think would be the best roll out ?
>
> -----Original Message-----
> From: CMS b 6 @cms.hhs.gov>
> Sent: Monday, February 10, 2020 6:26 PM
> To: Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO <b 6 who.eop.gov>
> Subject: (b) (5)
>
> Team,
>
> The (b) (5) is going through formal clearance and should go to OMB next week.
>
> As we discussed, this would have to be announced by the end of the month to be viable.
>
> Can we get some time to discuss next steps to make sure we are on track and how we might announce?
>
> Sent from my iPhone

From: CMS (FYD 3-VJ) b 6
Sent: 2/23/2020 9:22:16 PM +0000
To: "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>
CC: "Liddell, Christopher P. EOP/WHO" <b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Rollins, Brooke L. EOP/WHO" <Brooke.L.Rollins@who.eop.gov>; "Conway, Kellyanne E. EOP/WHO" b 6 @who.eop.gov>; "Vought, Russell T. EOP/OMB" b 6 @omb.eop.gov>; "Ditto, Jessica E. EOP/WHO" <b 6 @who.eop.gov>
Subject: Re: Re (b) (5) - Rollout.. Confidential, Deliberative, Market Moving.

b 5

Sent from my iPhone

On Feb 23, 2020, at 2:35 PM, Kushner, Jared C. EOP/WHO b 6 @who.eop.gov> wrote:

(b) (5)

From: Liddell, Christopher P. EOP/WHO <b 6 @who.eop.gov>
Sent: Sunday, February 23, 2020 12:18 PM
To: CMS b 6 cms.hhs.gov>; Grogan, Joseph J. EOP/WHO <b 6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO b 6 who.eop.gov>; Kushner, Jared C. EOP/WHO b 6 @who.eop.gov>; Conway, Kellyanne E. EOP/WHO <b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB b 6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO b 6 @who.eop.gov>
Subject: RE: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

(b) (5)

From: CMS b 6 @cms.hhs.gov>
Sent: Sunday, February 23, 2020 11:46 AM
To: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Rollins, Brooke L. EOP/WHO b 6 who.eop.gov>; Kushner, Jared C. EOP/WHO <jck@who.eop.gov>; Conway, Kellyanne E. EOP/WHO b 6 @who.eop.gov>; Liddell, Christopher P. EOP/WHO b 6 @who.eop.gov>; Vought, Russell T. EOP/OMB b 6 @omb.eop.gov>; Ditto, Jessica E. EOP/WHO

b 6

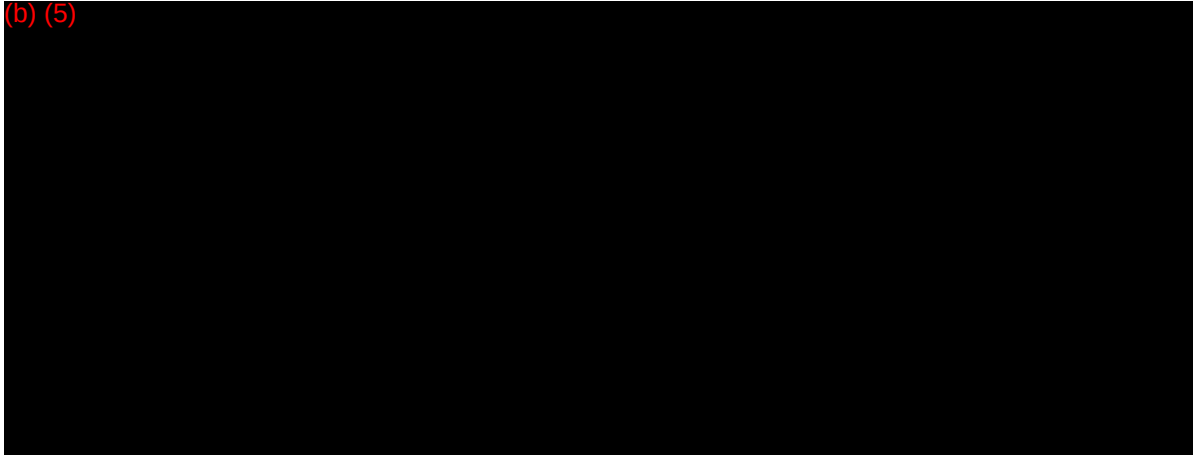
@who.eop.gov>

Subject: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

Team,

Just wanted to make sure we are all the same page on the (b) (5) rollout. While we are still waiting feedback from OMB, we are preparing for a rollout of the model as early as this Friday (Feb. 28) or early the following week.

(b) (5)



Please let me know if there are any concerns or other suggestions. Thanks.

From: CMS
b 6
Sent: 3/13/2020 4:19:16 PM +0000
To: "Ueland, Eric M. EOP/WHO" b 6 @who.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 who.eop.gov>
Subject: FW: FW: Telehealth flexibilities needed

Eric, we might be too late, but (b) (5)
etc. This can all be on a temp basis. Thanks.

b 5

From: CMS b 6
Sent: 3/9/2020 10:57:28 AM +0000
To: "Toland, Scott R. EOP/WHO" b 6 @who.eop.gov>
CC: "Liddell, Christopher P. EOP/WHO" b 6 l@who.eop.gov>;
"Ditto, Jessica (who.eop.gov)" b 6 who.eop.gov>; Staff Secretary
<staffsecretary@who.eop.gov>; "Lira, Mathew L. EOP/WHO"
b 6 @who.eop.gov>; "Butterfield, Nicholas W. EOP/WHO"
b 6 @who.eop.gov>; "Deere, Judd P. EOP/WHO"
< @who.eop.gov>; "Cantrell, Austin D. EOP/WHO"
< b 6 who.eop.gov>
Subject: Re: Re: For Review: Statement from the Press Secretary - (b) (5)
There are two rules... (b) (5)

Sent from my iPhone

On Mar 9, 2020, at 6:56 AM, Toland, Scott R. EOP/WHO b 6 @who.eop.gov> wrote:

Thank you for your review, Chris. I heard back from the Press team, and they said we should call it the (b) (5). Please let me know if you have any other questions for us.

Scott

From: Liddell, Christopher P. EOP/WHO < b 6 @who.eop.gov>
Sent: Saturday, March 7, 2020 10:46 AM
To: Ditto, Jessica E. EOP/WHO b 6 who.eop.gov>; CMS b 6
b 6 @cms.hhs.gov>
Cc: Staff Secretary <staffsecretary@who.eop.gov>; Lira, Mathew L. EOP/WHO
b 6 @who.eop.gov>; Butterfield, Nicholas W. EOP/WHO
b 6 @who.eop.gov>; Deere, Judd P. EOP/WHO
b 6 @who.eop.gov>
Subject: RE: For Review: Statement from the Press Secretary - (b) (5)

(b) (5)

From: Ditto, Jessica E. EOP/WHO b 6 @who.eop.gov>
Sent: Saturday, March 7, 2020 9:57 AM
To: CM b 6 @cms.hhs.gov>
Cc: Liddell, Christopher P. EOP/WHO < b 6 @who.eop.gov>; Staff Secretary <staffsecretary@who.eop.gov>; Lira, Mathew L. EOP/WHO
b 6 @who.eop.gov>; Butterfield, Nicholas W. EOP/WHO

b 6 who.eop.gov>; Deere, Judd P. EOP/WHO

b 6 @who.eop.gov>

Subject: Re: For Review: Statement from the Press Secretary (b) (5)

Agree good flag Chris!

On Mar 7, 2020, at 9:46 AM, CMS b 6 @cms.hhs.gov> wrote:

(b) (5)

Sent from my iPhone

On Mar 7, 2020, at 8:07 AM, Liddell, Christopher P. EOP/WHO

b 6 @who.eop.gov> wrote:

(b) (5)

?

From: Staff Secretary <staffsecretary@who.eop.gov>

Sent: Friday, March 6, 2020 5:52 PM

To: Salvi, Mary E. EOP/WHO b 6 @who.eop.gov>;
Miller, Julie L. EOP/OMB b 6 @omb.eop.gov>; DL OMB
ExecSec <DL.OMB.ExecSec@OMB.eop.gov>; Ditto, Jessica E.
EOP/WHO <b 6 @who.eop.gov>; Kennedy, Adam R.
EOP/WHO b 6 @who.eop.gov>; Grisham,
Stephanie A. EOP/WHO b 6 @who.eop.gov>;
DL Chief of Staff Office <DLChiefofStaffOffice@WHO.eop.gov>;
Troutman, Joel D. EOP/WHO
b 6 @who.eop.gov>; Chalkey, Richard J.
EOP/WHO b 6 @who.eop.gov>; Wiggins, Jeremy
G. EOP/WHO b 6 @who.eop.gov>; Agnew, Ann
(HHS/IOS) <Ann.Agnew@hhs.gov>; Puesan, Cesar (HHS/OS/IOS)
<Cesar.Puesan@hhs.gov>; Hoelscher, Douglas L. EOP/WHO
b 6 @who.eop.gov>; Crozer, William F.
EOP/WHO b 6 @who.eop.gov>; Rollins, Brooke L.
EOP/WHO <b 6 @who.eop.gov>; Dumbauld,
Cassidy M. EOP/WHO b 6 @who.eop.gov>; Radford, Julie
T. EOP/WH b 6 @who.eop.gov>; Lahasky,
Rosemary A. EOP/WHO b 6 @who.eop.gov>;
Hudson, Renee R. EOP/WHO b 6 @who.eop.gov>;
Conway, Kellyanne E. EOP/WHO b 6 @who.eop.gov>; Liddell,
Christopher P. EOP/WHO

b 6 @who.eop.gov>; Butterfield, Nicholas W.

EOP/WHO b 6 @who.eop.gov>

Cc: Staff Secretary <staffsecretary@who.eop.gov>

Subject: For Review: Statement from the Press Secretary -

(b) (5)

Attached for your review is a draft Statement from the Press Secretary regarding the (b) (5). This is intended for release on Monday morning.

Affirmative clearances are requested from WHCO, OMB, DPC, and HHS.

Please review and send all edits and clearances to STAFF SEC by 10 a.m. tomorrow, March 7.

Thank you,

STAFF SEC

From: CMS
b 6
b 6
Sent: 3/16/2020 6:33:14 PM +0000
To: "Jenny, Brenna (HHS/OGC)" <Brenna.Jenny@hhs.gov>
CC: "Davis, May M. EOP/WHO" b 6 @who.eop.gov>; "Ueland, Eric M. EOP/WHO" b 6 @who.eop.gov>; "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Parker, Jim (HHS/IOS)" <Jim.Parker@hhs.gov>; "Uehlecke, Nick (HHS/IOS)" <Nicholas.Uehlecke@hhs.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>
Subject: Re: Re: ASAP CMS Tasking

b 5

Sent from my iPhone

On Mar 16, 2020, at 2:08 PM, Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov> wrote:

b 5

Brenna Jenny
b 6

Sent from my iPhone

On Mar 16, 2020, at 2:07 PM, Davis, May M. EOP/WHO <b 6 @who.eop.gov> wrote:

(b) (5)

Thank you!!

May Davis

C: b 6

From: Ueland, Eric M. EOP/WHO b 6 @who.eop.gov>
Sent: Monday, March 16, 2020 1:36 PM
To: CMS b 6 cms.hhs.gov>; Merkel, Theo W. EOP/WHO b 6 who.eop.gov>
Cc: Davis, May M. EOP/WHO b 6 @who.eop.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO b 6 who.eop.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO <b 6 who.eop.gov>; Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>
Subject: RE: ASAP CMS Tasking

Thanks—

(b) (5)

eric

From: CMS b 6 @cms.hhs.gov>
Sent: Monday, March 16, 2020 1:32 PM
To: Merkel, Theo W. EOP/WHO <b 6 @who.eop.gov>
Cc: Davis, May M. EOP/WHO b 6 @who.eop.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO <b 6 who.eop.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO <b 6 @who.eop.gov>; Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>; Ueland, Eric M. EOP/WHO b 6 who.eop.gov>
Subject: Re: ASAP CMS Tasking

b 5

Sent from my iPhone

On Mar 16, 2020, at 12:41 PM, Merkel, Theo W. EOP/WHO <b 6 @who.eop.gov> wrote:

(b) (5)

From: CMS b 6 @cms.hhs.gov>
Sent: Monday, March 16, 2020 12:37 PM
To: Davis, May M. EOP/WHO b 6 @who.eop.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO <Joseph.J.Grogan@who.eop.gov>; Merkel, Theo W. EOP/WHO b 6 @who.eop.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO b 6 who.eop.gov>; Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>
Subject: Re: ASAP CMS Tasking

Great! (b) (5)

(b) (5)

Sent from my iPhone

On Mar 16, 2020, at 12:06 PM, Davis, May M. EOP/WHO b 6 @who.eop.gov> wrote:

(b) (5)

May Davis
C: b 6

From: CMS b 6 @cms.hhs.gov>
Sent: Monday, March 16, 2020 12:01 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Merkel, Theo W. EOP/WHO b 6 @who.eop.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO <b 6 who.eop.gov>; Davis, May M. EOP/WHO b 6 @who.eop.gov>
Subject: Re: ASAP CMS Tasking

b 5

Sent from my iPhone

On Mar 16, 2020, at 11:12 AM, Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov> wrote:

b 5

b 5

Confidential and deliberative, pre-decisional communication

From: Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov

Sent: Monday, March 16, 2020 10:37 AM

To: Merkel, Theo W. EOP/WHO
b 6 @who.eop.gov

Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO <
b 6 @who.eop.gov>

Subject: Re: ASAP CMS Tasking

Agreed. Moving on two tracks. Cms guidance and also on the Hill.

Sent from my iPhone

On Mar 16, 2020, at 10:18 AM, Merkel, Theo W. EOP/WHO <
b 6 @who.eop.gov>
wrote:

Team - please see below. (b) (5)

(b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Davis, May M. EOP/WHO"
b 6 @who.eop.gov>
Date: March 16, 2020 at 10:11:01
AM EDT
To: "Grogan, Joseph J. EOP/WHO"
< b 6 who.eop.gov>,
"Bonner, Maria K. EOP/WHO"
b 6 r@who.eop.gov>,
"Merkel, Theo W. EOP/WHO"
b 6 @who.eop.g
ov>
Subject: ASAP CMS Tasking

(b) (5)

May

May Davis
Associate Counsel to the
President
Office of White House Counsel
O: (202) 456-5636
C: b 6
b 6 @who.eop.gov

From: CMS
b 6 b 6

Sent: 3/31/2020 6:47:36 PM +0000

To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Hahn, Stephen" <SH1@fda.hhs.gov>

Subject: Steve and I were waiting on call?

We are joining task force meeting from HHS. Sorry we missed you.

From: CMS
b 6
Sent: 2/10/2020 11:26:10 PM +0000
To: Chris Liddell b 6 l@who.eop.gov>; Joe Grogan
b 6 @who.eop.gov>; Brooke Rollins
b 6 @who.eop.gov>
Subject: (b) (5)
Team,

The (b) (5) is going through formal clearance and should go to OMB next week.

As we discussed, this would have to be announced by the end of the month to be viable.

Can we get some time to discuss next steps to make sure we are on track and how we might announce?

Sent from my iPhone

From: CMS
b 6 b 6
Sent: 3/27/2020 3:21:42 AM +0000
To: "'Garverick, J. Robert'" <GarverickJR@state.gov>; "Juster, Kenneth I" <JusterKI2@state.gov>; "AMA2 (OS/IOS)" <AMA2@HHS.GOV>;
b 6 @who.eop.gov; b 6 @who.eop.gov;
b 6 @who.eop.gov; "(U) Curtis, Lisa A" <b 6 nsc.eop.gov>; b 6 @nsc.eop.gov;
b 6 @who.eop.gov; b 6 @who.eop.gov; "Kagan, Edgard D" <KaganED@state.gov>
Subject: RE: RE: Envision Health

I spoke with Jim today.

b 5

b 5

From: Garverick, J. Robert <GarverickJR@state.gov>
Sent: Thursday, March 26, 2020 11:03 PM
To: CMS b 6 cms.hhs.gov>; Juster, Kenneth I <JusterKI2@state.gov>; AMA2 (OS/IOS) <AMA2@HHS.GOV>; b 6 @who.eop.gov; b 6 @who.eop.gov;
b 6 who.eop.gov; (U) Curtis, Lisa A b 6 @nsc.eop.gov>;
b 6 @nsc.eop.gov; b 6 @who.eop.gov; b 6 @who.eop.gov; Kagan, Edgard D <KaganED@state.gov>
Subject: RE: Envision Health

Hello from New Delhi. I have been in direct contact with Jim Rechtin, CEO of Envision Health. He believes at this point that the company has a good plan to address workforce and security issues in India, based on interaction with Mumbai and Maharashtra authorities. I've offered additional assistance, either through this embassy or Consulate Mumbai.

Regards,

Rob

J. Robert Garverick

Minister-Counselor for Economic, Environment

Science and Technology Affairs

American Embassy New Delhi, India

Sent from [Workspace ONE Boxer](#)

On March 26, 2020 at 11:30:49 PM GMT+5:30, CMS b 6 [@cms.hhs.gov](#)> wrote:

Let me know if you want me to explain to them how this will work. Its hopefully going to go out today or tomorrow.

From: Juster, Kenneth I <JusterKI2@state.gov>

Sent: Thursday, March 26, 2020 10:19 AM

To: CM b 6 [cms.hhs.gov](#)>; AMA2 (OS/IOS) <AMA2@HHS.GOV>;

b 6 [@who.eop.gov](#); b 6 [@who.eop.gov](#);

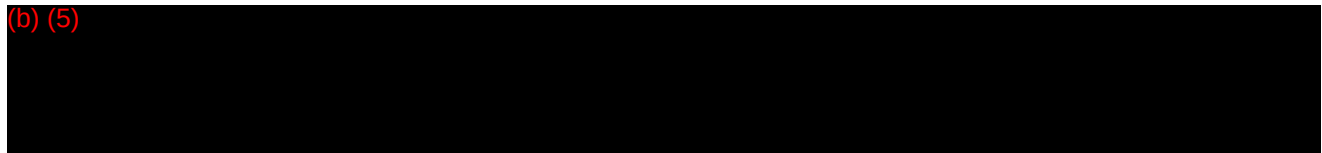
b 6 [@who.eop.gov](#); (U) Curtis, Lisa b 6 [@nsc.eop.gov](#)>;

b 6 [@nsc.eop.gov](#); b 6 [@who.eop.gov](#); b 6 [@who.eop.gov](#); Garverick, J. Robert

<GarverickJR@state.gov>; Kagan, Edgard D <KaganED@state.gov>

Subject: RE: Envision Health

(b) (5)



From: CMS
b 6
Sent: 4/6/2020 2:05:47 PM +0000
To: "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>
Subject:

I hope you and your family are okay. I am sending my prayers. Always know you have my faith and friendship. We need you here, so take good care.

From: CMS
b 6
Sent: 4/6/2020 2:05:47 PM +0000
To: "Grogan, Joseph J. EOP/WHO" < b 6 @who.eop.gov>
Subject:

I hope you and your family are okay. I am sending my prayers. Always know you have my faith and friendship. We need you here, so take good care.

From: CMS
b 6 b 6

Sent: 2/23/2020 4:45:44 PM +0000

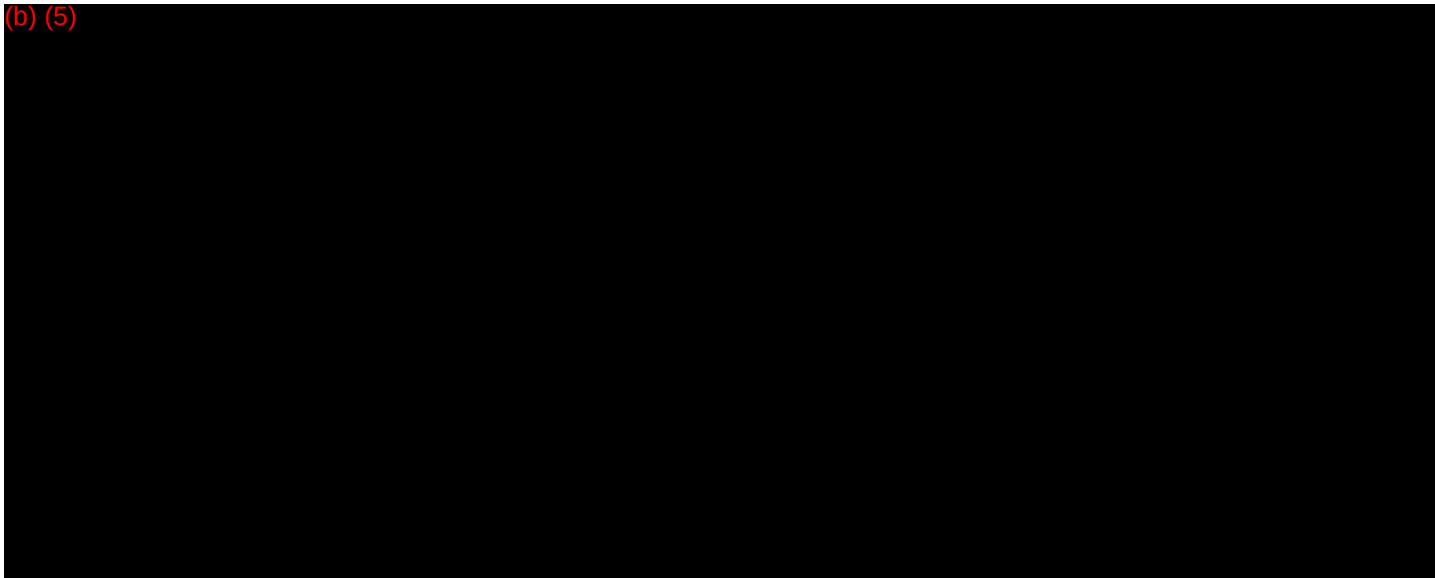
To: "Grogan, Joseph J. EOP/WHO" <b 6 @who.eop.gov>; "Rollins, Brooke L. EOP/WHO" b 6 @who.eop.gov>; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; Kellyanne.E.Conway b 6 @who.eop.gov); "Liddell, Christopher P. EOP/WHO" b 6 @who.eop.gov>; "Vought, Russell T. EOP/OMB" b 6 @omb.eop.gov>; "Ditto, Jessica E. EOP/WHO" b 6 @who.eop.gov>

Subject: (b) (5) Rollout.. Confidential, Deliberative, Market Moving.

Team,

Just wanted to make sure we are all the same page on the (b) (5) rollout. While we are still waiting feedback from OMB, we are preparing for a rollout of the model as early as this Friday (Feb. 28) or early the following week.

(b) (5)



Please let me know if there are any concerns or other suggestions. Thanks.

From: CMS
b 6
Sent: 4/2/2020 1:07:14 PM +0000
To: "O'Malley, Devin M. EOP/OVP" b 6 @ovp.eop.gov>
CC: "Hicks, Hope C. EOP/WHO" b 6 @who.eop.gov>; "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>; "Adams, Jerome (HHS/OASH)" <Jerome.Adams@hhs.gov>; Stephen Hahn <SH1@fda.hhs.gov>
Subject: RE: RE: Answer on SEP- proposed

One small but significant change, b 5
Change reflected below.

b 5

From: O'Malley, Devin M. EOP/OVP b 6 ovp.eop.gov>
Sent: Wednesday, April 1, 2020 11:19 PM
To: CMS b 6 @cms.hhs.gov>
Cc: Hicks, Hope C. EOP/WHO < b 6 who.eop.gov>; Miller, Katie R. (ovp.eop.gov) b 6 @ovp.eop.gov>; Short, Marc T. EOP/OVP < b 6 @ovp.eop.gov>; Troye, Olivia (nsc.eop.gov) b 6 @nsc.eop.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Subject: Re: Answer on SEP- proposed

Just a suggestion:

Sent from my iPhone

On Apr 1, 2020, at 7:35 PM, CMS b 6 @cms.hhs.gov> wrote:

b 5

From: CMS
b 6
b 6

Sent: 4/11/2020 3:09:28 PM +0000

To: "Polowczyk, John P (MIL)" <john.p.polowczyk.mil@mail.mil>; "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; adam@dfc.gov; "Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>; adam@dfc.gov

CC: david.sanford@dla.mil; "Wright, David R. (CMS/CCSQ)" <David.Wright@cms.hhs.gov>

Subject: RE: RE: Supplies for Nursing Homes

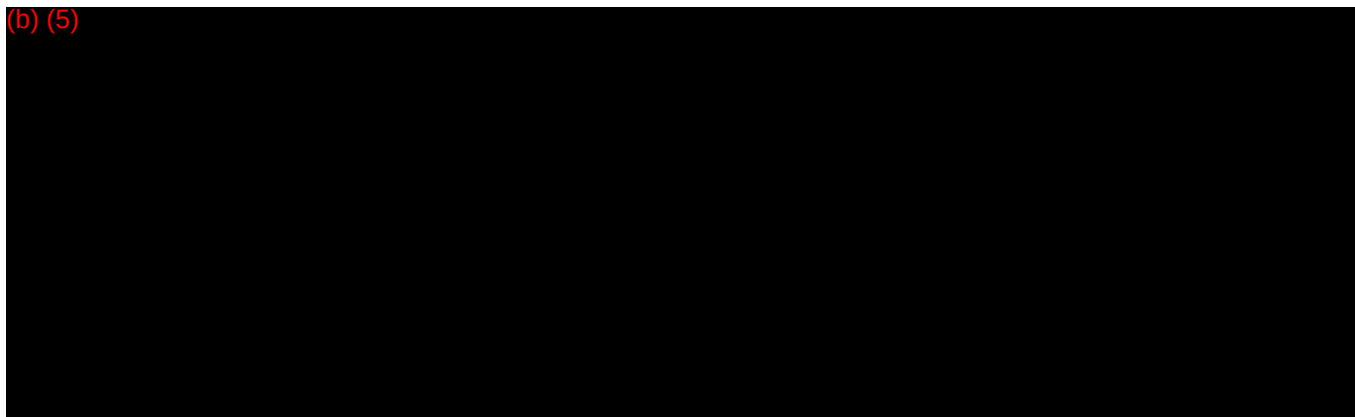
I hit send too soon on the last one. Nursing homes are saying they need masks and gowns. I directed them to the new FDA guidance on gowns. But masks are their biggest priority.

Staffing is about 1FTE per bed, but PPE needs will differ. I should be able to get you bed counts as well. Industry will work on their projections for what they need.

-----Original Message-----

From: Polowczyk, John P RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil>
Sent: Saturday, April 11, 2020 10:52 AM
To: CMS b 6 @cms.hhs.gov>; Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>; adam@dfc.gov; 'Kushner, Jared C. EOP/WHO' b 6 @who.eop.gov>; Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; 'Birx, Deborah L. EOP/NSC' <b 6 @nsc.eop.gov>; adam@dfc.gov
Cc: david.sanford@dla.mil
Subject: RE: Supplies for Nursing Homes

(b) (5)



V/r John

-----Original Message-----

From: CMS b 6 @cms.hhs.gov>
Sent: Saturday, April 11, 2020 10:43 AM

To: Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>; Polowczyk, John P RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil>; adam@dfc.gov; 'Kushner, Jared C. EOP/WHO' b 6 @who.eop.gov>; Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; 'Birx, Deborah L. EOP/NSC' b 6 nsc.eop.gov>; adam@dfc.gov
Subject: [Non-DoD Source] Supplies for Nursing Homes

First off, thanks for your great work. Been hearing less about supplies in hospitals! Your new system seems to be having a positive impact. Nursing homes are also saying they have seen an improvement.

b 5

From: CMS

b 6

b 6

Sent: 4/11/2020 2:56:32 PM +0000

To: "Polowczyk, John P (MIL)" <john.p.polowczyk.mil@mail.mil>

CC: "Gaynor, Pete (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; adam@dfc.gov;
"Kushner, Jared C. EOP/WHO" b 6 @who.eop.gov>; "Short, Marc T. EOP/OVP"
b 6 @ovp.eop.gov>; "Redfield, Robert R. (CDC/OD)"
<olx1@cdc.gov>; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov>;
david.sanford@dla.mil

Subject: Re: Re: Supplies for Nursing Homes

I have the list of nursing homes and will send shortly. Let me work on the other pieces.

Sent from my iPhone

> On Apr 11, 2020, at 10:52 AM, Polowczyk, John P RADM USN JS J4 (USA)
<john.p.polowczyk.mil@mail.mil> wrote:

>

(b) (5)

> V/r John

>

>

>

> -----Original Message-----

> From: CMS b 6 @cms.hhs.gov>

> Sent: Saturday, April 11, 2020 10:43 AM

> To: Gaynor, Pete (fema.dhs.gov) <pete.gaynor@fema.dhs.gov>; Polowczyk, John P
RADM USN JS J4 (USA) <john.p.polowczyk.mil@mail.mil>; adam@dfc.gov; 'Kushner, Jared
C. EOP/WHO' b 6 who.eop.gov>; Short, Marc T. EOP/OVP b 6 @ovp.eop.gov>;
Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; 'Birx, Deborah L. EOP/NSC'
b 6 nsc.eop.gov>; adam@dfc.gov

> Subject: [Non-DoD Source] Supplies for Nursing Homes

>

> First off, thanks for your great work. Been hearing less about supplies in hospitals! Your
new system seems to be having a positive impact. Nursing homes are also saying they
have seen an improvement.

>

>

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b 5

b 5

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>

From: CMS
b 6

Sent: 4/24/2020 3:29:55 AM +0000

To: EOP/OVP Marc Short b 6 @ovp.eop.gov>; "Miller, Katie R. (ovp.eop.gov)" b 6 @ovp.eop.gov>; Hope Hicks b 6 @who.eop.gov>; Deborah Birx b 6 @nsc.eop.gov>

Subject: Fwd: Fwd: FYI -- very interesting article about NH deaths in Europe -- similar to what we are seeing here in US

https://www.washingtonpost.com/world/europe/nursing-homes-coronavirus-deaths-europe/2020/04/23/d635619c-8561-11ea-81a3-9690c9881111_story.html

Up to half of coronavirus-related deaths in Europe are occurring in long-term-care facilities such as nursing homes, the World Health Organization said Thursday,

Confidential and deliberative, pre-decisional communication

From: CMS
b 6

Sent: 4/28/2020 1:49:03 AM +0000

To: "Feinberg, Rebecca P. EOP/NSC" b 6 @nsc.eop.gov>;
"Charles, Julia (CDC/OD/OCS)" <yyb1@cdc.gov>; "Redd, Stephen C.
EOP/NSC" <b 6 @nsc.eop.gov>; "Zaidi, Irum F"
<ZaidiF@state.gov>; "Vitek, Charles (CDC/DDPHSIS/CGH/DGHT)"
<cxv3@cdc.gov>; "McGuffee, Tyler Ann A. EOP/OVP"
b 6 @ovp.eop.gov>; "Redfield, Robert R. (CDC/OD)"
<olx1@cdc.gov>; "SH1 (fda.hhs.gov)" <SH1@fda.hhs.gov>; jcharles@cdc.gov;
"Adams, Jerome (HHS/OASH)" <Jerome.Adams@hhs.gov>; "Schuchat, Anne
MD (CDC/OD)" <acs1@cdc.gov>; "Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)"
<dbj0@cdc.gov>; "Grogan, Joseph J. EOP/WHO"
b 6 @who.eop.gov>; "Conway, Kellyanne E. EOP/WHO"
b 6 @who.eop.gov>; "Walke, Henry (CDC/DDID/NCEZID/DPEI)"
<hfw3@cdc.gov>; "Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH)"
<rco0@cdc.gov>; "Greene, Carolyn M. (CDC/DDID/NCIRD/ID)"
<cqg4@cdc.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <AFAUCI@niaid.nih.gov>;
"Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "McQuiston, Jennifer H.
(CDC/DDID/NCEZID/DHCPP)" <fzh7@cdc.gov>; "Meaney Delman, Dana M.
(CDC/DDNID/NCBDDD/DBDID)" <vmo0@cdc.gov>; "Butler, Jay C.
(CDC/DDID/OD)" <jcb3@cdc.gov>; "Mead, Paul (CDC/DDID/NCEZID/DVBD)"
<pfm0@cdc.gov>; "Fitter, David L. (CDC/DDPHSIS/CGH/GID)" <vid3@cdc.gov>

CC: "Hoo, Elizabeth (CDC/OD/OCS)" <irp5@cdc.gov>; "Warner, Agnes
(CDC/OD/OCS)" <bli8@cdc.gov>; "Gershman, Lynn E. (CDC/DDPHSIS/OD)"
<veu4@cdc.gov>

Subject: RE: RE: Scheduling for Tuesday

I have a conflict, will be late.

From: Feinberg, Rebecca P. EOP/NSC b 6 @nsc.eop.gov>
Sent: Monday, April 27, 2020 8:59 PM
To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Redd, Stephen C. EOP/NSC
b 6 @nsc.eop.gov>; Zaidi, Irum F <ZaidiF@state.gov>; Vitek, Charles
(CDC/DDPHSIS/CGH/DGHT) <cxv3@cdc.gov>; McGuffee, Tyler Ann A. EOP/OVP
b 6 ovp.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; SH1 (fda.hhs.gov)
<SH1@fda.hhs.gov>; jcharles@cdc.gov; Adams, Jerome (HHS/OASH) <Jerome.Adams@hhs.gov>; CMS
b 6 @cms.hhs.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Jernigan, Daniel B.
(CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>; Grogan, Joseph J. EOP/WHO <b 6 @who.eop.gov>;
Conway, Kellyanne E. EOP/WHO b 6 @who.eop.gov>; Walke, Henry (CDC/DDID/NCEZID/DPEI)
<hfw3@cdc.gov>; Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH) <rco0@cdc.gov>; Greene, Carolyn M.
(CDC/DDID/NCIRD/ID) <cqg4@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Giroir,
Brett (HHS/OASH) <Brett.Giroir@hhs.gov>; McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP)
<fzh7@cdc.gov>; Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>; Butler,
Jay C. (CDC/DDID/OD) <jcb3@cdc.gov>; Mead, Paul (CDC/DDID/NCEZID/DVBD) <pfm0@cdc.gov>; Fitter,
David L. (CDC/DDPHSIS/CGH/GID) <vid3@cdc.gov>

Cc: Hoo, Elizabeth (CDC/OD/OCS) <irp5@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>;
Gershman, Lynn E. (CDC/DDPHSIS/OD) <veu4@cdc.gov>

Subject: Re: Scheduling for Tuesday

All -

Apologies for another email on this meeting. The meeting will begin promptly at 9:15AM. Please note, the meeting room has been updated to EEOB 374 (SMS Large). This room is a SCIF and all electronic devices must be stored in the lockers outside the room. Please use the WAVES link I sent earlier to submit for building entry. I have updated the time on the back end of the system.

The dial in information remains the same. Please remember to mute your line at the start of the meeting.

Thanks,

Rebecca

Rebecca Feinberg

M b 6

On Apr 27, 2020, at 6:54 PM, Feinberg, Rebecca P. EOP/NSC
b 6 nsc.eop.gov> wrote:

All,

Please note this meeting will now be held from 9:15-10:15AM, tomorrow.

Thanks,

Rebecca

Rebecca Feinberg

M: b 6

On Apr 27, 2020, at 2:46 PM, Feinberg, Rebecca P. EOP/NSC
< b 6 nsc.eop.gov > wrote:

Hi, all –

The CDC Activities Update is confirmed for tomorrow, April 28, from 10:00-11:00AM
in the White House Situation Room.

Access information is listed below.

Thanks,

Rebecca

From: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>
Sent: Monday, April 27, 2020 11:55 AM
To: Feinberg, Rebecca P. EOP/NSC
b 6 @nsc.eop.gov>; Redd, Stephen C. EOP/NSC
b 6 nsc.eop.gov>; Zaidi, Irum F
<ZaidiIF@state.gov>; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT)
<cxv3@cdc.gov>
Cc: Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Hoo, Elizabeth
(CDC/OD/OCS) <irp5@cdc.gov>; Warner, Agnes (CDC/OD/OCS)
<bli8@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)
<dbj0@cdc.gov>; Walke, Henry (CDC/DDID/NCEZID/DPEI)
<hfw3@cdc.gov>; Payne, Rebecca L. (CDC/DDID/NCHHSTP/DASH)
<rco0@cdc.gov>; Greene, Carolyn M. (CDC/DDID/NCIRD/ID)
<cqg4@cdc.gov>; McQuiston, Jennifer H.
(CDC/DDID/NCEZID/DHCPP) <fzh7@cdc.gov>; Meaney Delman,
Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>; Butler,
Jay C. (CDC/DDID/OD) <jcb3@cdc.gov>; Mead, Paul
(CDC/DDID/NCEZID/DVBD) <pfm0@cdc.gov>; Fitter, David L.
(CDC/DDPHSIS/CGH/GID) <vid3@cdc.gov>; Gershman, Lynn E.
(CDC/DDPHSIS/OD) <veu4@cdc.gov>
Subject: RE: Scheduling for Tuesday

Hi Rebecca,

The meeting will be held at an unclassified level and we will submit

slides later today for tomorrow's meeting. Please find below a list of attendees and do let me know if you have any questions.

Thank you for your assistance!

Julia

In-person attendance:

Room: TBC

Please fill out the following WAVES Link by 8:00PM, Monday, April 27: <https://events.whitehouse.gov/?rid=27QBQ33HHM>

- Dr. Birx b 6 ovp.eop.gov
- Dr. Redfield olx1@cdc.gov
- Dr. Hahn SH1@fda.hhs.gov
- Surgeon General Adams Jerome.Adams@hhs.gov
- Administrator Verma b 6 @cms.hhs.gov
- Anne Schuchat, MD, CDC Principal Deputy Director and COVID-19 Incident Manager, acs1@cdc.gov
- Daniel Jernigan, MD, MPH, CDC Liaison to NRCC, dbj0@cdc.gov
- Joe Grogan b 6 @who.eop.gov
- Dr. Redd
- Kellyanne Conway b 6 who.eop.gov

Speaking mode:

Host Dial-In: b 6

Leader Code b 6

- Henry Walke, MD, MPH, Deputy Incident Manager, hfw3@cdc.gov
- Rebecca Payne, MPH, NRCC Community Mitigation Taskforce Lead, rc00@cdc.gov
- Carolyn Greene, MD, CDC representative on NRCC Community Mitigation Taskforce cgg4@cdc.gov

Listen-only mode:

Participant Dial-In:

b 6

Participant Code

b 6

- Jennifer McQuiston, DVM, MS, Principal Deputy Incident Manager, fzh7@cdc.gov
- Dana Meaney-Delman, MD, Principal Deputy Incident Manager, vmo0@cdc.gov
- Jay Butler, MD, CDC Deputy Director for Infectious Diseases, jcb3@cdc.gov
- Paul Mead, MD, MPH, CDC-NRCC liaison, pfm0@cdc.gov
- David Fitter, MD, Principal Deputy Incident Manager, vid3@cdc.gov

From: Feinberg, Rebecca P. EOP/NSC

b 6

@nsc.eop.gov

Sent: Monday, April 27, 2020 10:57 AM

To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>; Redd, Stephen C. EOP/NSC

b 6

d@nsc.eop.gov

Subject: RE: Scheduling for Tuesday

Hi,

Could you please send the names of attendees (both in person and by phone)? Will there be an AV requirement? At what level classification will this meeting be held?

I will generate the WAVES link and conference line and will send that out once I have the information.

Thanks,

Rebecca

From: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>

Sent: Monday, April 27, 2020 10:53 AM

To: Redd, Stephen C. EOP/NSC b 6 @nsc.eop.gov>;
Feinberg, Rebecca P. EOP/NSC < b 6 nsc.eop.gov>
Subject: RE: Scheduling for Tuesday

Thank you, Steve and Rebecca.

Also, Tyler Ann said that the meeting can be a full hour (10:00 to 11:00). Will you be sending the WAVES links? I can send the names of the attendees (in-person, by phone).

From: Redd, Stephen C. EOP/NSC
b 6 @nsc.eop.gov>
Sent: Monday, April 27, 2020 10:48 AM
To: Feinberg, Rebecca P. EOP/NSC
< b 6 @nsc.eop.gov>
Cc: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>
Subject: FW: Scheduling for Tuesday

Rebecca, can you set up this meeting for 172. Thanks..

For the principals, everyone who was invited last week should be included this week. . Should include Dr. Fauci, Joe Grogan, ADM Giroir, in addition to the CDC team and our team.

From: Zaidi, Irum F <ZaidiIF@state.gov>
Sent: Monday, April 27, 2020 10:35
To: Redd, Stephen C. EOP/NSC < b 6 @nsc.eop.gov>
Subject: Fw: Scheduling for Tuesday

I think there still needs to be some smoothing over.

From: McGuffee, Tyler Ann A. EOP/OVP b 6 @ovp.eop.gov>
Sent: Monday, April 27, 2020 9:46 AM
To: Charles, Julia (CDC/OD/OCS)
Cc: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID); Schuchat, Anne MD (CDC/OD); Butler, Jay

C. (CDC/DDID/OD); Zaidi, Irum F; Redd, Stephen C. EOP/NSC; Vitek, Charles (CDC/DDPHSIS/CGH/DGHT); Meaney Delman, Dana M. (CDC/DDNID/NCBDDD/DBDID); McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP); Fitter, David L. (CDC/DDPHSIS/CGH/GID); Mead, Paul (CDC/DDID/NCEZID/DVBD); Warner, Agnes (CDC/OD/OCS)

Subject: RE: Scheduling for Tuesday

Following up with Dr. Birx availability for Tuesday, (4/28) 10:00am-10:45am

I am going to let this group handle the meeting room, calendar invite to all attendees and IT requirements.

Last time I arranged the meeting, the President's IT support team's time was wasted due to a lack of communication.

You will need to ensure all principals that attended the last meeting are available to attend/invited to this meeting.

From: McGuffee, Tyler Ann A. EOP/OVP

b 6 @ovp.eop.gov

Sent: Sunday, April 26, 2020 6:10 PM

To: Charles, Julia (CDC/OD/OCS) <yyb1@cdc.gov>

Cc: Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>;

Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Butler, Jay C.

(CDC/DDID/OD) <jcb3@cdc.gov>; Zaidi, Irum F

<ZaidiIF@state.gov>; Redd, Stephen C. EOP/NSC

b 6 nsc.eop.gov>; Vitek, Charles

(CDC/DDPHSIS/CGH/DGHT) <cxv3@cdc.gov>; Meaney Delman,

Dana M. (CDC/DDNID/NCBDDD/DBDID) <vmo0@cdc.gov>;

McQuiston, Jennifer H. (CDC/DDID/NCEZID/DHCPP)

<fzh7@cdc.gov>; Fitter, David L. (CDC/DDPHSIS/CGH/GID)

<vid3@cdc.gov>; Mead, Paul (CDC/DDID/NCEZID/DVBD)

<pfm0@cdc.gov>; Warner, Agnes (CDC/OD/OCS) <bli8@cdc.gov>

Subject: Re: Scheduling for Tuesday

Request received. Will circle back tomorrow regarding exact time but yes, Tuesday.

Sincerely,

TAM

Tyler Ann McGuffee

Assistant to Ambassador Birx, M.D. | Office of the White House
Coronavirus Response Coordinator

Associate Advisor | Office of the Vice President

Office: [\(202\) 456-5984](tel:(202)456-5984) | Mobile: b 6 no text]

Email: b 6 @ovp.eop.gov

On Apr 26, 2020, at 5:31 PM, Charles, Julia
(CDC/OD/OCS) <yyb1@cdc.gov> wrote:

Hi Tyler Ann,

I hope you were able to take some semblance of a break over the weekend. We would like to schedule time with Dr. Birx to go over the package of CDC activities, which we have compiled per her request. Can you please help us find a time? Irum suggested scheduling for an hour on Tuesday, if that helps.

Thank you,

Julia

Julia Charles, JD

CDC COVID-19 Response

o. (404) 718-6533 | m. b 6

jcharles@cdc.gov

From: CMS
b 6

Sent: 4/11/2020 2:53:08 PM +0000

To: "Short, Marc T. EOP/OVP" b 6 @ovp.eop.gov; "Troye, Olivia (nsc.eop.gov)" b 6 @nsc.eop.gov; "Birx, Deborah L. EOP/NSC" b 6 @nsc.eop.gov; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov

Subject: Testing for Nursing Homes- Next Steps

Team,

Appreciate all the great work you are doing on testing and uncovering some of the untapped capacity. I should have the increased rate for the specific tests we discussed done today. As you know I have already provided payment for labs to go out to nursing homes. Brett- you have also spoken of making sure that nursing homes have the Abbott test to do point of care tests and we have given you the list of nursing homes and locations. Not sure what the timeline is for getting that done. I am also working through changes in regs to make nursing homes report outbreaks.

b 5

What can we do on the federal side to support this?

From: CMS
b 6
b 6
Sent: 3/16/2020 5:51:40 PM +0000
To: "Ueland, Eric M. EOP/WHO" b 6 @who.eop.gov>
CC: "Merkel, Theo W. EOP/WHO" b 6 @who.eop.gov>; "Davis, May M. EOP/WHO" b 6 @who.eop.gov>; "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Grogan, Joseph J. EOP/WHO" b 6 who.eop.gov>; "Parker, Jim (HHS/IOS)" <Jim.Parker@hhs.gov>; "Uehlecke, Nick (HHS/IOS)" <Nicholas.Uehlecke@hhs.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>; "Jenny, Brenna (HHS/OGC)" <Brenna.Jenny@hhs.gov>
Subject: Re: Re: ASAP CMS Tasking
Ok. Glad we can at least get the most important piece done administratively.

Sent from my iPhone

On Mar 16, 2020, at 1:36 PM, Ueland, Eric M. EOP/WHO < b 6 @who.eop.gov> wrote:

Thanks—

(b) (5)

From: CMS b 6 @cms.hhs.gov>
Sent: Monday, March 16, 2020 1:32 PM
To: Merkel, Theo W. EOP/WHO < b 6 @who.eop.gov>
Cc: Davis, May M. EOP/WHO b 6 @who.eop.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO < b 6 @who.eop.gov>; Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>; Ueland, Eric M. EOP/WHO b 6 @who.eop.gov>
Subject: Re: ASAP CMS Tasking

b 5

Sent from my iPhone

On Mar 16, 2020, at 12:41 PM, Merkel, Theo W. EOP/WHO b 6 @who.eop.gov> wrote:

(b) (5)

(b) (5)

From: CMS b 6 cms.hhs.gov
Sent: Monday, March 16, 2020 12:37 PM
To: Davis, May M. EOP/WHO <b 6 @who.eop.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Merkel, Theo W. EOP/WHO b 6 @who.eop.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>; Jenny, Brenna (HHS/OGC) <Brenna.Jenny@hhs.gov>
Subject: Re: ASAP CMS Tasking

(b) (5)

Sent from my iPhone

On Mar 16, 2020, at 12:06 PM, Davis, May M. EOP/WHO <b 6 who.eop.gov> wrote:

(b) (5)

May Davis
C: b 6

From: CMS b 6 @cms.hhs.gov
Sent: Monday, March 16, 2020 12:01 PM
To: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>
Cc: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>; Merkel, Theo W. EOP/WHO b 6 @who.eop.gov>; Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Bonner, Maria K. EOP/WHO b 6 @who.eop.gov>; Davis, May M. EOP/WHO b 6 @who.eop.gov>
Subject: Re: ASAP CMS Tasking

b 5

b 5

Sent from my iPhone

On Mar 16, 2020, at 11:12 AM, Brookes, Brady (CMS/OA)
<Brady.Brookes@cms.hhs.gov> wrote:

b 5

Confidential and deliberative, pre-decisional communication

From: Grogan, Joseph J. EOP/WHO
b 6 @who.eop.gov

Sent: Monday, March 16, 2020 10:37 AM

To: Merkel, Theo W. EOP/WHO
b 6 @who.eop.gov

Cc: Parker, Jim (HHS/IOS) <Jim.Parker@hhs.gov>; Uehlecke, Nick (HHS/IOS) <Nicholas.Uehlecke@hhs.gov>; Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Bonner, Maria K. EOP/WHO b 6 @who.eop.gov

Subject: Re: ASAP CMS Tasking

Agreed. (b) (5)

Sent from my iPhone

On Mar 16, 2020, at 10:18 AM, Merkel, Theo W. EOP/WHO < b 6 @who.eop.gov> wrote:

Team - (b) (5)
 . Let me know if there is any clarification you need from us.

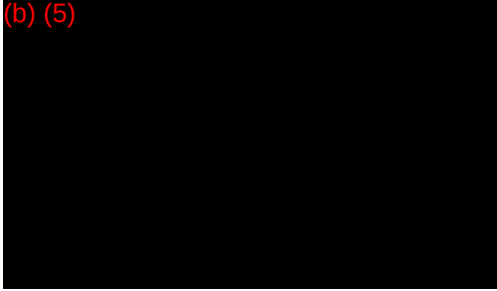
Sent from my iPhone

Begin forwarded message:

From: "Davis, May M. EOP/WHO" < b 6 @who.eop.gov>
Date: March 16, 2020 at 10:11:01 AM EDT
To: "Grogan, Joseph J. EOP/WHO" < b 6 @who.eop.gov>,
"Bonner, Maria K. EOP/WHO" < b 6 @who.eop.gov>,
"Merkel, Theo W. EOP/WHO" < b 6 l@who.eop.gov>
Subject: ASAP CMS Tasking

(b) (5)

(b) (5)



May

May Davis
Associate Counsel to the
President
Office of White House Counsel
O: (202) 456-5636
C: b 6
b 6 @who.eop.gov

From: CMS
b 6
Sent: 3/31/2020 12:37:18 PM +0000
To: Deborah Birx <b 6 @nsc.eop.gov>; "Fauci, Anthony (NIH/NIAID) [E]" <afauci@niaid.nih.gov>; Joe Grogan <b 6 @who.eop.gov>; "Redfield, Robert R. (CDC/OD)" <olx1@cdc.gov>; "Stephen Hahn (FDA)" <sh1@fda.hhs.gov>; "Giroir, Brett (HHS/OASH)" <Brett.Giroir@hhs.gov>
Subject: Re: Re: REVISED nursing home action recommendations. Confidential,

(b) (5)

Sent from my iPhone

On Mar 31, 2020, at 7:12 AM, CMS <b 6 @cms.hhs.gov> wrote:

See attached, these are the recommendations the joint CDC CMS team developed. (b) (5)

Sent from my iPhone

Begin forwarded message:

From: "Hittle, Matthew (CMS/OA)" <Matthew.Hittle@cms.hhs.gov>
Date: March 31, 2020 at 6:57:19 AM EDT
To: CMS <b 6 @cms.hhs.gov>
Cc: "Brandt, Kimberly (CMS/OA)" <Kimberly.Brandt1@cms.hhs.gov>, "Moody-Williams, Jean D. (CMS/CCSQ)" <jean.moodywilliams@cms.hhs.gov>, "Ling, Shari (CMS/CCSQ)" <Shari.Ling@cms.hhs.gov>, "Good-Cohn, Meredith (CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>
Subject: REVISED nursing home action recommendations

Seema – (b) (5)

Matthew Hittle
Senior Advisor
Office of the Administrator
Centers for Medicare & Medicaid Services
Desk: 202-690-6754
Cell: b 6

Deliberative, pre-decisional communication

(b) (5)

From: CMS
b 6
b 6

Sent: 3/26/2020 9:27:27 PM +0000

To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>

CC: "Brookes, Brady (CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Campana, Alexandra D. EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 @who.eop.gov>

Subject: RE: RE: Letters from AHA and CMS

b 5

-----Original Message-----

From: Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov>
Sent: Thursday, March 26, 2020 12:11 PM
To: CM b 6 @cms.hhs.gov>
Cc: Brookes, Brady (CMS/OA) <Brady.Brookes@cms.hhs.gov>; Campana, Alexandra D. EOP/WHO b 6 @who.eop.gov>; Bonner, Maria K. EOP/WHO b 6 who.eop.gov>
Subject: Re: Letters from AHA and CMS

Do you need whco help?

Sent from my iPhone

> On Mar 26, 2020, at 11:56 AM, CMS b 6 @cms.hhs.gov> wrote:
>
> b 5 Will fill you in
>
> Sent from my iPhone
>
>> On Mar 26, 2020, at 11:50 AM, Grogan, Joseph J. EOP/WHO b 6 @who.eop.gov> wrote:

(b) (5)



>> Sent from my iPhone

Sent: 4/28/2020 12:36:34 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>
Subject: FW: FW: Various items to discuss

b 5

From: Wichmann, David S b 6 @uhg.com>
Sent: Monday, April 27, 2020 10:22 PM
To: CMS b 6 @cms.hhs.gov>
Cc: Wichmann, David S < b 6 @uhg.com>; Purdy, Patricia A b 6 @uhg.com>
Subject: Various items to discuss

Dear Administrator,

I understand you are detained this evening and asked that I send you an e-mail.

I was calling to follow-up on a conversation we have now had a few times. As we have discussed, there are several timely actions CMS needs to take to provide benefit and premium stability for MA beneficiaries in 2021.

Without additional CMS guidance on 2021 MA risk adjustment and bid instructions to exclude unknowable costs of prospective COVID-19 vaccinations and novel treatments, seniors will experience significantly higher premiums, out-of-pocket costs and/or reduced benefits next year and physicians will experience unprecedented levels of concentrated chart reviews all to re-confirm historical, well documented diagnoses. We have offered two changes within CMS's authority to bring continued stability for the 24 million seniors that rely on highly popular and highly effective MA plans.

Separately, I've mentioned our concerns regarding CMS's Bid Margin Test, as changes to the bidding process will reduce national plan participation in Dual Special Needs Plans (DSNPs) and Medicaid. Without the exception in lieu of a permanent change in these rules that unfairly treat companies under common ownership and those who choose to serve all Americans, the country will see fewer MA plans participating in managed Medicaid and DSNPs. Your consideration of an exception as we work toward a correction or elimination of these poorly designed policies is greatly appreciated.

Lastly, I wanted you to know I am scheduled for a meeting at the White House this Thursday, April 30th. I have been asked to discuss UnitedHealth Group's ProtectWell Program that protects front-line health care workers. We are working with others who are interested in this

proven approach to ensure a safe transition back to work and manage occupational and public health. We will also be reviewing a new lightweight ventilator, a collaborative idea to address PPE supply chain issues, work we are doing to provide testing capacities for underserved populations in multiple states and a campaign we are planning to run to drive coverage in America on one of the three affordable options available so unemployment doesn't turn into uninsured.

You should also know we have turned back the CARES Act money sent to us. We don't need the support...no insurance company should based on current circumstances. We are also planning on providing further financial assistance for seniors this year and well as implementing progressive protection measures so they can shelter in place safely.

I am available to provide more details on any of these at your convenience.

Thank you for your ongoing partnership to address the needs of Medicare and Medicaid beneficiaries and the American people.

Best regards,

Dave

Sent with BlackBerry Work
(www.blackberry.com)

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From: CMS
b 6
Sent: 3/27/2020 1:10:58 PM +0000
To: "Grogan, Joseph J. EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K. EOP/WHO" b 6 who.eop.gov>; b 6 ll@who.eop.gov
Subject: FW: FW: FMLA Exclusion for Health Care Employers
Attachments: AHCA_NCAL Letter to Sec_y of Labor re Paid-Leave Provisions of the Families First Coronavirus Response Act.DOCX

This is a DOL issue. Please triage. Thank you.

From: Scott Tittle b 6 @NCAL.org>
Sent: Friday, March 27, 2020 9:09 AM
To: CMS b 6 @cms.hhs.gov>
Subject: FMLA Exclusion for Health Care Employers
Importance: High

Administrator Verma – We are very concerned that if skilled nursing and assisted living health care providers are not exempted from the FMLA extension provisions under FFCRA, we will face a significant workforce crisis next week as health care workers in SNFs and ALs will simply go home on 4/1. The FMLA extension provisions apply to employers with less than 500 employees where school has been cancelled (essentially everywhere now). Many SNFs and ALs will be impacted as they have less than 500 employees. What we've seen in Italy is that workers unfortunately left the front lines, and we simply cannot allow that to happen here during this crisis. We need DOL to issue guidance that health care employers are exempted, and that all nursing home and assisted living employees are included in that exemption. I've attached a letter from AHCA/NCAL CEO Mark Parkinson to DOL Secretary Scalia. Please let me know what additional information you may need. We cannot face this impending workforce crisis during this critical time. Thank you for your assistance. Thank you, Scott

Scott B. Tittle

American Health Care Association (AHCA) / National Center for Assisted Living (NCAL)

Executive Director, NCAL

1201 L Street, NW

Washington, DC 20005

202-898-2827 (w)

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Get the latest updates: <https://protect2.fireeye.com/url?k=d7935872-8bc65161-d793694d-0cc47adb5650-fba3598430e73d1f&u=http://www.ahcancal.org/coronavirus>

Email: COVID19@ahca.org

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From: "McGuffee, Tyler Ann A. EOP/OVP" b 6 @ovp.eop.gov>
Sent: 3/25/2020 7:16:22 PM +0000
To: "Hurst, Natalie R. EOP/OVP" b 6 t@ovp.eop.gov>;
 Kate@mail.house.gov; "DeValliere, Ian C. EOP/WHO"
 b 6 @who.eop.gov>; "Campana, Alexandra D. EOP/WHO"
 < b 6 @who.eop.gov>;
 Zachary.McEntee@treasury.gov; shirley.gathers@treasury.gov;
 Andrew.Hughes@hud.gov; "Thurston, Eliza C. EOP/WHO"
 b 6 @who.eop.gov>; Jennifer.L.Naaden@hud.gov; "Lin,
 Merry S. EOP/WHO" b 6 @who.eop.gov>; "Baker, Brittany G.
 EOP/WHO" b 6 r@who.eop.gov>; randal@mail.house.gov;
 "Grogan, Joseph J. EOP/WHO" b 6 n@who.eop.gov>;
 "AMA2 (OS/IOS)" <AMA2@HHS.GOV>; stm77@treasury.gov; "Kudlow,
 Larry A. EOP/WHO" b 6 @who.eop.gov>; "Redfield,
 Robert R. (CDC/OD)" <olx1@cdc.gov>; "Fauci, Anthony (NIH/NIAID) [E]"
 <afauci@niaid.nih.gov>; "Adams, Jerome (HHS/OASH)"
 <Jerome.Adams@hhs.gov>; BiegunSE@state.gov; sh1@fda.hhs.gov;
 as1cfw@hq.dhs.gov; "Birx, Deborah L. EOP/NSC"
 b 6 nsc.eop.gov>; CMS b 6 @cms.hhs.gov>;
 Wilkie, Robert (rlw@va.gov); "Short, Marc T. EOP/OVP"
 b 6 ovp.eop.gov>; "Pottinger, Matthew F. EOP/WHO"
 < b 6 who.eop.gov>; "Vought, Russell T. EOP/OMB"
 < b 6 omb.eop.gov>; "Miller, Katie R. (ovp.eop.gov)"
 b 6 ovp.eop.gov>; "Troye, Olivia (nsc.eop.gov)"
 b 6 @nsc.eop.gov>; "Liddell, Christopher P. EOP/WHO"
 b 6 who.eop.gov>; "Grisham, Stephanie A.
 EOP/WHO" b 6 @who.eop.gov>; "Philbin, Patrick F.
 EOP/WHO" b 6 @who.eop.gov>; "Miller, Stephen
 EOP/WHO" b 6 who.eop.gov>; "Gaynor, Pete
 (fema.dhs.gov)" <pete.gaynor@fema.dhs.gov>; "Giroir, Brett
 (HHS/OASH)" <Brett.Giroir@hhs.gov>; "Harrison, Brian (HHS/IOS)"
 <Brian.Harrison@hhs.gov>; "Pataki, Timothy (who.eop.gov)"
 b 6 @who.eop.gov>; "Goyer, James (who.eop.gov)"
 b 6 @who.eop.gov>; "Pottebaum, Nicholas (who.eop.gov)"
 b 6 @who.eop.gov>; "Hodgson, Christopher
 (ovp.eop.gov)" < b 6 @ovp.eop.gov>; "Hoelscher,
 Douglas (who.eop.gov)" b 6 @who.eop.gov>;
 "Obenshain, Anne (ovp.eop.gov)" b 6 @ovp.eop.gov>;
 "Stuftt, Julie M. EOP/NSC" b 6 @nsc.eop.gov>; "Kushner,
 Jared C. EOP/WHO" b 6 who.eop.gov>; "Kadlec, Robert
 (OS/ASPR/IO)" <Robert.Kadlec@hhs.gov>; Joel.Szabat@dot.gov;
 "Hicks, Hope C. EOP/WHO" b 6 @who.eop.gov>; "Fisher, Garrett C.
 EOP/OVP" b 6 @ovp.eop.gov>; "Nevins, Kristan K.
 EOP/WHO" b 6 @who.eop.gov>; "Hudson, Renee R.
 EOP/WHO" b 6 @who.eop.gov>; "O'Malley, Devin M.
 EOP/OVP" b 6 @ovp.eop.gov>; "Sheehan, Matthew J.
 EOP/OVP" b 6 @ovp.eop.gov>; "Toland, Scott R.
 EOP/WHO" b 6 @who.eop.gov>; "Bonner, Maria K.
 EOP/WHO" < b 6 @who.eop.gov>; "Davis, May M.
 EOP/WHO" b 6 @who.eop.gov>; "Olmern, Andrew J. EOP/WHO"
 b 6 who.eop.gov>; "Gershman, Lynn E.
 (CDC/DDPHSIS/OD)" <veu4@cdc.gov>; "Conrad, Patricia (NIH/NIAID)
 [E]" <conradpa@niaid.nih.gov>; "Marston, Hilary (NIH/NIAID) [E]"
 <hilary.marston@nih.gov>; "Dulaigh, Joel (HHS/OASH)"
 <Joel.Dulaigh@hhs.gov>; OVPSchedule

<OVPSchedule@OVP.eop.gov>; BurnettJD@state.gov;
HattinghEF@state.gov; "Sheehy, Janice (FDA/ORO)"
<Janice.Sheehy@fda.hhs.gov>; "Rom, Colin (FDA/OC)"
<Colin.Rom@fda.hhs.gov>; julia.bristol@hq.dhs.gov;
natalia.best@hq.dhs.gov; Nkosi.thomas@hq.dhs.gov; "Brookes, Brady
(CMS/OA)" <Brady.Brookes@cms.hhs.gov>; "Good-Cohn, Meredith
(CMS/OA)" <Meredith.Good-Cohn@cms.hhs.gov>; "Perez-Rivera, Diana
(CMS/OA)" <Diana.Perez-Rivera@cms.hhs.gov>;
pamela.powers@va.gov; belinda.carrington@va.gov; "Colli, Jacqueline
(va.gov)" <Jacqueline.Colli@va.gov>; "Hennessey, Millicent S.
EOP/NSC" b 6 @nsc.eop.gov>; "Conant, Ann M.
EOP/OMB" b 6 t@omb.eop.gov>; "Tignor, Beth (HHS/IOS)"
<Beth.Tignor@hhs.gov>; "Dareshori, Zack (HHS/IOS)"
<Zachary.Dareshori@hhs.gov>; "Lair, Kate E. EOP/WHO"
b 6 @who.eop.gov>; "Riggs, Charlotte R. EOP/WHO"
b 6 @who.eop.gov>; "Murrell, Baxter R. EOP/WHO"
b 6 @who.eop.gov>; Jennifer.Stewart@sd.mil; "Rader,
John N. EOP/NSC" b 6 nsc.eop.gov>; "Haley, Vincent M.
EOP/WHO" b 6 who.eop.gov>; "Gabriel, Robert Jr.
EOP/WHO" b 6 @who.eop.gov>; "Worthington, Ross P.
EOP/WHO" b 6 @who.eop.gov>; "Baldwin, Brittany L.
EOP/WHO" b 6 @who.eop.gov>; "Royer, Theodore M.
EOP/WHO" b 6 @who.eop.gov>; "Bolduc, Brian J.
EOP/OVP" b 6 @ovp.eop.gov>; "Dumbauld, Cassidy M.
EOP/WHO" b 6 who.eop.gov>; Hannah.Gonzalez@sd.mil;
michael.harrison@sd.mil; DL OVP NSA EXECSEC
<DL.OVP.NSAEXECSEC@OVP.eop.gov>; anne.powers@sd.mil;
"Cytryn, Jen B. EOP/WHO" b 6 @who.eop.gov>; "Hahn,
Julia A. EOP/WHO" < b 6 @who.eop.gov>; "Taylor, Elizabeth
(who.eop.gov)" b 6 @who.eop.gov>; DL WHO COMMS
Speechwriters <DL.COMMS.Speechwriters@whmo.mil>; "Ford-Barnes,
Arwenthia (OS/ASPR/IO)" <Arwenthia.FordBarnes@hhs.gov>; "Brunson,
Brandy (HHS/OASH/OSG)" <Brandy.Brunson@hhs.gov>; "O'berry,
Donna (DOT.GOV)" <donna.o'berry@dot.gov>; amie.kalsbeek@dot.gov;
"Nesheiwat, Julia EOP/NSC" b 6 @nsc.eop.gov>; "Fischer,
Lauren (fema.dhs.gov)" <lauren.fischer@fema.dhs.gov>; "Deere, Judd P.
EOP/WHO" b 6 @who.eop.gov>; "Boyd, Charlton J.
EOP/WHO" b 6 @who.eop.gov>; "Moore, Caroline E.
EOP/WHO" b 6 who.eop.gov>; "Tubb, Emily A.
EOP/CEA" b 6 @cea.eop.gov>; "Willey, Paige F. EOP/WHO"
b 6 @who.eop.gov>; "Haddad, Carla (HHS/OASH)"
<Carla.Haddad@hhs.gov>; "Callahan, Victoria (OS/ASPR/IO) (CTR)"
<Victoria.Callahan@hhs.gov>; "Bante, Katie (OS/OASH)"
<Katie.Bante@hhs.gov>; "Woolfolk, Jon J. EOP/OVP"
b 6 @ovp.eop.gov>; "Kim, Myung (fema.dhs.gov)"
<Myung.Kim@fema.dhs.gov>; "Croghan, Mary E. EOP/WHO"
b 6 @who.eop.gov>; "McBride, Emily J. EOP/WHO"
b 6 @who.eop.gov>

CC: "Stickles, Brendan R. EOP/OVP" < b 6 @ovp.eop.gov>;
"Cipollone, Pat A. EOP/WHO" b 6 @who.eop.gov>;
"Scully, Bethany S. EOP/OVP" b 6 @ovp.eop.gov>;
"Bauer, Zachary C. EOP/OVP" < b 6 @ovp.eop.gov>

Subject: RE: RE: White House Coronavirus Task Force Meeting
Attachments: Taskforce25March.pptx

Dr. Birx power point attached.

-----Original Appointment-----

From: Hurst, Natalie R. EOP/OVP b 6 @ovp.eop.gov>

Sent: Tuesday, March 24, 2020 5:08 PM

To: Hurst, Natalie R. EOP/OVP; Kate@mail.house.gov; DeValliere, Ian C. EOP/WHO; Campana, Alexandra D. EOP/WHO; Zachary.McEntee@treasury.gov; shirley.gathers@treasury.gov; Andrew.Hughes@hud.gov; Thurston, Eliza C. EOP/WHO; Jennifer.L.Naaden@hud.gov; Lin, Merry S. EOP/WHO; Baker, Brittany G. EOP/WHO; randal@mail.house.gov; Grogan, Joseph J. EOP/WHO; AMA2@HHS.GOV; stm77@treasury.gov; Kudlow, Larry A. EOP/WHO; olx1@cdc.gov; AFAUCI@niaid.nih.gov; Jerome.Adams@hhs.gov; BiegunSE@state.gov; sh1@fda.hhs.gov; as1cfw@hq.dhs.gov; Birx, Deborah L. EOP/NSC; b 6 @cms.hhs.gov; rlw@va.gov; Short, Marc T. EOP/OVP; Pottinger, Matthew F. EOP/WHO; Vought, Russell T. EOP/OMB; Miller, Katie R. EOP/OVP; Troye, Olivia EOP/NSC; Liddell, Christopher P. EOP/WHO; Grisham, Stephanie A. EOP/WHO; Philbin, Patrick F. EOP/WHO; Miller, Stephen EOP/WHO; Pete.Gaynor@fema.dhs.gov; Brett.Giroir@hhs.gov; Brian.Harrison@hhs.gov; Pataki, Tim A. EOP/WHO; Goyer, Jim L. IV EOP/WHO; Pottebaum, Nic D. EOP/WHO; Hodgson, Christopher M. EOP/OVP; Hoelscher, Douglas L. EOP/WHO; Obenshain, Tucker T. EOP/OVP; Stufft, Julie M. EOP/NSC; Kushner, Jared C. EOP/WHO; Robert.Kadlec@hhs.gov; Joel.Szabat@dot.gov; Hicks, Hope C. EOP/WHO; Fisher, Garrett C. EOP/OVP; Nevins, Kristan K. EOP/WHO; Hudson, Renee R. EOP/WHO; O'Malley, Devin M. EOP/OVP; Sheehan, Matthew J. EOP/OVP; Toland, Scott R. EOP/WHO; Bonner, Maria K. EOP/WHO; Davis, May M. EOP/WHO; Olmem, Andrew J. EOP/WHO; veu4@cdc.gov; conradpa@niaid.nih.gov; hiliary.marston@nih.gov; Joel.Dulaigh@hhs.gov; OVPSchedule; BurnettJD@state.gov; HattinghEF@state.gov; Janice.Sheehy@fda.hhs.gov; Colin.Rom@fda.hhs.gov; julia.bristol@hq.dhs.gov; natalia.best@hq.dhs.gov; Nkosi.thomas@hq.dhs.gov; Brady.Brookes@CMS.HHS.GOV; meredith.good-cohn@cms.hhs.gov; Diana.Perez-Rivera@cms.hhs.gov; pamela.powers@va.gov; belinda.carrington@va.gov; jacqueline.colli@va.gov; Hennessey, Millicent S. EOP/NSC; Conant, Ann M. EOP/OMB; beth.tignor@hhs.gov; Zachary.Dareshori@hhs.gov; Lair, Kate E. EOP/WHO; Riggs, Charlotte R. EOP/WHO; Murrell, Baxter R. EOP/WHO; Jennifer.Stewart@sd.mil; Rader, John N. EOP/NSC; Haley, Vincent M. EOP/WHO; Gabriel, Robert Jr. EOP/WHO; Worthington, Ross P. EOP/WHO; Baldwin, Brittany L. EOP/WHO; Royer, Theodore M. EOP/WHO; Bolduc, Brian J. EOP/OVP; Dumbauld, Cassidy M. EOP/WHO; Hannah.Gonzalez@sd.mil; michael.harrison@sd.mil; DL OVP NSA EXECSEC; anne.powers@sd.mil; Cytryn, Jen B. EOP/WHO; McGuffee, Tyler A. EOP/OVP; Hahn, Julia A. EOP/WHO; Taylor, Elizabeth A. EOP/WHO; DL WHO COMMS Speechwriters; Arwenthia.FordBarnes@hhs.gov; Brandy.Brunson@hhs.gov; donna.o'berry@dot.gov; amie.kalsbeek@dot.gov; Nesheiwat, Julia EOP/NSC; lauren.fischer@fema.dhs.gov; Deere, Judd P. EOP/WHO; Boyd, Charlton J. EOP/WHO; Moore, Caroline E. EOP/WHO; Tubb, Emily A. EOP/CEA; Willey, Paige F. EOP/WHO; Carla.Haddad@hhs.gov; Victoria.Callahan@hhs.gov; Katie.bante@hhs.gov; Woolfolk, Jon J. EOP/OVP; Myung.Kim@fema.dhs.gov; Croghan, Mary E. EOP/WHO; McBride, Emily J. EOP/WHO

Cc: Stickles, Brendan R. EOP/OVP; Cipollone, Pat A. EOP/WHO; Scully, Bethany S. EOP/OVP; Bauer, Zachary C. EOP/OVP

Subject: White House Coronavirus Task Force Meeting

When: Wednesday, March 25, 2020 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: White House Situation Room

Importance: High

Good afternoon,

There will be a **White House Coronavirus Task Force Meeting** on **Wednesday, March 25th at 3:00pm**. Please see agenda and seating chart attached.

Thank you,

Natalie Hurst

Operations Coordinator, White House Coronavirus Task Force

Executive Assistant to the Chief of Staff

The Office of the Vice President

(202) 881-9981