



United States
Department of
Agriculture

Office of the General Counsel
1400 Independence Ave. SW
Washington, DC 20250-1400

February 28, 2021

Delivered via Electronic Mail

Austin R. Evers
American Oversight
1030 15th Street NW
Suite B255
Washington, District of Columbia 20005
Email: foia@americanoversight.org

Ricardo J. Salvador
Union of Concerned Scientists
1825 K Street NW
Suite 800
Washington, District of Columbia 20006

**Re: Freedom of Information Act (FOIA) Request 2020-DA-02838-F
Final Response**

Dear Mr. Evers and Mr. Salvador:

This is the Office of Information Affairs, FOIA Division's **final response** to the above referenced FOIA request. This correspondence also responds to the matter of *American Oversight, et al. v. U.S. Department of Agriculture, et al.*, Civil Action No. 20-1259-EGS, currently pending in the U.S. District Court for the District of Columbia.

The pending Complaint in the above referenced matter is based on USDA's alleged failure to comply with the applicable time-limit provisions of the FOIA in response to American Oversight (AO) and the Union of Concerned Scientist's (UCS) request for the following records:

1. *All records reflecting any cost-benefit analysis of relocating USDA employees outside of the National Capital Region.*

Requesters believe that USDA is in the best position to identify the custodians of responsive records. However, we request that USDA search, at a minimum, records of Deputy Secretary Stephen Censky, Acting Deputy Assistant Secretary Donald Bice, and Chief Economist Robert Johansson.

Please provide all responsive records from January 1, 2018, through August 15, 2018.

2. *The complete copy of the "NIFA and ERS Relocation: Cost Benefit Analysis," the Executive Summary of which was published on June 13, 2019, in conjunction with the*

announcement of the Kansas City Region as the new location for the Economic Research Service and National Institute of Food and Agriculture. This request includes any and all underlying records on which this Executive Summary was based.

3. *All electronic communications (including emails, email attachments, calendar invitations, calendar invitation attachments, or text messages) sent by (a) the USDA officials listed below to (b) any members of Congress or congressional staff, including anyone communicating with an email address ending in senate.gov or mail.house.gov.*

USDA Officials:

- i. *Stephen Censky, Deputy Secretary*
- ii. *Donald Bice, Acting Deputy Assistant Secretary for Administration*
- iii. *Robert Johansson, Chief Economist*
- iv. *Kristi Boswell, Senior Advisor*
- v. *Benny Young, Associate General Counsel*
- vi. *Courtney Knupp, Chief of Staff for Research, Education, and Economics*
- vii. *Brock Densel, Policy Advisor for Research, Education, and Economics*
- viii. *Robert MacGregor, former Director of Intergovernmental and External Affairs and current Senior Advisor*

On March 17, 2020, pursuant to USDA regulation 7 C.F.R. § 1.4(c), the FOIA Division routed parts of Item 3, specifically vi and vii, to the Research, Education, and Economics (REE) mission area for processing and direct response to you.

Your request has been processed under the FOIA, 5 U.S.C. §552. The OIA issued interim responses to Item 3 on May 11, 2020 and to the electronic portion of Item 1 on July 27, 2020. Subsequently, on January 29, 2021, the FOIA Division partially responded to Item 2. Today's release responds to and completes the remainder of Items 1 and 2 of your request above.

Search Efforts

The FOIA Division continued its review of records produced by the Client Experience Center (CEC). For this final response, the FOIA Division reviewed a total of three hundred forty-six (346) pages of emails and the accompanying attachments. These pages are being released today with Bates numbers 0445-0790.

Manual searches for the aforementioned custodians were also conducted by the Office of the Secretary (OSEC). The searches did not locate any records that are responsive to your FOIA request.

The OIA has determined certain information contained in the records released in this response should be withheld pursuant to 5 U.S.C. § 552(b)(5) and (b)(6) (FOIA Exemptions 5 and 6). Additionally, two hundred twenty-two (222) pages of responsive records have been withheld in their entirety under Exemption 5. Below are explanations of the information that has been withheld.

Application of 5 U.S.C §552(b)(5) “FOIA Exemption 5”

FOIA Exemption 5 protects from disclosure those “inter-agency or intra-agency memorandums or letters which would not be available by law to a party other than an agency in litigation with the agency.” 5 U.S.C. §552(b)(5). This language is construed to protect records that are normally privileged in the civil discovery context, including through the deliberative process privilege, the attorney-client privilege, and attorney work-product. As an initial matter, the information withheld meets the threshold requirement because it is contained in internal emails sent between federal employees. Where possible, the FOIA Division has determined to make discretionary releases of information that falls within the protection of Exemption 5.

In this instance, the FOIA Division is withholding, under the deliberative process privilege, pre-decisional inter- and intra-agency electronic communications relating to the Cost-Benefit Analysis (CBA) for the Economic Research Service (ERS) and National Institute of Food and Agriculture’s (NIFA) relocation, including discussions that fall under the consultant corollary doctrine and communications with regard drafts of the CBA. The FOIA division is also fully withholding drafts of the CBA. Disclosure of such information would have a chilling effect on the ability of agency officials to engage in free and frank discussions regarding policy but also may cause confusion on the agency’s actual position on the policy at issue.

The FOIA Division is also withholding information under the attorney-client privilege. This privilege protects confidential communication between an attorney and his/her client relating to a legal matter for which the client has sought professional advice. Although this privilege fundamentally applies to facts divulged by a client to his/her attorney, this privilege also encompasses any opinion given by an attorney to his/her client based upon those facts, as well as communications between attorneys that reflect client supplied information. In this instance, the FOIA Division is withholding information that would reveal the substantive content of communications between clients and their counsel.

Application of 5 U.S.C. §552(b)(6) “FOIA Exemption 6”

FOIA Exemption 6 permits the government to withhold information regarding individuals in “personnel, medical and similar files” when the disclosure of such information would constitute a clearly unwarranted invasion of personal privacy and where such privacy interests outweigh any public interest that would be advanced by disclosure. For purposes of the FOIA, the public

interest is advanced when disclosure of the requested information educates the public about the activities of the government.

The information withheld under Exemption 6 consists of cell phone numbers, unpublished business contact information, the email address belonging to an employee of the Executive Office of the President (EOP), and personal information. The release of cell phone numbers, unpublished business contact information, and the email address belonging to an EOP employee could subject individual(s) to unwarranted or unsolicited communications, or even harassment. Moreover, a significant privacy right exists in an EOP employee's contact information, and that disclosure would not explain government activities if the employee and the office they work for are otherwise identified in the record. Here, the name of the EOP employee whose email address has been redacted is disclosed and their email address has been redacted in such a way as to permit the identification of the individual to which they pertain. Although the release of an individual's personal information would not likely result in unsolicited communications, this information is private in nature and its release does not shed light on governmental operations. Since there is a viable privacy interest that would be threatened by disclosure, Exemption 6 authorizes this office to withhold the information. Accordingly, the FOIA Division has determined that the public interest in the information's release does not outweigh the overriding privacy interests in keeping it confidential.

In light of the matter *American Oversight, et al. v. U.S. Department of Agriculture, et al.*, Civil Action No. 20-1259-EGS, currently pending in the U.S. District Court for the District of Columbia, administrative appeal rights are not being provided in this response letter.

If you have any questions or concerns about this final response or the pending civil action, please contact John Truong, Assistant United States Attorney, U.S. Department of Justice at John.Truong@usdoj.gov.

Sincerely,



Alexis R. Graves
Departmental FOIA Officer
Office of the Information Affairs

Enclosures: Responsive Records (124 pages, Bates Nos. 0445-0790)

From: Preston, Warren - OCE

Sent: Wednesday, June 12, 2019 4:46 PM

To: Knupp, Courtney - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Bice, Don - OSEC, Washington, DC; Young, Benjamin - OGC, Washington, DC; Boswell, Kristi J. EOP/WHO

CC: Boswell, Kristi - OSEC, Washington, DC; Rich, Michawn - OC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC

Subject: RE: Updated CB

Attachments: Cost Benefit Draft - Post Briefing v3 245 version CK_with annual table WPP.docx

Attachment (11 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0451-0461).

(b)(5) DPP to Courtney's edits, plus a couple of minor edits.

From: Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>

Sent: Wednesday, June 12, 2019 3:35 PM

To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: Updated CB

If there is an opportunity for further edits, mine are attached – (b)(5) DPP.

From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 2:51 PM

To: Preston, Warren - OCE <warren.preston@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: Updated CB

(b)(5) DPP.

From: Preston, Warren - OCE

Sent: Wednesday, June 12, 2019 2:48 PM

To: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: Updated CB

(b)(5) DPP

(b)(5) DPP

From: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
Sent: Wednesday, June 12, 2019 2:40 PM
To: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Subject: Re: Updated CB

(b)(5) DPP

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From: Young, Benjamin - OGC, Washington, DC
Sent: Wednesday, June 12, 2019 2:34:04 PM
To: Boswell, Kristi J. EOP/WHO; Tkacz, Kailee - OSEC, Washington, DC; Bice, Don - OSEC, Washington, DC
Cc: Boswell, Kristi - OSEC, Washington, DC; Knupp, Courtney - OSEC, Washington, DC; Preston, Warren - OCE; Rich, Michawn - OC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC
Subject: Re: Updated CB

(b)(5) DPP, (b)(5) A/C Privilege

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From: Boswell, Kristi J. EOP/WHO <(b)(6)>
Sent: Wednesday, June 12, 2019 2:24:38 PM
To: Young, Benjamin - OGC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Bice, Don - OSEC, Washington, DC
Cc: Boswell, Kristi - OSEC, Washington, DC; Knupp, Courtney - OSEC, Washington, DC; Preston, Warren - OCE; Rich, Michawn - OC, Washington, DC; Rich, Michawn - OC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC
Subject: RE: Updated CB

(b)(5) DPP, (b)(5) A/C Privilege

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Sent: Wednesday, June 12, 2019 2:08 PM
To: Boswell, Kristi J. EOP/WHO <(b)(6)>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC

<Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Subject: RE: Updated CB

(b)(5) DPP, (b)(5) A/C Privilege.



L. Benjamin "Benny" Young, Jr.
Associate General Counsel for General Law and Research
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave S.W. Room 2033-S
Washington, DC 20250-1415
☎ 202-720-5565 (Voice)
📱 (b)(6) (Mobile)
✉ Benjamin.Young@usda.gov

From: Boswell, Kristi J. EOP/WHO <(b)(6)>
Sent: Wednesday, June 12, 2019 1:55 PM
To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Subject: RE: Updated CB

Yes.

(b)(5) DPP, (b)(5) A/C Privilege.

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Sent: Wednesday, June 12, 2019 1:54 PM
To: Boswell, Kristi J. EOP/WHO <(b)(6)>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Subject: RE: Updated CB
Importance: High

(b)(5) DPP, (b)(5) A/C Privilege ?

From: Boswell, Kristi J. EOP/WHO <(b)(6)>
Sent: Wednesday, June 12, 2019 1:47 PM
To: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Subject: Updated CB
Importance: High

All –

(b)(5) DPP, (b)(5) A/C Privilege

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Boswell, Kristi J. EOP/WHO
Sent: Wednesday, June 12, 2019 12:25 PM
To: 'Young, Benjamin - OGC, Washington, DC' <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Subject: RE: one neighborhood
Importance: High

Predecisional

All –

(b)(5) DPP, (b)(5) A/C Privilege

Warren – (b)(5) DPP ? (b)(5) DPP . Benny – (b)(5) DPP, (b)(5) A/C Privilege

(b)(5) DPP, (b)(5) A/C Privilege

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Sent: Wednesday, June 12, 2019 12:15 PM
To: Boswell, Kristi J. EOP/WHO <(b)(6)>; Bice, Don - OSEC, Washington, DC

<Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: one neighborhood

(b)(5) DPP, (b)(5) A/C Privilege



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Associate General Counsel for General Law and Research
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☎ 202-720-5565 (Voice)
📱 (b)(6) (Mobile)
✉ Benjamin.Young@usda.gov

From: Boswell, Kristi J. EOP/WHO <(b)(6)>

Sent: Wednesday, June 12, 2019 11:44 AM

To: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: one neighborhood

USE THIS VERSION.

(b)(5) DPP

Courtney/Kailee – I will (b)(5) DPP.

Benny – (b)(5) DPP, (b)(5) A/C Privilege

?

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>

Sent: Wednesday, June 12, 2019 11:27 AM

To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>
Subject: RE: one neighborhood

I will.

From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Wednesday, June 12, 2019 11:23 AM
To: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>
Subject: one neighborhood
Importance: High

Don;

(b)(5) DPP



Kailee M. Tkacz
Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

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From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 5:17 PM

To: CLS1, SLC1 - OSEC, Washington, DC

Subject: FOR REVIEW : Updated CB

Attachments: Cost Benefit Draft - Post Briefing v3 245 version CK_with annual table WPP.docx

Attachment (11 pages) withheld as a duplicate of Bates Nos. 0451-0461.

Cost benefit if youd like to take a look!

Kailee M. Tkacz



Chief of Staff to Deputy Secretary Stephen Censky

United States Department of Agriculture

Cell: 202.816.0562

From: Boswell, Kristi J. EOP/WHO
Sent: Wednesday, June 12, 2019 5:39 PM
To: Tkacz, Kailee - OSEC, Washington, DC
CC: Knupp, Courtney - OSEC, Washington, DC
Subject: Fwd: [EXTERNAL] RE: FOUO: File
Attachments: FOUO_USDA Cost Benefit Assessment_Tables.docx; ATT00001.htm
Attachment (2 pages) duplicate of Bates Nos. 0045-0046 in request 2020-DA-02842-F.
For CB.

Sent from my iPhone

Begin forwarded message:

From: Francisco E Rodriguez <(b)(6)@ey.com>
Date: June 12, 2019 at 3:59:59 PM EDT
To: "Preston, Warren - OCE" <warren.preston@usda.gov>
Cc: "Boswell, Kristi - OSEC, Washington, DC" <kristi.boswell@usda.gov>, "Boswell, Kristi J. EOP/WHO" <(b)(6)>
Subject: [EXTERNAL] RE: FOUO: File

****For Official Use Only (FOUO) | Pre-Decisional | Deliberative****

Attached documents includes (b)(5) DPP [REDACTED]. Please review and let me know if you have any questions.

Thanks.

R/Francisco

****For Official Use Only (FOUO) | Pre-Decisional | Deliberative****

Francisco E. Rodríguez | Advisory Services
Ernst & Young LLP
Mobile: (b)(6) | Office: (b)(6) | (b)(6)@ey.com

From: Francisco E Rodriguez
Sent: Wednesday, June 12, 2019 3:05 PM
To: Preston, Warren - OCE <warren.preston@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: RE: FOUO: File
Importance: High

****For Official Use Only (FOUO) | Pre-Decisional | Deliberative****

Warren,

See attached per our discussion –

: (b)(5) DPP

(b)(5) DPP forthcoming...

Hope this helps, feel free to reach out to me.

R/Francisco

****For Official Use Only (FOUO) | Pre-Decisional | Deliberative****

From: Preston, Warren - OCE [<mailto:warren.preston@usda.gov>]
Sent: Wednesday, June 12, 2019 1:06 PM
To: Francisco E Rodriguez <(b)(6)@ey.com>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: RE: FOUO: File

Francisco,

Please call me on 202-720-2455 ASAP. (b)(5) DPP

Thanks,
Warren

Warren P. Preston, PhD
Deputy Chief Economist
U.S. Department of Agriculture
Office of the Chief Economist
202-720-2455

From: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Sent: Wednesday, June 12, 2019 12:30 PM
To: Preston, Warren - OCE <warren.preston@usda.gov>
Subject: Fwd: FOUO: File

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From: Francisco E Rodriguez <(b)(6)@ey.com>
Sent: Wednesday, June 12, 2019 12:18:08 PM
To: Boswell, Kristi - OSEC, Washington, DC
Subject: FOUO: File

****For Official Use Only (FOUO) | Pre-Decisional | Deliberative****

Kristi,

See attached, (b)(5) DPP . Let me know if you have any questions.

Thanks.

R/Francisco

****For Official Use Only (FOUO) | Pre-Decisional | Deliberative****

Any tax advice in this e-mail should be considered in the context of the tax services we are providing to you. Preliminary tax advice should not be relied upon and may be insufficient for penalty protection.

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From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 6:57 AM

To: Rodgers, Meghan - OC, Washington, DC; Rich, Michawn - OC, Washington, DC

CC: Boswell, Kristi - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO; Knupp, Courtney - OSEC, Washington, DC

Subject: Fwd: UPDATED VERSION: Cost Benefit Draft - Kristi's Edits.

Attachments: Cost Benefit Draft - Clean.docx

Attachment (8 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0471-0478).

Please note

Not ready for prime time!! (b)(5) DPP [REDACTED] ::

Get [Outlook for iOS](#)

From: Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>

Sent: Wednesday, June 12, 2019 2:11 AM

To: Hutchins, Scott - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO; Tkacz, Kailee - OSEC, Washington, DC

Cc: Young, Benjamin - OGC, Washington, DC; Bice, Don - OSEC, Washington, DC; Barbic, Ken - OSEC, Washington, DC

Subject: RE: UPDATED VERSION: Cost Benefit Draft - Kristi's Edits.

All –

(b)(5) DPP, (b)(5) A/C Privilege [REDACTED]

Thanks!

Courtney

From: Knupp, Courtney - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 1:57 AM

To: Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>; Boswell, Kristi J. EOP/WHO

<(b)(6) [REDACTED]>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Cc: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>

Subject: UPDATED VERSION: Cost Benefit Draft - Kristi's Edits.

Importance: High

All –

(b)(5) DPP, (b)(5) A/C Privilege

(b)(5) DPP, (b)(5) ACP

(b)(5) DPP

Thanks all!

Courtney

From: Hutchins, Scott - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 12:51 AM

To: Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC

<Courtney.Knupp@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Cc: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC

<Don.Bice@usda.gov>

Subject: RE: Cost Benefit Draft - Kristi's Edits.

(b)(5) DPP. Also adding a clean copy for ease of reading.



Scott H. Hutchins, Ph.D.

Deputy Under Secretary

Research, Education and Economics

United States Department of Agriculture

Office: (202) 720-1542

scott.hutchins@usda.gov

“Do Right and Feed Everyone”

From: Boswell, Kristi J. EOP/WHO <(b)(6)>

Sent: Tuesday, June 11, 2019 11:27 PM

To: Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Cc: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>

Subject: RE: Cost Benefit Draft - Kristi's Edits.

Importance: High

Scott, Benny, & Don ---

(b)(5) DPP, (b)(5) A/C Privilege

THANKS!

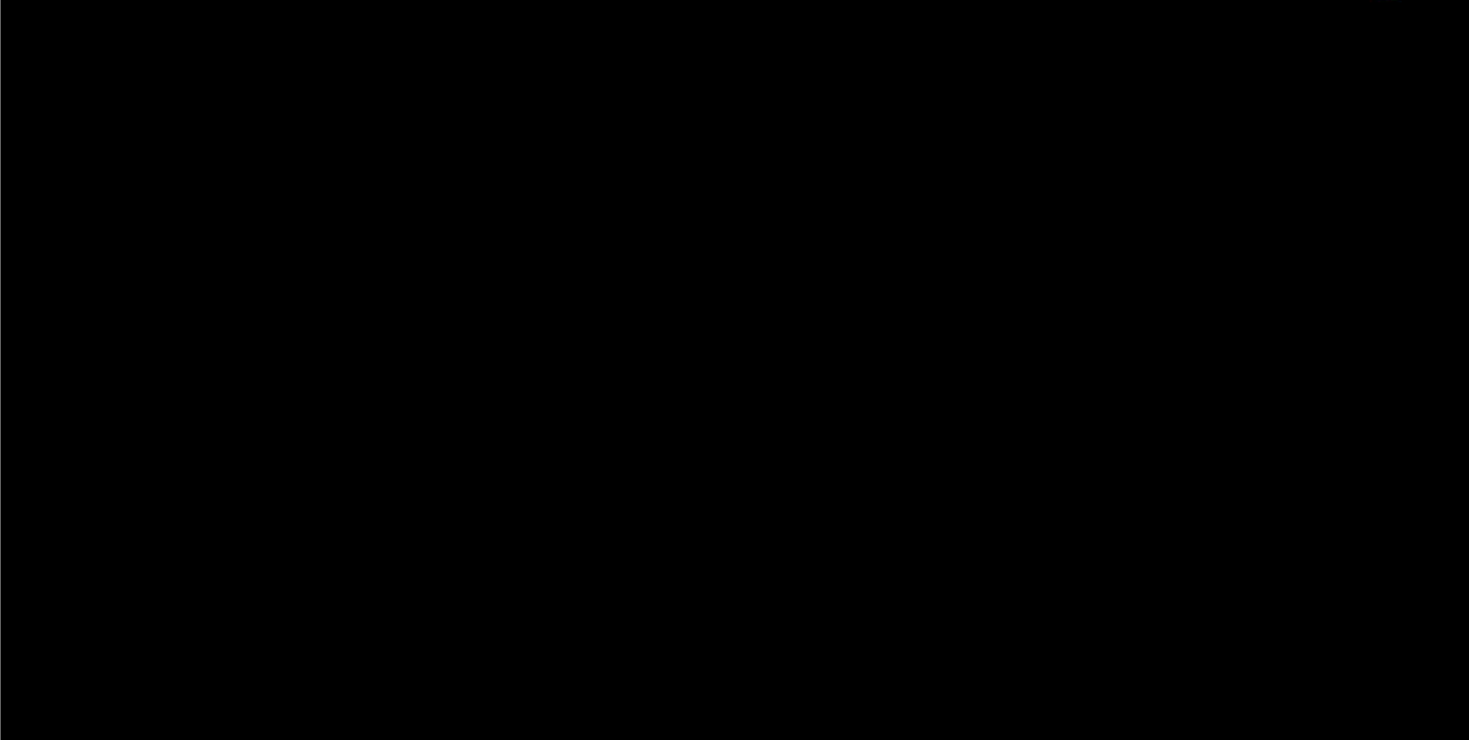
Kristi J. Boswell

Policy Advisor

Mobile: 202-881-7129 (no text)

(b)(5) DPP, (b)(5) A/C Privilege

(b)(5) DPP, (b)(5) A/C Privilege



Thanks,

Kristi J. Boswell

Policy Advisor

Mobile: 202-881-7129 (no text)

From: Preston, Warren - OCE

Sent: Wednesday, June 12, 2019 7:58 PM

To: Johansson, Robert - OCE

Subject: FW: FOUO: File

Attachments: FOUO_USDA Cost Benefit Assessment_Tables.docx; Copy of

FOUO_(b)(5) DPP [REDACTED]_Summary_v20190612_v2_WPP.xlsx; Cost Benefit Draft - Post Briefing v3 245 version CK_with annual table WPP v.2.docx

Attachments 1-3 (23 pages total) duplicate of Bates Nos. 0045-0059 in request 2020-DA-02842-F.

Rob,

(b)(5) DPP

From: Francisco E Rodriguez <(b)(6)@ey.com>

Sent: Wednesday, June 12, 2019 4:00 PM

To: Preston, Warren - OCE <warren.preston@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO

<(b)(6)>

Subject: RE: FOUO: File

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Attached documents includes (b)(5) DPP [REDACTED]

[REDACTED]. Please review and let me know if you have any questions.

Thanks.

R/Francisco

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Francisco E. Rodríguez | Advisory Services

Ernst & Young LLP

Mobile: (b)(6) | Office: (b)(6) | (b)(6)@ey.com

From: Francisco E Rodriguez

Sent: Wednesday, June 12, 2019 3:05 PM

To: Preston, Warren - OCE <warren.preston@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO

<(b)(6)>

Subject: RE: FOUO: File

Importance: High

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Warren,

See attached per our discussion –

: (b)(5) DPP

(b)(5) DPP forthcoming...

Hope this helps, feel free to reach out to me.

R/Francisco

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From: Preston, Warren - OCE [<mailto:warren.preston@usda.gov>]
Sent: Wednesday, June 12, 2019 1:06 PM
To: Francisco E Rodriguez <(b)(6)@ey.com>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: RE: FOUO: File

Francisco,

Please call me on 202-720-2455 ASAP. (b)(5) DPP

Thanks,
Warren

Warren P. Preston, PhD
Deputy Chief Economist
U.S. Department of Agriculture
Office of the Chief Economist
202-720-2455

From: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Sent: Wednesday, June 12, 2019 12:30 PM
To: Preston, Warren - OCE <warren.preston@usda.gov>
Subject: Fwd: FOUO: File

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From: Francisco E Rodriguez <(b)(6)@ey.com>
Sent: Wednesday, June 12, 2019 12:18:08 PM
To: Boswell, Kristi - OSEC, Washington, DC
Subject: FOUO: File

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See attached, (b)(5) DPP . Let me know if you have any questions.

Thanks.

R/Francisco

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message to no-more-mail@ey.com. If you do so, the sender of this message will be notified promptly. Our principal postal address is 5 Times Square, New York, NY 10036. Thank you. Ernst & Young LLP

From: Young, Benjamin - OGC, Washington, DC

Sent: Wednesday, June 12, 2019 8:09 AM

To: Johansson, Robert - OCE; Tkacz, Kailee - OSEC, Washington, DC; Bice, Don - OSEC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC; Preston, Warren - OCE

CC: Boswell, Kristi - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO; Knupp, Courtney - OSEC, Washington, DC

Subject: RE: FOUO: Updated CBA Draft

Attachments: FOUO_USDA Cost Benefit Assessment_v5_DRAFT---rej lby 6_12.docx

Attachment (9 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional & A/C Privilege (Bates Nos. 0486-0494).

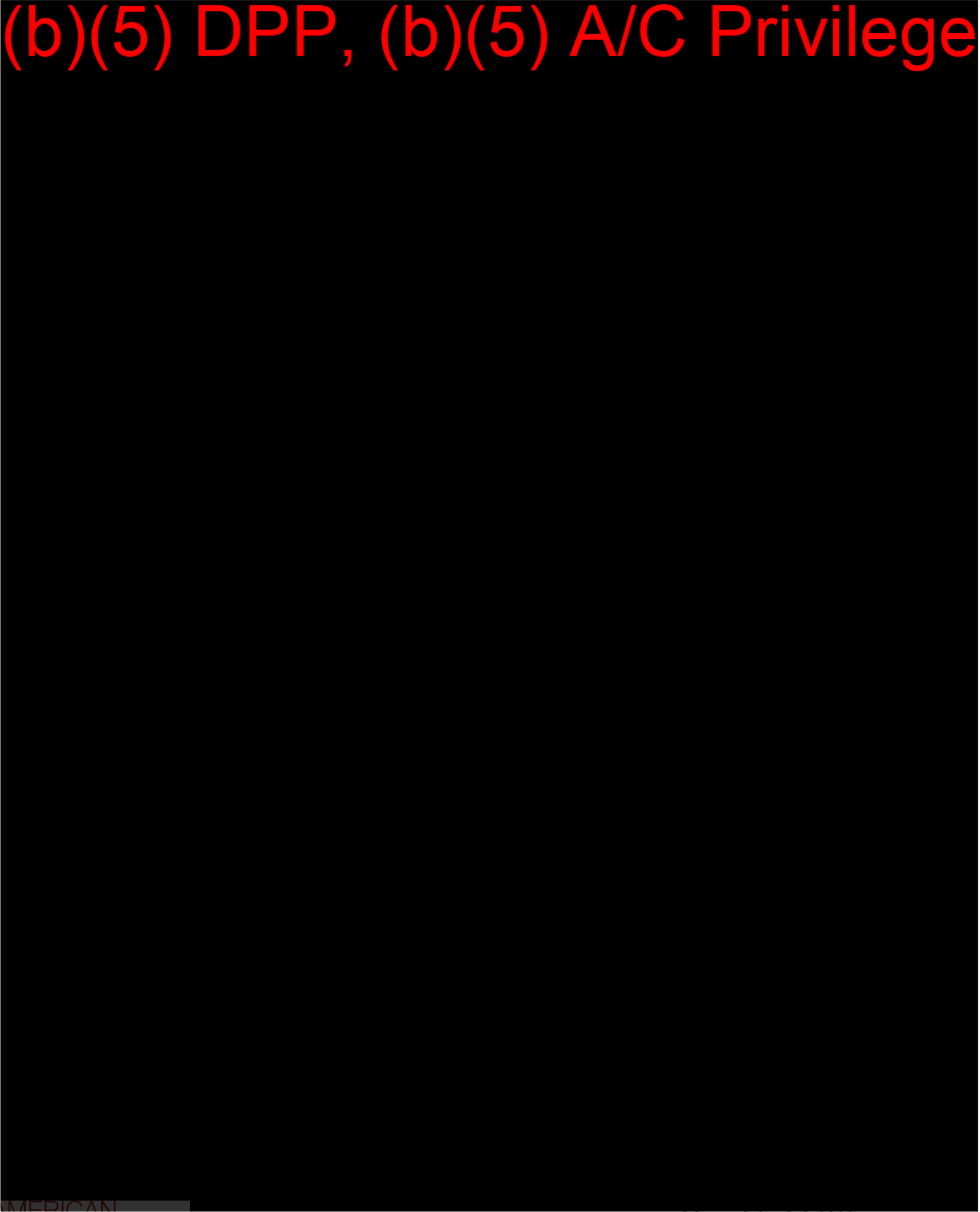
(b)(5) DPP, (b)(5) A/C Privilege



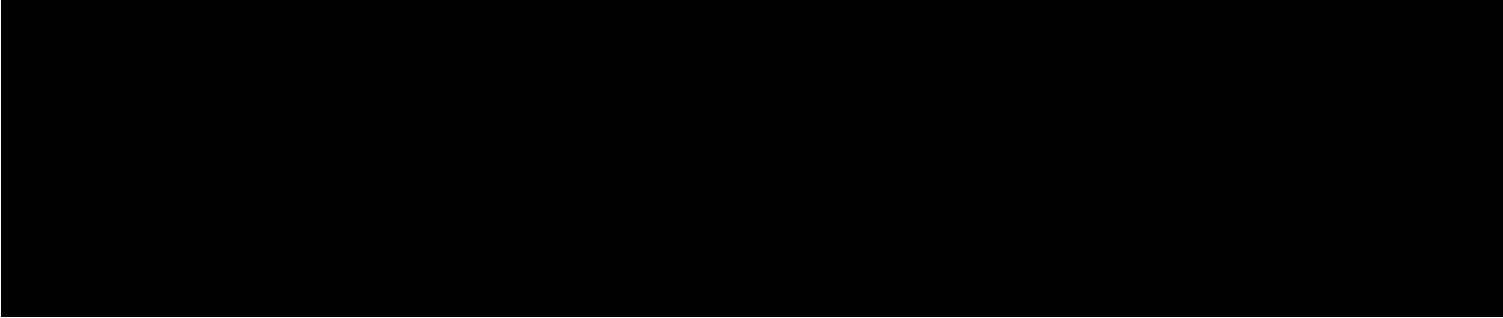
L. Benjamin "Benny" Young, Jr.
Associate General Counsel for General Law and Research
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave S.W. Room 2033-S
Washington, DC 20250-1415
202-720-5565 (Voice)
(b)(6) (Mobile)
✉ Benjamin.Young@usda.gov

(b)(5) DPP, (b)(5) ACP

(b)(5) DPP, (b)(5) A/C Privilege



(b)(5) DPP, (b)(5) A/C Privilege



From: Boswell, Kristi J. EOP/WHO

Sent: Wednesday, June 12, 2019 8:19 AM

To: Young, Benjamin - OGC, Washington, DC; Johansson, Robert - OCE; Tkacz, Kailee - OSEC, Washington, DC; Bice, Don - OSEC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC; Preston, Warren - OCE

CC: Boswell, Kristi - OSEC, Washington, DC; Knupp, Courtney - OSEC, Washington, DC

Subject: RE: FOUO: Updated CBA Draft

Attachments: Cost Benefit Draft - Clean.docx

Attachment (8 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional & A/C Privilege (Bates Nos. 0498-0505).

(b)(5) DPP, (b)(5) A/C Privilege

Kristi J. Boswell

Policy Advisor

Mobile: 202-881-7129 (no text)

From: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>

Sent: Wednesday, June 12, 2019 8:09 AM

To: Johansson, Robert - OCE <robert.johansson@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO

<(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>

Subject: RE: FOUO: Updated CBA Draft

(b)(5) DPP, (b)(5) A/C Privilege



L. Benjamin "Benny" Young, Jr.
Associate General Counsel for General Law and Research
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave S.W. Room 2033-S
Washington, DC 20250-1415

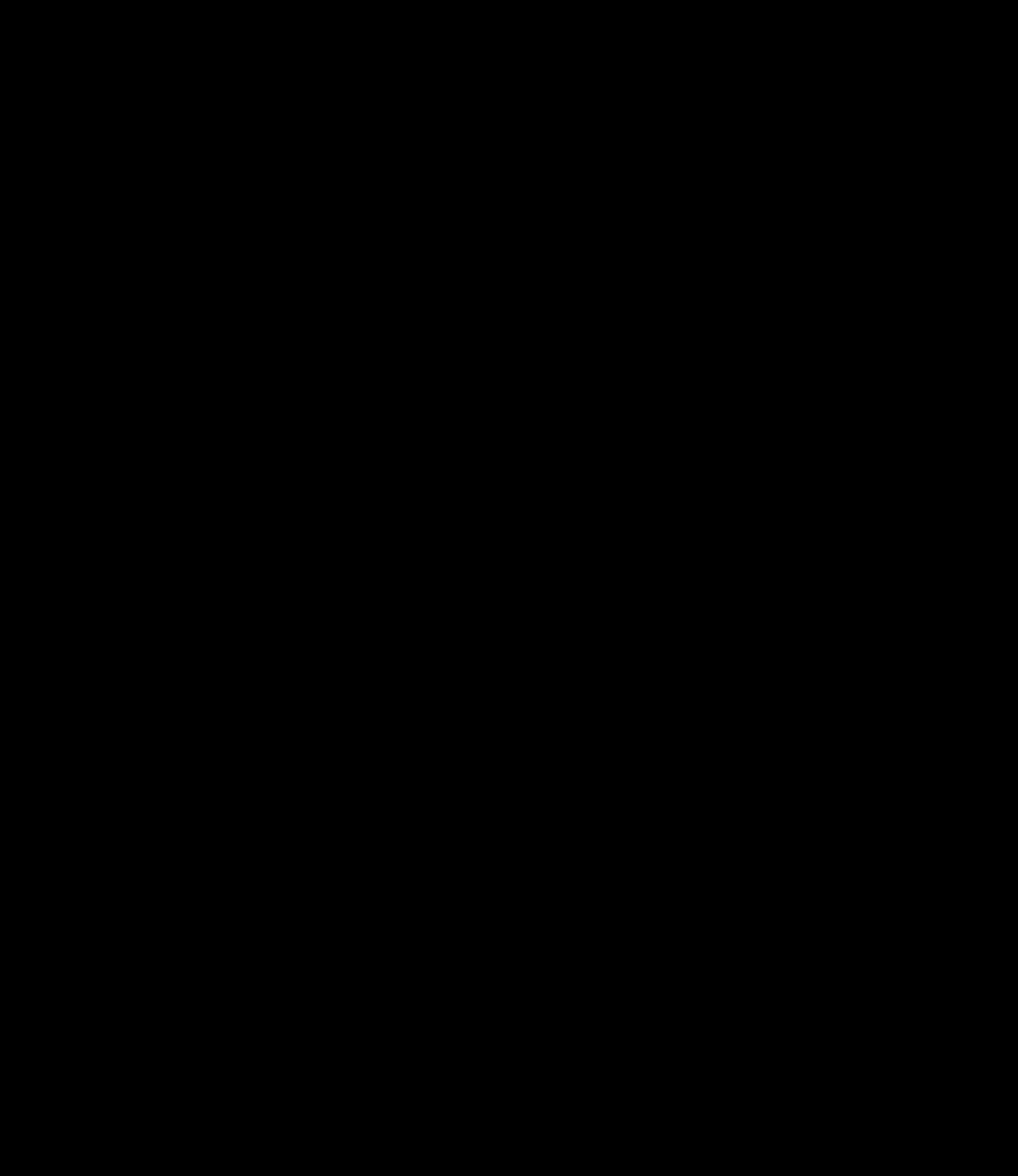
202-720-5565 (Voice)

(b)(6) (Mobile)

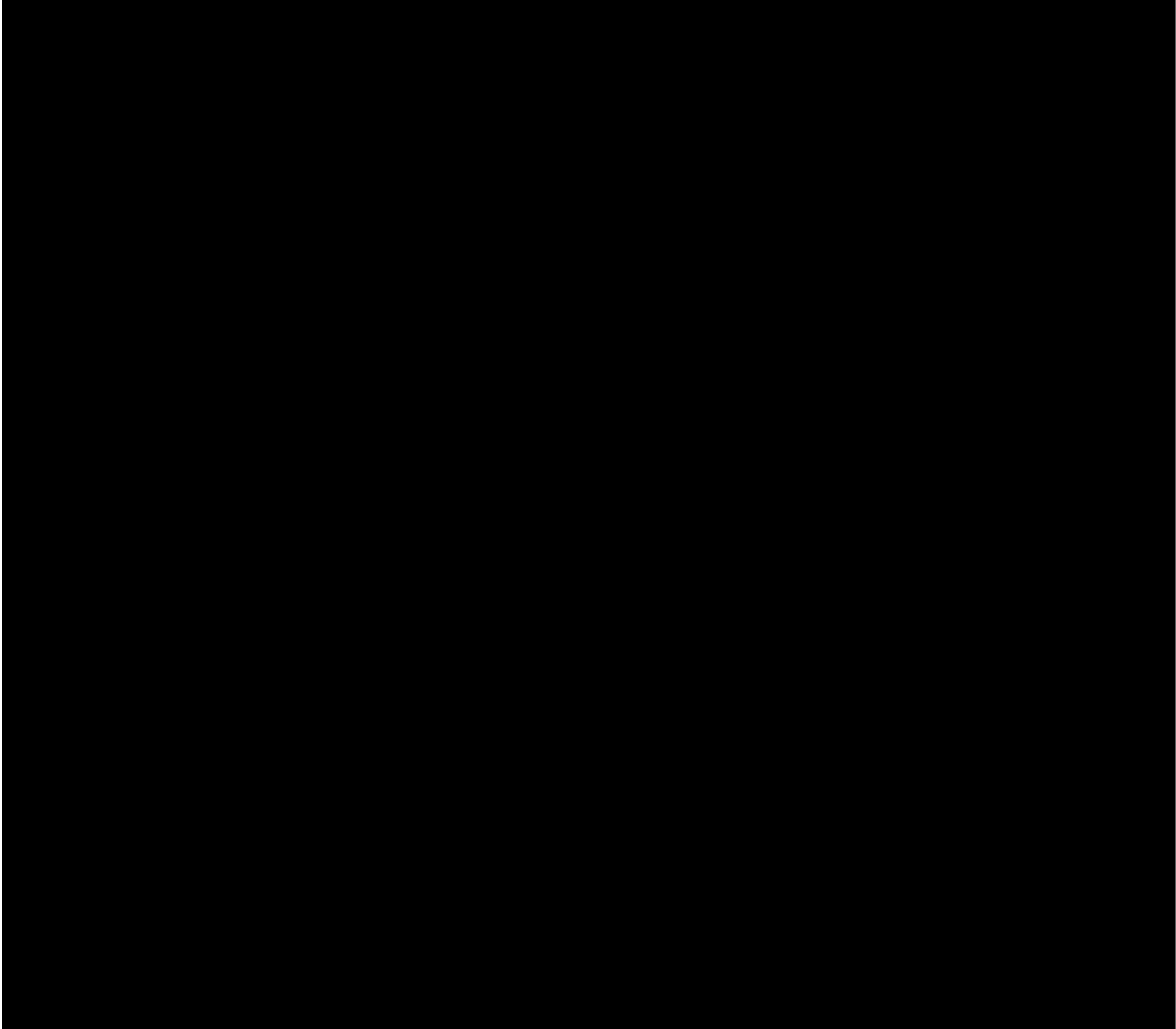
✉ Benjamin.Young@usda.gov

(b)(5) DPP, (b)(5) A/C Privilege

(b)(5) DPP, (b)(5) A/C Privilege



(b)(5) DPP, (b)(5) A/C Privilege



From: Knupp, Courtney - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 8:39 AM

To: Tkacz, Kailee - OSEC, Washington, DC; Bice, Don - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO

CC: Horder, Lilia - OCIO-CIO, Washington, DC

Subject: Cost Benefit Draft - Clean

Attachments: Cost Benefit Draft - Clean.docx

Attachment (9 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0507-0515).

Don – please work off this version!

Kristi – (b)(5) DPP [REDACTED].

Please advise.

Courtney

From: Preston, Warren - OCE

Sent: Wednesday, June 12, 2019 8:54 PM

To: Boswell, Kristi J. EOP/WHO; Knupp, Courtney - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Bice, Don - OSEC, Washington, DC; Young, Benjamin - OGC, Washington, DC; Johansson, Robert - OCE

CC: Boswell, Kristi - OSEC, Washington, DC; Rich, Michawn - OC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC

Subject: RE: Updated CB

Attachments: Cost Benefit Draft - Post Briefing v3 245 version CK_with annual table WPP v.3.docx

Attachment (11 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0523-0533).

(b)(5) DPP

Warren

From: Boswell, Kristi J. EOP/WHO <(b)(6)>

Sent: Wednesday, June 12, 2019 6:26 PM

To: Preston, Warren - OCE <warren.preston@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: Updated CB

Great. Kailee you can work from this version.

Kristi J. Boswell

Policy Advisor

Mobile: 202-881-7129 (no text)

From: Preston, Warren - OCE <warren.preston@usda.gov>

Sent: Wednesday, June 12, 2019 4:46 PM

To: Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: Updated CB

(b)(5) DPP, plus a couple of minor edits.

From: Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>

Sent: Wednesday, June 12, 2019 3:35 PM

To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC

<Benjamin.Young@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: Updated CB

If there is an opportunity for further edits, mine are attached – (b)(5) DPP .

From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 2:51 PM

To: Preston, Warren - OCE <warren.preston@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Boswell, Kristi J. EOP/WHO

<(b)(6)>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: Updated CB

(b)(5) DPP .

From: Preston, Warren - OCE

Sent: Wednesday, June 12, 2019 2:48 PM

To: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: Updated CB

(b)(5) DPP

From: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>

Sent: Wednesday, June 12, 2019 2:40 PM

To: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: Re: Updated CB

(b)(5) DPP .

Get [Outlook for iOS](#)**From:** Young, Benjamin - OGC, Washington, DC**Sent:** Wednesday, June 12, 2019 2:34:04 PM**To:** Boswell, Kristi J. EOP/WHO; Tkacz, Kailee - OSEC, Washington, DC; Bice, Don - OSEC, Washington, DC**Cc:** Boswell, Kristi - OSEC, Washington, DC; Knupp, Courtney - OSEC, Washington, DC; Preston, Warren - OCE; Rich, Michawn - OC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC**Subject:** Re: Updated CB

(b)(5) DPP, (b)(5) A/C Privilege .

Get [Outlook for iOS](#)**From:** Boswell, Kristi J. EOP/WHO <(b)(6)>**Sent:** Wednesday, June 12, 2019 2:24:38 PM**To:** Young, Benjamin - OGC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Bice, Don - OSEC, Washington, DC**Cc:** Boswell, Kristi - OSEC, Washington, DC; Knupp, Courtney - OSEC, Washington, DC; Preston, Warren - OCE; Rich, Michawn - OC, Washington, DC; Rich, Michawn - OC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC**Subject:** RE: Updated CB

(b)(5) DPP, (b)(5) A/C Privilege .

Kristi J. Boswell

Policy Advisor

Mobile: 202-881-7129 (no text)

From: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>**Sent:** Wednesday, June 12, 2019 2:08 PM**To:** Boswell, Kristi J. EOP/WHO <(b)(6)>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>**Cc:** Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>**Subject:** RE: Updated CB

(b)(5) DPP, (b)(5) A/C Privilege .



L. Benjamin "Benny" Young, Jr.
 Associate General Counsel for General Law and Research
 Office of the General Counsel
 U.S. Department of Agriculture
 1400 Independence Ave S.W. Room 2033-S
 Washington, DC 20250-1415
 202-720-5565 (Voice)
 (b)(6) (Mobile)
 ✉ Benjamin.Young@usda.gov

From: Boswell, Kristi J. EOP/WHO <(b)(6)>
 Sent: Wednesday, June 12, 2019 1:55 PM
 To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
 Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
 Subject: RE: Updated CB

Yes.

(b)(5) DPP, (b)(5) A/C Privilege

Kristi J. Boswell
 Policy Advisor
 Mobile: 202-881-7129 (no text)

From: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
 Sent: Wednesday, June 12, 2019 1:54 PM
 To: Boswell, Kristi J. EOP/WHO <(b)(6)>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
 Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
 Subject: RE: Updated CB
 Importance: High

(b)(5) DPP, (b)(5) A/C Privilege ?

From: Boswell, Kristi J. EOP/WHO <(b)(6)>
 Sent: Wednesday, June 12, 2019 1:47 PM
 To: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
 Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
 Subject: Updated CB
 Importance: High

All –

(b)(5) DPP, (b)(5) A/C Privilege

Kristi J. Boswell
 Policy Advisor

Mobile: 202-881-7129 (no text)

From: Boswell, Kristi J. EOP/WHO

Sent: Wednesday, June 12, 2019 12:25 PM

To: 'Young, Benjamin - OGC, Washington, DC' <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: one neighborhood

Importance: High

Predecisional

All –

(b)(5) DPP, (b)(5) A/C Privilege

Warren – (b)(5) DPP ? (b)(5) DPP . Benny – (b)(5) DPP, (b)(5) A/C Privilege

(b)(5) DPP, (b)(5) A/C Privilege

Kristi J. Boswell

Policy Advisor

Mobile: 202-881-7129 (no text)

From: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>

Sent: Wednesday, June 12, 2019 12:15 PM

To: Boswell, Kristi J. EOP/WHO <(b)(6)>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: one neighborhood

(b)(5) DPP, (b)(5) A/C Privilege

U.S. Department of Agriculture
 1400 Independence Ave S.W. Room 2033-S
 Washington, DC 20250-1415
 202-720-5565 (Voice)
 (b)(6) (Mobile)
 ✉ Benjamin.Young@usda.gov

From: Boswell, Kristi J. EOP/WHO <(b)(6)>
Sent: Wednesday, June 12, 2019 11:44 AM
To: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Subject: RE: one neighborhood

USE THIS VERSION.

(b)(5) DPP

Courtney/Kailee – I will (b)(5) DPP

Benny – (b)(5) DPP, (b)(5) A/C Privilege

Kristi J. Boswell
 Policy Advisor
 Mobile: 202-881-7129 (no text)

From: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
Sent: Wednesday, June 12, 2019 11:27 AM
To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>
Subject: RE: one neighborhood

I will.

From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Wednesday, June 12, 2019 11:23 AM
To: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>
Subject: one neighborhood
Importance: High

Don;

(b)(5) DPP



Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

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From: Knupp, Courtney - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 9:29 AM

To: Young, Benjamin - OGC, Washington, DC

CC: Bice, Don - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO; Boswell, Kristi - OSEC, Washington, DC

Subject: Cost Benefit Draft - Clean

Attachments: Cost Benefit Draft - Clean.docx; Incentivessummary6_10 lbyv2.docx

Attachment 1-2 (10 pages total) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional and A/C Privilege (Bates Nos. 0535-0544).

Benny

(b)(5) DPP, (b)(5) A/C Privilege

Thanks!

From: Young, Benjamin - OGC, Washington, DC
Sent: Wednesday, June 12, 2019 10:16 AM
To: Knupp, Courtney - OSEC, Washington, DC
CC: Bice, Don - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO; Boswell, Kristi - OSEC, Washington, DC
Subject: Re: Cost Benefit Draft - Clean

(b)(5) DPP, (b)(5) A/C Privilege

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From: Knupp, Courtney - OSEC, Washington, DC
Sent: Wednesday, June 12, 2019 10:13:22 AM
To: Young, Benjamin - OGC, Washington, DC
Cc: Bice, Don - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO; Boswell, Kristi - OSEC, Washington, DC
Subject: RE: Cost Benefit Draft - Clean

(b)(5) DPP, (b)(5) A/C Privilege

From: Young, Benjamin - OGC, Washington, DC
Sent: Wednesday, June 12, 2019 10:09 AM
To: Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>
Cc: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Boswell, Kristi J. EOP/WHO
<(b)(6)>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: Re: Cost Benefit Draft - Clean

(b)(5) DPP, (b)(5) A/C Privilege

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From: Knupp, Courtney - OSEC, Washington, DC
Sent: Wednesday, June 12, 2019 9:28:45 AM
To: Young, Benjamin - OGC, Washington, DC
Cc: Bice, Don - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO; Boswell, Kristi - OSEC, Washington, DC
Subject: Cost Benefit Draft - Clean

Benny

(b)(5) DPP, (b)(5) A/C Privilege

Thanks!

From: Boswell, Kristi J. EOP/WHO

Sent: Wednesday, June 12, 2019 10:22 AM

To: Tkacz, Kailee - OSEC, Washington, DC

CC: Adams, Kiki - RD, Washington, DC

Subject: Cost Benefit Draft - Clean kjb

Attachments: Cost Benefit Draft - Clean kjb.docx

Attachment (11 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0547-0557).

To print. Showing no track changes.

From: Boswell, Kristi J. EOP/WHO

Sent: Wednesday, June 12, 2019 11:44 AM

To: Bice, Don - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Young, Benjamin - OGC, Washington, DC

CC: Boswell, Kristi - OSEC, Washington, DC; Knupp, Courtney - OSEC, Washington, DC; Preston, Warren - OGC; Rich, Michawn - OC, Washington, DC; Rich, Michawn - OC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC

Subject: RE: one neighborhood

Attachments: Cost Benefit Draft - Clean kjb.docx

Attachment (11 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional & A/C Privilege (Bates Nos. 0560-0570).

USE THIS VERSION.

(b)(5) DPP

Courtney/Kailee – I will (b)(5) DPP

Benny – (b)(5) DPP, (b)(5) A/C Privilege

Kristi J. Boswell

Policy Advisor

Mobile: 202-881-7129 (no text)

From: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>

Sent: Wednesday, June 12, 2019 11:27 AM

To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO

<(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>

Subject: RE: one neighborhood

I will.

From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 11:23 AM

To: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO

<(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>

Subject: one neighborhood

Importance: High

Don;

(b)(5) DPP

(b)(5) DPP



Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

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From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Wednesday, June 12, 2019 11:53 AM
To: Park, Joon
CC: Boswell, Kristi - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO
Subject: Re: HR

Okay no problem thanks for clarifying

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From: Park, Joon
Sent: Wednesday, June 12, 2019 11:47:19 AM
To: Tkacz, Kailee - OSEC, Washington, DC
Cc: Boswell, Kristi - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO
Subject: RE: HR

Not sure how to respond Kailee.

We did not have annual hiring plans until FY 18.

Prior to FY 18, agencies hired based on available budget and needs without a set number as a ceiling goal that was reviewed and/or approved outside of the agency.

(b)(6) ...

Joon S. Park

Deputy Administrator, Administrative & Financial Management
 Mission Area Business Center Chief Operating Officer
 Acting Mission Area Assistant Chief Information Officer
 Agricultural Research Service
 Research, Education & Economics
 United States Department of Agriculture
[202-690-2575](tel:202-690-2575) Office

(b)(6) Mobile Voice & Text
Joon.Park@usda.gov

From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Wednesday, June 12, 2019 11:25 AM
To: Park, Joon <Joon.Park@ARS.USDA.GOV>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO
 (b)(6) >
Subject: RE: HR

Thanks (b)(5) DPP ?

From: Park, Joon
Sent: Wednesday, June 12, 2019 10:13 AM
To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO
 (b)(6) >
Subject: RE: HR

Kailee,
 FY 19 hiring plan approved up to 329 permanent positions for ERS.

USDA-20-0426-C-000039

0571

FY 19 hiring plan approved up to 302 permanent positions for NIFA.

Joon S. Park

Deputy Administrator, Administrative & Financial Management

Mission Area Business Center Chief Operating Officer

Acting Mission Area Assistant Chief Information Officer

Agricultural Research Service

Research, Education & Economics

United States Department of Agriculture

[202-690-2575](tel:202-690-2575) Office

(b)(6) Mobile Voice & Text

Joon.Park@usda.gov

From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 9:57 AM

To: Park, Joon <Joon.Park@ARS.USDA.GOV>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO

<(b)(6)>

Subject: HR

Importance: High

Joon I know I have asked you this 100 times but (b)(5) DPP

Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky

United States Department of Agriculture

Cell: 202.816.0562



From: Young, Benjamin - OGC, Washington, DC

Sent: Wednesday, June 12, 2019 12:10 AM

To: Boswell, Kristi J. EOP/WHO; Knupp, Courtney - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC

CC: Bice, Don - OSEC, Washington, DC

Subject: RE: Cost Benefit Draft - Kristi's Edits.

Attachments: FOUO_USDA Cost Benefit Assessment_v5_DRAFT kjb edits lby.docx

Attachment (10 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional and Attorney Client Privilege (Bates Nos. 0575-0584)

(b)(5) DPP, (b)(5) A/C Privilege



L. Benjamin "Benny" Young, Jr.
Associate General Counsel for General Law and Research
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave S.W. Room 2033-S
Washington, DC 20250-1415
202-720-5565 (Voice)
(b)(6) (Mobile)
✉ Benjamin.Young@usda.gov

From: Boswell, Kristi J. EOP/WHO <(b)(6)>

Sent: Tuesday, June 11, 2019 11:27 PM

To: Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Cc: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>

Subject: RE: Cost Benefit Draft - Kristi's Edits.

Importance: High

Scott, Benny, & Don ---

(b)(5) DPP, (b)(5) A/C Privilege

THANKS!

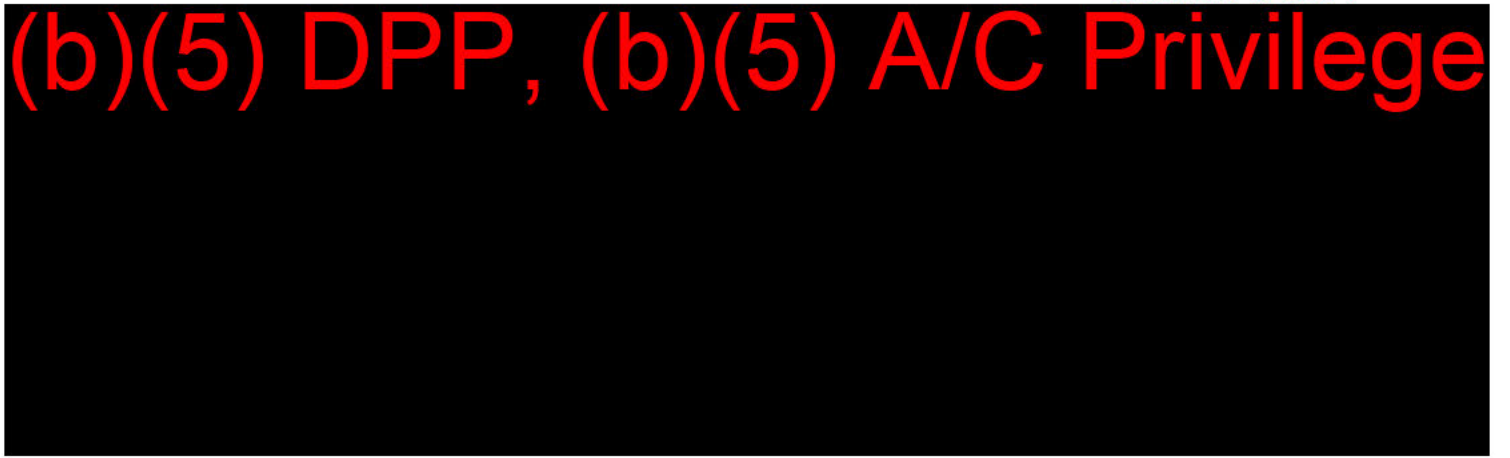
Kristi J. Boswell

Policy Advisor

Mobile: 202-881-129 (no text)

(b)(5) DPP, (b)(5) A/C Privilege

(b)(5) DPP, (b)(5) A/C Privilege



Thanks,

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Knupp, Courtney - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 12:13 AM

To: Young, Benjamin - OGC, Washington, DC; Boswell, Kristi J. EOP/WHO; Tkacz, Kailee - OSEC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC

CC: Bice, Don - OSEC, Washington, DC

Subject: RE: Cost Benefit Draft - Kristi's Edits.

(b)(5) DPP, (b)(5) A/C Privilege

From: Young, Benjamin - OGC, Washington, DC

Sent: Wednesday, June 12, 2019 12:10 AM

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Cc: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>

Subject: RE: Cost Benefit Draft - Kristi's Edits.

(b)(5) DPP, (b)(5) A/C Privilege



L. Benjamin "Benny" Young, Jr.
Associate General Counsel for General Law and Research
Office of the General Counsel
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Cc: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>

Subject: RE: Cost Benefit Draft - Kristi's Edits.

Importance: High

Scott, Benny, & Don ---

(b)(5) DPP, (b)(5) A/C Privilege

THANKS!

Kristi J. Boswell

Policy Advisor

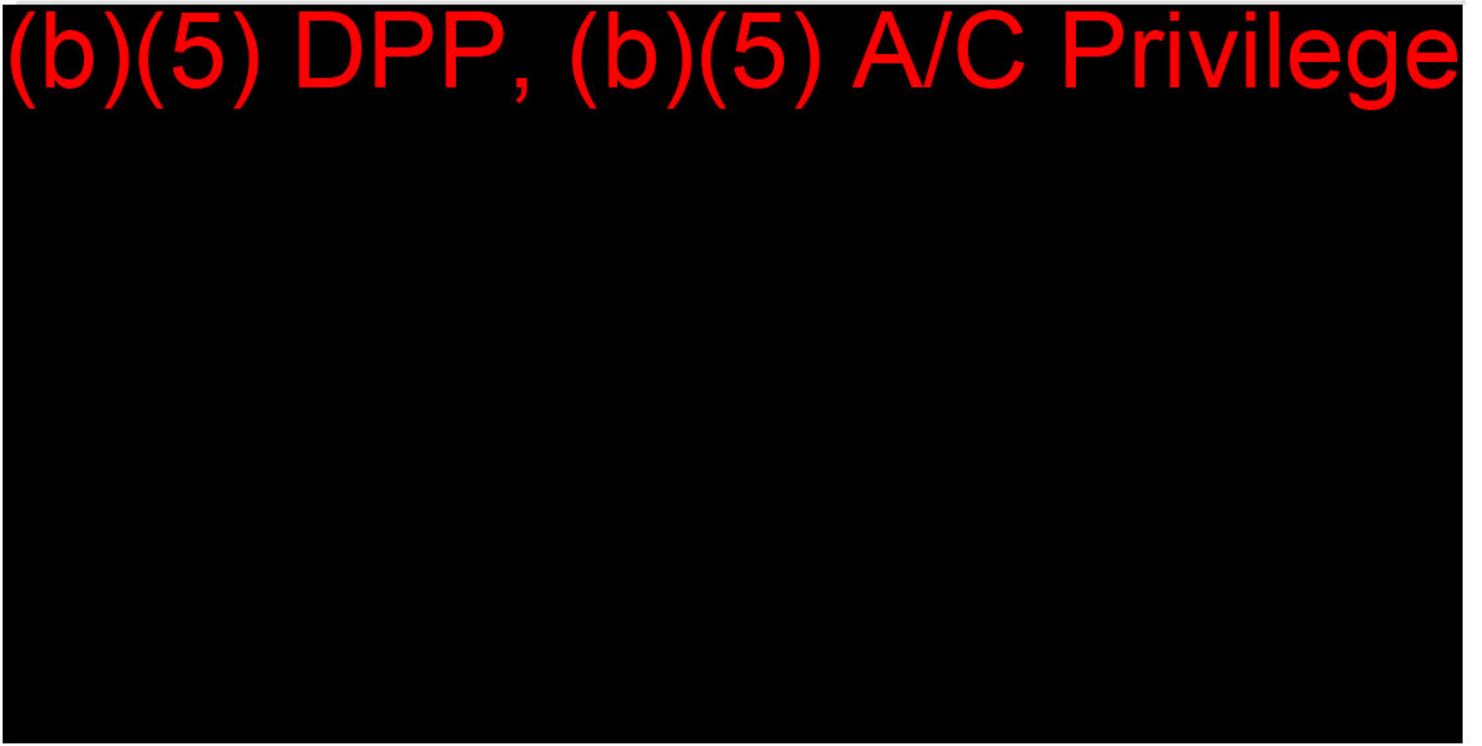
Mobile: 202-881-7129 (no text)

AMERICAN
OVERSIGHT

USDA-20-0426-C-000043

0585

(b)(5) DPP, (b)(5) A/C Privilege



Thanks,

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Boswell, Kristi J. EOP/WHO

Sent: Wednesday, June 12, 2019 12:25 PM

To: Young, Benjamin - OGC, Washington, DC; Bice, Don - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC

CC: Boswell, Kristi - OSEC, Washington, DC; Knupp, Courtney - OSEC, Washington, DC; Preston, Warren - OCE; Rich, Michawn - OC, Washington, DC; Rich, Michawn - OC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC

Subject: RE: one neighborhood

Attachments: Cost Benefit Draft - Post Briefing KJB v1.docx

Attachment (17 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional & A/C Privilege (Bates Nos. 0590-606).

Predecisional

All –

(b)(5) DPP, (b)(5) A/C Privilege

Warren – (b)(5) DPP, (b)(5) DPP . Benny – (b)(5) DPP, (b)(5) A/C Privilege

(b)(5) DPP, (b)(5) A/C Privilege .

Kristi J. Boswell

Policy Advisor

Mobile: 202-881-7129 (no text)

From: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>

Sent: Wednesday, June 12, 2019 12:15 PM

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Subject: RE: one neighborhood

(b)(5) DPP, (b)(5) A/C Privilege



L. Benjamin "Benny" Young, Jr.
Associate General Counsel for General Law and Research
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave S.W. Room 2033-S
Washington, DC 20250-1415

USDA-20-0426-C-000045

0587

202-720-5565 (Voice)
(b)(6) (Mobile)
✉ Benjamin.Young@usda.gov

From: Boswell, Kristi J. EOP/WHO <(b)(6)>
Sent: Wednesday, June 12, 2019 11:44 AM
To: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Subject: RE: one neighborhood

USE THIS VERSION.

(b)(5) DPP

Courtney/Kailee – I will (b)(5) DPP.

Benny – (b)(5) DPP, (b)(5) A/C Privilege

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
Sent: Wednesday, June 12, 2019 11:27 AM
To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>
Subject: RE: one neighborhood

I will.

From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Wednesday, June 12, 2019 11:23 AM
To: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>
Subject: one neighborhood
Importance: High

Don;

(b)(5) DPP

(b)(5) DPP



Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

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From: Preston, Warren - OCE
Sent: Wednesday, June 12, 2019 12:33 PM
To: Boswell, Kristi J. EOP/WHO
Subject: RE: one neighborhood

Got it. Will review and incorporate into doc now

From: Boswell, Kristi J. EOP/WHO <(b)(6)>
Sent: Wednesday, June 12, 2019 12:32 PM
To: Preston, Warren - OCE <warren.preston@usda.gov>
Subject: RE: one neighborhood

Just sent it over from USDA.

Kristi J. Boswell
 Policy Advisor
 Mobile: 202-881-7129 (no text)

From: Preston, Warren - OCE <warren.preston@usda.gov>
Sent: Wednesday, June 12, 2019 12:27 PM
To: Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: RE: one neighborhood

Nothing from EY yet.

From: Boswell, Kristi J. EOP/WHO <(b)(6)>
Sent: Wednesday, June 12, 2019 12:25 PM
To: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Subject: RE: one neighborhood
Importance: High

Predecisional

All –

(b)(5) DPP, (b)(5) A/C Privilege

Warren – (b)(5) DPP ? (b)(5) DPP . Benny – (b)(5) DPP, (b)(5) A/C Privilege

(b)(5) DPP, (b)(5) A/C Privilege .

Policy Advisor
Mobile: 202-881-7129 (no text)

From: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Sent: Wednesday, June 12, 2019 12:15 PM
To: Boswell, Kristi J. EOP/WHO <(b)(6)>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Subject: RE: one neighborhood

(b)(5) DPP, (b)(5) A/C Privilege



L. Benjamin "Benny" Young, Jr.
 Associate General Counsel for General Law and Research
 Office of the General Counsel
 U.S. Department of Agriculture
 1400 Independence Ave S.W. Room 2033-S
 Washington, DC 20250-1415
 202-720-5565 (Voice)
 (b)(6) (Mobile)
 ✉ Benjamin.Young@usda.gov

From: Boswell, Kristi J. EOP/WHO <(b)(6)>
Sent: Wednesday, June 12, 2019 11:44 AM
To: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Subject: RE: one neighborhood

USE THIS VERSION.

(b)(5) DPP

Courtney/Kailee – I will (b)(5) DPP

Benny – (b)(5) DPP, (b)(5) A/C Privilege

?

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
Sent: Wednesday, June 12, 2019 11:27 AM
To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>
Subject: RE: one neighborhood

I will.

From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Wednesday, June 12, 2019 11:23 AM
To: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>
Subject: one neighborhood
Importance: High

Don;

(b)(5) DPP



Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

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law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

From: Boswell, Kristi J. EOP/WHO

Sent: Wednesday, June 12, 2019 12:38 PM

To: Young, Benjamin - OGC, Washington, DC; Bice, Don - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC

CC: Boswell, Kristi - OSEC, Washington, DC; Knupp, Courtney - OSEC, Washington, DC; Preston, Warren - OCE; Rich, Michawn - OC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC

Subject: RE: one neighborhood

Courtney – (b)(5) DPP [REDACTED].

Kristi J. Boswell

Policy Advisor

Mobile: 202-881-7129 (no text)

From: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>

Sent: Wednesday, June 12, 2019 12:36 PM

To: Boswell, Kristi J. EOP/WHO <(b)(6)>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: Re: one neighborhood

(b)(5) DPP, (b)(5) A/C Privilege [REDACTED].

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From: Boswell, Kristi J. EOP/WHO <(b)(6)>

Sent: Wednesday, June 12, 2019 12:25:03 PM

To: Young, Benjamin - OGC, Washington, DC; Bice, Don - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC

Cc: Boswell, Kristi - OSEC, Washington, DC; Knupp, Courtney - OSEC, Washington, DC; Preston, Warren - OCE; Rich, Michawn - OC, Washington, DC; Rich, Michawn - OC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Hutchins, Scott - OSEC, Washington, DC

Subject: RE: one neighborhood

Predecisional

All –

(b)(5) DPP, (b)(5) A/C Privilege [REDACTED]

Warren – (b)(5) DPP [REDACTED] ? (b)(5) DPP [REDACTED]. Benny – (b)(5) DPP, (b)(5) A/C Privilege [REDACTED].

(b)(5) DPP, (b)(5) A/C Privilege [REDACTED].

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>

Sent: Wednesday, June 12, 2019 12:15 PM

To: Boswell, Kristi J. EOP/WHO <(b)(6)>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: one neighborhood

(b)(5) DPP, (b)(5) A/C Privilege



L. Benjamin "Benny" Young, Jr.
Associate General Counsel for General Law and Research
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave S.W. Room 2033-S
Washington, DC 20250-1415
202-720-5565 (Voice)
(b)(6) (Mobile)
✉ Benjamin.Young@usda.gov

From: Boswell, Kristi J. EOP/WHO <(b)(6)>

Sent: Wednesday, June 12, 2019 11:44 AM

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Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Subject: RE: one neighborhood

USE THIS VERSION.

(b)(5) DPP

Courtney/Kailee – I will (b)(5) DPP

Benny – (b)(5) DPP, (b)(5) A/C Privilege

?

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
Sent: Wednesday, June 12, 2019 11:27 AM
To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>
Subject: RE: one neighborhood

I will.

From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Wednesday, June 12, 2019 11:23 AM
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Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>
Subject: one neighborhood
Importance: High

Don;

(b)(5) DPP



Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

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From: Hutchins, Scott - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 12:51 AM

To: Boswell, Kristi J. EOP/WHO; Knupp, Courtney - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC

CC: Young, Benjamin - OGC, Washington, DC; Bice, Don - OSEC, Washington, DC

Subject: RE: Cost Benefit Draft - Kristi's Edits.

Attachments: FOUO_USDA Cost Benefit Assessment_v5_DRAFT kjb edits.docx; FOUO_USDA Cost Benefit Assessment_v5_DRAFT kjb edits_clean.docx

Attachments 1-2 (19 pages total) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0617-0635)

(b)(5) DPP [REDACTED]. Also adding a clean copy for ease of reading.



Scott H. Hutchins, Ph.D.
Deputy Under Secretary
Research, Education and Economics
United States Department of Agriculture

Office: (202) 720-1542
scott.hutchins@usda.gov

"Do Right and Feed Everyone"

From: Boswell, Kristi J. EOP/WHO <(b)(6)>

Sent: Tuesday, June 11, 2019 11:27 PM

To: Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>

Cc: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>

Subject: RE: Cost Benefit Draft - Kristi's Edits.

Importance: High

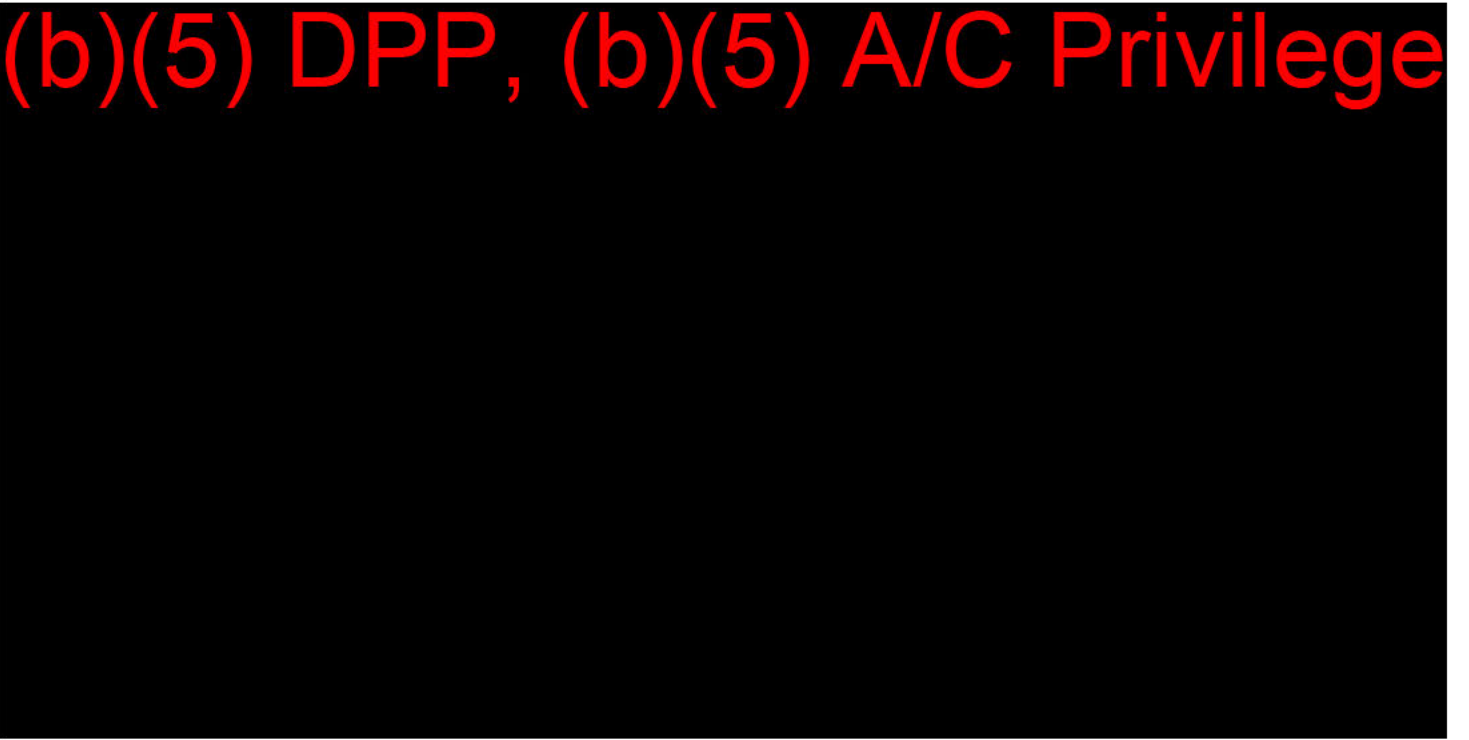
Scott, Benny, & Don ---

(b)(5) DPP, (b)(5) A/C Privilege

THANKS!

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

(b)(5) DPP, (b)(5) A/C Privilege



Thanks,

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Knupp, Courtney - OSEC, Washington, DC

Sent: Wednesday, June 12, 2019 12:59 PM

To: Boswell, Kristi J. EOP/WHO

Subject: Cost Benefit Draft - Post Briefing KJB v1 - CK

Attachments: Cost Benefit Draft - Post Briefing KJB v1 - CK.docx

Attachment (18 pages total) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0637-0654)

Editorial Review in track changes

From: Knupp, Courtney - OSEC, Washington, DC
Sent: Wednesday, June 12, 2019 12:59 AM
To: Hutchins, Scott - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO; Tkacz, Kailee - OSEC, Washington, DC
CC: Young, Benjamin - OGC, Washington, DC; Bice, Don - OSEC, Washington, DC
Subject: RE: Cost Benefit Draft - Kristi's Edits.

Got it – thank you.

From: Hutchins, Scott - OSEC, Washington, DC
Sent: Wednesday, June 12, 2019 12:51 AM
To: Boswell, Kristi J. EOP/WHO <(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Cc: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
Subject: RE: Cost Benefit Draft - Kristi's Edits.

(b)(5) DPP. Also adding a clean copy for ease of reading.



Scott H. Hutchins, Ph.D.
 Deputy Under Secretary
 Research, Education and Economics
 United States Department of Agriculture

Office: (202) 720-1542
scott.hutchins@usda.gov

"Do Right and Feed Everyone"

From: Boswell, Kristi J. EOP/WHO <(b)(6)>
Sent: Tuesday, June 11, 2019 11:27 PM
To: Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Hutchins, Scott - OSEC, Washington, DC <Scott.Hutchins@usda.gov>
Cc: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>
Subject: RE: Cost Benefit Draft - Kristi's Edits.
Importance: High

Scott, Benny, & Don ---

(b)(5) DPP, (b)(5) A/C Privilege

THANKS!

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

(b)(5) DPP, (b)(5) A/C Privilege

Thanks,

Kristi J. Boswell
Policy Advisor
Mobile: 202-881-7129 (no text)

From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 1:14 PM

To: Francisco E Rodriguez

Subject: document

Attachments: OFFICIAL Cost Benefit Final 115pm.docx

Attachment (12 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0658-0669)

Kailee M. Tkacz



Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

From: Preston, Warren - OCE

Sent: Thursday, June 13, 2019 1:20 AM

To: Tkacz, Kailee - OSEC, Washington, DC; Johansson, Robert - OCE

CC: Boswell, Kristi J. EOP/WHO

Subject: RE: verification of docs

Attachments: Cost Benefit Draft - Post Briefing v3 245 version CK_with annual table WPP v.4.docx

Attachment (11 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0671-0681).

(b)(5) DPP

From: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Sent: Thursday, June 13, 2019 12:22 AM

To: Francisco E Rodriguez <(b)(6)@ey.com>; Preston, Warren - OCE <warren.preston@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>

Subject: verification of docs

Importance: High

Just checking in (b)(5) DPP

(b)(5) DPP

Thank you!

Kailee M. Tkacz



Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

From: Francisco E Rodriguez
Sent: Thursday, June 13, 2019 4:55 AM
To: Preston, Warren - OCE
CC: Tkacz, Kailee - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO; Catherine Von Seggern; Karen Shrum
Subject: FOUO: Updated Tables
Attachments: FOUO_SiteSelectionCostBenefitAnalysis_Summary_v20190612_v4.xlsx; FOUO_USDA Cost Benefit Assessment_Tables_v3.docx

Attachments 1-2 duplicates of Bates Nos. 0087-0088 in request 2020-DA-02842-F.

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Warren,

Thanks for your support and patience.

(b)(5) DPP
[REDACTED]

Please review and let me know if you need anything else. (b)(5) DPP
[REDACTED] – thanks!

R/Francisco

Francisco E. Rodríguez | Advisory Services
Ernst & Young LLP
Mobile: (b)(6) | Office: (b)(6)
(b)(6) @ey.com

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From: Wilson, Erin E. - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 5:51 PM

To: Young, Benjamin - OGC, Washington, DC; Boswell, Kristi - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO; Tkacz, Kailee - OSEC, Washington, DC; Knupp, Courtney - OSEC, Washington, DC; Bice, Don - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC

CC: Barbic, Ken - OSEC, Washington, DC

Subject: RE: USDA Press Release Regarding ERS & NIFA Relocation

Thank you, I will let him know.

From: Young, Benjamin - OGC, Washington, DC

Sent: Thursday, June 13, 2019 2:13 PM

To: Wilson, Erin E. - OSEC, Washington, DC <erin.wilson@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Cc: Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>

Subject: RE: USDA Press Release Regarding ERS & NIFA Relocation

This is the cite provided by EY in their analysis.

<https://wallethub.com/edu/best-worst-cities-for-people-with-disabilities/7164/>



L. Benjamin "Benny" Young, Jr.
Associate General Counsel for General Law and Research
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave S.W. Room 2033-S
Washington, DC 20250-1415
202-720-5565 (Voice)
(b)(6) (Mobile)
✉ Benjamin.Young@usda.gov

From: Wilson, Erin E. - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 2:08 PM

To: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Bice, Don - OSEC, Washington, DC <Don.Bice@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Cc: Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>

Subject: Fwd: USDA Press Release Regarding ERS & NIFA Relocation

Hi All—see below for the follow up on the CBA, can someone advise on how I should respond?

From: "Bahrenburg, Andrew (Leahy)" <Andrew_Bahrenburg@leahy.senate.gov>

Date: Thursday, June 13, 2019 at 1:04:35 PM

To: "Wilson, Erin E. - OSEC, Washington, DC" <erin.wilson@usda.gov>

Subject: RE: USDA Press Release Regarding ERS & NIFA Relocation

USDA-20-0426-C-000064

0683

Thanks, Erin.

Quick question as I comb through the cost-benefit analysis. In the supporting evidence for “quality of life” listed on page 4, can you provide the source for the 3rd bullet (re: Best Cities for People with Disabilities)? Only the commute time data is cited.

From: Wilson, Erin E. - OSEC, Washington, DC <erin.wilson@usda.gov>

Sent: Thursday, June 13, 2019 10:45 AM

To: Wilson, Erin E. - OSEC, Washington, DC <erin.wilson@usda.gov>

Subject: USDA Press Release Regarding ERS & NIFA Relocation

Good morning,

Please see below for USDA’s press release regarding the relocation of the Economic Research Service (ERS) and the National Institute of Food and Agriculture (NIFA).

Thank you,

Erin Wilson

Office of Congressional Relations

United States Department of Agriculture

202-720-5478 (Direct)

571-289-1167 (Work Cell)

Secretary Perdue Announces Kansas City Region as Location for ERS and NIFA

Move puts ERS, NIFA closer to customers, expected to save nearly \$300 million nominally

Release & Contact Info

Press Release

Release No. 0091.19

Contact: USDA Press

Email: press@oc.usda.gov

(Washington, D.C., June 13, 2019) – U.S. Secretary of Agriculture Sonny Perdue today announced the U.S. Department of Agriculture (USDA) will relocate the Economic Research Service (ERS) and National Institute of Food and Agriculture (NIFA) to the Kansas City Region.

“Following a rigorous site selection process, the Kansas City Region provides a win win – maximizing our mission function by putting taxpayer savings into programmatic outputs and providing affordability, easy commutes, and extraordinary living for our employees,” **said Secretary Perdue**. “The Kansas City Region has proven itself to be hub for all things agriculture and is a booming city in America’s heartland. There is already a significant presence of USDA and federal government employees in the region, including the Kansas City ‘Ag Bank’ Federal Reserve. This agriculture talent pool, in addition to multiple land-grant and research universities within driving distance, provides access to a stable labor force for the future. The Kansas City Region will allow

ERS and NIFA to increase efficiencies and effectiveness and bring important resources and manpower closer to all of our customers.”

USDA conducted a Cost Benefit Analysis and conservative estimates show a savings of nearly \$300 million nominally over a 15-year lease term on employment costs and rent or about \$20 million per year, which will allow more funding for research of critical needs like rural prosperity and agricultural competitiveness, and for programs and employees to be retained in the long run, even in the face of tightening budgets. On top of that, state and local governments offered generous relocation incentives packages totaling more than \$26 million. Finally, this relocation will give USDA the opportunity to attract a diverse staff with training and interest in agriculture. To learn more about USDA's Cost Benefit Analysis, you may view the [USDA Cost Benefit Analysis document](#) (PDF, 143 KB).

“We did not undertake these relocations lightly, and we are doing it to enhance long-term sustainability and success of these agencies. The considerable taxpayer savings will allow us to be more efficient and improve our ability to retain more employees in the long run. We will be placing important USDA resources closer to many stakeholders, most of whom live and work far from Washington, D.C. In addition, we are increasing the probability of attracting highly-qualified staff with training and interests in agriculture, many of whom come from land-grant universities. We look forward to this new chapter as we seek to fulfill our motto at USDA, which is to ‘do right and feed everyone,’” **added Secretary Perdue.**

Secretary Perdue sent [this letter](#) (PDF, 39.1 KB) to all USDA employees this morning and will be holding an all hands meeting with ERS and NIFA employees today to discuss the decision, the process, and next steps.

In addition, USDA announced in August the realignment of ERS under the Office of the Chief Economist. While we believe there is considerable synergies and benefits to a realignment, after hearing feedback from stakeholders and Members of Congress, USDA will not move forward with the realignment plans. The agency of ERS will remain under the Research, Education, and Economics mission area.

Background:

USDA announced in August it would undertake the relocations for three main reasons:

1. To improve USDA’s ability to attract and retain highly qualified staff with training and interests in agriculture, many of whom come from land-grant universities. USDA has experienced significant turnover in these positions, and it has been difficult to recruit employees to the Washington, D.C. area, particularly given the high cost of living and long commutes.
2. To place these important USDA resources closer to many of our stakeholders, most of whom live and work far from the Washington, D.C. area.

3. To benefit the American taxpayers. There will be significant savings on employment costs and rent, which will allow more employees to be retained in the long run, even in the face of tightening budgets.

As part of the [rigorous site selection process](#), USDA narrowed the [136 Expressions of Interest](#) received using a set of established criteria defined by USDA, NIFA, and ERS leadership. The criteria included:

- Quality of Life: Subcategory examples include Diversity Index, Residential Housing Costs, Access to Healthcare, and Home and Community Safety Ranking.
- Costs (Capital and Operating): Subcategory examples include Commercial Real Estate Costs, CPI Index, and Wage Costs.
- Workforce: Subcategory examples include Labor Force Growth Rate, Unemployment Rate, and the Labor Force Population.
- Logistics / IT Infrastructure: Subcategory examples include Lodging Availability, Proximity to Customers, and Airport Accessibility.

The top Expressions of Interest were reviewed in detail, and USDA selected a [short list of locations](#) offering existing buildings with sufficient space to meet ERS and NIFA requirements.

While 90% of USDA employees are located outside of the D.C. area, ERS and NIFA are the only USDA agencies that don't have representation outside of the national Capital Region (NCR). Upon the relocation announcement, USDA proposed that sufficient staff levels would remain in the NCR to complete mission critical activities that require physical presence in or near Washington, D.C. at the recommendation of customers and stakeholders. In both the cases of ERS and NIFA, leadership reviewed the critical functions and staffing needs within and outside the NCR. Senior ERS and NIFA staff, with input from partner agencies and stakeholders, recommended to Secretary Perdue the critical functions to be retained within the NCR.

Out of NIFA's 315 positions, 294 will relocate while 21 will stay in the NCR. Of the 329 ERS positions, 253 will relocate while 76 will stay in the Washington, D.C. area.

As a result of this move, no ERS or NIFA employees will be involuntarily separated. Every employee who wants to continue working will have an opportunity to do so, although that will mean moving to a new location for most. Employees will be offered relocation assistance and will receive the same base pay as before, and the locality pay for the new location.

USDA will be working with the General Services Administration to secure a permanent lease space through a competitive process in the Kansas City Region. USDA will continue to keep ERS and NIFA employees apprised as updates occur.

#

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From: Francisco E Rodriguez
Sent: Thursday, June 13, 2019 6:26 AM
To: Preston, Warren - OCE
CC: Tkacz, Kailee - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO; Catherine Von Seggern; Karen Shrum
Subject: RE: FOUO: Updated Tables
Attachments: FOUO_USDA Cost Benefit Assessment_Tables_v4.docx
Attachment duplicate of Bates No. 0084 of request 2020-DA-02842-F.

****For Official Use Only (FOUO) | Pre-Decisional | Deliberative****

Warren,

(b)(5) DPP

Thanks.

R/Francisco

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From: Francisco E Rodriguez
Sent: Thursday, June 13, 2019 4:55 AM
To: Preston, Warren - OCE <warren.preston@usda.gov>
Cc: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Catherine Von Seggern <(b)(6)>@ey.com>; Karen Shrum <(b)(6)>@ey.com>
Subject: FOUO: Updated Tables
Importance: High

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Warren,

Thanks for your support and patience.

(b)(5) DPP

Please review and let me know if you need anything else. (b)(5) DPP
– thanks!

R/Francisco

Francisco E. Rodríguez | Advisory Services
Ernst & Young LLP

Mobile: (b)(6) | Office: (b)(6)
(b)(6)@ey.com

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From: Preston, Warren - OCE

Sent: Thursday, June 13, 2019 6:51 AM

To: Tkacz, Kailee - OSEC, Washington, DC; Francisco E Rodriguez; Johansson, Robert - OCE

CC: Boswell, Kristi - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO

Subject: RE: verification of docs

Attachments: Cost Benefit Draft - 6.13_645am.docx

Attachment (12 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0691-0702).

Here's the updated (b)(5) DPP [REDACTED]

From: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Sent: Thursday, June 13, 2019 12:22 AM

To: Francisco E Rodriguez <(b)(6)@ey.com>; Preston, Warren - OCE <warren.preston@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>

Subject: verification of docs

Importance: High

Just checking in (b)(5) DPP [REDACTED]

(b)(5) DPP [REDACTED]

Thank you!

Kailee M. Tkacz



Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

From: Preston, Warren - OCE
Sent: Thursday, June 13, 2019 6:53 AM
To: Johansson, Robert - OCE
Subject: FW: FOUO: Updated Tables
Attachments: FOUO_SiteSelectionCostBenefitAnalysis_Summary_v20190612_v4.xlsx; FOUO_USDA Cost Benefit Assessment_Tables_v3.docx
Attachments 1-2 (2 pages total) duplicates of Bates Nos. 0087-0088 in request 2020-DA-02842-F.

Rob--(b)(5) DPP [REDACTED]
[REDACTED].

From: Francisco E Rodriguez <(b)(6)@ey.com>
Sent: Thursday, June 13, 2019 4:55 AM
To: Preston, Warren - OCE <warren.preston@usda.gov>
Cc: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Catherine Von Seggern <(b)(6)@ey.com>; Karen Shrum <(b)(6)@ey.com>
Subject: FOUO: Updated Tables
Importance: High

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Warren,

Thanks for your support and patience.

(b)(5) DPP [REDACTED]
[REDACTED].

Please review and let me know if you need anything else. (b)(5) DPP [REDACTED]
[REDACTED] – thanks!

R/Francisco

Francisco E. Rodríguez | Advisory Services
Ernst & Young LLP
Mobile: (b)(6) | Office: (b)(6)
(b)(6)@ey.com

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To: Johansson, Robert - OCE
Subject: FW: FOUO: Updated Tables
Attachments: FOUO_USDA Cost Benefit Assessment_Tables_v4.docx
Attachment (1 page) duplicate of Bates No. 0084 in request 2020-DA-02842-F.

Rob—(b)(5) DPP . (b)(5) DPP

(b)(5) DPP .

From: Francisco E Rodriguez <(b)(6)@ey.com>
Sent: Thursday, June 13, 2019 6:26 AM
To: Preston, Warren - OCE <warren.preston@usda.gov>
Cc: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Catherine Von Seggern <(b)(6)@ey.com>; Karen Shrum <(b)(6)@ey.com>
Subject: RE: FOUO: Updated Tables

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Warren,

(b)(5) DPP .

Thanks.

R/Francisco

****For Official Use Only (FOUO) | Pre-Decisional | Deliberative****

From: Francisco E Rodriguez
Sent: Thursday, June 13, 2019 4:55 AM
To: Preston, Warren - OCE <warren.preston@usda.gov>
Cc: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Catherine Von Seggern <(b)(6)@ey.com>; Karen Shrum <(b)(6)@ey.com>
Subject: FOUO: Updated Tables
Importance: High

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Warren,

Thanks for your support and patience.

(b)(5) DPP

Please review and let me know if you need anything else. (b)(5) DPP
– thanks!

R/Francisco

Francisco E. Rodríguez | Advisory Services
Ernst & Young LLP

Mobile: (b)(6) | Office: (b)(6)
(b)(6)@ey.com

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From: Johansson, Robert - OCE
Sent: Thursday, June 13, 2019 6:58 AM
To: Preston, Warren - OCE; Tkacz, Kailee - OSEC, Washington, DC
CC: Boswell, Kristi - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO
Subject: RE: verification of docs

I am in and reviewing. Thanks Warren!
 Anything we need to talk about before (b)(6) ?
 Rob

From: Preston, Warren - OCE <warren.preston@usda.gov>
Sent: Thursday, June 13, 2019 6:51 AM
To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Francisco E Rodriguez <(b)(6)@ey.com>; Johansson, Robert - OCE <robert.johansson@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: RE: verification of docs

Here's the updated (b)(5) DPP [REDACTED].

From: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Sent: Thursday, June 13, 2019 12:22 AM
To: Francisco E Rodriguez <(b)(6)@ey.com>; Preston, Warren - OCE <warren.preston@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: verification of docs
Importance: High

Just checking in (b)(5) DPP [REDACTED].

(b)(5) DPP [REDACTED].

Thank you!

Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
 United States Department of Agriculture
 Cell: 202.816.0562



From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Thursday, June 13, 2019 7:29 AM
To: Francisco E Rodriguez; Preston, Warren - OCE; Johansson, Robert - OCE
CC: Boswell, Kristi - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO
Subject: RE: verification of docs

Yes and please confirm (b)(5) DPP [REDACTED].

From: Francisco E Rodriguez <(b)(6)@ey.com>
Sent: Thursday, June 13, 2019 7:03 AM
To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: RE: verification of docs

Thanks, Kailee. Will review and provide final edits/review ASAP – would NLT 8:30am work?

Francisco E. Rodríguez | Manager | Advisory Services

Ernst & Young LLP

Mobile: (b)(6) | Office: (b)(6) | (b)(6)@ey.com

From: Tkacz, Kailee - OSEC, Washington, DC [<mailto:kailee.tkacz@usda.gov>]
Sent: Thursday, June 13, 2019 6:57 AM
To: Preston, Warren - OCE <warren.preston@usda.gov>; Francisco E Rodriguez <(b)(6)@ey.com>; Johansson, Robert - OCE <robert.johansson@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: Re: verification of docs

E and y can you please review ASAP and double check make sure all is accurate. (b)(5) DPP [REDACTED]

[REDACTED]

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From: Preston, Warren - OCE <warren.preston@usda.gov>
Sent: Thursday, June 13, 2019 6:51 AM
To: Tkacz, Kailee - OSEC, Washington, DC; Francisco E Rodriguez; Johansson, Robert - OCE
Cc: Boswell, Kristi - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO
Subject: RE: verification of docs

Here's the updated (b)(5) DPP [REDACTED]

From: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Sent: Thursday, June 13, 2019 12:22 AM

To: Francisco E Rodriguez <(b)(6)@ey.com>; Preston, Warren - OCE <warren.preston@usda.gov>;
Johansson, Robert - OCE <robert.johansson@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>

Subject: verification of docs

Importance: High

Just checking in (b)(5) DPP

(b)(5) DPP

Thank you!



Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky

United States Department of Agriculture

Cell: 202.816.0562

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From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 8:23 AM

To: Johansson, Robert - OCE

Subject: update

Attachments: Cost Benefit Draft - 6.13_645am.docx

Attachment (11 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0712-0722).

Can you (b)(5) DPP

(b)(5) DPP



Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 8:33 AM

To: Beal, Mary Dee - OSEC, Washington, DC

Subject: PLEASE REVIEW AND BRING EDITS TO MY DESK

Attachments: Cost Benefit Draft - 6.13_645am.docx

Attachment (11 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0724-0734).

Kailee M. Tkacz



Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

From: Boswell, Kristi - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 8:47 AM

To: Barbic, Ken - OSEC, Washington, DC; Lee, Evan - OSEC, Washington, DC; Wilson, Erin E. - OSEC, Washington, DC; Wong, Veronica - OSEC, Washington, DC

Subject: Fwd: new numbers

Just putting all you on this.

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From: Boswell, Kristi - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 8:46:57 AM

To: Wong, Veronica - OSEC, Washington, DC

Subject: Fwd: new numbers

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From: Johansson, Robert - OCE <robert.johansson@usda.gov>

Sent: Thursday, June 13, 2019 8:26 AM

To: Rich, Michawn - OC, Washington, DC

Cc: Tkacz, Kailee - OSEC, Washington, DC; Boswell, Kristi - OSEC, Washington, DC

Subject: RE: new numbers

(b)(5) DPP

(b)(5) DPP

From: Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>

Sent: Thursday, June 13, 2019 8:17 AM

To: Johansson, Robert - OCE <robert.johansson@usda.gov>; Boswell, Kristi J. EOP/WHO

<(b)(6)>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Varsamis, Alec - OC 20174, Washington, DC <alec.varsamis@usda.gov>; Zanic, Savannah - OC, Washington, DC <Savannah.Zanic@usda.gov>; Cole, Donald - OC, Washington, DC <donald.cole@usda.gov>

Subject: new numbers

USDA-20-0426-C-000082

0735

(b)(5) DPP

From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Thursday, June 13, 2019 8:59 AM
To: Beal, Mary Dee - OSEC, Washington, DC
Subject: document
Attachments: Cost Benefit Final 9AM.docx



Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

NIFA and ERS Relocation: Cost Benefit Analysis

Released: June 13, 2019

Executive Summary

The United States Department of Agriculture (USDA) has proposed a new headquarters location for the National Institute of Food and Agriculture (NIFA) and the Economic Research Service (ERS) agencies. The relocation supports Secretary Perdue's goal of ensuring USDA is the most effective, most efficient, and most customer-focused agency in the federal government, allowing USDA to be closer to stakeholders and move resources closer to its customers.

Ernst & Young (EY) with direct engagement with USDA leadership, including ERS and NIFA, conducted a rigorous analysis of over 300 potential sites in 35 states using a developed set of criteria focused on quality of life, operational and capital costs, workforce statistics, and logistics and infrastructure considerations.

Based on the analysis conducted, the Secretary selected the Kansas City Region as the next home of ERS and NIFA.

Major benefits of the relocation include:

- **Improve USDA's ability to attract and retain highly qualified scientific and administrative staff with training and interests in agriculture**, many of whom come from land-grant universities. With lower cost of living opening a broader candidate pool, USDA would be able to decrease turnover in these positions currently in the Washington D.C. area associated with a higher cost of living and longer commutes.
- Place important USDA resources **closer to many USDA stakeholders**, most of whom live and work far from the Washington, (b)(5) DPP.
- **Enhance strategic interagency partnerships** with positions in Washington D.C. focused on collaboration.
- **Benefit American taxpayers** through significant savings on employment costs and rent, which will allow more employees to be retained in the long run, even in the face of tightening budgets.

By moving to the Kansas City Region, taxpayers will save 11.33%, or nearly \$300 million nominally, over a 15-year lease term versus the current National Capital Region (NCR) situation. These savings will allow funding to be refocused from site-specific overhead costs to new or expanded research capabilities in both Agencies. Full payback of the move costs will be almost immediate, with breakeven projected to be in FY 2021.

Overview and Process Background

(b)(5) DPP

encompassing 308 potential sites in 35 states. Each EOI was then mapped to a Metropolitan Statistical Area (MSA) to identify the number of statistical areas represented and the number of real estate relocation opportunities currently available in the commercial real estate market.

The *USDA Notice of Request for Expression of Interest for Potential Sites for Headquarters Office Locations* opened on August 15, 2018 and closed after an extension on October 15, 2018. EY with direct engagement with leadership from USDA, including ERS and NIFA, determined the needs for the proposed headquarters facility would be approximately 120,000 square feet to accommodate approximately 550 employees from both Agencies. USDA applied a set of guiding principles, including:

- Meeting USDA travel requirements – availability of direct flights and drive time
- Locations with specific labor force statistics – greater than 100,000 individuals
- Locations with work hours most compatible with USDA office schedules – within two

(b)(5) DPP

From this initial down selection, a medium list of (b)(5) DPP, and 40 MSAs, remained under consideration. The USDA continued the down-selection of the EOIs from the medium list.¹ The 40 MSAs in the medium list were further evaluated using an established location criteria defined by USDA, ERS, and NIFA leadership.² The criteria were assessed using a proprietary location model developed by Ernst & Young and included:

- *Quality of Life*: Subcategory examples include Diversity Index, Residential Housing Costs, Access to Healthcare, and Home and Community Safety Ranking.
- *Costs (Capital and Operating)*: Subcategory examples include Commercial Real Estate Costs, CPI Index, and Wage Costs.
- *Workforce*: Subcategory examples include Labor Force Growth Rate, Unemployment Rate, and the Labor Force Population.
- *Logistics / IT Infrastructure*: Subcategory examples include Lodging Availability, Proximity to Customers, and Airport Hub Status / Passenger Traffic.

The medium list of locations took into consideration critical factors required to uphold the important missions of NIFA and ERS. USDA also considered factors important to its

¹ USDA: <https://www.usda.gov/media/press-releases/2019/03/12/secretary-perdue-announces-middle-list-ers-and-nifa-relocation>

² USDA: <https://www.usda.gov/media/press-releases/2018/12/21/perdue-announces-ers-nifa-site-selection-criteria>

employees, such as quality of life. The top EOIs were reviewed in detail and USDA selected a short list of four locations offering existing buildings with sufficient space (approximately 120,000 square feet) to meet NIFA and ERS requirements. Table 1 summarizes the top four locations.

Table 1 - Top Four Locations

<i>State</i>	<i>Location</i>	<i>Applicant(s)</i>
<i>Indiana</i>	(b)(5) DPP	Purdue University, Indiana Economic Development Corporation, State of Indiana
<i>Kansas and Missouri</i>	Greater Kansas City Region	The Kansas City Area Development Council, The Kansas City Animal Health Corridor, Area Congressional Leaders
<i>North Carolina</i>	Research Triangle Region	NC Research Triangle, Wake County, Durham County and Research Triangle Park

Location Visits

Site visits were performed for the top four short list locations (identified in the table above) to: perform additional due diligence, investigate knowledge gap areas through in-market meetings, refine business case / cost-benefit data, and gain first-hand perspective of the “on the ground” business environment and associated implementation risks.

The onsite meetings and the information obtained during the visits included:

- MSA and local community introduction and overviews – community demographic and economic statistics, diversity, education, geographic overview, quality of life, etc.
- Economic incentives and business support – business costs, tax environment and potential tax incentives and community support
- Labor market and talent overviews – labor market overview, market talent, programs & assistance, discussions with federal employees within market
- Residential market overview – residential community overview, housing and apartment options, schools (public/private/charter), special education, and child/elder care.
- Commercial office market overviews and site tours – Office market overview, commercial office hubs, site specific overviews and (b)(5) DPP options
- Agricultural ecosystem – agricultural assets, collaboration & partnerships, research institutes
- (b)(5) DPP

Evaluation Process

The USDA site visit committee held debrief sessions at the end of each day during the site tours to review the information gathered and discuss the relative merits of the locations' presentations and tours. At the culmination of all the site visits, a focused set of key parameters were identified within the categories of information obtained during the site visits (refer to bulleted list in the (b)(5) DPP [REDACTED] Visits section above).

The key (b)(5) DPP [REDACTED] agricultural / business support, labor market, residential quality of life, and implementation timing. Criteria within the key dimensions included proximity to customers, partnerships, diversity, transportation and accessibility, education, and dual career considerations.

In addition to (b)(5) DPP [REDACTED], a set of differentiating factors were identified based on comments from the site visit committee. The differentiating factors were access to NCR, proximity to census research data center, proximity to land-grant and R1-classified research universities, proximity to peer Federal agencies, urban communities, suburban / campus communities, talent retention, talent attraction, incentives, cost savings, and (b)(5) DPP [REDACTED].

Benefits Analysis

The result of the site selection analysis was a determination that all visited sites could adequately meet the two Agencies' requirements and objectives. The Kansas City Region, including MO and KS site options, however, was selected for the wide range of benefits it offers to both mission function and a high quality of life for employees. Many of these benefits are listed below.

Quality of Life Centric

- Average commute time of 23.2 minutes compared to national average of 26.9 minutes,³ with a strong transportation infrastructure, including regional bus system spans 89 routes over 7 counties, and a downtown streetcar system (no-cost) currently connects 2.1 miles of the city center, with planned expansions up to 9 miles.
- A strong housing market for employees ranking high in housing affordability, a principal factor in cost of living. The median sales price in KC is \$205,400 compared to \$420,000 in Washington, D.C., and \$254,800 across the U.S.
- A high ranking at 16th of 182 in Best Cities for People with Disabilities.
- Access to cultural experiences, performing arts, recreational opportunities including amusement parks and sports teams.
- Innovative network of top recruiters to represent corporations providing guidance, insight and access to area companies via resume sharing for relocating talent and family members.

Agency Centric

³ Per US Census Bureau Table S0801 – 2017 data

- Availability of Class A office real estate options that met the two agencies' space needs of 120,000 SF for permanent office space. Multiple buildings toured during site visits were deemed to be attractive options should they pass the GSA process.
- Access to temporary swing space within the USDA Beacon Complex or other existing GSA buildings to allow agencies to fill open positions, provide flexibility to employees to voluntarily relocate at an earlier date, and to deliver optimum function as quickly as possible during the transition.
- The largest and most robust incentives package offered (b)(5) DPP the top savings more than \$26 million dollars.
- Kansas and Missouri are home to over 4,000 skilled USDA employees, which continues to allow the opportunity for collaboration in a lower cost environment and an existing Federal Executive Board supporting all Federal Agencies in the Kansas City region.
- Accessible airport with non-stop flights around the country.

Research Centric:

- Access to economic data and resources through close proximity (b)(5) DPP Kansas City Federal Reserve, which also houses a Census Research Data Center.
- The Kansas City Region is (b)(5) DPP proximity to agricultural industrial areas with approximately 300 animal health companies employing 20,000 people.
- Within reasonable driving distance of multiple land-grant universities as well as top research universities such as Arkansas, Kansas, Kansas State, Missouri, Nebraska, Iowa, Iowa State, Saint Louis University, Washington University, Wichita State, Oklahoma and Oklahoma State.
- KC's tech sector is growing faster than the national average. In the past five years it has added 11,040 tech jobs demonstrating emphasis in STEM fields.

Assumptions

Relocation Timeline

USDA intends to transition employees from current locations in Washington D.C to the final selected location over a three-month period. The first 100 employees are planned to be relocated by August 1, 2019. The second wave of an additional 200 by September 1 and finally the remaining 247 by September 30. Table 2 illustrates this transition.

Table 2 – USDA Government Employee Transition

<i>Agency</i>	<i>1 Aug 19</i>	<i>1 Sept 19</i>	<i>30 Sept 19</i>
<i>NIFA</i>	50	+100	+144
<i>ERS</i>	50	+100	+103
<i>Total</i>	100	+200	+247

Government Staffing Costs

Table 3 provides a breakout of the 644 government employees between those employees staying and those relocating for each agency. Those employees staying were assumed to remain in the current agency's location in Washington D.C.

Table 3 - USDA Government Employees Breakout - Staying and Relocating

<i>Agency</i>	<i>Employees Staying</i>	<i>Employees Relocating</i>	<i>Total Employees</i>
<i>NIFA</i>	21	294	315
<i>ERS</i>	76	253	329
<i>Total</i>	97	547	644

The number of employees in each general schedule (GS) category was location-independent. Average NIFA and ERS government civilian salaries were used to calculate costs for employees transitioning based on FY2019 OPM government salaries. Government employee benefits were equal to 31% of average NIFA⁴ and ERS⁵ government civilian salaries. Federally required cost-of-living-adjustments (COLA)⁶ for FY2019 were applied to the average NIFA and ERS government salaries after the benefit calculation. A 2% inflation rate was applied to government civilian salaries per fiscal year.

⁴ NIFA: <https://www.obpa.usda.gov/16ers2020notes.pdf>

⁵ ERS: <https://www.obpa.usda.gov/19nifa2020notes.pdf>

⁶ COLA:

Real Estate Costs

Table 4 provides the data used to calculate the commercial real estate costs for the each of the locations.

Table 4 - Real Estate Costs - Assumptions

<i>Costs</i>	<i>Assumption</i>
(b)(5) DPP	
<i>Fit-out costs – New location</i>	\$50 per square foot
<i>Fit-out costs – Temp space</i>	\$20 per square foot
<i>Tenant improvement (TI)</i>	\$40 per square foot
<i>Temp space requirement</i>	2.5 months (15 Jul to 1 Oct)
<i>Rent increase</i>	3% per GSA guidance
<i>OPEX increase</i>	2% per GSA guidance

Temporary Duty (TDY) Assignment

A budget of 32 flights (four flights a week for 8 weeks), 2019 GSA per diem rates, POV mileage to cover travel from the airport to residences, and \$50/day **(b)(5) DPP** were assumed for the 20 temporary employees arriving on July 1st.

Relocation costs for the 547 permanent transfers were modeled at \$50,000 per employee which included residential real estate costs (research and transaction costs), transportation of household goods, storage of household goods, temporary quarters, and employee / family travel. There were no assumptions around move-related attrition (and associated costs). Such assumptions can be updated upon receipt of declared intentions from Stay-Go employees.

Cost Analysis

As part of the final site analysis, USDA conducted a cost analysis on the top four short list locations to understand total relocation costs; understand total cost of operations at the proposed locations; and capture potential cost savings when compared to the status-quo. See table 5 for summary of costs and savings across the top four locations.

Table 5 - USDA Cost Analysis Summary: Net Present Value (NPV) – 15 Years

Categories	Status Quo	Kansas City	Alternate Location 1	Alternate Location 2	Alternate Location 3
Total staffing costs (NPV)	\$1,578,406,985	\$ 1,476,395,216	\$ 1,466,935,881	\$ 1,510,881,431	\$ 1,476,094,067
Total real estate costs (NPV)	\$131,934,921	\$ 40,236,651	\$ 52,558,495	\$ 50,462,413	\$ 41,411,150
Total cost (NPV)	\$ 1,710,341,906	\$1,516,631,867	\$ 1,519,494,376	\$ 1,561,343,844	\$1,517,505,217
Total savings (NPV)		\$ 193,710,039	\$ 190,847,530	\$148,998,062	\$ 192,836,689
% savings		11.33%	11.16%	8.71%	11.27%

- Applied a 5% discount rate to calculate net present value (NPV)
- Assumed full employment for both agencies starting on October 1, 2019
- Staffing costs for the status quo and locations were calculated using average NIFA and ERS FY2019 government salaries in accordance with FY2019 Office of Personnel Management (OPM) government salaries
- Real estate costs were calculated using the average (b)(5) DPP based on the EOI submissions and /or as modified during the site visits multiplied by the required square footage of 120,000 for both agencies
- Status-quo captured lease costs from the current locations for NIFA and ERS – Waterfront Centre, Washington D.C. and Patriots Plaza III, Washington D.C. respectively
- Includes annual salaries increase (2%); rent increase (3% per GSA guidance); and operational expenses (OPEX) increase (2% per GSA guidance)

Focusing on the selected location of the Kansas City Region, the length of time to recoup costs of relocation were calculated. One-time costs include relocation packages for employees and fit-out costs at the new facility. As shown in table 6 below, the upfront costs that are assumed to occur in the last quarter of FY 2019 are fully recouped before the end of FY 2021, or in about 22 months. The finding of a relatively short breakeven date still holds if some of the upfront costs spill over from FY 2019 to FY 2020. From that point forward, salary savings and reduced rent/lease and operating costs result in net savings that continue every year thereafter.

Table 6 - USDA Cost Analysis Summary: Annual Costs (nominal \$)*

		FY2019 - Q4 (Transition)	FY2020	FY2021	...	FY2034
<i>Status Quo Washington D.C.</i>	Total staffing costs	\$ 32,241,637	\$ 131,545,879	\$ 134,176,797	...	\$ 173,571,994
	Total real estate costs	\$ 2,048,364	\$ 10,501,482	\$ 10,794,711	...	\$ 15,463,156
	Total cost	\$ 34,290,001	\$ 142,047,361	\$ 144,971,508	...	\$ 189,035,150
	<i>Cumulative costs</i>	<i>\$34,290,001</i>	<i>\$ 176,337,362</i>	<i>\$ 321,308,870</i>	<i>...</i>	<i>\$ 2,501,635,910</i>
<i>Kansas City</i>	Total staffing costs	\$ 58,977,247	\$ 120,592,208	\$ 123,004,052	...	\$ 159,118,857
	Total real estate costs	\$4,478,538	\$ 2,923,185	\$ 2,999,690	...	\$ 4,205,481
	Total cost	\$ 63,455,785	\$ 123,515,393	\$ 126,003,742	...	\$ 163,324,338
	<i>Cumulative costs</i>	<i>\$ 63,455,785</i>	<i>\$ 186,971,178</i>	<i>\$ 312,974,920</i>	<i>...</i>	<i>\$ 2,201,814,277</i>
<i>Savings</i>	Annual savings	(\$ 29,165,784)	\$ 18,531,968	\$18,967,766	...	\$ 25,710,812
	<i>Cumulative savings</i>	<i>(\$ 29,165,784)</i>	<i>(\$ 10,633,816)</i>	<i>\$ 8,333,950</i>	<i>...</i>	<i>\$ 299,821,633</i>

*includes inflation rate increases

- Assumed full employment for both agencies starting on 1 October 2019
- Staffing costs for the status quo and locations were calculated using average NIFA and ERS FY2019 government salaries in accordance with FY2019 Office of Personnel Management (OPM) government salaries
- Real estate costs were calculated using the average (b)(5) DPP based on the EOI submissions and /or as modified during the site visits multiplied by the required square footage of 120,000 for both agencies
- Status-quo captured lease costs from the current locations for NIFA and ERS – Waterfront Centre, Washington D.C. and Patriots Plaza III, Washington D.C. respectively
- Includes annual salaries increase (2%); rent increase (3% per GSA guidance); and operational expenses (OPEX) increase (2% per GSA guidance)

Incentives

Detailed analysis is in progress to understand applicability of the incentive packages to the USDA. The largest and most robust incentives package offered providing on the top savings more than \$26 million dollars.

Other Considerations - OneNeighborhood:

After the publication of the request for EOIs to host ERS and NIFA, USDA continued its efforts to identify opportunities for consolidation of remaining USDA employees in the National Capital Region (NCR) to realize lease and security cost savings. As a result, on April 18, 2019, the Secretary announced USDA would undertake the OneNeighborhood initiative to improve collaboration within and between agencies by efficiently using space across the NCR. When completed, the modernized and reconfigured headquarters buildings are intended to accommodate nearly all NCR employees and will reduce dependence on costly leased space in the NCR saving agencies in leased space as much as \$40 million annually. The Department will be funding the modernization of the George Washington Carver Center (GWCC) and will assist in funding move costs within the NCR, so impacts on agency funding is expected to be minimal. USDA took into consideration this option in evaluation of ERS and NIFA relocation; however, determined it is not viable at this time due to unknown space constraints of other agencies within USDA.

Research & Non-Quantitative Benefits:

ERS' mission is to anticipate trends and emerging issues in agriculture, food, the environment, and rural America and to conduct high-quality, objective economic research to inform and enhance public and private decision making. NIFA's mission is to invest in and advance agricultural research, education, and extension to solve societal challenges. ERS and NIFA employees will have unique access to the Federal Reserve Bank of Kansas City, which is primarily responsible for monitoring the health of credit institutions for Rural America and offers unique collaboration opportunities with federal partners. The selection of the Kansas City Region is also enhanced by proximity to research capabilities and industry led initiatives like the KC Animal Health Corridor.

Additional Agency Capacity: With a reduction of operational costs over 11%, USDA will be able to reinvest these considerable savings into productivity and capacity building for both ERS and NIFA. For example, each \$1 million in savings equates to the value of 6-8 FTEs that would provide net new capacity available for research, 10-20 new cooperative agreements, or additional supporting data purchases. The programmatic development and growth enabled by these savings will significantly expand the reach and impact of both Agencies. Additionally, travel costs and lodging for peer review panels based in the Kansas City Region will be reduced significantly; grant overhead savings will be invested as additional funding opportunities for grant recipients.

New Agency Capabilities: There will be new opportunities to modernize and increase data transparency through ease of use of reporting systems, creation and improving real-time data gateways with enhanced tools for analysis, frequently needed reports and updating reporting systems. There also will be funding available from savings to modernize our grants systems and processes. These process improvements for efficient peer review and award management will allow us to meet a goal of reducing the time from the receipt of application to award with no more than 20% of agency funds carried over unobligated to the subsequent fiscal year.

Summary:

Based on those factors and the incentives offered by the four states, Secretary Perdue has selected the Kansas City Region as the new location for ERS and NIFA. The initial site visit selection team considered the four locations all suitable for relocation. Based on the cost analysis above, the location that offers the greatest annual savings to the U.S. taxpayer is the Kansas City (b)(5) DPP . Those savings can be used to enhance mission delivery, reach and impact of ERS and NIFA in support of U.S. agriculture.

From: Francisco E Rodriguez
Sent: Thursday, June 13, 2019 9:07 AM
To: Tkacz, Kailee - OSEC, Washington, DC; Preston, Warren - OCE; Johansson, Robert - OCE
CC: Boswell, Kristi - OSEC, Washington, DC; Boswell, Kristi J. EOP/WHO
Subject: RE: verification of docs
Attachments: FOUO_(b)(5) DPP [REDACTED]_20190613.docx
 Attachment (13 pages) withheld in full under FOIA Exemption 5: Deliberative/Pre-decisional (Bates Nos. 0751-0763).

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R/Francisco

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USDA-20-0426-C-000096

0749

Johansson, Robert - OCE <robert.johansson@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>

Subject: verification of docs

Importance: High

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(b)(5) DPP

Thank you!

Kailee M. Tkacz



Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

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To: Rich, Michawn - OC, Washington, DC; Rodgers, Meghan - OC, Washington, DC

Subject: final

Attachments: Cost Benefit Final FINAL.docx

Attachment (11 pages) is a duplicate of Bates Nos. 0165-0175 in request 2020-DA-02842-F.

Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562



From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 9:25 AM

To: Beal, Mary Dee - OSEC, Washington, DC; Young, Benjamin - OGC, Washington, DC

Subject: this is our final

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Predecisional/Deliberative

(b)(5) DPP

Kristi J. Boswell

Policy Advisor

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To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Francisco E Rodriguez <(b)(6)@ey.com>; Johansson, Robert - OCE <robert.johansson@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: RE: verification of docs

Here's the updated (b)(5) DPP [REDACTED]

From: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Sent: Thursday, June 13, 2019 12:22 AM
To: Francisco E Rodriguez <(b)(6)@ey.com>; Preston, Warren - OCE <warren.preston@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: verification of docs
Importance: High

Just checking in (b)(5) DPP [REDACTED]

(b)(5) DPP [REDACTED]

Thank you!

Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
 United States Department of Agriculture
 Cell: 202.816.0562



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From: Boswell, Kristi J. EOP/WHO
Sent: Thursday, June 13, 2019 9:31 AM
To: Tkacz, Kailee - OSEC, Washington, DC; Preston, Warren - OCE; Johansson, Robert - OCE
CC: Boswell, Kristi - OSEC, Washington, DC
Subject: RE: verification of docs

Also, (b)(5) DPP [REDACTED]

Kristi J. Boswell
 Policy Advisor
 Mobile: 202-881-7129 (no text)

From: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Sent: Thursday, June 13, 2019 9:30 AM
To: Preston, Warren - OCE <warren.preston@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>; Johansson, Robert - OCE <robert.johansson@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: RE: verification of docs

Use this version (b)(5) DPP [REDACTED]

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Subject: Re: verification of docs

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Date: Thursday, June 13, 2019 at 9:25:41 AM
To: "Tkacz, Kailee - OSEC, Washington, DC" <kailee.tkacz@usda.gov>, "Preston, Warren - OCE" <warren.preston@usda.gov>, "Johansson, Robert - OCE" <robert.johansson@usda.gov>
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Predecisional/Deliberative

(b)(5) DPP [REDACTED]

Kristi J. Boswell
 Policy Advisor
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<(b)(6)>

Subject: [EXTERNAL] RE: verification of docs

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Team,

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Please review and let me know if you have any questions. Could we hop on a call for all of us to discuss? I can set it up now. Please advise, thanks.

R/Francisco

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Johansson, Robert - OCE <robert.johansson@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO

<(b)(6)>

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Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO

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Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>

Subject: verification of docs

Importance: High

Just checking in (b)(5) DPP [REDACTED]

(b)(5) DPP [REDACTED].

Thank you!



Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

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From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Thursday, June 13, 2019 9:34 AM
To: Preston, Warren - OCE; Boswell, Kristi J. EOP/WHO; Johansson, Robert - OCE
CC: Boswell, Kristi - OSEC, Washington, DC
Subject: RE: verification of docs

(b)(5) DPP

(b)(5) DPP

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Subject: [EXTERNAL] RE: verification of docs

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Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: verification of docs
Importance: High

Just checking in (b)(5) DPP [REDACTED].

Thank you!



Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

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From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 9:42 AM

To: Preston, Warren - OCE

Subject: FW: cost NEW UPDATEFD

Attachments: Cost Benefit Final FINAL.docx

Attachment is a duplicate of Bates Nos. 0002-0012 in request 2020-REE-03065-F.

From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 9:41 AM

To: Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>

Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>

Subject: cost NEW UPDATEFD

Importance: High

Kailee M. Tkacz



Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

From: Knupp, Courtney - OSEC, Washington, DC
Sent: Thursday, June 13, 2019 9:52 AM
To: Hutchins, Scott - OSEC, Washington, DC
Subject: FW: FINAL COST BENEFIT
Attachments: OFFICIAL Cost Benefit Final.docx

Attachment is a duplicate of Bates Nos. 0002-0012 in request 2020-REE-03065-F.

From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Thursday, June 13, 2019 9:46 AM
To: Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Knupp, Courtney - OSEC, Washington, DC <Courtney.Knupp@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: FINAL COST BENEFIT

Kailee M. Tkacz



Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Thursday, June 13, 2019 9:52 AM
To: Francisco E Rodriguez
Subject: RE: verification of docs
Attachments: OFFICIAL Cost Benefit Final.pdf

Attachment is a duplicate of Bates Nos. 0002-0012 in request 2020-REE-03065-F.

This is our final that is getting released in the next 30 mins or so! Whew!

From: Francisco E Rodriguez <(b)(6)@ey.com>
Sent: Thursday, June 13, 2019 9:51 AM
To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Subject: RE: verification of docs

do you have a final to

Francisco E. Rodríguez | Manager | Advisory Services

Ernst & Young LLP

Mobile: (b)(6) | Office: (b)(6) | (b)(6)@ey.com

From: Tkacz, Kailee - OSEC, Washington, DC [<mailto:kailee.tkacz@usda.gov>]
Sent: Thursday, June 13, 2019 9:35 AM
To: Johansson, Robert - OCE <robert.johansson@usda.gov>; Francisco E Rodriguez <(b)(6)@ey.com>; Preston, Warren - OCE <warren.preston@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: RE: verification of docs

(b)(5) DPP

From: Johansson, Robert - OCE
Sent: Thursday, June 13, 2019 9:28 AM
To: Francisco E Rodriguez <(b)(6)@ey.com>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: Re: verification of docs

(b)(5) DPP !

From: "Francisco E Rodriguez" <(b)(6)@ey.com>
Date: Thursday, June 13, 2019 at 9:07:26 AM
To: "Tkacz, Kailee - OSEC, Washington, DC" <kailee.tkacz@usda.gov>, "Preston, Warren - OCE" <warren.preston@usda.gov>, "Johansson, Robert - OCE" <robert.johansson@usda.gov>

USDA-20-0426-C-000114

Cc: "Boswell, Kristi - OSEC, Washington, DC" <kristi.boswell@usda.gov>, "Boswell, Kristi J. EOP/WHO"

<(b)(6)>

Subject: RE: verification of docs

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Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>

Subject: verification of docs

Importance: High

USDA-20-0426-C-000115

0781

Just checking in (b)(5) DPP

(b)(5) DPP

Thank you!



Kailee M. Tkacz

Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

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From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Thursday, June 13, 2019 10:02 AM
To: Young, Benjamin - OGC, Washington, DC; Adams, Kiki - RD, Washington, DC
Subject: FW: Follow-up from Yesterday's Briefing
Attachments: OFFICIAL Cost Benefit Final.pdf
Attachment is a duplicate of Bates Nos. 0002-0012 in request 2020-REE-03065-F.

For records

From: Wilson, Erin E. - OSEC, Washington, DC
Sent: Thursday, June 13, 2019 10:00 AM
To: Wilson, Erin E. - OSEC, Washington, DC <erin.wilson@usda.gov>
Subject: Follow-up from Yesterday's Briefing

Good morning,

As a follow-up to yesterday's briefing, we are providing a copy of the final cost benefit analysis, (b)(5) DPP [REDACTED]

This final version contains additional cost information including the nominal data over a 15 year period. (b)(5) DPP [REDACTED]

Thank you,

Erin Wilson
Office of Congressional Relations
United States Department of Agriculture
202-720-5478 (Direct)
571-289-1167 (Work Cell)

From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 10:02 AM

To: Adams, Kiki - RD, Washington, DC

Subject: FINAL

Attachments: OFFICIAL Cost Benefit Final.pdf

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Kailee M. Tkacz



Chief of Staff to Deputy Secretary Stephen Censky
United States Department of Agriculture
Cell: 202.816.0562

From: Tkacz, Kailee - OSEC, Washington, DC

Sent: Thursday, June 13, 2019 10:05 AM

To: Bice, Don - OSEC, Washington, DC

Subject: cost

Attachments: OFFICIAL Cost Benefit Final.pdf

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Thanks, Kailee

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Sent: Thursday, June 13, 2019 9:53 AM
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Thanks for you edits!! (b)(5) DPP . Will send you press release when it goes

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Do you have a final draft you need us to do a final check or (b)(5) DPP ?

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From: Tkacz, Kailee - OSEC, Washington, DC [mailto:kailee.tkacz@usda.gov]
Sent: Thursday, June 13, 2019 9:35 AM
To: Johansson, Robert - OCE <robert.johansson@usda.gov>; Francisco E Rodriguez <(b)(6)@ey.com>; Preston, Warren - OCE <warren.preston@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: RE: verification of docs

(b)(5) DPP

(b)(5) DPP

(b)(5) DPP

From: Johansson, Robert - OCE
Sent: Thursday, June 13, 2019 9:28 AM
To: Francisco E Rodriguez <(b)(6)@ey.com>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Preston, Warren - OCE <warren.preston@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: Re: verification of docs

The (b)(5) DPP

From: "Francisco E Rodriguez" <(b)(6)@ey.com>
Date: Thursday, June 13, 2019 at 9:07:26 AM
To: "Tkacz, Kailee - OSEC, Washington, DC" <kailee.tkacz@usda.gov>, "Preston, Warren - OCE" <warren.preston@usda.gov>, "Johansson, Robert - OCE" <robert.johansson@usda.gov>
Cc: "Boswell, Kristi - OSEC, Washington, DC" <kristi.boswell@usda.gov>, "Boswell, Kristi J. EOP/WHO" <(b)(6)>
Subject: RE: verification of docs

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Team,

Thanks for your patience as we reviewed the document. Attached is the updated version with our edits and suggested comments to address.

Please review and let me know if you have any questions. Could we hop on a call for all of us to discuss? I can set it up now. Please advise, thanks.

R/Francisco

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From: Tkacz, Kailee - OSEC, Washington, DC [mailto:kailee.tkacz@usda.gov]
Sent: Thursday, June 13, 2019 7:30 AM
To: Preston, Warren - OCE <warren.preston@usda.gov>; Francisco E Rodriguez <(b)(6)@ey.com>; Johansson, Robert - OCE <robert.johansson@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: RE: verification of docs

Thank you going with this version accepting changes and reviewing now. E&Y Please flag asap if you have any additional items, before 830 is ideal but we will hold on until 830 if need be. Thanks!

From: Preston, Warren - OCE
Sent: Thursday, June 13, 2019 6:51 AM
To: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Francisco E Rodriguez <(b)(6)@ey.com>; Johansson, Robert - OCE <robert.johansson@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Boswell, Kristi J. EOP/WHO <(b)(6)>
Subject: RE: verification of docs

Here's the updated (b)(5) DPP [REDACTED]

From: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Sent: Thursday, June 13, 2019 12:22 AM
To: Francisco E Rodriguez <(b)(6)@ey.com>; Preston, Warren - OCE <warren.preston@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>; Johansson, Robert - OCE <robert.johansson@usda.gov>
Cc: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Subject: verification of docs
Importance: High

Just checking in (b)(5) DPP [REDACTED]

(b)(5) DPP [REDACTED]

Thank you!

Kailee M. Tkacz



Chief of Staff to Deputy Secretary Stephen Censky
 United States Department of Agriculture
 Cell: 202.816.0562

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