



DEPARTMENT OF HEALTH & HUMAN SERVICES

Public Health Service

National Institutes of Health
Freedom of Information Office
Building 31, Room 5B-35
31 Center Drive, MSC 2107
Bethesda, Maryland 20892-2107
phone: (301) 496-5633
fax: (301) 402-4541

Via Email: foia@americanoversight.org

April 2, 2021

Austin Evers
American Oversight
1030 15th Street NW, B255
Washington, DC 20005

Re: NIH FOIA Case Nos.: 54171 & 54245; American Oversight v. NIH, 20-cv-01063

Dear Mr. Evers:

This is a complete response to two of several Freedom of Information Act (FOIA) requests that are the subject of the Complaint filed in American Oversight v. NIH, 20-cv-01063, now pending in the U.S. District Court for the District of Columbia. Your FOIA request 54245, dated March 2, 2020, was received by the National Institutes of Health (NIH) on the same day. Your FOIA request 54171, dated March 3, 2020, was received by NIH on the same day.

NIH assigned case no. 54245 to your request for all final directives, orders, decision memoranda, or guidance from President Trump, Vice President Pence, or any staff of the Executive Office of the President (including anyone on White House Staff, in the Office of the Vice President, or on the staff of the National Security Council) regarding public statements, public appearances, website updates or changes, or communications or press strategy on the coronavirus, COVID-19. In response to your request, we identified 309 responsive pages. I have determined to withhold portions of the enclosed pages under FOIA exemptions (b)(5), (b)(5) – Presidential Communications Privilege, and (b)(6). The information being withheld is protected from release pursuant to Exemptions 5, and 6 of the FOIA, 5 U.S.C. § 552 (b)(5) and (b)(6); and sections 5.31(e), (f) of the HHS FOIA Regulations, 45 CFR Part 5.

NIH assigned case no. 54171 to your request for all final directives, orders, decision memoranda, or guidance provided by HHS leadership – both by the Office of the Secretary and the head offices of HHS components, including the Centers for Disease Control and Prevention (CDC), the National Institute of Health (NIH), the National Institute of Allergy and Infectious Diseases (NIAID), or the Food and Drug Administration (FDA) – regarding public statements, public appearances, website changes or updates, or communications or press strategy on the coronavirus, COVID-19. This request includes but is not limited to any final directives, orders, decision memoranda, or guidance originating within HHS or components that were sent to other agencies on this topic. In response to your request, we identified 3 responsive pages. I have determined to withhold the 3 pages in full pursuant to FOIA exemption (b)(5) – Presidential Communications Privilege.

Exemption 5 permits the withholding of internal government records which are pre-decisional and contain staff advice, opinion, and recommendations. This exemption is intended to preserve free and candid internal dialogue leading to decision-making.

Exemption 6 permits the withholding of privacy information, the release of which would constitute a clearly unwarranted invasion of personal privacy.

Please direct any questions regarding this response to Amy Powell of the Department of Justice, at Amy.Powell@usdoj.gov.

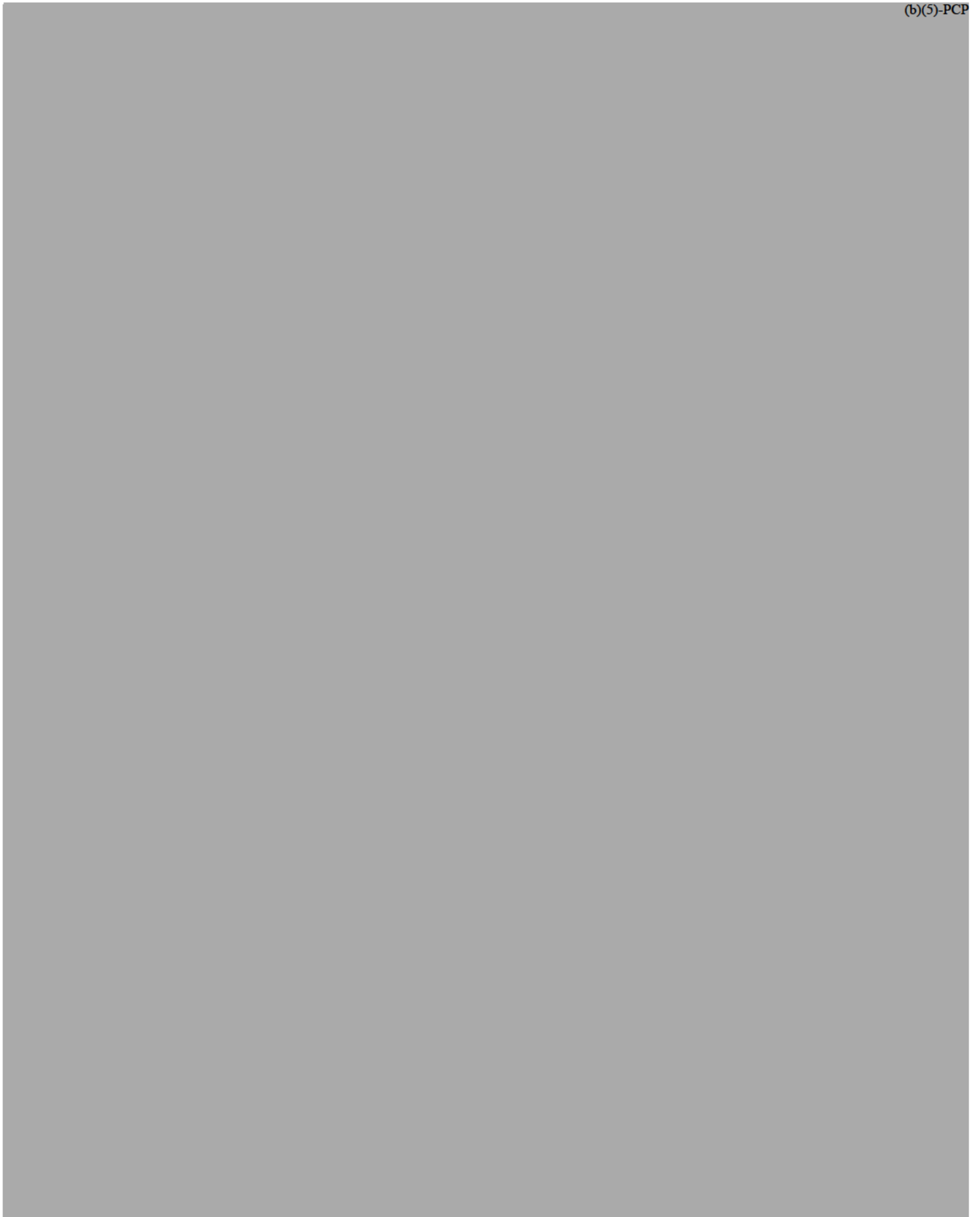
Sincerely,

Gorka Garcia-malene -S

Gorka Garcia-Malene

Freedom of Information Officer, NIH

Digitally signed by Gorka
Garcia-malene -S
Date: 2021.04.02 09:37:06
-04'00'



From: [Myles, Renate \(NIH/OD\) \[E\]](#)
To: [Collins, Francis \(NIH/OD\) \[E\]](#); [Tabak, Lawrence \(NIH/OD\) \[E\]](#); [Schwetz, Tara \(NIH/OD\) \[E\]](#); [Wolinetz, Carrie \(NIH/OD\) \[E\]](#); [Hallett, Adrienne \(NIH/OD\) \[E\]](#)
Cc: [Burklow, John \(NIH/OD\) \[E\]](#)
Subject: FOR AWARENESS: TF press conference today
Date: Tuesday, February 25, 2020 12:15:49 PM
Attachments: [2.25.20 addition language.docx](#)

Hi all:

You may already know but there is a press conference planned for later today (currently 3 p.m., but may change) with the task force. Focus seems to be on quarantine (see attached).

Renate

From: Billet, Courtney (NIH/NIAID) [E] (b) (6)
Sent: Tuesday, February 25, 2020 12:10 PM
To: Burklow, John (NIH/OD) [E] (b) (6); Myles, Renate (NIH/OD) [E] (b) (6); Stover, Kathy (NIH/NIAID) [E] (b) (6)
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Dr. Schuchat— (b) (5)
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Hey there, I don't think (b) (5) can make it. Plan on him not being there. I'll let you know if that changes.

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Director of Communications

The White House, Office of Management and Budget

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Subject: RE: TF press conference today

Hi everyone—The press conference would be at HHS at 3pm.

We are hoping the following principals could participate:

DHS—Acting Deputy Secretary Cuccinelli

NIH—NIAID Director Fauci

State—Deputy Secretary Biegun

CDC—Principal Deputy Director Dr. Schuchat

ASPR—Dr. Kadlec

OMB—(b) (5)

FDA—Commissioner Hahn

Please let us know if your principal is available and we'll set up a pre-call with comms folks.

Thank you,

Caitlin B. Oakley

Deputy Assistant Secretary, National Spokesperson

Office of the Assistant Secretary for Public Affairs

U.S. Department of Health and Human Services

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(b) (6)

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Please let me know as soon as possible whether you have any hard conflicts with an afternoon timeframe. We will put a call on the calendar to discuss further.

Thanks,

Ryan

DRAFT

(b) (5)



From: [Hallett, Adrienne \(NIH/OD\) \[E\]](#)
To: [Myles, Renate \(NIH/OD\) \[E\]](#); [Tabak, Lawrence \(NIH/OD\) \[E\]](#); [Collins, Francis \(NIH/OD\) \[E\]](#); [Schwetz, Tara \(NIH/OD\) \[E\]](#); [Wolinetz, Carrie \(NIH/OD\) \[E\]](#)
Cc: [Burklow, John \(NIH/OD\) \[E\]](#)
Subject: RE: FOR AWARENESS: TF press conference today
Date: Tuesday, February 25, 2020 12:19:43 PM

I pushed with ASL. Not sure if its going to help at all....

From: Myles, Renate (NIH/OD) [E] <mylesr@mail.nih.gov>
Sent: Tuesday, February 25, 2020 12:18 PM
To: Tabak, Lawrence (NIH/OD) [E] (b) (6); Collins, Francis (NIH/OD) [E] (b) (6); Schwetz, Tara (NIH/OD) [E] (b) (6); Wolinetz, Carrie (NIH/OD) [E] (b) (6); Hallett, Adrienne (NIH/OD) [E] (b) (6)
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Date: Tuesday, February 25, 2020 at 12:15 PM
To: Francis Collins (b) (6), "Tabak, Lawrence (NIH/OD) [E]" (b) (6), "Schwetz, Tara (NIH/OD) [E]" (b) (6), "Wolinetz, Carrie (NIH/OD) [E]" (b) (6), "Hallett, Adrienne (NIH/OD) [E]" (b) (6)
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Cc: [Burklow, John \(NIH/OD\) \[E\]](#)
Subject: RE: FOR AWARENESS: TF press conference today
Date: Tuesday, February 25, 2020 1:06:18 PM

I was told by ASPA that (b) (5), but things are changing constantly.

From: Tabak, Lawrence (NIH/OD) [E] (b) (6)
Sent: Tuesday, February 25, 2020 12:45 PM
To: Collins, Francis (NIH/OD) [E] (b) (6); Myles, Renate (NIH/OD) [E] (b) (6); Schwetz, Tara (NIH/OD) [E] (b) (6); Wolinetz, Carrie (NIH/OD) [E] (b) (6); Hallett, Adrienne (NIH/OD) [E] (b) (6)
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Subject: Re: FOR AWARENESS: TF press conference today
No update; being discussed at HHS this afternoon apparently.

From: Francis Collins (b) (6)
Date: Tuesday, February 25, 2020 at 12:44 PM
To: "Myles, Renate (NIH/OD) [E]" (b) (6), "Tabak, Lawrence (NIH/OD) [E]" (b) (6), "Schwetz, Tara (NIH/OD) [E]" (b) (6), "Wolinetz, Carrie (NIH/OD) [E]" (b) (6), "Hallett, Adrienne (NIH/OD) [E]" (b) (6)
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Any update on (b) (5) We HAVE to be given permission to communicate with our staff before that happens.
FC

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Laura (FDA/OC) (b) (6); McKeogh, Katherine (OS/ASPA)

(b) (6); Pratt, Michael (OS/ASPA) (b) (6); Hall, Bill

(HHS/ASPA) (b) (6); Lepore, Loretta (CDC/OD/OCS) (b) (6)

Subject: RE: TF press conference today

Taking non-HHS off – below is the topics I think it'd make sense for everyone to cover. Given the number of people, trying to keep remarks to about 3 minutes a piece I think would be ideal.

Let me know if you have any concerns/questions about the below.

Secretary Azar— (b) (5)

Dr. Schuchat— (b) (5)

(b) (5)

Dr. Fauci— (b) (5)

Dr. Kadlec— (b) (5)

Commissioner Hahn— (b) (5)

(b) (5)

From: Stecker, Judy (OS/IOS) (b) (6)

Sent: Tuesday, February 25, 2020 10:46 AM

To: Semmel, Rachel K. EOP/OMB (b) (6)

Cc: Oakley, Caitlin B. (OS/ASPA) (b) (6); Murphy, Ryan (OS/ASPA)

(b) (6); Bars, Michael (b) (6);

Wilson, John Mark M. EOP/NSC (b) (6); Conrad, Patricia (NIH/NIAID) [E]

(b) (6); Deere, Judd P. EOP/WHO (b) (6); Ortagus,

Morgan D (b) (6); Brown, Cale (b) (6); Bonds, Michelle E. (CDC/OD/OADC) (b) (6); Galatas, Kate (CDC/OD/OADC) (b) (6); Billet, Courtney (NIH/NIAID) [E] (b) (6); Michael, Gretchen (OS/ASPR/OEA) (b) (6); Janik, Heather (FDA/OC) (b) (6); Ditto, Jessica E. EOP/WHO (b) (6); Caliguiri, Laura (FDA/OC) (b) (6); Brennan, Patrick (OS/ASPA) (b) (6); McKeogh, Katherine (OS/ASPA) (b) (6); Pratt, Michael (OS/ASPA) (b) (6); Hall, Bill (HHS/ASPA) (b) (6)

Subject: Re: TF press conference today

Is there someone else from OMB who can participate? Given the supplemental news that is probably going to be a focus would be good to have someone.

Sent from my iPhone

On Feb 25, 2020, at 10:43 AM, Semmel, Rachel K. EOP/OMB (b) (6) wrote:

Hey there, I don't think (b) (5) can make it. Plan on him not being there. I'll let you know if that changes.

Rachel Semmel

Director of Communications

The White House, Office of Management and Budget

(b) (6) work

(b) (6) cell (Cannot receive text)

From: Oakley, Caitlin B. (OS/ASPA) (b) (6)

Sent: Tuesday, February 25, 2020 9:24 AM

To: Murphy, Ryan (OS/ASPA) (b) (6); Bars, Michael (b) (6); Wilson, John Mark M. (b) (6);

EOP/NSC (b) (6); Conrad, Patricia (NIH/NIAID) [E] (b) (6);

(b) (6); Deere, Judd P. EOP/WHO (b) (6);

(b) (6); Ortagus, Morgan D (b) (6);

Brown, Cale (b) (6); Bonds, Michelle E. (CDC/OD/OADC) (b) (6);

(b) (6); Galatas, Kate (CDC/OD/OADC) (b) (6); Billet, Courtney (NIH/NIAID) [E] (b) (6); Michael, Gretchen (OS/ASPR/OEA) (b) (6);

(b) (6); Janik, Heather (FDA/OC) (b) (6);

Semmel, Rachel K. EOP/OMB (b) (6); Ditto, Jessica E. (b) (6);

EOP/WHO (b) (6); Caliguiri, Laura (FDA/OC) (b) (6);

(b) (6)

Cc: Stecker, Judy (OS/IOS) (b) (6); Brennan, Patrick (OS/ASPA) (b) (6);

(b) (6); McKeogh, Katherine (OS/ASPA) (b) (6);

(b) (6); Pratt, Michael (OS/ASPA) (b) (6);

Hall, Bill (HHS/ASPA) (b) (6)

Subject: RE: TF press conference today

Hi everyone—The press conference would be at HHS at 3pm.

We are hoping the following principals could participate:

DHS—Acting Deputy Secretary Cuccinelli

NIH—NIAID Director Fauci
State—Deputy Secretary Biegun
CDC—Principal Deputy Director Dr. Schuchat
ASPR—Dr. Kadlec
OMB—(b) (5)

FDA—Commissioner Hahn

Please let us know if your principal is available and we'll set up a pre-call with comms folks.

Thank you,

Caitlin B. Oakley

Deputy Assistant Secretary, National Spokesperson
Office of the Assistant Secretary for Public Affairs
U.S. Department of Health and Human Services

(b) (6)

From: Murphy, Ryan (OS/ASPA) (b) (6)

Sent: Tuesday, February 25, 2020 9:12 AM

To: Bars, Michael (b) (6); John Mark Wilson (b) (6); Conrad, Patricia (NIH/NIAID) [E] (b) (6); Deere, Judd P. EOP/WHO

(b) (6); Ortagus, Morgan D (b) (6); Brown, Cale (b) (6); Bonds, Michelle E. (CDC/OD/OADC)

(b) (6); Galatas, Kate (CDC/OD/OADC) (b) (6); Billet, Courtney (NIH/NIAID) [E] (b) (6); Michael, Gretchen (OS/ASPR/OEA)

(b) (6); Janik, Heather (FDA/OC) (b) (6); Semmel, Rachel K. EOP/OMB (b) (6)

(b) (6)

Cc: Oakley, Caitlin B. (OS/ASPA) (b) (6); Stecker, Judy (OS/IOS)

(b) (6); Brennan, Patrick (OS/ASPA) (b) (6); McKeogh, Katherine (OS/ASPA) (b) (6); Pratt, Michael (OS/ASPA) (b) (6); Hall, Bill (HHS/ASPA) (b) (6)

Subject: TF press conference today

Good Morning – apologies for the short notice, but we are looking to setup a Task Force press conference today at HHS – likely around 3PM. Main topics would be an update on the response and the recent announcement of a supplemental; we are working to keep Americans safe, doing everything to prepare.

Please let me know as soon as possible whether you have any hard conflicts with an afternoon timeframe. We will put a call on the calendar to discuss further.

Thanks,

Ryan

From: [Brennan, Patti \(NIH/NLM\) \[E\]](#)
To: [Collins, Francis \(NIH/OD\) \[E\]](#); [Tabak, Lawrence \(NIH/OD\) \[E\]](#)
Cc: [Sheehan, Jerry \(NIH/NLM\) \[E\]](#); [Funk, Kathryn \(NIH/NLM/NCBI\) \[E\]](#); [Sherry, Steve \(NIH/NLM/NCBI\) \[E\]](#); [Ostell, Jim \(NIH/NLM/NCBI\) \[E\]](#); [Nurik, Jody \(NIH/NLM\) \[E\]](#)
Subject: NEWS: Call to Action to the Tech Community on New Machine Readable COVID-19 Dataset
Date: Monday, March 16, 2020 7:40:43 PM

Hi Francis and Larry

I am happy to share this news from OSTP about making the COVID-19 literature available for machine analysis. We at NLM are grateful for the support that made it possible for the NIH to participate in this WH initiative to solve some of the complex problems posed by this pandemic. I express my gratitude to Jerry Sheehan, who spearheaded this effort, Jody Nurik from communications, and Katie Funk of our NCBI PubMed Central operations

Patti

Patricia Flatley Brennan, RN, PhD
Director, National Library of Medicine
Investigator, National Institute of Nursing Research
National Institutes of Health
US Department of Health and Human Services
Telework: 830-5PM and by appointment

THE WHITE HOUSE
Office of Science and Technology Policy

FOR IMMEDIATE RELEASE

March 16, 2020

NEWS: Call to Action to the Tech Community on New Machine Readable COVID-19 Dataset

Today, researchers and leaders from the Allen Institute for AI, Chan Zuckerberg Initiative (CZI), Georgetown University's Center for Security and Emerging Technology (CSET), Microsoft, and the National Library of Medicine (NLM) at the National Institutes of Health released the *COVID-19 Open Research Dataset (CORD-19)* of scholarly literature about COVID-19, SARS-CoV-2, and the coronavirus group.

Requested by The White House Office of Science and Technology Policy, the dataset represents the most extensive machine-readable coronavirus literature collection available for data and text mining to date, with over 29,000 articles, more than 13,000 of which have full text.

Now, The White House joins these institutions in issuing a call to action to the Nation's artificial intelligence experts to develop new text and data mining techniques that can help the science community answer high-priority scientific questions related to COVID-19.

The collection was constructed via a unique collaboration between Microsoft, NLM, CZI, and the Allen Institute for AI, coordinated by Georgetown University. Microsoft's web-scale literature curation tools were used to identify and bring together worldwide scientific efforts and results, CZI provided access to pre-publication content, NLM provided access to literature content, and the Allen AI team transformed the content into machine-readable form, making the corpus ready for analysis and study.

The *CORD-19* resource is available on the Allen Institute's [SemanticScholar.org website](https://www.semanticscholar.org) and will continue to be updated as new research is published in archival services and peer-reviewed publications. Researchers should submit the text and data mining tools and insights they develop in response to this call to action via the [Kaggle platform](https://www.kaggle.com). Through Kaggle, a machine learning and data science community owned by Google Cloud, these tools will be openly available for researchers around the world.

To inform the call to action, key scientific questions related to COVID-19 were developed in coordination with the National Academies of Sciences, Engineering, and Medicine's Standing Committee on Emerging Infectious Diseases and 21st Century Health Threats and the World Health Organization. The call to action and key questions are both available on Kaggle.

"Decisive action from America's science and technology enterprise is critical to prevent, detect, treat, and develop solutions to COVID-19. The White House will continue to be a strong partner in this all hands-on-deck approach. We thank each institution for voluntarily lending its expertise and innovation to this collaborative effort, and call on the United States research community to put artificial intelligence technologies to work in answering key scientific questions about the novel coronavirus," **said Michael Kratsios, U.S. Chief Technology Officer, The White House.**

"This valuable new resource is the fruit of unselfish collaboration and now offers the opportunity to find answers to important questions about COVID-19," **said Dr. Dewey Murdick, Director of Data Science at Georgetown University's Center for Security and Emerging Technology (CSET),** who coordinated the cross-team effort. "Once the crisis has passed, we hope this project will inspire new ways to use machine learning to advance scientific research."

"It's all-hands on deck as we face the COVID-19 pandemic," **said Dr. Eric Horvitz, Chief Scientific Officer at Microsoft.** "We need to come together as companies, governments, and scientists and work to bring our best technologies to bear across biomedicine, epidemiology, AI, and other sciences. The COVID-19 literature resource and challenge will stimulate efforts that can accelerate the path to solutions on COVID-19."

"Sharing vital information across scientific and medical communities is key to accelerating our ability to respond to the coronavirus pandemic," **said Dr. Cori Bargmann, Head of Science at the Chan Zuckerberg Initiative.** "The new COVID-19 Open Research Dataset will help researchers worldwide to access important information faster."

"We are excited to be part of this collaboration to aid in the COVID-19 response and that the group is making use of our open access subset on coronavirus literature," **said Dr. Patricia Flatley Brennan, Director of the National Library of Medicine at the National Institutes of Health.** "Our current collection of more than 10,000 full-text scholarly articles related to coronavirus provides a critical resource for text mining efforts like this one."

"One of the most immediate and impactful applications of AI is in the ability to help scientists, academics, and technologists find the right information in a sea of scientific papers to move research faster. We applaud the OSTP, WHO, NIH and all organizations that are taking a proactive approach to use the most advanced technology in the fight against COVID-19," **said Dr. Oren Etzioni, Chief Executive Officer of the Allen Institute for AI.** "The Allen Institute for AI, and particularly the Semantic Scholar team, is committed to updating and improving this important resource and the associated AI methods the community will be using to tackle this crucial problem."

"It's difficult for people to manually go through more than 20,000 articles and synthesize their findings. Recent advances in technology can be helpful here. We're putting machine readable versions of these articles in front of our community of more than 4 million data scientists. Our hope is that AI can be used to help find answers to a key set of questions about COVID-19," **said Anthony Goldbloom, Co-Founder and Chief Executive Officer at Kaggle.**

For more information about the novel coronavirus and COVID-19, please visit:

<https://www.cdc.gov/coronavirus>

[LINK](#)

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All e-mails to and from this account are for NITRD official use only and subject to certain disclosure requirements.
If you have received this e-mail in error, we ask that you notify the sender and delete it immediately.

#####

From: [Burklow, John \(NIH/OD\) \[E\]](#)
To: [Collins, Francis \(NIH/OD\) \[E\]](#); [Tabak, Lawrence \(NIH/OD\) \[E\]](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#); [Wolinetz, Carrie \(NIH/OD\) \[E\]](#); [Schwetz, Tara \(NIH/OD\) \[E\]](#); [Myles, Renate \(NIH/OD\) \[E\]](#); [Billet, Courtney \(NIH/NIAID\) \[E\]](#); [Conrad, Patricia \(NIH/NIAID\) \[E\]](#); [Johnson, Alfred \(NIH/OD\) \[E\]](#)
Cc: [Burklow, John \(NIH/OD\) \[E\]](#)
Subject: Just got a call...
Date: Monday, March 16, 2020 2:49:38 PM

Hello, Everyone—I just got a call from Stephen May at the OVP. He asked me if we had other venues (besides the large conference room in the VRC), in the event the VP wanted to come out to NIH, and preferably a space that would allow for a press briefing. I sent him photos of Wilson Hall, which he said might work. He also asked about Masur Auditorium because he heard President G.W. Bush held an event there (February 2003, as I recall...). I said I believe that's still under renovation, but more importantly, it has 500 seats, well beyond the limit of 50, as advised by the CDC (and us and others). He is coming tomorrow morning at ~9:30 to look at Wilson Hall. I didn't get any information on timing, specific purpose of the event, etc. I got the sense that he wants to scope out possibilities in the event the VP chooses to visit NIH. I will let you know what I learn after our meeting tomorrow morning.

Best,

John

John Burklow

Associate Director for Communications and Public Liaison

National Institutes of Health

1 Center Drive/Building 1

Room 344

9000 Rockville Pike

Bethesda, MD 20892

Phone: (b) (6)

Cell: (b) (6)

(b) (6)

From: [Norris, Andrea \(NIH/CIT\) \[E\]](#)
To: [Tabak, Lawrence \(NIH/OD\) \[E\]](#); [Schwetz, Tara \(NIH/OD\) \[E\]](#)
Subject: Fwd: OSTP COVID-19 Tech Roundtable
Date: Saturday, March 7, 2020 1:44:11 PM
Attachments: [ostp-tech-roundtable-06Mar2020-DRAFT.docx](#)
[ATT00001.htm](#)

This just came in form OSTP and they are asking who the request should be directed to at NIH. They are requesting a NIH rep attend a meeting on Monday. Given the agenda, (b) (5)

(b) (5) Who would you like this directed to?

(b) (5)

Begin forwarded message:

From: "Waterman, Paige E. EOP/OSTP" (b) (6)
Date: March 7, 2020 at 1:34:16 PM EST
To: "Norris, Andrea (NIH/CIT) [E]" (b) (6), "Dugar, Jothi (NIH/CIT) [E]" (b) (6), "Norris, Andrea (NIH/CIT) [E]" (b) (6), "Myles, Renate (NIH/OD) [E]" (b) (6), "Alvarez Mells, Carla (NIH/OD) [E]" (b) (6), "Fine, Amanda (NIH/OD) [E]" (b) (6)
Cc: "Watson, Ian D. EOP/OSTP" (b) (6), "Baum, Kristina R. EOP/OSTP" (b) (6)
Subject: OSTP COVID-19 Tech Roundtable

Good afternoon colleagues,

Next week, the White House Office of Science and Technology Policy is planning to convene a roundtable meeting with Federal agencies and major technology companies regarding COVID19 response. The goal of the meeting is to identify areas for increased coordination between tech companies and the Federal government, particularly related to information sharing across online platforms and providing resources/guidance for remote work and telehealth.

The meeting will take place in the Eisenhower Executive Office Building and White House participants will include U.S. Chief Technology Officer Michael Kratsios. Please see the attached agenda for further details. At this time we are tracking for the morning of Wednesday, March 11.

We are seeking the following information by 2:00pm Monday, March 9:

- Name, title, and contact information of 1-3 representatives from your agency who can best participate in this conversation.
- Input and perspective on specific areas of discussion to help shape the agenda.

We realize that you may not specifically be the correct office for this request, so please do let us know who we should connect with. Thank you and please reach out at any point if you have questions.

Paige E. Waterman, MD, FIDSA, FACP

Assistant Director for Biological Threat Defense
Office of Science and Technology Policy
Executive Office of the President
Eisenhower Executive Office Building, Rm. 490
1650 Pennsylvania Ave, N.W.
Washington, D.C. 20502

Unclass: [REDACTED] (b) (6)

SIPR: [REDACTED] (b) (6)

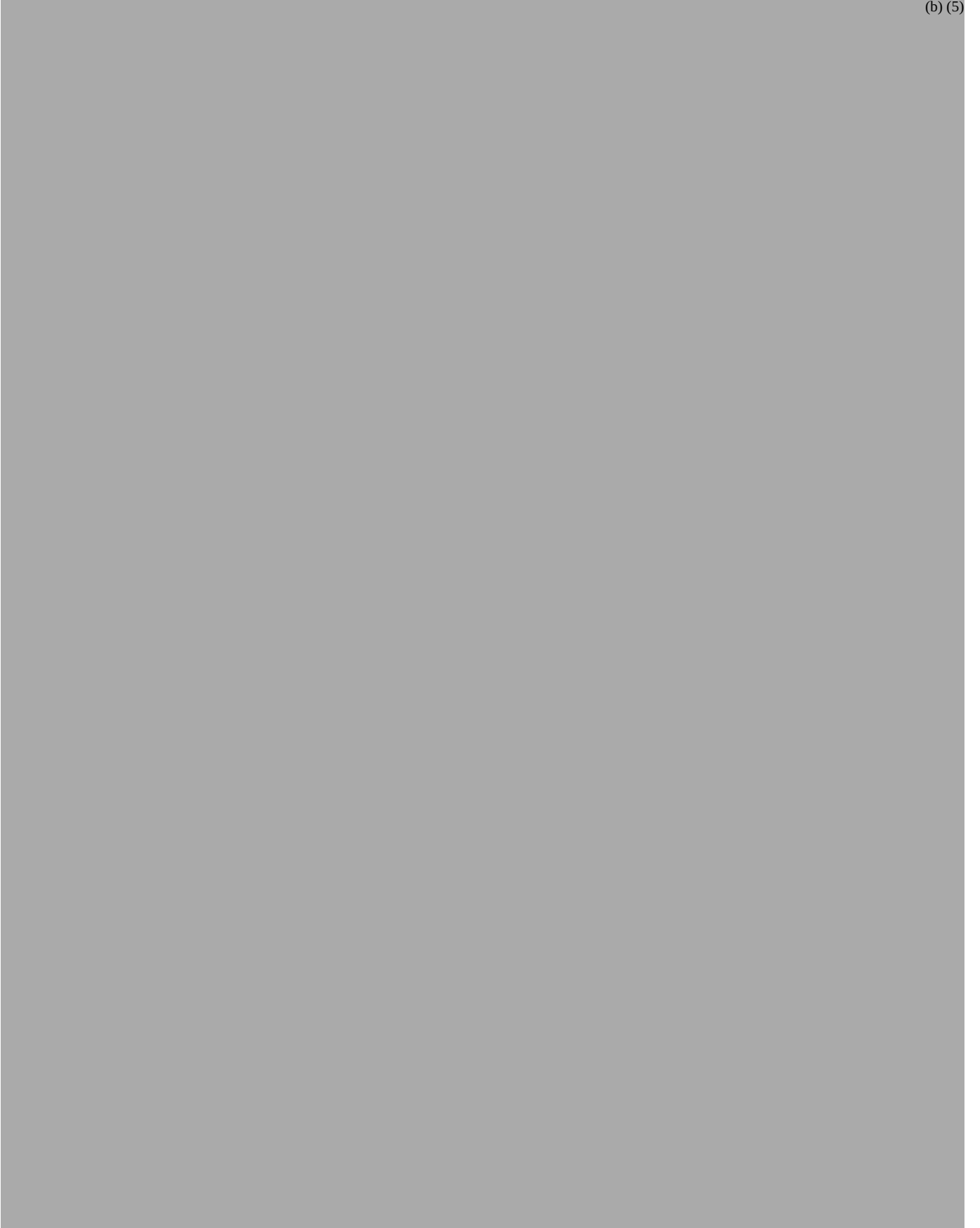
JWICS: [REDACTED] (b) (6)

Desk: [REDACTED] (b) (6)

Cell: [REDACTED] (b) (6)

DRAFT

(b) (5)



DRAFT

(b) (5)



From: [Tabak, Lawrence \(NIH/OD\) \[E\]](#)
To: [Droegemeier, Kelvin K. EOP/OSTP](#); [Córdova, France](#); [Collins, Francis \(NIH/OD\) \[E\]](#); [Dabbar, Paul](#); [Fall, Chris](#)
Cc: [Marston, Hilary \(NIH/NIAID\) \[E\]](#); [Schwetz, Tara \(NIH/OD\) \[E\]](#)
Subject: Re: R&D Questions and Funding Priorities
Date: Thursday, March 12, 2020 2:52:02 PM

Kelvin,
Per your request,
Best wishes,
Larry

(b) (5)



(b) (5)

From: "Droegemeier, Kelvin K. EOP/OSTP" (b) (6)

Date: Thursday, March 12, 2020 at 11:00 AM

To: "Córdova, France" (b) (6), "Tabak, Lawrence (NIH/OD) [E]"
(b) (6), Francis Collins (b) (6), "Dabbar, Paul"
(b) (6), "Fall, Chris" (b) (6)

Cc: "Droegemeier, Kelvin K. EOP/OSTP" (b) (6)

Subject: R&D Questions and Funding Priorities

Dear France, Francis, Larry, Paul and Chris,

As you know, OSTP and HHS asked NASEM to establish a Standing Committee on Infectious Diseases, described below (please don't share release – it's still in draft form). We had the first meeting yesterday and it went very well. A list of key scientific questions has been developed, with input from multiple organizations including OSTP and ASPR, and the Committee is looking at them now....and will be prioritizing them. This is just a heads up that I'll send them to you as soon as possible as I believe they might be helpful in the special solicitations you are issuing or plan to issue. I realize you get input from many quarters and have a clear sense of priorities. Nevertheless, I wanted to make you aware of the Committee question list as another source that will be coming your way soon. Also, I would like to report to the Vice President, Deb Birx and the Task Force specific actions you have taken in terms of accelerating existing research, issuing special solicitations, etc. I don't want to make work for you, so if you can just send information your comms teams have prepared, that'll be sufficient. This does NOT need to be comprehensive....just a half dozen bullet points, max, of the great things you are doing, or plan to do next, as an agency, to help empower science in the current crisis. We're going to see more science at the press conferences, so this will be an opportunity to shine a bright light on the great things you are doing to help our researchers.

Thank you!!

Kelvin

DRAFT / DELIBERATIVE – DO NOT SHARE OR DISTRIBUTE

THE WHITE HOUSE

Office of Science and Technology Policy

(b) (5)





From: Horska, Katerina (HHS/IOS) (b) (6)
Sent: Friday, March 13, 2020 11:04 AM
To: Allen-Gifford, Patrice (NIH/OD) [E] (b) (6); Arellano, Shena (FDA/OC) (b) (6); ASPR Exec Sec (OS/ASPR) (b) (6); Barry, Daniel J (HHS/OGC) (b) (6); Bird, Catherine (OS/OGC) (b) (6); Bradsher, Kris (HHS/ASL) (b) (6); Bratcher-Bowman, Nikki (OS/ASPR/IO) (b) (6); Campbell, Taylor (OS/OASH) (b) (6); Chang, William (HHS/OGC) (b) (6); Clark, Cynthia K. (CDC/OD/OCS) (b) (6); Destro, Brenda (HHS/ASPE) (b) (6); Hall, Bill (HHS/ASPA) (b) (6); Hecht, Jonah (HHS/OGC) (b) (6); Hittle, Taylor (HHS/ASFR) (b) (6); Hoffman, Janice (HHS/OGC) (b) (6); Hoffmann, Lauren (CDC/OD/OCS) (b) (6); Horska, Katerina (HHS/IOS) (b) (6); Jenny, Brenna (HHS/OGC) (b) (6); Moughalian, Jen (HHS/ASFR) (b) (6); Murphy, Ryan (OS/ASPA) (b) (6); Nevel, Amy (HHS/ASPE) (b) (6); (b) (6) (b) (6); (b) (6); OS OGC-IO (b) (6); Parker, Jim (HHS/IOS) (b) (6); Pence, Laura (HHS/ASL) (b) (6); Pollock, Rachel (NIH/OD) [E] (b) (6); Rowell, Scott (OS/ASA) (b) (6); Schaeffer, Alison (HHS/OS/OGA) (b) (6); Shuy, Bryan (OS/ASPR/IO) (b) (6); Stannard, Paula (HHS/IOS) (b) (6); Steele, Danielle (HHS/IOS) (b) (6); Stimson, Brian (HHS/OGC) (b) (6); Strom, John (HHS/OGC) (b) (6); Tatem, Anne (HHS/OS/ASL) (b) (6); Thomas, Gloria (HHS/OS/OGA) (b) (6); Uehlecke, Nick (HHS/IOS) (b) (6); White, Caroline (HHS/OGC) (b) (6); Zebley, Kyle (HHS/OS/OGA) (b) (6)
Cc: Agnew, Ann (HHS/IOS) (b) (6); Robinson, Wilma (HHS/IOS) (b) (6); Hawkins, Jamar (HHS/OS) (b) (6)
Subject: [COVID-19] For your review by 12:45PM today: State Public Affairs Guidance - ALDAC
Importance: High

Good morning – Please find attached for your review (b) (5) worldwide. This cable consolidates lessons learned from Posts across the globe communicating during COVID-19 outbreaks and U.S. citizen repatriation missions. It also centralizes general principles, messaging themes, resources, contingency planning, and virtual programming, as well as provides analysis of trending disinformation/misinformation narratives.

I am asking for an affirmative response from: OGA, ASPA, CDC, OGC, IOS, and ASPR. All others for awareness or review as possible.

Timing: Please send me any comments by NLT **12:45 PM today**.

Thank you,

Katerina

Katerina Horska
Policy Coordinator
Immediate Office of the Secretary, Executive Secretariat
U.S. Department of Health & Human Services

Room 629H, Humphrey Building
Office: (b) (6)
Cell: (b) (6)

(b) (5) - PCP

From: [Tabak, Lawrence \(NIH/OD\) \[E\]](#)
To: [Higgins, Lauren \(NIH/OD\) \[E\]](#)
Subject: Re: NIAID Response to NIH OD: Pelosi - Mnuchin TA by 3pm
Date: Sunday, March 15, 2020 1:43:39 PM

Yes and I will let Danielle know (and ES).

Thanks

Larry

From: "Higgins, Lauren (NIH/OD) [E]" (b) (6)
Date: Sunday, March 15, 2020 at 1:40 PM
To: "Tabak, Lawrence (NIH/OD) [E]" (b) (6)
Subject: Re: NIAID Response to NIH OD: Pelosi - Mnuchin TA by 3pm
(b) (5)

Lauren

On Mar 15, 2020, at 1:28 PM, Tabak, Lawrence (NIH/OD) [E]
(b) (6) wrote:

Any concerns

From: "Haskins, Melinda (NIH/NIAID) [E]" (b) (6)
Date: Sunday, March 15, 2020 at 1:16 PM
To: "Tabak, Lawrence (NIH/OD) [E]" (b) (6)
Cc: Anthony Fauci (b) (6), "Harper, Jill (NIH/NIAID) [E]"
(b) (6), "Auchincloss, Hugh (NIH/NIAID) [E]"
(b) (6), "Billet, Courtney (NIH/NIAID) [E]"
(b) (6), "Marston, Hilary (NIH/NIAID) [E]"
(b) (6), "Higgins, Lauren (NIH/OD) [E]" (b) (6),
"Crawford, Chase (NIH/NIAID) [E]" (b) (6), "Selgrade, Sara
(NIH/NIAID) [E]" (b) (6)

Subject: NIAID Response to NIH OD: Pelosi - Mnuchin TA by 3pm

Dr. Tabak,

NIAID defers to HHS regarding the call for technical corrections/assistance. Please let me know if we can be of further assistance.

Melinda Haskins

Sent from my iPhone

Begin forwarded message:

From: "Pence, Laura (HHS/ASL)" (b) (6)
Date: March 15, 2020 at 12:30:05 PM EDT
To: "Brand, Anstice M. (CDC/OD/CDCWO)" (b) (6), "Bigham,

Jane E. (CDC/OD/CDCWO)" (b) (6), "Greaser, Jennifer
(CDC/OD/CDCWO)" (b) (6), "Tourk, Nancy R.
(CDC/OD/CDCWO)" (b) (6), "Tantillo, Andrew (FDA/OC)"
(b) (6), "Paulos, Lauren (FDA/OC)"
(b) (6), "Oxner, Julie (OS/ASPR/OEA)"
(b) (6), "LaMontagne, Karen (NIH/OD) [E]"
(b) (6), "Higgins, Lauren (NIH/OD) [E]"
(b) (6), "Crawford, Chase (NIH/NIAID) [E]"
(b) (6), "Haskins, Melinda (NIH/NIAID) [E]"
(b) (6), "Selgrade, Sara (NIH/NIAID) [E]"
(b) (6), "Karas.Gross@fda.hh.gov"
(b) (6)

Cc: "Bradsher, Kris (HHS/ASL)" (b) (6), "Tatem, Anne
(HHS/OS/ASL)" (b) (6), "Kehoe, Brian (HHS/ASL)"
(b) (6)

Subject: Re: Pelosi - Mnuchin TA by 3pm

This was also sent by Danielle Steele to your opdiv's leadership (Larry Tabak, Kyle McGowan, etc). Please coordinate with them to avoid duplication of efforts. Only need comments on the 1st attachment—bill language

On Mar 15, 2020, at 12:19 PM, Pence, Laura (HHS/ASL)
(b) (6) wrote:

Please review and send TA comments back to me ASAP

Begin forwarded message:

From: "Arbes, Sarah (HHS/ASL)"
(b) (6)
Date: March 15, 2020 at 10:11:05 AM EDT
To: "Parker, Jim (HHS/IOS)"
(b) (6), "Steele, Danielle
(HHS/IOS)" (b) (6),
"Stannard, Paula (HHS/IOS)"
(b) (6), "Chang, William
(HHS/OGC)" (b) (6),
"Charrow, Robert (HHS/OGC)"
(b) (6), "Stimson, Brian
(HHS/OGC)" (b) (6), "Jenny,
Brenna (HHS/OGC)" (b) (6),
"Aramanda, Alec (CMS/OL)"

(b) (6), "Keene,
Danyail S. (CMS/OL)"
(b) (6), "Shuy, Caitrin
(HHS/ASFR)" (b) (6),
"Atkinson, Leslie (HRSA)"
(b) (6), "Mango, Paul
(HHS/IOS)" (b) (6), "Destro,
Brenda (HHS/ASPE)" (b) (6)
Cc: "Morse, Sara (HHS/ASL)"
(b) (6), "Armstrong, Rebekah
(HHS/ASL)" (b) (6),
"Pence, Laura (HHS/ASL)"
(b) (6), "Twomey, John K.
(HHS/ASL)" (b) (6), "Vitek,
Traci (HHS/ASL)" (b) (6),
"Moughalian, Jen (HHS/ASFR)"
(b) (6), "Stecker, Judy
(OS/IOS)" (b) (6)
Subject: Pelosi - Mnuchin TA by 3pm

Attached is an OMB request for TA on the
Pelosi-Mnuchin bill.
Please share this with your divisions ASAP.
There is a very real chance this becomes law
next week, so now is the time to make
necessary changes technical corrections.
Please send CMS TA to Rebekah Armstrong
Human Services TA to Traci Vitek
Discretionary TA to Laura Pence

Begin forwarded message:

(b) (5) - PCP



(b) (5) - PCP



From: [Burklow, John \(NIH/OD\) \[E\]](#)
To: [Collins, Francis \(NIH/OD\) \[E\]](#); [Tabak, Lawrence \(NIH/OD\) \[E\]](#); [Wolinetz, Carrie \(NIH/OD\) \[E\]](#); [Schwetz, Tara \(NIH/OD\) \[E\]](#)
Cc: [Myles, Renate \(NIH/OD\) \[E\]](#)
Subject: FW: NIAID press release - around 12:30pm today
Date: Monday, March 16, 2020 10:40:14 AM

FYI

From: O'Malley, Devin M. EOP/OVP (b) (6)
Sent: Monday, March 16, 2020 9:58 AM
To: Billet, Courtney (NIH/NIAID) [E] (b) (6)
Cc: Miller, Katie R. EOP/OVP (b) (6); Fetalvo, Ninio J. EOP/OVP (b) (6); Love, Kelly A. EOP/OVP (b) (6); Conrad, Patricia (NIH/NIAID) [E] (b) (6); Stover, Kathy (NIH/NIAID) [E] (b) (6); Routh, Jennifer (NIH/NIAID) [E] (b) (6); Hall, Bill (HHS/ASPA) (b) (6); Burklow, John (NIH/OD) [E] (b) (6)
Subject: RE: NIAID press release - around 12:30pm today
[Do your thing. Thanks!](#)

From: Billet, Courtney (NIH/NIAID) [E] (b) (6)
Sent: Monday, March 16, 2020 9:57 AM
To: O'Malley, Devin M. EOP/OVP (b) (6)
Cc: Miller, Katie R. EOP/OVP (b) (6); Fetalvo, Ninio J. EOP/OVP (b) (6); Love, Kelly A. EOP/OVP (b) (6); Conrad, Patricia (NIH/NIAID) [E] (b) (6); Stover, Kathy (NIH/NIAID) [E] (b) (6); Routh, Jennifer (NIH/NIAID) [E] (b) (6); Hall, Bill (HHS/ASPA) (b) (6); Burklow, John (NIH/OD) [E] (b) (6)
Subject: NIAID press release - around 12:30pm today

Hi all -- quick update: we are told the first volunteer will get the vaccine around 9/9:30am today, Seattle time. This puts us at about 12:30pm for our press release to go out. We are getting quite a few reporters seeking info and they are clamoring in Seattle too. We're fine to hold until that first vol actually gets the vax, but not much longer. Please let me know if there are any questions!

From: [Burklow, John \(NIH/OD\) \[E\]](#)
To: [Tabak, Lawrence \(NIH/OD\) \[E\]](#)
Cc: [Schwetz, Tara \(NIH/OD\) \[E\]](#); [Myles, Renate \(NIH/OD\) \[E\]](#); [Fine, Amanda \(NIH/OD\) \[E\]](#); [Wojtowicz, Emma \(NIH/OD\) \[E\]](#); [Fritz, Craig \(NIH/OD\) \[E\]](#); [Burklow, John \(NIH/OD\) \[E\]](#)
Subject: FW: Fauci comments on POTUS press remarks
Date: Monday, March 23, 2020 11:09:09 AM
Attachments: [Press Conference Open - March 23 - with Fauci edits.docx](#)

Hi, Larry—

Please see attached and notes below. NIAID said this partnership is a Building 1 initiative, so I'm sending this along for your review. They changed their deadline to 11:30 AM this morning.

Thanks,

John

From: Brennan, Patrick (OS/ASPA) (b) (6)
Sent: Monday, March 23, 2020 10:01 AM
To: Billet, Courtney (NIH/NIAID) [E] (b) (6); Conrad, Patricia (NIH/NIAID) [E] (b) (6); Fritz, Craig (NIH/OD) [E] (b) (6); Wojtowicz, Emma (NIH/OD) [E] (b) (6); Fine, Amanda (NIH/OD) [E] (b) (6); Burklow, John (NIH/OD) [E] (b) (6); Myles, Renate (NIH/OD) [E] (b) (6); Bonds, Michelle E. (CDC/OD/OADC) (b) (6); Galatas, Kate (CDC/OD/OADC) (b) (6); CDC IMS JIC Emergency Clearance-2 (b) (6); Heldman, Amy B. (CDC/OD/OADC) (b) (6)
Subject: FYI: Fauci comments on POTUS press remarks
[Staff Sec sent along for our awareness the comments that Dr. Fauci sent directly back to them.](#) (b) (5)
(b) (5)

From: Staff Secretary (b) (6)
Sent: Monday, March 23, 2020 9:14 AM
To: Harrison, Brian (HHS/IOS) (b) (6); Agnew, Ann (HHS/IOS) (b) (6); Bird, Catherine (OS/OGC) (b) (6); Puesan, Cesar (HHS/OS/IOS) (b) (6); Brennan, Patrick (OS/ASPA) (b) (6)
Subject: FW: Quick Review: Press Conference Open - March 23
[Please note Dr. Fauci's comment flags, most relevant to HHS review. Thank you.](#)

From: Fauci, Anthony (NIH/NIAID) [E] (b) (6)
Sent: Monday, March 23, 2020 8:54 AM
To: Staff Secretary (b) (6); Hicks, Hope C. EOP/WHO (b) (6); Kushner, Jared C. EOP/WHO (b) (6); Philbin, Patrick F. EOP/WHO (b) (6); Eisenberg, John A. EOP/WHO (b) (6); Ueland, Eric M. EOP/WHO (b) (6); (b) (6); 'Mizelle, Chad' (b) (6); Liddell, Christopher P. EOP/WHO (b) (6); Moore, Caroline E. EOP/WHO (b) (6); Hutchinson, Cassidy J. EOP/WHO (b) (6); Bix, Deborah L. EOP/NSC (b) (6); Harrison, Brian (HHS/IOS) (b) (6); Kudlow, Larry A. EOP/WHO (b) (6); Conway, Kellyanne E. EOP/WHO (b) (6); Miller,

Stephen EOP/WHO (b) (6); Vought, Russell T. EOP/OMB
(b) (6); Miller, Katie R. EOP/OVP (b) (6);
Pottinger, Matthew F. EOP/WHO (b) (6); Short, Marc T. EOP/OVP
(b) (6); Grogan, Joseph J. EOP/WHO (b) (6);
Lewis, Oliver CAPT SD (b) (6); Levi, William (OAG) (b) (6)

Subject: RE: Quick Review: Press Conference Open - March 23

Please see attached document with tracked suggested edits and comments.

Anthony S. Fauci, MD

Director

National Institute of Allergy and Infectious Diseases



The information in this e-mail and any of its attachments is confidential and may contain sensitive information. It should not be used by anyone who is not the original intended recipient. If you have received this e-mail in error please inform the sender and delete it from your mailbox or any other storage devices. The National Institute of Allergy and Infectious Diseases (NIAID) shall not accept liability for any statements made that are the sender's own and not expressly made on behalf of the NIAID by one of its representatives.

From: Staff Secretary (b) (6)

Sent: Monday, March 23, 2020 8:02 AM

To: Hicks, Hope C. EOP/WHO (b) (6); Kushner, Jared C. EOP/WHO
(b) (6); Philbin, Patrick F. EOP/WHO (b) (6); Eisenberg, John
A. EOP/WHO (b) (6); Ueland, Eric M. EOP/WHO
(b) (6); (b) (6); 'Mizelle, Chad' (b) (6);
Liddell, Christopher P. EOP/WHO (b) (6); Moore, Caroline E.
EOP/WHO (b) (6); Hutchinson, Cassidy J. EOP/WHO
(b) (6); Birx, Deborah L. EOP/NSC (b) (6);
Fauci, Anthony (NIH/NIAID) [E] (b) (6); Harrison, Brian (HHS/IOS)
(b) (6); Kudlow, Larry A. EOP/WHO (b) (6);
Conway, Kellyanne E. EOP/WHO (b) (6); Miller, Stephen EOP/WHO
(b) (6); Vought, Russell T. EOP/OMB (b) (6);
Miller, Katie R. EOP/OVP (b) (6); Pottinger, Matthew F. EOP/WHO
(b) (6); Short, Marc T. EOP/OVP (b) (6); Grogan,
Joseph J. EOP/WHO (b) (6); Lewis, Oliver CAPT SD (b) (6);
Levi, William (OAG) (b) (6)

Cc: Staff Secretary (b) (6)

Subject: Quick Review: Press Conference Open - March 23

All,

Please see attached for draft remarks for today's press conference. Affirmative clearance is requested from **WHCO, HHS, DHS, and DOJ**. All others welcome to comment as well. Please send all comments and clearances to Staff Secretary **by 1pm today**.

Thank you,

Staff Secretary



From: [Burklow, John \(NIH/OD\) \[E\]](#)
To: [Tabak, Lawrence \(NIH/OD\) \[E\]](#)
Cc: [Schwetz, Tara \(NIH/OD\) \[E\]](#)
Subject: Re: Fauci comments on POTUS press remarks
Date: Monday, March 23, 2020 12:18:57 PM

Thanks! You can send directly to Patrick Brennan in ASPA to save time. He's a good guy.
Thank you!

John

Sent from my iPhone

On Mar 23, 2020, at 12:17 PM, Tabak, Lawrence (NIH/OD) [E]
(b) (6) wrote:

Thanks!

I have been on phone with Cliff, Bob Charrow, Francis, and Tony for the last hour or so
on this
Larry

From: "Schwetz, Tara (NIH/OD) [E]" (b) (6)
Date: Monday, March 23, 2020 at 12:14 PM
To: "Burklow, John (NIH/OD) [E]" (b) (6), "Tabak, Lawrence (NIH/OD) [E]" (b) (6)
Subject: Re: Fauci comments on POTUS press remarks
Yes, LAT will want to see this. Looping him in now.
Larry – (b) (5)
Best,

Tara A. Schwetz, PhD

Acting Director, NINR

Associate Deputy Director, NIH

A: Building 1, Room 138

P: (b) (6) | **M:** (b) (6)

From: "Burklow, John (NIH/OD) [E]" (b) (6)
Date: Monday, March 23, 2020 at 11:47 AM
To: Tara Schwetz (b) (6)
Subject: Fwd: Fauci comments on POTUS press remarks
Hi, Tara—Do you think LAT ha any comments? Thx.
John

Sent from my iPhone

Begin forwarded message:

From: "Burklow, John (NIH/OD) [E]" (b) (6)
Date: March 23, 2020 at 11:09:00 AM EDT
To: "Tabak, Lawrence (NIH/OD) [E]" (b) (6)
Cc: "Schwetz, Tara (NIH/OD) [E]" (b) (6), "Myles, Renate (NIH/OD) [E]" (b) (6), "Fine, Amanda (NIH/OD) [E]" (b) (6), "Wojtowicz, Emma (NIH/OD) [E]" (b) (6), "Fritz, Craig (NIH/OD) [E]" (b) (6), "Burklow, John (NIH/OD) [E]" (b) (6)
Subject: FW: Fauci comments on POTUS press remarks

Hi, Larry—

Please see attached and notes below. NIAID said this partnership is a Building 1 initiative, so I'm sending this along for your review. They changed their deadline to 11:30 AM this morning.

Thanks,
John

From: Brennan, Patrick (OS/ASPA) (b) (6)
Sent: Monday, March 23, 2020 10:01 AM
To: Billet, Courtney (NIH/NIAID) [E] (b) (6); Conrad, Patricia (NIH/NIAID) [E] (b) (6); Fritz, Craig (NIH/OD) [E] (b) (6); Wojtowicz, Emma (NIH/OD) [E] (b) (6); Fine, Amanda (NIH/OD) [E] (b) (6); Burklow, John (NIH/OD) [E] (b) (6); Myles, Renate (NIH/OD) [E] (b) (6); Bonds, Michelle E. (CDC/OD/OADC) (b) (6); Galatas, Kate (CDC/OD/OADC) (b) (6); CDC IMS JIC Emergency Clearance-2 (b) (6); Heldman, Amy B. (CDC/OD/OADC) (b) (6)
Subject: FYI: Fauci comments on POTUS press remarks
[Staff Sec sent along for our awareness the comments that Dr. Fauci sent directly back to them.](#) (b) (5)

From: Staff Secretary (b) (6)
Sent: Monday, March 23, 2020 9:14 AM
To: Harrison, Brian (HHS/IOS) (b) (6); Agnew, Ann (HHS/IOS) (b) (6); Bird, Catherine (OS/OGC) (b) (6); Puesan, Cesar (HHS/OS/IOS) (b) (6); Brennan, Patrick (OS/ASPA) (b) (6)
Subject: FW: Quick Review: Press Conference Open - March 23
[Please note Dr. Fauci's comment flags, most relevant to HHS review.](#)

Thank you.

From: Fauci, Anthony (NIH/NIAID) [E] (b) (6)

Sent: Monday, March 23, 2020 8:54 AM

To: Staff Secretary (b) (6); Hicks, Hope C. EOP/WHO (b) (6); Kushner, Jared C. EOP/WHO (b) (6); Philbin, Patrick F. EOP/WHO (b) (6); Eisenberg, John A. EOP/WHO (b) (6); Ueland, Eric M. EOP/WHO (b) (6); (b) (6); 'Mizelle, Chad' (b) (6); Liddell, Christopher P. EOP/WHO (b) (6); Moore, Caroline E. EOP/WHO (b) (6); Hutchinson, Cassidy J. EOP/WHO (b) (6); Bix, Deborah L. EOP/NSC (b) (6); Harrison, Brian (HHS/IOS) (b) (6); Kudlow, Larry A. EOP/WHO (b) (6); Conway, Kellyanne E. EOP/WHO (b) (6); Miller, Stephen EOP/WHO (b) (6); Vought, Russell T. EOP/OMB (b) (6); Miller, Katie R. EOP/OVP (b) (6); Pottinger, Matthew F. EOP/WHO (b) (6); Short, Marc T. EOP/OVP (b) (6); Grogan, Joseph J. EOP/WHO (b) (6); Lewis, Oliver CAPT SD (b) (6); Levi, William (OAG) (b) (6)

Subject: RE: Quick Review: Press Conference Open - March 23

Please see attached document with tracked suggested edits and comments.

Anthony S. Fauci, MD

Director

National Institute of Allergy and Infectious Diseases

(b) (6)

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From: Staff Secretary (b) (6)

Sent: Monday, March 23, 2020 8:02 AM

To: Hicks, Hope C. EOP/WHO (b) (6); Kushner, Jared C. EOP/WHO (b) (6); Philbin, Patrick F. EOP/WHO (b) (6); Eisenberg, John A. EOP/WHO (b) (6); Ueland, Eric M. EOP/WHO (b) (6); 'Mizelle, Chad' (b) (6); Liddell, Christopher P. EOP/WHO (b) (6); Moore, Caroline E. EOP/WHO (b) (6); Hutchinson, Cassidy J. EOP/WHO (b) (6); Bix, Deborah L. EOP/NSC (b) (6); Fauci, Anthony (NIH/NIAID) [E] (b) (6); Harrison, Brian (HHS/IOS) (b) (6); Kudlow, Larry A. EOP/WHO (b) (6); Conway, Kellyanne E. EOP/WHO (b) (6); Miller, Stephen EOP/WHO (b) (6); Vought, Russell T. EOP/OMB (b) (6); Miller, Katie R. EOP/OVP (b) (6); Pottinger, Matthew F. EOP/WHO (b) (6); Short, Marc T. EOP/OVP (b) (6); Grogan, Joseph J. EOP/WHO (b) (6); Lewis, Oliver CAPT SD (b) (6); Levi, William (OAG) (b) (6)

Cc: Staff Secretary (b) (6)

Subject: Quick Review: Press Conference Open - March 23

All,

Please see attached for draft remarks for today's press conference.

Affirmative clearance is requested from **WHCO, HHS, DHS, and DOJ**. All others welcome to comment as well. Please send all comments and clearances to Staff Secretary **by 1pm today.**

Thank you,

Staff Secretary

From: [Burklow, John \(NIH/OD\) \[E\]](#)
To: [Tabak, Lawrence \(NIH/OD\) \[E\]](#)
Cc: [Schwetz, Tara \(NIH/OD\) \[E\]](#)
Subject: Re: Fauci comments on POTUS press remarks
Date: Monday, March 23, 2020 12:30:23 PM

Got it! Thanks!

Sent from my iPhone

On Mar 23, 2020, at 12:29 PM, Tabak, Lawrence (NIH/OD) [E]
(b) (6) wrote:

I think Tony's comments are sufficient – go with those

From: "Burklow, John (NIH/OD) [E]" (b) (6)
Date: Monday, March 23, 2020 at 12:15 PM
To: "Schwetz, Tara (NIH/OD) [E]" (b) (6)
Cc: "Tabak, Lawrence (NIH/OD) [E]" (b) (6)
Subject: Re: Fauci comments on POTUS press remarks
Thank you!

Sent from my iPhone

On Mar 23, 2020, at 12:14 PM, Schwetz, Tara (NIH/OD) [E]
(b) (6) wrote:

Yes, LAT will want to see this. Looping him in now.

Larry – (b) (5)

Best,

Tara A. Schwetz, PhD

Acting Director, NINR

Associate Deputy Director, NIH

A: Building 1, Room 138

P: (b) (6) | **M:** (b) (6)

From: "Burklow, John (NIH/OD) [E]" (b) (6)
Date: Monday, March 23, 2020 at 11:47 AM
To: Tara Schwetz (b) (6)
Subject: Fwd: Fauci comments on POTUS press remarks
Hi, Tara—Do you think LAT ha any comments? Thx.
John

Sent from my iPhone

Begin forwarded message:

From: "Burklow, John (NIH/OD) [E]" (b) (6)

Date: March 23, 2020 at 11:09:00 AM EDT

To: "Tabak, Lawrence (NIH/OD) [E]"

(b) (6)

Cc: "Schwetz, Tara (NIH/OD) [E]" (b) (6),
"Myles, Renate (NIH/OD) [E]" (b) (6), "Fine,
Amanda (NIH/OD) [E]" (b) (6), "Wojtowicz,
Emma (NIH/OD) [E]" (b) (6), "Fritz,
Craig (NIH/OD) [E]" (b) (6), "Burklow, John
(NIH/OD) [E]" (b) (6)

Subject: FW: Fauci comments on POTUS press remarks

Hi, Larry—

Please see attached and notes below. NIAID said this partnership is a Building 1 initiative, so I'm sending this along for your review. They changed their deadline to 11:30 AM this morning.

Thanks,

John

From: Brennan, Patrick (OS/ASPA)

(b) (6)

Sent: Monday, March 23, 2020 10:01 AM

To: Billet, Courtney (NIH/NIAID) [E] (b) (6);

Conrad, Patricia (NIH/NIAID) [E] (b) (6);

Fritz, Craig (NIH/OD) [E] (b) (6); Wojtowicz,

Emma (NIH/OD) [E] (b) (6); Fine,

Amanda (NIH/OD) [E] (b) (6); Burklow,

John (NIH/OD) [E] (b) (6); Myles, Renate

(NIH/OD) [E] (b) (6); Bonds, Michelle E.

(CDC/OD/OADC) (b) (6); Galatas, Kate

(CDC/OD/OADC) (b) (6); CDC IMS JIC Emergency

Clearance-2 (b) (6); Heldman, Amy B.

(CDC/OD/OADC) (b) (6)

Subject: FYI: Fauci comments on POTUS press remarks

Staff Sec sent along for our awareness the comments that

Dr. Fauci sent directly back to them. (b) (5)

(b) (5)

From: Staff Secretary (b) (6)

Sent: Monday, March 23, 2020 9:14 AM

To: Harrison, Brian (HHS/IOS) (b) (6);

Agnew, Ann (HHS/IOS) (b) (6); Bird,
Catherine (OS/OGC) (b) (6); Pusan,
Cesar (HHS/OS/IOS) (b) (6); Brennan,
Patrick (OS/ASPA) (b) (6)

Subject: FW: Quick Review: Press Conference Open - March
23

Please note Dr. Fauci's comment flags, most relevant to HHS
review. Thank you.

From: Fauci, Anthony (NIH/NIAID) [E]

(b) (6)

Sent: Monday, March 23, 2020 8:54 AM

To: Staff Secretary (b) (6); Hicks,
Hope C. EOP/WHO (b) (6); Kushner, Jared C.
EOP/WHO (b) (6); Philbin, Patrick F. EOP/WHO
(b) (6); Eisenberg, John A.
EOP/WHO (b) (6); Ueland, Eric
M. EOP/WHO (b) (6);
(b) (6); 'Mizelle, Chad'
(b) (6); Liddell, Christopher P.
EOP/WHO (b) (6); Moore,
Caroline E. EOP/WHO (b) (6);
Hutchinson, Cassidy J. EOP/WHO

(b) (6); Birx, Deborah L.
EOP/NSC (b) (6); Harrison, Brian
(HHS/IOS) (b) (6); Kudlow, Larry A.
EOP/WHO (b) (6); Conway,
Kellyanne E. EOP/WHO (b) (6); Miller,
Stephen EOP/WHO (b) (6);
Vought, Russell T. EOP/OMB

(b) (6); Miller, Katie R. EOP/OVP
(b) (6); Pottinger, Matthew F.
EOP/WHO (b) (6); Short, Marc T.
EOP/OVP (b) (6); Grogan, Joseph J.
EOP/WHO (b) (6); Lewis, Oliver
CAPT SD (b) (6); Levi, William (OAG)

(b) (6)

Subject: RE: Quick Review: Press Conference Open - March
23

Please see attached docuent with tracked
suggested edits and comments.

Anthony S. Fauci, MD

Director

National Institute of Allergy and Infectious Diseases

(b) (6)

(b) (6)

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From: Staff Secretary (b) (6)

Sent: Monday, March 23, 2020 8:02 AM

To: Hicks, Hope C. EOP/WHO (b) (6);
Kushner, Jared C. EOP/WHO (b) (6); Philbin,
Patrick F. EOP/WHO (b) (6);
Eisenberg, John A. EOP/WHO
(b) (6); Ueland, Eric M.
EOP/WHO (b) (6);
(b) (6); 'Mizelle, Chad'
(b) (6); Liddell, Christopher P.
EOP/WHO (b) (6); Moore,
Caroline E. EOP/WHO (b) (6);
Hutchinson, Cassidy J. EOP/WHO
(b) (6); Birx, Deborah L.
EOP/NSC (b) (6); Fauci, Anthony
(NIH/NIAID) [E] (b) (6); Harrison, Brian
(HHS/IOS) (b) (6); Kudlow, Larry A.
EOP/WHO (b) (6); Conway,
Kellyanne E. EOP/WHO (b) (6); Miller,
Stephen EOP/WHO (b) (6);
Vought, Russell T. EOP/OMB
(b) (6); Miller, Katie R. EOP/OVP
(b) (6); Pottinger, Matthew F.
EOP/WHO (b) (6); Short, Marc T.
EOP/OVP (b) (6); Grogan, Joseph J.
EOP/WHO (b) (6); Lewis, Oliver
CAPT SD (b) (6); Levi, William (OAG)
(b) (6)

Cc: Staff Secretary (b) (6)

Subject: Quick Review: Press Conference Open - March 23
All,

Please see attached for draft remarks for today's press
conference. Affirmative clearance is requested from **WHCO**,

HHS, DHS, and DOJ. All others welcome to comment as well.
Please send all comments and clearances to Staff Secretary
by 1pm today.

Thank you,
Staff Secretary

<Press Conference Open - March 23 - with Fauci edits[1].docx>

From: [Lane, Cliff \(NIH/NIAID\) \[E\]](#)
To: [Tabak, Lawrence \(NIH/OD\) \[E\]](#)
Subject: FW: Quick Review: Press Conference Open - March 23
Date: Monday, March 23, 2020 2:49:16 PM

FYI-

From: "Hahn, Stephen" (b) (6)
Date: Monday, March 23, 2020 at 2:20 PM
To: "Birx, Deborah L. EOP/NSC" (b) (6), Anthony Fauci (b) (6)
Cc: "Lane, Cliff (NIH/NIAID) [E]" (b) (6), "Redfield, Robert R. (CDC/OD)" (b) (6), "Abernethy, Amy (FDA/OC)" (b) (6), "Lenihan, Keagan (FDA/OC)" (b) (6)
Subject: Re: Quick Review: Press Conference Open - March 23
Good point. We'll revise. (b) (5)
S

From: Birx, Deborah L. EOP/NSC (b) (6)
Date: March 23, 2020 at 10:31:46 AM EDT
To: Fauci, Anthony S (NIH) (b) (6), Hahn, Stephen (b) (6)
Cc: Lane, Henry C (NIH) (b) (6), Redfield, Robert R (CDC) (b) (6)
Subject: Re: Quick Review: Press Conference Open - March 23

(b) (5)

From: "Fauci, Anthony (NIH/NIAID) [E]" (b) (6)
Date: Monday, March 23, 2020 at 10:17 AM
To: "Hahn, Stephen" (b) (6)
Cc: "Lane, Cliff (NIH/NIAID) [E]" (b) (6), "Birx, Deborah L. EOP/NSC" (b) (6), "Redfield, Robert R. (CDC/OD)" (b) (6)

Subject: RE: Quick Review: Press Conference Open - March 23

Steve:

Please see my edits in red below.

Thanks,

Tony

Anthony S. Fauci, MD

Director

National Institute of Allergy and Infectious Diseases

(b) (6)

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From: Hahn, Stephen (b) (6)

Sent: Monday, March 23, 2020 10:04 AM

To: Fauci, Anthony (NIH/NIAID) [E] (b) (6); Debi Birx (b) (6)

Subject: Re: Quick Review: Press Conference Open - March 23

Thoughts?

PROPOSED:

(b) (5)

From: Fauci, Anthony (NIH/NIAID) [E] (b) (6)

Date: March 23, 2020 at 9:03:21 AM EDT

To: Hahn, Stephen (b) (6)

Subject: FW: Quick Review: Press Conference Open - March 23

Here it is

Anthony S. Fauci, MD
Director
National Institute of Allergy and Infectious Diseases



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From: Fauci, Anthony (NIH/NIAID) [E]

Sent: Monday, March 23, 2020 8:54 AM

To: Staff Secretary (b) (6); Hicks, Hope C. EOP/WHO
(b) (6); Kushner, Jared C. EOP/WHO (b) (6) Philbin, Patrick F.
EOP/WHO (b) (6); Eisenberg, John A. EOP/WHO
(b) (6); Ueland, Eric M. EOP/WHO (b) (6);
(b) (6); 'Mizelle, Chad' (b) (6); Liddell, Christopher P. EOP/WHO
(b) (6); Moore, Caroline E. EOP/WHO
(b) (6); Hutchinson, Cassidy J. EOP/WHO
(b) (6); Birx, Deborah L. EOP/NSC (b) (6);
Harrison, Brian (HHS/IOS) (b) (6); Kudlow, Larry A. EOP/WHO
(b) (6); Conway, Kellyanne E. EOP/WHO (b) (6); Miller,
Stephen EOP/WHO (b) (6); Vought, Russell T. EOP/OMB
(b) (6); Miller, Katie R. EOP/OVP (b) (6);
Pottinger, Matthew F. EOP/WHO (b) (6); Short, Marc T. EOP/OVP
(b) (6); Grogan, Joseph J. EOP/WHO (b) (6);
Lewis, Oliver CAPT SD (b) (6); Levi, William (OAG) (b) (6)

Subject: RE: Quick Review: Press Conference Open - March 23

Please see attached docuent with tracked suggested edits and comments.

Anthony S. Fauci, MD
Director
National Institute of Allergy and Infectious Diseases



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have received this e-mail in error please inform the sender and delete it from your mailbox or any other storage devices. The National Institute of Allergy and Infectious Diseases (NIAID) shall not accept liability for any statements made that are the sender's own and not expressly made on behalf of the NIAID by one of its representatives.

From: Staff Secretary (b) (6)

Sent: Monday, March 23, 2020 8:02 AM

To: Hicks, Hope C. EOP/WHO (b) (6); Kushner, Jared C. EOP/WHO (b) (6); Philbin, Patrick F. EOP/WHO (b) (6); Eisenberg, John A. EOP/WHO (b) (6); Ueland, Eric M. EOP/WHO (b) (6); 'Mizelle, Chad' (b) (6); Liddell, Christopher P. EOP/WHO (b) (6); Moore, Caroline E. EOP/WHO (b) (6); Hutchinson, Cassidy J. EOP/WHO (b) (6); Birx, Deborah L. EOP/NSC (b) (6); Fauci, Anthony (NIH/NIAID) [E] (b) (6); Harrison, Brian (HHS/IOS) (b) (6); Kudlow, Larry A. EOP/WHO (b) (6); Conway, Kellyanne E. EOP/WHO (b) (6); Miller, Stephen EOP/WHO (b) (6); Vought, Russell T. EOP/OMB (b) (6); Miller, Katie R. EOP/OVP (b) (6); Pottinger, Matthew F. EOP/WHO (b) (6); Short, Marc T. EOP/OVP (b) (6); Grogan, Joseph J. EOP/WHO (b) (6); Lewis, Oliver CAPT SD (b) (6); Levi, William (OAG) (b) (6)

Cc: Staff Secretary (b) (6)

Subject: Quick Review: Press Conference Open - March 23

All,

Please see attached for draft remarks for today's press conference. Affirmative clearance is requested from **WHCO, HHS, DHS, and DOJ**. All others welcome to comment as well. Please send all comments and clearances to Staff Secretary [by 1pm today.](#)

Thank you,

Staff Secretary

From: [Kratsios, Michael J. EOP/OSTP](#)
To: [Liddell, Christopher P. EOP/WHO](#); [Grogan, Joseph J. EOP/WHO](#); [Fauci, Anthony \(NIH/NIAID\) \[E\]](#)
Cc: [Hahn, Stephen](#); [Birx, Deborah L. EOP/NSC](#); [Kushner, Jared C. EOP/WHO](#); [Redfield, Robert R. \(CDC/OD\)](#); [Seema Verma](#); [Sharpless, Norman \(NIH/NCI\) \[E\]](#); [Tromberg, Bruce \(NIH/NIBIB\) \[E\]](#); [Collins, Francis \(NIH/OD\) \[E\]](#); [Butterfield, Nicholas W. EOP/WHO](#); [Droegemeier, Kelvin K. EOP/OSTP](#)
Subject: RE: Quick description of our app
Date: Wednesday, April 15, 2020 8:52:59 AM
Attachments: [COVID Tech-enabled solutions.pdf](#)

Hi All – attached is a summary slide of six categories of COVID-related tech-solutions/apps we’ve identified. Each solution presents unique and important privacy considerations. Most can be deployed without USG involvement.

Thanks,
Michael

From: Liddell, Christopher P. EOP/WHO (b) (6)
Sent: Tuesday, April 14, 2020 5:05 PM
To: Grogan, Joseph J. EOP/WHO <Joseph.J.Grogan@who.eop.gov>; Fauci, Anthony (NIH/NIAID) [E] (b) (6); Kratsios, Michael J. EOP/OSTP (b) (6)
Cc: Hahn, Stephen (b) (6); Birx, Deborah L. EOP/NSC (b) (6); Kushner, Jared C. EOP/WHO (b) (6); Redfield, Robert R. (CDC/OD) (b) (6); Seema Verma (b) (6); Sharpless, Norman (NIH/NCI) [E] (b) (6); Tromberg, Bruce (NIH/NIBIB) [E] (b) (6); Collins, Francis (NIH/OD) [E] (b) (6); Butterfield, Nicholas W. EOP/WHO (b) (6); Droegemeier, Kelvin K. EOP/OSTP (b) (6)
Subject: RE: Quick description of our app

+ Michael Kratsios (CTO)

I’ve asked him to summarize all the various tech enabled solutions that have been proposed (as best he can find them all)

If anyone on this string could help him with the inventory, please just email him directly

From: Grogan, Joseph J. EOP/WHO (b) (6)
Sent: Monday, April 13, 2020 10:12 PM
To: Fauci, Anthony (NIH/NIAID) [E] (b) (6)
Cc: Hahn, Stephen (b) (6); Birx, Deborah L. EOP/NSC (b) (6); Kushner, Jared C. EOP/WHO (b) (6); Redfield, Robert R. (CDC/OD) (b) (6); Seema Verma (b) (6); Sharpless, Norman (NIH/NCI) [E] (b) (6); Tromberg, Bruce (NIH/NIBIB) [E] (b) (6); Collins, Francis (NIH/OD) [E] (b) (6); Liddell, Christopher P. EOP/WHO (b) (6)
Subject: Re: Quick description of our app

Let’s do it. Chris Liddell is working with a number tech companies on response

Sent from my iPhone

On Apr 13, 2020, at 10:08 PM, Fauci, Anthony (NIH/NIAID) [E] [REDACTED] (b) (6) wrote:

Steve:

NIH (Sharpless and Tromberg) have an app that we should have presented to a subset of the Task Force.

Best,

Tony

From: Hahn, Stephen [REDACTED] (b) (6)
Sent: Monday, April 13, 2020 2:17 PM
To: Debi Birx MD [REDACTED] (b) (6); Jared Kushner [REDACTED] (b) (6); Fauci, Anthony (NIH/NIAID) [E] [REDACTED] (b) (6); Redfield, Robert R. (CDC/OD) [REDACTED] (b) (6); Joe Grogan [REDACTED] (b) (6); Seema Verma [REDACTED] (b) (6)
Subject: Fwd: Quick description of our app

Is this something we have an interest in?

Steve

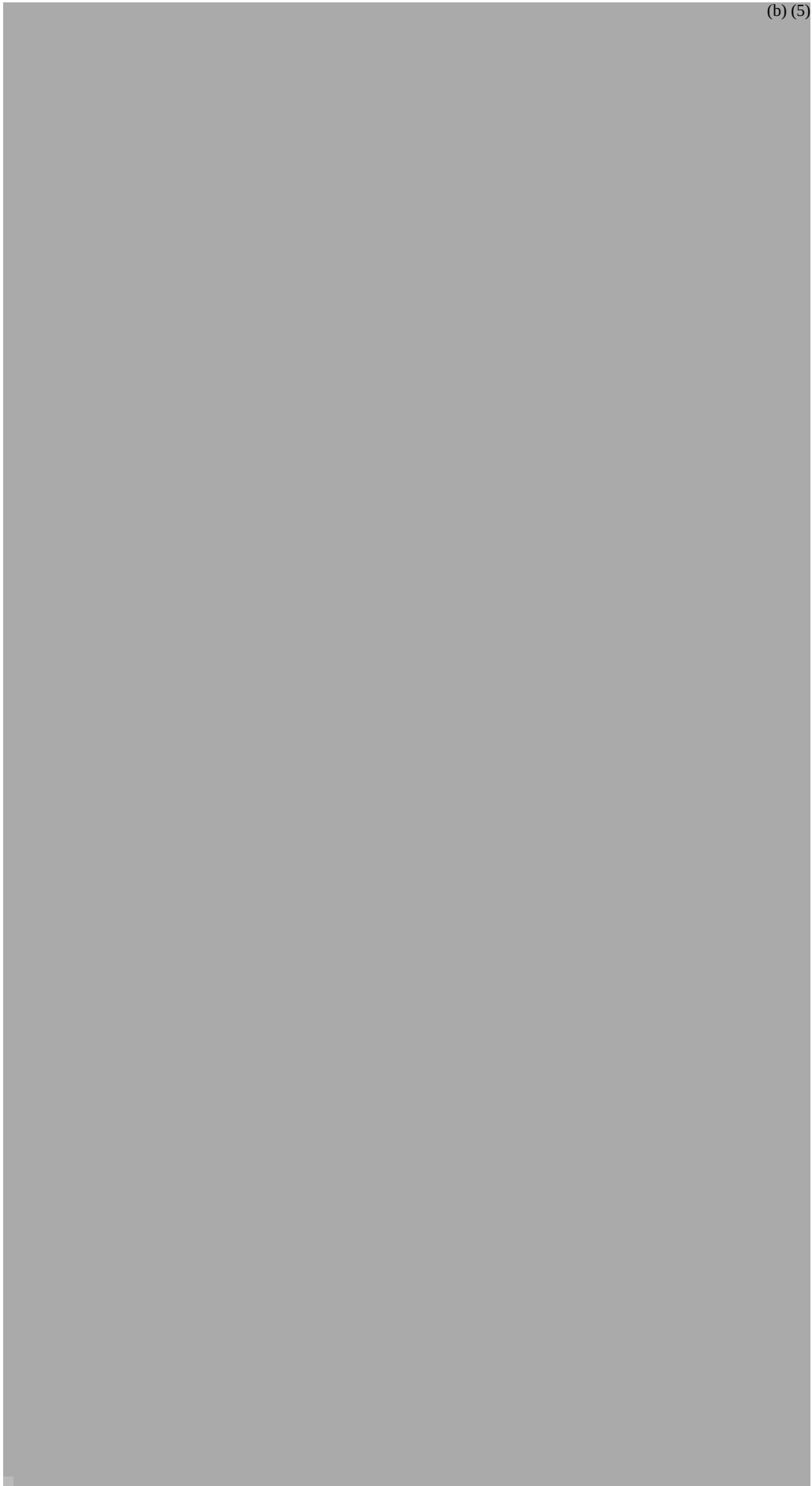
Sent from my iPhone

Begin forwarded message:

From: Bob Jackson [REDACTED] (b) (6)
Date: April 13, 2020 at 12:51:47 PM EDT
To: "Hahn, Stephen" [REDACTED] (b) (6)
Cc: Bob Jackson [REDACTED] (b) (6)
Subject: Quick description of our app

Thanks Dr. Hahn – below are very quick thoughts and I am working to get your more visual material for your discussion- slides in a couple minutes

[REDACTED] (b) (5)





From: [Schwetz, Tara \(NIH/OD\) \[E\]](#)
To: [Myles, Renate \(NIH/OD\) \[E\]](#); [Shapiro, Neil \(NIH/OD\) \[E\]](#); [Tabak, Lawrence \(NIH/OD\) \[E\]](#); [Wolinetz, Carrie \(NIH/OD\) \[E\]](#); [Hallett, Adrienne \(NIH/OD\) \[E\]](#)
Cc: [Burklow, John \(NIH/OD\) \[E\]](#); [Fine, Amanda \(NIH/OD\) \[E\]](#); [Wojtowicz, Emma \(NIH/OD\) \[E\]](#)
Subject: Re: PLEASE READ: ICYMI on Agency Innovation Efforts
Date: Wednesday, April 8, 2020 5:33:13 PM

Yes, this is what we sent forward to OSTP earlier today. Looks fine to me.

Best,

Tara A. Schwetz, PhD

Acting Director, NINR

Associate Deputy Director, NIH

A: Building 1, Room 138

P: (b) (6) | **M:** (b) (6)

From: "Myles, Renate (NIH/OD) [E]" (b) (6)

Date: Wednesday, April 8, 2020 at 5:23 PM

To: "Shapiro, Neil (NIH/OD) [E]" (b) (6), Larry Tabak
(b) (6), "Wolinetz, Carrie (NIH/OD) [E]" (b) (6), Tara Schwetz (b) (6), "Hallett, Adrienne (NIH/OD) [E]" (b) (6)

Cc: "Burklow, John (NIH/OD) [E]" (b) (6), "Fine, Amanda (NIH/OD) [E]" (b) (6), "Wojtowicz, Emma (NIH/OD) [E]" (b) (6)

Subject: RE: PLEASE READ: ICYMI on Agency Innovation Efforts

Hi Neil:

(b) (5)

From: Shapiro, Neil (NIH/OD) [E] (b) (6)

Sent: Wednesday, April 8, 2020 5:08 PM

To: Myles, Renate (NIH/OD) [E] (b) (6); Tabak, Lawrence (NIH/OD) [E] (b) (6); Wolinetz, Carrie (NIH/OD) [E] (b) (6); Schwetz, Tara (NIH/OD) [E] (b) (6); Hallett, Adrienne (NIH/OD) [E] (b) (6)

Cc: Burklow, John (NIH/OD) [E] (b) (6); Fine, Amanda (NIH/OD) [E] (b) (6); Wojtowicz, Emma (NIH/OD) [E] (b) (6)

Subject: RE: PLEASE READ: ICYMI on Agency Innovation Efforts

There's an extra "up" before the number.

From: Myles, Renate (NIH/OD) [E] (b) (6)

Sent: Wednesday, April 8, 2020 4:27 PM

To: Tabak, Lawrence (NIH/OD) [E] (b) (6); Wolinetz, Carrie (NIH/OD) [E] (b) (6); Schwetz, Tara (NIH/OD) [E] (b) (6); Hallett, Adrienne (NIH/OD) [E] (b) (6); Shapiro, Neil (NIH/OD) [E] (b) (6)

Cc: Burklow, John (NIH/OD) [E] (b) (6); Fine, Amanda (NIH/OD) [E]

(b) (6); Wojtowicz, Emma (NIH/OD) [E]

(b) (6)

Subject: PLEASE READ: ICYMI on Agency Innovation Efforts

Importance: High

Hi all:

See attached from OSTP. It may have been reviewed already through another channel, but I just wanted to double check. We have one line in this. Look okay?

Thanks,

Renate

From: Hernandez, Elena R. EOP/OSTP (b) (6)

Sent: Wednesday, April 8, 2020 4:17 PM

To: Myles, Renate (NIH/OD) [E] (b) (6)

Cc: Baum, Kristina R. EOP/OSTP (b) (6)

Subject: ICYMI on Agency Innovation Efforts

Hi Renate, I wanted to flag for you the attached document OSTP is interested in releasing which highlights the many ongoing agency funding opportunities for COVID19 innovation/research.

There is a section on NIH we'd like to include, which OSTP/NIH policy teams coordinated.

Can you take a look and let us know any edits? Our timeline to get this out is end of the week or Monday latest.

Thank you!

Elena

Elena Hernandez

Press Secretary

Office of Science and Technology Policy

The White House

Desk: (b) (6) | Mobile: (b) (6)

(b) (6)

From: [Lauer, Michael \(NIH/OD\) \[E\]](#)
To: [Schwetz, Tara \(NIH/OD\) \[E\]](#); [Tabak, Lawrence \(NIH/OD\) \[E\]](#)
Cc: [Lauer, Michael \(NIH/OD\) \[E\]](#); [Black, Jodi \(NIH/OD\) \[E\]](#); [Brining, Sheryl \(NIH/OD\) \[E\]](#); [Riggie, Judy \(NIH/OD\) \[E\]](#); [Pearson, Katrina \(NIH/OD\) \[E\]](#); [Haugen, Brian \(NIH/OD\) \[E\]](#); [Danielson, Cindy \(NIH/OD\) \[E\]](#)
Subject: Re: Following up- rollup of research grants
Date: Tuesday, April 7, 2020 10:51:46 AM
Attachments: [2020-03-28 COVID-19 FOAs-Projects dist\[3\]\[1\].xlsx](#)

Thanks Tara – (b) (5)

From my conversations with NIAID, a large amount of money is going into their clinical research and clinical trials networks. Some of those monies fit with the research contract buckets.

I'm looping in OER colleagues who may be able to take a deeper dive.

Many thanks, Mike

From: "Schwetz, Tara (NIH/OD) [E]" (b) (6)
Date: Tuesday, April 7, 2020 at 10:46 AM
To: "Tabak, Lawrence (NIH/OD) [E]" (b) (6), "Lauer, Michael (NIH/OD) [E]" (b) (6)
Subject: FW: Following up- rollup of research grants

Larry and Mike,

I received the request below from OSTP for language that summarizes our grants/FOAs related to COVID-19. I quickly went through the NOSIs on the street – there are 11 listed on grants.nih.gov – and edited their text based on those (see my edits below in red). (b) (5)

(b) (5) I will check these numbers with Adrienne and Neil.

Best,

Tara A. Schwetz, PhD

Acting Director, NINR

Associate Deputy Director, NIH

A: Building 1, Room 138

P: (b) (6) | **M:** (b) (6)

From: "Fu, Helena W. EOP/OSTP" (b) (6)
Date: Tuesday, April 7, 2020 at 10:08 AM
To: Tara Schwetz (b) (6)
Cc: "Taylor, Jake M. EOP/OSTP" (b) (6), "Diana, Grace A. EOP/OSTP" (b) (6)
Subject: Following up- rollup of research grants

Hi Tara,

Wanted to check in with you- we would like to put out a brief ICYMI roll-up of research grants and funding opportunities that Departments and Agencies are making available to combat COVID.

Would NIH be amenable to linking the NOSIs and other funding opportunities to the emergency (tranche 3) funding from a week ago? Some proposed language below- please feel free to make revisions and/or connect us to your comms folks- looking for inputs by COB Wednesday 4/8.

Many thanks, Helena

(b) (6)

(b) (5)

(b) (5)

Title	Release_Date	Expired_Date	Activity_Code	Organization	Parent_Orgar	Participating_Document_N	Document_Ty	Clinical_Trials	URL	
NeuroNEXT Small Business Innovation in Clinical Trials	2/5/2018	1/6/2021	U44	NINDS	NIH	PAR-18-628	PAR	Optional	https://grants.nih.gov/grants/guide/pa-files/PAR-18-628.html	
NeuroNEXT Clinical Trials	12/21/2017	1/8/2021	U01	NINDS	NIH	None	PAR-18-528	PAR	Optional	https://grants.nih.gov/grants/guide/pa-files/PAR-18-528.html
Blueprint Neurotherapeutics Network (BPN) Small Molecule Drug Discovery and Development for Disorders of the Nervous System	3/3/2020	5/8/2023	U44	NINDS	NIH	NEI, NIA, NIA/	PAR-20-111	PAR	Optional	https://grants.nih.gov/grants/guide/pa-files/PAR-20-111.html
Blueprint Neurotherapeutics Network (BPN) Small Molecule Drug Discovery and Development of Disorders of the Nervous System	3/3/2020	5/8/2023	UG3/UH3	NINDS	NIH	NEI, NIA, NIA/	PAR-20-122	PAR	Optional	https://grants.nih.gov/grants/guide/pa-files/PAR-20-122.html
NIH SIREN Neurologic Clinical Trials	10/3/2017	1/8/2021	U01	NINDS	NIH	NHLBI	PAR-18-304	PAR	Required	https://grants.nih.gov/grants/guide/pa-files/PAR-18-304.html

From: [Tabak, Lawrence \(NIH/OD\) \[E\]](#)
To: [Kratsios, Michael J. EOP/OSTP](#)
Cc: [Droegemeier, Kelvin K. EOP/OSTP](#); [Schwetz, Tara \(NIH/OD\) \[E\]](#); [Parker, Lynne E. EOP/OSTP](#); [Anderson, James \(NIH/OD\) \[E\]](#); [Burklow, John \(NIH/OD\) \[E\]](#); [Myles, Renate \(NIH/OD\) \[E\]](#)
Subject: Re: New tool to interrogate COVID-19 publications, preprints supplements
Date: Monday, April 13, 2020 11:31:35 AM

Thanks Michael. Yes, looping in additional members our of our team to make them aware of the need for review.

Best wishes,

Larry

From: "Kratsios, Michael J. EOP/OSTP" (b) (6)
Date: Monday, April 13, 2020 at 11:00 AM
To: "Tabak, Lawrence (NIH/OD) [E]" (b) (6)
Cc: "Droegemeier, Kelvin K. EOP/OSTP" (b) (6), "Schwetz, Tara (NIH/OD) [E]" (b) (6), "Parker, Lynne E. EOP/OSTP" (b) (6)
Subject: RE: New tool to interrogate COVID-19 publications, preprints supplements

Hi Larry,

Kelvin is tied up for big chunks of today. Adding Lynne here. This is fantastic announcement!

One note: I think there is an error below – CORD-19 is not an aggregation of papers that only come from the PubMed database.

As I am sure you are aware, there is a [WH Call to Action](#) on this and the public framing of any new announcements around COVID-19 open access should be in sync with that.

Would it be possible to review any press releases that NIH puts out on this? Lynne can help connect any dots to make sure any description or reference to CORD-19 and the larger WH effort is accurate.

Many thanks,

Michael

From: Tabak, Lawrence (NIH/OD) [E] (b) (6)
Sent: Monday, April 13, 2020 6:29 AM
To: Droegemeier, Kelvin K. EOP/OSTP (b) (6)
Cc: Schwetz, Tara (NIH/OD) [E] (b) (6)
Subject: New tool to interrogate COVID-19 publications, preprints supplements

Kelvin,

I mentioned we have a small coding shop at NIH (office of portfolio analysis – OPA). OPA, in collaboration with SME at NIAID, has developed a comprehensive, human-curated portfolio of COVID-19 publications and preprints (<https://icite.od.nih.gov/covid19/search/>). This includes peer-reviewed articles from PubMed and preprints from medRxiv, bioRxiv, ChemRxiv, and arXiv. It is updated daily and enables users to leverage the *iSearch* platform to interrogate manually curated preprints, peer-reviewed publications, and all associated supplemental data from each. This complements efforts by NLM to aggregate full text documents broadly related to COVID-19 articles on COVID-19 specific to the PubMed database.

After getting feedback from NIH community this week, they will make the tool public.

Best wishes,

Larry

From: [Tabak, Lawrence \(NIH/OD\) \[E\]](#)
To: [Sheehan, Jerry \(NIH/NLM\) \[E\]](#)
Subject: Re: COVID-19 Literature Projects
Date: Monday, April 13, 2020 9:32:34 PM

Jerry,

I guess it is not possible to combine these things in a useful manner. So the best you can do is display links to all 4 and have a very brief description of what each can deliver (as you have in your table).

And please let me know if OPA is not responsive to your need to populate preprints.

Thanks

Larry

From: "Sheehan, Jerry (NIH/NLM) [E]" [REDACTED] (b) (6)

Date: Monday, April 13, 2020 at 6:18 PM

To: "Tabak, Lawrence (NIH/OD) [E]" [REDACTED] (b) (6)

Subject: COVID-19 Literature Projects

Larry,

I wanted to seek your guidance re: clarifying NIH messaging around various NIH literature projects. OSTP contacted me earlier today about the relationship between the new OPA tool and the PMC, COVID-19, and LitCovid tools NLM has produced. I can work w/ Jim Anderson and George Santangelo on the messaging and interrelationships among the resources but want to check with you first about any preferred approaches. In this and other trans-NIH discussions about data and information access, I've been advocating to put COVID information where people are accustomed to looking for information, rather than building new portals, etc.

FYI, I shared with Lynne earlier today the attached summary of the three NIH projects related to COVID/coronavirus literature access. While our NLM/PMC preprint pilot was delayed by the attention to COVID resources, we are already in communication w/ OPA about how we can leverage some of their preprint work to jump start our pilot w/ a focus on COVID literature.

Thanks

Jerry

From: Parker, Lynne E. EOP/OSTP [REDACTED] (b) (6)

Sent: Monday, April 13, 2020 5:22 PM

To: Sheehan, Jerry (NIH/NLM) [E] [REDACTED] (b) (6)

Cc: Nichols, Lisa M. EOP/OSTP [REDACTED] (b) (6); Parker, Lynne E. EOP/OSTP [REDACTED] (b) (6)

Subject: RE: Time to chat today?

Yes. What has initiated our outreach to you today is an email we received from Larry Tabak this morning about the COVID-19 Portfolio project. [REDACTED] (b) (5)

[REDACTED] (b) (5)

(b) (5)

(b) (5)

Many thanks,

Lynne

From: Sheehan, Jerry (NIH/NLM) [E] (b) (6)

Sent: Monday, April 13, 2020 11:22 AM

To: Parker, Lynne E. EOP/OSTP (b) (6)

Cc: Nichols, Lisa M. EOP/OSTP (b) (6)

Subject: RE: Time to chat today?

Lynne,

Can we chat around 4pm today? Here is a summary we prepared last week of a few NIH-wide activities on literature. The NLM/PMC project is the only actively collecting (as opposed to linking to) literature.

Jerry

From: Parker, Lynne E. EOP/OSTP (b) (6)

Sent: Monday, April 13, 2020 11:02 AM

To: Sheehan, Jerry (NIH/NLM) [E] (b) (6)

Cc: Nichols, Lisa M. EOP/OSTP (b) (6); Parker, Lynne E. EOP/OSTP

(b) (6)

Subject: Time to chat today?

Hi Jerry,

Do you have a few minutes to chat today? We'd like to talk with you about the recent activities at OPA to develop another portfolio of COVID-19 publications and preprints. We want to learn more about it. Would sometime between 1:30 and 4PM today work for you?

Thanks,

Lynne

(b) (6), (b) (6), (b) (6)
(b) (6), (b) (6), (b) (6)
(b) (6), (b) (6),
(b) (6), (b) (6)
(b) (6), "Decker, Matthew G. EOP/NSC" (b) (6),
"Forrest, Christopher D. EOP/NSC" (b) (6), "Ferro, Phil J.
EOP/NSC" (b) (6), "Watson, Ian D. EOP/OSTP"
(b) (6), "Nichols, Lisa M. EOP/OSTP" (b) (6),
"Wilson, Matt B. EOP/OSTP" (b) (6), "Kontos, Chloe C.
EOP/OSTP" (b) (6), (b) (6),
(b) (6), (b) (6)
(b) (6), (b) (6), (b) (6)
(b) (6), James Jones - NOAA Federal (b) (6), "Gonzalez,
Gregory (NSD)" (b) (6), "Slupe, Kevin" (b) (6),
(b) (6), (b) (6)
Cc: "Miles, Aaron R. EOP/OSTP" (b) (6)

Subject: FYI- Deck release

Colleagues-

Thanks for your quick responses earlier this week. OSTP Director Droegemeier will be giving the subcommittee's presentation to the Federal Demonstration Partnership next Tuesday, June 23rd at noon.

After the presentation, the deck will be posted to the OSTP website. Our comms team will also be sending out a press release and some tweets- we will share all of these with this group and encourage all of your agencies to amplify.

Thanks all for your work on this- we are glad to finally be getting this out there as a resource.

Separately, we are scheduling our next subcommittee meeting for the week of June 29- stay tuned. Have a great weekend everybody!

From: [Hallett, Adrienne \(NIH/OD\) \[E\]](#)
To: [NIH Director's Executive Committee](#)
Subject: Fwd: May Hearing Guidance
Date: Sunday, May 3, 2020 9:53:32 PM

FYI.

From: Yaworske, Jason A. EOP/OMB (b) (6)
Sent: Sunday, May 3, 2020 9:06 PM
Cc: Ueland, Eric M. EOP/WHO (b) (6); Hodgson, Christopher (ovp.eop.gov) (b) (6)
Subject: May Hearing Guidance
Importance: High

Agency legislative affairs teams,

With the April guidance expiring and Congress preparing to come back into session, we are providing updated guidance for how to approach hearing requests. This guidance is intended to last through May, but may be amended in the interim if Task Force duties allow.

(b) (5)

(b) (5)

Thank you, and please let us know if you have any questions.

Jason

Jason Yaworske
Associate Director for Legislative Affairs
Office of Management and Budget

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From: [OMB Correspondence to Agencies](#) on behalf of [White, Arnette C. EOP/OMB](#)
To: OMB-AGENCY-CORRESPONDENCE@LISTSERV.OMB.GOV
Subject: M-20-28 Buying for America
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Through smart buying for America, we will deliver the services our citizens need more rapidly while strengthening our nation's economic recovery from the effects of the pandemic.

To view this memo, please click <https://www.whitehouse.gov/wp-content/uploads/2020/07/M-20-28.pdf>

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EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

July 20, 2020

M-20-28

MEMORANDUM FOR THE HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES

FROM: Russell T. Vought
Acting Director

SUBJECT: Buying for America

Through smart buying for America, we will deliver the services our citizens need more rapidly while strengthening our nation's economic recovery from the effects of the pandemic. The Federal Government is the largest and single-most impactful buyer in the world. In Fiscal Year 2019, federal buying offices across the Nation spent more than a half trillion dollars for products and services – almost half of our discretionary budget. The government transacted with nearly 130,000 entities, two-thirds of which are small businesses, for a wide range of needs, from defense and construction to information technology (IT), health care, professional services and transportation and logistics. More than 90 percent of the products purchased were U.S.-made.

The fourth quarter of each fiscal year (FY) is typically the busiest period for our country's buying offices, with up to 40 percent of total contract spending occurring during this three-month period. This year is no different. As the country reopens and recovers from the coronavirus (COVID) pandemic and our public servants work to meet mission needs – both non-COVID and COVID related – agencies are encouraged to keep the following considerations in mind to support timely awards and maximize return on investment from each taxpayer dollar.

- **Take full advantage of acquisition flexibilities and innovative tools.** This week, the President's Management Agenda unveiled a new cross-agency priority goal (CAP Goal) on "frictionless acquisition." This CAP Goal creates a management platform to leverage modern buying strategies that have been shown to achieve just-in-time delivery with improved customer satisfaction and enable access to a broader and more innovative suite of companies and solutions. Agencies can review the resources on acquisition innovation and opportunities for collaboration by going to the frictionless CAP Goal on performance.gov.
- **Use the resources of category management.** As part of the ongoing transformation of federal acquisition, procurement involving common needs has been organized around categories of spending led by market experts who share business intelligence and help agencies avoid duplicative contracting work. This business structure has saved taxpayers more than \$27 billion since FY 2016 and made it much easier for buyers to make rapid, well-informed decisions on how best to acquire IT hardware, security, consulting services and many other everyday needs that account for more than half of all contract spending. To stay

current with market trends and available federal solutions, agencies should bookmark the category management dashboards on the acquisition gateway at <https://hallways.cap.gsa.gov/app/#/>.

- **Leverage small businesses, the AbilityOne Program, and Historically Black Colleges and Universities (HBCUs).** Small businesses are the engine of the American economy and are responsible for bringing some of the most innovative solutions into the federal market space. With the dedicated support of agency small business directors, we continue to meet our small business goals and emphasize the importance of meeting our goals for small disadvantaged businesses, women-owned small businesses, service-disabled veteran owned small businesses and HUBZone small businesses. Meeting goals translates to creating new jobs in the economy. We urge agencies to work with their small business directors to take advantage of authorities that provide effective access to small businesses so we can meet and exceed our goals in FY 2020.

The AbilityOne Program is one of the largest U.S. employers of people who are blind or have severe disabilities. By leveraging the federal acquisition system, AbilityOne and its network of nonprofit organizations provide approximately 45,000 jobs for this underemployed segment of our economy. Over the last three years, federal contract spending through the AbilityOne Program has increased by nearly 18% to an all-time high of \$3.9 billion in FY19, contributing to the creation of about 2,000 new full-time positions over this same period. Agencies should remain diligent in their use of the AbilityOne Program for the many products and services for which it is a mandatory source, ensure our prime contractors do the same when they furnish supplies and services, and explore new areas to apply their talents.

HBCUs have made extraordinary contributions to the general welfare and prosperity of our country. Building on the White House initiative established by E.O. 13779 to increase HBCU involvement in federal programs, agencies are encouraged to work with their small business directors on strategies for increasing HBCU participation in government contracting. HBCUs have helped our country make important headway in myriad academic disciplines, and they can be deemed uniquely qualified to provide solutions for the African American community, especially for requirements related to public health. The National Institutes of Health has developed and plans to deploy a database in the near future to facilitate information sharing that can promote HBCU involvement in federal acquisition awards.

- **Buy American.** E.O. 13881 strengthens the general preference for American-made goods and, for the first time in 65 years, increases the percentage of U.S. manufactured content that must be in a product to qualify for the preference, including a very high standard for iron and steel. Agencies are encouraged to work with the Federal Acquisition Regulatory Council (FAR Council) to consider early implementation, as appropriate, while the rulemaking process proceeds.
- **Accelerate payments for all businesses.** Currently, agencies are required to provide accelerated payments, to the fullest extent permitted by law, with a goal of 15 days after receipt of a proper invoice and all other required documentation. Agencies are encouraged,

as they are able, to extend this goal to medium and large businesses during the pendency of the fight against COVID-19. In addition, agencies should consider early implementation of section 873 of Public Law 116-92 (which the FAR Council is working to implement) to provide for accelerated payments to small business subcontractors where the government has accelerated its payment to the prime contractor.

Agencies can use their remaining fiscal year balances to boost America's economic recovery and to jump-start mission performance by emphasizing these smart buying practices.